



2011

NATIONAL CONVENTION BOOK



**BOZEMAN, MONTANA
18-24 JULY 2011**

www.militaryorder.net



2011 NATIONAL CONVENTION BOOK



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★ THIS NATIONAL CONVENTION BOOK IS AVAILABLE AT: WWW.MILITARYORDER.NET

**CONVENTION GUIDANCE***PREAMBLE*

- To cherish the memories and associations of the World Wars waged for humanity;
- To inculcate and stimulate love of our Country and the Flag;
- To promote and further patriotic education in our Nation;
- Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;
- To foster fraternal relations among all branches of the Armed Forces;
- To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;
- To acquire and preserve records of individual services;
- To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;
- And to transmit all these ideals to posterity, under God and for our Country, we unite to establish

"The Military Order of the World Wars."



CONVENTION GUIDANCE

DIGNITY OF THE ORDER

While the Order is founded on the democratic process, and certainly debate and criticism is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer and thus a gentleman or gentlewoman. Respect is due every Companion as it is for every office or position held by Companions of the Order.

To allow everyone free rein to express their views, wide latitude will be allowed during the debate process. However, the Order expects each Companion participating in such debates to respect the forum and their fellow Companions at all times.

Certainly, dissenting or alternative views should be aired, and debate encouraged. Such things are the hallmarks of a healthy and vibrant organization. Remember, though, that dissent or alternative views can be gracefully offered. Personal attacks on fellow Companions are strictly prohibited in all forums of the Order.

Presentation of individual views must be expressed in a dignified manner—calmly and intelligently. To do otherwise reflects negatively on the individual presenter and demeans the Order.



CONVENTION GUIDANCE

NATIONAL CONVENTION RULES

1. Subject to the provisions of the National Constitution and Bylaws of the Military Order of the World Wars, and Robert's Rules of Order Newly Revised (RONR), shall govern the Convention proceedings. Any case not covered by RONR shall be decided by the Convention.¹
2. A delegate desiring the privilege of the floor shall approach the nearest microphone on the floor, address the Presiding Officer as "Companion" and when recognized, state their name, chapter name, and the subject of their comments.
3. A delegated granted the privilege of the floor should confine their remarks to the question under consideration.
4. Only duly accredited delegates or their alternates, duly selected by a chapter shall participate in the business coming before the National Convention.
5. No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.
6. Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.
7. Unless the Military Order of the World Wars Constitution and Bylaws, or Roberts's Rules of Order Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.
8. When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.
9. The Convention Committee (National or Host Chapter) shall report the number of delegates certified by the Committee at the opening business session of the Convention and thereafter as required.
10. Voting on all matters before the Convention, including proposed changes to the Order's Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Orders Constitution and Bylaws, if not specifically covered by those documents, then by the rules set by the Presiding Officer for each office being addressed before proceeding to nominations for the next office.

¹ "RONR" is the standard abbreviation parliamentarians use to cite Henry M. Robert III and others, *Robert's Rules of Order Newly Revised*, 10th ed. (Cambridge, Mass.: Perseus Publishing, 2000).



11. For the election of officers at the Convention, candidates being nominated from the floor, their nominating speech shall be limited to three minutes and the seconding speech to one minute. Upon accepting the nomination, the candidate's remarks are limited to one three-minute speech.
12. After the report of the Nominating Committee has been presented and accepted by a vote of the Convention, nominations and election for each office shall be completed in the order as listed in the Order's Constitution and Bylaws, and results announced by the Presiding Officer for each office before proceeding to nominations for the next office.
13. The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.



CONVENTION GUIDANCE

NATIONAL CONVENTION DELEGATE INFORMATION

Each Chapter shall be entitled to two (2) delegates-at-large and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to Chapter members who are members of the National General Staff) that are in good standing as of 30 June preceding the National Convention.

A member may represent but one chapter. A duly accredited alternate for the chapter may attend and vote in the absence of a chapter delegate. A chapter delegate requires written certification by the chapter commander which must be presented during registration at the National Convention.

All members of the National General Staff are delegates. General staff members do not require certification as delegates; however, they should identify their General Staff status when registering at the National Convention to receive proper identification as a delegate.

According to the Order's Constitution (Article V, Section 1), the Officers of the Order, who constitute the General Staff, consist of the following:

- Commander-in-Chief
- Past Commanders-in-Chief
- Senior Vice Commander-in-Chief
- Vice Commanders-in-Chief (four each)
- Treasurer General
- Assistant Treasurer General
- Judge Advocate General
- Assistant Judge Advocate General
- Surgeon General
- Assistant Surgeon General
- Chaplain General
- Assistant Chaplain General
- Historian General
- Assistant Historian General
- Members of the MOWW Board of Trustees
- Region, State, Department and Chapter Commanders
- General Staff *Emeritus* members
- General Staff Members-at-Large (appointed and elected)
- Chairpersons of all National Committees



- Directors of Youth Leadership Conferences (YLC) sanctioned by the Order (if not otherwise members of the General Staff)
- Chief of Staff (*ex officio* without a vote)

All delegates should wear their National Convention badge with their “Delegate Ribbon” attached while attending all business functions during the National Convention. This identification will be required to cast any votes at the National Convention.



2011 NATIONAL CONVENTION

SCHEDULE

PRE-CONVENTION ACTIVITIES

MONDAY, 18 JULY 2011

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Cottonwood Golf Club (0900 Tee-Off), Guided Fly-Fishing Trip (depart from hotel), and All meals on your own.

TUESDAY, 19 JULY 2011

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Breakfast on your own, Guided Fly-Fishing Trip (depart from hotel), Pre-Convention Executive Committee (EXCOM) Meeting, Registration, Budget Committee Meeting, Evaluate Awards Chapter Activity & Awards Committee, Lunch on your own, MOWW Hospitality Lounge, Evaluate Awards National Security Committee, MOWW Board of Trustees Meeting, Youth Enrichment Foundation (YEF) Board Meeting, Council of Region Commanders Meeting, and Dinner on your own.

WEDNESDAY, 20 JULY 2011

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Breakfast on your own, Yellowstone Park Tour (depart from hotel), Guided Fly-Fishing Trip (depart from hotel), Lunch on your own, Bozeman Museum Tour (depart from hotel), and CINC Welcome Reception (Chuck Wagon Buffet; casual dress).

CONVENTION ACTIVITIES

THURSDAY, 21 JULY 2011

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Breakfast on your own, Guided Fly-Fishing Trip (depart from hotel), Council of Past CINC's Breakfast Meeting, Seminar Law & Order and Homeland Security, Chapter Officers Information Briefing & New Attendees Orientation, Registration, MOWW Hospitality Lounge, Patriotic Education Committee (PEC) Meeting, Seminar Financial Development, Seminar Chapter Activities & Awards, Workshop Boy Scouts & Girl Scouts, Hann-Buswell Memorial Chapter Meeting, Lunch on your own, Candidate Presentations and Audience Q&A, Teller Orientation Meeting, Nominating Committee Meeting, At Leisure, and Dinner (buffet) and entertainment ("Ringling 5").



FRIDAY, 22 JULY 2011

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-0755	Breakfast on your own	As desired	All
0800-0820	Opening Ceremony, 2011 National Convention	Banquet Room	All
0830-1145	1 st National Convention Session	Banquet Room	All
0900-1700	Registration	Lobby	All
0900-1700	MOWW [®] Hospitality Lounge	Board Room	All
1200-1415	Seminar MOWW [®] Awards Luncheon & National Speaker <i>* Guest speaker: National Security Distinguished Visitor</i>	Banquet Room	All
1430-2300	Virginia City Tour (depart from hotel) <i>*Catered meal and melodrama in Virginia City</i>	Virginia City	All (OPTIONAL)
TBD-TBD	Dinner on your own (for those <u>not</u> on the Virginia City Tour)	As desired	All

SATURDAY, 23 JULY 2011

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-0715	Breakfast on your own	As desired	All
0730-0850	Memorial Service	Banquet Room	All
0900-1050	2 nd National Convention Session	Banquet Room	All
0900-1600	MOWW [®] Hospitality Lounge	Board Room	All
TBD-TBD	Guided Fly-Fishing Trip (depart from hotel)	TBD	All (OPTIONAL)
1100-1150	Post-Convention General Staff Meeting	Banquet Room	Gen Staff mbrs only
1200-1250	Lunch on your own	As desired	All
1200-1600	Bozeman Museum Tour (depart from hotel)	Bozeman	All (OPTIONAL)
1300-1350	Seminar ROTC/JROTC	Gallatin Room	All
1400-1450	Seminar Information & Publicity	Gallatin Room	All
1500-1650	Seminar Membership	Gallatin Room	All
1400-1550	Policy-Planning Committee Meeting	State Room	All
1500-1550	Marketing Committee (<i>ad hoc</i>) Meeting	Montana Room	All
1600-1650	Non-Denominational Service with the Chaplain General	University Room	All (OPTIONAL)
1800-1850	CINC's Formal Reception <i>*1830-1850: Receiving Line</i>	Banquet Room	All
1900-2100	Formal National Convention Banquet (with guest speaker) <i>* MOWW[®]Distinguished Service Award (DSA) presented during banquet</i>	Banquet Room	All

POST-CONVENTION ACTIVITIES

SUNDAY, 24 JULY 2011

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
0800-0950	Post-Convention EXCOM Breakfast Meeting	Montana Room	EXCOM mbrs only
0800-0950	EXCOM Spouse Breakfast	Board Room	Spouses
TBD	Departure	N/A	All



2011 NATIONAL CONVENTION

TOURS



Tour 1: Yellowstone Park (full-day bus trip & tour)

\$65.00/Person (price includes box lunch, park entrance fees and bus transportation)

When: Wed, 20 Jul 11, 0700-1800 (departs from hotel)

Activities: See Old Faithful Geyser, new visitor's center, world famous Old Faithful Inn, geyser basins, Lake Yellowstone (largest fresh water lake above 7K feet in US), Hayden Valley (Grand Canyon of Yellowstone), Upper/Lower Falls of Yellowstone River, Norris Geyser Basin, Mammoth Hot Springs.



Tour 2: Bozeman (half-day tour)

\$40.00/Person (price includes lunch & museum entrance fees)

When: Wed, 20 Jul 11, 1200-1600 (departs from hotel)

Activities: See Downtown Bozeman, Montana (pop. 30,723) looks like a town out of the 1950s. Its main street is traditional and vibrant and packed with all kinds of interesting businesses. You'll see the Museum of the Rockies, the Pioneer Museum and the campus of Montana State University.



Tour 3: Virginia City (half-day evening tour)

Price: \$60.00/Person (price includes a catered meal at the Elks Hall and admission to an old-fashioned melodrama)

When: Fri, 22 Jul 11, 1430-2300 (departs from hotel)

Activities: Visit the West's best-preserved 1860s gold mining town. Walk the boardwalks vigilantes once patrolled when rowdy miners mingled in saloons and restaurants. View 100+ historic buildings with artifacts & furnishings.



Tour 4: Bozeman (half-day tour)

\$40.00/Person (price includes lunch & museum entrance fees)

When: Sat, 23 Jul 11, 1200-1600 (departs from hotel)

Activities: See Downtown Bozeman, Montana (pop. 30,723) looks like a town out of the 1950s. Its main street is traditional and vibrant and packed with all kinds of interesting businesses. You'll see the Museum of the Rockies, the Pioneer Museum and the campus of Montana State University.



Tour 5: Guided Fly-Fishing Trips (individually arranged)

Reservations: Kris Kumlien (Troutfitters): 800-646-7847 or 

Email: mttrout@troutfitters.com / Mention MOWW: discounts may be available

Full-Day Float Trip for 1 or 2 Anglers - \$395 (regularly \$450); 3rd Person - \$100

Half-Day Float Trip for 1 or 2 Anglers - \$350 (regularly \$395); 3rd Person - \$100

Full-Day Wade Trip for 1 or 2 Anglers - \$395 (regularly \$450); 3rd Person - \$100

Half-Day Wade Trip for 1 or 2 Anglers - \$350 (regularly \$395); 3rd Person - \$100

Full-Day Troutfitters University for 1 or 2 anglers - \$395 (flies included)

Half-Day Troutfitters University for 1 or 2 anglers - \$325 (flies included)

When: Dates and times arranged as individually arranged (depart from hotel)

Activities: Fish in the beautiful waters near Bozeman in an area that is world-renowned for its freshwater trout.



2011 NATIONAL CONVENTION

2011 GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

FRIDAY, 22 JULY 2011 (0800-1130)

CALL TO ORDER, GENERAL STAFF MEETING & NATIONAL CONVENTION (CINC)

- Invocation (Chaplain General)
- Call for Advance of the Colors (CINC)
- Pledge of Allegiance (CINC)
- Call for Retiring of the Colors (CINC)
- Reading of the Order's Preamble (SVCINC)
- Roll Call (CS)
 - ✓ *Note: Chief of Staff accepts a motion from the floor to omit a roll call*
- Welcome of Dignitaries
- CINC's Welcoming Remarks

Reports will be succinctly presented; full reports are provided in the 2011 MOWW National Convention Book

OLD BUSINESS (Chief of Staff)

- Vote to approve the minutes of:
 - o The Joint Session of the 2010 Pre-Convention General Staff (GS) Meeting, and
 - o The 2010 National Convention and the 2010 Post-Convention General Staff Meeting [CONVENTION VOTE]

NEW BUSINESS (CINC)

- CINC presents Convention Rules [CONVENTION VOTE]
- CINC presents MOWW National Membership Awards and National Citations
 - ✓ *NOTE 1: Recipients come forward to front of podium with to receive awards and citations from the CINC*
 - ✓ *NOTE 2: Chief of Staff reads awards and citations from podium as recipients come forward*
- Commander-in-Chief (CINC) End-of-Tour Report (CINC Col Way)
- Chief of Staff Report (CS Brig Gen Morrill)
- Vice Commanders-in-Chief (VCINC) Reports:
 - o SVCINC CAPT Vowinkel
 - o VCINC COL M. Hall Worthington
 - o VCINC LTC Engen



- VCINC Capt Hayes
- VCINC HPM McIntosh
- MOWW Board of Trustees Report [CONVENTION VOTE]
- Treasurer General Report
- Budget Committee Report [CONVENTION VOTE]
- Policy-Planning Committee Report
- Membership Committee Report
- Patriotic Education Committee (PEC) Report
- ROTC Committee Report
- Scouting Committee Report
- National Security Committee Report
- Homeland Security Committee Report
- Legislative & Resolutions Committee Report (CONVENTION VOTES)
 - ✓ *NOTE: Resolutions are provided in the 2011 MOW National Convention Book (immediately following the Legislative & Resolutions Committee Report)*
 - *“Ensuring National Security”*
 - *“100th Anniversary of the Girl Scouts of the United States of America”*
 - *“USS John F. Kennedy (CV-67) Relocation to Portland, Maine”*
 - *“Cold War Service Medal”*
- Youth Enrichment Foundation, Inc. (YEF) Report
- Patriotic Education Foundation, Inc. (PEF) Report
- Nominating Committee Report [CONVENTION VOTE]
 - ✓ *NOTE: Chief of Staff calls for vote to approve*
- Approve all committee reports [CONVENTION VOTE]
 - ✓ *NOTE: CINC calls for vote to accept all committee reports*
- Election of National Officers for Operating Year 2011-2012 [CONVENTION VOTE]
 - ✓ *NOTE: CINC calls for votes for candidates*
- CINC calls for any issues or Items “For the Good of the Order”
- CINC announces (NLT 1130):
 - Recess of the 2011 General Staff Meeting
 - Recess of the 2011 National Convention

AWARDS LUNCHEON & NATIONAL SECURITY SEMINAR (1200-1415)

- MOWW Awards Luncheon & National Security Seminar*
 - ✓ *NOTE: Includes awards presentation and guest speaker*



2011 GENERAL STAFF (GS) MEETING

GENERAL STAFF (GS) MEETING AGENDA

SATURDAY, 23 JULY 2011 (0900-1150)

CALL TO ORDER (CINC-ELECT)

- CINC-Elect reconvenes and calls to order the 2011 General Staff (GS) Meeting
 - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- Roll Call
 - ✓ *Note: Chief of Staff accepts a motion from the floor to omit a roll call*
- CINC-Elect presents Opening Remarks

NEW BUSINESS, *continued*

- 2012 National Convention Update (San Diego, CA)
 - ✓ *NOTE: Host Chapter Commander presents*
- 2013 National Convention Location Candidates
 - ✓ *NOTE: SVCINC-Elect presents candidate list*
- CINC-Elect announces the following appointments:

Please refer to the "Elected & Appointed Officer Worksheets" which are provided in the 2011 MOWW National Convention Book

- ✓ *NOTE 1: Please refer to ELECTED & APPOINTED OFFICER WORKSHEETS*
 - ✓ *NOTE 2: The Executive Committee of the General Staff (EXCOM), Budget, Historical & Archives and Nominating Committee Chairs are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own Chairs.*
- Companions (five) to Assistant National Officer positions [ELECTED & APPOINTED OFFICER WORKSHEETS]
 - Assistant Treasurer General
 - Assistant Judge Advocate General
 - Assistant Surgeon General
 - Assistant Historian General
 - Assistant Chaplain General
- Companions (five) as General Staff-at-Large [ELECTED & APPOINTED OFFICER WORKSHEETS]
- Companions (three) as EXCOM Members-at-Large [ELECTED & APPOINTED OFFICER WORKSHEETS]



- Companion (one) to Member, MOWW Board of Trustees, for three years [ELECTED & APPOINTED OFFICER WORKSHEETS] [VOTE]
- National Standing Committees and Chairs [ELECTED & APPOINTED OFFICER WORKSHEETS]
- National *Ad Hoc* Committees and Chairs, as applicable [ELECTED & APPOINTED OFFICER WORKSHEETS]
- Any additional appointments, e.g., *Ex Officio*, as needed [ELECTED & APPOINTED OFFICER WORKSHEETS]
- CINC-Elect calls for any issues or Items “For the Good of the Order”
- Benediction (Chaplain)
- CINC-Elect recesses the 2011 General Staff Meeting (NLT 1130):

2011 CINC’S FORMAL RECEPTION AND BANQUET (1800-2200)

- CINC reconvenes the 2011 MOWW National Convention (i.e., the Formal Banquet)
 - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
 - CINC’s Formal Reception (starts at 1800)
 - CINC’s Formal Banquet (starts at 1900). The Formal Banquet includes:
 - Outgoing-CINC presents awards, e.g., Commander-in-Chief’s National Annual Award
 - Outgoing-CINC presents the Distinguished Service Award (DSA)
 - The installation of the CINC-Elect, and the SVCINC/VCINC-Elects
- Benediction (Chaplain General)
- In-Coming CINC announces adjournment of the 2011 National Convention (NLT 2200)



2011 NATIONAL OFFICER REPORTS

COMMANDER-IN-CHIEF

COL CLIFFORD D. WAY, JR., USAF (RET)

Dear Companions –

This is my last report to you as your Commander-in-Chief. I'll begin by thanking our Chief of Staff, Brig Gen Arthur B. Morrill III, USAF (Ret), and Mr. R. Ken Staples, at Headquarters MOWW for their great support this past year. Thanks also go to the many dedicated Chapter, State, Department and Region Commanders, and the National Officers and Staff, who made my term as your CINC enjoyable, rewarding and exciting. I tried this year to visit and meet with many of you at Chapter, Department and Region meetings, and during MOWW programs around our great country. My goal this year was to keep us focused in a direction that would be productive and meet the tenets of our Preamble.



During my prior year as SVCINC, I worked with so many at all levels to discuss and set our strategic goals and plans out to 2015, and as your CINC I was pleased to bring that to closure by approving our new Strategic Plan. Thanks go to SVCINC CAPT Russell C. Vowinkel, USN (Ret), for his tireless efforts in this area. The MOWW Strategic Plan is our road map for continuity,

consensus and direction through the one-year tenures of future CINC's. I highly recommend each of you visit the MOWW web site, look under "MOWW Strategic Plan 2011-2015," and become familiar the goals for each of MOWW's many programs during the coming years.



During my tenure my membership goal was to increase our membership by 1.5% or a net 148 new members. As of May we are a negative 65 year to date. However, the good news is that of the 268 new members we added to our rolls, 118 of them are Perpetual Members (PMs)! We also created new awards recognizing PM recruiting success—a great step forward. Still, we have issues to work in the membership recruitment and retention areas, and our Chapters are central to this continuous effort. That's why I ask every Chapter Commander to establish annual, measurable recruiting and retention objectives—and meet them!

My travels around the country took me to thirteen of our fourteen regions. Jackie and I visited Chapters or talked with Chapter Officers at Department and Region meetings from 60 of our 117 current chapters or 51 percent of them—exceeding my goal of 50 percent. Chapters are the heart of our organization. This year, the membership committee had suggestions and recruitment ideas in almost every issue of "Officer Review." I will continue to be available to help Chapters apply those proven and successful measures.



In the area of finances, and as past CINCs have done, I sent out three letters soliciting your help in raising money to help underwrite Order operations. To date, we raised about \$88,000 of the \$90K goal—and I'm very pleased with your response. This year we received several generous gifts from the estate of Companions. One was for \$1.2 million, which we used to create the Operational Fund. Another gift will provide approximately \$2,500 annually starting later this year. A third was a single donation of \$1,000. We encourage Companions to make estate donations.

The Strategic goal of increasing MOWW's national and local visibility will happen more this coming year. From the national perspective, the Chief of Staff has been working on developing a new National website to make it more user-friendly and useful. I had appointed two *ad hoc* committees to work with the Chief of Staff in those areas (marketing and website). The Website Committee members have made their inputs and they are being applied to the new website's development, which will be done in few months. He is also developing a Facebook page (site), which is nearly done. Here's an interesting factoid: according to *Social Media Today*, in April 2010 an estimated 41.6% of the U.S. population had a Facebook account. Let me assure you Facebook users come from all age groups and backgrounds! The Marketing Committee is still in session and making progress.



The Chief of Staff and Ken have been carrying a big load in these and other areas. As discussed during last year's budget deliberations, a two-person National Headquarter staff for our organization is not going to help us grow—or even do all the things we need to do today. We need to hire a third person, but the Chief deferred on that this year until so he could stabilize our financial processes and budget—which they are now. In the interim, National Headquarters replaced its 15 year-old phone system and its eight-year old computer systems with cost-effective and state-of-the art systems, which have already improved operations. However, we Companions—me included—must also join the 21st century with updated computer equipment and software programs.

The Youth leadership programs continue to show strength. I visited YLC's at Huntsville (AL), Tallahassee (FL) and the *Bluegrass Challenge Academy* (KY). The Challenge Academy is a newer opportunity. I think it merits further review for possible expanding. I continued with later visits to Trinity University (San Antonio, TX), Wesleyan University (Ft Worth, TX) and finally to the Northwest YLC in Washington state. Scouting also continues to grow among the



chapters, and I was honored to help present our MOWW Resolution in honor of the 100th anniversary of the Boy Scouts of America to their CEO. This year we will present the first plaque to honor a Companion who has met the criteria for our new scouting award. We also are expanding our efforts with the Girl Scouts of the USA. Finally, I noted a strong effort to cover JROTC and ROTC programs. The smaller chapters make a special effort in this area. Later this year we have a major opportunity for national visibility at the 2011 National



Veterans Day activities and the ceremony at Arlington National Cemetery. We will be the lead veteran organization this year, and will host the National Veterans Day Reception. This will be a major initiative on the next CINC's agenda.

In closing, I appreciate your trust in electing me your 80th Commander-in-Chief. It's been an honor to represent the Order at many programs across our nation, and meet so many great Americans. The Distinguished Service Award Recipient (see cover) is one of many outstanding leaders I had a chance to meet. I honored three of our Companions this year with my Gold Patrick Henry Award. I also presented "Coins of Excellence" to many Companions, officials, service personnel, cadets, students and others who represented excellence in so many areas, and who made things possible in areas important to our Order. Among those receiving the coins were the head of Fort Hood's Emergency Room, the Governor of The State of Kansas, an Eagle Scout who registered 55 Purple Heart veterans for the Purple Heart Hall of Fame, a Chapter Commander whose chapter has recruited 26 new members and five high school drop-outs from the *Guard Challenge Program* who were the top participants at the Kentucky YLC program. All of these great Americans are living inspirational lives that exemplify our motto, "*It is nobler to serve than to be served.*"

For the Good of the Order

CLIFFORD D. WAY, JR., Col, USAF (Ret)
Commander-in-Chief



2011 NATIONAL OFFICER REPORTS

CHIEF OF STAFF

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)

OVERVIEW

I am pleased to report the Order is vital, strong and focused—even though we face challenges as all Veteran Service Organization (VSOs) do. Mr. Ken Staples and I are proud to serve all of you and support the great work of our Order as embodied in *The Preamble*.

From a mission performance perspective, the Order is vital because Companions are selflessly and tirelessly working to educate the youth of America, promote patriotic principles and knowledge, and foster enhanced leadership skills throughout high schools, colleges and universities across America. Companions are partnering with fellow VSOs and other community service organizations, even as Companions in our chapters, departments, states and regions are recognizing excellence in high school students, ROTC and JROTC cadets, Boy and Girl Scouts, Service Academies and Senior Service Schools. Companions also enthusiastically honor deserving individuals in the national security, homeland security, law enforcement and first-responder arenas. The Order is renowned for hosting Youth Leadership Conferences (YLC) of varying lengths, sponsoring Massing of Colors ceremonies, participating in national and local Veterans Day, Memorial Day and Flag Day ceremonies, and for hosting the annual G/A Pershing Memorial and Wreath-Laying Ceremony. The Order is strong because of great Companions and their leadership—from the local chapters to the national officers. In short, our Order is a respected contributor to American values and a strong voice for patriotism.

From an organizational performance perspective, MOWW is focused—from management practices to cost of operations. We are making improved use of electronic communications (e.g., emails, websites, etc.), which not only speeds communication, but also more quickly provides information to a broader spectrum of Companion—and reduces operating costs. We developed more standard processes, products, tools, goods and services. We improved our ordering practices, and made cost-effective decisions when updating office equipment and management practices. For the first time in several years, Headquarters operated totally in the black, i.e., it ended the Operating Year (OY) with a net positive income. In short, our Order is effective and continuously improving.

PROGRAMMING, BUDGETING & EXECUTION

Please note we arranged fiscal plan activity areas in the MOWW Fiscal Plan below in a more comprehensive way. We allocated expense and income accordingly, presented previous and current OYs, and offered projections for the next three OYs.

- Operations. Employee wages were down in OY 10-11 compared to OY 09-10 because one employee was released and another was converted to a contractor. During OY10-11, in-coming and out-going Chiefs of Staff briefly overlapped. Headquarters hired a part-time employee responsible for shipping and handling services.
- OY11-12 includes an additional \$40,000 in expense for the salary of a full-time employee who will focus on the financial management arena—which brings a two-fold challenge. First, the salary is low for the Washington, DC, area, and unfortunately like all headquarters positions, it comes with no benefits. While this new, full-time position was authorized for hire in OY 10-11, we didn't hire an



additional employee during the OY 10-11 because we wanted to reduce operating costs and we didn't want to withdraw \$50,000 from the Endowment Fund principle. We will hire in OY 11-12.

- In the cost saving and cost avoidance arena, we replaced our reproduction and our postage machines with smaller, less expensive, yet sufficient (capability-wise), machines. We also changed our paper products to lower weight paper, thereby reducing item and postage costs. Additionally, we updated our procurement processes.
- CINC/VICINC Travel. We continued the \$5,000 budget line for CINC travel and added a \$2,000 travel budget line for each Vice CINC--to help them defray their large out-of-pocket expenses.
- Member Services. This area covers support to Companions Order-wide in the areas of merchandise, certificates, brochures, national convention support, general shipping and handling, etc., the cost to process the annual CINC Solicitation and Chapter dues, among other services.
- Awards & Prizes. For the first time, we are tracking these things as a discrete budget category. In addition to awards to Service Academies, Phoenician Award winners, Dyer Prize winners, we are also including the annual national awards, speaker honoraria, etc.
- *Officer Review*[®]. After researching many publications, consulting with graphic artists and printing firms, and developing several magazine layout models, the *Officer Review*[®] was reinvented to preserve MOWW traditions and modernize its presentation. Improvements included the creation of a standard "folio," i.e., the magazine template, improved photos and graphics, different (but consistent) formatting for major sections within the magazine, etc. Thanks go to all Companions who submitted material for publication. Kudos are also extended to the Magazine Sub-Committee, chaired by Past CINC LTC Alfred H. M. Shehab, USA (Ret), for its great support.
- Facility Infrastructure. We created a cost area to address the long-haul maintenance, repair and upkeep of the Captain Robert G. Kales, USN (Ret), Building, i.e., MOWW's headquarters building. This will allow the Order to make programmed repair and improvements, e.g., address plumbing issues, leaking windows. The first increment of these needed repairs will occur in OY 11-12, with further upkeep actions programmatically distributed in future years.
- Information Technology Infrastructure. Until recently, headquarters computers were 6-8 years old, of varying makes, models, configurations and capabilities, and they had been repeatedly cannibalized. They ultimately failed in Dec-Jan, and we now have new computers with standardized models, configuration and capabilities. In a related area, previously we had an unexecuted \$5,000 budget line item for a long-overdue phone system. We replaced all phone instruments and installed the new system for only \$750 (vs. \$5,000) using competitive buy processes and an out-sourced technician. We also reduced our monthly phone expenses via similar methods.
- Merchandise & Certificate Sales. Merchandise sales are down from the previous OY, largely due to fewer living members and conservative buying patterns. Certificate sales are up. We began adopting streamed supply chain management processes which should provide needed support and reduce static inventory, printed matter obsolescence and opportunity costs.
- Unsolicited Donations. These donations were up this year, i.e., \$42,121 donated this OY vs. \$15,359 donated during the prior OY. Treasurer General LTC John H. Hollywood's (USA, Ret) "Legacy Donation Program" contributed to this increase, as did the generosity of donating Companions. Also included is \$5,000 received from the Skyline Unlimited (defense consultants) to



cover the rent for two office spaces in the Headquarters building (Feb-Jun 11) needed during their building's renovation. Additionally, the Bank of America informed us that another Companion, LTC Willson B. Powell, USA (Ret), long-deceased, left us a Legacy Gift (his estate was in protracted litigation) that should generate an annual income of ~\$2,600 for the Order. The actual amount donated will be reflected in next OY's report since documentation for this gift is being processed.

- CINC Solicitation. As of 15 Jun, the Order's Companions graciously donated \$90,055, thereby exceeding the CINC's goal of \$90,000. Heartfelt thanks go to all donating Companions for their exceptional generosity—which greatly contributes to the success of the Order.
- Hann-Buswell Memorial Chapter Grant. This chapter's grant of \$15,000 helped defray the cost of Headquarters (Order) operations and MOWW Member Services. The Hann-Buswell Chapter is commended for their continuing generosity.
- Trust Income. The MOWW Board of Trustees managed the Order's trust investments well. All monies withdrawn from trusts and distributed to chapters were at or under the amount of dividends/capital gains earned in all trusts (see the MOWW Fiscal Plan below). This year we received a large and unexpected donation from the estate of a Companion who passed away several decades ago (his estate was in protracted litigation). Maj Carl Nemethi, USAF (Former) provided a Legacy Gift of \$1,170,000. Consequently, the EXCOM directed the Board of Trustees to establish the "Operational Fund" (see the MOWW Fiscal Plan below). For the coming year, we plan to further grow the principles of our several trusts.

MOWW HEADQUARTERS OPERATIONS

- 2010 National Convention (El Paso, TX). Headquarters supported the national convention in the areas of organization, awards, etc.
- 2011 Mid-Term EXCOM Meeting (Dallas, TX). Headquarters organized, collected pertinent information and supported the EXCOM meeting.
- 2010 National Veterans Day Ceremonies at Arlington National Cemetery. MOWW/CS serves as the MOWW representative on the Veterans Day National Committee (VDNC), which is comprised of the Veteran Service Organizations (VSO) recognized by the Department of Veterans Affairs.
- 2010 Pershing Ceremony at Arlington National Cemetery (ANC). Headquarters supported this annual ceremony hosted by the Gen Meade Chapter by arranging for ANC support, inviting foreign attaché representing US Allies during WWI and inviting guest speaker MG Horst (Commander, US Army Military District of Washington).
- 2011 National Convention (Bozeman, MT). Headquarters supported the convention in the areas of organization, printing, awards, etc. Headquarters also prepared this Convention Book in an electronic format—a first—that permits standardization of its contents, and facilitates printing and subsequent electronic distribution (e.g., on MOWW's website).
- Member, Veterans Day National Committee (VDNC). MOWW/CS is a member of the Committee charged by the Secretary of Veterans Affairs to organize National Veterans Day activities.
- 2011 National Veterans Day Reception. The Order will host the National Reception for the 11.11.11 Veterans Day Observances in Washington, DC. The Jan 11 Mid-Term EXCOM approved \$50,000



for that purpose. *Chapters, Departments, States, Regions and National Officers should be prepared to offer any support needed to make this national undertaking a complete success.*

- Chair, VDNC Selection Sub-Committee. MOWW/CS chaired the Sub-Committee charged with reviewing applications for membership to the VDNC, and presented the sub-committee's recommendations during the full session of the VDNC, which was attended by the Secretary of the Department of Veterans Affairs. All sub-committee recommendations were adopted.
- Membership Services. Headquarters provided data, summaries and information, merchandise and certificates, administrative and management support, etc., to Companions Order-wide.

BG Roger C. Bultman (Headquarters) Chapter (122)

- Chapter Perpetual Member (PM) Dividend. The BG Bultman Chapter applies all of its annual PM Membership Dividend to help defray the Order's operating costs.
- BSA & GS-USA. The BG Bultman Chapter supported 84 Girl Scout Council requests by mailing 2,034 Gold Award certificates to GS-USA Councils. The Headquarters Chapter also supported 41 Eagle Award certificates requests from Boy Scouts Troops.
- ROTC & JROTC. The BG Bultman Chapter received 143 ROTC unit requests and 856 JROTC requests for a total of 999 requests supported this OY.
- Service Academy Awards. The BG Bultman Chapter funded the cash awards below, which reflect academy wishes:

SERVICE ACADEMY

- US Military Academy
- US Naval Academy
- US Air Force Academy
- US Coast Guard Academy

PRESENTATION

- Check for \$135 and certificate
- Check for \$275
- Check for \$500 and certificate
- Check for \$200 and certificates

- Senior Service School (SSS) Awards. Currently, the BG Bultman Chapter only supports a SSS Award Program for the US Army War College. Next OY, the Chapter will approach other SSSs, e.g., Naval War College, and Intermediate Service Schools (ISS), e.g., Air Command and Staff College. The object: recognize excellence and improve links to active duty military personnel.

SENIOR SERVICE SCHOOL

- US Army War College

PRESENTATION

- Check for \$250 and certificate

INITIATIVES

- MOWW Media. This area includes the national marketing tools: *Officer Review*[®], MOWW's Website, MOWW's Facebook page, MOWW's WIKIPEDIA page and MOWW Fact Sheets. As to the new MOWW website, the *ad hoc* Website Committee responded to a comprehensive list of 58 questions, the answers to which are being used to help guide the development and features of the website. We are building the individual pages (textual content, photos, etc.). The Chicago-based firm we hired is building the software package (page layout, website graphics, software code, etc.). A *beta* version of the website will result. Once it is assessed and finalized, we expect the new website to be on-line by Dec 11. The new website will have search and e-commerce (i.e.,



membership, dues, donations, merchandise) functionalities. We will change our website provider concurrent with the new website’s activation. This will give us a maintenance capability and enable us to more easily make changes using a proprietary but user-friendly "Word-like" software tool. In a related area, a beta version of MOWW’s Facebook Page was developed and will be activated concurrent to the new website’s activation. MOWW’s WIKIPEDIA page is under development. MOWW Fact Sheets were developed for “Youth Leadership Conferences” (YLC), “Massing of Colors” (MOC) and “Visit by the CINC.” The following MOWW Fact Sheets are under development: “Boy & Girl Scouts” (BSA & GS-USA), “National Security,” “Homeland Security.” These and other Fact Sheets will be updated annually and will replace most printed brochures. Companions nationwide will now be able to download and print them at their discretion using the MOWW website.

- Vital Documents. The MOWW Constitution, Bylaws, Strategic Plan and the National Directory were reformatted using a standard, MOWW template. This template is also being applied to the Policy Handbook (currently under revision), which will make it more user-friendly. It was also used in this Convention Book. MOWW forms were also created using a standard template. These improvements provide appropriate standardization, and facilitate ease of use and annual updates.
- Historical Archives and Records. In support of MOWW’s Historian General, CWO4 Allan R. Peschek, USN (Ret), Headquarters shipped a large amount of historical material to MOWW’s archives at the Hoover Institute (Stanford University, Palo Alto, CA). Headquarters will limit its physically-retained records to seven years or newer, per tax record and other requirements.

OBSERVATIONS

- Internal Revenue Service (IRS) Tax Filing, Employee Identification Numbers (EIN) and MOWW Tax Reporting Certification. Most chapters, etc., are properly filing with the IRS (e.g., IRS Fm 990-N) and certifying the same with HQ MOWW (e.g., MOWW Form 1). However, 11.7 percent of all chapters (i.e., 10 of 117 chapters) did not submit their tax reporting certification to HQ MOWW for the last OY. *The next reporting due date is 30 Sep 2011.* The chapters not submitting last OY are:

<u>CHAPTER</u>	<u>REGION</u>
New Haven (001) Chapter, CT	Region I
Indiana (200) Chapter, PA	Region III
Gen Wade (020) Chapter, DC	Region IV
Tallahassee (181) Chapter, FL	Region VI
Corpus Christi (068) Chapter, TX	Region VIII
Great Salt Lake (152) Chapter, UT	Region XIII
Fort Huachuca (164) Chapter, AZ	Region XIII
Gen Holland (103) Chapter, CA	Region XIV
Las Vegas (147) Chapter, NV	Region XIV
Anchorage (154) Chapter, AK	Region XV

Additionally, some chapters do not know their EIN due to incomplete financial record-keeping and/or records turn-over between incumbent office holders. Moreover, some chapters do not have the proper Companions (i.e., the current chapter treasurer and an in-office alternate) designated as being authorized to manage and/or control all chapter funds. This reduces continuity and is a material weakness, i.e., internal controls put in place to prevent significant financial statement irregularities are considered ineffective.



