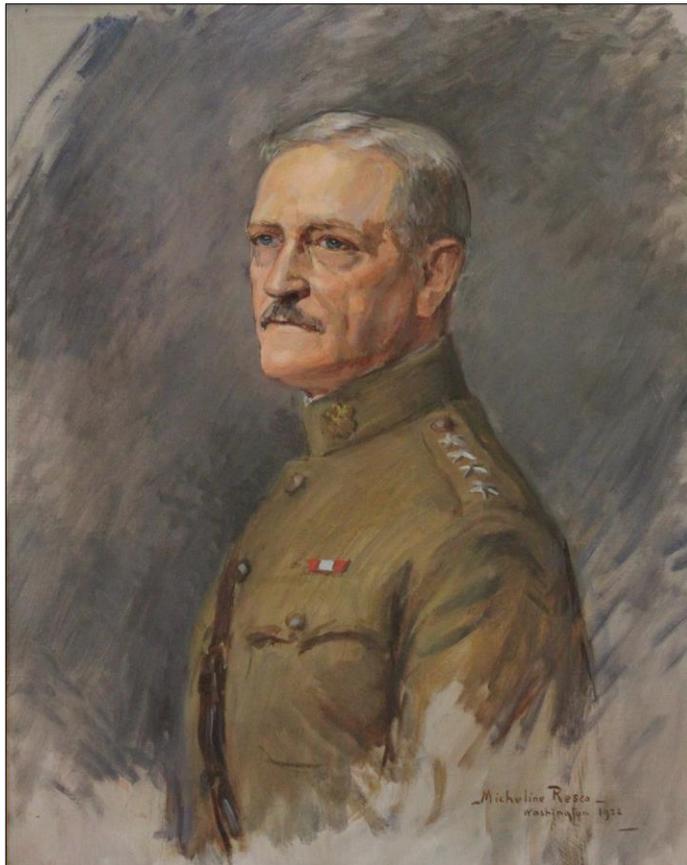




THE MILITARY ORDER
OF THE WORLD WARS

NATIONAL CONVENTION BOOK

DALLAS, TEXAS | 13-17 AUGUST 2013



GENERAL OF THE ARMIES JOHN JOSEPH PERSHING, AUS (RET)
BY MICHELINE RESCO | WASHINGTON, DC, 1922
(HQ MOWW COLLECTION | ARLINGTON, VA)

WWW.MILITARYORDER.NET

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The Military Order of the World Wars



13 August 2013

Dear Companions and Guests:

Welcome to the 2013 National Convention of the Military Order of the World Wars. The Military Order, and the Dallas and North Texas Chapters, are proud to present the 2013 National Convention for your education and enjoyment.

The Military Order hopes you find great benefit in the excellent education and training seminars the National Committee Chairs and others have developed for you. Additionally, the Host Chapters have planned great social activities for the enjoyment of convention delegates and guests.

There are so many things to enjoy in the Dallas area. If you would like additional tourist information, please contact the hotel concierge. The Military Order and the City of Dallas want your stay in Dallas to be memorable.

Welcome to Dallas, and the great 2013 National MOWW Convention.

Sincerely,



GARY O. ENGEN, LTC, USA (Ret)
Commander-in-Chief



OFFICE OF THE MAYOR / CITY OF DALLAS



Proclamation

WHEREAS, founded in 1919, The Military Order of the World Wars is a patriotic, nonpartisan Veterans service Organization, comprised of American military officers and their families, and is dedicated to the creed that it is nobler to serve than to be served; and

WHEREAS, the Military Order of the World Wars provides and opportunity for officers of the all the Uniformed services to unite a strong program to promote the welfare of our Nation a with a focus on maintaining national security and championing the values of patriotism, good citizenship and service to country; and

WHEREAS, the Military Order of the World Wars in comprised of chapters across the United States, including the Dallas, North Texas, Pinson and Fort Worth Chapters, with the goal of promoting the values of patriotism and civic engagement; and

WHEREAS, the Military Order of the World Wars is committed to assisting the Nation to maintain a strong military posture, and serves as an advocate to our elected leaders on topics pertaining to national security, law and order the support of our military; and

WHEREAS, the Military Order of World Wars sponsors programs which educate our Nation's youth—our future leaders—in their civic responsibilities. Each year, thousands of high school students participate in Youth Leadership Conferences held in more that 30 sites across the United States and benefit from curriculum centered on the history of the United States, its economy and the Free Enterprise system, and its form of government focusing on the Declaration of Independence, the Constitution m the Bill of Rights and the United States Flag; and

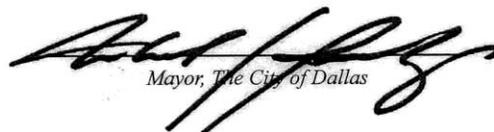
WHEREAS, the Military Order of World Wars benefits the education of those who will defend our nation in the future through its support of the military academies and junior and senior Reserve Officer Training Corp0s programs; the organization recognizes more than 5,000 outstanding cadets each year; and

WHEREAS, the Dallas, North Texas, Pinson and Fort Worth Chapters of the Military Order of the World Wars will host the Order's National Convention from August 12 through August 18, 2013, featuring nearly 250 delegates and 400 attendees who will celebrate a tradition of more than 93 years of service to the Nation.

NOW, THEREFORE, I, MICHAEL S. RAWLINGS, mayor of the city of Dallas, and on behalf of the Dallas City Council, do hereby proclaim August 12 through August 18, 2013 as

MILITARY ORDER OF THE WORLD WARS WEEK

in Dallas, Texas.


Mayor, The City of Dallas

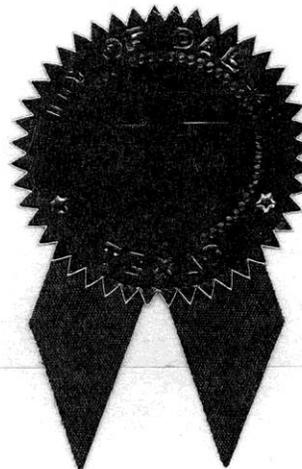




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CONVENTION GUIDANCE

PREAMBLE TO THE CONSTITUTION

- ✦ To cherish the memories and associations of the World Wars waged for humanity;
- ✦ To inculcate and stimulate love of our Country and the flag;
- ✦ To promote and further patriotic education in our Nation;
- ✦ Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;
- ✦ To foster fraternal relations among all branches of the Armed forces;
- ✦ To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;
- ✦ To acquire and preserve records of individual services;
- ✦ To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars, and;
- ✦ To transmit all these ideals to posterity, under God and for our Country, we unite to establish . . .

"The Military Order of the World Wars"



CONVENTION GUIDANCE

DIGNITY OF THE ORDER

The democratic process was integral to the Order's founding. While debate is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer. Thus, every Companion is a gentleman or gentlewoman, and they should be afforded every dignity. Respect is always due every Companion, just as it is for every office or position held by Companions of the Order.

To allow everyone free rein to express their views, wide latitude will be allowed during the debate process. However, the Order expects each Companion participating in such debates to respect the forum and their fellow Companions at all times.

Certainly, we should air alternative and encourage constructive debate. Such things are the hallmarks of a healthy and vibrant organization. However, we must gracefully offer those alternative views. Personal attacks on, or public or private campaigns against, fellow Companions are strictly prohibited at all times whether in convention or not.

We must express individual views in a dignified, calm and thoughtful manner. To do otherwise would reflect negatively on the individual presenter and would demean the Order.

For nearly a century, we have been a proud Order, known for its dignity, collegiality and contributions to America. Each of us, and all of us, are obligated to do our personal and collective utmost to maintain that storied tradition.



CONVENTION GUIDANCE

NATIONAL CONVENTION RULES

Subject to the provisions of the Constitution and Bylaws of the Military Order of the World Wars, Robert's Rules of Order Newly Revised (RONR) shall govern convention proceedings. Any case not covered by RONR shall be decided by the convention.¹

Any delegate desiring the privilege of the floor shall approach the nearest microphone on the floor, address the Presiding Officer as "Companion" and when recognized, state their name, chapter name, and the subject of their comments.

A delegate granted the privilege of the floor should confine their remarks to the question under consideration.

Only duly accredited delegates or their alternates, duly selected by a chapter shall participate in the business coming before the National Convention.

No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.

Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.

Unless the Military Order of the World Wars Constitution and Bylaws, or Roberts's Rules of Order Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.

¹ "RONR" is the standard abbreviation parliamentarians use to cite Henry M. Robert III and others, *Robert's Rules of Order Newly Revised*, 10th ed. (Cambridge, Mass.: Perseus Publishing, 2000).



When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.

The Convention Committee (National or Host Chapter) shall report the number of delegates certified by the Committee at the opening business session of the Convention and thereafter as required.

Voting on all matters before the Convention, including proposed changes to the Order's Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Orders Constitution and Bylaws, if not specifically covered by those documents, then by the rules set by the Presiding Officer for each office being addressed before proceeding to nominations for the next office.

For the election of officers at the Convention, candidates being nominated from the floor, their nominating speech shall be limited to three minutes and the seconding speech to one minute. Upon accepting the nomination, the candidate's remarks are limited to one three-minute speech.

After the report of the Nominating Committee has been presented and accepted by a vote of the Convention, nominations and election for each office shall be completed in the order as listed in the Order's Constitution and Bylaws, and results announced by the Presiding Officer for each office before proceeding to nominations for the next office.

The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.

Convention attendees should silence cell phones, pagers, tablets, etc., during all convention sessions, seminars, meetings, etc.



CONVENTION GUIDANCE

NATIONAL CONVENTION DELEGATE INFORMATION

Each Chapter is entitled to two (2) delegates-at-large, and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to chapter members who are members of the National General Staff) that are in good standing as of 30 June preceding the convention.

A member may only represent one chapter. An accredited chapter alternate may attend and vote in the absence of a chapter delegate. Chapter delegates require written certification by the chapter commander (present during registration).

All National General Staff members are delegates. They do not require certification as delegates; however, they should identify their General Staff status when registering to receive proper identification as a delegate. According to the MOWW Constitution, the Officers of the Order i.e., the General Staff, are:

- Commander-in-Chief
- Past Commanders-in-Chief
- Senior Vice Commander-in-Chief
- Vice Commanders-in-Chief (four each)
- General Staff Officers-at-Large
- Treasurer General
- Assistant Treasurer General
- Judge Advocate General
- Assistant Judge Advocate General
- Surgeon General
- Assistant Surgeon General
- Chaplain General
- Assistant Chaplain General
- Historian General
- Assistant Historian General
- MOWW Board of Trustees
- Region, State, Department and Chapter Commanders
- General Staff Emeritus members
- Chairs of all National Committees



- Directors of Youth Leadership Conferences (YLC) (if not otherwise members of the General Staff)
- Chief of Staff (ex officio without a vote)

All delegates should wear their National Convention badge with their “Delegate Ribbon” attached while attending all business functions during the National Convention. This identification is required to cast votes during the convention.



CONVENTION GUIDANCE

NATIONAL CANDIDATE PRESENTATIONS & REGIONAL CAUCUSES

Purpose. The purpose of the Candidate Presentations is to provide national candidates running for elected national office an opportunity to list their qualifications and solicit support from Companions present. In doing so, Companions may ask questions of the candidates, to include their reasons for running, their qualifications, etc., prior to the formal nomination process.

Chair, Nominating Committee. The Chair's control the assembly and the orderly conduct of its business. The Chair appoints the Moderator.

Moderator, Candidate Presentations. The Chairman, Nominating Committee designates the Moderator to preside over Candidate Presentations. The Moderator will announce the locations of the optional Regional Caucuses, which can be held after Candidate presentations (see "Regional Caucuses" below).

Candidates for Elected Office. Companions of the Order who are in good standing, who wish to be elected to the Order's national leadership, or who have announced (or will announce) themselves as candidates for elected office, will present themselves to the Moderator to be included in the list of candidate speakers.

Companions of the Military Order. All Companions of the Convention are encouraged to attend candidate presentations to hear from those dedicated officers who seek to be part of the leadership of this Order. Companions may desire to convene and be seated with fellow members of their region (not a requirement).

Regional Caucuses. After all candidates make their presentations, individual regions may caucus to discuss candidate presentations. Regional caucuses are self-managed. Time is available for regions to caucus on Thursday afternoon, 15 Aug 2013, as announced by the Moderator per Paragraph 3 above.



Rules. The following rules are established to insure all candidates are given equal time to speak to the Companions of the convention and to respond to questions from the floor. (Personal questions are out of order.)

- a. Candidates will speak in the order of their consideration during the Nominating Committee meeting, as listed in the MOWW Policy Manual, Appendix U, “Nominating Committee Rules:”
 - CINC
 - SVCINC
 - VCINCs
 - Treasurer General
 - Judge Advocate General
 - Surgeon General
 - Chaplain General
 - Historian General
 - General Staff-At-Large (Elected)
- b. Candidates will speak one time. Each will have four (4) minutes to speak, i.e., to make their presentations and answer questions from Companions. Candidates will get a verbal warning when they have one minute (1) remaining. After speaking, candidates may stay or leave at their discretion.
- c. Companions should give candidates their full attention and recognize the time constraints placed on them. Please refer to “Dignity of the Order” in this book for additional guidance. Regions that wish to obtain more information from a candidate may make their own arrangements with any candidate after all candidates have made their presentations.



SCHEDULE, TOURS & AGENDA

PRE-CONVENTION ACTIVITIES | DRESS: CASUAL |

TUESDAY, 13 AUGUST 2013

TIME	EVENT	LOCATION	ATTENDEES
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0800-0950	PRE-CONVENTION EXCOM MEETING (STRATEGIC PLAN RESULTS)	Rm 209 (HOL SQ-16)	EXCOM MBRs
1000-1050	BUDGET COMMITTEE MEETING	Rm 209 (HOL SQ-16)	CMTE MBRs
1100-1220	COUNCIL OF REGION COMMANDERS (CRC) MEETING	TB I (CLASS-48)	CRC MBRs
1100-1150	CONSTITUTION & BYLAWS COMMITTEE MEETING	Rm 209 (HOL SQ-16)	BOARD MBRs
1200-1250	<i>Lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1300-1350	PATRIOTIC EDUCATION, INC., (PEI) MEETING	Rm 209 (HOL SQ-16)	PEI MBRs
1400-1450	BOARD OF TRUSTEES (PAST FY REVIEW & NEXT FY FORECAST)	Rm 209 (HOL SQ-16)	BOARD MBRs
1730-TBD	<i>Dinner at leisure</i>	<i>As desired</i>	<i>All Conferees</i>

WEDNESDAY, 14 AUGUST 2013

TIME	EVENT	LOCATION	ATTENDEES
<i>As desired</i>	<i>Breakfast and lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0800-TBD	Tour 1: Bear Creek Golf Club (0900 Tee-Off)	Dallas, TX	All Conferees
1000-1500	Tour 2: Dallas Tour	Dallas, TX	All Conferees
1800-2100	CINC's WELCOME BUFFET <small>* GOLF AWARD PRESENTATIONS. SPEAKER: TBD (HUMOROUS). REQUIRES PODIUM/MICROPHONE, TWO (2) BARS & TWO (2) HORS D'OURVES LINES</small>	PWB A-D (RND-200)	ALL CONFEREES