- Chapter Assistance Team (CAT). We should consider developing something along the lines of a “Chapter Assistance Team” (CAT), a concept inspired by the team-based, cadre approach the Order takes to establishing new chapters. Under this concept, and in cases where a chapter is in crisis, the applicable Region Commander would put together a team comprised of volunteers from throughout the Order (to include the chapter at issue) and assess the challenges faced by the chapter (triage) and develop a schedule-based get-well plan for that chapter. As an organization, we are not unusual in our need for an approach such as this.
- Recruiting & Retaining. Like all Veteran Service Organizations (VSO) and other community-service organizations, we face some challenges in recruiting and retaining members. Even though our membership is shifting in terms of numbers and age, there are other issues to consider. For one, the post-Vietnam veteran population eligible to be Companions is smaller than was the case during previous periods. The large veteran populations associated with WWII, the Korean War and the Vietnam War all resulted from the existence of a national draft. However, since 1975 the numbers who served in the US uniformed services as a commissioned or warrant officer are greatly reduced. Add to that, people are less apt to be “joiners” today. These are not insurmountable challenges; we can overcome them.

In summary, while the facts and circumstances above should give us several things to consider, we do have 9,574 living members as of 30 Jun 11. That means we have a huge pool of Companions from which to draw, and so we should be optimistic about addressing issues given our highly-capable pool of talent in terms of numbers and capabilities. In short, we should be optimistic about the future.

In light of these facts and observations, our challenge is four-fold. First, we should continue to aggressively recruit new members. Every individual Companion should personally recruit the next generation who will carry on the great work of the Order after we’re gone, just as our Companion forebears did. We should not leave recruiting to just a few Companions, and we should focus on Perpetual Memberships. Second, we should establish measurable net membership increase goals, and track and achieve them, if not exceed them, in every chapter. Third, we should develop more effective ways to achieve greater individual participation in the chapters. Fourth, we should develop strong, chapter-focused, marketing tools, techniques and procedures. Since the Order’s center of gravity is at the chapter-level, we should do everything we can to help chapters be wildly successful.

The bottom line: MOWW has a vital mission, extraordinary Companions, and every possibility of realizing even greater things from each of its 9,500-plus living members. As was the case during previous “tipping points,” i.e., post-WWI, post-WWII, post-Korea and post-Vietnam, I am absolutely confident that together we can rise to the occasion and further build on MOWW’s great legacy. In closing, Ken and I are pleased to serve the Companions of the Order. We thank you all for your selfless service—and we thank you all for your great support.

For the Good of the Order

ARTHUR B. MORRILL III, Brigadier General, USAF (Ret)
Chief of Staff



2011 NATIONAL OFFICER REPORTS

CHIEF OF STAFF

MOWW FISCAL PLAN

Operating Years (OY) 2009-2014

SUMMARY (\$)	Act 09-10	Act 10-11¹	Proj 11-12²	Proj 12-13²	Proj 13-14²
<i>Net income</i>	-\$22,291.00	\$20,545.00	\$79,854.00	\$98,519.00	\$98,074.00
Gross Expenses	\$456,834.00	\$492,115.00	\$561,785.00	\$559,885.00	\$583,425.00
Gross income	\$434,543.00	\$512,660.00	\$641,639.00	\$658,404.00	\$681,499.00
PNC Checking	\$96,068.00	\$68,117.00	N/A	N/A	N/A
NON-TRUST INCOME (\$)	Act 09-10	Act 10-11¹	Proj 11-12²	Proj 12-13²	Proj 13-14²
<i>Gross Non-Trust Income</i>	\$250,040.00	\$261,868.00	\$203,795.00	\$195,975.00	\$188,689.00
National Dues	\$62,424.00	\$51,040.00	\$50,000.00	\$45,000.00	\$40,000.00
Chapter Dues Processing	\$10,903.00	\$8,813.00	\$10,285.00	\$9,770.00	\$9,600.00
Merchandise & Certificate Sales	\$55,721.00	\$49,117.00	\$45,000.00	\$45,000.00	\$45,000.00
HQ Chapter (PM Dividend)	\$10,998.00	\$21,727.00	\$38,510.00	\$41,205.00	\$44,089.00
CINC Solicitation	\$94,635.00	\$89,050.00	\$60,000.00	\$55,000.00	\$50,000.00
Unsolicited Donations	\$15,359.00	\$42,121.00	\$0.00	\$0.00	\$0.00
EXPENSES (\$)	Act 09-10	Act 10-11¹	Proj 11-12²	Proj 12-13²	Proj 13-14²
<i>Gross Expenses</i>	\$456,834.00	\$492,115.00	\$561,785.00	\$559,885.00	\$583,425.00
OPERATIONS	\$242,471.00	\$203,843.00	\$272,443.00	\$285,273.00	\$292,285.00
Employee Wages	\$198,506.00	\$153,075.00	\$206,741.00	\$219,145.00	\$225,719.00
Payroll Taxes (FED-ST-FICA)	\$15,286.00	\$9,989.00	\$14,202.00	\$14,628.00	\$15,066.00
Office Equipment & Supplies	\$22,779.00	\$27,279.00	\$27,000.00	\$27,000.00	\$27,000.00
Annual Audit	\$5,900.00	\$6,000.00	\$6,500.00	\$6,500.00	\$6,500.00
CINC Travel	N/A	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
VCINC Travel (\$2K per VCINC)	N/A	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00
CS Travel	N/A	\$2,500.00	\$3,000.00	\$3,000.00	\$3,000.00
MEMBER SERVICES	\$65,612.00	\$83,022.00	\$80,490.00	\$80,713.00	\$81,315.00
Chapter Dues Processing	\$10,903.00	\$8,813.00	\$10,485.00	\$9,970.00	\$9,800.00
Merchandise & Certificates Inventory	\$26,452.00	\$43,019.00	\$45,000.00	\$45,000.00	\$45,000.00
CINC Solicitation Processing	\$10,542.00	\$10,578.00	\$10,895.00	\$11,220.00	\$11,556.00
Brochures & Applications	\$2,780.00	\$7,856.00	\$3,000.00	\$3,000.00	\$3,000.00
National Convention	\$2,005.00	\$2,556.00	\$500.00	\$500.00	\$500.00
U.S. Postal Service	\$11,680.00	\$9,000.00	\$9,270.00	\$9,548.00	\$99,834.00
United Parcel Service	\$1,250.00	\$1,200.00	\$1,340.00	\$1,475.00	\$1,625.00
AWARDS & PRIZES	\$11,703.00	\$11,226.00	\$14,590.00	\$14,640.00	\$14,690.00
Service Academies (e.g., USAFA)	\$1,393.00	\$1,100.00	\$1,100.00	\$1,100.00	\$1,100.00
Service Schools (e.g., War Colleges)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Phoenician Award (YLC Program)	\$2,000.00	\$2,586.00	\$6,000.00	\$6,000.00	\$6,000.00



VADM Dyer Writing Prizes	\$6,490.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00
Annual MOWW Awards & Certificates	\$1,470.00	\$1,690.00	\$1,640.00	\$1,690.00	\$1,740.00
Speaker Mementos & Honoraria	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
OFFICER REVIEW	\$113,702.00	\$147,942.00	\$151,000.00	\$154,145.00	\$157,388.00
Mercury Publishing	\$74,702.00	\$76,942.00	\$79,250.00	\$81,625.00	\$84,073.00
U.S. Postal Service	\$24,000.00	\$25,000.00	\$25,750.00	\$26,520.00	\$27,315.00
Contractor Payroll	\$15,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00
FACILITY INFRASTRUCTURE	\$17,444.00	\$17,539.00	\$33,062.00	\$18,814.00	\$31,392.00
Building Maintenance & Repair	\$2,400.00	\$2,400.00	\$17,400.00	\$2,400.00	\$14,400.00
HVAC Service Contract	\$385.00	\$400.00	\$412.00	\$424.00	\$437.00
Utilities (Electrical, Water, Sewage)	\$1,575.00	\$1,625.00	\$1,675.00	\$1,725.00	\$1,775.00
Home Owners Association	\$3,600.00	\$3,600.00	\$3,600.00	\$3,780.00	\$3,780.00
Real Estate Taxes	\$8,886.00	\$9,010.00	\$9,450.00	\$9,925.00	\$10,420.00
Personal Property Taxes	\$598.00	\$504.00	\$525.00	\$560.00	\$580.00
INFO TECH INFRASTRUCTURE	\$5,902.00	\$28,903.00	\$10,200.00	\$6,300.00	\$6,355.00
IT Hardware Software	\$0.00	\$20,000.00	\$2,000.00	\$1,500.00	\$1,500.00
Telephone (Hardware & Maintenance)	\$4,097.00	\$3,153.00	\$2,000.00	\$1,800.00	\$1,855.00
Comcast Internet/Website ³	\$1,805.00	\$1,750.00	\$1,200.00	\$1,200.00	\$1,200.00
AE Website (Develop & Maintain)	N/A	\$4,000.00	\$5,000.00	\$1,800.00	\$1,800.00
TRUST INCOME (\$)⁴	Act 06-07	Act 07-08	Act 08-09	Act 09-10	Act 10-11¹
Gross Trust Principle	\$7,579,609.00	\$6,945,796.00	\$6,042,359.00	\$7,207,604.00	\$9,768,750.00
PM FUND (Stern-Agee, SA)					
Principle	\$5,833,664.00	\$5,376,702.00	\$3,390,310.00	\$3,851,607.00	\$4,784,235.00
Dividends/Capital Gains	\$210,063.00	\$253,098.00	\$152,712.00	\$250,160.00	\$391,427.00
Withdrawal	-\$185,904.00	-\$210,063.00	\$0.00	\$0.00	\$0.00
PM FUND (ML)					
Principle	N/A	N/A	\$1,511,197.00	\$2,072,048.00	\$2,254,271.00
Dividends/Capital Gains	N/A	N/A	\$76,356.00	\$125,080.00	\$347,010.00
Withdrawal	N/A	N/A	-\$253,098.00	-\$229,068.00	\$375,240.00
VADM Dyer Trust Fund (SA)					
Principle	\$59,109.00	\$52,857.00	\$42,680.00	\$51,344.00	\$63,025.00
Dividends/Capital Gains	\$2,039.00	\$2,746.00	\$2,638.00	\$3,804.00	\$2,611.00
Withdrawal	-\$1,623.00	-\$1,836.00	-\$2,334.00	-\$2,375.00	-\$3,424.00
VADM DYER (EXCOM) FUND (SA)					
Principle	\$230,761.00	\$207,046.00	\$165,153.00	\$187,934.00	\$217,350.00
Dividends/Capital Gains	\$7,861.00	\$10,547.00	\$10,058.00	\$13,733.00	\$31,653.00
Withdrawal	-\$7,172.00	-\$7,860.00	-\$9,562.00	-\$10,058.00	-\$13,733.00
VADM DYER WILL FUND (SA)					
Principle	\$193,438.00	\$173,762.00	\$140,439.00	\$159,027.00	\$195,855.00
Dividends/Capital Gains	\$6,526.00	\$9,133.00	\$8,725.00	\$12,116.00	\$27,911.00
Withdrawal	-\$4,868.00	-\$5,139.00	-\$7,763.00	\$8,289.00	-\$10,905.00
CAPT SATTERLEE FUND (SA)					
Principle	\$19,789.00	\$18,443.00	\$15,941.00	\$19,178.00	\$23,331.00



<i>Dividends/Capital Gains</i>	\$678.00	\$954.00	\$981.00	\$1,501.00	\$3,588.00
<i>Withdrawal</i>	-\$200.00	-\$200.00	-\$200.00	-\$200.00	-\$200.00
ENDOWMENT FUND (Merrill-Lynch, ML)					
<i>Principle</i>	\$1,242,848.00	\$1,116,986.00	\$776,639.00	\$866,466.00	\$1,058,351.00
<i>Dividends/Capital Gains</i>	\$74,447.00	\$97,079.00	\$50,915.00	\$32,018.00	\$29,607.00
<i>Withdrawal</i>	-\$142,310.00	-\$156,121.00	-\$147,046.00	-\$100,915.00	-\$32,018.00
OPERATIONAL FUND (ML)					
<i>Principle</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	\$1,172,332.00
<i>Dividends/Capital Gains</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	\$6,580.00
<i>Withdrawal</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	\$0.00

1. Actual Data 1 Jul 10-31 May 11 (Jun 11 not included)
2. 2011-2014 inflation projected @ 3% annually
3. Comcast website support ends 1 Jan 12 (Est)
4. Data taken from applicable fund statements

Annual withdrawal ≤ annual dividend/capital gains

Annual withdrawal > annual dividend/capital gains

**2011 NATIONAL OFFICER REPORTS***CHIEF OF STAFF***MOWW MEMBERSHIP — 30 JUN 10 – 30 MAY 11**

DATE	Total Mbrs	Δ TTL MBRS MO/YTD	Total PMs	Δ TTL PMs MO/YTD	Living Mbrs TTL/PM/REG	Δ TTL LVG MBRS MO/YTD	Total Living Members ≤50/51+ YRS
30 Jun 10	18769	<i>Baseline</i>	16863	<i>Baseline</i>	9837/7930/1907	<i>Baseline</i>	1214/8623
31 Oct 10	18749	-20/-20	16906	+43/+43	9741/7898/1843	-96/-96	1221/8520
30 Nov 10	18751	+2/-18	16917	+11/+54	9736/7902/1834	-5/-101	1227/8509
30 Dec 10	18721	-30/-48	16927	+10/+64	9,697/7903/1794	-39/-140	1233/8464
31 Jan 11	18680	-41/-89	16937	+10/+74	9625/7882/1743	-72/-212	1193/8432
28 Feb 11	18687	-48/-137	16951	+14/+88	9619/7883/1736	-78/-290	1192/8427
31 Mar 11	18691	-44/-181	16968	+17/+105	9610/7887/1723	-87/-299	1197/8413
30 Apr 11	18705	-30/-211	16981	+13/+118	9600/7876/1724	-97/-396	1202/8398
30 May 11	18704	-29/-240	16996	+15/+133	9582/7875/1707	-115/-511	1205/8377
30 Jun 11	18717	+13/-227	17009	+13/+146	9574/7866/1708	-123/-634	1227/8347

The Order has publicized various recruiting and retention techniques that work in the *Officer Review*[®]. Chapters that had measurable net membership increase goals and made status updates, etc., a key part of every chapter meeting did better.

The new Perpetual Member (PM) Recruiting Award is an important step forward since Annual Memberships tend to be tough renewal-wise, and Annual Memberships that sponsoring individuals and/or chapters pay for almost never renew.

**2011 NATIONAL OFFICER REPORTS**

*SENIOR VICE COMMANDER-IN-CHIEF
CAPT RUSSELL C. VOWINKEL, USN, (RET)*

Oversight Responsibilities included Regions XIII, XIV and XV, and the following committees: Budget Committee, Constitution & Bylaws, and Strategic Planning. I was ably supported by GSOs: Captain Debbie Kash and Lieutenant Colonel Bill Byrne, who served with distinction, and I commend their individual performances

I attended Region conferences in Santa Fe NM and Los Angeles CA. As a perpetual member of the Fort Meade Chapter I attended the Region IV conference in the spring of 2011 at Andrews AFB. Massing of the Colors in Richmond VA and Fort Meade MD were memorable events on my calendar.

We were also able to attend several meetings of the Leigh Wade Chapter at the Army Navy Club in Washington DC as well as the Piedmont Chapter in Lynchburg VA. Special thanks to Captain Mike Connelly and Dr. John Whidden for making those visits quite remarkable.

Membership in our regions grew slowly. Special attention was given to NPDs and responsible reporting of EINs to National Headquarters in accordance with IRS rulings.

Region XIII impressed me with their problem-solving ability and their sharing of promising practices. Region XIII is doubly blessed with MG Frank Miles, past CINC, who continues to provide cogent advice for chapter commanders and enthusiastic support for the entire region.

Region XIV meets on June 4 in Los Angeles and I will be better able to catch up with the capable Region Commander Tom Hanson and his large number of chapters at that time. As of this time, Captain Debbie Kash is sidelined with serious medical complications so will rely in Bill Byrne to brief me on progress. I do know the San Diego chapter, under the astute direction of Colonel Clark Kholos and Ms. Sheri Harris, is busy planning for the 2012 National Convention in San Diego. Colonel Dave Epstein, Chapter Commander of the Holland Chapter, is an exemplary leader as he fights for JROTC support in Poway CA.

Colonel Dave Gibson runs a standout YLC in Washington State, as well as keeping an eye on the entirety of Region XV. I would be remiss in not mentioning W-4 Allan Peschek, who resides in Tacoma WA and handles trouble shooting duties for Order in the Oregon and Washington areas.

The Puget Sound chapter is well led and does a remarkable job in their region supporting the YLC, junior and senior ROTC units and Massing of the Colors.

Recruiting and retention issues are systemic but I have witnessed remarkable talent and I have every reason to be optimistic about the future of the Military Order of the World Wars.

For the Good of the Order

RUSSELL C. VOWINKEL, CAPT, USN (Ret)
Senior Vice Commander-in-Chief

2011 NATIONAL OFFICER REPORTS

**2011 NATIONAL OFFICER REPORTS**

*VICE COMMANDER-IN-CHIEF
COL M. HALL WORTHINGTON, USA (RET)*

Oversight Responsibilities:

- Regions: I; III; IV
- GSOs: COL Gorham Black; LTC Ruth Hamilton
- Committees: Budget, Homeland Security; Information, Publicity & Magazine; Legislative & Resolutions; Council of Region Commanders
- Committees: EXCOM; Budget; Legislative & Resolutions; Awards.

Region I — Commanded by CAPT Harry H. Weinberg

I attended their Annual Convention in Newport, RI on 4 June 2011 at the Best Western Mainline Inn. All Chapters were present with the exception of New Haven Chapter and New London Chapter. The New Haven Chapter is in jeopardy due to the age of its membership. Effort is being expended to correct this issue by the Region.

The New London Chapter has turned their treasury over to the Region, and the Region is attempting to get new members to keep the New London Chapter alive. I would recommend that we allow the Region a year to get these two Chapters turned around. ROTC Support has been excellent within the Region.

A new website www.region-1-mow.org was introduced this year.

Another successful YLC was conducted at Norwich University in Vermont this year. They have had increased attendance each year. Because of the arrangement with Norwich University, practically all of the costs are taken care of by the University, making our student cost zero. LTC Michael Jarvis of the Green Mountain Chapter has been doing an outstanding job chairing this program.

Region III — Commanded by LTC Michael C. Wilgen

Michael has been selected to command for another year. I attended their annual meeting in Mechanicsburg, PA, at the Naval Supply Center 1 May 2011, and swore in their officers. PCINC LTC Alfred Shehab and GSO LTC Ruth Hamilton accompanied me to the meeting. Chapters from PA, NY and DE were present; however there was no representation from Indiana at the meeting.

I recommended to LTC Wilgen that he should contact the Superintendent at The Valley Forge Military Academy about the possibility of forming a joint YLC, similar to the arrangement between Norwich and Region I. I explained that I had met the Commanding Officer at Valley Forge and he was interested in the possibility of a joint venture.

Membership problems were discussed; all agreed to continue improving recruiting and retention efforts.

We promoted the upcoming National Convention, but did not get a positive response from the members present other than from Michael Wilgen who plans to attend.

**Region IV — Commanded by CDR John A. Baumgarten**

The RG IV annual convention was held at Andrews AFB on Saturday, 14 May 2011. It was determined at the efforts were to be made to: (1) improve chapter leadership; (2) revitalize communications; (3) involve more Companions in chapter activities; (4) reduce attrition to zero; and (5) recruit more capable Companions.

I attended the Annapolis, Roanoke and Fort Meade Massing of the Colors Ceremonies, and the Pershing Ceremony in Arlington on Veterans Day.

The merging of the Southern Maryland Chapter, the Dyer-Annapolis Chapter and the Baltimore-Devereaux Chapter into the Gen Meade Chapter went smoothly. The result of the merger was financially rewarding to the Gen Meade Chapter, but it has not of yet gained increase in membership or participation from the former chapter members. The workload has increased on the Ft, Meade membership after picking up the other chapter responsibilities. Efforts are being made to resolve these difficulties.

Complete Reports from the Regions, GSOs, and Committees can be found further in this Report Book.

For the Good of the Order

M. HALL WORTHINGTON, COL, USA (Ret)
Vice Commander-in-Chief



2011 NATIONAL OFFICER REPORTS

*VICE COMMANDER-IN-CHIEF
CAPT JOHN M. HAYES, USAF (FORMER)*

Oversight Responsibilities:

- Regions: VIII; X; XI
- GSOs: MAJ David Wirsig; COL Roy Gray
- Committees: Memorials; Boy & Girl Scouts; Membership

Region VIII includes 15 chapters – 2 in Oklahoma and 13 in Texas. The Region Commander is Commander John Lopez III. GSO MAJ David Wirsig has been assigned oversight. The Region VIII Convention was hosted by the North Texas Chapter and held in Plano, Texas from 13-14 May 2011. It was my privilege to install the Region Commander and staff.

The Region has had a relatively successful year. It has an outstanding YLC program under the leadership of LTC Earl Bullock and Past CINC Captain Rollie Stevens. It has scheduled six Youth Leadership Conferences—one in Oklahoma and five in Texas, under the Texas Patriotic Education Foundation, Inc. There are 374 student reservations for the June and July 2011 Conferences with students being sponsored not only by MOWW but also by the National Sojourners, Inc., the Dallas Navy League and the Dallas Air Force Association.

Commander Lopez reports that the majority of the chapters have membership as a priority and they have a system to address overdue dues payments. They also participate in civic activities (e.g., Veterans Day Parades, Memorial Day events, "Greet the Troops," etc.), have an active Scout recognition program, and presented ROTC and JROTC medals. They are among the leaders in the nation for membership (e.g., total +23; Living -4; Perpetual Members +28; New Members +58). There are concerns about one chapter (Corpus Christi) and the Region Commander is looking into the issue.

Region X includes six chapters: Detroit, Chicago, Indianapolis, Milwaukee, Ft. Snelling and Central Iowa. The Region Commander is COL Michael Peck and GSO MAJ Wirsig has been assigned oversight. COL Peck reported that the Annual Region X Meeting was held on 8 May, with the Chicago Chapter and MOAA. They awarded 32 JROTC medals and had an YLC scheduled at Great Lakes Naval Station from 18-25 June. Region X membership for the first 11 months of this operating year has decreased (total -8; living -10). There were no new annual members and no increase in Perpetual Membership.

Region XI includes five chapters in Kansas and Missouri. The Region Commander is MAJ Ronald Jones and GSO COL Roy Gray is assigned oversight. I want to thank MAJ Jones for his many updates. The Annual Region XI Meeting was held on 18 June 2011 in Overland Park, KS. He reported that Region XI chapters are supporting JROTC/ROTC, but there is some deterioration. It was determined that the Mid-America YLC would not be cost effective to run with the small number of students. The Topeka Chapter hosted the CINC with a great program involving a MOWW Commemorative Plaque and meetings with the Kansas Governor and Topeka Mayor. Kansas City again hosted the International Officers Ball. There were Veterans Day activities. MAJ Jones mentions that they are the second smallest region in the Order. Region XI membership for the first 11 months of this fiscal year has increased (total +9; living +4; Perpetual +1; Annual +13).



The Memorials Committee is chaired by MG Jack Strukel. MG Strukel has done an outstanding job since assuming the chairmanship from me last year. He had a very good article entitled “Remembrance Through Monuments, Memorials and Plaques” in the April 2011 *Officer Review*[®]. We have had two plaques reported this year: Ft. Hood on 4 November 2010 honoring the First Responders and Emergency Medical Staff at Ft. Hood, and; the Topeka Chapter’s Memorial Plaque honoring the 35th Infantry Division.

The Boy and Girl Scouts Committee is chaired by MAJ Robert Williams, who has done a fantastic job with the creation of the new MOWW Scouting awards (i.e., the MOWW BSA Community Service Award—Square Knot, and the MOWW National Scouting Award) and the enhanced MOWW Annual Scouting Report. During the last fiscal year MOWW presented over 1,007 Eagle Scout certificates and more than 425 Gold Award certificates. On a sad note, we mourn the loss of long-time MOWW Companion and Scouter, Mr. Jim Baird, who chaired this Committee for many years.

I chair the Membership Committee. Our membership numbers, with the exception of Perpetual Membership, continue to decline. Numerous actions were taken to reverse the decline. I refer you to my Membership Committee Report for membership information that includes statistics, *Officer Review*[®] articles, and new Perpetual Membership recruiting recognitions.

For the Good of the Order

JOHN M. HAYES, Captain, USAF (Former)
Vice Commander-in-Chief

**2011 NATIONAL OFFICER REPORTS**

*VICE COMMANDER-IN-CHIEF
LTC GARY O. ENGEN, USA (RET)*

1. Objectives. This report includes an update, as of 15 June 2011, of my assigned VCINC responsibilities, which included oversight of 4 Committees (ROTC, Historical & Archives, Law and Order and National Convention/Seminar), 2 Regions (II and V) and 2 GSO's. Oversight, this year, has been primarily via email, telephone and visits to selective region activities. The Region commanders were both experienced, had conducted viable conferences and made positive attempts to support and strengthen the chapters in their area. I was fortunately able to visit and participate in conferences, Massing of Colors Ceremonies and YLC's conducted by both regions. The 4 Committee chairman, took their responsibilities seriously and most submitted articles for the Officer Review. They were Law & Order Chairman LTC Don Munson and Historical & Archives Chairman CWO4 Allan Peschek, Convention Chairman CPT Leo Goodsell and ROTC Chairman, LTC Gary Engen. Their committee reports can be found elsewhere in this book or will be reported on the floor of the convention. My two assigned GSO's were CDR John Baumgarten and CPT Leo J. Goodsell.

2. Region II. Region II was commanded by COL Christopher Smrt, Louisville Chapter. He scheduled Region conferences in conjunction with their annual fall and Spring YLC's at Fort Knox in November 2010 and May 2011. I was able to attend the May conference and observe and participate in the YLC while there. Conversations with COL Smrt and Department of KY Commander CAPT Bill Dibble indicate continued concerns with several chapters. Due to multiple deployments of their MOWW leadership, the Ft Campbell chapter has conducted few meetings or activities but it is still trying to survive. The Cleveland and Columbus Chapters are still not thriving and actions may soon have to commence to close and consolidated them with other region chapters. A more detailed report can be found with the Region Commanders Reports elsewhere in this convention book.

3. Region V. Region Commander LTC Gary O. Green was the Region GSO last year and planned and conducted most of the Region activities that year. With that experience LTC Green has been able to balance his real job (NJROTC senior Instructor) with the requirements of his region and has improved communications via his Region II newsletters, region website and emails. He attended at least one other chapter meeting within the region and has kept me informed on region concerns. Several of the 11 chapters in the Region are only minimally accomplishing ROTC awards and perhaps a Massing of Colors but lack regular meetings, recruiting efforts or much else. The Charlotte Chapter is in worse shape with low membership numbers and is basically being held together by a 1-man show. LTC Green has sent a letter to the Charlotte commander starting the actions to close the chapter. I anticipate this action to be complete so EXCOM can vote on the closure before the San Diego convention. I was able to attend his region conference in April at Charleston, SC. The conference was attended by the CINC and representatives from all but the Charlotte chapter and was most productive. The Region officers, to include the commander, have agreed to continue in their region positions for another year.

4. Committee Reports. The Law and Order Committee Chairman, LTC Don Munson, has had an article in the Officer Review and has encouraged all to submit a chapter Law & Order Award submission so their efforts in this area can be recognized. Don has added new members to his committee and has solicited comments from them on committee business. I am also the ROTC Committee Chairman. To date, these activities have primarily included confirming ROTC/JROTC data and potential new JROTC units with the various services ROTC headquarters, along with responding to a few Companion ROTC questions via telephone/email and preparing an ROTC article for the "Officer Review". A separate



ROTC Report can be found in the Committee portion of this convention book. I will report farther on any updates I may have on the Historical/Archives and the Conventions Committees at the Convention EXCOM meeting Future locations for conventions after the one in San Diego in 2012 will be discussed and hopefully identified at this convention.

5. As the Director of the 2-day Augusta YLC, our staff and I conducted our 17th annual conference on 25-26 February 2011 where we challenged over 60 high school students with patriotic discussions and leadership activities. I also attended the annual Pershing Rifle Convention at Ohio State University in March and was able to visit the Columbus, OH chapter commander while there. During a meeting of the Augusta Chapter, I was privileged to present a Gold Patrick Henry award to an extremely effective and patriotic Emergency Management Director who supports operations in eastern Georgia.

6. I have certainly been encouraged by the hard work and enthusiasm of many Companions I have observed or communicated with this year. Unfortunately the hard workers tend to be the same faces year to year so we all need to work hard to build our membership and find others with that same enthusiasm. I look forward to doing whatever I can to continue to assist the areas which I have been given oversight responsibility and the Order in the future

For the Good of the Order

GARY O. ENGEN, LTC, USA (Ret)
Vice Commander-in-Chief



2011 NATIONAL OFFICER REPORTS

VICE COMMANDER-IN-CHIEF

JENNIE F. MCINTOSH, HEREDITARY PERPETUAL MEMBER

Oversight Responsibilities

I have oversight responsibilities for two Regions (VI and VII) and two GSOs (LTC Loyal G. “Gordon” Bassett, Sun City Center, Florida Chapter, and CDR Rudolph “Rudy” Matzner, General Westmoreland-Charleston, South Carolina Chapter). My four committees are National Security, Patriotic Education, Chapter Activities and Awards and Honor & Protocol.

Region VI

LTC Bassett did an outstanding job. They started the year with 9 Chapters in this Region. The Jacksonville, Florida Chapter gave up its Charter during the year after a number of months which involved visits by Gordon and others and many e-mails. The Chapter could not be revived. His report can be read in the section covering Region Reports. He kept this VCINC apprised at all times with numerous e-mails, newsletters and general information, all of which made it a pleasure to work for him and with him.

Region VII

This Region changed Commanders in the past two months and is now being commanded by Shaun McGarry, LTC, AUS (Ret.), Baton Rouge, LA Chapter. His report may also be read in the section covering Region Reports. There are five Chapters in this Region spread across four states, AL, MS, LA and AR.

Both Regions had successful Youth Leadership Conferences (YLC) in the past year and I look forward to continued growth and attendance at those YLCs. I had no reports of any overruns regarding monetary matters or major problems from any of the concerned.

GSOs

Lt Col Gordon Bassett did whatever he was called upon to do and kept this VCINC in the loop at all times.

Committees

The National Security Committee is chaired by LTC Michael S. “Mike” George, USA (Ret). Please refer to his report in Committee Reports section. Mike struggled throughout the year without much participation from his Committee. It is my hope that the Committee structure will change and he will be able to move forward with his ideas and plans. He is to be commended for forging ahead.

The Chapter Activities and Awards Committee is chaired by Capt. Debbie Kash, USAF (Ret). Her report may also be read in this book in the Committee Reports section. She needed no direction from this VCINC and is wonderful at prompting Companions to try new ideas—as well as implementing thoughts into actions.



The Honors and Protocol Committee is chaired by HPM Pat Snyder. Pat has agreed to stay in the Protocol position for another year at which time she intends to retire. She has done—and continues to do—an outstanding job for all of us in MOWW.

The Patriotic Education Committee is chaired by COL Richard E. “Dick” Minor, USA (Ret). Again, please see his committee report in the Committee Reports section. Dick has been vigilant about including me in most of his correspondence over the past year. He is one of our most active Companions and it is obvious to anyone meeting him that he enjoys what he does for MOWW—and he’s very good!

I was very lucky in my oversight assignments to deal with such an industrious group of Companions. They are the true backbone of MOWW.

Personal Note

I traveled throughout Region VII during the year and attended their Region Convention as well. I made one visit to Little Rock (AR), two to Jackson (MS), monthly to Baton Rouge and monthly to New Orleans (LA). I met the CINC and his wife on three occasions and always enjoyed the difference in each Chapter.

Membership remains the number one priority with most Chapters and it was encouraging to see the age level dropping on recruitment! I would like see all our Chapters in every Region try something new each year, e.g., engage in one activity or even give one new award that’s never been given by that chapter before.

All Chapters I visited seemed to know that timely programs of interest and outreach bring Companions to meetings—whether the meetings are about local, national or international affairs. Most chapters have continued the same activities year after year, but they need to branch out into new areas.

I thank MOWW for the opportunity to serve—it has been my pleasure.

For the Good of the Order

JENNIE F. McINTOSH, HPM
Vice Commander-in-Chief



2011 NATIONAL OFFICER REPORTS

TREASURER GENERAL LTC JOHN H. HOLLYWOOD, USA (RET)

As Yogi Berra famously said, “It’s *deva vu* all over again.” The current economic malaise seems to go on and on. Thanks go to the Order’s Trustees and the National Headquarters staff; we continue to perform well financially.

The Order has received the auditor’s report for Operating Year (OY) 2010–2011, which was forwarded to all concerned. There were no discrepancies noted.

The income items in the OY 010–11 Fiscal Report indicated five areas for discussion:

- Overall gross income was up by \$78,117 compared our last OY (\$434,543 last year vs. \$512,660 this year). In part, this was due to an increase in the PM dividend of \$10,729, \$26,762 in unsolicited donations (our Legacy Program is beginning to bear fruit) and \$11,828 from gross non-trust income, among other sources.
- National dues were down by \$11,384. This reflects the continuing decline in overall membership in the Order. We received \$62,424 in the last OY vs. \$51,040 this OY.
- Merchandise & certificate sales were down slightly (\$6,604 or 12%).
- Despite the rough economic times, Companions donated \$89,050 of the \$90,000 CINC Solicitation goal for this year. We anticipate receiving additional funds by the time the Bozeman Convention takes place.
- Unsolicited Donations to the Order increased to \$42,121, an increase of \$26,762 from the \$15,359 we received last year.

On the expense side, the MOWW Headquarters’ Staff is to be commended for the outstanding job they have done this year, despite continuing recessionary pressures. While gross expenses were \$22,620 more than last year, the National Headquarters ended the year with a positive net income. Factors influencing expenses included:

- In the area of Member Services, the Military Order purchased a large amount of MOWW-branded merchandise, certificates, brochures and applications to replenish existing stocks. They did so at a reduced cost by buying in bulk quantities. The Chief of Staff is instituting a more comprehensive approach to managing merchandise stocks that will result in a more even flow of anticipated expenses.
- The EXCOM allocated \$20,000 in needed technology upgrades for computers, software, and a new phone system. We anticipate that the new phone system will reduce our annual phone bill by \$1,100.
- You will also notice a decrease in postage costs of \$2,680. This is an example of cost saving that the headquarters is implementing. A new, lower cost postage machine was acquired,



lighter weight paper is now being used (20 lb. vs. 24 lb.), and there is more emphasis on using e-mail for communication.—reducing costs further.

- Magazine costs for Mercury Publishing went up slightly, (\$2,240 or 2.9%), a minor increase, due to a rise in the cost of paper.
- Employee and contract wages were down \$45,431, since we are still one person short at National Headquarters.

Trust Accounts. As of 31May11, the Order had a total of \$9,768,750 in all accounts. We have a total of \$7,038,506 in two Perpetual/Memorial (PM) Funds—one with Stern-Agee, SA and one with Merrill Lynch (see MOWW Board of Trustees Report for a specific breakdown of funds). We also received \$1,170,000 in a bequest from a Companion in California (see below), which certainly improved our current accounts.

Investment income was up about 20% due to the investment acumen of our Trustees. Considering the continuing problems with the national economy, uncertainty in the Euro zone (Portugal, Italy, Greece, and Spain, in particular) and a volatile stock market, investment performance was excellent. Our Trustees should be commended for their investment judgment in selecting investment vehicles that performed well, despite the up and down volatility that the markets continue to show. Without their skills in the last three years, we would be much worse off than we actually are.

As Treasure General, I must reiterate that the stock market and economy are still unpredictable, i.e., we can't say for sure how things will be for OY 2011–2012, or how much money will be available. As we elect new leadership for the coming year, everyone must be made aware of their fiduciary responsibilities to the Order and keep expenditures within the approved budget. The National Headquarters Staff and General Morrill need to be commended for their efforts in keeping costs down and identifying cost savings for the Order.

There are some areas that require additional funds. We need to ensure that we budget additional funds for the Commander-in-Chief. While \$5,000 is an improvement over the zero dollars provided in OY 2009–2010, the CINC still has to pay thousands of dollars out of pocket to represent the Order. I am pleased that the expenses of the Vice Commanders are finally being recognized in the budget, but even \$2,000 is less than actual expenses. When funds can be found, all senior elected staff needs to have more dollars allocated. If it becomes too onerous to perform the work of the Order as an elected officer, we may exclude Companions who would like to participate but can't afford to.

A similar problem exists with our Headquarters Staff, in the salaries and benefits provided. Our Staff currently receives no benefits. We have two full-time employees and one part-time person who run the day-to-day activities of our Organization. We need to hire an additional individual, but the amount we offer (\$40,000 with no benefits) is below what comparable organizations in the Washington, D.C. area currently provide. This is an area that requires additional review. The National Headquarters staff provides the day-to-day activities that keep the Order active and moving forward.

With the continued uncertainty in our Endowment income, we need to ensure that our Companions are active in providing additional contributions to the Order. We have almost met this year's goal for the CINC's Solicitation. By growing the Order through recruiting new members, we can secure a broader potential base of support. For the longer term, Companions should actively consider the Order in their will and estate plans. Providing one or two percent of your estate to the Order is a small amount that can provide significant benefits, if enough Companions do it. We will have a presentation on our Financial Development program during the Convention (Thursday, 21 July 2011 at 1000 hours in the



University Room) to review ways Companions can provide for the Order—with minimal impact on their children or other beneficiaries. We recently had a significant bequest to the Order. Major Carl Nemethi, USAF (Former), donated \$1,170,000 to the MOWW in his final estate. Other Companions have donated \$1,000 or \$2,500 as a bequest, so every amount helps.

For the Good of the Order

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Treasurer General



2011 NATIONAL OFFICER REPORTS

*JUDGE ADVOCATE GENERAL
COL EARLE F. LASSETER, USA (RET)*

During the current operating year, the only activity involving the JAG was the JAG authoring a legal review of a claim against MOWW for reimbursement of legal fees which the Companion claimant holds were incurred as a result of directions to him from the then CINC.

For the Good of the Order

EARLE F. LASSETER, COL, USA (Ret)
Judge Advocate General

**2011 NATIONAL OFFICER REPORTS**

*SURGEON GENERAL
CPT (DR) ROBERT E. MALLIN, USA (FORMER)*

It has been my pleasure to serve as your Surgeon General for the past year. I have had the pleasure of working with Brig Gen Art Morrill and his splendid editing of my monthly column, the "Surgeon's Tent." In that column I have covered health topics as diverse and important as kidney, breast and eye health. I've even addressed Post Traumatic Stress Syndrome (PTSD).

I also have, thanks to my interests and your suggestions, a variety of articles "on the shelf" ready for publishing on topics such as dementia, hearing, and prostate health. I've even published feature articles in the *Officer Review*[®] on medical history! Additionally, I have researched and answered specific questions from Companion's throughout our Order—which have been my pleasure. Please continue asking questions and requesting topics of interest for the articles in my monthly column, the "Surgeon's Tent."

I am also happy to report that what I can glean the health of the Companions of our Order (age adjusted) is our general health is perhaps slightly better than a similar demographic for the rest of the United States. This is likely due to the fact that we prolong our service fitness activities well into "advanced age." (Note this term keeps moving ahead as I get older!)

In closing, I look forward to continuing to serve you as your Surgeon General, if that is your pleasure.

For the Good of the Order

ROBERT E. MALLIN, MD, CPT, USA (Former)
Surgeon General

**2011 NATIONAL OFFICER REPORTS**

*CHAPLAIN GENERAL
CDR WILLIAM J. HOUSTON, USN (RET)*

The Order is spiritually strong across the range of beliefs and faiths, and well-grounded in the selfless principles of the Preamble. The Order's patriotic outreach programs show by example that kindness, tolerance, helping others and learning are worthy traits. These attributes function well as guideposts for life, and the service of the Companions is a wonderful and needed model for the youth of America to follow.

For the Good of the Order

WILLIAM J. HOUSTON, CDR, USN (Ret)
Chaplain General



2011 NATIONAL OFFICER REPORTS

HISTORIAN GENERAL
CWO ALLEN R. PESCHEK, USN (RET)

This has been a busy year. This report will address three areas and will explain our progress in meeting the responsibilities of the Office of Historian General and related activities associated with commanders at all levels. In broad terms, the Assistant Historian General and I have visited several chapters and individual Companions in search of historical records. Additionally, we visited and delivered many documents to our archives at the Hoover Institute (Stanford University, Palo Alto, CA). These visits gave us a good understanding of the requirements, capabilities and future needs in the Order's historical area.

First, we began writing the History of the Military Order for the 1990s and the 2000s. This is a significant task—especially considering that we are now over ten years late in starting the 1990 period. While it is always better to have the Companions involved at the time to help develop and proof the finished product, it is a task the Office of the Historian General welcomes. We will publish both periods in a single book.

Second, we are receiving more “Companion Profiles” from members of the Order—which is very good. We especially thank the COL Theodore Roosevelt Chapter (NY) for the continuous stream of Companion Profiles this Chapter has and is submitting. The leadership of this Chapter has ensured that their membership has fulfilled tenets of MOWW's Preamble, i.e., “To acquire and preserve records of individual services.” Other chapters' Companions have also been sending Companion Profiles and these have been delivered to our archives at the Hoover Center. The Assistant Historian General and I thank each one of you for increasing the number of Companion Profiles processed this year, and we look forward to more submissions next year. As a reminder, chapter commanders are responsible for the timely delivery of Companion Profiles to the MOWW Historian General for each new Companion inducted in our Order—a program that best operates in partnership with State, Department and Region Commanders.

Third, from a broader perspective, Commanders at all levels are responsible for submitting appropriate reports of all kinds. This includes submitting histories of the respective organizations to the Historian General (Reference: *MOWW Policy Handbook*), newsletters, etc. Candidly, this is an area needing further command attention at all levels. Happily, a number of organizational units are submitting photo albums, correspondence, newsletters, minutes, financial reports, etc. These are constructive steps in the direction of better documenting our Order's history and activities, and for providing appropriate material for future researchers.

For the Good of the Order

ALLAN R. PESCHEK, CWO4, USN (Ret)
Historian General

**2011 NATIONAL OFFICER REPORTS***REGION I REPORT**CAPT HARRY H. WEINBERG, SC, USN (RET)*

Region 1, which is synonymous with New England, has nine MOWW chapters within the borders of its six states.

During the 2010-2011 operating year, two Regional meetings were held with concomitant luncheons. Both meetings were well attended with over 20 members and guests present at each. Unfortunately our two Connecticut chapters were not present (discussed below).

Our December 2010 meeting was hosted by the Department of Massachusetts and the Greater Boston Chapter in Somerville, MA, which is adjacent to Boston. Our annual convention was hosted by the Narragansett Bay Chapter in Newport, RI, on a spectacular June day. We were privileged to have the MOWW Vice Commander-in-Chief, Colonel M. Hall Worthington and his wife, in attendance. The objectives of the annual convention were to create a dialogue between chapters and the Region Commander, to share what is working and what is not working, and to encourage suggestions on how we can improve the Order.

As stated above, the New London and New Haven Chapters were not present. New Haven presents a unique situation in that they exist with only one active member and he is very dedicated 92 year-old gentleman who is the Commander, Adjutant and Treasurer. All other members are either living in assisted living facilities or are living out of state. Nevertheless, CWO4 Walter Nizgorski selflessly gives his personal support to the Scouting programs and the JROTC program. He personally presented five certificates at individual Eagle Scout Courts of Honor as well as 133 certificates to Boy and Girl Scouts. He also personally presented awards to three JROTC high schools in Connecticut and mailed awards to 13 other units. All this was accomplished through reliance on a driver since he no longer is able to drive. The continued existence of the New Haven Chapter is in jeopardy.

The New London Chapter has given it up. They turned in their charter and \$1,600 in their treasury. I have advised MOWW Headquarters that I will keep the Chapter in open suspense and the \$1600.00 Treasury will be placed in escrow. In fact it was placed in a separate CD account. It is my hope that we can somehow revive our MOWW presence in Connecticut by creating a “new” New London-New Haven Chapter that will keep the spirit of these two historic chapters alive. It would be a shame to lose Connecticut.

One of the New London Chapter’s significant activities was to present MOWW awards at the US Coast Guard Academy’s Graduation Awards Ceremony. At this year’s ceremony, the Region1 Commander journeyed to New London to present two awards in the name of MOWW. This was well received at the Academy and it is my intent to continue with the presentation whether or not we have Connecticut chapters. We have been making award presentations for many years and it would be a shame to discontinue.

At the Winter Meeting in December, the Greater Boston Adjutant, 1Lt Jason Sokolov, spoke about the life of Major Edwin L. Weiskopf, a founding member of the Chapter. He displayed memorabilia that belonged to Major Weiskopf—including his World War I uniform and decorations dating to the Spanish-American War. The Major served in the U.S. Army in the Spanish-American War, World War I and in the peacetime Army during the 1920s. During World War II he was a civilian volunteer. This memorabilia



was donated to a new Army Museum in Ft. Devens, MA, with the family's approval. MOWW will receive credit for the donation and the Greater Boston Chapter will be invited to the dedication when the Museum is formally opened.

ROTC and JROTC support throughout the Region has been excellent. This is an important cornerstone of our chapters. Additionally, all Region Chapters less Connecticut supported the YLC by sending high school students to the program held at Norwich University, VT. Feedback from the JROTCs and other students attending the YLC was so positive that I expect our chapters will increase efforts to identify qualified students for next year.

Overall I must say support of the Scouting program has been weak. Smaller chapters seem to do a better job at this than the larger chapters. This was a discussion point at our annual convention and the feedback indicates our chapters will do a better job next year.

Region 1 introduced a new website: <http://www.region-1-moww.org/>. Region, Greater Boston, General Chamberlain, and Cape Cod are taking advantage of the links provided. At the convention, the non-participating chapters were told about the ease of becoming part of the website. All they have to do is send the webmaster, Cpt. Bill Maloney, information they want posted and he will do so. Information such as a listing of Chapter Officers and meeting notices or events can be easily posted.

This year we introduced a new scoring system for determining Region awards. We tried to "level the playing field" between small and large chapters by taking a logarithmic approach, which enabled smaller chapters to be competitive with larger ones who produce higher raw scores. In this year's awards competition we had an example of a chapter with a lower raw score win over a larger chapter.

The YLC conducted under the leadership of LTC Michael Jarvis of the Green Mountain Chapter, conducted in conjunction with Norwich University, was a great success in terms of student participation and cost effectiveness. The University is so enamored with the program that it requested LTC Jarvis to conduct four mini-YLCs at their Future Leaders Camp. Our joint YLC/Leadership Challenge Weekend attracted 55 students from 11 states. Our MOWW chapters sponsored 25 students—which could have been 31 except for a 1 April snow storm that caused some to cancel at the last moment. We were able to present each student with a shirt marking the event, and with their own handbook on the Constitution and all Constitutional Amendments. From personal observations, the students received the discussions on the free enterprise system and citizenship responsibilities with enthusiasm.

The General Joshua Chamberlain Chapter had a good year. Attendance was up at their luncheon meetings and seven new members were recruited. The Chapter is working with Portland, ME, authorities who are trying to bring the aircraft carrier John F. Kennedy to Portland as a museum ship. The Chapter is considering establishing a satellite chapter in Bangor, ME. This is an illustration that there is interest in MOWW within the state. The General Chamberlain Chapter sent nine students to the YLC, and it supported four ROTC units and eight JROTC units.

The Granite State Chapter has played a large role in supporting Boy Scouts. Twenty-eight Scouts were presented certificates and two were presented certificates at Eagle Scout Courts of Honor. Two students were sponsored to the YLC. Following the YLC, the students were invited to speak about their experience to the members at a well-attended luncheon meeting. The enthusiasm of the students for the program impressed the members and their enthusiasm increased. The members came away believing this is a good program. At the Region 1, convention the Chapter Commander briefed all attendees on the reaction of his members to the students. The Region Commander recommended that all chapters who send students to the YLC should invite some or all of the YLC attendees to a chapter



meeting to learn their attitudes about the program. The Granite State Chapter awarded six ROTC medals and ten JROTC medals.

The Green Mountain Chapter had another productive year. In addition to the highly successful YLC, the Chapter Commander chaired a "Flag for Veterans Committee" in Barre, VT. As a result, a group that included JROTC students placed 2,200 flags at the graves of veterans prior to Memorial Day. The Chapter participated in the annual Massing of Colors at the Vermont Veterans Cemetery on 30 May. This commemoration was started by the Green Mountain Chapter and is now coordinated by Vermont Office of Veterans Affairs. The Governor of Vermont gave the keynote address. LTC Jarvis also published an article in the Barre, VT, "Times Argus" newspaper regarding the placing flags on the graves of veterans. The Green Mountain Chapter also sponsored four students to the YLC and supported four ROTC programs at two universities. Four JROTC units throughout the state were also supported.

The Narragansett Bay Chapter hosted the annual Region Convention in Newport, RI. To get former New Bedford Chapter, MA, members more involved, a luncheon meeting was held in New Bedford. This highlighted the need to build bridges between Companions who live great distances from each other. The chapter sponsored two students to the YLC and supports two ROTC units that serve seven colleges. Currently, five JROTC units are supported, but it appears two more will be added in 2012. Awards will be made to Boy and Girl Scouts this summer and be reported in next year's annual report. The Chapter Commander, LTC King Odell, participated in several parades and commemoration ceremonies.

The Cape Cod Chapter once again presented the Lt. James F. Pafford Cash Award to a Falmouth High School student who wrote the best essay on "Why I love the United States of America." Chapter Companions participated in the "Wreaths Across America" program at the Bourne, MA, National Cemetery. Two pewter mugs were presented to distinguished students at the Massachusetts Maritime Academy in Bourne, MA. Two MOWW awards will be presented to Massachusetts Maritime Graduates at a commissioning ceremony aboard USS Constitution in Boston in mid-June.

The Worcester Chapter, MA, continues to solidify its status, and Senior Vice and Junior Vice commander staff positions were added. Attendance at meetings continues to be good. Seven students were sponsored to YLC, but five withdrew at last minute due to a 1 April snow storm. All who cancelled were from the same school and school administration would not permit them to go. Safety was the issue. Five ROTC programs and five JROTC programs in Central Massachusetts are supported.

The Greater Boston Chapter continues to run an active program with ten luncheons/meetings all held at the historic Union Oyster House in Boston. The restaurant owner, BG Joseph Milano, is also a Companion. Attendance at luncheons ranged between 13 and 18. A wide variety of guest speakers included a representative from the Boston Police Department, a retired special agent from DEA and the Commander of the Boston Military Enlisted Processing Station (who spoke on the quality of recruits). A National Guard officer who is a National Security Fellow at the JFK School at Harvard University spoke on counter-insurgency efforts in Afghanistan, and the President of the Board of Directors for USO New England spoke on USO activities supporting service men and women stationed in New England and those passing through. The Chapter restored its Chanukah/Christmas luncheon meeting with wives and significant others. The Chapter ceased its program of awarding complimentary membership in MOWW to top ROTC graduates due to lack of interest in MOWW by those honored. The payback was nil. The Chapter participated in many patriotic events and ceremonies, including Veterans Day tributes at the Massachusetts State House, Northeastern University and Boston College. The "Wreaths Across America" convoy was greeted by the Region Commander, the Department of Massachusetts Commander and both Chapters' members upon their ceremonial stop at the historic Boston Naval



Shipyard—in clear view of USS Constitution and the World War II destroyer USS Cassin Young (DD-793). In addition to MOWW representation, there were several from Gold Star Mothers, American Legion and the National Park Service representatives. The Greater Boston Chapter supported eight ROTC units and 20 JROTC units. At nearly all award ceremonies there was a chapter member to present a medal to an honored cadet or midshipman.

The Region 1 Commander and the Immediate Past Region Commander (Colonel Robert Barton and his wife Beverly) attended and participated in the YLC at Norwich University in VT. We were impressed by student attitudes and their willingness to learn more about civics, the Constitution and the free enterprise system. The cooperative interaction between MOWW and Norwich faculty and students was outstanding. This plays a large role in the program's success.

The Region Awards Committee, chaired by Captain Leo Lazo, SC, USNR (Ret), presented the Chapter Activities (Small) and the ROTC (Dee) Awards to the Greater Boston Chapter. The Patriotic Education Award (Satterlee) went to the General Joshua Chamberlain Chapter. The new scoring system allowed the General Chamberlain Chapter to win despite having a lower raw score. This is an example of "leveling the playing field." At the winter meeting, the Cape Cod Chapter received the Robbins Award for recruiting.

Our major problem is the aging of our Companions and a lack of enthusiasm in younger veterans to join organizations. Despite these problems all our Chapters, except for Connecticut, are enthusiastic and this is what we will try to build on. We will continue to encourage our Chapters to focus on their strengths such as support to ROTC or the Scouts or YLC and attempt to introduce to the Chapters other things MOWW deems important for the Order. I foresee a good year ahead for most of our Chapters. As for Connecticut, the problem is tough, but with the rich history of these chapters in this state it is worth to try to save regardless how long it takes

For the Good of the Order

HARRY H. WEINBERG, CAPT, SC, USN (Ret)
Commander, Region I



2011 NATIONAL OFFICER REPORTS

REGION II REPORT COL CHRISTOPHER M. SMRT, USA (RET)

The Region II Commander's report was prepared with the assistance of the recent Gold Patrick Henry Award recipient, Companion William 'Bill' Dibble (Department Commander). Region II is the entire Commonwealth of KY and the chapters contained therein, and two OH chapters, i.e., Columbus and Cleveland.

Chapter Summary

The Chapters (detailed below) have conducted monthly meetings and implemented their yearly objectives. The exceptions are the Fort Campbell Chapter and the OH Chapters as listed below. The chapter activities shown below are a tribute to implementing the tenants of our Preamble, a high level of Companion involvement and the positive impact MOWW has in the local community and nationally. The reporting staff and chapter commanders for 2010-2011 are:

- a. Region II Commander: Christopher M. Smrt, COL, USA (Ret).
- b. KY Department Commander: William 'Bill' Dibble, CAPT, USN (Ret).
- c. Fort Campbell Commander: Donald Shaw, CW3, USA (Ret). The chapter is in "cold-suspension," and organizational property, records and finances are secure. There are no viable ROTC, MOC or YLC programs.
- d. Fort Knox Commander: Toby Martinez, LTC, USA (Ret)—also the Region II GSO. This chapter is every bit the national award -winning and vibrant chapter. Organizational property, records and finances secure. It has viable ROTC, MOC and YLC programs.
- e. Frankfort Commander: Ronald L. French, LTC, USA (Ret). This chapter is reorganizing with Past Commander COL Green's dedicated hand and assistance due to large National Guard officer deployments and OPTEMPO. Organizational property, records and finances are secure.
- f. Louisville Commander: Jeffrey Daus, CAPT, USN. This chapter changed its monthly meetings to co-meetings formatted same day and downtown location as Ben Butler (due to age of its senior membership at one extreme, and job constrictions of those still in the work force -- necessarily focused on family and job security). Organization property/records and finance secure, Viable ROTC; and PEC/YLC programs (Fall and Spring); MOC co-sponsored with local Masonic Home of Louisville].
- g. MG Ben Butler Commander: Robert Silverthorn, MG, USA (Ret). This chapter holds monthly meetings with active membership. Attendance is typically between 12-17 Companions. Organizational property, records and finances are secure. The chapter has a viable ROTC, MOC and on-site YLC programs (e.g., KY Challenge Program].
- h. Cleveland Ohio Commander: William R. Strand, 1LT, USA (Ret). The chapter is in "cold-suspension." Organizational property, records and finances are secure. There is no viable ROTC, MOC or YLC programs.



- i. Columbus Ohio Chapter Commander: Charles E. Fischer, COL, USA (Ret). The chapter is in "cold-suspension." Organizational property, records and finances are secure. There is no viable ROTC, MOC or YLC programs.

NOTE: Actions needed to incorporate Cincinnati Chapter Companions into the Ben Butler Chapter are completed.

Massing of Colors (MOC)

- a. MOCs are scheduled for Chapters: Fort Knox (April), Louisville (Jun in conjunction with Flag Day), Frankfort (Apr-May), Ben Butler (Nov in conjunction with Veterans Day).
- b. MG Ben Butler Chapter: completed in Nov 2010.
- c. Ft. Knox Chapter: completed in April 2011 in conjunction with the Heartland Festival.
- d. Louisville Chapter: completed in Jun 2011; co-sponsored by the Masonic Home of Louisville.

Youth Leadership Conference (YLC)

The Kentucky Department and its various chapters conducted single-day YLCs supporting nearly 900 Kentucky high school-level students.

- a. The Fort Knox Chapter and the Kentucky Department held two on-site, single-day YLCs for approximately 40 select students at each YLC from the KY Bluegrass Challenge Academy stationed at Fort Knox. The two single-day events are split between the Sons of the American Revolution National Headquarters (Louisville, KY) and the Patton Leadership Museum (Fort Knox, KY).
- b. In the fall of 2010, the Louisville Chapter held an off-site, single-day YLC at the Scottish Rite of Freemasonry for over 360 High School Students. The focus was on patriotism, the Constitution and Bill of Rights, founding fathers, leadership and free enterprise. The spring 2011 YLC hosted a smaller student population [125 students] since each year the spring is congested with student placement testing and the end-of-year squeeze (if snow-day makeup schedules are enacted). Dr. Robert Mendel, CDR, USN (Ret), provided a great deal of support with COL Gravely as the MOWW Director of those single-day YLCs.
- c. In the fall, the Fort Knox Chapter conducted additional on-site, single-day YLCs at various Hardin County high school-level facilities for the assemblies. The YLCs focused on a Veterans Day theme, following the Joe Foss Institute model. The facilities included North Hardin Christian School and Faith Home School. MOWW Companions and active duty service members from Fort Knox spoke about their military service and experiences in Afghanistan and Iraq, stressing that there is a price to be paid for our freedom, i.e., freedom isn't free. A patriotic DVD provided by the Joe Foss Institute was also shown.
- d. The Frankfort Chapter currently in plans for off-site, single-day YLC for KY National Guard service-members children. The YLC focuses on leadership for nearly 100 high school students.
- e. The MG Ben Butler studies plans for assisting existing on-site, single-day, YLCs in concert with the Fort Knox Chapter from the KY Bluegrass Challenge Academy stationed at Fort Knox. The



program focused on the Founding Fathers, patriotism, flag history, the Declaration of Independence, the Constitution, the Bill of Rights, free-enterprise and leadership.

ROTC and JROTC

All Kentucky chapters provided the required medals and certificates for the approximately 75 ROTC/JROTC detachments within Kentucky. Additionally, the Fort Knox Chapter provided medals to four ROTC Leadership Summer Camps held at Fort Knox. The Fort Knox and Louisville Chapters supported JROTC detachments outside the continental USA.

Kentucky Patriotic Day

The Frankfort Chapter is directing its efforts in executing patriotic presentations to 5th and 6th graders from Frankfort and Lexington Kentucky elementary schools.

Hardin County Veterans Day Parade

Fort Knox Chapter provided trophies and judged the “Most Patriotic Float” within the commercial and non-profit organization floats. CDR Martinez and Past Chapter Commander LTC Herzog presented the awards at the conclusion of the parade, following the keynote address at the Heartland Festival.

Chapter Websites

Fort Knox has its chapter website in operation and MG Ben Butler and Louisville Chapters are working with a non-profit servicing organization in establishing their own MOWW chapter websites.

Region II/KY Department Meeting

A meeting during the 2d quarter of 2010 was scheduled in concert with the fall Kentucky Challenge YLC at Fort Knox to allow chapter commanders a forum for both MOWW meetings and observation of the Kentucky Challenge YLC. All chapter commanders attending presented a situation report (SITREP) of the immediate past and all projected chapter programs and activities. Ohio representation was by phone conference since Companions of Ohio leadership are unable to travel.

Region Consolidation

Since the execution of consolidation for the Ohio Chapters [Cleveland and Columbus], static action is recorded.

- a. Ohio chapters are in stasis. The Chapter membership aggregate age and complication of infirmity have continued exacerbation the situation inherent in “graying” chapters. Without new membership/ new blood, a turn-around seems unlikely.
- b. The VCINC, Gary O. Engen, LTC, USA (Ret), was able to speak with the Columbus Chapter Commander when he was in Ohio for a visit with the Ohio State University Pershing Rifles.

Command Visits

Region II was fortunate to have the both the VCINC responsible for this area (LTC Engen) and the CINC (Col Way) attend the Fort Knox Chapter Spring YLC/Kentucky Challenge. The two single-day events conducted at the Sons of the American Revolution Headquarters and the Patton Museum were



great forums to showcase the multi-dimensional approach of the YLC format where chapters get a quasi “multi-day” event without the need to maintain a 24-7 control of the attendees or address the bonding issue. Both the CINC and VCINC were able to discuss the Order and other subjects with assembled chapter commanders in private conversation and during public dining.

Summary

Region II has some significant tasks ahead of it, i.e., the long-term prognosis is tenuous. Its major goal is to re-establish the viability of waning chapters. An aggressive attempt is needed to obtain membership of “youthful” Companions, i.e., not necessarily “young,” but Companions who have the energy, enthusiasm and fortitude to shoulder the myriad of chapter responsibilities.

Chapters all struggle mightily with membership and are aware of the necessity of aggressive and significant work to achieve net membership goals. Spirited and targeted procedures were implemented at the chapter level to retain and recruit members. These measures, conducted with the diligence needed and with the mutual support the Region II command level, will improve membership in the coming operating year.

Additionally, we hope to increase solicited monies into the 501(c) (3) Kentucky Youth Development Foundation (KDF, Inc.) to promote area YLC programs.

For the good of the Order

CHRISTOPHER M. SMRT, COL, USA (Ret)
Commander, Region II



2011 NATIONAL OFFICER REPORTS

REGION III REPORT LTC MICHAEL C. WILGEN, USA (RET)

Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include: Commander LTC Michael Wilgen, Vice Commander COL Robert Reese; General Staff Officer LTC Carl Witte, PA Department Commander LTC Fred Lovelace; DE State Commander MAJ Tom Kelly; New Jersey State Commander LTC William Rapp and New York State Commander COL Bob Schlegel.

Region III now has six chapters that strive to support the CINC's goals and execute the tenets of the Preamble to the best of their abilities. They make a concerted effort to support and promote Senior and Junior ROTC units within their areas. The Philadelphia Chapter has won the ROTC Award in the large category six of the last seven years and was runner-up the seventh year. CAPT Richard Burton does an excellent job in directing this program. Chapters sponsoring JROTC and/or high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge. The Philadelphia Chapter sponsored this YLC, which was held 7-10 April 2011.

I expect the membership stats will show the Region at plus 1 at the end of the FY. We did not have as many new members (6-7) this year as last year (9), but this year's data does not include any new Lieutenant Scholarship members. We are 0 for 7 on retaining new lieutenants within the Region. To the best of my knowledge, of the seven to eight Non-Payment of Dues (NPD) members, three were new lieutenants; three to four were medical/aging (assisted living, dementia, etc.) and one who fell through the crack. As of the end of May 2011 Region Membership Report there were only three potential NPDs and one of those should have paid as of this writing. New Jersey has stopped the bleeding and hopefully will start to rebuild its membership base after losing four members last year and this year. New York is plus two so far this year and up 25% for the past two years. Philadelphia should be plus two at the end of the operating year.

LTC Sam Wilson was re-elected as Commander of the GEN Matthew B. Ridgway/Pittsburgh Chapter. Sam has done a great job during the past year. The chapter raised over \$40,000 to send 63 students to the multi-day YLC at the Freedoms Foundation at Valley Forge during the past seven years. The Chapter, under CPT McBride's management, supports ten High Schools and three colleges, issuing 19 medals sets to JROTC and SROTC Cadets each year. The Chapter has maintained its speaker's program, awards and recognition program and its Boy Scout Essay Contest Program—in addition to its awarding "Certificates of Recognition" to deserving Eagle Scouts. COL Reese developed a local membership program for qualified officers that allows them to attend meetings, receive chapter bulletins, get involved for a year and then decide whether to apply for a regular membership in the Order. It is expected that this program will result in at least two new members out of five participants this operating year.

LTC Richard Chappell and his staff are in their last year of a two-year term in the Wilmington Chapter, DE. With the loss of three new lieutenants to NPD, one to dementia and one to death, the chapter is minus five for the operating year in membership. The good news is that an increased tracking of and contacting potential NPDs should minimize future losses. The new Chapter had a few growing pains this past year, but the outlook is very promising and more people are getting involved. The Chapter will complete its presentation of new MOWW seals to the two veterans' cemeteries in the state this summer. These seals were totally funded by chapter Companions.



CDR Rick Wilking replaced LTC William Stone as Commander of the Philadelphia Chapter. The monthly chapter programs, ROTC leadership and awards programs, three one-day and one three-day YLCs, and community support continue to be commendable. The chapter hosted the Massing of Colors at Pennsylvania State University—Abington and the Pershing Rifle Drill Competition for JROTC units. Their stellar ROTC program was noted above. The Chapter hosted LTC John C. Church, Jr., USMCR, President of the Valley Forge Military College (VFMC), as the guest-speaker for its Bartram High School one-day YLC and will pursue a closer tie with Valley Forge Military Academy & College.

COL Bill Robinson remains the Commander of the Indiana Chapter, PA. COL Robinson has managed to keep his chapter involved with a host of patriotic and youth leadership activities while having a limited number of healthy Companions. His chapter has the highest Companion participation rate within the region. The chapter continues to maximize its efforts by conducting activities jointly with other patriotic and civic organizations in their area.

LTC Bill Rapp continues as Commander of the New Jersey Chapter and as the State Commander of New Jersey. The Chapter has had a website for over two years, and provided and presented ROTC awards to schools within their area. As noted above, the Chapter had challenges in membership. We need to do a better job of assisting the Chapter in moving forward. This will be a priority for next year.

CAPT George Emmons remains Commander of the Colonel Theodore Roosevelt of New York Chapter, and has done an excellent job of helping to build the membership base. As noted above, the Chapter is plus 25% the last two years. Adjutant LTC Farinella is reaching out to his Pershing Rifle Alumni circle. The Chapter participates in ROTC and Boy Scout Awards, and local events. The new operating year should have them participating in YLC activities, if not also a local massing of colors.

LTC Fred Lovelace continues as the Department of Pennsylvania Commander. LTC Lovelace hosted our Region Convention in Mechanicsburg and has remained active in presenting ROTC Awards and Boy Scout Eagle Certificates.

In summary, Region III has had its ups and downs. Many challenges remain for all chapters—particularly in the new chapters in New Jersey and New York.

Special thanks go to COL Bob Reese (Region Vice Commander), LTC Carl Witte Region (GSO) and COL Bob Schlegel for their assistance and guidance to me and the Region. They combine to keep me on a rational and literate path. Thanks also go to all the commanders and Companions who unselfishly gave of their time and effort to make Region III what it is today—and what it will become tomorrow.

For the good of the Order

MICHAEL C. WILGEN, LTC, USA (Ret)
Commander, Region III



2011 NATIONAL OFFICER REPORTS

REGION IV REPORT

CDR JOHN A. BAUMGARTEN, SC, USN (RET)

Executive Summary. I am pleased to report the combined efforts of the ten chapters within Region IV are supporting most, if not all, of the tenets of the Preamble to the Constitution and Bylaws of the Military Order of the World Wars (MOWW). However, while many of the singular efforts by various Region IV chapters are commendable, there remains a lack of attention to key areas of operations in several Region IV chapters.

Region IV chapters with the most determined and dedicated Commanders and robust cadres of Companions, are making positive strides in almost all areas of chapter operations. Chapters with less-capable leaders and/or faltering cadres of Companions, focus their efforts and resources on only those functions they consider “achievable,” while more complex and demanding tasks, such as recruiting and retention, bulletin publication and distribution and Massing of the Colors, are often relegated to the “too hard” category of tasks, and are simply not being accomplished.

The inability of several Region IV chapters to support all essential elements of chapter operations, not only hampers fuller achievement of the objectives set forth in the Preamble, but also compounds our most pressing national and regional problem of recruiting and retaining Companions. Chapter Commanders who fail to challenge their Companions, persistent vacancies in key chapter leadership positions, non-existent or under-staffed action committees, poor-quality or non-published bulletins, sporadic or poorly-run meetings and lack of recognition and care for Companions, creates an environment which offers little to attract prospective members, and even less to encourage Companions to remain in the Order.

Despite its observed deficiencies, Region IV remains viable and continues to make stagger-step progress toward improvement. However, such improvement will remain “limited” without bold and effective measures to: (1) improve chapter leadership; (2) revitalize internal and external communications; (3) involve more Companions in the activities of their chapters; (4) reduce avoidable Companion attrition to zero; and (5) recruit younger and more capable Companions.

The aforementioned initiatives are my objectives as Region IV Commander for the coming operating year. The remainder of this document will address significant aspects of Region IV operations during this period of report in greater detail.

Recruiting and Retention. As shown in the matrix below, for the operating period 1 July 2010 - 30 April 2011, the Region realized a net gain of “one” Companion (*excluding the combined effect of “TFI” and “TFO” transactions from chapter mergers*). Although two chapters (*Gen. Meade and Richmond*) posted encouraging membership gains, these were almost completely offset by losses due to death, resignation and non-payment of dues throughout the Region.

The Region is marginally better-off than it was in June 2010. Realization of its miniscule gain is vested in a gain of 38 Companions (NEW + Rein) versus a combined loss of 37 Companions (RSN + NPD + DEC). The large majority of TFI and TFO transactions posted, represents the effect of the closure and merger of the Baltimore-Devereux and VADM Dyer-Annapolis Chapters with the GEN George G. Meade Chapter in July - August 2010.

The problem of recruiting new Companions within Region IV is compounded by our ever-aging and ever-less-mobile cadre of members. Many among these are also not computer-literate, are not effective



Region IV Membership Statistics (April 2011)

Chapter	June 2010	PM	Living	N E W	Rein	T F I	R S N	N P D	D E C	T F O	Apr1 2011	PM	Diff	Living
Wade-DC	525	501	154	2	1	1	0	5	0	0	524	503	-1	153
Bethesda	147	130	78	0	0	0	0	0	1	0	146	131	-1	76
Annapolis	319	306	184	0	0	0	0	0	0	319	0	0	-319	0
Baltimore	104	100	54	0	0	0	0	0	0	104	0	0	-104	0
Meade	249	191	194	13	0	325	3	8	0	0	576	501	327	335
Hampton	62	58	38	0	0	0	0	0	0	0	62	58	0	38
Northern VA	224	215	115	0	0	0	0	1	0	1	222	214	-2	108
Piedmont	79	38	66	4	0	0	2	4	3	0	74	39	-5	61
Richmond	148	109	91	12	0	2	1	4	0	1	156	115	8	94
Roanoke	85	71	58	1	0	0	1	0	0	0	85	71	0	58
VA Beach	96	83	55	0	0	1	0	4	0	1	92	83	-4	51
Pr. George	90	84	48	5	0	0	0	0	0	0	95	85	5	53
Totals:	2128	1886	1135	37	1	329	7	26	4	426	2032	1800	-96	1027

telephonic communicators, and often do not possess a complete understanding of the Order's marketable purposes, membership eligibility criteria or fees. Absent an influx of younger, more capable Companions, our ability to conduct traditional "face-to-face" recruiting efforts remains severely limited. Adding to this difficulty is the lack of referral information on prospective members (*data which is routinely provided to subordinate chapters by several other national fraternal military organizations*) and the lack of an effective and "doable" marketing program, which chapters could implement to attract new Companions.

Within Region IV, the persistent loss of Companions due to resignation and non-payment of dues (NPD), demands greater effort by chapters to conduct aggressive and persistent follow-up efforts using the monthly Membership Reports provided by MOWW Headquarters. This problem is exacerbated by the absence of a designated "Membership Chairman" in several chapters and lack of a methodical approach to accomplishing this always difficult and perplexing task.

To reduce the month-to-month effort required to encourage "annual" Companions to renew membership in the Order, chapter leaders will be directed to launch a renewed effort to convert as many annual Companions as possible to "perpetual" membership status.

Communications. To the best of my knowledge, only five of ten chapters within Region IV published a periodic "hard-copy" or electronic bulletin to keep their Companions informed and involved in chapter activities: GEN George G. Meade; Richmond; Prince George's County; Virginia Piedmont; and GEN Leigh Wade-DC. The GEN George G. Meade and Virginia Piedmont chapters each received a Region IV "Best Bulletin Award" and a check for \$50.

If other Region IV chapters published a bulletin, they failed to honor requests to include the Region Commander, Vice-commanders and other Region IV chapter Commanders in distribution lists. Based on Richmond Chapter experience, even in chapters which regularly publish bulletins as a complement to *Officer Review* magazine, some members do not read either of these publications, and often do not remember that they are Companions of the Order.

Youth Leadership. Four chapters in Region IV hosted annual Youth Leadership Conferences: GEN George G. Meade (single-day and multi-day); Virginia Piedmont (single-day); Roanoke (single-day);



and Hampton Roads (multi-day). On an unscheduled basis, the Richmond Chapter conducts a single-day, Joe Foss Institute seminar at a Youth Correctional Facility in Chesterfield County, Virginia. Most all other chapters in Region IV raised funds to sponsor fairly large cadres of students for the multi-day conferences in Valley Forge, Pennsylvania, Annapolis, Maryland, and Jamestown, Virginia. Several Region IV chapters, which sponsored students to the various Youth Leadership Conferences, also hosted follow-up luncheon or dinner meetings at which conferences graduates spoke of their experiences and interfaced with chapter Companions.

In October 2010, Region IV headed-up an initiative to revitalize the Youth Leadership Conference conducted by the Hampton Roads Chapter in Jamestown, Virginia. In 2009 and 2010, two scheduled sessions of the Jamestown conference had to be cancelled due to lack of student participation, at a loss of \$2,000 in non-refundable facility rental fees. Fortunately, the combined efforts of the Hampton Roads, Virginia Beach, Roanoke and Richmond chapters, yielded a profitable cadre of 37 students for the 2011 Jamestown conference. Procedures have also been established to conduct an annual planning conference for the Jamestown YLC to line-up chapter support for the continuance of this conference year after year.

ROTC Support. With few, if any exceptions, Region IV chapters provided comprehensive support to colleges, universities, high schools and military academies in their geographic areas, through presentation of MOWW Leadership Medals and Certificates and Bronze Patrick Henry Medallions. Of significant note was the successful effort by the GEN George G. Meade Chapter to extend its ROTC support to include schools previously supported by the Baltimore-Devereux and Dyer-Annapolis chapters. To ameliorate this additional workload, the Prince George's County chapter shared in attending to this expanded ROTC support requirement.

In February 2010, the Richmond chapter launched a new partnership with the Army ROTC Unit at the University of Richmond, to host a "College Preparatory Seminar" for Junior ROTC cadets from among the 42 high schools supported by the chapter. A cadre of about 45 JROTC cadets attended the seminar, which addressed techniques to improve SAT/ACT scores, applying for tuition assistance, increasing competitiveness for ROTC scholarships and service academy appointments and advanced-rank opportunities for JROTC cadets enlisting in the Armed Forces.

Massing of the Colors. Four of the ten chapters in Region IV hosted a Massing of the Colors in 2010 - 2011: Roanoke; GEN George G. Meade (2); GEN Leigh Wade-DC; and Richmond.

Memorial Ceremonies and Other Patriotic Activities. The following chapters engaged in memorial ceremonies and other patriotic activities during the operating year (for brevity, only the most significant events are included):

- **Roanoke Chapter** - the chapter commander served as the co-chairman of the Vinton, Virginia, Vision Committee, for the fund-raising, design and construction of the Vinton Veterans' Monument, which was dedicated on 14 June 2011. The chapter also sponsored and participated in several memorial and patriotic events at the National D-Day Memorial in Bedford, Virginia, during 2010 - 2011.
- **Richmond Chapter** - chapter Companions made significant donations and joined with members of the local MOAA chapter in lobbying the state legislature to provide additional public funds for the design and construction of the CDR Paul & Phyllis Galanti Education Center at the Virginia War Memorial in Richmond, Virginia, which was dedicated on 17 September 2010. Richmond chapter Companions continued to serve as docents at the Education Center.



- GEN Leigh Wade-DC Chapter - served as host chapter and principal organizer for the National Memorial Day parade in Washington, DC in 2011.
- Virginia Beach Chapter - served as the principal organizer for the annual Veterans' Day observance and parade in Virginia Beach, Virginia.
- GEN George G. Meade Chapter - served as host chapter for the annual Pershing Memorial Ceremony at Arlington National Cemetery in November 2010 and is presently engaged in planning for the reception for the national wreath-laying at the Tomb of the Unknowns in Arlington National Cemetery in November 2011.
- Virginia Piedmont Chapter - hosted a special "Vietnam Veterans Memorial Observance" at the War Memorial in Lynchburg, Virginia, in March 2011, and hosted its 500th-consecutive, weekly "Veterans Appreciation Day" observance at the Lynchburg War Memorial in 2011.
- Hampton Roads Chapter - represented the MOWW in the annual Fourth of July parade in Yorktown, Virginia, in 2010.

Scouting Support. Presentation of Certificates of Recognition to Eagle Scouts and Girl Scouts was reported by three Region IV Chapters during the period of report (Roanoke, GEN George G. Meade and Virginia Beach). The Virginia Beach Chapter received the Region IV Scouting Award and a \$50 check for its presentation of 118 Girl Scout certificates.