CONVENTION ACTIVITIES | DRESS: COAT & TIE, OR AS NOTED |

THURSDAY, 15 AUGUST 2013

TIME	EVENT	LOCATION	ATTENDEES
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0700-0850	COUNCIL OF PAST COMMANDERS-IN-CHIEF (WORKING BREAKFAST)	TB I (HOL SQ-36)	CPC MBR/GUEST
0800-0850	SEMINAR NATIONAL SECURITY★	PWB A-B (CLASS-80)	ALL CONFEREES
0900-0950	SEMINAR HOMELAND SECURITY★	PWB A-B (CLASS-80)	ALL CONFEREES
1000-1500	Tour 3: Dallas Museum of Arts & Nasher Sculpture Garden	Dallas, TX	Spouses & Guests
1000-1050	SEMINAR LAW & ORDER★	PWB A-B (CLASS-80)	ALL CONFEREES
1100-1150	SEMINAR INFORMATION & PUBLICITY★	PWB A-B (CLASS-80)	ALL CONFEREES
1200-1250	<i>Lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1200-1630	Tour 4: 6 th Floor Museum	Dallas, TX	Spouses & Guests
1300-1350	SEMINAR RESERVE OFFICER TRAINING CORPS (SROTC & JROTC)	PWB A-B (CLASS-80)	ALL CONFEREES
1400-1450	SEMINAR PATRIOTIC EDUCATION★	PWB A-B (CLASS-80)	ALL CONFEREES
1500-1620	PATRIOTIC EDUCATION COMMITTEE (PROGRAM REVIEW)★	PWB E-F (CLASS-80)	YLC DIR & STAFF
1500-1550	SEMINAR CHAPTER ACTIVITIES & AWARDS★	PWB A-B (CLASS-80)	ALL CONFEREES
1600-1650	SEMINAR CHAPTER OPERATIONS★	PWB A-B (CLASS-80)	ALL CONFEREES
1700-1720	SEMINAR FINANCIAL DEVELOPMENT★	PWB A-B (CLASS-80)	ALL CONFEREES
1730-1830	COMMANDER'S CALL (WITH CINC ENGEN) <small>* REQUIRES PODIUM/MICROPHONE & ONE (1) BAR & HORS D'OURVES LINE</small>	TB I (HI/LO RND-60)	CHAP CMDRS (ONLY)
1730-1830	YOUTH ENRICHMENT FOUNDATION (YEF) BOARD MEETING	Rm 209 (HOL SQ-16)	BOARD MBRs
1830-TBD	<i>Dinner at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1900-1950	HANN-BUSWELL MEMORIAL CHAPTER MEETING	TB I (CLASS-60)	CHAPTER MBRs

★INTERNET CONNECTIVITY, PODIUM & REMOTE MICROPHONE(S) REQUIRED FOR: **SEMINAR**



SCHEDULE, TOURS & AGENDA

FRIDAY, 16 AUGUST 2013

TIME	EVENT	LOCATION	ATTENDEES
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0800-0950	SEMINAR MEMBERSHIP (RECRUIT, INVOLVE & RETAIN)★	PWB A-B (CLASS-80)	ALL CONFEREES
0830-1430	<i>Tour 5: Dallas Arboretum w/ box lunch</i>	<i>Dallas Arboretum</i>	<i>Spouses & Guests</i>
1000-1050	SEMINAR SCOUTING (BSA & GS-USA)★	PWB A-B (CLASS-80)	ALL CONFEREES
1130-1415	MOWW AWARDS LUNCHEON [BSA HONOR GUARD] * SPEAKER: TBD (MOTIVATIONAL SPEAKER) [REQUIRES DAIS FOR EIGHT, WITH CENTRAL PODIUM & MICROPHONE]	PWB C-F (RNDS-200)	ALL CONFEREES
1230-1630	<i>Tour 6: Perot Museum of Nature & Science</i>	<i>Perot Museum (Dallas)</i>	<i>Spouses & Guests</i>
1430-1500	NOMINATING CMTE TELLER ORIENTATION	RM 212 (HOL SQ-16)	TELLERS
1430-1510	NOMINATING CMTE NATIONAL CANDIDATE PRESENTATIONS	PWB C-F (RNDS-200)	ALL CONFEREES
1520-1700	NOMINATING CMTE TELLER SUPPORT MEETING	RM 212 (HOL SQ-16)	TELLERS
1520-1700	NOMINATING CMTE DELEGATE VOTING	PWB C-F (RNDS-200)	NOM CMTE & DELEG
1700-TBD	<i>Dinner at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1800-1900	<i>Hann-Buswell Chapter Cocktails</i> MESS DRESS/TUXEDO * REQUIRES ONE (1) BAR	<i>TB I (Hi/Lo RNDS-60)</i>	<i>H-B Mbrs & Guests</i>
1900-2100	<i>Hann-Buswell Chapter Dinner</i> MESS DRESS/TUXEDO * SPEAKER: TBD. REQUIRES PODIUM/MICROPHONE	<i>TB II (RNDS-60)</i>	<i>H-B Mbrs & Guests</i>

SATURDAY, 17 AUGUST 2013

TIME	EVENT	LOCATION	ATTENDEES
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0730-0830	MEMORIAL SERVICE	PWB C-F (CLASS-200)	ALL CONFEREES
0900-0920	OPENING CEREMONIES, 2013 MOWW CONVENTION [PROTC HONOR GUARD] * REQUIRES DAIS FOR 8, WITH CENTRAL PODIUM & MICROPHONE	PWB C-F (CLASS-200)	ALL CONFEREES
0930-1150	MOWW CONVENTION—PART I (BUSINESS AGENDA) * REQUIRES DAIS FOR 8 WITH CENTRAL PODIUM & MICROPHONE	PWB C-F (CLASS-200)	ALL CONFEREES
1000-1500	<i>Tour 7: Shopping at Northpark Mall</i>	<i>Northpark Mall (Dallas)</i>	<i>Spouses & Guests</i>
1200-1250	<i>Lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1300-1530	MOWW CONVENTION—PART II (BUSINESS AGENDA) * REQUIRES DAIS FOR 8 WITH CENTRAL PODIUM & MICROPHONE	PWB D-F (CLASS-200)	ALL CONFEREES
1600-1650	<i>Non-Denominational Worship Service (w/Chaplain General)</i>	<i>TBD</i>	<i>All As Desired</i>
1800-1850	CINC's FORMAL RECEPTION MESS DRESS/TUXEDO * REQUIRES ADJACENT SPACE FOR RECEIVING LINE. REQUIRES TWO (2) BARS	TB I/II (Hi/Lo RNDS-200)	ALL CONFEREES
1900-2100	MOWW INSTALLATION BANQUET MESS DRESS/TUXEDO [PROTC HONOR GUARD] * DSA SPEAKER/PRESENTATION; INSTALL NATIONAL OFFICERS/CINC. REQUIRES DAIS FOR 14, WITH CENTRAL PODIUM & MICROPHONE; ONE (1) BAR	PWB C-F (ROUNDS-200)	ALL CONFEREES

POST-CONVENTION ACTIVITIES | DRESS: CASUAL |

SUNDAY, 18 AUGUST 2013

TIME	EVENT	LOCATION	ATTENDEES
0800-1150	POST—CONVENTION EXCOM MEETING (STRATEGIC PLANNING) * WORKING BREAKFAST	RM 209 (HOL SQ-16)	EXCOM MBRs
0800-0950	EXCOM SPOUSE/GUEST BREAKFAST	RM 212 (HOL SQ-16)	SPOUSE/GUEST
TBD	<i>Departure as desired</i>	<i>As Required</i>	<i>All Conferees</i>

NOTE 1: **SEMINAR** All Companions should attend all seminars

NOTE 2: **CHAPTER COMMANDER'S CALL** "For the good of the Order" discussion between the CINC and Chapter Commanders

NOTE 3: Core Convention Sessions

NOTE 4: Optional Tours

NOTE 5: Registration & Information Desk (Trinity Foyer) open daily (Tuesday-Saturday, 0900-1700)

NOTE 6: Hospitality Lounge (Rm. 209) open daily (Thursday-Saturday, 1700-1900, 2200-2400).

NOTE 7: Other meetings: maybe scheduled off-line by Companions as convention events permit

NOTE 8: FIRST FLOOR: PwB = Park West Ball Room (A-F); TB = Trinity Ballroom (I & II) | SECOND FLOOR: Room 209; Room 212



SCHEDULE & AGENDA

MOWW || 2013 Convention Tours

WEDNESDAY 14 AUG

Tour #1 Bear Creek Golf Club

"Top 50 Resort Courses in America"—Golf Digest.
0800 hrs-TBD Tee-Off: 0900 hrs



All events are limited to the first 57 people who sign up, with the exception of Tour #2 "Dallas Tour with Rose-Mary Rumbley" which is limited to the first 54 participants who sign up. Also, all tours must have a minimum of 40 participants. Cost per person assumes 57 passengers.

WEDNESDAY 14 AUG



Tour #2 Dallas Tour with Rose-Mary Rumbley

Rose-Mary Rumbley is a well-known Dallas historian/humorist. Her five-hour Dallas Tour is certain to be a high-light from among the Special Events' offerings during the convention. Among her many stories, she'll tell the history of Dallas as the tour goes through downtown then on to east Dallas to see the "Gem of Dallas - the Fair Park" with it's 1930s art-deco architecture. The tour will go through stately Oak Cliff then proceed to the Dallas-Pt. Worth National Cemetery in west Dallas.
Lunch will be at a first-class Dallas restaurant and is included in the tour which will be limited to the first 54 attendees who sign-up.
Price: \$55/Person (includes \$12-14 lunch and all tips) • Leave Hotel: 1000 hrs Return: 1500 hrs

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Lunch will be at a first-class Dallas restaurant and is included in the tour which will be limited to the first 54 attendees who sign-up.

THURSDAY 15 AUG

Tour #3 Dallas Museum of Art and Nasher Sculpture Garden

The Dallas Museum of Art (DMA) is a collection containing over 22,000 works of art and sculpture from all cultures and time periods spanning 5,000 years of human creativity. Use your Wi-Fi-enabled phone in the galleries to access interactive content on selected works.



The Wendy and Emery Reeves Collection includes paintings by impressionist, post-impressionist, and early modernist masters. Wendy, originally from East Texas, built a small replica of her Italian villa on the fourth floor of the DMA to display these masterpieces. There you will see one of the largest collections of papier-mâché, wood, mother of pearl and black lacquer furniture in the country. The dining room table is rumored to be one from Coco Chanel. The restaurant in the atrium features a magnificent flower glass sculpture by Dale Chihuly.

THE NASHER SCULPTURE GARDEN

The world famous Nasher Sculpture Garden opened in 2003 and houses a collection of modern and contemporary sculpture in a beautiful building designed by Renzo Piano. This four-acre garden adjacent to the Dallas Museum of Art was the dream of Dallas philanthropist Ray Nasher and his wife Patsy.

Price: \$35/Person • Lunch is OYO
Leave Hotel: 1000 hrs Return: 1500 hrs

Tour #4 6th Floor Museum & Tour Red Court House

For the history-buff, this step-back-in-time (50 years) tour will be an incredible experience.

View the complete video, newspaper and historical events and items of the November 1963 assassination of President John F. Kennedy. Hear the little told story of Jack Ruby, who shot Oswald and see actual footage taken from the scenes. There is a ninety-minute audio tour or you may download and use your cell phone for your own walking tour.



You will also want to visit Dealy Plaza and the Kennedy Memorial (white building) which are across the street.
Price: \$35/Person • Lunch before leaving hotel /OYO
Leave Hotel: 1200 hrs Return: 1630 hrs

FRIDAY 16 AUG

Tour #5 Dallas Arboretum

Featuring 66-acres of spectacular gardens in a serene setting on White Rock Lake, the Dallas Arboretum is one of the city's most beautiful outdoor attractions. Wear comfortable walking shoes for a guided tour along the quiet walkways and hidden coves. Wheelchairs are available at no cost. An additional feature is a tour of the DeGolyer House, a 1940's style Spanish mansion located on the grounds. Be sure to take advantage of this true gem in the City of Dallas.



Price: \$49/Person • Box lunch is included
Leave Hotel: 0830 hrs Return: 1430 hrs

Tour #6 Perot Museum of Nature and Science

The Perot Museum of Nature and Science has five floors that house 11 permanent exhibit halls containing state-of-the-art video and 3-D computer animation with thrilling, life-like simulations where visitors can exercise their brains through hands-on activities, interactive kiosks and educational games.



The plinth level houses the Main Lobby complete with a 35-foot Malawisaurus fossil; access to a roof deck; the Café; a 300-seat, multimedia Theater; and the Store. Inside and out, the Museum will feature natural sustainability and environmental friendliness including a rainwater collection system, LED lighting and solar-powered water heating. Lunch on your own at the Museum or across the street at the famous El Fenix Mexican Restaurant.

Price: \$35/Person • Lunch is OYO • Leave Hotel: 1230 hrs Return: 1630 hrs

SATURDAY 17 AUG

Tour #7 North Park Shopping

The city of Dallas is noted for it's sense of fashion and high design. NorthPark Center exemplifies both qualities with a mix of retail, fine dining, art and unique promenades.



\$14 • Lunch is OYO • Leave Hotel: 1000 hrs Return: 1500 hrs



BUSINESS AGENDA

GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

SATURDAY, 17 AUGUST 2013 (0800-1150)

CALL TO ORDER, GENERAL STAFF MEETING & NATIONAL CONVENTION (CINC)

- Invocation (Chaplain General)
- Call for Advance of the Colors (CINC)
- Pledge of Allegiance (CINC)
- Call for Retiring of the Colors (CINC)
- Reading of the Order's Preamble (SVCINC)
- Roll Call (CS)

✓ *Note: Chief of Staff accepts a motion from the floor to omit a roll call*

- Welcome of Dignitaries and Remarks
- CINC's Welcoming Remarks
- Dallas Mayor Mike Rawlings Welcoming Remarks

✓ Dallas Mayor presents City of Dallas Proclamation to CINC Engen

Reports will be succinctly presented; full reports are provided in this MOWW National Convention Book

OLD BUSINESS (Chief of Staff)

- Vote to approve the minutes of 2012 MOWW National Convention [VOTE]

NEW BUSINESS (CINC)

- CINC presents Convention Rules [CINC CALLS FOR CONVENTION VOTE]
- Commander-in-Chief (CINC) End-of-Tour Report
- Chief of Staff Report (CS Brig Gen Morrill)
- Senior Vice Commander-in-Chief Report (SVCINC Capt Kash)
- Vice Commanders-in-Chief Reports:
- MOWW Board of Trustees Report [CINC CALLS FOR CONVENTION VOTE]
- Treasurer General Report
- Budget Committee Report [CINC CALLS FOR CONVENTION VOTE]



- Patriotic Education Committee (PEC) Report
- ROTC Committee Report

BUSINESS AGENDA

GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

- Scouting Committee Report
- National Security Committee Report
- Homeland Security Committee Report
- Law & Order Committee Report
- Legislative & Resolutions Committee Report
 - NOTE: No resolutions were submitted)*
- Membership Committee Report
- Chapter Activities Committee Report
- Policy-Planning Committee Report
- Gist Blair Memorial Fund Report
- Patriotic Education Foundation (PEF) Report
- Youth Enrichment Foundation (YEF) Report
- Approve all committee reports presented orally and in the 2013 MOWW Convention Book
 - ✓ *NOTE: CINC calls for vote to accept all committee reports*
- CINC calls for any issues or Items "For the Good of the Order"
- CINC announces (NLT 1145):
 - Recess of the General Staff Meeting
 - Recess of the National Convention



BUSINESS AGENDA

GENERAL STAFF (GS) MEETING AGENDA

SATURDAY, 17 AUGUST 2013 (1300-1530)

CALL TO ORDER (CINC-ELECT)

- CINC reconvenes and calls the General Staff (GS) Meeting to order
 - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- Roll Call
 - ✓ *Note: Chief of Staff accepts a motion from the floor to omit a roll call*
- CINC presents Opening Remarks