National Security Activities. Three Region IV chapters reported conduct of activities to educate Companions in national security matters: Roanoke, GEN Leigh Wade-DC and GEN George G. Meade. The Companions of the Richmond Chapter were involved in supporting legislative action to elevate the position of Special Assistant to the Governor for Emergency Preparedness to a cabinet-level secretary position in Virginia's state government.

Support for Law & Order. The Richmond Chapter was the only Region IV chapter which reported conduct of a Law & Order program for 2010 - 2011. This year's award was presented to the Honorable Terrie L. Suit, Virginia Secretary for Veterans Affairs and Emergency Preparedness, for her efforts to advance Homeland Security initiatives and operations in Virginia.

Chapter Assessments. The following is an assessment of the health and welfare of each of the chapters in Region IV:

- Bethesda Chapter - with the untimely death of its Adjutant, CAPT LeRoy Reinburg, the advancing age and infirmity of its Companions, and its limited ability to attract new members from within its senior-living community, the continuance of the Bethesda Chapter remains a "year-to-year" decision. Unless some of the non-resident, younger Companions, recruited by the chapter in recent years, step forward to assume chapter leadership and revitalize its operations, its closure and merger seems inevitable.
- GEN George G. Meade Chapter - with its recent membership gains from the defunct Baltimore-Devereux and Dyer-Annapolis chapters, the chapter has become the largest in Region IV, accounting for nearly 33% of all living Companions in the Region. It has adjusted well in its assumption of the operational responsibilities of the merged chapters, but continues to face the challenge of motivating, involving and retaining the inherited Companions in the farther reaches of its large geographic area. Fortunately, the chapter has strong leadership and many past and



present national officers in its cadre, which sustains its ability to master difficult tasks such as hosting the 2011 National Convention. Over time, this chapter may become the sole surviving mega-chapter in Maryland.

- GEN Leigh Wade-DC Chapter - this chapter benefits greatly from the inspired leadership and dedication of its Commander, Col. John Whidden, and does much to promote the reputation of the MOWW in the National Capitol Region. Along with the GEN George G. Meade Chapter, this chapter helps maintain a close and beneficial association with major military commands and federal agencies in the greater Washington area, and is especially well-positioned to advance the Order's national security objectives and national resolutions.
- Hampton Roads Chapter - due to its location in Virginia's Historic Triangle, the Hampton Roads chapter is uniquely positioned for the advancement of patriotic education, which continues to be its primary focus. However, its all-consuming dedication to this mission detracts from its ability to grow the chapter and inform and involve its membership in the other equally-important aspects of chapter life. The chapter needs to broaden the size, perspective and employment of its chapter staff, to perform all the functions expected and required of an operational chapter, and needs to make a serious and immediate effort to increase its ever-smaller cadre of living Companions.
- Northern Virginia Chapter - this chapter remains the "sphinx" of Region IV. Although the chapter has new leadership "on paper," it has been generally non-responsive to requests for information or participation in Region or Department activities, does not appear to communicate internally, and has had no positive membership activity over the past two years. Its single known saving grace is that it pays its Region dues each year.
- Prince George's County Chapter - thanks to the sustained, heroic efforts of its perpetual Adjutant, Col. Lou Ferguson, and the inspired leadership of its new Commander and Senior Vice-commander, this chapter, recently on the cusp of closure, is growing its membership and providing good support for several of MOWW's signature programs. However, it faces the same age and infirmity problems which plague the Bethesda Chapter, and must continue to work hard to attract and retain new Companions.
- Richmond Chapter - while it remains one of the stronger chapters in the Department of Virginia, its strength is vested in the perennial dedication of a mere handful of Companions, who have been "pulling the wagon" far too long. Although the chapter posted the largest "net gain" in membership among all Region IV chapters this operating year (and earned the Region IV Membership Award and a \$100 check), most of this gain was through the incestuous induction of hereditary perpetual members. The chapter still struggles to attract new Companions from outside the families of its members. To promote its long-term health, this chapter must reinvigorate its recruiting program and involve more and younger Companions in its leadership and operations.
- Roanoke Chapter - a suitable nickname for this chapter is "Patriotism Incorporated." Throughout Region IV, there is no other chapter which displays a level of patriotic involvement equal to the Roanoke Chapter. Due largely to the perennial and seemingly "perpetual" leadership of its highly-dedicated and tireless commander, CPT Norman Jasper, the chapter does a highly-commendable job in promoting MOWW presence and influence in southwest Virginia. However, this chapter suffers the same "all-consuming" focus which plagues the Hampton Roads Chapter. The chapter needs to ramp-up its efforts to grow its membership, refresh its leadership team,



improve its internal and external communications and become a more vocal and visible presence at the department and region levels.

- Virginia Beach Chapter - this once vibrant and growing chapter has entered its “dark age” and now suffers from flagging leadership, age and infirmity issues and declining membership. It has ceased production of its once award-winning chapter bulletin and struggles to turn out a significant number of Companions for chapter meetings. Much of its recent decline is attributed to its intent to be a “change agent” within the MOWW, which enabled it to attract and retain a good number of hard-working and inspired Companions; however, when such hoped-for change within the Order failed to materialize, a pall of disappointment descended on the chapter, spurring the resignation of several Companions holding down key leadership and “worker” positions. Despite this turn of events, the chapter still maintains a laudable MOWW presence in community-support and patriotic activities and remains a key player in the Jamestown Youth Leadership Conference. However, the chapter needs new and inspired leadership and an aggressive recruiting program if it is to survive for the long term.
- Virginia Piedmont Chapter - thanks to the dogged determination and patience of former chapter commander and incumbent Department of Virginia Commander, CAPT Mike Connolly, and several other stalwart Companions, the Virginia Piedmont chapter survived the “winter of its discontent,” and has emerged as a vibrant MOWW presence in south-central Virginia. Companion attendance and enthusiasm at chapter meetings is impressive, and Companion support for its Youth Leadership Conference and Lynchburg-area patriotic and memorial activities is very strong; however, the chapter needs to focus on growing its membership and eliminating its attrition of annual members. It also needs to do a better job of communicating and participating at the department and region levels.

For the good of the Order

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)
Commander, Region IV

**2011 NATIONAL OFFICER REPORTS***REGION V REPORT
LT COL GARY O. GREEN, USAF (RET)*

What should we do? – We need to develop a vision that is relevant to future members!

My Vision - Remember, Educate, Celebrate, Communicate and Grow

REMEMBER

We should meet regularly, swap lies, and pass on information that is relevant to today's veteran.

EDUCATE

We need to prepare Youth Leadership Conferences that make us invaluable to JROTC units throughout the United States. We need to develop a curriculum that supports new high school unit commanders in areas that are practical for their upcoming needs as Wing, Group or Battalion commanders. Some of the areas in which we have expertise include:

- Goal setting
- People skills – dealing with different personalities
- Teamwork techniques
- Delegation of responsibility
- Assertive leadership
- The American Flag and its history
- Historical reviews relevant to today's youth

CELEBRATE

We need to continue our emphasis on the Massing of the Colors (MOC) to involve all local veterans' organizations, community uniformed organizations such as the police, sheriff, Boy Scouts and Girl Scouts. We need to publicize our activities and recruit new members to assist in presenting the MOC.

We should continue to supply medals for ROTC and JROTC cadets; the cadets enjoy wearing the medals; however, we need to educate the cadets about our organization and its goals by placing a fact sheet about the MOWW in the packet along with the medal, certificate and ribbon. We should offer our respect for our comrades in arms by supporting their passing as funeral Color/Honor Guards. Our active duty military cannot cover all of them; our nation should honor every veteran.

COMMUNICATE

We have many chapters preparing newsletters; let's find a way to distribute them to all Companions. To do that we should employ a national database of e-mail addresses and distribute this list to all levels of command. If a member does not use e-mail then contact each one via telephone. Let each member know you care about them. We need to develop a web page for each chapter and each region and link them.

**GROW**

Let us make the events inclusive. Encourage officers who are not members to attend chapter meetings and Massing of the Colors. Show our chapter flags at other venues such as Memorial Day and Veterans Day parades.

Encourage our members to attend the Region and National conventions. The Region V convention convened in Charleston, SC in 8-9 April 2011.

My goals! Communicate and grow! I want to build and maintain a Region V e-mail database that includes every member of the region. I think we should build a web page for Region V and find a way to distribute chapter newsletters to all Companions in the region with e-mail. Finally, my personal goal is to ask someone to join MOWW to replace me.

REMEMBER

- Region V Web site is activated
- The Region V Property has been lost; Region V property consists of one region seal, one gavel, one set of table flags with poles and stands, one handbook, and one set of Adjutant's records. The property was last passed by Col Barbara McGrath; Lt Gen Sam Wetzel did not receive the property. The two Region V Commanders in between have both passed within the last year. The cost for replacement of the gavel and table flags is \$125.64 plus shipping for the flags.

EDUCATE

- The Yorktown Youth Leadership Camp (YLC), hosted by the General Westmoreland chapter, sets the standard for multi-day YLCs.
- The Augusta chapter conducts a one-day YLC and also supports the Yorktown YLC.

COMMUNICATE

- All known e-mail addresses are included in the Region V Commander's g-mail account. The Headquarters MOWW e-mail database is not accurate. Many members have old e-mail addresses in the Headquarters database.
- Newsletters are being sent to the current Region V commander; this should continue with the next commander. Receiving newsletters from all chapters except the Charlotte and Col Bill Sheets Chapters in NC.
- Sent an e-mail to Companions in Region V with e-mail addresses that discussed the request for members in the Law and Order Committee. LTC Wayman Johnson will be the Region V representative on the national Law and Order Committee.

CELEBRATE

- All chapters successfully completed the 2009 IRS Certification requirements.
- Chapter officer e-mail addresses were updated for the HQ staff directory.
- Region V has been steady in its completion of showing the flag since August 2010.
 - Massing of the Colors was conducted by several chapters including:
 - River City Chapter, Memphis, TN on 7 Nov 10



- Col Bill Sheets Chapter, Wilmington, NC on 11 Nov 10
- Savannah, GA Chapter on 14 Nov 10
- Augusta, GA Chapter on 14 Nov 10
- Knoxville, TN Chapter on 9 Apr 11
- Columbia chapter placed 9 members and 4 vehicles in the Columbia Veteran's Day parade.
- Wreaths Across America was celebrated on 11 Dec.
 - Wilmington National Cemetery, NC Col Bill Sheets Chapter
 - Fort Jackson, SC Columbia Chapter
- CINC visit with the General Westmoreland Chapter, Charleston, SC 16 Nov
 - Attended luncheon
 - Coordinated with CINC to attend Region V convention
- All functioning chapters are distributing JROTC medals, ribbons and certificates.

GROW

Ask yourself, “Why am I a member of MOWW?” and “What am I doing to make it a better organization?”

Actions:

- Established Region V Convention dates as 8-9 April 2011 at the [Sheraton Hotel](#) in North Charleston, SC. Dates were coordinated with the CINC. Region V convention 2011 is the best representation from across the region in recent history.
- Will need to seriously discuss combining the Charlotte Chapter with another chapter. Best alternative is the Columbia, SC chapter due to proximity. The current Charlotte commander is holding the position only as a way to personally receive communication. He has had no positive response to any queries for reforming the chapter. I prepared a letter to send to the current members of the Charlotte Chapter to determine their desires. The response was overwhelmingly in support of dissolution of the chapter.
- A letter requesting the surrender of the Charlotte Chapter charter will be forwarded to the EXCOM IAW Article II of the MOWW Bylaws and Chapter XV of the MOWW Policy Handbook.
- I have added Captain (Major Select) Erik Cobb, HQ ACC, USAF to the Col Bill Sheets Chapter this year.

The program for Saturday morning, 9 April 2011, featured a facilitated discussion about current opportunities for MOWW in Region V and the changes needed to better take advantage of these opportunities. For example, there are about 35,000 active duty military and 60,000 retirees eligible for MOWW membership in the four states comprising Region V.

The number of former U.S. commissioned officers who served for less than the period required to retire is unknown, but probably several times the number of retirees.

The total number of living MOWW members in Region V as of January 2011 is 939, a loss of 37 since June 30, 2010 We need your best thinking about how to involve more members who are eligible in the mission of MOWW. The hoped for outcome is a Plan of Action to start the ball rolling on determining our future, regionally and nationally.

Guided discussion using the preamble as the starting point included:



- Continuously inculcate love of US in younger generation ***
- Revise Preamble? Ideals needed **
- Share/Cherish memories *
- Further Patriotic Education
- Get into schools – talk citizenship
- World War II vets – Oral History
- Defend Constitution – National Security
- Transmit Ideals – Historian

SUMMARY OF POSSIBLE ACTIONS

- Identify potential Perpetual Members
- Look for Hereditary Members
- Emphasize youth activities – Turn parents into promoters
- Get the name out – web sites – social networks
- Present Awards – Bronze Patrick Henry – Coins of Excellence

Current Region V officers were asked to remain in office one more year. Companion Rudy Matzner was charged with adjusting the Region V bylaws to reflect the change in policy for Region V officers.

For the good of the Order

GARY O. GREEN, Lieutenant Colonel, USAF (Ret)
Commander, Region V

**2011 NATIONAL OFFICER REPORTS***REGION V NECROLOGY REPORT (APR 10 – MAY 11)*

- Virginia Battle (Memphis)
- Charlie R. Beasley (Augusta)
- Johney Beasley (Augusta)
- Leonard P. Bull (Columbia)
- Orion Paul Cannant (Gen Westmoreland, Charleston)
- Joe L. Cannon (Memphis)
- Fred T. Carney (Memphis)
- David Lowell Craig (Charlotte)
- Sara E. Devlin (Col Bill Sheets, Wilmington)
- Sylvia Fetner (Col Bill Sheets, Wilmington)
- William H. Fones (Memphis)
- Eli Gardner (Columbus)
- Richard A. Goldhammer (Gen Westmoreland, Charleston)
- John M. Harden (Columbia)
- Thomas C. Haywood (Charlotte)
- Thomas J. Holland (Savannah)
- H. Paul Kramer (Charlotte)
- Derwin Taylor Lamb (Gen Westmoreland, Charleston)
- John W. Lazur (Columbia)
- Wayne Samuel Lethgo (Augusta)
- Embree W. Maxson (Charlotte)
- Crawford McDonald (Memphis)
- Frank W. Medlock (Augusta)
- Joseph L. Nagel (Col Bill Sheets, Wilmington)
- Robert D. Nisbett (Atlanta)
- Ruth K. Sidison (Columbia)
- Albert E. Sigal (Knoxville)
- Paul W. Simpson (Columbia)
- James C. Thorell (Memphis)
- Swanee Williams (Atlanta)



2011 NATIONAL OFFICER REPORTS

CHAPTER OPERATIONS REPORTS MATRIX

	Charlotte	Bill Sheets	Columbia	Westmoreland	Atlanta	Augusta	Columbus	Middle GA	Savannah	Knoxville	Memphis	Summary
Officers Filled	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	No	Yes
Vacancies	1	0	0	0	0	0	0	0	0	1	1	0
Meetings Held	No	1	Yes	10	6	8	9	7	12	12	11	1
Bulletin Published	0	0	10	10	4	8	0	10	12	4	11	0
Reg/Dept Meetings	No	Yes	Yes	Yes	4	Yes	Yes	No	Yes	Yes	Yes	Yes
Membership	81	26	209	132	267	190	126	37	190	108	298	1664
Gained/Lost	0	-1	-4	-4	-3	-4	-13	+1	0	-1	+1	-28
Membership Chairman	No	No	Yes	Yes	No	Yes	Yes	No	Yes	No	Yes	No
MOWW Transaction Rpt Review	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	n/a
Active NPD Program	No	No	Yes	Yes	No	Yes	Yes	No	Yes	No	Yes	No
Recruiting Program	No	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No
Membership Fund	No	No	Yes	Yes	No	No	No	No	No	No	No	No
Free Memberships	No	No	No	Yes	No	No	No	No	No	No	No	No
YLC Host Chapter	No	No	No	Yes	No	Yes	No	No	Yes	No	Yes	4
Sponsor YLC Cadets	0	0	11	85	10	86	0	0	10	0	24	226
ROTC Medals Program	0	30	104	48	44	38	15	2	21	43	53	398
MOWW Awards Comp	No	No	Yes	No	Yes	Yes	Yes	No	Yes	Yes	Yes	No
Scout Recognition Program	No	No	Yes	Yes	Yes	Yes	No	No	Yes	Yes	No	No
Indiv. MOWW Awards	0	0	10	Yes	Yes	Yes	No	No	Yes	No	No	10
National Citations	0	0	0	2	0	0	0	0	0	0	0	2
Patrick Henry Awards	0	1	0	3	1	0	1	0	0	0	2	8
Law & Order Award	0	1	0	0	0	0	0	0	0	0	0	1
Longevity Awards	0	0	0	0	0	0	0	0	0	0	0	0
Young Mbr's Recruitment Awd	0	0	0	0	0	0	0	0	0	0	0	0
Officer Review Articles	0	0	1	1	0	4	0	0	1	0	1	8
NSC Committee	No	No	No	no	No	No	Yes	No	No	No	No	Yes
Patriotic Education Program	No	No	Yes	Yes	No	Yes	Yes	No	No	No	Yes	Yes
Speaker's Bureau	No	No	Yes	no	Yes	No	Yes	No	No	No	No	No
Memorials/Ceremonies/Parades	0	1	6	1	2	1	0	0	1	0	2	14
Massing of the Colors	0	1	1	1	0	1	0	0	1	0	1	6
		Mission Critical Deficiency					Items needing attention			Net Dues Paying Member		

**2011 NATIONAL OFFICER REPORTS***REGION VI REPORT**LT COL LOYAL G. BASSETT, USAF (RET)*

- I. Region VI Overview
 - a. There are eight Chapters as of 1 May 2011; seven are in Florida and one in Puerto Rico
 - b. There is one Department
 - c. Total Living members: 743 (as of 1 May 2011). Total Region members: 1,699.
 - 1. Last year there were 802, the loss primarily due to closing a Chapter with most members transferring to the National Chapter.
 - 2. We have gained 20 new members this year; Puerto Rico leads with eight.
 - d. ROTC
 - 1. ROTC Units: Supports 19 units with 46 Awards
 - 2. JROTC Units: Supports 266 units with 265 Awards
 - e. Scouts
 - 1. Boy Scouts: Supports 16 units with 62 Certificates (One Chapter will announced later)
 - 2. Girls Scouts: Supports 53 (estimated) units with 154 Certificates
 - f. Youth Leadership Conferences
 - 1. Tallahassee: May with +30 students.
 - 2. Melbourne (FIT), July with 40+ students
 - g. Massing of the Colors: Six Chapters participate
 - h. Awards
 - 1. The Chapters presented eight Patrick Henry Awards.
 - 2. The Region had three National Citation Recipients last Convention.
 - 3. The Sun City Center Chapter received the Outstanding Chapter (for the second year) and the Outstanding Bulletin National Awards for Intermediate Chapters at the El Paso Convention
- II. Issues.
 - a. Last year Region VI had nine Chapters, eight now. The year before it had 11 Chapters.
 - 1. The Jacksonville Chapter # 044 surrendered its Charter and ceased to exist as of 1 May 2011. Most members elected to affiliate with the National Chapter; a few selected the Space Coast India River Chapter.
 - 2. Funds from the Jacksonville Chapter were split between the two Florida chapters; 89 from the Jacksonville Chapter transferred out of the Region.
 - 3. Tallahassee Chapter #181, with 46 Living members, has not met for some time and functions intermittently (if at all) with only one officer. It cannot develop new leadership. The Chapter needs revitalizing. The CINC, Region Commander, and Region Treasurer met with the Chapter Commander in early May to help resolve the issue. The Junior Vice Commander also met with the Chapter Commander in the fall.
 - 4. Region VI has a Department with a Commander, no staff, no funds and no mission. Region proposes that this Department be eliminated. A Department-level Commander is not needed in a Region with only eight Chapters.
 - 5. Chapter activities overall are strong. Recruitment is good, though the loss due to NPD (14 as of 1 May) is poor. All but one is in good financial condition
- III. Status
 - a. The Region Commander has visited Melbourne (FIT) and Tallahassee YLCs, the Clearwater Chapter for its YLC Recognition Luncheon, the Puerto Rico Chapter for its December Law & Order Luncheon, the Sun City Center for its meetings and Military Ball, and the Bradenton-



- Sarasota Chapter. All are very strong Chapters. He plans to visit the Miami and Ft Walton Beach Chapter in the fall.
- b. The Region Commander sends regular email communications to the Chapter Commanders, Adjutants, and Region Staff. Most Chapters publish a Newsletter.
 - c. The Region held its Annual Convention on May 21 aboard a cruise ship. It reviewed its Constitution and Bylaws and amended the same. It modified the Region Awards Program. It re-elected its Commander, re-elected its Junior Vice as the Senior Vice and elected a new Junior Vice. The current Treasurer was reappointed and a new adjutant was appointed. It decided to recommend to the GS to eliminate its Department. Next year's Convention is proposed for Orlando.
 - d. The Region had a successful audit accomplished in August 2010.
 - e. The Commander and several staff will attend the National Convention in July and hold Region discussions.
 - f. The Puerto Rico Governor appointed the PR Chapter Commander, Col Jose Alvarez, as a representative to the Board of Directors of the Veterans Advocate.

For the good of the Order

LOYAL G. BASSETT, Lieutenant Colonel, USAF (Ret)
Commander, Region VI



2011 NATIONAL OFFICER REPORTS

REGION VII REPORT
LTC SEAN MCGARRY, USA (RET)

The Region is comprised of four states: Alabama, Arkansas, Louisiana and Mississippi. The five chapters' membership remained relatively constant with 748 members (including 411 living and 611 Perpetual Members.

2011 Mid-Winter General Staff Meeting

The Central Arkansas Chapter hosted a Region VII Conference in North Little Rock on 2 April 2011. All chapters were represented and gave their activity reports for the year. The Central Arkansas Chapter presented the Central Arkansas Chapter Law and Order Award to a North Little Rock police officer who will also be nominated for the MOWW National Law and Order Award. The election of officers was held and the new officers were installed at the closing night banquet.

Youth Leadership Conferences (YLC)

- The Huntsville, Alabama Chapter held its own Youth Leadership Conference (YLC) at the US Space and Rocket Center with 77 first-time students and 22 student staff participants.
The Jackson Mississippi Chapter sent five students to the Huntsville YLC.
The Baton Rouge Chapter sent 3 students to Patriots Point YLC in Charleston, SC, in June 2011.
The Central Arkansas sent eight JROTC cadets to the Mid-America YLC in St. Louis and three to the Huntsville YLC (AL).

ROTC/JROTC

All Region Chapters support ROTC and JROTC units in their respective areas as follows:

Table with 3 columns: Chapter Name, Available units, Supported units. Rows include Central Arkansas (AR), Baton Rouge LA Chapter, Huntsville AL Alabama, Jackson MS Chapter, and New Orleans LA Chapter.

Massing of the Colors (MOC)

A Massing of the Colors was held on 11 November 2010 by the Baton Rouge Chapter (LA) in conjunction with Veterans Day at Parkview Baptist High School.

Additional Activities

Several chapters were involved in the following programs throughout the region:

- Eagle Scout Recognition



- Girl Scout Recognition
- Wreaths Across America
- National Sojourners presentations
- Joe Foss Veteran’s presentations
- Pearl Harbor Day ceremonies
- Memorial Day ceremonies
- National Speakers Circuit

Summary

Region VII continues to be active in furthering the goals of MOWW as set forth in the Preamble.

For the good of the Order

Shaun McGarry, LTC, AUS (Ret)
Commander, Region VII

**2011 NATIONAL OFFICER REPORTS***REGION VIII REPORT
CDR JOHN LOPEZ III, USN (RET)*

Region VIII consists of the states of Oklahoma and Texas.

- The Oklahoma Department Commander oversees two chapters: Colonel Woods-Oklahoma City (073) and General Critz (155) in Lawton, OK.
- The Texas Department Commander oversees twelve chapters: Austin(132), Corpus Christi(068), Dallas(069), Fort Worth(133), CPT Dilworth(241) in Georgetown, Hill Country(220) in Kerrville, Houston(071), North Texas (234) in Richardson, San Antonio(072) and Victoria Crossroads(228).

The North Texas Chapter (234) hosted a very successful Military Order of the World Wars Region VIII Conference on the weekend of 13-15 May 2011 in Plano, Texas. The Wylie High School AFJROTC presented the opening ceremony Colors and the Honorable Keith Self, Collin County Judge, welcomed Companions and guests from the chapters across Texas and Oklahoma.

- A Memorial Service was held by Chaplain Smith for our departed Companions and was concluded by listening to the familiar sound of a Scottish bagpipe played by Companion Kermit Brock. The ladies of our Companions and guests then left to enjoy a very special luncheon at Rick's Chop House and toured McKinney, TX, while the Companions conducted the business of the Order.
- Our luncheon speaker was Mr. Gil Elan, Director, SW American Jewish Congress. He skillfully related the vast diversity of cultures, religious, and tribes to the Middle East unrest.
- For the evening formal banquet, the Irving HS USMCJROTC presented the Colors. MajGen James Williams, USMC (Retired), presented thought-provoking questions, comments and ideas about our educational system and the dire need to curb the dropout rate throughout the country.
- During the business sessions, Chapters presented activity report. A summary of their activities is presented. The Headquarters (LTC Earl Bullock), TX (LTC King Moss) and Oklahoma (LTC Wayne Chapman) Departments had each of their chapters present their reports.

Chapters across the Region are actively engaged in community activities, e.g. Massing of the Colors, Veterans Day events, Memorial Day events, and local other events and festivals.

- The majority holds monthly meetings and host speakers on topics such as law & order, private & public education, JROTC/ROTC, local, state, and national government issues, and national security.
- The majority publishes a newsletter.



- The majority actively recruits members by networking with other Veteran Service Organizations, e.g. AUSA, AFA, ROA, MOAA, VFW, ANA, NRA, American Legion, etc. Several have recruited new perpetual and regular members.
- The Pinson-Memorial Chapter made significant contribution to the establishment of the BSA Community Service (Square Knot) Award.
- The CPT Dilworth Chapter in Georgetown, TX honcho, in part, the establishment of the Veterans Memorial Plaza at Sun City, TX. "The Memorial is a poignant reminder of our veteran's sacrifice to preserve freedom.
- Interest in the Joe Foss Institute is starting to kindle among some Chapters.
- The DFW Chapters---Dallas, Fort Worth, North Texas, and Pinson Memorial---hosted a luncheon for the CINC who was attending the Dallas Military Ball.
- Several of the Chapters participate in the USO Welcome the Troops Program as well as the WWII Veterans Honor Flights to Washington, D.C.
- The majority have interviewed, selected, and sponsored students to the Southwest Youth Leadership Conferences.
- The Chapters of Region VIII also sponsored approximately three hundred students to the Southwest Youth Leadership Conferences. Conferences were held at: Oklahoma Christian University, USS Lexington Museum, Trinity University, Central Texas College, Texas Wesleyan University, and Texas A&M University. Reportedly, the Southwest Youth Leadership Conferences produced the Phoenician Award Winner plus other high-placed awardees.

The Conference concluded with the election and installation of officers, Region VIII awards, and a Raffle for choice items. Vice CINC John Hayes held elections and the following were elected:

- Region VIII Commander: CDR John Lopez III
- GSO/Vice Commander: LTC J. Wayne Chapman II
- GSO/Vice Commander: LTC King Moss
- GSO/Vice Commander: MAJ Wendy Weller LTC Oren Peters LTC Victor Pierson
- Jr. Vice Commander: COL Daniel Foust
- Jr. Vice Commander: Maj David Wirsig
- Adj./Treasurer: Maj Robert Williams
- Marshall: COL William Brock
- Historian: LTC Charles Alford
- Chaplain: COL Ralph Smith
- JAG: LTC Joe L. Orr
- Headquarters: CDR LTC Earl Bullock; ADJ CDR John Lopez III

In other conference activities:

- Additionally, the Texas Patriotic Education Foundation, Inc. (TxPEF) held their annual meeting and reported to the Conference that in 2010, over 77 students attended Youth Leadership Conferences at a cost of over \$203 per student. Planning next year's events, the processes



involved and methods to continually improve the registration forms were discussed. CDR Lopez was elected to the TxPEF, Inc., Board.

- US Marine Corps JROTC cadets from Irving High School presented the Colors at our formal banquet. The guest speaker was MajGen James Williams, USMC (Ret), who spoke about the current situation in Washington and the status of our educational systems across America. He emphasized the need to strengthen our educational efforts and stressed the importance of helping our kids to graduate from high school.
- The MOWW Dallas Chapter earned the “Best Chapter Award.” Governor Rick Perry asked CDR Lopez to appoint LCDR Dick Belmore, Jim Wolfe and Earl Bullock as Admirals in the Texas Navy for their efforts.

The 2011-2012 outlook for Region VIII is it has potential for increasing membership among all Chapters, increasing YLC sponsorship, presenting more JROTC/ROTC and BSA/GS-USA awards, and increasing participation in state and national award programs. In short, increasing our patriotic endeavors appears to be limitless—and that's the path Region VIII is traveling.

For the good of the Order

JOHN LOPEZ III, CDR, USN (Ret)
Commander, Region VIII



2011 NATIONAL OFFICER REPORTS

REGION IX REPORT

Inactive.

**2011 NATIONAL OFFICER REPORTS**

REGION X REPORT
COL MICHAEL P. PECK, AUS (RET)

The annual Region X meeting was held on 8 May 2011 with MOAA at Dover's Strait in Mundelein, IL. Our guest speaker was Captain David Beardsley, Executive Officer for the Lovell Federal Health Care Center (a joint DOD/VA facility).

Again this year, we presented the MOWW Medal each week to the top graduate from the Great Lakes Naval Station Recruit Class. OTC medals have been ordered for the coming year.

MOWW has representation on the Illinois Department of Veterans Affairs Advisory Council.

The Youth Leadership Conference is scheduled again in conjunction with the Navy JROTC Leadership Academy at the Great Lakes Naval Station from 18 -25 June 2011. We are expecting over 200 participants again this year.

We are participating in the celebration of the Centennial of Great Lakes Naval Station on 1 July 2011. This is being held in conjunction with Navy Week in Chicago.

For the good of the Order

Michael P. Peck, COL, AUS (Ret)
Commander, Region X

**2011 NATIONAL OFFICER REPORTS***REGION XI REPORT
MAJ RONALD W. JONES, USA (RET)***STRENGTHS, WEAKNESSES, OPPORTUNITIES AND STRENGTHS (SWOT) ANALYSIS****STRENGTHS**

- JROTC/ROTC Support. We continue to maintain a strong showing in this area with relatively few members, but there are some signs of deterioration.
 - a. Greater Kansas City Chapter, with 136 living members (half the living member strength of the Region) and 252 PMs had 16 JROTC medal presented plus 8 mailed, and 26 SROTC medals presented plus 7 mailed. In addition they had 15 JROTC/ROTC cadets attend as guests at chapter meetings.
 - b. The Topeka Chapter, with 68 living members and 124 PMs awarded six JROTC Medals of Merit to high school programs in Kansas and Nebraska. ROTC Gold, Silver and Bronze Medals of Merit were awarded to eight ROTC units at Kansas State University, University of Kansas, and the University of Nebraska, for a total of 24 medals. Noteworthy in this activity is that all medals were presented by Companions from the Chapter. Also significant is the support, in time, talent and treasure, given by the Chapter to the Pershing Rifles Detachment of Kansas State University.
 - c. Saint Louis, with 45 living members and 88 PMs, has stumbled in this area. For the second year we have not yet had an official accounting of medals awarded. We understand that there were only 10 or so medals presented in 2010 because that was the quantity remaining from 2009 turned over and none, based on the financial records, appeared to have been ordered. This, from a Chapter that had supported 24 JROTC and 4 SROTC units over the previous eight years, and received National recognition, is serious, unacceptable and warrants further scrutiny and command action. Four JROTC cadets, constituting the Color Guard that presented the Colors at the Chapter Installation ceremonies, were guests of the chapter.
 - d. Wichita, with 14 living members and 17 PMs, has not yet submitted its report. The Chapter Adjutant is an SAI in the local high schools JROTC program and I am aware that they have presented medals regularly in the past.
 - e. Central Missouri Chapter has not submitted a report; I do know that in 2010 the Saint Louis Chapter picked up the ball and delivered a JROTC medal to Missouri Military Academy, which CMO had wanted to sponsor.
- Mid-America YLC. This year the Saint Louis Chapter ran into problems getting the high schools to submit candidates. Greater Kansas City and Topeka submitted their usual numbers, but with only a month left before opening date, the Director determined it would not be cost effective to run the program with the numbers at hand (17) and the \$10,000 could be better used in 2012 with a full class. There were problems in communication, and, for the first time, along with the Director's



public school commitments, Mid-America YLC's schedule coincided with Missouri Boys State, an American Legion Program.

- Community Events. Topeka showcased the visit of the CINC, MOWW in April to present a special commemorative plaque to the 35th Division Museum to include meetings with the KS Governor, the Topeka Mayor, a visit to the 190th Air Refueling Wing and a tour of the Combat Air Museum. Topeka got a great opportunity to see the MOWW in action. Greater Kansas City again hosted the International Officers Ball (targeting the foreign officers at Fort Leavenworth's C&GSC) and participated in Veterans Day activities. Saint Louis organized and orchestrated the first Greater Saint Louis Veterans Day Massing of the Colors, which kicked off the Veterans Day Parade, was covered on regional television stations, and appears to have so impressed the City that we are looking forward to making it an annual event.
- Communications. Of special significance is the effort put forth by the Topeka Chapter in preparing and presenting a very professionally-organized year-end report, chronicling the various facets of chapter activity. The report serves as an entry for the Chapter Newsletter Award and the Chapter Activities Award, and is an effective presentation of the year's Chapter activities. I intend to circulate this publication at the Regional Conference. Topeka, with a first-time Chapter Commander, has set the bar very high for the other Chapters in the Region. I am sure they will rise to the challenge.

WEAKNESSES

- Visibility. Our status has not changed. We are the second smallest region in the Order, with 274 living members – the working base of the Region. My assessment at last year's report has been borne out: the chapters most likely to report their activity on a regular basis are the chapters who are moving out into the community. By and large, the chapters with strength in numbers are the chapters that are the most active and, thus, most visible.
- Membership. Topeka has made remarkable strides, increasing their living member strength by 10 per cent. They have demonstrated that there is no substitute for initiative and active, committed leadership. Greater Kansas City matched 5 losses with 5 gains. Saint Louis lost one this past year, and will lose another active member when one of our senior Companions moves with his wife to Tucson, where his daughter can provide over watch for the family. Wichita and Central Missouri are standing pat with 14 and 11 living members, respectively. Central Missouri desperately needs new blood; they have to crawl before they can walk. Efforts continue to interest a small cadre of Missouri National Guard officers living in the area between Wentzville and Jefferson City in joining the Order.

OPPORTUNITIES

- Funding. With respect to the Mid-America YLC, the Judge Advocate for the Saint Louis Chapter is presently preparing the appropriate amending language of the By-Laws of MOWW St. Louis, Inc., to assure commensurate focus of activity and stakeholder representation to satisfy Region-wide equity concerns. This will be presented to the EXCOM of Saint Louis who will be tasked to review, approve and recommend it to the chapter, which is also the corporation. If this is successful, it will go a long way towards stabilizing Mid-America YLC's financial status and opening the door to concentrating on curricula and the process of patriotic education.

THREATS



- The threats enumerated earlier remain. Apathy, complacency and indifference--these are the telltale signs of an organization or a unit dead in the water.

For the good of the Order

RONALD W. JONES, MAJ, USA (Ret)
Commander, Region XI



2011 NATIONAL OFFICER REPORTS

REGION XII REPORT

Inactive.

**2011 NATIONAL OFFICER REPORTS***REGION XIII REPORT
CPT BERNARD F. KENNAN, USA (RET)*

During the year I have attended:

- 22 Jan 2011 - CINC visit to Apache Trail Chapter
- 19 March 2011 - Apache Trail Chapter Picnic, Tempe, AZ
- 2 April 2011 - Catalina Mountains Chapter Meeting & CINC Visit
- 21-22 May 2011 - Region XIII Convention, Santa Fe, NM

I will participate in the 28 June - 2 July 2011 - Arizona Youth Leadership Conference, Phoenix, AZ
I am planning to attend the 18-24 July 2011 - 2011 National Convention, Bozeman, MT

At the Region XIII Convention CPT Robert E. Mallin was elected Commander, Sr Vice Commander is David Thjackston, Treasurer is Bill Friedman, Adjutant is Frances Fernandes, and Jr Vice Commander is Donna Marie Coleman.

I still believe our structure is cumbersome and prevents or delays proper communications to Chapters. State commanders are not needed at all. The Region stands in the way of a functional chain of command. I believe the geography can be divided into Departments (rename Regions to Departments) and be assigned smaller areas of responsibility, therefor better and more frequent communications and hands on assistance. I have previously submitted what I think would be a sample reorganization plan. The only change I would make to this is to change "Regions" to "Departments" and eliminate "Regions" and "States."

There is only so much an individual can do using all their expertise and efforts. The office holders for the Chapters, States, and Departments have their plate full just concentrating on filling the necessary offices within their command.

Apathy and indifference abounds within the Military Order of the World Wars except for that 10% that is relegated to doing 99% of the work. Thank God for them or we would really be in bigger trouble.

This organization needs quality and not quantity in new Companions and every Companion in a chapter who is physically able should be assigned a position on a committee or head of a committee. It is like a baseball team on defense. When a ball is hit no one should remain in their present location; everyone has a new area to cover and should immediately go to that point. Whenever an action happens in a Chapter every member should be aware of it and have some input or action to perform.

Back in about 1995 I became a Companion of MOWW in the Dallas Chapter because the organization actually did something that I thought was valuable; they brought the knowledge of its Companions into the classrooms of the local schools, sponsored a Youth Leadership Conference, held Massing of the Colors, and supported other patriotic events. I was impressed and wanted to be a part of it.

I moved to Arizona in 1999 and tried to find the local MOWW Chapter, albeit, without contacting any of the Dallas Chapter Companions, and was quite unsuccessful for about 2 years. Finally I located the Apache Trail Chapter and transferred my membership from Dallas.



I immediately became involved in the Chapter activities and was appointed Chapter Historian. I was presented with year of information in binders and tried to digitize all of it but my source for digitizing retired and thus the high speed, copying machine. So I went to work making sure that all past and new members had completed the Companion Profile and sent the profiles to the Hoover Institute and later also to our National Historian.

For whatever reason, sponsors of new Companions for the past few years have refused to provide me with the Companion Profiles or even the mailing address of the so I could send out the request for the profile. After much begging and many request for the profiles of new Companions I had had enough. I resigned as the Chapter Historian.

I had also taken on the position of newsletter editor and updated our newsletters allocating space for every officer, including the Commander, to make monthly comments. The Commander did provide me with comments and I included them in the newsletter. The remainder of the newsletter contained articles and items I developed and found. Eventually, I determined that the newsletter was not important to the chapter officers and I resigned as editor.

As the Region Commander I initiated a Region Newsletter (Copy of Pre-Convention Issued attached) to convey information throughout the region. I realized that Region XIII, as well as other Regions, were so large as to prevent positive and consistent leadership and communications. I then developed a suggested reorganization plan so that the entire country could be better served through the new chain of command. While I have received praise for this I have seen or heard nothing that would indicate the suggestion was taken seriously.

I subsequently requested a realignment of Region XIII only that would be formed by the States of Arizona and New Mexico, and El Paso, TX. This suggestion is geographically sound and makes good sense. It also makes good cents considering the cost of travel today. I don't know where this suggestion will wind up.

I immediately volunteered, under the tutelage of Col. Billie Stephens, to be the hands-on administrator, when the Apache Trail Chapter sponsored the Mid-Winter Convention was sponsored by the Apache Trail Chapter. It was a very learning experience and I met some of the great leaders of our organization. As a result I was determined to aspire for higher office.

While my election as Region XIII Commander was not a resounding victory over any competition, I held great promise for what I might accomplish as commander.

My first order of business was to appoint the remainder of the staff and assign each staff member as oversight for one or more Department, State, and Chapter activities, and to establish a Region Advisory Committee, Chaired by the past Region Commander.

So, I had my first look at reality at that level of command. Only a few of the staff took their oversight responsibilities serious even though I prodded them many times. Even the Advisory Committee was a total flop providing zero recommendation as to the operations of the Region. I was deflated to say the least.

Like National, new membership and retaining members was high on my agenda. Our national Handbook has excellent guidelines in Chapter XII, and I could not get the Chapter to which I was a member to incorporate them into their membership program.



For the past 3 years I have been the Treasurer and a member of the board of directors for AZ YL Inc., and have been the administrator of the Arizona Youth Leadership Conference. This requires a lot of work compressed into a short time frame and I am proud of my efforts. Col. Dick Minor and other members of the Conference and Corporation spend a great deal of time and expenditure of energy in the preparation and presentation of these conferences. Not enough praise or awards can be afforded them in recognition of their service.

I want to communicate once again the hazard of a Companion belonging to more than 1 chapter. Such action may give a chapter the sufficient number of Companions to remain viable, but it also inflates our membership count. Also, when that Companion dies all of the chapters who claim the Companion show a decrease of 1. That, again, leads to an inaccurate count in membership.

For a new member to have their first year membership paid for by a sponsor, or the Chapter, seems to be to be purchasing membership. If a potential Companion is interested in the organization I feel sure they can come up with the first year annual dues out of their pocket. Or they might even decide to be a perpetual member out of their pocket. Purchasing Companions generally means that the following year the chapter will report a number of NPD's.

Chapters, States, and Departments, should submit for, and make as many annual awards as they are allowed to make. There should be thousands of homes that have walls with MOWW Awards on display.

I have sometimes bypassed the Region XIII States and Departments, and have communicated directly to the Chapter Commander because I thought I was not getting answers through the chain of command. I was advised this was not proper and discontinued the practice.

Region XIII has a few chapters that are floundering.

1. Fort Huachuca Chapter was on the verge of surrendering their charter and through difficult work by myself, Arizona Department Commander, Bob Delker, Billie Stephens, William Stephens, Bob Ozier, and Ronald McCreery, the chapter is now functioning with William Stephens as Commander. (Late Note: Due to the health problems of William Stephens, Maj. Ronald McCreery will assume position as Commander of the Chapter.)

The Region XIII Convention was held on 21 May 2011 in Santa Fe, NM., sponsored by the Santa Fe Chapter. Cpt. Robert Mallin is the incoming Region XIII Commander and he will announce his staff.

For the good of the Order

BERNARD F. KENNAN, CPT, USA (Former)
Commander, Region XIII

**2011 NATIONAL OFFICER REPORTS***REGION XIV REPORT
THOMAS E. HANSON, HPM*

Writing an Annual Report is a difficult task under present day circumstances, it would be nice to write a glowing, upbeat report only about positive accomplishments and say nothing about the problems and challenges confronting all chapters within the Region – but doing so would be an injustice to the Order and my fellow Companions.

Yes, some of the chapters within the Region have achieved notable, sometimes outstanding, results due to the efforts of just a few of the Companions within their chapter, and they are to be commended for their accomplishments.

However, in my opinion, we must be candid and acknowledge the fact that in general we have not been replenishing our ranks as needed with devoted, committed Companions who are ready, willing and able to devote a significant amount of their time and talent to fulfilling the precepts set forth in the Preamble of our Order.

Too many of our chapters have evolved, eroded into nothing more than a knife and fork club for old friends to see and chat with each other every month or two. They longer invite potential members to their gatherings or introduce them to our Order, its goals and objectives. Most chapters no longer produce and distribute a newsletter or in any other way consistently communicate with their chapter's Companions, supporters or potential members, nor do they publicize their chapter's accomplishments.

Unfortunately, all of the above is true with respect to many chapters in Region XIV; it is because of this gross lack of interest and effort by many Companions, the Region has a number of chapters on the brink of collapse because past and most current Companions are no longer willing or able to take the necessary effort to recruit members or motivate their fellow Companions to support their chapter and the Order in even a limited manner.

Having said that, I do remain optimistic that many if not all current chapters can be revitalized to the point that far more than just three of four Companions are willing to serve as officers of their chapter. We hear a great deal about the need to recruit new members of the Order, but very little about motivating, inspiring current Companions to be active in supporting their chapter to even a limited degree.

People will join The Military Order of the World Wars, but they must first learn about our Order, its admirable history and the precepts contained in the Preamble – “stimulate love of our Country and the Flag”, “promote and further patriotic education in our Nation”, “promote the cultivation of Military, Naval and Air Science” and “encourage and assist in the holding of commemorations and the establishment of Memorials” to name just a few of the many ways that our Order serves our Nation, its people, and most important of all, our further generations.

Chapters in Region XIV continue to diligently strive to achieve the goals and objectives of our Preamble by conducting commemorations, staging Massing of The Colors events, supporting ROTC and JROTC units and programs, working with others to establish Memorials, holding Youth Leadership Conferences, to name only some of the many outstanding events and exceptional programs carried out during the past year.



However, the diminishing number of Companions willing and able to support their chapter leadership and programs remains the chief problem confronting our chapters and the Order. We can increase the number of active Companions needed to improve the effectiveness of our chapters; but that cannot be accomplished by the majority of our Companions just sitting by, talking about it, and doing nothing to successfully deal with this complex, extremely serious problem.

We, all of us, should keep in mind and never forget the saying: “Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has.” As members of MOWW, working together, we can and will make a positive difference in many ways that will result in preserving and protecting our Nation for our further generations.

Region XIV for some time has been on a continuing course of decline, chapters becoming less and less active, fewer Companions actively supporting their chapter, their Region, as well as the Order in general. Only a handful of Companions in each chapter have been willing and/or able to devote the time and talent required to maintain a strong, vibrant and effective chapter – now a typical chapter in Region XIV has less than ten percent (10%) of its Companions willing to take a leadership role in their chapter, in fact this percent is often less than five percent (5%) of a Chapter’s living Companions. This is a complex and difficult problem that has been challenging the Region and the Order.

Region XIV currently has fifteen (15) chapters, a twenty percent (20%) loss within the last ten years; with approximately 1,250 living members. Some chapters no longer have monthly meetings of any type for their Companions; of the chapters that do, the meetings have often declined into little more than a senior citizen’s knife and fork club. Only a few of the Region’s Chapters communicate with their Companions on a regular basis. There are chapters with the same Companions serving as officers year after year, in some cases with one Companion having more than one key position.

Obviously membership is a key element for a successful chapter, but it takes more, much more, than just recruiting new members – that is only the first step for reinvigorating a declining chapter. New members should be encouraged to take on leadership roles within their chapter; with the “old timers” being willing to step aside while remaining available to serve as monitors and providing guidance for the new Companions as they become the new leaders of the chapter.

Region XIV is very fortunate to have some exceptionally dedicated Companions who have achieved extraordinary accomplishments for the Good of The Order and their chapter. One such chapter is the Conejo Valley Chapter, with its annual Youth Leadership Conference and the notable annual Red, White & Blue Ball that is held at the Reagan Presidential Library. This year will be the Ball’s 26th year. But last year less than twenty percent (20%) of those present at the Ball stood up when MOWW members of the Order were asked to stand.

We, as a veteran’s volunteer organization, must never lose sight of the Preamble of our Order as drafted by the founders of the Order. But we must also remember that our Order must change as maybe necessary in order to appeal to current and younger generations in keeping with current times. We must be willing to adjust, and if needed, re-invent ourselves in order that we may attract the interest and commitment of those who have also served our Nation and share our belief “That is better to serve, than to be served”. The Military Order of the World Wars is a unique and special organization, one that must be preserved and protected.

It may be time for the Order to consider the establishment of guidelines and/or minimum standards or levels of performance for each chapter, such as: an annual chapter meeting for the election of officers; minimum number of chapter events and/or meetings each year; the recruitment of a minimum number



of new members each year; a minimum requirement for communicating with their chapter Companions; and specific chapter committees and/or programs. Coupled with the minimum standards or levels of performance should be the role the Department/State and Region is to take when a chapter does not maintain or meet a specific level of performance requirement.

In order to survive, we must keep in mind that: "If we continue doing things as we have always done, we will continue to get what we have always gotten." The continuing deterioration of active Companions must be stopped, and we must do our utmost to increase the number of active participants in each and every chapter. That has been and will continue to be the primary mission of Region XIV for the coming year.

For the good of the Order

THOMAS E. HANSON, HPM
Commander, Region XIV

**2011 NATIONAL OFFICER REPORTS***REGION XV REPORT
COL DAVID B. GIBSON, USA (RET)*

Northwest Youth Leadership Conference Highlight: COL Isabelle Swartz was awarded the MOWW Gold Patrick Henry Medallion at the opening banquet. She is a special lady and very deserving of the honor.

MOWW National Convention, El Paso, Texas: Naval Academy Class of 2014 Plebe and 2009 Northwest Youth Leadership Conference Lewis & Clark Award NWYLC 2009 Top Student Michael Madrid of Vancouver, WA was awarded the Phoenician Award. This was the 2nd Phoenician Award in a row for the NWYLC's Top Student.

Puget Sound Chapter was awarded the 2009/2010 ROTC Award for Outstanding ROTC Support. CWO4 Allan Peschek was reelected as the MOWW Historian General and Companion Julie Peschek was elected as the MOWW Assistant Historian General.

Chapter Meetings: September 2010: Law and Order: We remembered 9/11 with a short history and prayer. LtCol Francis Jeffery gave a fine talk on "911" and its impact.

October 2010: Northwest Youth Leadership Conference Report: The 20th annual conference was attended by 75 students, 9 returning counselors and 7 adults. Cadets Shauna Neil (Stadium High School), Joanne Marie Ancheta (Todd Beamer High School and our 2010 NWYLC Lewis & Clark Award #1 Student) and Shane Therkildsen (Lakes High School) all gave very informative reports on their experience at the conference and how it is helping them in their current high school leadership positions. For the upcoming 2011 NWYLC we have 79 students, 9 counselors and 7 adults.

November 2010: National Security: After we had a Veterans Day remembrance, LTG Mike Scaparrotti, Joint Base Lewis McChord I Corps Commander gave a very detailed talk on our mission and status of our troops in Afghanistan. Great job to Polly Medlock for her help in arranging the Veteran's Day Program at Tacoma's Memorial Park, it was a great success with many veterans in attendance. MG John Hemphill gave a great speech.

Veterans from local veterans' organizations were invited to Ford Middle School by NWYLC Dean of Students Emily Shields to reflect of their military experiences. Over 20 veterans from local organizations attended the 3rd annual event.

December 2010: Remember Pearl Harbor & Law Enforcement Officer of the Year: MAJ Don Campbell led the Pearl Harbor Remembrance. Staff Sergeant Samson Blakeslee, U.S. Army, Military Policeman at Joint Base Lewis McChord was awarded a Silver Patrick Henry Medallion as the "Law Enforcement Officer of the Year"

January 2011: Patriotic Education: Our 2nd Annual Historic Flag Program was shared with the residents of Patriots Landing. Cadets from Stadium High School were the flag bearers.

February 2011: Legislative Update: Dale Movius, the American Legion Department of WA Service Officer and a member of the Legislative Commission presented a very informative talk about Veterans and Widows Benefits and legislative activities that are in progress.



March 2011: Bronze Patrick Henry Medallion Presentations: Bronze Patrick Henry Medallions were awarded to 4 extremely deserving students: Navy Junior ROTC Cadets Nykola Farrar of Stadium High School and William Jenkins of Bremerton High School, Boy Scout Andrew Campbell grandson of Don & Mary Campbell, Army Junior ROTC Cadet Pedro Rivera-Luna of Lincoln High School. All 4 of these students are patriots and fine young adults and we wish them great success in the future.

April 2011: Anniversary Celebration: For the Chapter's 58th Anniversary, Historian CW4 Jack Jory brought a fine selection of past chapter awards and picture albums. Nine past Chapter Commanders were present and honored: 1LT Marion Ball, Capt Len Medlock, MG John Hemphill, Col Ken Johnson, LTC Bob Campbell, MG James McElroy, COL Isabelle Swartz, CW4 Jack Jory and Col Dave Gibson. Ms. Veronica Stephens of Tri-Care Madigan gave an informative speech about Tri-Care Information for Beneficiaries.

May 2011: ROTC / JROTC Awards Dinner: 14 JROTC and 4 ROTC programs were presented that accounted for 27 JROTC cadets, 13 ROTC cadets, 11 instructors and 53 cadet guests. The speaker was MAJ Jeffery Holmes, USA (Ret), Senior Army Instructor at Lincoln High School Army Junior ROTC. The program was "WWII – The Greatest Generation".

Great job to Polly Medlock for her help in arranging the Memorial Day Program at Tacoma's Memorial Park, it was a great success with many veterans in attendance. Thanks to the fundraising efforts of Polly Medlock, the WWI Memorial was dedicated.

June 2011: Installation: Former Vice Commander In Chief 1LT Marion Ball will install the following Staff Officers: CDR Alan Mandigo for a 3rd year as Commander, MAJ Don Campbell – Senior Vice Commander, Junior Vice Commander – Maj Keith Warren, Adjutant – CWO4 Allan Peschek, Finance Officer - Mrs. Julia Peschek.

Massing of the Colors was held on May 21st, Armed Forces Day at Memorial Stadium on Ft Lewis, 65 color guards were there including 10 JROTC's. The new venue was a success because we had fair weather.

ROTC / JROTC Report: The chapter supported 51 programs, 14 ROTC and 37 JROTC as far west as Sasebo, Japan, north Oak Harbor and as far east as Pocatello, Idaho. Two units were added this year, East & West Valley High School's Army JROTC's.

The ROTC's each received Bronze, Silver and Gold ROTC Medals of Merit with certificates to present to 1st, 2nd and 3rd year cadets.

The JROTC's each received a JROTC Medal of Merit, a Senior Chapter Award certificate with the option of purchasing a Senior Plaque and the option of receiving certificates for their Cadet of the Year. Total Awards: (78 medals, 33 plaques, 175 certificates & 1 streamer)

ROTC: 14 Bronze, 14 Silver and 14 Gold Medals of Merit, 2 Senior Memorial Plaques to PLU and 44 certificates.

JROTC: 36 Medals of Merit and 31 Senior Plaques with 68 certificates, 46 Cadet of the Year certificates, 10 Certificates of Appreciation, 7 drill Conference certificates and 1 Drill Champion Streamer.

Portland Chapter by LT Jerald N. Hutchins, Commander: We sent nine students from the Portland/Vancouver area to the annual NWYLC at Pacific Lutheran University. Companion Mary



Hutchins and I were able to spend the week attending the Conference and both of us were again impressed with each of the participants, the information given by each speaker and the hard work and leadership of Dave and Dianne Gibson as well as Annie and Alan Mandigo gave to make it a success. I was unable attend the 2010 National Convention in El Paso and see Michael Madrid receive the Phoenician Award as the outstanding person who attended a 2009 youth leadership conference. Michael was a plebe at Annapolis and unable to attend. Col Dave Gibson arranged for Michael's mother, Kendra, to attend the banquet, read his essay and receive the award and check for him. During September and October, several planning meetings were held to make plans for our 47th Massing of the Colors and Service of Remembrance service on 31 OCT 2011. There were about thirty-five flag units participating in the event as well as about seventy guests in attendance. Mr. Ken Buckles, Executive Director of Remembering America's Heroes was our keynote speaker. COL Kathy Page once again served as our event committee chair. We were contacted by a representative of the Portland Chapter of the Military Officers Association of America suggesting an interest in participating in the MOTC. Col Page, MG Curt Loop and I met with the MOAA Executive Committee and formed "MOTC Joint Planning Committee". We look forward to the MOAA active participation in the future. Our annual Chapter business meeting was held on 14 APR 2011. Trustees for a two year term were elected, current Chapter elected Officers were elected to continue for another year. I will continue as Chapter Commander, ROTC and JROTC committee chair, NWYLC committee chair and Trustee as well as Secretary/Treasurer of our American Citizenship Trust Fund. LtCol James Faull will continue as Chapter Adjutant and COL Kathy Page will continue as MOTC chair.

We supported seven JROTC and ROTC units with the appropriate certificates, medals and ribbons. I was able to make presentations at three unit award ceremonies. I also presented two MOWW-BSA Eagle Scout Certificates of Recognition during this past year.

Harvey Latham Chapter, by Larry A. Kaufman, Commander: Harvey Latham has continued to be active and support Patriotic Education throughout the State of Oregon this past year. We have provided financial support, certificates, ribbons and awards as needed to 9 JROTC, 2 ROTC, United Veterans Groups of Oregon and the Boy Scouts.

In addition to the numerous displays of military uniforms and memorabilia throughout Oregon, other major displays included the Oregon State Fair, (26 Aug-6 Sep 2010. The Oregon State Capitol (March 2011), and Marion and Clackamas County Fairs during 2010. The chapter will send 5 students to NWYLC during June 2011 in Tacoma, WA.

The chapter was again awarded the First Place Trophy, small chapter category, for the Patriotic Education National Competition. A special "thank you" goes out to LtCol. H. A. MacDonald, patriotic education activities.

Membership has remained constant this year at 25 living members. No member has been lost death or nonpayment of dues. Three chapter members will attend the National Convention.
Anchorage Alaska Chapter—not reporting

For the good of the Order

DAVID B. GIBSON, COL, USA (Ret)
Commander, Region XV

**2011 NATIONAL OFFICER REPORTS***GENERAL STAFF OFFICER—ELECTED
CDR JOHN A. BAUMGARTEN, SC, USN (RET)*

As a General Staff Officer (Elected), the main focus of my activity this past year has been in formulating the policies and practices of the *Ad Hoc* Marketing Committee as its Chair. Details of this activity can be found elsewhere in this Convention Book in the report of the *Ad Hoc* Marketing Committee.

Much of my other activity for the Order was vested in carrying out my concurrent duties as the Region IV Commander, which is provided in much greater detail in my “Report of the Region IV Commander,” also included in this book.

Specifically, I conducted visits to the following Region IV chapters during this period of report: Virginia Beach (2); GEN George G. Meade (2); Bethesda; Roanoke (2) and; Virginia Piedmont—as well as to my “home” chapter in Richmond. I also convened a special task group from among the Virginia Chapters to revitalize support for the Youth Leadership Conference in Jamestown, VA, hosted by the Hampton Roads Chapter. I recently convened a follow-up meeting to plan for the 2012 Youth Leadership Conference in an effort to sustain support for this essential activity.

I represented the MOWW in lobbying various Senators and Delegates of the Virginia General Assembly to gain their support for legislation to fund the patriotic education mission of the Virginia War Memorial Paul & Phyllis Galanti Education Center.

I participated in the Massing of the Colors ceremonies of the Richmond and Roanoke Chapters, and represented the MOWW at the annual Virginia “Wall of Honor” re-dedication ceremony on 26 May 2011, which honored those Virginians who have given their lives in the Global War on Terrorism (GWOT). I also represented the MOWW at the dedication of the Vinton Veterans Monument in Roanoke County, VA, on 14 June 2011.

For the Good of the Order

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)
General Staff Officer—Elected

**2011 NATIONAL OFFICER REPORTS***GENERAL STAFF OFFICER—ELECTED
CPT LEO J. GOODSSELL, ARNG (RET)*

I attended the Region V Convention in Charleston in April. It was a good meeting where we had an opportunity to discuss the challenges our chapter is facing relative to performing the duties of the Order as laid out in the Preamble. Credit goes to CDR Rudy Matzner for organizing and making this convention happen.

Unfortunately I have been unable to travel much within my region this year as a GSO due to the heavy workload I have faced this past year at my civilian employment.

For the Good of the Order

LEO J. GOODSSELL, CPT, ARNG (Ret)
General Staff Officer—Appointed

**2011 NATIONAL OFFICER REPORTS***GENERAL STAFF OFFICER—APPOINTED
MAJ DAVID WIRSIG, USMC (RET)*

I visited the Houston Chapter for lunch and was their guest speaker. I presented several ideas and considerations on how they could increase enrollment.

- I suggested better and more publicized programs, looking at meeting times and location and taping into the local military and JROTC community.
- In addition, I solicited ideas and suggestions from them on what the MOWW leadership needed to look at to make things better for the chapter. Their concerns included the Military Order of World Wars' name. They felt the name needed to be reconsidered because many prospective members were turned off by the name and felt it was an organization that was only for those who were in the World Wars -- they felt too much explanation was necessary to explain who we were and that the name was an obstacle in recruiting.
- Also, they felt that it was becoming very difficult to recruit just former officers and that MOWW needed to consider broadening membership to include others as associate members—to include senior enlisted. A comment was made that our mission was more important than preserving our heritage and with the continuing loss of members that we were in danger of not being able to accomplish our mission (e.g., YLCs).

Additionally, I met with the college ROTC officers from Baylor, University of Texas at Arlington (UTA) and North Texas. I breached the subject of more interaction between the University's ROTC programs and MOWW. They all welcomed more involvement and were willing to work with us on developing more interaction.

I attended the Dallas Installation, as a GSO at large.

In summary, the big issues I detected were the concern over our MOWW name and how it affected recruiting and the loss of membership, and our need to consider an associate membership which includes senior enlisted. Additionally, the local ROTCs seem open to a more expansive relationship between them and MOWW. This has potential to be extended to all ROTCs nationally.

For the good of the Order

DAVID WIRSIG, Major, USMC (Ret)
General Staff Officer-at-Large—Appointed

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***BOY AND GIRL SCOUTS COMMITTEE***Committee Members:**

- MAJ Robert J. Williams, USAF (Ret); Chairman
- Mr. James C. Baird (Deceased); Vice Chair
- LTC Orin Lee Peters (BSA Rep)
- Ms. Joy Ozier (GSA Rep)
- CPT John M. Hayes, VCINC, Oversight
- MAJ David Wirsig, GSO, Oversight
- Region Scouting Coordinators

Committee Responsibilities

Boy/Girl Scouts Committee: This committee shall be responsible for monitoring activities of the Boy Scouts of America and the Girl Scouts of the USA, their rules and programs, and report all matters of interest, with appropriate recommendations, to the national leadership – Commander-in-Chief, the National General Staff, and the National Convention. The committee shall also monitor the recommendations of Chapter Boy/Girl Scouts programs, giving assistance where appropriate, reporting to National Headquarters all issues with reference to chapter activities and the Boy/Girl Scout programs.

2010/2011 Goals

We were fairly successful in accomplishing the 2010/2011 goals which were part of the Scouting Section of the Order's Strategic Plan.

- We have awarded 6 MOWW BSA Community Service Awards (Square Knots). The Annual Scouting Report went live and is available on the MOWW Website. In addition, the criteria for the National Scouting Award were published and distributed. The first award should be presented this year.
- We have gotten started on developing an integrated MOWW Scouting Team involving the National Committee Members as well as Region/Department and Chapter Scouting Coordinators. Obviously in this area we have a lot of work to do, but we are off and running, we just need your help at the Regions and Chapter levels.
- More Scouting Coordinators need to get themselves registered with their local Scouting Units at some level. The reports indicate many are for the Boy Scouts; we need to continue working on increasing the involvement with the Girl Scouts.
- This first year's reports will be a good start in developing databases to include: Eagle Scout and Gold Award Companions, and those Companions who are registered leaders with either the BSA or GS-USA.



- The last goal, to develop a listing of BSA and GS-USA Councils identified by MOWW Region still needs to be started. I believe Jim Baird had this started but with his illness and recent death, we may have lost that data.

Scouting Report Results

Of the 118 Chapters in the Order, only 20 submitted reports. Of those 20, only 14 had BSA Scouting Coordinators designated and only 10 had GS Coordinators. Only 8 of the 14 BSA Coordinators and 3 of the 10 GS Coordinators are registered adult leaders. In addition to the Scouting Coordinators, 10 Companions are registered as Boy Scout Leaders. We have identified 26 Eagle Scout and two Gold Award Companions. Despite these low numbers, the Companions have been very busy with the Eagle Scout and Gold Award recognitions. During this 2010-2011 cycle, Companions presented over 1008 Eagle Scout Certificates and more than 498 Gold Award Certificates. I strongly suspect more were presented, but not reported.

Eagle Scout Certificate presentations were split about 60-40 with regard to being presented at individual Eagle Courts of Honor versus a banquet; while the Gold Awards were split 1/4 - 3/4 with the great majority being presented at banquets. Almost twice as many Gold Award Certificates were mailed to the awardees as were Eagle Scout Certificates.

Our fellow Companions who are involved in Scouting received various Scouting recognitions. The first six MOWW BSA Community Organization Awards (Square Knots) have been awarded. They will be recognized by the CINC at this year's Convention. We know there are more Companions out there who are qualified for this award; you just need to submit the application. In addition, Companions were awarded 2 Silver Beaver Awards, 2 District Awards of Merit, the Scoutmaster Key, Distinguished Council Commissioner's Award and several other special Scouting awards all for their involvement in Scouting.

Chapter Scouting Activities

The reports from the 20 chapters indicate a large variety of involvement beyond presenting Eagle Scout and Gold Award Certificates. Companions are serving as advisors to Eagle Scout and Gold Award projects. We even have an instance where a Companion is a member of the local Council's Girl Scout Gold Award Committee providing recommendations and guidance for projects involving veterans. Scouting Units have provided Color Guards for MOWW dinners and special events; such as participating in the Massing of the Colors, Veteran's Day, Memorial Day and Flag Day programs with joint participation between individual Scouting Units and MOWW Chapters. Companions serve as instructors and staff members for various Scouting training events. In addition, they provide MOWW displays at various District and Council-wide Scouting events. At least one chapter recognizes Boy Scout units who have been chartered for over 70 years with the Bronze Patrick Henry Plaque and two Chapters presented their local Councils with the Bronze Patrick Henry Plaque. All of these activities have opened the door to actual and potential MOWW memberships for Scouters who are also military officers. Some Chapters continue to experience difficulties in gaining support from their local Scouting Councils, communicating success stories to those Chapters may help.

2011/2012 Goals:

- Approve MOWW National Resolution Recognizing GSUSA 100th Anniversary in 2012
- Present Approved Resolution to GSUSA National Headquarters - also Chapters/Regions/Departments present the Resolution at local GS events honoring 100th Anniversary



- Expand Scout Coordinators for both Boy and Girl Scouts with extra emphasis on the GS.
- Increase # of MOWW BSA Community Organization Awards (Square Knot)
- Increase Region Scouting Coordinators - In Work - 4 identified
- Further Develop Boy Scout/Girl Scout Committee Section for MOWW Handbook
- Evaluate effectiveness of Annual Scouting Report
- Review Criteria for National Scouting Award(s)
- Increase BSA/GSUSA Participation in Annual MOWW Conventions
- Develop and distribute MOWW BSA and GSUSA pamphlets
- Revise/Update GSUSA Memorandum of Mutual Support
- Expand Database of Companion Eagle Scouts/Gold Award

Bottom Line - We have a lot of work to do getting more Chapters involved in Scouting. We also need to help those Chapters who need help with their local Councils and get the word out to the local Boy and Girl Scout programs that we are here to help. We need to understand the differences between the two programs and work within them to increase our level of involvement.

For the good of the Order

ROBERT J. WILLIAMS, Major, USAF (Ret)
Chair, Boy & Girl Scouts Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***BUDGET COMMITTEE*

The Budget Committee was briefed in Dallas at the EXCOM by Treasurer General LTC John Hollywood and Chairman of the Board of Trustees, Art Judson.

At the halfway point, a significant bequest had been received at National from a deceased Companion. The Treasurer General and the Chair, Board of Trustees, received guidance from the EXCOM. Careful stewardship of the funds was mandated.

Progress of the CINC's solicitation program was also reported at this time.

A detailed report of the operating budget and the remaining funds will be presented at the National Convention in Bozeman Montana at the General Staff Meeting. The Budget committee will meet prior to the first session of the General Staff Meeting to finalize reporting procedures.

As Chair, I am pleased with the careful supervision of all the budgets by the Chief of Staff, the Treasurer General and the Board of Trustees.

For the good of the Order

SVCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)
Chair, Budget Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

CHAPTER ACTIVITIES & AWARDS COMMITTEE

Chapter Activities & Awards Committee Responsibilities:

- “This committee shall consist of a chairperson appointed by the Commander-in-Chief and four Companions selected by the chairperson. The duties of this committee shall be to serve as the reviewing body for all proposed awards, medals, and trophies. The committee shall review and, if necessary, establish the criteria for presentation of an award. If approved by a majority of the committee it will then submit the proposed award, medal, or trophy, along with the criteria for approval and adoption, to the National General Staff and National Convention. Once an award, medal, or trophy has been approved, the committee will provide the Chief of Staff with the criteria to be included in the Awards Chapter of the MOWW Handbook. The committee will review this chapter annually and recommend any necessary changes. At the request of the Commander-in-Chief, the committee may also review currently established awards, medals, or trophies, and make recommendations.”
- “This committee shall be responsible for the collection and dissemination of information pertinent to the establishment and maintenance of effective chapter programs.” [REF: MOWW Policy Handbook, Chapter II (The National Organization), Paragraph F. (National Committees), p. 12.]

The following items were approved by the committee:

- Magazine Committee. The annual VADM Prizes for Writing will be decided in June of each year.
- Chapter Homeland Security Committee. A Homeland Security Chapter Award has been created for small, intermediate and large chapters.
- Scouting Committee. The Order adopted (sponsored) a BSA Community Service (Square Knot) Award. This is an individual award.
- Membership Committee. The Order adopted the establishment of an Individual Perpetual Membership (PM) Award.

The following item was not approved by the committee:

- Gold and Silver Patrick Henry Medallions and Outstanding Service Medals: To allow Companions to receive multiple awards designated by a “silver star” on the medal. The disapproving rationale was that it would detract from significance of each awards, and other awards/certificates available, which are designed to recognize continued patriotic service.

Many thanks go to all chapters who took the time to submit their chapter awards packets. These awards are designed to recognize the hard work your chapters do every year, and friendly competition between chapters encourages us to better our best.

If your chapter has not competed for an award, I ask you to choose one award and read the criteria. Make it a goal this year to accomplish one or two of those criteria that are listed in the award. The idea



is to start to build a new chapter program or to expand on an exciting one that supports the Preamble. Before you know it your chapter will be ready to submit your program for competition. I have found that active chapters recruit active members, which allows the chapter to accomplish more!

I look forward to seeing you at the Chapter Activities & Awards Seminar on Thursday, 21 July, from 1000-1050, at the National Convention.

For the good of the Order

DEBBIE A. KASH, Major, USAF (Ret)
Chair, Chapter Activities & Awards Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

CONSTITUTION & BYLAWS COMMITTEE

The committee convened on 25 February 2011 via telephone conference to review three proposed changes submitted IAW the MOWW Constitution and Bylaws. The committee convened again on 8 June 2011.

All three submissions were tabled for this year at the request of the committee chair and with the agreement of the submitting Companions.

No further action will be taken by the General Staff at the 2011 National Convention.

For the good of the Order

SVCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)
Chair, Constitution & Bylaws Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

ETHICS COMMITTEE

No issues to report.

For the good of the Order

JERROLD WHEATEN, Colonel, USAF (Ret)
Chair, Ethics Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

FINANCIAL DEVELOPMENT COMMITTEE

See the Treasurer General's Report.

For the good of the Order

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Chair, Financial Development Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***HISTORICAL & ARCHIVES COMMITTEE*

The members of this committee are:

- Historian General Allan Peschek
- Assistant Historian General Julia Peschek
- Past Vice Commander-in-Chief Marion Ball
- Region XV Commander Dave Gibson
- Companion LTC Paul Morris

The committee has been focused on the development and publication of the “History of the 1990s” and “History of the 2000s.” This book project began with former Chief of Staff BG Roger Bultman reducing published documents into computer files for easier access to data and information in support of the MOWW history compilations. These files than were delivered to Past Commander-in-Chief CAPT Rollie Stevens for development into book form. Past Commander-in-Chief Stevens and I agreed that the Historian General would lead the project towards publication.

The committee has been sorting the data and outlining the form for publication. We project that this project will be completed within a couple of years—perhaps earlier if everything goes smoothly. The committee has seen an increase in the number of Chapter History submissions, Companion Profiles, and historical files (photo history of individual chapters, newsletters of individual chapters and the National Headquarters’ application for membership files). We need better support in this area.

The committee continues to look for avenues for storage of electronic submissions of historical documents such as Chapter newsletters, treasurer reports, staff and general meeting minutes, and other important documents that will develop a “picture” of Chapters, Departments and Regions for future Companions, historians and researchers. Currently this material is archive at Stanford University (California), which only accepts paper. Consequently, I am conducting research that will lead to MOWW securing an electronic archiving capability to store documents such as electronic newsletters, etc., as we move further into the electronic age.

Julia and I stop in twice a year to review MOWW historical files and we are always pleased to see some new treasure that gives us more insight into past activities of our Order. If you have an interest in some event or person give me a call. We will direct your request to Linda Bernard, our archivist for over 30 years. She does a top notch job for us!

For the Good of the Order

ALLAN R. PESCHEK, CWO4, USN (Ret)
Historian General

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***HOMELAND SECURITY COMMITTEE***• Responsibilities:**

- The Homeland Security (HS) Committee shall be comprised of a Chairperson, appointed by the Commander-in-Chief, and other members selected by the Chairperson. This committee shall be responsible for developing HS guidelines for Homeland Security Programs. The Committee shall monitor activities regarding Homeland Security. This includes monitoring and dissemination of open source threat information, studies, analyses and guidelines developed in the War on Terror which are focused on protecting our citizens, key infrastructure, health and safety and ability to react and recover in emergencies. The HS committee will closely coordinate its activities with the Law and Order Committee and the National Security Committee. This committee shall develop and maintain an MOWW HS website and will report its findings regularly to the membership and the national leadership, e.g., the CINC, CS and EXCOM. The HS Committee will author appropriate articles for publication in Officer Review and will develop and recommend HS policy positions to be taken by the Order to the Policy Planning Committee.
- Members: LTC Wayman Johnson, Chairman
Maj Ralph Mitchell, Vice Chairman
Col John Lazur, Special Advisor (TAPS 2011)
CDR John Lopez, member
Chairman Law and Order Committee, member
Chairman National Security Committee, member

• Objectives:

- Develop and maintain a Homeland Security Web page
- Prepare Homeland Security Chapter Award criteria
- Author articles for publication in Officer review
- Recommend Homeland Security policy positions.

• Status:

- Homeland Security web page is complete and link can be found on the National MOWW Web page. Homeland Security chairman updates Web Page as appropriate. Links available on HS Web Page to allow monitoring of threat information, etc.
- Homeland Security Chapter Award criteria was developed and revised per comments provided by National Law and Order and National Security Chairmen. The proposed award criteria were sent to National Chapter Activities and Award committee and approved. A copy of the award criteria was attached to HS Web page.
- Two Homeland Security articles were submitted for publication in Officer Review. One was accepted for publishing. The other one concerning Homeland security Warning System needs revision and is on hold due to Department of Homeland Security plans to revise this system. Neither had been published as of date this report was prepared.
- A proposed resolution was submitted to Legislative & Resolution Committee and copied to EXCOM, CINC and CS defining on one page the Homeland Security position of MOWW.



For the good of the Order

WAYMAN JOHNSON, LTC, USA (Ret)
Chair, Homeland Security Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

HONORS & PROTOCOL COMMITTEE

A few comments on using protocol during our Convention. Protocol is the basic code of etiquette for ceremonies and dealing with each other. If we have a receiving line please remember to move along (don't stop and chat). We need to give everyone a chance to thank our outgoing CINC and to congratulate our incoming CINC, as well as to meet our Distinguished Service Award winner.

I know this will be another outstanding convention where we meet with our old and new friends in camaraderie plus take time to conduct the business of the Order

If you have questions or comments please contact me during the convention so we can handle anything which comes up. Thank you for the opportunity to serve.

For the good of the Order

PATRICIA J. SNYDER, HPM
Chair, Honors & Protocol Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***INFORMATION, PUBLICITY & MAGAZINE COMMITTEE*

The first order of business of the Information and Publicity Committee was to review for possible further update and revision, the policies and procedures in the current MOWW Policy Handbook pertaining to Information and Publicity.

Appendix G of the MOWW Policy Handbook contains guidance pertaining to chapter Information and Publicity Program Awards (pages 123-125). As stated in Appendix G, all Information and Publicity award entries shall include reporting in five (5) general topic areas:

1. Information
2. Special Publicity
3. Scrapbook
4. Newsletters
5. Correspondence

Winners will be chosen based on three (3) different levels of chapter living members:

1. Small (≤ 50)
2. Intermediate (50-100)
3. Large (> 100)

Note that the requirement to include information regarding the chapter newsletter is merely to ascertain if the chapter publishes a newsletter. Entries for the chapter newsletter award are to be submitted to that national committee. We are pleased to report that the number of entries for newsletter awards has increased each year, over previous years. This year, thanks to support from chapter commanders and Companions, we have received submissions from two dozen chapters

Regarding the VADM Dyer Writing Prizes, the Magazine Sub-Committee considers awards for writing excellence published in the Officer Review[®]. Winners will be announced during the Convention Luncheon, on Friday, 22 July 2011

For the good of the Order

DONALD B. MUNSON, LTC, USA (Ret)
Chair, Information, Publicity & Magazine Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

MAGAZINE SUB-COMMITTEE OF THE INFORMATION, PUBLICITY & MAGAZINE COMMITTEE

The MOWW Magazine Sub-Committee of the Information, Publicity, and Magazine Committee held its annual meeting on 16 June 2011, at 1000, at MOWW National Headquarters. (The meeting timeframe changed when the Mid-Winter General Staff Meetings were eliminated.)