NEW BUSINESS, *continued*

- Nominating Committee Report
 - ✓ *Note: Chair reports on Candidate Slate and calls for any nominations from the floor*
 - ✓ *NOTE: The CINC calls for vote on the slate of candidates and announces the national election results [VOTE]*
- Election of National Officers for Operating Year 2012-2013 [CONVENTION VOTE]
 - ✓ *NOTE: The CINC calls for vote on the slate of candidates and announces the national election results [VOTE]*
- CINC calls for a vote to accept all Annual Reports presented orally and in writing the 2013 MOWW Convention Book
- CINC introduces the CINC-Elect who announces the following appointments:
 - ✓ *NOTE 1: Please refer to WORKSHEETS*
 - ✓ *NOTE 2: The Executive Committee of the General Staff (EXCOM), Budget, Historical & Archives and Nominating Committee Chairs are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own Chairs.*
- Companions (five) to Assistant National Officer positions [WORKSHEETS]
 - Assistant Treasurer General
 - Assistant Judge Advocate General

**Please refer to the
"WORKSHEETS" provided in this
Convention Book**



- Assistant Surgeon General
- Assistant Historian General
- Assistant Chaplain General
- Companions (five) as General Staff-at-Large [WORKSHEETS]
- Companions (three) as EXCOM Members-at-Large [WORKSHEETS]
- Companion (one) to Member, MOWW Board of Trustees, for three years [WORKSHEETS]
[VOTE]
- National Standing Committee Chairs [WORKSHEETS]
- National *Ad Hoc* Committee Chairs, as applicable [WORKSHEETS]
- Any additional appointments [WORKSHEETS]
- 2014 National Convention Update (Baltimore, MD)
 - ✓ *NOTE: Host Chapter Commander presents*
- 2015 National Convention Location [CINC-ELECT CALLS FOR VOLUNTEER HOST CHAPTERS]
 - ✓ *NOTE: Host Chapter Commander presents*
- CINC-Elect calls for any issues or items “For the Good of the Order”
- Benediction (Chaplain General)
- CINC-Elect recesses the General Staff Meeting (NLT 1130):

RECEPTION AND BANQUET (1800 RECEIVING LINE; 1900 BANQUET)

SATURDAY, 4 AUGUST 2012 (1900-2100)

- CINC reconvenes the MOWW General Staff Meeting (i.e., the MOWW Installation Banquet)
 - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
 - CINC’s Formal Reception (starts at 1800)

BUSINESS AGENDA

RECEPTION AND BANQUET, *continued*



CINC's Formal Banquet (starts at 1900). The Formal Banquet (see Banquet Program) includes

- Outgoing-CINC presents the Commander-in-Chief's National Commander Award (NCA)*
- Outgoing-CINC presents the Distinguished Service Award (DSA)*
- Install the CINC-Elect, the SVCINC/VCINCS-Elect, and appoint selected officers (OATH)*
- Benediction (Chaplain General)
- In-Coming CINC announces adjournment of the National Convention (NLT 2100)



NATIONAL OFFICER REPORTS

COMMANDER-IN-CHIEF LTC GARY O. ENGEN, USA (RET)

Dear Companions –

This is my last report to you as Commander in Chief. Thanks to the many dedicated chapters, state, department and region commanders and national officers and staff who have helped make my tenure as CINC a most enjoyable and rewarding 12 months. I admire all Companions too for their continued dedication. This past year we have faced many challenges and successes. We began by establishing our vision and goals for the year. My vision was “To make MOWW a veteran’s service organization that all military officers will want to join.” Goals were established that included a 5% net increase in membership. Other goals included increases or emphasis in chapter outreach programs, recognition of chapter Companions, chapter/MOWW visibility and improved training for chapter leaders.

Based on my many visits and based on reports from VCINCs, it appears we made progress toward many objectives. Although many chapters have increased membership, we have fallen short of our overall membership goal. I take responsibility for that as I feel could have been done more to emphasize and outline the establishment of mentoring teams to assist those having difficulty in recruiting members. We must continue to keep membership, recruiting and retention on the “front burner.” I am sure that our Membership Committee led by LTC Bill Rapp and Lt Col Marlin Ruiz will provide some insight in that topic at the Membership Seminar during this convention....DON’T MISS IT!

During the past 12 months, Glenda and I have traveled over 45,000 miles via air and over the highways to attend Chapter and Region meetings, Youth Leadership Conferences, Massing of Colors as well as EXCOM and various patriotic events. At each of these events, I have come away with pride over the caliber of the Companions I have met. Their enthusiasm, dedication and patriotism were most impressive. Glenda and I were treated royally at every journey and we cannot begin to show adequate gratitude for the generosity shown to us.

As I review our many travels following the San Diego Convention, it is little wonder that the time seemed to go by so fast. I first attended the award and retirement ceremony at MOWW Headquarters for Ken Staples in September. What a tremendous job Ken did for the Order during his 20 years performing steadfast administrative support for the chapters. I next was invited to speak at the Massing of Colors Ceremony hosted by the Richmond Chapter conducted at the magnificent Veterans Memorial Amphitheater. Glenda & I took our initial trip out west by attending a well-organized Region XIII and Santa Cruz Valley Chapter meeting in Arizona. I was able to present a Silver Patrick Henry Award (SPH) to a much deserving local JROTC instructor during the meeting. Bob and Joy Ozier were most cordial hosts during our stay. Later in October, I traveled to the Huntsville YLC, which truly sets the standard for having YLC student alumni run the show (well supervised of course by seasoned YLC director LTC Dave Dunlap and PCINC COL Bri Chabot and others).

November visits included representing the Order at the National Veterans Day events to include a breakfast at the White House hosted by President Obama, laying a wreath at the Tomb of the Unknown Soldiers and the National Veterans Ceremony at Arlington Cemetery followed by the MOWW Memorial



Service at the General Pershing gravesite. This last event was organized and run by PCINC COL Bert Rice, PCINC LTC Alfred Shehab and other members of the MG Meade Chapter.

In December, we flew to San Juan where LTC Jorge Mas and the staff of the Puerto Rico Chapter introduced us to local key government and military leaders, participated in a chapter staff meeting and enjoyed a productive and entertaining chapter Holiday Banquet. While there, I had the pleasure of presenting a Gold Patrick Henry (GPH) award to COL Juan Figueroa, a Companion who has done almost everything over his many years with his Puerto Rico Chapter. Later that month we had the pleasure of being hosted by the Wade Chapter for a great luncheon meeting at the Army Navy Club in Washington DC while accompanied by Chapter Commander COL and Mrs. John Whidden to attend the impressive Pearl Harbor Remembrance Ceremony at the WWII Memorial. While there, PCINC Russell Vowinkel and I placed a MOWW wreath at the memorial. That visit was quickly followed by attending a staff luncheon and chapter dinner meeting hosted by the Meade Chapter. Thanks to PCINC LTC Alfred Shehab for hosting Glenda and I at his nearby home during our visit.

In January, I attended Augusta Chapter functions and traveled to San Antonio for the mid-year EXCOM meeting at which much important business was discussed while plans and directions were laid out for the remaining year. While there, the EXCOM members met with the leadership and staff of the San Antonio Chapter and were briefed on the status of Region VIII chapters by Region Commander LTC Chuck Chamberlin. February included a visit to the Apache Trail Chapter in Arizona. Many thanks go to Department of AZ Commander COL Carol McKnight and husband Bob and chapter leaders for arranging the visit and a most productive meeting. The remainder of February was spent with my YLC Director hat on while making final preparations for and conducting the Augusta YLC, which was a great success. We also identified 10 of the top 62 students attending to fund and transport to the Patriots Point YLC in June.

In March, Glenda and I were guests of the Sun City Center Chapter near Tampa, FL where we assisted with awards, inducted new members and installed the new chapter staff. Chapter Commander Sheila Greason and her chapter Companions have been a rising chapter in recent years and continue to spread their enthusiasm throughout their community. They have also initiated steps to start a new chapter in another Florida retirement community area.

April included visits to more western area chapters including a well-attended ROTC banquet meeting at the Mesilla Valley Chapter organized by Chapter Commander CAPT Walt Baker along with wife Elsa and a Region XIII meeting and Massing of Colors Ceremony hosted by the El Paso Chapter Commander CPT Paula Mitchell. That was soon followed by a trip to the Dallas area to present an SPH award, to speak at a Fort Worth Chapter Meeting and to attend the formal Dallas Military Ball accompanied by VCINC Capt John Hayes and wife Mary.

The visit pace stepped up in May with trips to the Region V Conference in Savannah in which Region Commander CDR Rudy Metzger had scheduled excellent training topics and where I presented a GPH award to VCINC Wayman Johnson. A few days later, I had the opportunity to participate in the Tallahassee YLC run so efficiently by LtCol John Cahoon of the Fort Walton Beach Chapter, along with members of the Space Coast Chapter including the always hard-working husband/wife team of Henry and Kate Adams. Another trip was made to the Topeka Chapter where I had the chance to discuss MOWW matters with key leaders of the state and city along with conducting the installation ceremony for the chapter and presenting a SPH award to the outgoing chapter commander MG Don Jacka. Upon



return, Glenda and I traveled back to Florida for another installation ceremony and Region VI conference hosted by the Space Coast Chapter near Melbourne, FL.

Our travels stepped up even more in the month of June as we attended the Region I Conference in Newport, RI, followed by attendance at the Philadelphia Chapter Installation Meeting where I again had the opportunity to present a well-deserved GPH award to MAJ Bill McGill. Thanks go to the Chapter Commander Rick Wilking for running a great meeting and providing me an opportunity to visit the Freedom Foundation in Valley Forge and discuss YLC's with their Director during the visit. Next, I flew out to Tacoma, WA to speak at the Region XV meeting and the Puget Sound Installation Luncheon followed closely by a trip to Memphis, TN. While there, I was a speaker at a downtown commemoration ceremony for the 70th anniversary of the death of the first American general officer killed in WWII, Brig Gen Nathan Bedford Forrest III, USAAC, at a park in which a memorial plaque was placed with contributions from the Memphis Chapter. That was followed later that day by the opportunity to speak at the monthly Memphis Chapter meeting while hosted by past chapter and region commanders, COLs Bill and Barbra McGrath. Remaining activities during June included attendance at the annual Red, White and Blue Ball at the Ronald Regan Presidential Library in Semi Valley, CA, which was hosted by the Conejo Valley Chapter. Last, I attended the Patriots Point YLC in Charleston, SC. Glenda and I were finally able to take a break in our many visits in July while preparing for the Dallas Convention.

This was a busy year for the 16 member EXCOM. Tasked to conduct the business of the Order in between conventions, they physically met together three times during the year. The first was at the end of the San Diego Convention then again in San Antonio at the end of February. The final EXCOM will be at the start of this convention in Dallas. Much business transpired throughout the year via email and phone conversations.

This year we had several reviews and updating of existing MOWW guidance and documents. The MOWW Strategic Plan should be the roadmap for continuity and direction through the years. I am pleased, thanks to the dedicated work of IPCINC CAPT Russ Vowinkel and SVCINC CPT Debbie Kash, to say that we will have a revised and updated plan, that will be easier to read and, hopefully, more likely to be reviewed and utilized by chapters in the future.

We have streamlined the program for our national convention this year by shortening its length by a day, providing a dedicated day for tours and modifying the schedule to minimize time conflicts and maximize opportunities for Companions to attend training seminars. The Dallas Chapter has made every effort to make this a successful convention and one that will benefit all attendees. The Meade Chapter is planning to host the 2014 convention in Baltimore. We still need chapters to step up and commit to hosting the 2015 and 2016 convention. During our business session on Saturday, volunteering chapters will have the opportunity to host a future convention.

In the committee area, the Membership Committee has been developing new materials and guidance on recruiting and retention and will present these at the conventions Membership Seminar on Friday. Don't miss it! The ad hoc committee on Training & Education has developed a guide to improving chapter commanders and staff training. This too will be explained in more detail during this convention.

In the new chapter area, efforts have been ongoing and continuing by Region IV to establish a chapter cadre in West Virginia where there are currently no MOWW chapters. Action has also been initiated by Region VI to establish a new chapter in Florida. I applaud those efforts and realize that it is not an easy task. It takes time and dedication to build a new chapter. All Regions are central to this continuous



effort. Region Commanders need to explore locations in their area that may be fertile grounds for a new chapter.

Many Companions have contributed articles in our excellent *Officer Review* magazine. These along with helpful guides and “tips for success” by our COS should go a long way to assist the chapters to be successful. I challenge all Companions to really take the time to read the *Officer Review*, not just the pictures of chapter actions in the back but really read it cover to cover. Each issue is packed with informational and useful articles that should be shared by all Companions. Also share your magazine with others; it is a good and very useful recruiting tool.

Let me thank all the committee chairmen that “volunteered” their time to work for the Order this year and all the members of my staff, both elected and appointed who helped toward making MOWW a premier veterans service organization. Let me also mention our national staff. Our Order would be in real jeopardy without the hard work being accomplished on a daily basis by Brig Gen Morrill and his minimal headquarters staff.

Finally, I thank all Companions that take time to support our Order and I ask all to support our new CINC. Our Order truly has the talent to make things happen and make a difference in the lives of those around us. Thanks for all the support you have given me this year and I ask that you give the same to our new Commander in Chief.

For the good of the Order

A handwritten signature in black ink, appearing to read 'Gary Engen', written in a cursive style.

GARY O. ENGEN, LTC, USA (Ret)
Commander-in-Chief



NATIONAL OFFICER REPORTS

CHIEF OF STAFF BRIG GEN ARTHUR B. MORRILL III, USAF (RET)

OVERVIEW

- The Order is making progress in membership, although only approximately one percent of the membership recruits anyone.
- Chapters reaching out to Companions to establish and maintain regular and frequent contact with all chapter Companions is having a positive effect on Companion involvement, and Regular Membership renewals.

OPERATIONAL BUDGET EXECUTION (2011-2012)

- HQ MOWW executed the FY12 MOWW Budget such that after expenses, Net Income was \$81,637.70.
- National dues were higher than programmed owing to the great work of the chapters to encourage Companions in an overdue status to become current in their annual and installment plan dues.
- Merchandise sales were above forecast owing to the chapters increasing efforts in outreach recognition program, e.g., ROTC and scouting, most notably.
- The CINC Solicitation came in over the objective, which was a direct result of the selfless generosity of Companions Order-wide.
- Employee Wages/Taxes came in above forecast due to the Order owing Mr. Ken Staples for years of unused vacation days, and due to several months overlap between Mr. Staples and Ms. Small.
- HQ MOWW successfully implemented employee medical and dental benefits based on the FY12 MOWW Budget approval. Cost came in under forecast.
- Office Supplies were slightly less than forecast fiscally.
- The CINC travel expense line item is increased to provide the CINC with sufficient travel funds.
- The EXCOM meeting expense line item came in over forecast due to a decision to cover EXCOM member travel and lodging for the Mid-Term EXCOM meeting. This resulted from an EXCOM decision to avoid placing an undue financial burden on EXCOM members, which has the effect of suppressing volunteers for this leadership role, etc.
- The CINC Solicitation Processing line item came in over forecast due to the cost of three mailings to 9,000 Companions (i.e., 27,000 mailing envelopes, envelope inserts, solicitation inserts, postage and mailing). This cost was more than offset by the donations received (which were over the goal). For FY13, we programmed for the three mailing requirement.
- PM Distribution to chapters came in over forecast (which is good), and every chapter in the Order received a greater PM Dividend than it did the prior Fiscal Year.
- Companion Services generally executed at forecast levels, the exception being the addition of a second postage meter machine (lease) and MOWW merchandise procurement (\$59K vs. \$40K forecast). This increased merchandise procurement cost was offset by increased merchandise sales.
- MOWW Convention Support was slightly over forecast due to including Distinguished Service Award recipient and Awards Luncheon speakers in to that general category, and due to one-



time purchases of convention related material, e.g., a full-sized set of US, MOWW and Service flags, convention banners. In FY13, distinguished visitor expenses are carried as separate expense lines.