The Sub-Committee Chairman, LTC Alfred Shehab called the meeting to order and decided that no roll call was needed as all members of the sub-committee were present. Past CINC Philemon St. Amant participated in the meeting via conference call. Sub-Committee members are:

- Past CINC LTC Alfred H. M. Shehab, USA (Ret); Chairman
- Immediate Past CINC COL Philemon A. St. Amant II, USA (Ret)
- Senior Vice CINC CAPT Russell C. Vowinkel, USN (Ret)
- Vice CINC COL M. Hall Worthington, USA (Ret)
- Treasurer General LTC John H. Hollywood, USA (Ret)
- General Staff Officer LTC Ruth L. Hamilton, USA (Ret); Recorder
- Companion LTC Bruce M. McPherson, USA (Ret)
- Chief of Staff Brig Gen A. B. Morrill III, USAF (Ret); Editor-In-Chief, *Officer Review* (Ex-Officio)

LTC Shehab began the meeting by giving a synopsis of the Magazine Committee's status. The Committee was a separate entity for many years; later, without notice, it was consolidated with the Information and Publicity Committee. After our last meeting (1 December 2010), we submitted a request to change the MOWW Constitution & Bylaws to make the Magazine Committee a separate committee as opposed to a sub-committee under the Information, Publicity, and Magazine Committee. This change cannot be presented at this year's National Convention because we missed the date, but we will follow up on this.

Brig Gen Morrill said that we have \$7280 for cash awards this year. At the last meeting, there was a discussion about changing the amounts of the awards to the following based on the amount of annual income in the VADM Dyer fund (\$2000 for first prize, 1000 for second prize, and 500 for each of the three honorable mention prizes). This will allow us to give the cash awards and not diminish the value of the fund over time. Brig Gen Morrill said that this will not be a problem with the intent of the fund to possibly include using some fund for the vehicle that is used to publish the articles that are selected (i.e., the *Officer Review* magazine); but, we will need to look into this further. The bottom line is that we are in good shape with regard to the administration of the fund.

LTC Shehab stated that he is pleased with continued professional reputation of the *Officer Review* magazine, attributable to Brig Gen Morrill and Ms. Diana Beruff, and he said that we appreciate his efforts on behalf of the Order.

LTC Hamilton questioned how articles written by Companions whose death preceded the magazine article selection process. After much discussion, a motion was made, and amended, that the sub-committee adopt a policy to be published in the MOWW Handbook that posthumous recognition by a memento may be given to deceased Companion authors but cash prizes are reserved for living Companion authors. The amended motion was seconded. A discussion followed. The vote on the amendment was conducted and it was unanimously carried.



A motion was made to remove the four articles by the late CAPT Leroy Reinberg (“R & R,”; “The Yap Mooring Buoy,” “A Deep Problem” and “The Training Ship Danmark”) and one article by the late LTC David Saltman (“Going Back”) from consideration for cash prizes. The motion was seconded; there was no discussion and the vote was unanimously carried. Recognition of these Companions’ excellent articles will be made at a later date.

LTC Hollywood raised a related question about Companion authors who are selected for a cash award, but who die before it can be presented. Brig Gen Morrill stated that it would be appropriate to give the cash award to the deceased Companion’s estate.

The Sub-Committee discussed magazine articles to be considered for the VADM Dyer memorial fund cash awards. The selection process for articles that appeared in the Officer Review magazine issues from January/February 2010 through June 2011 was difficult due to the quality of the articles that were submitted and published. The articles selected for cash awards follow:

- 1st Prize: “Chronology and Legality of American Interrogation Techniques Against Al-Qu’eda Detainees,” by LTC Jeffrey F. Addicott, San Antonio Chapter, April 2010 issue (p.4). He will receive a \$2000 award from the VADM George C. Dyer Magazine Fund.
- 2nd Prize: “Soldiers or Lumberjacks?” by Lt Col Thomas L. Gorham, BG Bultman Chapter, May 2011 issue (p.8). He will receive a \$1000 award from the VADM George C. Dyer Magazine Fund.

Honorable Mention Prizes (3):

- “SSG Leo A. Dumouchelle, AUS: An Unforgettable Soldier,” by COL Jack B. Jones, Gen Hoyt S. Vandenberg Chapter, May 2011 issue (p. 10). He will receive a \$500 award from the VADM George C. Dyer Magazine Fund.
- “Atomic Annie,” by CAPT Richard H. Miller, Santa Fe Chapter, November 2010 issue (p. 4). He will receive a \$500 award from the VADM George C. Dyer Magazine Fund.
- “Linebacker II,” by Capt W. Bruce Woody, Dallas Chapter, December 2010 issue (p.4). He will receive a \$500 award from the VADM George C. Dyer Magazine Fund.

Special Recognition was given to CPT (Dr.) Robert E. Mallin, Phoenix Chapter, for his outstanding recurring column “Surgeon’s Tent” and his two feature articles “Heavy-Duty Doctor” (January February 2011 issue, p. 10) and “We Stand on the Shoulders of Giants” (April 2011 issue, p. 10).

For the good of the Order

PCINC ALFRED H. M. SHEHAB, LTC, USA (Ret)
Chair, Magazine Sub-Committee
(Information, Publicity & Magazine Committee)

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***LAW & ORDER COMMITTEE*

References:

- a. MOWW CINC Ltr, 30 Aug 2010 (not included)
- b. 2010 National Law and Order Awards (not included)

Reference (a) assigned the new 2010-2011 Chairman Law and Order Committee. It requested the Chairman and new Committee members review the Strategic Plan 2010 for possible recommended changes to current Law and Order Goals out to 2015. The review was completed. The recommended changes below and were earlier provided to the EXCOMM for its review.

The National MOWW Law and Order Program and the National Law and Order Award Program require significant revitalization. Of the 13 or so Regions and ~118 Chapters of MOWW, few are participating at any level for the L&O Program. Reference (b) was provided at Mid-Year 2011 to EXCOM; it demonstrates a serious lack of support for recognizing our Nation's First Responders. To date, not much has changed. Only four Chapters submitted packages for review by the due date of 15 June. Three Chapters submitted Award Recommendations for the National Law and Order Distinguished Service Award. Only two Chapters submitted award packages for the National Law and Order Outstanding Performance Award. Since the due date for L&O submissions is and always has been 15 June of each year reports submitted after this date will be determined to be late. The L&O Committee will apply a deduction of points for late submissions.

Of considerable concern is the lack of any ability for Region, State, Department Commanders to influence Chapters as regards establishing a L&O Committee. MOWW does have a few Chapters with outstanding L&O Programs but from all available records, these numbers are a small percentage of the total organization. It would seem that MOWW support for First Responders in today's environment in support of National and Homeland Security should be far more robust. Region Reports for National Convention 2010 do not even mention L&O participation in any way. I have spoken with several Chapter Commanders about Law and Order; they do not participate at any level. They would rather concentrate on programs they readily identify, i.e., JROTC, Boy and Girl Scouts, and National/Homeland Security. If there is a word that summarizes all I've spoken to about Law and Order it is "apathy."

As L&O Committee Chair, it has been my intention to assist Region Commanders to influence Chapter-level activities to participate in Law and Order. In an effort to support, I asked Region and Vice Commander's assistance in providing me with Mid-Year Regional Reports. It was my intention to use the Reports to identify those participating in L&O and those not. I found out there is no central repository for Mid-Year Reports at any level within MOWW. After this was determined, I reached out to VCINCs and Regional Commanders to put out the "word" for Chapter involvement. Knowing these things, the L&O Committee revised the Goals/Objectives for Law and Order retaining LE-1 to LE-5—to include the following additional recommendations:

- LE-6 Region Commanders to remind Chapters about Law Enforcement Month in May.
- LE-7 Region Commanders are encouraged to support and monitor a more robust Law and Order Program within Chapters.



- LE-8 Region Commanders to encourage Chapters to submit for National recognition for Law and Order Awards.

It is hoped that 2012 will be a better year for Law and Order. It will take a concentrated effort by our Chapters to make this happen.

For the good of the Order

ROY E. GRAY, Colonel, USMC (Retired)
Chair, Law & Order Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***LEGISLATIVE & RESOLUTIONS COMMITTEE*

During the course of this year, a total of four proposed resolutions were received and considered by the Legislative and Resolutions Committee for review and approval at the 2011 National Convention. The details of each proposed resolution follow:

The first proposed resolution pertains to the criticality of Homeland Security efforts, particularly border security. It discusses the importance of continuing to protect our borders, coastal areas, and ports against terrorist threats despite the current national economic situation. The resolution articulates the Order's strong support of programs that maximizes protection and minimizes vulnerabilities to our borders, ports, cargo, commerce, and population, and that we urge Congress to have the political will to fully fund Homeland Security programs relating to border security. Recommend approval.

The second proposed resolution recognizes the 100th anniversary of the Girl Scouts of the USA. The Military Order of the World Wars has a Resolution of Cooperation with the Girl Scouts of the USA that endorses our long-standing commitment to Scouting through assistance with Girl Scout Troops/Groups, and Councils, community projects, badge programs, and special recognition of Girl Scout Gold Award recipients. This resolution essentially mirrors the one we approved and issued to the Boy Scouts of America Headquarters last year upon the 100th Anniversary of the Boy Scouts of America. We congratulate the Girl Scouts of the USA on its centennial anniversary and we look forward to a continued spirit of cooperation and mutual support between our organizations. Recommend approval.

The third proposed resolution deals with the relocation the USS JFK (CV-67) aircraft carrier to Portland, Maine, to serve as a floating museum in the Northeast United States. The Joshua L. Chamberlain Maine Chapter has initiated actions with the US Navy to this end. Support of this resolution would be in harmony with our Preamble's tenet to "promote the cultivation of Military, Naval, and Air Science" and it will be invaluable for patriotic education and youth leadership purposes in that part of the country. Recommend approval.

The fourth proposed resolution involves the Order's support in creating a Cold War Service Medal (as opposed to the current Cold War Commemorative Medal) to recognize members of the U.S. Armed Forces who rendered service and made sacrifices during the period of Cold War--2 September 1945 until 26 December 1991--defending this Nation against the spread of Communism and atrocities by of the former Soviet Union. (Such a medal would be similar to the Korea Defense Service Medal for the sacrifices and contributions made by service members who have served or are serving in the Republic of Korea.) Recommend approval.

For the good of the Order

RUTH L. HAMILTON, LTC, USA (Ret)
Chair, Legislative & Resolutions Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***LEGISLATIVE & RESOLUTIONS COMMITTEE***PROPOSED RESOLUTION****Ensuring Homeland Security**

WHEREAS, our Nation remains vulnerable to major terrorist attacks by individuals and groups that have made public threats against the United States and are known to possess the means and have the resolve to carry out attacks; and

WHEREAS, secure borders, coastal areas, and ports are vital to protecting our citizenry, our commercial and economic livelihood, and indeed our way of life; and

WHEREAS, the current national economic situation will likely require across-the-board funding cuts that potentially can be detrimental to Homeland Security programs essential to defending our Nation from terrorism;

NOW, THEREFORE, be it resolved, that The Military Order of the World Wars in convention in Bozeman, Montana, 18-24 July 2011, strongly supports programs that maximize protection and minimize vulnerabilities to our borders, ports, cargo, commerce, and population and urges Congress to have the political will to fully fund Homeland Security programs relating to border security.

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***LEGISLATIVE & RESOLUTIONS COMMITTEE***PROPOSED RESOLUTION****100th Anniversary of the Girl Scouts of the USA**

WHEREAS, The Military Order of the World Wars, since its founding in 1919, has long regarded the Girl Scouts of the USA organization as supporting the Preamble of the Constitution of our Order; specifically, the Girl Scouts of the USA has exemplified several tenets of the Preamble, which states that we uphold to “inculcate and stimulate love of our Country and the Flag” and “promote and further patriotic education in our Nation;” and

WHEREAS, we regard our “Resolution of Cooperation” with the Girl Scouts of the USA a great opportunity to promote traditional family values to America’s youth, and continue to bring stability and strength to Scouting endeavors through assistance to Troops/Groups, and Councils, in community projects, badge programs, and special recognition of Girl Scout Gold Award recipients; and

WHEREAS, the Girl Scouts of the USA, founded in 1912, stands as a leader of our Nation’s heritage, wherein it has provided a youth movement based on principles of character, citizenship, and fitness. The year, 2012, is an historic year for the Girl Scouts of the USA with its many reflections of 100 years of achievement with our Nation’s youth;

NOW, THEREFORE, be it resolved that The Military Order of the World Wars in convention in Bozeman, Montana, 18-24 July 2011, recognizes the great and significant contributions the Girl Scouts of the USA have made to our Nation’s youth. We also congratulate them on this centennial anniversary, and we look forward to continuing a mutually beneficial relationship.

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***LEGISLATIVE & RESOLUTIONS COMMITTEE***PROPOSED RESOLUTION****USS John F. Kennedy (CV-67) Relocation to Portland, Maine**

WHEREAS, the Joshua L. Chamberlain Maine Chapter of The Military Order of the World Wars, in a regular meeting, on 19 March 2011, voted to register its support for the relocation of the USS JFK (CV-67) aircraft carrier to Portland, Maine. (Casco Bay in Maine, on which Portland is located, was the home of the North Atlantic Fleet during World War II.) Acquiring this permanent berth would provide a floating museum for Northern New England honoring Military, Naval, and Air Science and those who served aboard the carrier; and

WHEREAS, this support would not incur any financial demands, directly or indirectly, on the part of The Military Order of the World Wars or the State of Maine; and

WHEREAS, support of this action would foster the patriotic education of our Nation and would recognize past Military, Naval, and Air Science, which would be in harmony with the Preamble of the Constitution of The Military Order of the World Wars, and would provide a Naval/Military Museum for the Northeast United States and the Atlantic Provinces of Canada. This concept will likely be supported by the Congressional Delegation and it would serve bolster a political as well as an historical and economic benefit to the area;

NOW, THEREFORE, be it resolved that The Military Order of the World Wars, in convention, in Bozeman, Montana, 18-24 July 2011, supports this resolution to seek a permanent relocation of the USS JFK (CV-67) aircraft carrier to Portland, Maine, and its use as a floating museum.

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***LEGISLATIVE & RESOLUTIONS COMMITTEE***PROPOSED RESOLUTION****Cold War Service Medal**

WHEREAS, the Armed Forces of the United States of America were involved in a worldwide conflict recognized as “The Cold War,” from 2 September 1945, until 26 December 1991, a period of time when United States service members and their families endured hardship, sacrifice, and perseverance, with some giving all. The individual and collective actions of the men and women of our Armed Forces resulted in the defeat of threats such as International Communism and nuclear holocaust by the former Soviet Union and its allies; and

WHEREAS, these service members have never been recognized by a grateful Nation with a service medal decoration for their military sacrifices, yet the United States Senate has desired such recognition of these service members, with a medal decoration, beginning with the 105th Congress, and introduced Bills eight times; and

WHEREAS, the United States House of Representatives has likewise called for the recognition of these service members with a service medal decoration since the 106th Congress, and introduced Bills five times, with a vote “for” in the House version of the Defense Act of Fiscal Year 2008; and

WHEREAS, The Honorable Ms. Olympia Snowe, Senator from Maine, has introduced a Bill in the United States Senate, S. 402, “Cold War Service Medal Act of 2011,” which now rests in the Senate Committee on Armed Services;

NOW, THEREFORE, be it resolved that The Military Order of the World Wars, in convention in Bozeman, Montana, 18-24 July 2011, endorses these separate, complementary, and continual actions of the United States Senate and House of Representatives reflecting a strong will by the Members of Congress and fully supports S.402 for favorable consideration, and that the Secretary of Defense direct the Services to design, authorize, and supervise the issuance of the “Cold War Medal” to the aforementioned members of our Armed Forces recognizing their honorable service and sacrifice.



2011 NATIONAL (STANDING) COMMITTEE REPORTS

MEMBERSHIP COMMITTEE

Membership continues to be a major concern for the Order. While specific actions have been taken, our membership numbers have decreased. A top priority for the Order must be to reverse this decline.

Each Commander needs to closely monitor the monthly Region Report that is published at the end of each month on our national website, under the Administrative/Membership column. Chapter Commanders also need to review each month the Monthly Chapter Membership Transaction Report, which is sent from National Headquarters.

Necessary action should be taken quickly to address chapter membership issues. To review the statistics, over the first 11 months of this fiscal year, our Total Membership decreased by 65 to 18,704; our Living Membership decreased by 255 to 9,582; and our Perpetual Membership increased by 133 to 16,996.

Several actions have been taken over the last year. I carefully studied and analyzed membership reports published by National Headquarters. Membership status updates were frequently communicated to the CINC, COS, and others. There have been membership articles in most of the Officer Reviews starting in October. "Growing the Order" (October 2010), "New Troops" (November 2010), "Every Encounter is an Opportunity" (December 2010), "Gaining New Members" (January/February 2011), "Honoring the Builders Who Recruit and Retain" (April 2011), "Helping Others Belong" (May 2011) have been published, and there is an article ready to be published entitled "Perpetual Membership: The Permanent Gift." I want to thank 1LT Wes Gross for his January/February article and Captain Debbie Kash for her May article. My goal with these articles is to give each Companion some ideas of how different methods of recruiting and retention have proved successful to many chapters.

I have talked to many Companions and researched many of the Order's documents on membership. I continue to seek Companion input. It is my sincere hope that each Companion will implement many of these methods to increase and retain members. I and other officers, including the CINC, regularly emphasize recruiting and retaining at our meetings. We continue to be vigilant for new members at events such as YLC's, Boy Scouts'/Girl Scouts' activities, ROTC/JROTC presentations, law enforcement recognitions, community programs, etc.

Again, referring to the monthly Region Reports on membership for the first 11 months of the fiscal year, I want to give you some additional statistics. "NPD" (Regular Members dropped from membership because of non-payment of dues) numbered 309. If this number had been 0, we would have gained 244 Total Members and 54 Living Members. We must reduce NPD's. On a related note, "Overdues" (those Regular Companions who are late in paying their dues) will become NPDs after 6 months. Overdues, which number 183 nationwide, need to be addressed by each affected chapter and reduced.

Another area that we need feedback on is RSN (Regular Member Resignations). They number 28. We must know why our Companions are resigning so we can affect changes as required. Chapters must have a method to monitor and reverse the NPD's, Overdues, and RSN's. The best solution is to increase Perpetual Membership. At the CINC's request, I established and gained approval for special recognitions pertaining to the recruiting of Perpetual Members:



- National Perpetual Membership Citation for each Companion who recruits 10 or more Perpetual Members in any fiscal year
- Under the Individual Membership Recruitment Award, MOWW will now recognize the top individual, and first and second runner-ups, who personally recruit the greatest number of Perpetual Members each fiscal year
- Under the National Unit Membership Award, MOWW will recognize the Chapter with the greatest percentage increase in Perpetual Membership each fiscal year.

For the good of the Order

JOHN M. HAYES, Captain, USAF (Former)
Chair, Membership Committee

Enclosure
Region Membership Report



2011 NATIONAL (STANDING) COMMITTEE REPORTS

MEMBERSHIP COMMITTEE

REGION MEMBERSHIP REPORT

REGION I:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
New Haven CT	57	51	22					1		1	55	51	-2	19
New London CT	27	19	13				1	2			24	19	-3	10
Gen Chamberlain ME	107	94	67	6		1		4			110	96	3	69
Greater Boston MA	342	282	144	15			1	31	1	1	323	283	-19	122
Cape Cod MA	113	80	54					15			98	81	-15	38
Worcester MA	40	24	25						1		39	24	-1	24
Narragansett Bay RI	75	70	44	1			1				75	70	0	43
Granite State NH	39	36	25								39	36	0	23
Green Mountain VT	40	34	26					1			39	36	-1	25
TOTALS REGION I:	840	690	420	22	0	1	3	54	2	2	802	696	-38	373

REGION II:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Louisville KY	146	124	96	1				1	2	2	142	126	-4	90
Cleveland OH	75	66	31					3			72	66	-3	28
Columbus, OH	22	17	17					3			19	17	-3	14
Frankfort KY	47	36	46				1	1			45	36	-2	43
Fort Knox KY	40	25	39	1		1		1	1		40	26	0	38
MG Ben Butler KY	217	194	115	1				3	2		213	195	-4	110
Fort Campbell KY	20	17	16	2				1	1		20	19	0	14
TOTALS REGION II:	567	479	360	5	0	1	1	13	6	2	551	485	-16	337

REGION III:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Philadelphia PA	870	852	362	2							872	853	2	355
Gen Ridgway PA	166	153	63	2	1			2			167	155	1	61
Wilmington, DE	64	37	50			1		6	1		58	38	-6	44
Indiana, PA	26	15	23	1					1		26	15	0	22
New Jersey	16	8	16					1			15	8	-1	15
New York	18	6	18	1	1						20	8	2	20
TOTALS REGION III:	1160	1071	532	6	2	1	0	9	2	0	1158	1077	-2	517

REGION IV:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Gen Wade - DC	525	501	154	3	1	1		8			522	504	-3	151
Dyer-Annapolis MD	319	306	184							319	0	0	319	0
Baltimore-Devereux MD	104	100	54							104	0	0	104	0
Bethesda MD	147	130	78						1	1	145	131	-2	75
Gen G. Meade MD	249	191	194	18		326	3	10	1		579	502	330	335



Hampton Roads VA	62	58	38								62	58	0	37
Northern VA	224	215	115					1		1	222	214	-2	105
VA Piedmont	79	38	66	4				2	4	3	74	39	-5	61
Richmond VA	148	109	91	12		2	1	4		1	156	116	8	94
Roanoke VA	85	71	58	1				1	1		84	73	-1	57
Virginia Beach VA	96	83	55			1				5	91	83	-5	50
PG County MD	90	84	48	5						1	94	85	4	51
TOTALS REGION IV:	2128	1886	1135	43	1	330	7	34	5	427	2029	1805	-99	1016

REGION V:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Charlotte NC	81	80	33								81	80	0	30
Columbia SC	213	195	124				1	2	1		209	195	-4	118
Atlanta GA	270	249	119					4			266	250	-4	112
Columbus, GA	139	63	117				2	22	1		114	66	-25	92
Savannah GA	190	163	122								190	163	0	122
Knoxville TN	109	99	66							1	108	99	-1	63
Memphis TN	297	282	109	1						1	297	282	0	108
Augusta GA	194	182	138	2						4	192	184	-2	135
Middle GA	36	22	27	3		1				3	37	23	1	28
Col Bill Sheets NC	27	20	20	1	1				1	2	26	20	-1	19
Gen Westmoreland SC	136	120	101							5	131	120	-5	95
TOTALS REGION V:	1692	1475	976	7	1	1	3	43	4	0	1651	1482	-41	922

REGION VI:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Bradenton-Sarasota FL	238	233	104	3		1		2			240	234	2	103
Jacksonville FL	90	82	37						1	89	0	0	-90	0
Miami FL	397	392	140								397	394	0	137
Puerto Rico	193	179	110	12						2	203	183	10	120
Clearwater FL	198	178	75							2	196	179	-2	64
SpaceCoast-Indian FL	331	312	147			52				2	381	364	50	143
Fort Walton Beach FL	100	97	49	2						1	101	98	1	50
Tallahassee FL	63	49	50				1	5	1		56	49	-7	41
Sun City Center FL	126	94	90	7	1		4	1			129	98	3	88
TOTALS REGION VI:	1736	1616	802	24	1	53	5	14	3	89	1703	1599	-33	746

REGION VII:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
B.R.Middleton LA	229	197	135	5						3	231	199	2	132
CPT Grevemberg LA	284	262	132	4						2	286	266	2	134
LTG E H Walker MS	110	81	70	5			1	4			110	82	0	68
MG Wheeler-Huntsville	57	42	47	1		1	1	6			52	43	-5	40
Central AR	68	29	57	15						9	74	33	6	63
TOTALS REGION VII:	748	611	441	30	0	1	2	24	0	0	753	623	5	437



REGION VIII:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Corpus Christi TX	36	33	13					1			35	33	-1	11
Dallas TX	477	410	322	27		1		7	1	1	496	425	19	334
Houston TX	101	92	61		1			2			100	92	-1	59
San Antonio TX	311	286	130	1			1	4	6		301	288	-10	114
Col Woods/OK City OK	211	203	112	8				2			217	207	6	115
Austin TX	75	56	49	2			1				76	56	1	50
Fort Worth TX	143	133	92	4				2	1		144	135	1	91
Gen Critz OK	174	159	106	7				3		1	177	161	3	103
Rgn 8 Hqs TX	55	55	37								55	55	0	37
Hill Country TX	36	29	25	1				2			35	29	-1	23
Fort Hood TX	42	36	33					2			40	36	-2	30
Victoria Crsrds TX	21	14	18								21	14	0	18
Pinson Memorial TX	61	55	48					1			60	55	-1	47
North Texas	58	53	50	2							60	55	2	52
CAPT Dilworth TX	49	25	46	7	1	1		3			55	26	6	51
TOTALS REGION VIII	1850	1639	1142	59	2	2	2	29	8	2	1872	1667	22	1135

REGION X:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Detroit MI	197	191	97								197	191	0	97
Chicago IL	437	422	156					1		2	434	420	-3	152
Indianapolis IN	67	57	30					1	2		64	57	-3	27
Milwaukee WI	106	100	33						2		104	100	-2	31
Fort Snelling MN	30	26	21								30	28	0	20
Central Illowa IA	14	7	12								14	7	0	12
TOTALS REGION X	851	803	349	0	0	0	0	2	4	2	843	803	-8	339

REGION XI:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Topeka KS	134	124	62	9				1		1	141	125	7	68
Greater Kansas City	283	251	134	5	1			2			287	253	4	136
St. Louis MO	98	88	46					2			96	88	-2	44
Wichita KS	19	17	15								19	17	0	14
Central MO	16	9	12								16	9	0	11
TOTALS RGN XI	550	489	269	14	1	0	0	5	0	1	559	492	9	273

REGION XIII:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
El Paso TX	322	293	170	1				4	2	1	316	293	-6	161
Phoenix AZ	155	141	90	3							158	143	3	92
Denver CO	124	113	54				1	2			121	113	-3	50
Albuquerque NM	49	45	27	2				1			50	45	1	24
Sun Cities AZ	141	123	59	2		1		2			142	123	1	58
Colorado Springs CO	98	88	78	1				1			98	89	0	78
Great Salt Lake UT	21	19	14								21	19	0	13
Fort Huachuca AZ	21	21	12	3							24	21	3	15



Santa Cruz AZ	67	67	40								67	67	0	40
Apache Trail AZ	140	110	116	24	1			4	1	1	159	111	19	134
Santa Fe NM	58	30	51	5				5	1		57	31	-1	50
Catalina Mountains AZ	276	271	145	3				1		3	275	269	-1	139
Mesilla Valley NM	46	38	32	1				2			45	39	-1	29
MG Frank E. Miles NM	28	20	27	2				1			29	21	1	28
TOTALS REGION XIII:	1546	1379	915	47	1	1	1	23	4	5	1562	1384	16	911

San Diego CA	559	530	190	9				6	1		561	532	2	182
Gen Holland CA	208	193	97	1			1	2			206	193	-2	89
Pasadena CA	79	76	37								79	76	0	37
San Francisco CA	239	229	87					3			236	229	-3	82
COL George Woolsey CA	149	130	94	7				2			154	134	5	95
Gaylord Dillingham HI	78	70	36		1			1	1		77	70	-1	34
Monterey Bay CA	97	91	41					1			96	91	-1	38
San Fernando Valley CA	96	91	73	3				1		1	97	92	1	72
Las Vegas NV	39	38	26								39	38	0	26
LTG JohnM.Wright CA	132	120	77	1		3		3	1		132	123	0	74
G/A Bradley CA	176	170	80	1		1			1		177	172	1	80
Pendleton CA	242	229	130	4							246	235	4	128
Conejo Valley CA	156	146	103	1	1			1			157	147	1	104
Gen Vandenberg CA	136	55	123	18	3		1	30	2		124	57	-12	111
Saddleback Valley CA	46	42	18	1							47	42	1	18
TOTALS REGION XIV:	2432	2210	1212	46	4	5	2	50	6	1	2428	2231	-4	1170

REGION XV:	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
Portland OR	158	150	57	1				3			156	150	-2	55
Puget Sound WA	303	284	151	3	1			7			300	286	-3	147
Harvey Latham OR	41	35	25	1				1			41	35	0	24
Anchorage AK	45	45	33								45	45	0	33
TOTALS REGION XV	547	514	266	5	1	0	0	11	0	0	542	516	-5	259

	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
HEADQUARTERS CHP	1753	1632	833	20		141	2	16	1	6	1889	1774	136	951
HANN-BUSWELL CHP	369	369	185	6							375	375	6	188

	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
SUM TOTAL:	18769	16863	9837	334	14	537	28	327	45	537	18717	17009	-52	9574

DEPARTMENTS	Jun-10	PMs	LIVING	NEW	REIN	TFI	RSN	NPD	DEC	TFO	6/30/11	PMs	DIFF	LIVING
ARIZONA	800	733	462	35	1	1	0	7	1	4	825	734	25	478
CA (Central)	1166	1017	717	14	1	4	0	7	2	1	1089	1021	13	608
CA (North)	336	320	128	0	0	0	0	4	0	0	332	320	-4	120



CA (South)	767	723	287	14	0	0	1	8	1	0	1013	960	4	399
CONNECTICUT	88	70	35	0	0	0	1	3	0	1	79	70	-5	29
FLORIDA	1736	1616	802	24	1	53	5	14	3	89	1703	1599	-33	746
GEORGIA	829	679	523	5	0	1	2	33	1	0	799	686	-30	489
KANSAS	436	392	211	14	1	0	0	3	0	1	447	395	11	218
KENTUCKY	567	479	360	5	0	1	1	7	6	2	460	402	-10	295
LOUISIANA	513	459	267	9	0	0	0	5	0	0	517	465	4	266
MARYLAND	909	811	558	23	0	326	3	11	2	1	818	718	332	461
MASSACHUSETTS	495	386	223	15	0	0	1	46	2	1	460	388	-35	184
MISSOURI	114	97	58	0	0	0	0	-2	0	0	112	97	-2	55
NORTH CAROLINA	108	100	53	1	1	0	0	1	2	0	107	100	-1	49
OHIO	97	83	48	0	0	0	0	6	0	0	91	83	-6	42
OKLAHOMA	211	203	112	15	0	0	0	5	0	1	394	368	9	218
OREGON	199	185	82	2	0	0	0	4	0	0	197	185	-2	79
PENNSYLVANIA	1062	1020	448	4	1	0	0	2	0	0	1039	1008	3	416
RIO GRANDE	348	305	173	11	0	0	0	13	3	1	497	429	-6	292
ROCKY MTNS	243	220	146	1	0	0	1	3	0	0	240	221	-3	141
SOUTH CAROLINA	349	315	225	0	0	0	1	7	1	0	340	315	-9	213
TENNESSEE	406	381	175	1	0	0	0	2	0	0	405	381	-1	171
TEXAS	1787	1570	1094	44	2	2	2	24	8	1	1478	1299	13	917
VIRGINIA	694	574	423	17	0	3	4	15	3	3	689	583	-5	404

PMS - Total of Perpetual Members in all Categories

LIVING - Total of "all" members to include multiple memberships

NEW - New Members in all Categories

REIN - Reinstated Annual Dues-Paying Members

TFI - Members who Transferred In to Another Chapter

TFO - Members who Transferred Out of a Chapter

RSN - Annual Dues-Paying Members who resigned their membership

NPD - Annual Dues-Paying Members who dropped for not paying their annual dues

DEC - Deceased Annual Dues-Paying Member

DIFF - Difference in membership totals of June 2010 and current month report

OVERDUES - Annual Dues-Paying members who have not paid their annual dues

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***MEMORIALS COMMITTEE*

MOWW Program Year 2010-2011 witnessed the change in chairmanship of the “Memorials Committee” from Captain John M. Hayes to Major General Jack Strukel with Captain Hayes remaining an active member of the committee. Under of the committee leadership of Captain Hayes during PY 2009-2010, emphasis was placed on leadership at all levels to promote programs to memorialize the deeds of individuals and organizations as part of our great military. General Strukel strongly supports such leadership dedication that promotes memorial events through commemoratives including memorials, monuments, and plaques as a means to remember and glorify the deeds, sacrifices, and successes of individuals and military organizations of all services. Duly deserved recognition now is an assured means to advance continued service and sacrifice with high standards in the future. Furthermore, such efforts provide another visible team-building endeavor in promoting the credibility of the Military Order of World Wars and its chapters.

It is recognized that many events occur at the national, regional, department/state and chapter levels each year in the process of “recognizing and remembering.” However, these events often go unreported and thus fail to be properly recorded, thereby not complying with the intent of that portion of the MOWW Preamble which reads “To encourage and assist in the holding of commemorations and the establishment of memorials of the World Wars.” Commemorative events at all levels merit media distribution to geographical area news media and of course, such information with accompanying documents/pictures should be provided to National Headquarters (Chief of Staff) for possible inclusion in our exceptional MOWW publication, “Officer Review.”

Two reported commemoratives of 2011 included events in which CINC Col Clifford D. Way, Jr., USAF (Ret), participated as a dedicatory officer. Those two events included:

- a. Fort Hood Chapter Dedicatory Program of 4 November 2010, with a recognition plaque which in part read: “To the doctors, nurses, clerical staff and emergency medical transport teams of the Department of Emergency Medicine, Carl R. Darnall Army Medical Center, Fort Hood, Texas, for their meritorious performance in responding to the tragic shootings of 5 November 2009 and in the days and weeks that followed.” (Fort Hood, Texas)
- b. Chapter 86 (Topeka, Kansas) plaque presentation at the 35th Division Museum honoring the 35th Infantry Division and its members (past, present and future) for their honorable and valorous service since activation of the division in 1917. (Topeka, Kansas)

Maintenance of a formal inventory of commemorations which especially involves the dedication of monuments, memorials and plaques is a function of the Memorials Committee. Your committee requests that leadership at all levels—from National through regions to the chapters—be encouraged to annually promote a chapter project in which the chapter is the leader of the commemoration or event in conjunction with other patriotic organizations. Reporting such events through via a brief narrative report with other documentation (e.g., photos) would greatly assist in the maintenance of a more up-to-date inventory of commemorative events with a relationship to memorials, monuments, and plaques.

Recommendations:



- a. Approve a major effort within MOWW be effected to make officers and membership more aware of “Memorials” Chapter XXIV of the MOWW Policy Handbook.
- b. MOWW Commanders at all levels become more active players in the promotion and reporting of MOWW-related commemorative activities.
- c. Officers at all levels, especially at the Chapter level, include financial planning within the annual budget to support funding of commemoratives for which the Chapter could be an active sponsor.
- d. Memorials Committee expeditiously prepare and distribute suitable correspondence to all Chapters to promote Chapter efforts to conduct a suitable commemorative event prior to end of calendar year 2012, e.g., the dedication of a monument or a lesser memorial to honor military related-individuals or organizations. It is recommended that National Headquarters scrub national Chapters’ roster for accuracy with names and addresses for making mailings. It is intended that any mailings from the “Memorials” Committee would include distribution to inform and solicit the support of National and Regional officers.

For the good of the Order

JACK STRUKEL, JR., MG, USA (Ret)
Chair, Memorials Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***NATIONAL CONVENTION & SEMINARS COMMITTEE*

The host committee arranging this year's convention in Bozeman has made some changes to allow all Companions to attend tours that have been more difficult in the past. The organization of the convention should be a welcome change. As in the past I will attend the seminars to take roll for the attendance award to be given at the end of the convention.

As in the past couple years, I will have a PowerPoint presentation for the new commanders and participants on the first day of the convention.

For the good of the Order

LEO J. GOODSSELL, CPT, ARNG (Ret)
Chair, National Convention & Seminars Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***NATIONAL SECURITY COMMITTEE*

I continue to try to keep The Order's National Security Website current:

www.mowwnationalsecurity.com

Input from our membership is needed. The site receives a number of daily "hits" and thus affords the Order an excellent opportunity to get our views aired. I have circulated a few articles (via Email) within the committee relating to our national security mission. I have made one national security speech to a local service club this past year and wrote two articles that appeared in Officer Review, one of which pertained to national security with the goal of encouraging members and chapters to get more involved. Only three chapters have submitted documentation for a national security award the previous two years. For most of us, much of our life's work involved protecting our great nation in some aspect of our service and we have a stake in preserving our way of life. All of us need to speak out often – orally or in writing - of our concern for our nation's security.

We face many threats and challenges at home and abroad. Congress and the President must focus on Immigration Policy, Border Security (including coastal areas), Economic Policy, and Energy Policy, all of which affect our security. Aggressively continuing The War on Terror (Al Qaida and its affiliates), potential confrontations with Iran, China, North Korea, and a secure Israel are near and long term national security issues.

As of this writing, the so-called Arab Spring continues to evolve. The likely outcome is unpredictable now, as is what the impact may be on U. S. foreign policy and national security. The media portray the uprisings as a quest for democracy. I think not. What is sought is freedom from unbearable economic conditions, unemployment, and stifling repression by current or recently ousted regimes. Much has to do with the tribal makeup of the populations involved. The situation is complex for sure.

For the good of the Order

MICHAEL S. GEORGE. George, LTC, USA (Ret)
Chair, National Security Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

NOMINATING COMMITTEE

1. Purpose: To provide guidance on the voting process and Committee membership relevant to attendance at the MOWW National Convention Nominating Committee Meeting. This Memorandum will also serve to clarify the verification of admission to the Nominating Committee Meeting.

2. Chapter Committee Members: The national Convention Rules of the Order for the Nominating Committee Meeting are located on the MOWW website and mentioned in Chapter VIII of the MOWW Handbook. Each Chapter is authorized one representative to the Nominating Committee. The Chapter Commander, by virtue of their election as Chapter Commander, is authorized to be a voting member of the Committee. The Chapter Commander is the PRIMARY representative of the chapter to the Nominating Committee. However, if they should be unable to attend the National Convention, they should name an ALTERNATE representative to represent the chapter at the Nominating Committee Meeting. The Chapter representative (PRIMARY or ALTERNATE) who wishes to be a member of the Committee, will hand carry an authorization letter to the convention (a copy can be found in the MOWW Handbook, on the Order's website) and present it to the Nominating Committee Registration Desk prior to the Nominating Committee meeting and receive a numbered ballot. The chapter representative who is going to be a registered Committee member will be required to show their National Convention badge and their numbered ballot to be admitted to the Nominating Committee meeting room.

3. Chapters without a Selected Representative: In the absence of a chapter PRIMARY OR ALTERNATE committee member as designated by the Chapter Commander, the chapter members present at the National Convention may select one of their members present as its chapter Nominating Committee member. A blank Committee Selection form may be obtained from the Chairman, Nominating Committee or the Nominating Committee Operations Director (to be announced) at the Committee Registration Desk during the National Convention. Complete this form and present it to the Nominating Convention Registration Desk prior to the Nominating Committee meeting to receive a ballot.

4. Department Commanders as a Chapter Representative to the Nominating Committee: Department Commanders are NOT automatic voting members to the Nominating Committee meeting. However, a Department Commander may elect on their own authority to represent a chapter when there is NO chapter representative present at the National Convention. A blank Committee Member Selection form may be obtained and completed as outlined in paragraph 2 above. The Department Commander will only have one vote and can only represent one Chapter.

5. General Staff Officers-at-Large (Elected and Appointed) as Chapter Representatives: General Staff Officers-at-Large (Elected and Appointed) are NOT automatic voting committee members to the Nominating Committee Meeting. However, they may be selected to represent their chapter in the same manner as other chapter members, as described in paragraphs 1 and 2 above.

6. Past Commander-in-Chiefs (PCINCS) and All Currently Installed Region Commanders as Automatic Voting Members to the Nominating Committee:

a. Chapter II of the MOWW Handbook specifies that all Past CINCS and all currently installed Region Commanders (posted on the rolls at the MOWW National Headquarters) are automatic members of the Nominating Committee with voting privileges.



b. By custom however, as developed over the years, the Chairman of the Nominating Committee (2nd Past CINC and the Vice Chairman of the Nominating Committee (Immediate Past CINC) will not cast ballots for any candidates or display any favoritism for specific candidates. Additionally, to ensure complete impartiality in voting, Companions and spouses who assist the Nominating Committee with the vote counting cannot be related or married to any announced candidate for National Office.

c. When the Region Commander is unable to attend, they may provide written authorization for only the Region's Senior Vice Commander or Region General Staff Officer to represent that Region at the Nominating Committee Meeting.

7. Announcement of Voting Results: The previous policy of not announcing the tally of votes for each individual candidate will be continued in 2011. Only the winner's names will be announced for each National office. This is for two reasons: First, so as not to discourage future leadership candidates for office who may not be well known and receive only a few votes; Second, to avoid acrimony and hard feelings over closely contested positions. It should be reminded that the Nominating Committee report is recommended to the National Convention.

a. Candidates not satisfied with the results of the Nominating Committee have the option of having their name entered as a candidate from the floor of the full Convention after the Nominating Committee presents its recommendations.

b. The National Convention Rules of Order for the MOWW Nominating Committee meeting are located in Appendix N of the MOWW Handbook on the MOWW website: www/militaryorder.net

For the good of the Order

PCINC Sam Wetzel, LTG, USA (Ret)
Chair, MOWW Nominating Committee



2011 NATIONAL (STANDING) COMMITTEE REPORTS

NOMINATING COMMITTEE

NATIONAL OFFICER ELECTION RESULTS

Commander-in-Chief: _____

Senior Vice Commander-in-Chief: _____

Vice Commanders-in-Chief (4-each): 1. _____

2. _____

3. _____

4. _____

Treasurer General: _____

Judge Advocate General: _____

Surgeon General: _____

Chaplain General: _____

Historian General: _____

General Staff-At-Large Elected (5-each): 1. _____

2. _____

3. _____

4. _____

5. _____

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***NOMINATING COMMITTEE**CANDIDATE PRESENTATIONS/REGIONAL CAUCUSES*

1. Purpose. To provide an opportunity for each Candidate running for office in our Order to state his/her qualifications and to solicit the support of the Companions present. It gives these Companions the opportunity to hear from each of the Candidates and to question their reasons for seeking the office they are running for or to seek additional information regarding their qualifications prior to the Order's schedule formal nomination process.

2. Moderator. A Companion appointed by the Commander-in-Chief (CINC) to preside over this meeting. Their duties shall consist of control of the assembly and the orderly conduct of its business. CINC Way will appoint and announce a Region Caucus moderator at the Conventions.

3. Members. All Companions of the Convention are encouraged to attend Candidates Presentations to hear from those dedicated Officers who seek to be part of the leadership of this Order. Companions may desire to convene and be seated with fellow members of their Region (not a requirement). Regions may call for their individual Region caucus to meet after all candidates have made their presentations. Time is scheduled on the 2011 National Convention schedule for Regions to caucus on Thursday, 21 July 2011 (1300-1450) in the Gallatin Room.

4. Candidates. Companions of the Order who are in good standing and who wish to be elected to the leadership of the Order, and have or will announce themselves as candidates, will present themselves to the Moderator so they may be included in the list of speakers.

5. Rules. The following rules are established to insure all candidates are given equal time to speak to the Companions of the Convention and to respond to questions from the floor. (Personal questions will be declared out of order).

a. Candidates will speak in as listed in the National Directory: (1. CINC, 2. SVCINC, 3. VCINC's, 4. Treasurer General, 5. Judge Advocate General, 6. Surgeon General, 7. Chaplain General, 8. Historian General, 9. General Staff-At-Large (Elected)).

b. Candidates will speak one time and they will have 4 minutes, which shall include time for answering questions from the Companions. They shall be given a verbal warning when they have one minute remaining. Candidates are free to leave after they have made their presentation.

c. These rules shall be posted near the Convention registration desk and in the caucus room, and be published in the Delegates Book for the 2011 National Convention.

d. Companions are asked to give the Candidates their full attention and recognize the time constraints that have been placed on them. Please remember the dignity of the Order provisions during this session.

e. Regions that wish to obtain more information from a Candidate may make their own arrangements with any Candidate after all Candidates have made their presentations.

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***PATRIOTIC EDUCATION COMMITTEE*

Congratulations to all Companions, spouses and other volunteers for what you do! Even though you are doing an outstanding job, there are thousands more that are losing out on one of the best patriotic and educational opportunities—and personal self-satisfaction—around!

I am very proud of what we do. I am enthused about what our programs accomplish with so few dedicated supporters. The motivation and hard work that all of you supporting these activities do, not only for the new students but the young leaders we bring back each year, are amazing. However, we are just not getting the word out to enough students.

Look at our Strategic Plan 2011-2015 and the Patriotic Education (PE) Paragraph 4b, PE 1-8. PE-1 and 5 are shown below as reminders to all how you should be promoting PE.

- a. PE-1. Set a theme at national level for Patriotic Education (PE) throughout the Order. The focus: be one of the 10% that will lead in any crisis, understand that the US Constitution and Bill of Rights are our national anchors, understand and support the Free Enterprise System and use our American History to demonstrate the uniqueness of freedom in the United States.
- b. PE-5. All Chapters of MOWW support a PE program by providing financial and organizational support to PE programs within their respective communities, and by providing community providing veteran forums, flag education, etc. to elementary, middle and secondary schools. In addition, MOWW organizational elements should provide specific PE according to size of chapters as follows:
 1. Small size: Send minimum of five (5) high school students to a 3-5 day Youth Leadership Conference (YLC).
 2. Medium size: Organize and support a single day or two (2) day high school student level YLC.
 3. Large size: Organize and support a 4-5 day high school YLC in their Region. PE committee will assist Regions and Departments in developing and achieving the above goals. (See PE 7 below)

Leadership is what it is all about. Be that 10% that steps up! Support your commanders by being prepared to help:

- a. Implement PE portion of Strategic Plan 2011-2015 NOW!
- b. Use the data on the MOWW web site both on front page (Top) under “Patriotic Education” and then go to Policy Handbook and read APP S & T on PE.
- c. Observe Leaders/Directors of Forums, Single Day and multi day YLC
 1. Read their articles in the March 2011 Issue of Officer Review.



2. Get involved in funding PE activities through chapter (501 (c) 19) or established organizations like Not for Profit (501 (c) 3).
3. Get involved in the Youth Protection Program so you can assist.
4. Study: Leadership; Americanism Founders' Documents, US Government & History, Civics, Responsible Citizenship & Free Enterprise.
5. Volunteer your support to closest YLC Director or start with your own school and present for Joe Foss Program or develop your own.

As Chair of your PE Committee I support all categories above and am available to all Directors, Commanders and PE "doers". In past year, we:

- a. Gained approval of the PE Portion of Strategic Plan 2011-2015.
- b. Briefed at JAN EXCOM and will brief at EXCOM and PE Committee during the National Convention.
- c. Insured delivery of Certificates of Insurance for all necessary YLC.
- d. Coordinated youth protection training available for Volunteers through Boy Scouts of America.
- e. Maintained records of Volunteers for insurance purposes. Use names & Addresses of those that have completed the required youth protection training.
- f. Received and review each 25 YLC Reports, ensure compliance with curriculum & guidance and requested funds from the YEF for support as needed.
- g. Chair has drafted pages for separate PE web site. We are pending Nationals redo of their site before proceeding.
- h. Provided YLC Directors needs for copies of Key to the Constitution, 10 Best American Speeches through PEI, INC.
- i. Submitted & received approval of our annual request for National Association of Secondary School Principals (NASSP) support of our PE Activities.
- j. Selected and forwarded to all Multi-Day Directors the PHOENICIAN Committee Essay title their 2010 Outstanding Student to compete. A special congratulations to Ciara Ryan-Todd from the Southwest YLC at Texas Wesleyan University, directed by Major David Wirsig, who has won the Phoenician and a check for \$2,000! Super work by Ciara and great support by David. First Runner up \$1,000 goes to Shelbi Smith from the Southwest YLC on the Lexington, directed by CAPT Rollie Stevens. Second runner up winner and \$500 is awarded to Hannah Hunt from the Southwest YLC at Texas A&M, directed by LTC Don Munson. Congratulations to all of them!
- k. Will participate with PE Awards Chair selecting Chapter PE Awards at Convention.
- l. Coordinate annual submission of YLC Schedule and PE Articles to the Editor for MAR issue of Officer Review on YLC. Submitted YLC Fact Sheet for use in the OR and on the National Web Site.



Let us take on the challenge of trying to improve our program to rise to the level of exposure that Hugh O'Brian Youth Leadership Seminars, one of our cooperating organizations have done. That is a big hill to climb. They are operating in most states and conduct 70, 3 day Seminars each year. The numbers of students they reach each year average 9,000 compared to our 25 multi day YLC and 1800 students. I do not expect us to jump immediately to their level. However, we need to do better but we have to have more participation from the Chapters, in public relations, recruiting, financial support, staffing and most important leadership. Be one of that 10% that leads us to do better!

We are looking forward to a great year with all your support. Again take a look at the March issue and see where all the Multi Day YLC are conducted (back 2 pages) and read the articles on Single Day YLC and other types of presentations and see how you can help! Directors should be writing their articles for the MARCH 2012 Officer Review which deals strictly with Patriotic Education! Patriotic Education articles (Massing of the Colors and other events) are also requested. All are due to the Editor within 60 days of the conduct of the YLC and should be included with the report to me.

Phoenician Award Winners

1 st Place (\$2,000)	Ciara N. Ryan-Todd Rockwall-Heath HS Rockwall, TX	YLC TWU (Texas Wesleyan Univ; Fort Worth, TX) Director: MAJ David E. Wirsig, USMC (Ret) Sponsor: North Texas Chapter
1 st Runner-Up (\$1,000)	Shelbi Smith Garland HS Garland, TX	YLC LEX (USS Lexington); Corpus Christi, TX Director: PCINC CAPT Rollie Stevens, USN (Ret) Sponsor: Dallas Chapter
3 rd Place (\$500)	Hannah Hunt Plano Senior HS Plano, TX	YLC TAMU (Texas A&M Univ); College Station, TX Director: LTC Don Munson, USA (Ret) Sponsor: National Sojourners, Inc. (North TX area)

Thanks again for all your support throughout this year. Hope to see you at the meeting on Thursday at 0900 hours. The first part through 1000 hours is for Commanders!

For the good of the Order

RICHARD E. MINOR, COL, USA (Ret)
Chair, Patriotic Education Council

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***PATRIOTIC EDUCATION COMMITTEE***Phoenician Award Essay Question**

Should youth in the United States between the ages of 1 and 24 be required to perform either public/community service or military service for a minimum of 2 years? Why? Why not?

Phoenician Award-Winning Essay

By Ciara N. Ryan-Todd
YLC TWU (Texas Wesleyan University)

In the United States of America (USA); a land with so many rights and freedoms; no citizen should be required to take part in any activities outside their civic duty to follow the laws of the land.

The use of a constitutional federal republic style government is part of what makes the USA so strong and unique. This form of government was developed by those who believed that unalienable rights come from God, that everyone is free to pursue their own happiness, and that the citizens control the government; not vice versa. This is something that citizens in many other countries are denied and the reason why people emigrate to the USA every day.

The founding fathers knew too well the ways in which the state could tyrannize its people, and forcing its citizens to serve the government would be infringing on a basic liberty. Americans have the right to pursue happiness and if they do not what to participate in the military or in community service, they should not be required. Making such a commitment is a decision best left to the individual and it should be a decision made from the heart; not from fear of punishment.

Forcing citizens to serve others can cause feelings of resentment in those opposed to serving. If serving others is not a person's own decision, it will show in their work. For example, a recent human resources market research survey it was shown that people who were forced into community service did the absolute minimum required; however, those who had volunteered reported significantly higher levels of effort in their service (United Say Campaign). I often hear the phrase, 'There is nothing stronger than a volunteer.' To me, this means that volunteers serve because they are passionate and dedicated to helping others. This passion is a large factor in the quality of work being done. Would it be better to have a few soldiers who possess the passion to service versus many soldiers with little or no desire to serve?



Ciara N. Ryan-Todd attends Rockwell-Health high School. She is on the varsity volleyball team and track team, earned Second-Team All-District Offensive Player of the Year, and was Academic All-District. During her senior year she was the All-around Outstanding Player at the Lewisville Tournament and won the All-State Academic Achievement Award. She is active in other school activities: Key Club, Family, Career and Community Leaders of America, Fellowship of Christian Athletes, National Honor Society, National Society of High School Scholars. She also earned dual college credit at Eastfield College and earned the honor of graduating in the Distinguished Achievement Program. She has a 4.0 GPA.



2011 NATIONAL (STANDING) COMMITTEE REPORTS

POLICY PLANNING COMMITTEE

The Committee's primary task was to finalize the "MOWW Strategic Plan 2011-2015," present it to the EXCOM in Jan 2011, and secure the EXCOM's approval. The MOWW Strategic Plan is our roadmap for continuity, consensus and direction through the one-year tenures of future CINCs. It outlines the goals of each of MOWW's many programs during the coming year—and should be read by every Companion.

Strategic planning is an organization's process of defining its strategy, or direction, and making decisions on allocating its resources to pursue this strategy, including its capital and people.

Various business analysis techniques can be used in strategic planning, including SWOT analysis (Strengths, Weaknesses, Opportunities and Threats), PEST analysis (Political, Economic, Social and Technological), STEER analysis (Socio-cultural, Technological, Economic, Ecological and Regulatory factors), and EPISTEL (Environment, Political, Informatic, Social, Technological, Economic and Legal).

Strategic planning is the formal consideration of an organization's future course. Strategic planning also provides a road map for continuity, consensus and direction through the one-year tenures of future Commanders-in-Chief. All strategic planning deals with at least one of three key questions:

- "What do we do?"
- "For whom do we do it?"
- "How do we excel?"

There are many approaches to strategic planning, but typically a three-step process may be used:

- Situation. Evaluate the current situation and how it came about.
- Target. Define goals and/or objectives (sometimes called ideal state).
- Path/Proposal. Map a possible route to the goals/objectives.

The strategic goals of the Order are to:

- Reinvalidate Chapters and Regions. Motivate participation of Companions at all levels. Actively work on recruitment and retention of members vital to growth. Reduce the average age of members by 1% each year and grow living membership by 1.5% a year.
- Enhance Financial Management. Acquire stable, broad-based financial and non-financial resources to support the programs and growth envisioned in this strategic plan. Develop a program by which Companions make donations and gifts, and establish trusts, to MOWW as part of their estate planning.
- Increase National and Local Visibility of the Order. Restructure the MOWW web site to make it user friendly and appeal to a broader audience with consideration also given to establishing a



national blog. Develop Facebook and Twitter capabilities. Build public awareness of MOWW through increased chapter presence and marketing via local chapter website links to the national MOWW website, and through local chapter marketing efforts.

- Enhance National, Region and Chapter Communications. Chapters must communicate with members in a timely manner. National Officers should visit as many chapters in their area at least once, and attend all Region or Department meetings held.
- Inspire Speaking, Writing and Management Talent. MOWW should focus on its core strengths in National Security, Patriotic Education, Youth Leadership, Scouting, ROTC and Homeland Security, and focus on programs in the community using these talents.
- Enhance Program Management and Evaluation. Assess program content, results and needs, and report on such matters at least twice a year, or more frequently if circumstances dictate. Develop topical websites (as desired), Youth Leadership, National Security, and link them to the national MOWW website.
- Improve Organizational Operations and Management. Continually improve MOWW operations, processes and products to best support MOWW programs.

For the good of the Order

SVCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)
Chair, Policy Planning Committee

**2011 NATIONAL (STANDING) COMMITTEE REPORTS***RESERVE OFFICER TRAINING CORPS (ROTC) COMMITTEE*

Senior ROTC: There have been a few changes reported in the number of senior ROTC programs at colleges and universities this past year. With the repeal of "Don't Ask Don't Tell" several universities' that had banned ROTC from their campuses have now approved the return of ROTC this fall. They are the "Ivy League" schools Harvard, Yale, and Columbia and Stanford University in California. The total number of senior ROTC cadets has steadily increased over the past years to a reported total of 56,757 currently enrolled. Chapters are commended for their continued support to the over 485 senior ROTC programs. See Encl 1 for numbers of SROTC units by service.

Junior ROTC: There will be 46 newly established JROTC programs planned for the upcoming school year; 43 Army and 3 USMC. The JROTC expansion program is stagnant in the Air Force and Navy due to budget constraints. The Navy has even had to disestablish 21 programs primarily due to lack of school financial or student enrollment numbers. These changes will result in 3435 total JROTC programs (1707 Army, 881 Air Force, 612 Navy and 235 USMC). Hundreds of schools still remain on waiting lists to get a new JROTC program. All chapters are encouraged to contact any new JROTC programs in their area and offer assistance, support and an explanation of the MOWW ROTC awards program. Current JROTC status is also at Encl 1 and program additions at Encl 2.

ROTC Annual Report: Only 35 chapters submitted annual ROTC Reports last year and the number is even much smaller as of the 15 June suspense for this report. These reports, if they were submitted by all chapters, would still be the best way to determine the total number of ROTC units actually supported by MOWW. I request all Region Commanders to remind and encourage chapters to submit an annual ROTC report even if it's the simple 1-page non-competitive report. If you would like to have your submitted annual report returned for your chapter's files, see the committee chairman; they will also be available at the convention ROTC Seminar on Saturday.

ROTC Honorary Organizations: Pershing Rifles, Scabbard and Blade and the Arnold Air Society, the honorary military organizations at many colleges and universities that have ROTC programs are steadily growing in numbers. I attended and provided MOWW information at the annual Pershing Rifle Convention at Ohio State University, 10-13 Mar 2011. I also assisted Augusta State University, Augusta, GA in establishing Scabbard and Blade memberships for 6 of their senior ROTC Cadets on 27 April 2011. Chapters are strongly encouraged to touch base with the senior ROTC programs you may support and consider ways to help the cadre and cadets to establish and/or maintain these worthy cadet organizations. An article on ROTC honor societies is planned for the Oct 2011 Officer Review and will also be an item of discussion at this convention's ROTC Seminar.

Other ROTC Committee Actions: An ROTC Fact sheet was designed and staffed, with the draft sent to CS in Feb 2011. A final review and changes have been made and will be placed on the MOWW website. The ROTC Website is still under construction with expected draft to COS by Sep 2011. Numerous requests for annual MOWW ROTC Awards have been received from JROTC units. Most were forwarded to chapters that were reasonably close to the requested unit or forwarded to HQ MOWW for support.

As the Chairman, I appreciated all the efforts being accomplished toward ROTC support by Companions and I thank the members of our committee for their willingness to help. I encourage anyone with questions concerning support of ROTC to contact myself or a member of the committee.



Specific information on the various service ROTC programs can also be obtained at the services ROTC websites (see Encl 3). Current Committee members are listed below.

Chair	LTC Gary Engen	Augusta, GA	706 733-7682	
Vice Chair	COL Larry Burnette	Bradenton, FL	941 794-2310	Region 6
	LTC H. Boyd Long, III	Evans, GA	706 863-3320	Region 5
	CDR Alan Mandigo	Tacoma, WA	253-568-6544	Region 15
	LTC Leonard Erdman	Brookfield, WI	262 781-6385	Region 10
	LTC Walter Reagan	Hernando, MS	662 429-3846	Region 7
	LTC Richard (Lee) Leander	Sahuarita, AZ	520 648-1313	Region 13
	LTC Michael Wilgen	Newark, DE	302 292-1964	Region 3
	MAJ Ronald Jones	St Louis, MO	314 821-1360	Region 11
	COL William Coad	San Antonio, TX	210 657-6971	Region 8
	LTC Michael J. Jarvis	Barre, VT	802-479-1271	Region 1

For the good of the Order

GARY O. ENGEN, LTC, USA (Ret)
Chair, ROTC Committee

Enclosures:

1. ROTC Unit Status & JROTC Unit Status
2. ROTC Unit Changes
3. ROTC Headquarters Websites

**Enclosure 1. ROTC and JROTC Unit Status**

SENIOR ROTC UNIT STATUS FOR SY 2011-2012		
SERVICE	PRIMARY UNITS	COLLEGES
AIR FORCE	144	994
ARMY	270	600
NAVY	73	150
TOTALS	487	1744
JROTC UNIT STATUS		
SERVICE	TOTAL UNITS (FALL 2011)	ORIG SVC GOAL
ARMY JROTC	1707	1645
AIR FORCE JROTC	881	935
NAVY JROTC	612	700
USMC CORPS JROTC	235	260
TOTALS	3435	3540

Enclosure 2. JROTC Unit Changes for SY 2011-2012 (Army JROTC New Programs)

HIGH SCHOOL	CITY	ST	HIGH SCHOOL	CITY	ST
Tombstone HS	Tombstone	AZ	North Gaston HS	Dallas	NC
Indio HS	Indio	CA	Roanoke Rapids HS	Roanoke Rapids	NC
South gate HS	South gate	CA	Sue Cleveland HS	Rio Rancho	NM
Phelps HS	Washington	DC	Valencia HS	Los Lunas	NM
Heritage HS	Palm Bay	FL	Roosevelt HS	Roosevelt	NY
Earl J. Lennard HS	Ruskin	FL	Diamond Oaks	Cincinnati	OH
Umatilla HS	Umatilla	FL	Reynolds HS	Troutdale,	OR
North Paulding HS	Dallas	GA	Dr. Maria Cadilla HS	Arecibo	PR
South Paulding HS	Douglasville	GA	Ramon Joe Davilla	Coamo	PR
South Gwinnett HS	Snellville	GA	Woodland HS	Dorchester	SC
Early County HS	Blakely	GA	Woodmont HS	Piedmont	SC
Fayette County HS	Fayetteville	GA	Cordova HS	Memphis	TN
Gordon Central HS	Calhoun	GA	Dickson County HS	Dickson	TN
Vidalia Comp HS	Vidalia	GA	Creek Wood HS	Charlotte	TN
Marion HS	Marion	IN	Sequoyah HS	Soddy-Daisy	TN
Butler Traditional HS	Louisville	KY	Pleasanton HS	Pleasanton	TX
Allen County HS	Scottsville	KY	Forest Park HS	Woodbridge	VA
Estill County HS	Irvine	KY	Dinwiddie HS	Dinwiddie	VA
Jackson County HS	McKee	KY	James Monroe HS	Lindsay	WV
Knox Central HS	Barbourville	KY	Tolsia HS	Fort Gay	WV
Ackerman HS	Ackerman	MS			
Cleveland HS	Clayton	NC			
Corinth Holder HS	Wendell	NC			



Projected USMC JROTC openings:

- New Orleans Military & Maritime Academy, New Orleans, LA
- West Valley High School, Fairbanks, AK
- Johnson College Prep, Chicago, IL

Enclosure 3. ROTC Headquarters Websites

Go to these websites for latest info on programs and school locations

SENIOR ROTC	
AF	www.afrotc.com
ARMY	www.armyrotc.com
NAVY	https://www.nrotc.navy.mil
JUNIOR ROTC	
AF	http://www.afoats.af.mil/afjrotc
ARMY	https://www.usarmyjrotc.com/
NAVY	https://www.njrotc.navy.mil/
USMC	http://www.mcjrotc.org/

**2011 NATIONAL (AD HOC) COMMITTEE REPORTS***MARKETING COMMITTEE*

Since its chartering following the 2010 National Convention, the Ad Hoc Marketing Committee has expended the majority of its effort on interpreting the recommendations of the Spring 2010 University of Mary Washington MOWW Marketing Study to determine how best to apply them in developing a marketing strategy and tactics for implementation at the various levels of command within the Order.

Members: John A. Baumgarten, CDR, SC, USN (Ret); Chair
 Louis Martinette, PhD, Co-Chair
 John W. Roberts, Capt, USMC (Ret), Member

To date, the committee has identified the following “corporate-level” marketing-related initiatives to be considered for future application:

- The development of no-cost electronic memberships for newly-commissioned ROTC graduates at colleges and universities supported by MOWW chapters
- The development of cooperative marketing relationships with commercial firms, to generate prospective-member contact information for the MOWW
- The development of a means to allow persons not eligible for MOWW membership, to donate their time, talent and treasure to support MOWW functions, programs and ceremonies

Point papers outlining these initiatives in detail will be prepared and forwarded to officers of the General Staff and committee chairmen responsible for their consideration and implementation.

The committee also developed an unpublished proposal for “re-branding” (re-naming) the MOWW, to make it more relevant to its target market of military officers. While some justification for re-branding exists to enhance the effectiveness of “impersonal” methods of advertising MOWW membership, there is only scant evidence to suggest that the Order’s current name presents any significant handicap in “one-on-one” recruiting. Therefore, the committee believes that any initiative to “re-brand” the MOWW should be first validated through a nationwide survey to assess the need or desire for such change.

It is to the task of marketing the MOWW at the “local” (i.e., chapter) level, that the committee will devote the entirety of its effort in the coming year. The committee intends to develop a marketing strategy and tactics to assist Regions, Departments and Chapters in enhancing exposure of the MOWW in their local areas, and to increase participation in, and support for, MOWW mission programs. Such actions will hopefully increase the number of prospective Companions available for contact and recruitment by chapter members—especially as Perpetual Members. Assistance of other MOWW committees and/or officers of the General Staff to support this initiative will be requested as needed.

For the good of the Order

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)
Chair, Marketing Committee



2011 NATIONAL (AD HOC) COMMITTEE REPORTS

MARKETING COMMITTEE

CHARTER

Purpose: To develop a MOWW Marketing Plan focused on chapters that promotes MOWW core functions and interests

Sponsor: CINC Colonel Clifford D. Way, Jr., USAF (Retired)

Background

- MOWW lacks an organized, objective-driven marketing plan
- MOWW needs to expand its reach and exposure to increase the pool of prospective members for chapter contact and increase participation in and support for MOWW programs
- MOWW membership continues to decline due to chapter inability to attract new Companions and replace those lost by death, resignation or non-renewal of membership
- MOWW retention suffers from internal communications problems and lack of involvement by chapter members in chapter activities and mission functions
- MOWW has inadequate or undefined means to measure its impact on target markets

Targets

- Develop a strategic marketing plan for MOWW and a method for its implementation
- Expand MOWW reach and exposure to increase contact opportunity within target markets
- Improve internal communications to enhance retention of Companions and increase Companion involvement in MOWW programs and mission functions
- Develop measurement criteria to assess the impact of the marketing plan
- Identify other programs and actions necessary to support or enhance the effectiveness and execution of both external and internal elements of the marketing plan

Boundaries

- Included areas:
 - Recruiting and Retention (as related to external and internal target markets)
 - Patriotic Education Programs
 - Boy & Girl Scout Programs
 - Reserve Officer Training Corps (ROTC/JROTC) Support
 - Ceremonial and Memorial Programs
 - Homeland and National Security Programs
 - Chapter Management and Activities (as related to the marketing plan)
 - Publicity & Information (both external and internal)
- Excluded areas:
 - Financial development (except for marketing plan financial support)
 - Membership development (except as a marketing-related area)

Timeline



- Phase 1: by June 2011 (develop and submit committee charter)
- Phase 2: by January 2012 (marketing strategy development and EXCOM approval)
- Phase 3: by May 2012 (marketing program promulgation)
- Phase 4: by June 2012 and onward (marketing program execution)
- Phase 5: by 15 Jun 2012 (written report for National Convention “Blue Book”)

Committee members

- Chairman: CDR John A. Baumgarten, USN (Ret)
- Co-chairman: Dr. Louis Martinette (University of Mary Washington)
- Member: Capt John W. Roberts, USMC (Ret)
- Advisor: Brig Gen Arthur B. Morrill III, USAF (Ret); MOWW Chief of Staff

(Note: Other members may be added as required)



2011 NATIONAL (AD HOC) COMMITTEE REPORTS

WEBSITE COMMITTEE

The Committee's task was to respond to a comprehensive list of 58 questions, the answers to which are being used to help guide the development and features of the website. Committee members provided their replies to the Chief of Staff and, consequently, the *ad hoc* Committee's work is complete.

For the good of the Order

LEO J. GOODSSELL, CPT, ARNG (Ret)
Chair, Website Committee



2011 BOARD AND COUNCIL REPORTS

MOWW BOARD OF TRUSTEES

The MOWW Board of Trustees is responsible for investing and safeguarding all monies in the various MOWW Funds. As a part of those responsibilities, the following information is provided:

<u>FUND</u>	<u>PRINCIPLE</u> <u>(06/30/2010)</u>	<u>PRINCIPAL</u> <u>(04/29/2011)</u>
Perpetual/Memorial Fund (SA+ML) ¹	\$5,929,654	\$7,044,093
Endowment Fund	\$866,465	\$1,058,351
VADM Dyer EXCOM Fund	\$187,934	\$217,496
VADM Dyer Trust Fund	\$51,344	\$63,019
VADM Dyer Util Fund	\$159,026	\$195,883
CAPT Satterlee Fund	\$19,177	\$23,312
<u>SUB-TOTAL</u>	<u>\$7,213,600</u>	<u>\$8,602,154</u>
Operational Fund (ADDED JAN 11)	N/A	1,172,232
<u>TOTAL</u>	<u>\$7,213,600</u>	<u>\$9,774,386</u>

The 04/29/2011 sub-total above reflects a notable increase from the last operating year due to excellent security selections. Current operating year withdrawals were \$420,046.

The future of the various markets looks a bit shaky due to housing, unemployment, Middle East terrorism, US debt, etc. The Trustees will take a conservative approach in the months ahead.

For the good of the Order

ARTHUR JUDSON, II, CDR, USN (Ret)
Chairman, MOWW Board of Trustees

¹ Stern –Agee (SA) and Merrill-Lynch (ML) accounts



2011 BOARD AND COUNCIL REPORTS

GIST BLAIR MEMORIAL FUND

Members: PCINC LTC David R. Titus, Chairman
CWO4 Allan R. Peschek, Historian (Statutory Member)
Col Dave Gibson, Member

Equity markets proved resilient in the first quarter. Euro markets have been roiled with credit concerns with sovereign debt. Our market continues to be marked with a decline in values in real estate, defaults in sub-prime mortgages and consumer credit concerns. Market value on our invested funds rose steadily over the first quarter. The yield on our investments is based on the net asset value so our cash flow remains strong.

An advance of \$2,000 was approved for Historian General Peschek's use to pay for expenses associated with preparing the History of the Order in the most recent decade.

PORTFOLIO VALUE

Table with 2 columns: Description and VALUE. Rows include Total Portfolio for Dec 2010 and May 2011, Net Portfolio Gain/Loss, and Net Income & Expenses.

ASSETS

Table with 3 columns: Description, SHARES, and VALUE. Rows include Columbia Cash Reserves, Gabelli Dividend & Income Trust, Liberty All Star Equity FD SBI, and Federated Clover.

1 The dividend yield of Gabelli Dividend and Income Trust is 5.67%, with an estimated annual income of \$1,076.

2 The dividend yield on Liberty All-Star is 1.5% of net asset value per share per quarter with estimated annual income of \$10,802. This is an estimated annual yield of 6.88% of Net Asset Value (NAV).

For the good of the Order

PCINC DAVID R. TITUS, LTC, USA (Ret)
Chairman, Gist Blair Memorial Fund

**2011 BOARD AND COUNCIL REPORTS***YOUTH ENRICHMENT FOUNDATION, INC.*

The Youth Enrichment Foundation, Inc. (YEF), Board of Directors will meet prior to the National Convention on Tuesday, 19 July 2011 at the Bozeman Holiday Inn beginning at 1300 hours. The Board meeting is open to all who wish to attend until the Board takes up sensitive matters at which time the meeting will be closed.

A Board vacancy exists which will be a topic for discussion at the meeting. YEF, Inc. continued to support the Order's Youth Leadership Conferences (YLC) to the extent possible using proceeds from investments. Solicitation of Companions of the Order was not done again this year as it conflicts with the CINC's solicitation program, which raises funds to operate the Order.

Two years ago the Board approved a program to engage Metasoft Systems, Inc. to provide access to millions of Foundations that support various causes to include youth education. We believed then and continue to believe that this initiative can assist in identifying specific Foundations that could be targeted to secure funds to support the Order's youth programs. Again, and as reported in the 2010 YEF, Inc. annual report, no funds have been received through this initiative mainly due to the time and effort required to apply for grants. The Board will be discussing this matter at the meeting in Bozeman to determine the way ahead regarding grant applications. This initiative has potential if a person or persons can be identified who might be willing to assist with the writing of grants.

Another option would be to hire a professional fundraiser or a fundraising firm to assist with raising the needed funds to support the Order's youth programs. The Board will discuss this option at its annual meeting.

The YEF, Inc. Board members are all fully engaged in related MOWW programs and do not have the time to write grants and raise funds. However, Board members fully understand the critical need for financial support of youth programs and must decide the way ahead.

The Board will review the current financial status of YEF, Inc., and determine the possible level of financial support for the YLCs in 2012. Additional agenda items may be added by Board members and will be discussed accordingly.

For the good of the Order

PCINC BERT L. RICE, COL, USA (Ret)
President, Youth Enrichment Foundation

**2011 BOARD AND COUNCIL REPORTS***PATRIOTIC EDUCATION FOUNDATION, INC.*

We have held our own this fiscal year and remain fiscally sound. I believe our investments, through the fine guidance of our Treasurer Art Judson, will be just fine. We are still supervising the investments of the Pasadena CA Chapter by directing donations to the three JROTC units they support. We also contributed to the Patriotic Education, Inc. for their publishing of the "Keys to the Constitution" booklet which they donate to the various YLC nationally. These were from a formal written request, which is how we determine eligibility.

As a reminder: Requests for support should in writing and addressed to the President of the Board of Trustees. When doing so, please provide the following information:

- Name of organization and person making the request.
- Amount requested.
- Purpose for which funds will be utilized.
- Where, when and how the funds will be disbursed.
- Date when funds are needed.
- Any other useful information outlining the need and use of the funds.
- A reply as to how the funds were actually spent.

Please note that these requests should be made after all the normal channels through the yearly national budget proposals have been exhausted, i.e., such requests should not be a substitute for prudent fiscal management. Please remember our participation is limited to the funds available from earned income so there is no guarantee that a request can or will be honored. You will be notified either way.

The Patriotic Education Foundation, Inc. is a viable, functioning, and healthy Corporation working for the "Good of the Order". We realize there are many requests and solicitations for your donations of any size from every walk of life. We too ask that you consider including the Patriotic Education Foundation (a 501c 3 Foundation) in your future plan-giving program. These donations are welcome, accepted and utilized in the best interests of the Military Order of the World Wars.

For the good of the Order

DONALD G. ALLEN
President, Board of Trustees
Patriotic Education Foundation, Inc.



2011 BOARD AND COUNCIL REPORTS

COUNCIL OF REGION COMMANDERS

The Council of Region Commanders (CRC) has not met since the last Convention in El Paso, TX. Communications were made via email and telephone over the past ten – eleven months. With the elimination of the Council of Department and State Commanders (CDSC), those Commanders have been officially incorporated into the CRC. This is not new as the former CDSC members have attended the CRC for the past three years and have been included in communications with all CRC members.¹

The following actions were conducted by the Chair of the CRC since the last convention:

- a. Publication of minutes of the last meeting on 5 August 2010.
- b. Submission of changes to Appendix O, “Council of Department and State Commanders” (CDSC), National Handbook.
- c. Submission of changes to Appendix Q, “Council of Region Commanders” (CRC), National Handbook.
- d. Submission of changes to the 2015 MOWW Strategic Plan for Section 4u “Role of the Council of Region Commanders.”
- e. Submission of changes to Chapter V “The Region”, National Handbook.
- f. Developed and disseminated the Region Commander Checklist, HQ MOWW Form 6, in coordination with Chief of Staff.
- g. Developed and disseminated for coordination and review “Draft” Department and State Commanders Checklists, in coordination with the Chief of Staff.
- h. 8. Attended and presented at the EXCOM meeting in Dallas, TX on 28 - 29, 2011.

Summary comments on the CRC:

a. The updating of Appendices O and Q, the publication and testing of checklists and the reformatting and updating of Chapter V (followed by Chapters VI “The State” and VII “The Department”) should provide clarity and utility to the National Handbook and the CRC. These actions should provide more help to new incoming Commanders.

b. I stated last year that I thought Region Commanders should serve two-year terms and asked the CRC members to look at changing, if they were only doing a one year term. Over half of the Regions have multi-year terms and most of the rest have a good leadership development program which adds greatly in the continuity of the Region Commander position.

¹ The actions “conducted” by the Chair, as delineated in paragraph two above were not done without the assistance of many Companions in/out of the CRC. Many thanks to the following: Bob Mallin, Bud Kenan, Gary Green, Debbie Kash, Dave Gibson, Carl Witte, John Baumgarten, Art Morrill, Ken Staples, Hall Worthington, Russ Vowinkel, Cliff Way ... and many others.



c. Communication and exchange of information and ideas is critical to the effectiveness of the CRC. It is difficult to provide meaningful input to the EXCOM and CINC without sufficient information and data from the Commanders. The differences in the operations and effectiveness of the Regions add to the difficulty of presenting a unified recommendation and/or solution. Hopefully, the major effort that the Chief of Staff (i.e., reformatting and rewriting the Handbook) has started will minimize some of the non-conformity among the Region, as far as the reporting is concerned.