- Awards & Prizes came in under budget.
- The Officer Review came in slightly over budget due to three unprogrammed increases affecting the price of paper. We forecast a generally steady state in the near years, as adjusted for inflation, etc.
- This year we created a unique expense line item for Commercial Insurance (Hartford and CIMA).
- Information Technology Infrastructure came in under budget.
- Facility infrastructure came in on budget, with one exception, i.e., the Order had to replace the HVAC system in the Headquarters building in July, which was an unforecast expense.
- The Annual CPA Audit cost came in as budgeted. Key finding follow:
 - The Government & Non-Profit Audit Group, PLC, identified no material deficiencies and no uncertain tax positions. GNPAG did recommend inventory purchases be posted directly to the inventory account when the transaction is originally entered into the accounting software and reconciled to the general ledger monthly. That is in work.
 - GNPAG found that endowment assets are invested in a well-diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution to cover the authorized expenditure from each fund, while growing funds if possible.
 - GNPAG Also found the Order has a policy of restricted endowments, of appropriating for distribution each year an amount not to exceed the prior year earnings from interest and dividends of the specific fund. This is consistent with the Order's objective to maintain the purchasing power of endowment assets as well as to provide additional real growth through new gifts and investment return.

ACCOMPLISHMENTS (2012-2013)

- Implemented QuickBooks financial and accounting software; now working integration issues.
- Establishing enhanced dues invoicing procedures and products(e.g., Annual, Overdue and Last Notice, and PM Installment Membership message in all dues invoices)
- Enhanced budget exhibits, increasing visibility of expenditures and trends
- Developed a Requirements Document and Statement of Work that resulted in a contract being awarded that will provide HQ MOWW servers and networked capabilities, and a network administrator.
- Developed and implemented an initiative to improve chapter information in the MOWW Membership Database.
- Developed Phase II new website content, and laid out requirements for eCommerce portion of that. Phase III efforts finalizing both underway, and expect release in November 2013.
- Developing an update to the MOWW Policy Manual for release by December 2013.
- Improved the layout of the Officer Review; working on the next iteration of enhancements.
- Developing a MOWW Convention Guide.
- Established new vendor agreements for MOWW merchandise.
- Developing new MOWW merchandise products.
- Streamlined HQ MOWW order processing to improve flow and increase process speed
- Developed Chapter Adjutant Checklist (MOWW Fm 25) and Chapter Treasurer Checklist (MOWW Fm 28)



- Revised all Commander Checklists with leadership level information to provide an operating context. This includes the Region Commander Checklist (MOWW Fm 16), the Department & State Commander Checklist (MOWW Fm 17), and the Chapter Commander Checklist (MOWW Fm 19). Note: Department and State Commander Checklists were merged into MOWW Fm 17 (MOWW Form 18, State Commander Checklist is rescinded).
- Developed SVCINC & VCINC Checklist (MOWW Fm 29)

EMPLOYEES

- The HQ MOWW Director of Finance, Ms. Cherie Small, has an MBA in Accounting, and has been working database migration issues between Peachtree and QuickBooks. She recently helped negotiate a contract to integrate membership and accounting databases, and to provide a server capability and network administrator support for the first time in MOWW history.
- The Order released one employee and hired a replacement.
 - The new HQ MOWW Director of Administration & Membership is Mrs. Julie Behre. Mrs. Behre is long experienced in organizational management and administration, and she has already made great strides in the areas of membership, database management and more, to include working on the contract mentioned above.
 - Ms. Yesenia Aguirre, the former Director of Administration, was released to pursue other opportunities.
- The MOWW Merchandise Manager is HPM Wm. Russell Morrill. He established new vendor contracts to ensure the Order has a stable supplier base and enhanced product availability. He is also upgrading product offerings in the process.

BG BULTMAN (HEADQUARTERS) CHAPTER (122)

- The chapter supported:
 - ◆ 472 Senior and Junior ROTC medals, certificates and ribbons
 - ◆ 301 BSA Eagle Scout Certificates
 - ◆ 1,091 GS-USA Gold Award Certificates
- Over the past year, HQ MOWW has seen an increase in non-MOWW organizations using the MOWW website (and the BG Bultman Chapter) for ROTC and Scouting support.

CONCLUSIONS

- Efforts to annually achieving a five percent net increase in Order membership, annually expanding outreach programs, improving chapter visibility in the local community, enhancing leadership training and increasing Companion recognition should continue to be imperatives.
- The chapter development area requires abiding emphasis and action at all levels of the Order. We continue to lose chapters we know are struggling. We must help support and restore them, in addition to chartering Cadres and new chapters.

KUDOS

- To CINC LTC Gary O. Engen, USA (Ret), for developing the CINC Goals currently in force in the Order. Not only are these thoughtful goals scalable from tactical (chapter) to strategic (EXCOM)



levels in their application, they are so well-focused on core Order needs so they will serve as invaluable objectives for years to come.

- To CDR Rudolph Matzner, USN (Ret), Region V Commander, for his use of the MOWW Chapter Operations Matrix (Prototype) in Region V. He is using it to great effect to determine where one can find best practices and to identify chapters needing increased support.
- To LTC William K. Rapp, USA (Ret), and Lt Col Marlon Ruiz, USAF (Ret), Membership Committee Chair and Vice Chair, respectively, for their extraordinary research and analysis in the membership and chapter development arena to proactively address baseline needs of the Order.
- To Maj Robert J. Williams, USAF (Ret), Boy & Girl Scouts Committee Chair, for his ceaseless efforts on behalf of Scouting, and for his diligence in finding ways to better to support scout organizations throughout the United States.
- To Law & Order Chair, LtCol William G. Byrne, USMC (Ret), for willingly taking on the leadership of this key committee while heavily committed otherwise, and with little notice. He exemplifies selfless service and leadership excellence, and is a model for us all.

RECOMMENDATIONS

- Recommend adopting the Chapter Operations Matrix (ENCL) Order-wide.

For the good of the Order

ARTHUR B. MORILL III, Brig Gen, USAF (Ret)
Chief of Staff

Enclosure
MOWW Chapter Operations Matrix (Prototype)



CHAPTER	REGION	YLC STUDENTS SPONSOR	YLCs HOSTED	MOCs HOST	NAT CIT SUBMIT	OUTSTAND SVC AWD PRESENT	CERT OF APPREC PRESENT	ORG P. HENRY AWARDS PRESENT	SROTC MEDALS PRESENT	JROTC MEDALS PRESENT	BSA EAGLE CERT PRESENT	GS-USA GOLD AWD CERT PRESENT	CHAP NAT SEC AWD SUBMIT	CHAP HOWELAND SEC AWD SUBMIT	CHAP L&O AWD SUBMIT	CHAP MON, MEM & PLAQUE PRESENT	CHAP ACTV AWD SUBMIT	OR ARTICLES SUBMIT	OR "CHAP IN ACTION" SUBMIT	TAX FILING IRS EMAIL SUBMIT	MOWW FM 9 SUBMIT	ANNUAL FIN REVIEW COMPLETE
CHAPTER "X" (YES or "NO")	"X"	Y	N	Y	Y	Y	Y	Y	Y	Y	Y	Y	N	N	Y	N	Y	Y	Y	Y	Y	Y
Sample Chapter																						

MOWW CHAPTER OPERATIONS MATRIX (PROTOTYPE)



NATIONAL OFFICER REPORTS

SENIOR VCINC CHIEF CAPT DEBORAH A. KASH, USAF (RET)

My oversight responsibilities included the Regions XIII, XIV & XV and the following committees: Homeland Security, Patriotic Education and Historical & Archives. I chaired the Awards Ad Hoc Committee, the Budget Committee and I was the Vice Chair for Policy Planning Committee. Two GSOs supported me: Col David Gibson, USAF (Ret) and LTC John H. Hollywood, USA (Ret). They did an excellent job for the chapters in their Regions and committees.

CINC Goals

Regions XIII, XIV, XV have made great efforts to accomplish the CINC's Goals. Below I have highlighted some of their accomplishments and plans in progress. While most programs address more than one of the goals, I have only mentioned them once. I have also identified a few areas that need improvement.

- Grow Chapters by a Net of 5%
 - a. The Colorado Springs Chapter has met this goal as of 22 March 2013 Region Report. The Chapter Commander Col Barrie Town set out to accomplish this goal with the strategy to recruit for a specific outreach program, Rocky Mountain Youth Leadership Conference. Five Chapters have a net gain and may reach the goal by June. These are the Santa Fe, Las Vegas, Holland, Conejo Valley and Vandenberg Chapters. Congratulations!
 - b. Retention of our members needs to be a priority. The three Regions have lost 138 Regular member through non-payment of annual dues and 61 members for not completing their Perpetual Members installments for a total of 179 members. This is 33% of the Orders total 547 losses.
 - c. Example of chapters taking steps to connect with their members to increase their chapter participation and membership: The San Francisco Bay Chapter contacted all their members to attend their first Christmas Party with the goal to re-energize their chapter members to attend and invite perspective members. Five members and their spouses attended along with several perspective members. The Greater Salt Lake City Chapter Commander LTC Dan Hudson contacted all of its members to invite them to meet me when I was in town. He also called other members living in Utah to invite them to join the Chapter.
 - d. The Region XIV Convention held a discussion on locations to start new chapters. We will investigate several leads in 2013-1024.
- Enhance Leadership Training at all Levels
 - a. Region XIV held training on the use of EXCEL, Veteran History Program, Tax Reporting Requirements, Awards and Recruiting. Training was a component with each visitation I made with Region, Department/State, Chapter and members.



- b. This is an area in which I believe the Regions and Departments/States can improve. We cannot assume that Chapter Commanders are receiving all the training that is needed when they take over command. It is essential that each level assess the training needs of those they oversee and ensure those needs are met.
- o Improve Companion, Chapter and Community Recognition
 - a. The Denver Chapter placed plaques in each high school with the student's names who attended the Rocky Mountain Youth Leadership Conference.
 - b. The San Diego Chapter held their 58th Massing of Colors and Service of Remembrance. This year a special tribute was made to honor Vietnam Veterans.
 - c. The Woolsey Chapter's Awards Committee requested nominations for the Bronze Patrick Henry (BPH) from all the area high schools. The recipient, parents and teacher were present when the BPH was awarded.
 - d. The Gaylord-Dillingham Memorial Chapter submitted for the Chapter Newsletter Award for the first time.
- o Strengthen Chapter Outreach Programs
 - a. The Puget Sound Chapter held its first Joint "Salute to the Nation and Massing of the Colors" with Fort Lewis Army Base, which was a big success.
 - b. The Phoenix Chapter attended the Girl Scout Gold Award ceremony and had a display table for the Arizona Youth Leadership Conference.
 - c. The Santa Fe Chapter hosted a Veteran Suicide Prevention Forum and invited other veteran service organizations and interested groups to discuss the high rate of returning veterans suicide rates and what they could do to reduce it.
 - d. The Denver Chapter presented for the first time 198 Eagle Scout Certificates.
 - e. The San Diego Youth Leadership Conference (SDYLC) sponsored by the Pendleton, Holland and San Diego Chapters held its largest class at 50 students.
 - f. The San Francisco Bay Chapter is planning to conduct their first Youth Leadership Conference.
 - g. The Vandenberg Chapter has built the American Heritage Monument in Atascadero, CA, and it was dedicated in July.
 - h. Region XIV has started to participate in the Veteran History Project by taking oral histories of veterans.
- o Expand MOWW Visibility



- a. The Santa Fe Chapter purchased a MOWW flag and presented it to the New Mexico Department of Veterans' Services. It is proudly displayed.
- b. The Denver Chapter hosted a MOWW table at the Studio 1430 (KEZW) Veterans' Fair.
- c. The Vandenberg Chapter Commander CPT Dick Hathcock was interviewed by KVEC Radio about the Stolen Valor Act.
- d. The Holland Chapter placed a meeting announcement in their town paper which resulted in five guest and one of which I was able to recruit to speak at this year's SDYLC.

COMMITTEES

Many thanks to the committee chairs, LTC Wayman Johnson, LTC Dick Minor and CWO4 Allan Peschek for hard work. Their reports and the Awards Ad Hoc Committee report may be read in the committee reports section.

VISITS

I have had the great pleasure of visiting the following:

- a. Region: I, XIII and XIV.
- b. Chapters: San Diego, Holland, Pendleton, San Francisco Bay, Bradley/San Fernando Valley, Greater Boston, Apache Trail, Catalina Mountain, Woolsey, El Paso, Colorado Springs/Denver Joint Meeting, and Vandenberg Chapter
- c. Staff Meetings: Region XIV, San Diego, Holland, Pendleton; AZYLC, SDYLC
- d. Commanders: Bradley, Santa Fe, Fort Huachuca, Greater Salt Lake City, Las Vegas State, Rocky Mountain Department and Region XIII & XIV
- e. Outreach Programs: Bradley/San Fernando Valley's Veterans Home West LA Fundraiser Event, San Diego YLC, Santa Fe Pearl Harbor Remembrance Day, San Diego Massing of the Colors in Nov and May, West Valley Massing of the Colors, Mesilla Valley ROTC Recognition Night, and El Paso Massing of the Colors, Conejo Valley Red White and Blue Ball, Region XIV Heroes Air Show MOWW booth and the Vandenberg's American Heritage Monument dedication.

For the Good of the Order

A handwritten signature in black ink that reads "Deborah A. Kash". The signature is written in a cursive, flowing style.

DEBORAH A. KASH, Captain, USAF (Ret)
Senior Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC JOHN M. HAYES, USAF (FMR)

- My 2012-2013 responsibilities included oversight for Regions VIII and X, and for the Boy/Girl Scout, ROTC, and Chapter Activities and Awards Committees. Assisting me were GSO's MAJ Robert Williams (Fort Worth Chapter) and MAJ David Wirsig (Pinson Memorial Chapter).
- Region VIII includes 15 chapters – two in Oklahoma (COL Woods and MG Critz), and thirteen in Texas (Austin, CAPT Dillworth, Hill Country, Fort Hood, Victoria Crossroads, Pinson Memorial, Fort Worth, North Texas, Dallas, Houston, San Antonio, Region VIII HQ, and Corpus Christi).
 - Region VIII is proud to have the 2013 MOWW National Convention in Dallas. The Dallas Chapter, with the assistance of Companions from North Texas, Pinson Memorial, and Fort Worth Chapters, are to be commended for an excellent job.
 - Corpus Christi is in the process of being closed and Victoria Crossroads is having problems. The latest Region Report showed membership flat, with deaths and Non-Payment of Dues (NPD) drops being a factor.
 - The Region VIII Annual Convention was held on 17 and 18 May in Dallas, with the Pinson Memorial Chapter hosting the event. LTC Charles "Chuck" Chamberlin and his staff were re-elected to a second term. Department of Texas Commander LTC King Moss II and Department of Oklahoma Commander LTC John Wayne Chapman II were re-elected to additional terms. LTC Chamberlin is working on a Region Convention Planning Guide to establish guidelines for future Region VIII conventions. He has updated the Region's chapter leadership contact list with current information. He is also working on an information handout for commanders and staff that should assist them with the Region Reports sent by National. Finally, he is looking into establishing a new chapter in College Station and addressing the issues in Corpus Christi and Victoria.
 - Region VIII has an excellent YLC program administered by the Texas Patriotic Foundation (TX PEF). Under the leadership of LTC Earl Bullock (TX PEF President) and PCINC CAPT Rollie Stevens (TX PEF Treasurer), TX PEF conducted, in 2013, 5 YLC's (Texas A&M, USS Lexington, Central Texas College, Texas Wesleyan University, St. Mary's University), with sponsorship from HOBY, Dallas AFA, Joe Foss Institute, Dallas Navy League, and the Dallas and Austin Sojourners. Attendance was approximately 315 students. An additional YLC was held in Oklahoma City at Oklahoma Christian University.
 - The four chapters of North Central Texas (Dallas, North Texas, Pinson Memorial, and Fort Worth) hosted the CINC and his wife in April. The visit was highlighted by the annual Dallas Military Ball.
- Region X includes six chapters: Detroit, Chicago, Indianapolis, Milwaukee, Ft. Snelling, MN, and Central Iowa. The Region Commander, recently re-elected for 2013-2014, is COL Michael Peck of the Chicago Chapter. I assigned GSO MAJ Wirsig to assist in oversight.



- COL Peck has appointed Commanders for five states (Iowa, Indiana, Michigan, Wisconsin, and Minnesota). They participated in a youth program at Great Lakes Naval Station (9 June-15 June). The Chicago Chapter recognizes the Top Recruit each week from the Recruit Training Command at Great Lakes.
- MOWW JROTC medals were awarded at 27 high schools in Illinois for 2013.
- The latest Region Report shows membership relatively flat, with a loss of two living members since 30 June 2012. Central Iowa Chapter is having difficulties.
- The Boy/Girl Scouts Committee is chaired by MAJ Robert Williams. He continues to do an excellent job with assistance from LTC Oren Peters, Boy Scout Chairman, and HPM Deborah Kerr-Minor, Girl Scout Chairperson.
 - MAJ Williams and LTC Peters represent MOWW on the National Boy Scout Community Relations Task Force. They attended the 2013 National Boy Scout Convention, held in Dallas, and promoted the Order's Eagle Scout Recognitions to several hundred delegates.
 - The committee continues efforts to increase the number of annual chapter MOWW Scouting Reports submitted. They encourage qualified Companions to apply for the MOWW BSA Community Organization Award ("Square Knot").
 - Finally, they report that the number of nominations for the MOWW National Scouting Award needs to increase. There have been several requests from Troops for MOWW Eagle Scout Recognition Certificates. MAJ Williams has done a good job coordinating the requests with MOWW chapters. MAJ Williams and his committee have had a successful year working with the Boy and Girl Scouts and our Companions.
- The ROTC Committee is chaired by CDR Alan Mandigo. CDR Mandigo is an active NJROTC instructor. He has reviewed the four services' JROTC manuals in relation to our MOWW JROTC awards. He said they are up to date and current. He wrote most of the material for MOWW awards that is included in the manuals. He shared MOWW information with NJROTC instructors from 85 units at a recent training session in San Diego. He and his Committee are addressing ways to reach out to ROTC and JROTC units about our Order and our recognitions.
- The Chapter Activities & Awards Committee is chaired by MAJ Jo Anne Barton of the El Paso Chapter. During the year, MAJ Barton and her committee have emphasized their desire for greater chapter participation in National Award submissions. Commanders have been reminded about National Citation submissions. MAJ Barton also noted that there needs to be more presentations of the Outstanding Service Award. MAJ Barton also served on the Awards Ad Hoc Committee this year. The Order needs to increase recognitions of our Companions and chapters.

For the Good of the Order

JOHN M. HAYES, Captain, USAF (Fmr)
Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC COL CLAY C. LE GRANDE, USA (RET)

- Oversight Responsibilities
 - My oversight responsibilities included oversight of Regions VI, VII, & XI, two national committees, Law & Order chaired by Col Roy Gray then LtCol Bill Byrne, and the Information & Publicity Committee, chaired by LTC Don Munson. The two GSOs assigned to me were LtCol Bill Byrne and LTC Don Munson who were actively involved with committee work, supported assigned regions, and provided excellent advice and recommendations. The Region Commanders in my area were all experienced and two of the three had served prior years in region command. All three were responsive in communicating with me and were active in providing guidance and support to their Chapter Commanders as well as updates on their regions activities. The two committee reports by their respective chairs can be found elsewhere in this book.
 - I visited six of the 18 chapters in my area and attended both of the region conventions (VI & VII) conducted this year.
- Region VI
 - This region was commanded by HPM Katherine "Kate" Adams of the Space Coast-Indian River Chapter. The region currently consists of eight (8) chapters though we are in the process of closing the Tallahassee Chapter due to chapter inactivity. The region had an overall net loss of members this year with Sun City Chapter being the only chapter with a net gain in members.
 - Lt Col Frank Zahrobsky is leading an initiative to start a new chapter in "The Villages" retirement center. All chapters are active in sending students to Youth Leadership Conferences and support ROTC / JROTC programs. Two YLCs, Tallahassee and Melbourne, are conducted in the region by the Youth Leadership Foundation of Florida, Inc. that served 109 participants this year. There are plans to expand youth participation during the next YLC cycles to approximately 120. Massing of the Colors are conducted are participated in by four chapters. Bradenton-Sarasota, Space Coast-Indian River, Sun City Center, Fort Walton Beach, and Puerto Rico Chapters are very active chapters in program activities.
 - The Region VI Convention on May 24, 2013 was hosted by the Space Coast-Indian River Chapter in Melbourne and was attended by 12 delegates from five chapters. The CINC and I also attended the conference. A Chapter Leadership workshop was presented as part of the convention program. The Region Commander presented numerous awards to recognize the work of their companions and I presented a Silver Patrick Henry Award to RADM G. Robert Merrilees. The Region Commander was re-elected to serve the coming year.



- The region's major weakness is membership recruitment.
- Region VII
 - This region was commanded by LTC Shaun McGarry of the LTG Middleton Chapter. The region consists of five chapters all of which are very active in MOWW program activities. The region had an overall net loss in members this year. Two chapters, Central Arkansas and LTG Walker Chapters met the +5% goal, and MG Wheeler had a net gain in members. All chapters send students to YLCs and support ROTC / JROTC programs in their areas. LTG Middleton Chapter supports all ROTC / JROTC programs in Louisiana outside of New Orleans. The MG Wheeler Chapter sponsors the only YLC, Huntsville that is conducted in the region through a foundation. The YLC had 68 students this year. Central Arkansas Chapter presented Flag Education Classes throughout Arkansas for approximately 6000 students. The LTG Middleton Chapter conducted its annual Massing of the Colors before a high school student body and open to community members (approximately 550 attended). The LTG Walker Chapter participated in an annual Memorial Day Ceremony at a local cemetery honoring deceased veterans. CPT Grevemberg Chapter sponsored a float with the MOWW emblem and sign prominently displayed during a Mardi Gras parade this year.
 - The Region VII Convention on April 5-6, 2013 was hosted by the LTG Middleton Chapter in Baton Rouge and was attended by 19 delegates representing all five region chapters. I also attended the convention. A Chapter Leadership workshop was presented as part of the convention program. During the banquet, I presented a Gold Patrick Henry Award to Lt Col Phil Collins and a Silver Patrick Henry Award to COL Ulysses Hargrove. Maj Robert Jones, Central Arkansas Chapter, was elected Region Commander to serve the coming year.
 - The region needs to continue to make progress in membership and look at options for new chapter development.
- Region XI
 - This region was commanded by MAJ Ronald Jones of the Saint Louis Chapter. The region consists of five chapters three of which are very active in MOWW program activities. The region had an overall net gain in members this year, though it did not meet the +5% goal. Central Missouri Chapter and Topeka meet the +5% goal and Wichita and Saint Louis Chapters had no gain or loss. All chapters with the exception of Central Missouri report ROTC / JROTC support. Both Saint Louis and Topeka conducted Massing of the Colors. I attended and was the speaker at the Topeka MOC, its first ever conducted with 37 Color Guards and 450 people present. Greater Kansas City hosted its annual International Military Ball for Fort Leavenworth C&GSC officers. Saint Louis cancelled the Mid-America YLC for this year with plans to continue during the next YLC cycle. Topeka Chapter had an outstanding awards program this year to recognize many companions for outstanding work for the Order. The CINC installed the new chapter officers for Topeka on May 21, 2013.



- Region XI did not conduct a region convention this year and this should be a priority for the coming program year.
- The region needs to continue to make progress in membership and pursue a new chapter start up in Nebraska with support for membership revitalization for Central Missouri and Wichita.
- General Comments
 - Membership is our most important goal and needs the attention of all Companions, Chapters, and Regions. One of the three regions in my area had a net increase in membership, a positive, though not quite to the goal yet and much work needs to be done in this area. Along with the individual member recruitment, an aggressive effort to start new chapters needs to occur.
 - Montez and I were honored to be able to attend last Veterans Day at Arlington National Cemetery and attend both the ceremony at the Tomb of the Unknowns and at the Pershing Gravesite. Both ceremonies were moving and a source of great pride in the role of the Order in preserving these tributes to our veterans. The Order was founded by dedicated and hard-working companions as they carried out their vision of preserving the founding ideals of our nation, and today I see that same dedication and extraordinary work on behalf of the Order in every visit I make to chapter and region meetings. I encourage each companion to continue the work of expanding the Order's reach to achieve the objectives specified in the Order's Preamble.
 - If not us, who?

For the Good of the Order

CLAY C. LE GRANDE, COL, USA (Ret)
Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC LTC WAYMAN J. JOHNSON, USA (RET)

- Assigned (Oversight Responsibilities)
 - Regions: II, V
 - Committees: Membership, Financial Development
 - GSO Linda Ebert-Aruff, HPM - Membership and Region II
 - GSO CAPT Fredrick T. Massey, USN (Ret) - Financial Development and Region V

- Membership to include retention is the most important area for focus.
 - An article on Membership Recruitment and Retention was submitted for the Officer Review.
 - Thoughts about increasing MOWW membership were shared with the Membership Committee and mid-winter EXCOM meeting. Ideas included:
 - Targeting the Afghanistan and Iraq veterans of Active, Reserves and National Guard services. In our preamble are the words "To acquire and preserve records of individual services;" I believe officers with war experiences would like for their service records be available for review by their families in a central location, especially reserve and national guard officers. As an Order, we can offer to preserve records as well as providing the opportunity to continue to serve their country.
 - Electronic membership application, an electronic recruiting app for iPhones and iPads. This interesting technology allows recruiters to go paperless. It provides a more convenient method of signing up new members. It reaches out to younger members and embraces the technology that stirs their interest. A potential new member can signed up, on-the-spot. There should never be a situation in which a potential member is lost because a recruiter did not have a paper application on hand.
 - Idea of having a series of videos focusing on the organization when visiting the MOWW web site. Stress our proud heritage as an organization of service and reflect such virtues as military camaraderie, civic companionship and national patriotism as well and have a national video prepared and shown nationally on such venues as the Military channel, History channel, PBS and the varies social media.
 - Recruit some prominent flag officers, expanding membership eligibility categories and reaching beyond current circle of acquaintances.
 - GSO Linda Elbert suggested all companions put their MOWW local chapter and HQS URL at the end of all their emails. Many will open it up and learn more about MOWW.

- Financial Development Committee:
 - A request was submitted to the committee to look at possibility of having a MOWW Credit card with percentage of charges being credited to MOWW. The opinion was expressed that many MOWW members already have "cash rebate" or "points" credit



cards with various financial institutions, and any effort to elicit them to change to an alternative credit card would yield negligible positive response.

- The Committee explored some alternative income by establishing "affinity agreements" with various businesses of which MOWW Companions would become customers. Due to the MOWW small membership size and somewhat stagnant membership growth, it was determined that the MOWW is not a viable candidate for the establishment of such an "affinity agreement."
- Regions: II, V
 - There are some strong chapters and some weak chapters.
 - Beginning of the year was characterized by efforts in getting compliance to the MOWW IRS reporting requirements for chapters in Region II and V.
 - Attended the Savannah Chapter Massing of the Colors.
 - Attended Region V Convention in Savannah, GA and presented a Silver and Gold Patrick Henry Award to very deserving companions.
 - Attended open session of the Augusta Chapter YLC at Westminster School in Augusta, GA.
 - Participated with members of the Augusta Chapter in the Memorial Day Parade held in Historical downtown of Aiken, SC. The float was professionally made and contained an American flag, an eagle and the Statue of Liberty. We were well received by those watching the parade and received numerous hand claps of approval. A sign stating, "Military Order of the World Wars, MOWW, Augusta Chapter" was displayed on the float.
 - Scheduled to attend one day of the General Westmoreland Chapter YLC onboard the USS Yorktown at The Patriot's Point in Charleston SC.
- Replacement Gold Patrick Henry for Strom Thurman was presented to Museum Director in Senator Thurmond's home town of Edgefield, SC. The GPH was engraved: "Major General James Strom Thurmond, An American Patriot and US Senator 1954-2003". The museum had a number of Strom Thurmond awards on display but was missing the GPH award he received from COL O.G.A. Mastroianni, 1992-93.

For the Good of the Order

WAYMAN J. JOHNSON, LTC, USA (Ret)

Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC LTC RUTH L. HAMILTON, USA (RET)

- This report outlines my oversight responsibility for Regions I, III and IV and two assigned General Staff Officers (GSOs), as well as the Legislative and Resolutions and National Security Committees. My assigned GSOs were: CDR John Baumgarten, Region IV Commander and Richmond Chapter Commander as well as the Financial Development Committee Chairman; and LTC William (“Bill”) Rapp, New Jersey State and Chapter Commander, and Membership Committee Chairman. Both GSOs, and all Region Commanders, supported me fully throughout the year and were extremely responsive to any issues that arose.
 - Region I
 - The Region I Commander is CAPT Harry Weinberg. He ran two excellent Region Conferences, which I attended. The first was a Mid-Winter Conference in Boston, MA on 1 December 2012 and the second was the End-of-Year Conference in Newport, RI on 1 June 2013. All of his Chapter Commanders or their representatives attended both conferences. Over the course of the past year, the devastating Hurricane Sandy, several successive heavy snowstorms, shootings at the Newtown Elementary School hit this Region hard, and the unbelievable Boston Marathon bombings but, thankfully, MOWW Companions weathered the storms without incident.
 - The region’s chapters are very involved in ROTC/JROTC awards, recognition of deserving Boy and Girl Scouts, and the New England Youth Leadership Conference (that stemmed from collaboration with Norwich University’s Leadership Challenge Weekend under the guidance of its Executive Director, LTC Michael Jarvis). The New England YLC annually runs four conferences for high school students and one-day YLCs during the summer. The New England YLC had the first two Phoenician Award winners for this year. Because of the distant location of the first prize winner and the unavailability of him or his parents to attend the National Convention, special arrangements were made to award him with the Phoenician Award at allocation near his home in the Williamsburg, VA ; area. LTC Jarvis traveled to Rome, NY to present the prize to the second place winner.
 - I was proud to award LTC Jarvis with a Gold Patrick Henry Medallion at the Region I Conference in June for his dedication to make the New England YLC one of the best in the Order. Unfortunately, there has been no progress made on establishing an MOWW Chapter in Connecticut. The Greater Boston Chapter initiated a program to pay \$100 toward any Companion’s conversion from a regular to a perpetual membership.
 - Region III
 - The Region III Commander is LTC Michael Wilgen, who also is Chairman of the Council of Region Commanders. Throughout the year, the Chapters of his Region were actively engaged in supporting JROTC/ROTC awards and adding to the number of detachments supported, issuing Boy and Girl Scouting awards, and supporting several YLCs.