EXCOM Membership: My association with the EXCOM has been very enlightening and helpful to me as the Chair, CRC. Though I didn't get the time to present all of my work on the organization/structure of the Order at the Pre-Convention meeting in El Paso, I was able to provide a short executive summary and have some recommendations approved. I will continue to monitor the structure of the Regions. Also, my rewrite of the Council of Region Commanders section of the 2015 MOWW Strategic Plan was approved and included in the Plan.

For the good of the Order

MICHAEL C. WILGN, LTC, USA (Ret)
Chair, Council of Region Commanders

**2011 BOARD AND COUNCIL REPORTS***COUNCIL OF PAST COMMANDERS-IN-CHIEF*

The Council of Past Commanders-in-Chief met for breakfast in El Paso, Texas on Thursday, 5 August 2010. Present were Past CINC's LTG Sam Wetzel, MG Franklin Miles, COL Brion Chabot, Col Jim Elmer, COL Jack Jones, COL Bert Rice, CAPT Rollie Stevens, CDR Hans Von Leden, LTC Alfred Shehab, and LTC David Titus. A full agenda was approved and the meeting lasted until nearly 1000.

Guests included C/S BG Roger Bultman, C/S Brig Gen Arthur B. Morrill III, CINC COL Phil St. Amant, and Senior Vice CINC Col Cliff Way. General Bultman led by summarizing his ten years as Chief of Staff. He was followed by General Morrill who gave some of his ideas for the Order as he settles in to the Chief of Staff position. Colonel St. Amant then summarized his year as Commander-in-Chief and Colonel Way outlined his goals for the coming year.

The PCINC's then covered some old business before launching in to a slate of new business. A lively discussion took place with all agreeing that the PCINC's should assist whenever possible in encouraging new and/or young Companions to seek higher office within the Order.

As Chairman, I participated in the Executive Committee meeting held in January 2011. There has been very little additional activity by the Council since the EXCOM.

Finally, I was re-elected in El Paso as chairman for a final year. My tour is up and I look forward to handing off the reins of the council to a successor.

For the good of the Order

PCINC R. M. STEVENS, CAPT, USN (Ret)
Chair, Council of Past Commanders-in-Chief



2011 AWARDS & CITATIONS

NATIONAL MEMBERSHIP AWARDS

NATIONAL TOTAL MEMBERSHIP RECRUITING AWARD

(Recruited Ten or More Companions—All Membership Categories)

<u>SPONSOR</u>	<u>ANNUAL</u>	<u>PERPETUAL</u>	<u>TOTAL</u>
• COL Billie L. Stephens (Apache Trail Chapter, AZ)	24	0	24

INDIVIDUAL TOTAL MEMBERSHIP RECRUITING CITATIONS

(Recruited Ten or More Companions—All Membership Categories)

<u>SPONSOR</u>	<u>ANNUAL</u>	<u>PERPETUAL</u>	<u>TOTAL</u>
• COL Billie L. Stephens (Apache Trail Chapter, AZ)	24	0	24
• Brig Gen Arthur B. Morrill III (BG Bultman Chapter, VA)	6	10	16
• Col James D. Elmer (Central Arkansas Chapter, AR)	15	0	15
• COL Jack B. Jones (Gen Vandenberg Chapter, CA)	15	0	15
• CDR Redmond L. Clevenger (Greater Boston Chapter, MA)	12	0	12

NATIONAL PERPETUAL MEMBERSHIP RECRUITING AWARD

(Recruited Ten or More Companions—Perpetual Membership Category Only)

<u>SPONSOR</u>	<u>PERPETUAL</u>
• Brig Gen Arthur B. Morrill III (BG Bultman Chapter)	10

INDIVIDUAL PERPETUAL MEMBERSHIP RECRUITING CITATIONS

(Top Three Perpetual Member Recruiters)

<u>PLACE</u>	<u>SPONSOR</u>	<u>PERPETUAL</u>
• Top Perpetual Member Recruiter	Brig Gen Arthur B. Morrill III (BG Bultman Chapter)	10
• First Runner-Up	Maj Ryland Bailey (Richmond Chapter)	5
• Second Runner-Up	CWO4 Allan R. Peschek (Hahn-Buswell Chapter)	4



2011 AWARDS & CITATIONS

NATIONAL CITATIONS

REGION SUBMISSIONS

- Maj Ryland Y. Bailey, USAF(Ret), Richmond Chapter, VA
- Col Kenneth B. Clark, USAF (Ret), Middle Georgia Chapter, GA
- Maj Robert L. Fowler, USAF(Ret), Sun City Center Chapter, FL
- Capt Norman J. Jasper, Jr., USMC (Ret), Roanoke Chapter, VA
- Col Harrison W. Matthews, USAF (Ret), Hill Country Chapter, TX
- LTC Jack C. Paulson, USA (Ret), Wichita Chapter, KS
- LTC Carlton V. Witte, USA (Ret), Wilmington Chapter, DE

DEPARTMENT SUBMISSIONS

- Col Clark J. Kholos, USAF (Ret), San Diego Chapter CA
- LTC Shaun B. McGarry, USA (Ret), LTG Middleton-Baton Rouge Chapter, LA
- Chapter Companions Virginia Piedmont Chapter, VA
- Chapter Companions General Meade Chapter, MD
- Companion Cinda Thomas Fort Worth Chapter, TX
- Companion Martha A. Wallace Sun City Center Chapter, FL

CHAPTER SUBMISSIONS

- Capt George A. Burk, USAF (Ret) Phoenix Chapter, AZ
- Companion Janice A. Bassett Sun City Center Chapter, FL
- Maj John P. Benevides, USAF (Ret) Gen Meade Chapter, MD
- LTC James B. Blunk, Jr., USA (Ret) Dallas Chapter, TX
- Capt Stewart L. Entz, USAF (Former) Topeka Chapter, KS
- Capt Charles F. Gilmer, USAF (Former) Gen Westmoreland Chapter, SC
- LtCol Jack R. Harkins, Jr., USMC (Ret) San Diego Chapter, CA
- MAJ John H. Henage, USA (Ret) Saddleback Valley Chapter, CA
- LT Richard E. Heredgen, USN (Ret) Augusta Chapter, GA
- Lt Col Donald M. Ladley, USAF (Ret) Gen Ridgway-Pittsburgh Chapter, PA
- MG Joseph M. Lank, USA (Ret) Wilmington Chapter, DE
- Col Maureen S. Lofberg, USAF (Ret) El Paso Chapter, TX
- LTC Toby W. Martinez, USA (Ret) Fort Knox Chapter, KY
- LTC Paul K. McKeough, Jr., USA (Ret) LTG Middleton-Baton Rouge Chapter, LA
- LTC King Moss II, USA (Ret) Dallas Chapter, TX
- Lt Col Richard L. Nelson, USAF (Ret) Catalina Mountain Chapter, AZ
- Lt Col Roy Olivier, USAF (Ret) North Chapter, TX
- Maj Jose A. Ramirez, USMC (Ret) COL Woolsey Chapter, CA
- CH (COL) Ralph L. Smith, USA (Ret) Pinson Memorial Chapter, TX
- Companion Alice Smith Pinson Memorial Chapter, TX
- COL Fernando Sulsona, USA (Ret) Puerto Rico Chapter, PR



2011 NOMINATIONS

GENERAL STAFF EMERITUS NOMINATIONS

Colonel Frederick J. Graves, USAF (Ret)



2011 POST-CONVENTION EXECUTIVE COMMITTEE (EXCOM) MEETING

CINC ASSIGNMENT OF VCINC RESPONSIBILITIES

**MOWW BYLAWS, ARTICLE V
DUTIES OF OFFICERS**

SECTION 1. The Duties of the Officers of the Military Order of World Wars shall be as follows:

b. *Vice Commanders-in-Chief (VCINC).*

1) The Senior Vice Commander-in-Chief (SVCINC) and the four Vice Commanders-in-Chief (VCINC)s shall assist the Commander-in-Chief (CINC) when called upon.

2) In case of the CINC's absence or disability the SVCINC followed by one of the four VCINC)s (as determined by the General Staff) shall act in his stead. In the event of the CINC's resignation or death, the CINC shall be succeed to his office by the SR VCINC or if he is not able to serve, by one of the four VCINC)s, as determined by the General Staff.

3) If the CINC is replaced by the SVCINC, a VCINC will be selected by the General Staff to fill the SVCINC position and the vacant VCINC position will be filled by one of the five (5) At-Large (i.e., elected) General Staff Officers, as determined by the General Staff.

**2011 POST-CONVENTION EXECUTIVE COMMITTEE (EXCOM) MEETING***CINC ASSIGNMENT OF GSO-AT-LARGE RESPONSIBILITIES***MOWW BYLAWS, ARTICLE V
DUTIES OF OFFICERS**

SECTION 1. The Duties of the Officers of the Military Order of World Wars shall be as follows:

i. *General Staff Officers (GSO).*

1) General Staff Officers-at-Large: Two (2) of the ten (10) General Staff members-at-large shall be assigned by the Commander-in-Chief to each of the five (5) Vice Commanders-in-Chief, and they shall constitute a staff to assist the respective Vice Commanders-in-Chief by:

a) Preparation, processing and presentation of staff studies, as directed by the Commander-in-Chief or assigned Vice Commander-in-Chief. Assignment of preparation, processing, and presentation of a staff study shall include designation of the General Staff Member-at-Large who shall be responsible for carrying through the studies to completed action. This shall include necessary coordination with other Vice Commanders-in-Chief, National Officers and Chairs of Committees, to include (in every case) the Policy Planning Committee, prior to submission to the assigning officer. The Commander-in-Chief shall be consulted as necessary and appropriate.

b) Monitoring the activities of standing and *ad hoc* committees assigned to the Vice Commanders-in-Chief by the Commander-in-Chief. Exempted from such assignments shall be committees chaired by the Commander-in-Chief, Vice Commanders-in-Chief, Past Commanders-in-Chief, or others specifically designated by the Commander-in-Chief.

c) Representing, as requested, the Commander-in-Chief or a Vice Commander-in-Chief at designated functions within the Order.

d) Performing other duties as may be assigned by the General Staff.

2) The Chief of Staff shall be kept informed of the activities of these General Staff Officers and provide such assistance as may be feasible to assist them in carrying out their duties.



2012 NATIONAL CONVENTION

SPONSORING CHAPTER AND OVERSIGHT LEADERS

DATES: 30 July 2012 – 6 August 2012

LOCATION: Sheraton Four Points Hotel
Sheraton Four Points Hotel
8110 Aero Drive
San Diego, CA 92123
Phone: 858-277-888

HOST CHAPTER: San Diego (100) Chapter
Col Clark J. Kholos (Cdr)
2897 Ariane Drive
San Diego, CA 92117
619-276-8519 (Res)
Email: cjkholos@msn.com

Capt Debbie Kash (Adj)
1667 Reflection Street
San Marcos, CA 92078
760-494-0709 (Res)
Email: debbie.kash@gmail.com

CAPT David Dahmen (Treas)
5902 Rocky View Court
Bonita, CA 91902
619-79-8839 (Res)
Email: dahmend@cox.net

DEPARTMENT COMMANDER: Capt Debbie Kash
1667 Reflection Street
San Marcos, CA 92078
760-494-0709 (Res)
Email: debbie.kash@gmail.com

REGION XIV COMMANDER: Mr. Thomas E. Hanson
23239 Bluebird Drive
Calabasas, CA 91302
818-591-1971 (Res)
Email: hansonmoww@yahoo.com

VICE COMMANDER-IN-CHIEF: SVCINC CAPT Russell C. Vowinkel
1525 Grosbeak Court
Woodbridge, VA 22191
703-730-7761 (Res)
Email: rcv3515@aol.com



2011 POST-CONVENTION GENERAL STAFF (GS) MEETING

2011-2012 EXCOM MEMBERSHIP (ELECTED)

Commander-in-Chief (Chair): _____

Immediate Past Living Commander-in-Chief: _____

Senior Vice Commander-in-Chief: _____

Vice Commanders-in-Chief (4-each): 1. _____

2. _____

3. _____

4. _____

Treasurer General: _____

Judge Advocate General: _____

Chair of the Council of Past Commanders-in-Chief: _____

Chair of the Council of Region Commanders: _____

General Staff Members—Elected (3-each): 1. _____

2. _____

3. _____

Chief of Staff: Brig Gen Arthur B. Morrill III, USAF (Ret)



2011 POST-CONVENTION GENERAL STAFF (GS) MEETING

CINC-ASSIGNED APPOINTMENTS

ASSISTANT NATIONAL OFFICERS (TG, JAG, SG, CH, HG):

- Assistant Treasurer General: _____
- Assistant Judge Advocate General: _____
- Assistant Surgeon General: _____
- Assistant Chaplain General: _____
- Assistant Historian General: _____

EXCOM MEMBERS (GS & Ex OFFICIO):

- General Staff (not to exceed three (3) members):
 1. _____
 2. _____
 3. _____
- *Ex Officio* (if any):
 1. _____
 2. _____
 3. _____



CINC-ASSIGNED APPOINTMENTS

GENERAL STAFF OFFICERS (AT LARGE):

- General Staff (not to exceed five (5) appointments):

1. _____

2. _____

3. _____

4. _____

5. _____



2011 POST-CONVENTION GENERAL STAFF (GS) MEETING

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR THE SVCINC AND VCINC'S

1. Senior Vice Commander-in-Chief (SVCINC)

General Staff Officer (GSO)

- 1. _____
- 2. _____

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____
- 4. _____
- 5. _____

2. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

- 1. _____
- 2. _____

Region

- 1. _____
- 2. _____
- 3. _____

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR THE SVCINC AND VCINC'S



Committee

- 1. _____
- 2. _____
- 3. _____
- 4. _____
- 5. _____

3. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

- 1. _____
- 2. _____

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____
- 4. _____
- 5. _____

4. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

- 1. _____
- 2. _____

*CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR THE SVCINC AND VCINC*s



Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____
- 4. _____
- 5. _____

5. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

- 2. _____
- 3. _____

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____
- 4. _____
- 5. _____



2011 POST-CONVENTION GENERAL STAFF (GS) MEETING

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR GSOs

1. General Staff Officer (GSO)—Elected

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____

2. General Staff Officer (GSO)—Elected

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____

3. General Staff Officer (GSO)—Elected

Region

- 1. _____
- 2. _____

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR GSOs



3. _____

Committee

1. _____

2. _____

3. _____

4. General Staff Officer (GSO)—Elected

Region

1. _____

2. _____

3. _____

Committee

1. _____

2. _____

3. _____

5. General Staff Officer (GSO)—Elected

Region

1. _____

2. _____

3. _____

Committee

1. _____

2. _____

3. _____

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR GSOs



6. General Staff Officer (GSO)—CINC-Appointed

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____

7. General Staff Officer (GSO)—CINC-Appointed

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____

8. General Staff Officer (GSO)—CINC-Appointed

Region

- 1. _____
- 2. _____
- 3. _____

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR GSOs

Committee



- 1. _____
- 2. _____
- 3. _____

9. General Staff Officer (GSO)—CINC-Appointed

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____

10. General Staff Officer (GSO)—CINC-Appointed

Region

- 1. _____
- 2. _____
- 3. _____

Committee

- 1. _____
- 2. _____
- 3. _____



2011 POST-CONVENTION GENERAL STAFF (GS) MEETING

CINC APPOINTMENTS FOR NATIONAL COMMITTEE CHAIRS

STANDING COMMITTEES (REQUIRED):

Boy and Girl Scouts Committee: _____

Vice Chair: _____

Budget Committee: _____

Vice Chair: _____

Chapter Activities and Awards Committee: _____

Vice Chair: _____

Constitution and Bylaws Committee: _____

Vice Chair: _____

Ethics Committee: _____

Vice Chair: _____

Financial Development Committee: _____

Vice Chair: _____

Historical and Archives Committee: _____

Vice Chair: _____

Homeland Security Committee: _____

Vice Chair: _____

Honors and Protocol Committee: _____

Vice Chair: _____

CINC-ASSIGNED APPOINTMENTS FOR NATIONAL COMMITTEE CHAIRS



Information, Publicity & Magazine Committee:

Vice Chair:

Law and Order Committee:

Vice Chair:

Legislative and Resolutions Committee:

Vice Chair:

Membership Committee:

Vice Chair:

Memorials Committee:

Vice Chair:

National Convention & Seminars Committee:

Vice Chair:

National Security Committee:

Vice Chair:

Nominating Committee:

Vice Chair:

Patriotic Education Committee:

Vice Chair:

Policy Planning Committee:

Vice Chair:

ROTC Committee:

CINC-ASSIGNED APPOINTMENTS FOR NATIONAL COMMITTEE CHAIRS



Vice Chair: _____

AD HOC COMMITTEES (OPTIONAL):

• _____
AD HOC COMMITTEE NAME

Chair: _____

Vice Chair: _____

• _____
AD HOC COMMITTEE NAME

Chair: _____

Vice Chair: _____

• _____
AD HOC COMMITTEE NAME

Chair: _____

Vice Chair: _____



2011 POST-CONVENTION GENERAL STAFF (GS) MEETING

ELECTED BOARD AND COUNCIL CHAIRS

- MOWW Board of Trustees: Chair: _____

- Gist Blair Memorial Fund: Chair: _____
Vice Chair: _____

- Youth Enrichment Foundation: President: _____
Vice Chair: _____

- PEF Board of Trustees: Chair: _____
Vice Chair: _____

- Council of Past CINCs: _____
Vice Chair: _____

- Council of Region Commanders: Chair: _____
Vice Chair: _____
Vice Chair: _____

**2011 PRE-CONVENTION EXECUTIVE COMMITTEE (EXCOM) MEETING***EXCOM ROLL CALL FORM*

Commander-in-Chief (Chair):	Col Clifford D. Way, Jr., USAF (Ret)
Immediate Past Living Commander-in-Chief:	COL Philemon A. St. Amant II, USA (Ret)
Senior Vice Commander-in-Chief:	CAPT Russell C. Vowinkel, USN (Ret)
Vice Commander-in-Chief:	COL M. Hall Worthington, USA (Ret)
Vice Commander-in-Chief:	LTC Gary O. Engen, USA (Ret)
Vice Commander-in-Chief:	Capt John M. Hayes, USAF (Former)
Vice Commander-in-Chief:	Companion Jennie F. McIntosh, HPM
Treasurer General:	LTC John H. Hollywood, USA (Ret)
Judge Advocate General:	COL Earle F. Lasseter, USA (Ret)
Chair, Council of Past Commanders-in-Chief:	CAPT R. M. "Rollie" Stevens, USN (Ret)
Chair, Council of Region Commanders:	LTC Michael C. Wilgen, USA (Ret)
General Staff Member—Elected:	COL Richard Minor, USA (Ret)
General Staff Member—Elected:	Lt Col Loyal G. "Gordon" Bassett, USAF (Ret)
General Staff Member—Elected:	Capt Deborah A. "Debbie" Kash, USAF (Ret)
Chief of Staff:	Brig Gen Arthur B. Morrill III, USAF (Ret)



2011 PRE-CONVENTION EXECUTIVE COMMITTEE (EXCOM) MEETING

2011 CONVENTION EXCOM NOTES



2011 POST-CONVENTION EXECUTIVE COMMITTEE (EXCOM) MEETING

EXCOM ROLL CALL FORM

Commander-in-Chief (Chair): _____

Immediate Past Living Commander-in-Chief: Col Clifford D. Way, Jr., USAF (Ret)

Senior Vice Commander-in-Chief: _____

Treasurer General: _____

Judge Advocate General: _____

Chair, Council of Past Commanders-in-Chief: _____

Chair, Council of Region Commanders: _____

General Staff Member—Elected: _____

General Staff Member—Elected: _____

General Staff Member—Elected: _____

Chief of Staff: Brig Gen Arthur B. Morrill III, USAF (Ret)



2011 POST-CONVENTION EXECUTIVE COMMITTEE (EXCOM) MEETING

2011 POST-CONVENTION EXCOM NOTES

**2010 MOWW NATIONAL CONVENTION***2010 NATIONAL CONVENTION SCHEDULE*TUESDAY, AUGUST 3, 2010

- 0800-1400 Golf-Butterfield Trail Golf Course (Optional)
- 1100-1700 Early Bird Registration
- 1300-1700 Youth Enrichment Foundation (YEF) Board Meeting
- 1800-2300 Tour #1-Evening at Cattleman's Steakhouse-Optional
- 1800-2200 Dinner on your own

WEDNESDAY, AUGUST 4, 2010

- 0700-0920 Budget Committee Meeting
- 0800-1700 MOWW Hospitality Lounge
- 0830-1700 Registration
- 0930-1530 Tour #2-Old Mesilla Tour & Shopping-Optional
- 0930-1150 Pre-Convention Executive Committee (EXCOM) Meeting (Members only)
- 1200-1250 Lunch on your own
- 1300-1450 MOWW Board of Trustees Meeting (Members only)
- 1300-1450 Policy Planning Committee Meeting (ALL INVITED)
- 1500-1550 National Security Committee Meeting (Members only to evaluate award submits)
- 1500-1650 Chapter Activity Committee Meeting (Members only to evaluate award submits)
- 1500-1550 Constitution & Bylaws Committee Meeting
- 1600-1650 Homeland Security Committee Meeting with Guest Speaker (ALL INVITED)
- 1700-1750 Information & Publicity Committee Meeting (ALL INVITED)
- 1800-2100 Welcome Reception and Buffet (ALL INVITED)

THURSDAY, AUGUST 5, 2010

- 0700-0950 Council of Past CINCs Breakfast Meeting (Members only)
- 0800-0950 Council of Region Commanders and Council of State/Department Commanders Joint Meeting
- 0800-1900 MOWW Hospitality Lounge (Host: Mesilla Valley)
- 0900-1700 Registration
- 0900-1150 Patriotic Education Committee Meeting (For all YLC Directors & Staff)
- 1000-1500 Tour #3-Mission Tour-Optional
- 1100-1150 Hann-Buswell Memorial Chapter Meeting
- 1200-1250 Lunch on Your Own
- 1300-1350 Chapter Officers Information Briefing and New Attendees Orientation (ALL INVITED)
- 1400-1450 Law & Order Committee Meeting (ALL INVITED)
- 1500-1550 Caucus-All Regions-Candidate Presentations (ALL INVITED)
- 1600-1650 Caucus-All Regions-Breakout Groups: A. Eastern B. Midwest C. Southeast D. West
- 1600-1650 Nominating Committee "Tellers" Meeting
- 1700-1850 Nominating Committee Meeting (Only Nominating Committee members/alternates)
- 1900-2200 Dinner on your own
- 1930-2230 Hann-Buswell Memorial Chapter Reception/Banquet with Guest Speaker

FRIDAY, AUGUST 6, 2010

- 0800-1800 MOWW Hospitality Lounge
- 0800-0830 Opening Ceremony of 2010 National Convention (ALL INVITED)
- 0830-1045 First Joint Session of the Pre-Convention GS Meeting and National Convention
- 0900-1700 Registration
- 1200-1415 MOWW Awards Luncheon & National Security SEMINAR □with Guest Speaker
- 1430-1600 Membership□ SEMINAR □(ALL INVITED)
- 1615-1745 Chapter Activities & Awards □SEMINAR(ALL INVITED)
- 1800-2200 Dinner on your own
- 1900-2100 Financial Planning and Development Workshop (ALL INVITED)
- 1900-2100 Patriotic Education Foundation (PEF), Inc. Board Meeting
- 1900-2100 Patriotic Education, Inc. (PEI) Board Meeting

SATURDAY, AUGUST 7, 2010

- 0730-0850 Memorial Service (ALL INVITED)
- 0800-1600 MOWW Hospitality Lounge
- 0900-1200 Registration
- 0900-1050 Second Joint Session of Pre-ConventionGS Meeting and National Convention
- 1000-1500 Tour #4-EI Paso Shopping Tour- Optional
- 11000-1150 Post-Convention General Staff Meeting (Members of the General Staff)
- 1200-1250 Lunch on your own
- 1300-1350 Patriotic Education □SEMINAR□ (ALL INVITED)
- 1400-1450 ROTC□ SEMINAR □(ALL INVITED)
- 1500-1550 Boy Scout/Girl Scout Committee Workshop (ALL INVITED)
- 1600-1650 Non-Denominational Ecumenical Service with Chaplain General (ALL INVITED)
- 1600-1650 Catholic Services (Location TBA)
- 1700-1800 OPEN TIME
- 1800-1900 CINC's Formal reception (ALL INVITED)
- 1900-2200 National Convention Formal Banquet (ALL INVITED)

SUNDAY, AUGUST 8, 2010

- 0730-1030 EXCOM Post-Convention Breakfast Meeting
- 0800-0950 EXCOM Spouse Breakfast
- 1100 Departures

**2010 NATIONAL CONVENTION**

*2010 PRE-CONVENTION GS MEETING, 2010 NATIONAL CONVENTION
AND 2010 POST-CONVENTION GENERAL STAFF (GS) MEETING*



22 October 2010

FROM: HQ MOWW/CS

TO: HQ MOWW/CINC (Col Clifford D. Way, Jr., USAF, Ret)
HQ MOWW/SVCINC (CAPT Russell C. Vowinkel, USN, Ret)
HQ MOWW/VCINC (LTC Gary O. Engen, USA, Ret)
HQ MOWW/VCINC (Capt John M. Hayes, USAF, Former)
HQ MOWW/VCINC (LTC M. Hall Worthington, USA, Ret)
HQ MOWW/VCINC (Companion Jennie McIntosh, HPM)
HQ MOWW/Treasurer General (COL Earl F. Lassiter, USA, Ret)
HQ MOWW/Immediate Past CINC (COL Philemon A. St. Amant II, USA, Ret)
HQ MOWW/Chairman, Council of Past CINC's (CAPT R. M. Stevens, USN, Ret)
HQ MOWW/EXCOM Member-at-Large (COL Richard E. Minor, USA, Ret)
HQ MOWW/EXCOM Member-at-Large (Lt Col Loyal G. Bassett, USAF, Ret)
HQ MOWW/EXCOM Member-at-Large (Capt Deborah A. Kash, USAF, Ret)

SUBJECT: Joint Session, Pre-Convention General Staff (GS) Meeting and the National Convention (6-7 Aug 10)

OPENING CEREMONIES

1. In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2010 Pre-Convention General Staff (GS) Meeting and the 2010 National Convention (6-7 Aug 10) were called to order. Roberts Rules of Order applied. Throughout these minutes, "Blue Book" refers to the MOWW 2010 "National Convention Business Agenda and Reports," dated 3-7 August 2010."

a. An invocation was given, the Colors were presented (Honor Color Guard, El Paso County Sheriff's Department), the Pledge of Allegiance was said in *en masse*, the MOWW Preamble was read and a roll call was called. The minutes from the preceding convention were read and accepted by a majority vote (motion, seconded and affirmative majority vote).

b. CINC COL Philemon A. St. Amant II, USA (Ret) introduced Ms. Annette Gutierrez, (Executive Director, Rio Grande Council of Government), who offered welcoming comments. CINC Col St. Amant also offered welcoming remarks.

**OLD BUSINESS**

2. The minutes of the 2009 Joint Session, 2010 Pre-Convention General Staff (GS) Meeting & National Convention and actions cited therein were accepted (motion, seconded and affirmative majority vote). The minutes of the 2009 Post-Convention General Staff (GS) Meeting were also accepted (motion, seconded and affirmative majority vote).

NEW BUSINESS

3. The Convention Rules (2010 National Convention Business Agenda and Reports (i.e., “Blue Book”), pp. 19-20) were accepted by majority vote (motion, seconded and affirmative majority vote).

4. The CINC presented MOWW membership and national citations (Blue Book, pp.133-135, as amended).

5. In accordance with the MOWW Constitution (Article V, *Officers*, Section 3(a)), the Search Committee selected and recommended to the full Executive Committee of the General Staff that Brig Gen Arthur B. Morrill III, USAF (Ret), be the new MOWW/CS. This nomination was confirmed and Brig Gen Morrill was elected by the full General Staff for an indefinite term (motion, seconded and affirmative majority vote).

6. Reports by selected national officers were presented.

a. Out-going CINC COL Philemon A. St. Amant II, USA (Ret), presented his “CINC’s End-of-Tour Report” (Blue Book, pp. 23-26) and the “Report from the Executive Committee (EXCOM) of the General Staff (GS).”

b. The five out-going Vice Commanders-in Chief (VCINCs) presented their end-of tour reports (Blue Book, pp. 31-40). The five VCINCs presenting were: Senior VCINC Col Clifford D. Way, Jr., USAF (Ret) (Blue Book, pp. 31-32); VCINC Col Frederick J. Graves, USAF, MSC (Ret) (Blue Book, pp.33-36); VCINC CAPT Russell C. Vowinkel, USN (Ret) (Blue Book, p. 37); VCINC LTC Gary O. Engen, USA (Ret) (Blue Book, pp. 38-39), and; VCINC LTC Michael S. George, USA (Ret) (Blue Book, p. 40). Senior VCINC Col Clifford D. Way, Jr., USAF (Ret) also presented the “Report of the Budget Committee for the 2010 National Convention for Fiscal Year 2009-2010 (FY 09-10) (Blue Book, p. 53).

c. Treasurer General LTC John H. Hollywood, USA (Ret), presented the “Treasurer General’s Report” (Blue Book, p. 41). He also presented MOWW’s proposed FY10-11 budget (Blue Book, pp. 54-55), which was approved by a majority vote (motion, second and vote). Additionally, he presented the “MOWW Budget Transfer or Change Authority Resolution,” which was approved by a majority vote (motion, seconded and affirmative majority vote). This resolution states (Blue Book, p. 56), “That upon approval of the FY 2010-2011 budget (just presented) and this Resolution, approved by the National Convention, neither the Order’s Budget, nor this Resolution, when approved, may be amended or changed without the approval of the General Staff or the Executive Committee of the General Staff, on their behalf.”

d. The out-going MOWW Chief of Staff (CS) BG Roger C. Bultman, USA (Ret), presented his MOWW/CS End-of-Tour Report (Blue Book, pp. 27-30).

e. Representing the Board of Trustees, CDR Arthur Judson II, USN (Ret) presented the “MOWW Board of Trustees Report” (Blue Book, p. 127-128) and announced the Perpetual & Memorial Member



(PM) Fund *corpus* (Bluebook, pp. 127) which was approved by a majority vote (motion, seconded and affirmative majority vote).

f. Representing the Gist Blair Memorial Fund Trustees, Chairman LTC David R. Titus, USA (Ret), presented the “Report of the Gist Blair Memorial Trust Fund” (Blue Book, p. 129).

g. COL Gorham L. Black III, USA (Ret), the Chairman, Membership Committee, orally provided his end-of-year report on recruiting and retention for FY09-10 (i.e., no written report was provided).

h. Senior VCINC Col Clifford D. Way, Jr., USAF (Ret) presented the “Report of the Policy Planning Committee,” addressed the “MOWW Strategic Plan 2010 (Revision C), dated 11 Aug 10, and provided the status of the development of the 2015 Strategic Plan (Blue Book, pp. 94).

i. VCINC LTC Michael S. George, USA (Ret) presented the “National Security Committee Report” (Blue Book, p. 86).

7. Nominations proposing COL Billie L. Stephens, USA (Ret) and Companion Patricia J. Snyder as General Staff *Emeritus* (Bluebook, p. 32) were approved by majority vote (motion, seconded and affirmative majority vote).

8. A majority vote (motion, seconded and three-quarters majority vote) approved/rejected proposed changes to the MOWW’s “National Constitution and Bylaws” (Blue Book, pp. 59-60) as follows:

a. National Constitution:

(1) Proposal C-1 (Article V, *Officers*, Section 2(a)), would have had the CINC be elected every two years, with the VCINCs, The Treasurer General, the Judge Advocate General, the Surgeon General, the Chaplain General, the Historian General and five of the ten General Staff Members-at-Large being elected annually. This proposal failed by a three-quarters majority vote (motion, seconded and negative three-quarters majority vote).

(2) Proposal C-2 (Article V, *Officers*, Section 2(b)), proposed to add the following at the end of the existing Section 2(b): “The Commander-in-Chief shall appoint five of the ten General Staff Members-at-Large. Members already properly designated as *Emeritus* members of the General Staff shall not be eligible for appointment as General Staff Members-at-Large.” This proposal passed by a three-quarters majority vote (motion, seconded and affirmative three-quarters majority vote).

b. National Bylaws:

(1) Proposal B-1 (Article I, *Finances*, Section 11) proposed to rewrite the second line of Section 11 as follows: “National Headquarters will remit no funds to any chapter until [the National Headquarters is in] receipt of its properly-signed annual [tax] compliance letter [or form].” This proposal passed by a three-quarters majority vote (motion, seconded and affirmative three-quarters majority vote).

(2) Proposal B-2 (Article II, *Charters*, Section 4) proposed to add the following line to the end of Section 4: “If a two-year term is used for any elected position in the Chapter, Department, State, or Region, “installation” is only required for [at] the beginning of the term.” This proposal passed by a three-quarters majority vote (motion, seconded and affirmative three-quarters majority vote).



[NOTE: After the Joint Session, 2010 Pre-Convention General Staff (GS) Meeting and 2010 National Convention (First Session) recessed to allow for the MOWW Awards Luncheon and National Security Seminar (with a guest speaker), it reconvened as the Joint Session, 2010 Pre-Convention General Staff (GS) Meeting and 2010 National Convention (Second Session)].

9. The Chairman, Nominating Committee (Past CINC Col James D. Elmer, USAF (Ret)), presented the report of the Nominating Committee. CINC COL Philemon A. St. Amant II, USA (Ret), then moderated discussion; this report was accepted by majority vote (motion, seconded and affirmative majority vote). CINC COL Philemon A. St. Amant II, USA (Ret), also moderated the election of the national officers for FY10-11 was held. Officers were elected in keeping with MOWW's "National Constitution and Bylaws." (Note: National election results were published in the September 2010 *Officer Review*[®] and are available on the MOWW website: <http://www.militaryorder.net/>)

10. The Chairman, Patriotic Education Committee (PEC), COL Richard E. Minor, USA (Ret), presented updates on the PEC schedule, funding, insurance, etc., for Youth Leadership Conferences (YLC), and provided an update on other "youth activities" of the Order.

11. Future National Conventions:

a. 2011 National Convention: Past CINC COL Bert Rice, USA (Ret), assisted by LTG Robert L. Wetzel, USA (Ret), provided an update on the 2011 National Convention. *The 2010 convention will be held in Bozeman, MT, from 18-24 July 2011. To make lodging reservations, please call the Holiday Inn (Front Desk) at 406-587-4561 beginning 1 November 2010. Address: Holiday Inn (Bozeman); 5 East Baxter Lane, Bozeman, MT 59715.*

b. 2012 National Convention: After presentations from several locations (e.g., Dallas, San Diego, and Scottsdale/Phoenix/Tempe), a vote was taken and San Diego, CA, was selected as the 2012 National Convention site. The 2012 convention will be held in late July 2012; further details to follow.

12. The Chairwoman, Legislative & Resolution Committee, LTC Ruth L. Hamilton, USA, presented the report from that committee, specifically presenting two proposed National Resolutions for vote.

a. The first resolution recognized the Boy Scouts of America's 100th birthday. It passed by a majority vote (motion, seconded and affirmative majority vote).

b. The second proposal asked MOWW to adopt the "Honor and Remember Flag." It failed by a majority vote (motion, seconded and negative majority vote).

13. Senior VCINC Col Clifford D. Way, Jr., USAF (Ret) presented a report on the Order's new "Resolution of Affiliation" between MOWW and the Arnold Air Society (signed at the Awards Luncheon mentioned in the note above).

14. Past CINC COL Bert L. Rice, USA (Ret), the President, Youth Enrichment Foundation (YEF) Board of Directors, presented a report on YEF activities.

15. CINC COL Philemon A. St. Amant II, USA (Ret), moderated the vote to approve and accept all reports presented orally or in writing in the Blue Book or in handouts. It passed by a majority vote (motion, seconded and affirmative majority vote).

FOR THE GOOD OF THE ORDER



16. None—There were no items “For the Good of the Order.”

[NOTE: After the 2010 National Convention (Second Session) recessed, the General Staff remained in session for the Post-General Staff (GS) Meeting.]

OLD BUSINESS

17. In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Post-General Staff Meeting was called to order. Roberts Rules of Order applied.

a. An invocation, the Pledge of Allegiance and reading the MOWW Preamble were not necessary since the General Staff was still in session from the Joint Session of the full National Convention.

b. None—there was no old business.

NEW BUSINESS

18. CINC-Elect’s Nominations

a. Vote for one Companion to the MOWW Board of Trustees for three years. Maj Leon T. Roberts, USAF (Ret), was elected by a majority vote (motion, seconded and affirmative majority vote).

b. Vote for one Companion to the MOWW Board of Trustees to be President for one year. CDR Arthur Judson II, USN (Ret), was elected by a majority vote (motion, seconded and affirmative majority vote).

c. Vote for one Companion to the MOWW Ethics Committee for three years. Companion Ruth Elmer was elected by a majority vote (motion, seconded and affirmative majority vote).

d. Vote for one Companion to be President, Gist Blair Fund Board of Trustees, for one year. Past CINC LTC David R. Titus, USA (Ret), was elected by a majority vote (motion, seconded and affirmative majority vote).

e. Vote on Companions to serve as “Assistant” in five (5) national officer positions. Those Companions mentioned below were elected by a majority vote (motion, seconded and affirmative majority vote). Election results were published in the September 2010 Officer Review and are available on the MOWW website: <http://www.militaryorder.net/>

(1) Assistant Treasurer General (COL M. Hall Worthington, USA (Ret)).

(2) Assistant Historian General (Companion Julia B. Peschek).

(3) Assistant Judge Advocate General (LT Stuart M. Cowan, USN (Former)).

(4) Assistant Surgeon General (Col Ronald D. Harris, USAF (Ret)).

(5) Assistant Chaplain General (Capt Theodore O. Atwood, Jr., USAF (Former)).

19. CINC-Elect’s Appointments. The CINC-Elect appointed chairs to the 17 MOWW Committees, announced his *ad hoc* committees, appointed three Companions as EXCOM Members-at-Large, and five



Companions as General Staff-at-Large. These appointments were published in the September 2010 *Officer Review*[®] and are available on the MOWW website: <http://www.militaryorder.net/>

20. After a benediction, the 2010 Post-Convention General Staff (GS) Meeting was adjourned. (The MOWW National Convention Banquet is the final Session of the 2010 National Convention. The banquet was held on Saturday, 7 August 2010 at 1800.)

///SIGNED///

A. B. MORRILL III, Brig Gen, USAF (Ret)
Chief of Staff, MOWW



2011 NATIONAL CONVENTION

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