- Sadly, the Indiana, PA Chapter was closed during the year despite the greatest efforts of LTC Wilgen; the Pennsylvania State Commander, LTC Fred Lovelace; and key members of the Indiana, PA Chapter. With the closure, the former chapter members changed their chapter affiliation and the region redistributed the chapter's flags, funds, etc.
- I attended the Region III Conference in Mechanicsburg, PA on 28 April 2013. A special presentation on the National Society of Blackjacks, part of The Pershing Rifles Group, was presented by LTC Paul Farinella, Vice President of the Society.
- Region IV
 - The Region IV Commander is CDR John Baumgarten. He has been exceptional in reporting what is ongoing among the Chapters in his Region. Region IV chapters support several YLCs and Massings of the Colors; however, some issues arose regarding the support of JROTC/ROTC and Boy and Girl Scout awards during the course of the year.
 - One Region Commander tasking was to establish a cadre in West Virginia; he worked feverishly to do so. Even though he made initial inroads toward that end, after encountering several challenges, that effort is currently on hold. Within the Region, there are Chapters that are feeling the effects of health issues among leaders, and an aging and ailing membership. New members must be recruited and current officers must step up to assume higher leadership responsibilities. Nevertheless, the Chapters of the Region are conducting the work of the Order.
 - On 8 June 2013, I attended the Region IV Conference in Quantico, VA. LTC John Hollywood took the oath as the Region IV Commander shortly before the region conference due to CDR Baumgarten having to attend to personal issues. The conference generated worthwhile conversation and ideas for improving Chapter operations. I was pleased to induct COL S. John Whidden, Commander of the Major General Leigh Wade-DC Chapter, as State Commander of the District of Columbia.
 - The Major General Leigh Wade-DC Chapter has been phenomenal in promoting and supporting commemorative events within the Washington, DC metropolitan area.
 - During the year, all Region, State, Department and Chapter personnel complied with the required IRS tax-reporting requirements, although one issue surrounding an Employee Identification Number (EIN) is ongoing in Region I. Region Commanders worked with MOWW Headquarters and me regarding a number of procedural and administrative issues encountered during the year. At this point, I believe that many of those issues have been resolved and we are all working together for the good of the Order.

For the good of the Order

RUTH L. HAMILTON, LTC, USA (Ret)
Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

TREASURER GENERAL

The Treasurer General's report is represented by the work of the Budget Committee, of which the Treasurer General is a member.

For the good of the Order

ROBERT F. HARTMAN III, CDR, USN (Ret)
Treasurer General



NATIONAL OFFICER REPORTS

JUDGE ADVOCATE GENERAL

The Annual HQ MOWW Audit was reviewed; there were no items of issue to report.

For the Good of the Order

EARLE F. LASSETER, COL, USA (Ret)
Judge Advocate General



NATIONAL OFFICER REPORTS

SURGEON GENERAL

- As an Order, we are getting older as well as becoming more health conscious, even as we embrace new Companions of the Order. As these things occur, we are not only paying more attention to recruiting new members, but we are also engaging in more youth-oriented activities. Certainly, YLCs are a combination of passing the baton and interaction with the next generation. They are both also very positive for well-being.
- From my point of view, just using the examples around me and my chapter, I find plenty to write about each month on the topics of youth and aging, and the general well-being of Companions Order-wide. It is an honor to be of service, and to address common problems and offer potential treatments and responses. I think I got the GI suicide problem on the radar--at least for a short time--and the Santa Fe chapter is initiating a few helpful ideas, along with the local VFW, MOAA FEMEAL VETS, etc. The interaction between MOWW chapters and other veterans' organizations in addressing health and well-being issues gives us the ability to combine resources and effectiveness to a huge beneficial effect.
- Clearly, it is exciting and "fun" to relive older adventures and experiences in the Officer Review magazine, while also addressing the many issues of import to the Order in the magazine. I also think dealing with current and future medical conditions of the Order and current service members in the magazine a good and ongoing mission. Awareness of health issues that may play a part in our lives—now and in the future—helps us reduce their effect if not avoid them. In that regard, thanks go to all Companions for sending me the topic suggestions and health-related questions. As Perry Como frequently said, "Keep those cards and letters coming."
- In short, I find the Order unusually cognizant of health problems while striving to improve in both activity and in life. Both serve the Companions and the Order quite well.

For the Good of the Order

ROBERT E. MALLIN, MD, CPT, USA (Former)

Surgeon General



NATIONAL OFFICER REPORTS

CHAPLAIN GENERAL

- It has been my honor to serve as your Chaplain General for the past two years. My duties have included offering invocations and benedictions at our National Convention, corresponding with spouses of deceased companions when contact information was available, officiating at our National Convention's Memorial Service, officiating at our Non-Denominational Service and submitting Chaplains Pulpit articles for review and redaction prior to publication in our monthly magazine Officer Review.
- I will not stand for re-election and will nominate our Assistant Chaplain General, CDR William J. Houston, CHC, USN (Retired) for the post I have been honored to hold. It is noted that CDR Houston was the previous Chaplain General until compelled to resign in the wake of his gravely ill wife, Mary. I have known and revered CDR Houston for more than three-and-a-half decades. I was privileged to support CDR Houston in the wake of his wife's death and participate in her Memorial service in Paso Robles, California on 13 April of this year.
- In the words of my ecclesiastical forefather, Saint Augustine of Canterbury, it has been my privilege to serve as a "servant of the servants of God." I look forward with great expectation to our forthcoming convention. In the words of my ecclesiastical forefather, Saint Augustine of Canterbury, it has been my privilege to serve as a "servant of the servants of God." I look forward with great expectation to our forthcoming convention. I am deeply moved by the many kind words I have received from my fellow companions over the past two years. With equal vigor, I salute those who were considerate enough to offer helpful, constructive comments during my tenure.

For the Good of the Order

THEODORE O. ATWOOD, CAPT, CHC, USN (Ret)
Chaplain General



NATIONAL OFFICER REPORTS

HISTORIAN GENERAL

- We successfully completed the initiative to move MOWW historical documents previously stored in HQ MOWW to the archives at Stanford University.
- Since this will be my last report as the Order's Historian General, I want you to know your cooperation with Julia and I in fulfilling our duties as your Historians was greatly appreciated.

For the Good of the Order

ALLAN R. PESCHEK, CWO4, USN (Ret)
Historian General



NATIONAL OFFICER REPORTS

REGION I REPORT

Region I encompasses all six New England States. All states have active Chapters except Connecticut, which does have an active State Commander that provides MOWW representation in the State. There is one large chapter, one medium size chapter and five small chapters, which are all active.

- At the Region I Winter meeting, we were honored to have the SVCINC, Captain Deborah Kash and her husband, the VCINC LTC Ruth Hamilton and PCINC LTC Alfred Shehab. At the Region I Convention in Newport, RI, we had the honor of having the CINC, LTC Gary Engen and his wife as well as VCINC Ruth Hamilton and PCINC LTC Alfred Shehab. During the convention, VCINC Ruth Hamilton presented LTC Michael Jarvis, Commander of Green Mountain Chapter and Executive Director of the New England YLC at Norwich University with a Gold Patrick Henry Award—a well-deserved award.
- The most rewarding accomplishment of the year for Region I was the two top winners of the Phoenician Award came out of the New England YLC program. The winner will be doing humanitarian work in South Africa during the time of the MOWW Convention so his parent will attend to accept for him. The winner who comes from Williamsburg, VA, will be honored by the Hampton Roads Chapter upon his return—MOWW teamwork in action. The runner up was presented her award at her high school in Rome, NY, in appropriate ceremony by LTC Mike Jarvis.
- The New England YLC conducted four 3 day YLCs and two one-day YLCs in conjunction with our partner Norwich University. Guest instructors from the Greater Boston and Granite State Chapters assisted with instruction in several of the programs. All Region I Chapters assisted with program funding. Currently we are working on a program that will call for all chapters to provide some scholarships to JROTC students who can be accepted to the program. We had two meetings of the New England MOWW YLC Advisory Board.
- Although there is currently no Chapter in Connecticut, the appointed State Commander, CW3 Francois Pelletier, CT, and NG has provided very visible MOWW representation in the State. He has personally presented cash awards to a top graduate of the Connecticut National Guard OCS program and two cash awards to outstanding graduates of the US Coast Guard Academy. He has presented awards to the Yale University AFROTC and Navy ROTC at their Awards ceremony. These were the first awards presented at Yale since the ROTC programs were reestablished on campus. He made similar presentations at the University of Connecticut and to the JROTC at New Britain, CT. Additionally CW3 Pelletier presented 20 Eagle Scout certificates at Housatonic Council's Award night.
- A letter was sent to all MOWW CT residents sounding them out on establishing a new chapter in the state. To date response has not been good, however we will continue to pursue this goal.
- The Newsletters of both the Greater Boston and the MG Joshua Chamberlain Chapters underwent significant upgrades as to both contents and appearance. Both Chapters can be



proud of what they accomplished. The Greater Boston Chapter is now including a section on World War I memorials and factoids as the nation prepares to celebrate the centennial of the "War to End All Wars".

- Support of ROTC and JROTC by all Chapters and the CT State Commander has been impressive. In addition to medals and certificates, several chapters have made special awards. Cape Cod Chapter presents two top graduates of the Navy ROTC program at Massachusetts Maritime Academy engraved pewter mugs. The Greater Boston Chapter has presented seven MOWW perpetual memberships to outstanding commissioned graduates of the eight ROTC programs they support. The first to receive this award was a Northeastern University graduate who was selected as the top Army ROTC student in the nation.
- Veterans and Memorial Day observances were marked by participation by all Chapters. These include both the Greater Boston and Worcester Chapters participating in Northeastern University's Veterans Day observance which this year featured an address by Janet Napolitano, Secretary of Homeland Security. Narragansett Bay Chapter Commander spoke at a World War I observance in the state while a Granite State companion spoke at a Memorial Day event in New London, NH. The Green Mountain Chapter Commander is a leader on the "Flags for Veterans Committee in Barre, VT that planted some 2400 flags on Veterans gravesites. Green Mountain Chapter participated in a Massing of the Colors at the Vermont Veterans Cemetery with Spaulding, VT JROTC carrying the MOWW colors and providing a firing party. The Region Commander and the MA Department Commander both participated in a Pearl Harbor Day observance at the Boston Historical Park. The Department of MA Commander was the principal speaker at the City of Boston's annual Pearl Harbor Day ceremonies at Faneuil Hall. This only illustrates some of the participation in historical and veterans observances by our Region I Chapters and companions.
- The Greater Boston speaker program continues to be excellent. Subjects such as World War I, the War of 1812, National Security, Law and Order, and Homeland Security were all addressed. Speakers included the Curator of the USS Constitution Museum, the Director of the National Security Program at the Kennedy School, Lt Gen Tad Olestrom USAF (Ret), the Assistant Special Agent-in-Charge of the Boston FBI Office and the Deputy Fire Chief of Boston for Planning and Preparedness were all well received. The Deputy Fire Chief spoke two weeks before the Boston Marathon bombing and as such, we were not surprised at the well-coordinated response to the event. Based on this speaker program, the Boston companions are amongst the best-informed ones in the Order.
- Many Region I companions were recognized for their achievements including two who received the Silver Patrick Henry Award for their successful efforts in convincing Harvard University to reverse its policy and welcome a ROTC presence back on campus. Boston also awarded a Silver Patrick Henry to the recently retired professor of Military Science at Northeastern University for making that program the top Army ROTC program in the nation. LTC Soldato has become a perpetual member. The Green Mountain Chapter gave a Certificate of Appreciation to Ms. Louise Calder, the Curator of the Vermont Vietnam Veterans Memorial located at a Highway Rest Stop.
- Cape Cod, Worcester and Greater Boston Chapters have essay contests with cash rewards open to high school students. Each Chapter uses the theme of the Bill of Rights or "Why I love the United States." Cape Cod's award is named for Lt James Pafford who established a trust fund



with the proviso the award go to a Falmouth High School Student. Greater Boston has the Danforth award named for a former companion and the award goes to a City of Boston JROTC student who writes the best essay. In addition, Worcester has a citywide contest that goes to the best essay written by any student. Participation in these contests has been very good.

Region I is running ahead of the CINC's goal about retention and recruitment. When the final count is in on 30 June, I expect Region I will be further ahead in this area than the most recent Regions Membership Status Report indicates. Both Greater Boston and MG Joshua Chamberlain are bringing in more perpetual members than regular ones. Boston has been aggressive in converting regular membership to perpetual by offering for limited time to pick up a portion of the perpetual membership fee. Chamberlain has recruited the Attorney General of the State of Maine as a perpetual member. Chamberlain has bestowed membership on Basil the official mascot of the Chapter. Basil is a Seeing Eye dog for one of the Companions. Unlike many members, Basil listens to everything without interrupting.

Narragansett Bay is still trying to have its EIN reinstated by the IRS. They paid the fine a year ago and have been advised several times by the Cincinnati office of the IRS that it is in the works. Perhaps this office is tied up on another matter. In any case, they will probably not be able to fully comply with the requirements of the Form 9 unless they get their EIN restored soon.

The Greater Boston and Worcester Chapters participated in a joint visit to a privately owned World War II museum in Natick, MA. The collection in this museum is very extensive and many of the items rival the Imperial War Museum in London. One item of note, in a section of things leading up to World War II was one of the original copies of the Treaty of Versailles.

The Scouting program gets great support from our smaller chapters. Granite State presented seven Eagle Scout Awards, Narragansett presented five awards to Boy Scouts and three to Girl Scouts with more to be presented during the summer months. Worcester did present one Eagle Scout award while the State Commander of Connecticut presented 29 Eagle Scout awards.

Enthusiasm and dedication for our MOWW programs by all Chapters is strong. As noted by the CINC at our convention, Chapters are engaged and are more than willing to make their views known. There are no shrinking violets. We are seeing selective improvement in our Chapter recruitment program. While some are static, none are falling behind. Our goal for the coming year is to move further along in forming a Connecticut Chapter, continue our recruiting program based on the principals stated in the Preamble, increase participation in the YLC and further recognize our companions for their good work.

For the Good of the Order

Harry H. Weinberg, CAPT, SC, USN (Ret)
Commander, Region I



NATIONAL OFFICER REPORTS

REGION II REPORT

- Chapter Objectives and Meetings. The Chapters (detailed below) have conducted monthly meetings and implemented their yearly objectives (exceptions: Fort Campbell Chapter and the Ohio chapters listed below). The Ch. Activities shown below reflect the tenants of our Preamble, a high level of Companion involvement and the positive impact MOWW has in the local community and nationally. 2012-2013 Reporting Staff and Chapter Commanders are:
 - Region II (KY, OH). Region Commander: Christopher M. Smrt, COL, USA (Ret).
 - Kentucky Department Commander: William 'Bill' Dibble, CAPT, USN (Ret).
 - Fort Campbell Chapter (242), KY. Chapter Commander: Donald Shaw, CW3, USA (Ret).
 - The chapter is static. The chapter has no viable ROTC, MOC or YLC programs.
 - Organizational property, records and finances are secure.
 - Fort Knox Chapter (239), KY. Chapter Commander: Walter Meinshausen, COL, USA (Ret).
 - This vibrant chapter was a 2012 national award-winner. The chapter has viable ROTC, MOC and YLC programs.
 - Organizational property, records and finances are secure.
 - Frankfort Chapter (238), Chapter Commander: Ronald L. French, LTC, USA Ret.
 - The chapter is reorganizing with Past Chapter Commander COL Green's steady assistance due to the effect of large National Guard officer deployments and OPTEMPO.
 - Organizational property, records and finances are secure.
 - Louisville Chapter (077), KY. Chapter Commander: Jeffrey Daus, CAPT, USN (Ret).
 - The chapter changed its monthly meetings to co-meetings (same day and location) with the MG Butler Chapter due to age of the senior membership at one extreme and job constrictions of those still in the workforce on the other end.
 - The chapter has viable ROTC, PEC/YLC programs (fall and spring) and MOC programs. The MOC is co-sponsored with Metro Louisville officials in conjunction with city's Veterans Day Parade.
 - Organizational property, records and finances are secure.
 - MG Ben Butler Chapter (240), KY. Chapter Commander: Christopher M. Smrt, COL USA (Ret).
 - The chapter holds monthly meetings, with attendance hovering at 12-17 persons. The chapter has an active membership. The chapter has viable ROTC, MOC and "on-site" YLC programs—to include the KY NG Challenge and support by Headquarters, Sons of the American Revolution (SAR).
 - Organizational property, records and finances are secure.



- Ohio State Commander: Vacant. Unable to identify a Companion who volunteers to hold this position.
 - Cleveland Chapter (080), OH. Chapter Commander: William R. Strand, 1st Lt, USAF (Ret).
 - The chapter is in suspension with Perpetual Members sustaining the chapter. The chapter has no viable MOC or YLC programs. ROTC/JROTC Program support is minimal.
 - Organizational property, records and finances are secure.
 - Columbus Chapter (081), OH. Chapter Commander: Charles E. Fischer, COL, USA (Ret).
 - The chapter is static with Perpetual Members holding the chapter. The chapter has no viable MOC or YLC programs. ROTC/JROTC Program support is minimal; new support is under consideration.
 - Organizational property, records and finances are secure.
- Massing of Colors (MOCs).
 - The Regions held MOCs as follows: Fort Knox Chapter [Nov/Apr], Frankfort Chapter [Apr/May], and MG Butler and Louisville Chapters held a MOC in conjunction with Veterans Day (Nov).
 - MG Butler and Louisville Chapters participated in conjunction with the Louisville Veterans Day Parade (Nov).
 - The Fort Knox Chapter supported the Hardin County Veterans Day Parade and hosted a MOC (Apr 13) concurrent with the Heartland Festival.
- Youth Leadership Conferences (YLCs). The Kentucky Department and its chapters conducted Single-Day YLCs supporting nearby Kentucky high school-level students.
 - The Fort Knox Chapter and the Kentucky Department held on-site, Single-Day YLCs for approximately 20 students from the Eastern Kentucky National Guard Challenge Academy (One-day YLC, Sep 12). Two Single-Day events are split between the Sons of the American Revolution's National Headquarters in Louisville, KY (Friday) and the Patton Leadership Museum, Fort Knox, KY (Saturday), i.e., Nov 12 and May 13.
 - The Louisville Chapter conducted off-site, Single-Day YLCs at the Ancient and Accepted Scottish Rite Temple (Louisville, KY) for 340 high school students.
 - In the fall, the Fort Knox Chapter conducted an additional on-site, Single-Day YLC at Hardin County high school facilities. The YLC focused on a Veterans Day theme following the Joe Foss Institute model. The facilities included North Hardin Christian School and the Faith Home School. MOWW Companions and active duty service members from Fort Knox spoke about their military service and experiences in Afghanistan and Iraq, stressing there is a price to be paid for freedom, i.e., "freedom is not free." A patriotic DVD provided by the Joe Foss Institute was shown.
 - Frankfort Chapter currently is planning for an off-site, Single-Day YLC for children of those servicing in the Kentucky National Guard. The YLC focuses on leadership for students approaching high school.
 - The MG Butler Chapter is studying plans to assist existing on-site, Single-Day YLCs in concert with the Fort Knox Chapter Companions from the KY Bluegrass Challenge Academy located at the Fort Knox. The program focuses on the Founding Fathers,



patriotism, flag history, the Declaration of Independence, the Constitution, the Bill of Rights, the Free-Enterprise System and leadership.

- ROTC and JROTC.
 - All active KY chapters provided the required medals and certificates for the ROTC/JROTC detachments within KY.
 - Fort Knox Chapter provided additional medals to ROTC Summer Leadership Camps held at Fort Knox (Jun-Jul class graduation dates held at Brooks Field).
 - The Fort Knox and Louisville Chapters supported JROTC detachments outside the continental United States.

- Kentucky Patriotic Day. The Frankfort Chapter is directing its efforts to executing patriotic presentations to fifth and sixth graders from the Frankfort and Lexington Kentucky Elementary Schools.

- Hardin County Veterans Day Parade (Nov'12). Fort Knox Chapter provided trophies and judged the "Most Patriotic Float" within the commercial and non-profit organizational floats. Following the keynote address, Commander Martinez and Past Chapter Commander LTC Herzog presented the awards at the conclusion of the parade.

- Chapter Websites. Fort Knox has its chapter website in operation The MG Ben Butler and Louisville Chapters are working with a non-profit organizational to establish their own MOWW chapter websites.

- KY Department Meetings. Formal Region and Department gatherings proved difficult to schedule. Chapter commanders presented a SITREP of the immediate past, and all projected CH programs and activities on an as needed basis to Region and Department leadership. The Ohio MOWW Chapter coordination was by phone since Ohio chapter leadership is unable to travel.

- Chapter Consolidation:
 - Since the execution of consolidation of the Cincinnati Chapter (OH), the Ohio Chapters of Cleveland and Columbus have recorded static action.
 - Ohio chapters are in static stasis. The Chapter membership aggregate age and complication of infirmity have continued the exacerbation inherent with 'graying' Chapters.
 - Without new membership, a turnaround seems unlikely. Establishing a chapter near cities adjacent to universities may be the future direction.

- Command Visits: Conducted as needed in Region.

- New: Ft. Knox Chapter, MG Butler and Louisville Chapter Companions are exploiting a link with the Combined Federal Campaign and the Louisville United Way Campaign on behalf of the Kentucky Youth Development Foundation (KYDF), Inc. , in the area of youth operations. Donations will be distributed to approved leadership programs. The KYDF and local chapters are founding board members supporting Veterans Memorial Park of Kentucky, which is in its planning stages for its location in Crestwood, KY. This part will highlight those who served and



were lost in America's wars and campaigns from the Revolutionary War forward. It will foster reflection, education and inspiration in a park setting with historical information and markers.

- Summary.
 - Region II has struggled this operating year in establishing viability to struggling chapters.
 - An aggressive and creative solution is needed to obtain Companions (Companion age is immaterial) that have the energy, enthusiasm and fortitude to shoulder Chapter responsibilities.
 - All chapters struggle with membership (NPDs, recruiting, retention) and are aware of the need to achieve net membership goals.
 - We hope to increase solicited monies (corporate and private) into the 501(c) (3) KYDF to promote area YLC programs.

For the Good of the Order

A handwritten signature in black ink, appearing to read "C. Smrt", with a stylized flourish at the end.

CHRISTOPHER M. SMRT, COL, USA (Ret)
Commander, Region II



NATIONAL OFFICER REPORTS

REGION III REPORT

Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include: Commander - LTC Michael Wilgen, Vice Commander - COL Robert Reese; General Staff Officer - LTC Carl Witte, Pennsylvania Department Commander - LTC Fred Lovelace; DE State Commander – MAJ Tom Kelly, New Jersey State Commander – LTC William Rapp, and New York State Commander – CAPT George Emmons.

Region III has five chapters that strive to support the CINC's goals and execute the tenets of the Preamble to the best of their abilities. They make a concerted effort to support and promote Senior and Junior ROTC units within their areas. The Philadelphia Chapter has won the ROTC Award in Category 6 seven of the last nine years, runner-up once, and runner-up in Category 5 once. CAPT Richard Burton continues to do an excellent job in directing this program. Chapters sponsoring JROTC and/or high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge. The Philadelphia Chapter sponsored this YLC, which was held April 18 – 21, 2013. Region III is the test bed for the re-emergence of the National Society of Blackjacks, a high school program sponsored by the Pershing Rifles. LTC Paul Farinella is our tester and developer of programs on Long Island. He has had great success so far and interest in expanding the program is very good.

- The Indiana Chapter was officially closed this year with the majority of companions transferring to the GEN Ridgway Pittsburgh Chapter. Two of 16 living companions went elsewhere and four of the 14 remaining were delinquent RMs and will probably be NPD by the end of the Fiscal Year. I expect the membership stats will show the Region at plus two at the end of the FY. We have not done a good job of recruiting new companions, as has been the case for the past few years. As of the end of May 2013 Region Membership Report there were 15 potential NPD's of which 2-3 will probably be dropped from the rolls.
- COL H. Stewart Perry was re-elected as Commander of the GEN Matthew B. Ridgway Pittsburgh Chapter. The Chapter has been able to raise over \$50,000 to send 82 students to the multi-day YLC at the Freedoms Foundation at Valley Forge, during the past 9 years. The Chapter supports 10 High Schools and 3 Colleges issuing 19 medals sets to JROTC and SROTC Cadets each year. The Chapter has maintained its speakers program, awards and recognition program, and its Boy Scout Essay Contest Program in addition to its awarding "Certificates of Recognition" to deserving Eagle Scouts. COL Reese, Vice Commander, provides the continuity of operation in all the chapter's activities and has done an excellent job.
- COL Earl Seppala continues to do a fine job as the Commander of the Wilmington, DE Chapter. He has been instrumental in increasing the attendance at Chapter meetings, and Chapter activities. For the first time a meeting will be held in July 2013 with an additional staff meeting in June. The ongoing problem of losing members via NPD has been greatly reduced and a tracking and contacting system of potential NPDs has been implemented. Further, positive actions have been taken to energize recruitment. I expect to see a net gain in membership next year as ongoing actions bear fruit.



- LT Larry Spielvogel replaced COMMANDER Rick Wilking as the Commander of the Philadelphia Chapter. COMMANDER Wilking did a great job during the past two years. The monthly chapter programs, ROTC leadership and awards programs, two YLC one-day conferences (Philadelphia and Medford, NJ) and one three-day conference (FFVF), and community support continue to be commendable. This included their annual Veterans Day Remembrance Service at the Washington Chapel in the Valley Forge National Park and the awarding of six \$2000 ROTC Scholarships at their May Awards Luncheon. Their stellar ROTC program was noted above. The Chapter's challenge continues to be recruiting new members and keeping/replacing staff members. In addition, as noted in previous reports it exemplifies the challenges of an "elderly" Chapter trying to continue to execute all those excellent activities it has done in the past with less participants.
- LTC Bill Rapp continues as Commander of the New Jersey Chapter and as the State Commander of New Jersey. The Chapter has expanded its support and presentation of ROTC awards and Eagle Scout Certificates. The Chapter is up to 21 living from 19. LTC Rapp is preparing for a meeting in the September/October time in the middle of New Jersey to make it easier for all Companions to attend. LTC Rapp wrote a letter to all the companions living within the State of New Jersey to gain support for the Chapter, to identify companions willing to present awards and to encourage their participation in Chapter events.
- LCDR Bill Orlaskey took over the Colonel Theodore Roosevelt of New York Chapter from 1LT Bill Grob who died last year. The Chapter has joint meeting with the Long Island Chapter No. 86, National Sojourners Inc. As half of the Chapters' membership is both MOWW and Sojourners, this has proved to be beneficial for both organizations. LTC Farinella (Adjutant/Treasurer) has established four units of the National Society of Blackjacks on Long Island and is working to expand the program in the other states of Region III. The Chapter participates in ROTC and Boy Scout Awards and local events. This year they sent two participants, both currently Blackjacks in two of the four JROTC units on Long Island, to the YLC at the Freedoms Foundation at Valley Forge.
- LTC Fred Lovelace continues as the Department of Pennsylvania Commander. LTC Lovelace hosted our Region Convention in Camp Hill, PA, and has remained active in presenting ROTC Awards and Boy Scout Eagle Certificates within central Pennsylvania.

Special thanks go to LTC Bonnie Elkins, formerly of the Indiana PA Chapter, for her assistance in closing the Indiana PA Chapter. Her help was invaluable in controlling the funds and assets of the Chapter. Thanks also go to COL Bob Reese, Region (Vice Commander), LTC Carl Witte (Region GSO) and LTC Fred Lovelace for their assistance and guidance to me and the Region. In addition, my personal thanks go to all the Commanders and Companions who unselfishly give of their time and effort to make Region III what it is today and what it will become tomorrow.

For the Good of the Order

MICHAEL C. WILGEN, LTC, USA (Ret)
Commander, Region III



NATIONAL OFFICER REPORTS

REGION IV REPORT

I am pleased to report the combined efforts of the nine chapters within Region IV are supporting many of the tenets of the Preamble to the Constitution and Bylaws of the Military Order of the World Wars (MOWW). However, while the singular efforts by various Region IV chapters are commendable, there remains a lack of attention to key areas of operations in several Region IV chapters.

- Region IV chapters with the most determined and dedicated Commanders and robust cadres of Companions, are making positive strides in almost all areas of chapter operations. Chapters with less-capable leaders and/or faltering cadres of Companions, focus their efforts and resources on only those functions they consider “achievable,” while more complex and demanding tasks, such as recruiting and retention, bulletin publication and Massing of the Colors, are often relegated to the “too hard” category of tasks, and are simply not being accomplished.
- The inability of several Region IV chapters to support all essential elements of chapter operations, not only hampers fuller achievement of the objectives set forth in the Preamble, but also compounds our most pressing national and regional problem of recruiting and retaining Companions. Chapter Commanders who fail to challenge their Companions, persistent vacancies in key chapter leadership positions, non-existent or under-staffed action committees, poor-quality or non-published bulletins, sporadic or poorly-run meetings and lack of recognition and care for Companions, creates an environment which offers little to attract prospective members, and even less to encourage Companions to remain in the Order.
- Despite its observed deficiencies, Region IV remains viable and continues to make progress toward improvement. However, such improvement will remain “limited” without bold and effective measures to: (1) improve chapter leadership; (2) revitalize internal and external communications; (3) involve more Companions in the activities of their chapters; (4) reduce avoidable Companion attrition to zero; and (5) recruit younger and more capable Companions.
- The aforementioned initiatives are my objectives as Region IV Commander for the coming operating year. I am confident all will be achieved. The following page highlights the most significant accomplishments of Region IV chapters throughout this operating year.
 - Recruiting and Retention. The Virginia Piedmont Chapter surpassed the CinC’s goal for recruiting new Companions and the GEN George G. Meade came in second place among all large MOWW chapters with its recruiting efforts. Region IV Chapters also did a stellar job in reducing NPD’s to the bare minimum. All told, the number of living Companions in Region IV decreased by only two Companions throughout the operating year, from 960 to 958.
 - YLC Support. Four of the nine Region IV Chapters hosted multi-day and single-day YLC’s during the operating year. Overall, the combined efforts of Region IV Chapters sponsored 136 students to the YLC’s in Jamestown, St. John’s College, Valley Forge and Lynchburg.



- ROTC/JROTC Support. Among the nine chapters of Region IV, 246 MOWW Awards of merit were either mailed or personally presented to outstanding cadets at the numerous ROTC and JROTC units supported by Region IV Chapters.
- Scouting Support. Seven of the nine chapters in Region IV provided reliable support for support of the Boy Scouts and Girl Scouts. All told, Region IV chapters mailed or presented 277 Eagle Scout and Girl Scout Gold Certificates this operating year. Of special note is the effort by the Northern Virginia Chapter which mailed or presented 155 certificates.
- Massing of the Colors. The Richmond, GEN George G. Meade and GEN Leigh Wade Chapters conducted Massing of the Colors this year. The Roanoke Chapter will conduct its annual event in October 2013 to avoid the winter weather which has plagued its former February schedule.
- Other Events/Activities. The Virginia Piedmont Chapter continued with its Veterans' Appreciation Day ceremony, and is now approaching hosting its 600th-consecutive weekly event. This chapter also took over responsibility for organizing and hosting the annual Memorial Day Ceremony at Monument Terrace in Lynchburg from the local chapter of the VFW. This year's event featured the Virginia Piedmont Chapter Commander as Master of Ceremonies and the event garnered premier televised and print media coverage for the MOWW in the process. The Virginia Piedmont Chapter also initiated a new program called the "Legacy Project," which invites chapter Companions to share their military experiences with their fellow Companions via newsletter articles or as featured speakers at chapter dinner meetings.
- The GEN Leigh Wade Chapter continued its tradition of organizing and hosting the annual Memorial Day Parade in our Nations' capital.
- The Roanoke Chapter staunchly represented the MOWW at numerous patriotic and memorial events in the southwest Virginia area.
- The Richmond Chapter presented its first-ever posthumous "Law and Order" Award to Master Trooper Junius A. Walker of the Virginia State Police, who was killed in the line-of-duty on 7 March 2013.

For the good of the Order

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)
Commander, Region IV



NATIONAL OFFICER REPORTS

REGION V REPORT

The number of living members in the Region as of the May 2012 report is 843, down five from 848 as of June 30, 2012. As of May, General Westmoreland (Charleston), Atlanta, BG Scott (Macon), Col. Sheets (Wilmington), Memphis and Augusta had each registered small gains in membership, although the Region as a whole is well below the CINC's recruiting goals. While the loss in living members was less than the previous year, Recruitment is not sufficient to replace losses due to death of members (19) and non-payment of dues. Considering that the median age of Region V Companions is 78, gaining members from post-Cold War membership eligible age cohorts continues as our leading challenge.

Once again, an outstanding Regional Convention held in Savannah, GA this year was one of the Regional Highlights, with all Chapters in Region V except Knoxville and Col. Sheets present. CINC Gary Engen attended as well as VCINC Wayman Johnson. At last year's Region V Convention, the Region amended its Policy Manual such that Region Officers would serve two-year terms. Thus, Region Commander, Cdr. Rudy Matzner; Vice Commander and GSO COL Brad Beasley; Adjutant, CAPT Watt Jordan, USN (Ret), and Treasurer HPM Ned Savage will remain in office until the 2014 Convention. The host Chapter will annually select the Chaplain for the Region Convention, which will next be in Knoxville.

Appointed Region officers are also serving two-year terms. GSO Beasley is the Georgia Department Commander, Treasurer Savage is the Tennessee State Commander, Region Commander Matzner is the South Carolina Department Commander, and past Region Commander Green is the North Carolina State Commander.

CINC Gary Engen recognized the long and distinguished service of VCINC Wayman Johnson by presenting him with a Gold Patrick Henry award. VCINC Johnson had previously paid tribute to the outstanding active duty service and MOWW service of Col Barbara McGrath, USAF (ANG) with a Gold Patrick Henry award, and to the BG Scott Chapter leadership of Colonel Raleigh Mann, USA(Ret.) who received a Silver Patrick Henry award. Region Commander Matzner presented Captain Ted Daywalt, USN (Ret) with the Silver Patrick Henry award, recognizing his contributions to the Armed Forces of the United States through the national VetJobs programs he leads, and his MOWW service with the Atlanta Chapter.

In a presentation at the Conference, Capt. Daywalt noted the importance of the National Guard and Reserves in the strength of the Armed Forces. With the impending ceilings on regular end strength, the Guard and Reserves will provide more than half the manpower of the Armed Forces. Thus, they will likely provide more than half of the commissioned and warrant officers eligible for MOWW membership. A goal for the coming year is to identify Guard and Reserve units in Region V, and determine how we can improve our recruitment among this group.

In total, Region V continued to provide good support to major programs of the Order, sponsoring 113 students to three Youth Leadership Conferences held by local Chapters, presenting 431 ROTC and JROTC medals, 263 Boy Scout Eagle awards and 293 Girl Scout Gold awards, and holding Massing of the Colors in seven out of ten Chapters. I had the personal pleasure of visiting five Chapters in the Region, attending excellent programs held by each. My goal is to visit the five other Chapters during the coming year. Statistics for individual Chapters are in the Chapter Operations Matrix below.



While most Chapters remain in a viable to vibrant status, the Colonel Sheets Chapter in Wilmington, NC is in a difficult state. There are only seven living members in the Wilmington area and chapter meetings have not occurred in several years. As the last surviving Chapter in North Carolina, a very few members carry quite a load in supporting MOWW activities in this State.

For the Good of the Order

RUDOLPH MATZNER, CDR, USN (Ret)
Commander, Region V

Enclosure
Region V "Chapter Operations Matrix—FY12



Enclosure: Region V Chapter Operations Matrix—FY12

CHAPTER		MOWW--CHAPTER OPERATIONS MATRIX--FY12															
SOURCE OF INFORMATION	REGION	Member change	Received IRS Email	Submitted MOWW Frn 1	Vacant Chap Off Positions	Individuals Dual-Hatted	National Officers	YLCs Held	YLC Students Sponsored	MOCs Held	SROTC Medals	JROTC Medals	BSA Eagle Awards	GS-USA Gold Awards	OR Articles Published		
		HQ MOWW	Chapter	Chapter	Chapter	Chapter	HQ MOWW	Chapter	Chapter	Chapter	Chapter	Chapter	Chapter	Chapter	Chapter	Chapter	
Atlanta GA	V	1	no	yes	0	0	1	0	8	no	0	59	20	230	0		
Augusta GA	V	1	yes	yes	0	0	2	1	67	no	3	35	4	0	4		
BG Scott	V	1	yes	yes	0	0	0	0	0	no	0	12	0	0	0		
Col Sheets NC	V	1	yes	yes	0	0	0	0	0	yes	1	33	0	0	0		
Columbia SC	V	-1	yes	yes	0	0	0	0	11	yes	10	101	0	0	0		
Columbus GA	V	-3	yes	yes	0	0	0	0	0	yes	12	17	0	0	0		
Gen Westmoreland SC	V	1	yes	yes	2	0	1	1	14	yes	10	59	100	12	2		
Knoxville TN	V	-1	no	no	0	0	0	0	0	yes	12	31	80	50	0		
Memphis TN	V	1	yes	yes	0	0	0	0	0	yes	0	5	0	0	1		
Savannah GA	V	-6	yes	yes	0	0	0	1	13	yes	9	22	59	0	3		
Region Summary	V	-5	8 yes	9 yes	2	0	4	3	113	7 yes	57	374	263	292	10		



NATIONAL OFFICER REPORTS

REGION VI REPORT

- Organization.
 - There are eight chapters as of 1 June 2013, seven in Florida and one in Puerto Rico.
 - There is one Department located in Florida.
 - There are, as of last year, 4 large, 3 intermediate and 2 small chapters.
 - Overall Region is in good shape, despite fewer chapters over the past 3 years. There are some very strong chapters with programs and recruiting. Chapters are well funded and following the national directives for all tax requirements which are current.

- Outreach Programs.
 - We support 312 JROTC units and 16 ROTC programs.
 - We support 235 units of Boy Scouts and 60 Girl Scout units.
 - There are two Youth Leadership multi-day conferences held by the Youth Leadership Foundation of Florida, Inc. One in Tallahassee at Southgate near Florida State University and the other at Harris Village on Florida Institute of Technology Campus in Melbourne.
 - There are two Massing of the Colors held in the state, one by the Space Coast-Indian River Chapter and one in Puerto Rico. The fictitious name, "Massing of the Colors", is registered with the State of Florida by the Space Coast-Indian River Chapter

- Awards.
 - The Chapters presented 5 Patrick Henry's and the Region presented one in 2012.
 - The Region had one Citation for Exceptional Service in 2012 (Mrs. Kate Adams).
 - For 2013, the Region Commander, nominated one National Citation (Lt Col John Cahoon), four Outstanding (Lt Col Gordon Bassett, Lt Col Frank Zahrobsky, Maj Bob Fowler and Lt Col John Cahoon) and two Silver Patrick Henry Awards (RADM Bob Merrilees and COL Danny McKnight).

- State of the Region.
 - The Tallahassee Chapter is in the process of folding and merging with Fort Walton Chapter. This is due to non-activity for several years. Several attempts have be made to redevelop that Chapter with little help from the Chapter itself.
 - A new chapter is in the process of developing in "The Villages," in Central Florida. This will be a slow process, but at the next meeting in December, they will work at developing a cadre.

- 63rd Region VI Convention Highlights.
 - The Region held its annual meeting in Viera, FL, on 24 May. In attendance were representatives from six of the eight Chapters. The Fort Walton Beach and Miami Chapters were not represented.
 - The Region finances are in good shape.
 - The current Region officers were elected for a second term:
 - Commander: Mrs. Kate Adams (Space Coast-Indian River Chapter).
 - Senior Vice Commander: Lt Col Frank Zahrobsky (Sun City Center Chapter).



- Junior Vice Commander: LTC Currie Patton (Clearwater Chapter).
- Adjutant: LTC Henry Adams (Space Coast-Indian River Chapter).
- Treasurer: Maj Robert Fowler (Sun City Center Chapter).
- Chaplain/Surgeon: CAPT Howard Pettengill, Jr. (Space Coast-Indian River Chapter).
- Department: Lt Col John Cahoon (Fort Walton Beach Chapter).

For the good of the Order

KATHERINE R. ADAMS, HPM
Commander, Region VI



NATIONAL OFFICER REPORTS

REGION VII REPORT

- Overview
 - Region VII encompasses the four states of: Alabama, Arkansas, Louisiana and Mississippi. Alabama, Arkansas and Mississippi are organized under State Commanders, while Louisiana's chapters are subordinate to a Department Commander.
 - The living membership of these five chapters in Region decreased during the past year from 419 to 417 due to several chapters reporting deaths from past years. The region did recruit 23 new members this year, thanks to their recruiting efforts. Commanders at all levels continue to stress recruitment of new members and retention.
- 2013 Midwinter Regional Conference
 - The Baton Rouge, Louisiana Chapter was host for the Region VII Conference, held at the Holiday Inn on April 6, 2013. The Conference opened with a memorial service for our deceased Region VII companions.
 - The Region Law and Order Award was presented to Baton Rouge Police Sergeant Chris Johnson, with several members of Sergeant Johnson's family in attendance. Representatives from all five chapters were present and submitted oral, written and PowerPoint presentations of each chapter's activities for the preceding year. Election of new officers was held during the business session.
- Youth Leadership Conference
 - The Huntsville, Alabama Chapter continued to hold its own Youth Leadership Conference at the US Space and Rocket Center facility, with 78 students and 20 staff participating. Central Arkansas, Jackson, MS and New Orleans Chapters sponsored 13 students to the Huntsville YLC.
 - Additionally, five students were sponsored by Central Arkansas to the Mid-America YLC in St. Louis, MO, and three by Baton Rouge to the Patriots' Point YLC aboard the USS Yorktown in Charleston, SC.
- ROTC/ JROTC
 - Support of Junior and Senior ROTC units continues to be a priority for all Chapters within Region VII. The following awards were furnished and/ or presented:

Central Arkansas	18 JROTC Awards	6 ROTC Awards
Baton Rouge	98 JROTC Awards	22 ROTC Awards
Huntsville	17 JROTC Awards	5 ROTC Awards



Jackson
New Orleans

48 JROTC Awards
6 JROTC Awards

6 ROTC Awards
2 ROTC Awards

- Massing Of the Colors
 - A Massing of the Colors was held by the Baton Rouge Chapter on November 7, 2012 in concert with Veterans Day activities at Parkview Baptist High School. Color guards from a number of ROTC and JROTC units and community organizations participated in presenting the Colors.
 - Patriotic music and song accompanied the presentation, and an inspiring address was delivered by Paul Dietzel, a World War II veteran and former LSU football coach.
- Additional Activities
 - The following activities were supported by Region VII Chapters in their various locations: Eagle Scout Recognition, Girl Scout Recognition, Joe Foss and National Sojourners Veterans' presentations, National Speakers Circuit, Memorial Day and Pearl Harbor Day ceremonies, and Wreaths Across America.
 - Flag Education continues to be an area of strong emphasis, with Chapters conducting classes for over 6,000 5th graders during the past year.

The foregoing is only a brief summary of our Chapters' accomplishments. The honorable and worthy goals set forth in the MOWW Preamble will continue to be the focus of the Chapters in Region VII.

For the good of the Order

ROBERT H. JONES, Maj, USAF (Ret)
Commander, Region VII



NATIONAL OFFICER REPORTS

REGION VIII REPORT

General

1. Region VIII is made up of two Departments; Texas and Oklahoma with a total of 14 chapters. Texas has 12 chapters and Oklahoma has two.
2. The Texas Department consists of the following chapters: Austin(small), Capt Dilworth in Georgetown(small), Corpus Christi(small), Dallas(large), Ft Worth(medium), Ft Hood(small), Hill Country in Kerrville(small), Houston(Medium), North Texas in Richardson(medium), Pinson(small), San Antonio(large) and Victoria Crossroads in Victoria(small). There are 2 large chapters, 3 medium chapters and 7 small chapters. These chapters have a collective current membership of 881 companions.
3. The Oklahoma Department consists of the following chapters: MG Critz in Lawton (medium) and Col Woods in Oklahoma City(large). There is one large chapter and one medium chapter. These chapters have a collective current membership of 214 Companions
4. Region VIII has a collective current membership of 1095 companions. These chapters, all having varying degrees of passionate, dedicated and participatory companions also have varying degrees of success in meeting the CINC's goals and the extent to which active participation is accomplished. Two chapters are having significant issues, 1 being Corpus Christi whom I have recommended be closed due to inactivity and the other being Victoria Crossroads who is dealing with a rapidly decaying membership base. All other chapters are very active in participation and have been selectively focusing on those areas of operational interest that they can adequately support or achieve.

Activities

5. 2012 National Convention Activity Awards. Region VIII had 7 chapters in attendance with a total of 16 companions. There were 7 chapters who received awards in the competitive areas of interest:
 - a. Dallas Chapter(large) received 9 awards, 6 to the chapter and 3 to individuals. Most noteworthy was winning the Best Large Chapter Activity Award (Memphis), then receiving awards for Chapter Newsletter, Information & Publicity, ROTC CAT IV, Patriotic Education and National Security. Individual awards were to CPT Allen Clark for Perpetual Member Recruiting, Dallas Police Sgt Felini for Law & Order Outstanding Performance and LtCol Don Nguyen for Outstanding Perpetual Member.
 - b. Pinson Memorial (small) received awards in Law & Order, Chapter Newsletter and Information & Publicity.
 - c. MG Critz(medium) received awards for Patriotic Education, ROTC CAT I and Best Chapter (medium).
 - d. Col Woods(large) received awards for ROTC CT IV, LTC Oren Peters for National Scouting and Boy Scouts of America Square Knot.



- e. San Antonio(large) received an award for ROTC CAT V.
 - f. Ft Worth(medium) received an award for ROTC CAT IV.
 - g. Houston(medium) received an award for ROTC CAT VI.
 - h. Recap: Region VIII received a total of 21 awards at the 2012 convention.
6. 2012 YLCs: Region VIII sent a total of 310 students to 5 different YLC locations, one in Oklahoma and 4 in Texas. The Woods Chapters provided the most attending students with 69, an excellent effort on the part of this chapter. The second largest provider was Dallas with 57 students, also a fine effort on the part of hard working companions. Form both Departments, there was outstanding participation from companions serving as YLC cadre or volunteering to be a subject matter presenter.
7. 2013 YLCs: Region VIII has reservations for 353 students to attend 6 locations this year. The Dallas Chapter is forecasting 69 students with the Col Woods Chapter second forecasting 55. Clearly, this particular activity is the headliner for the MOWW chapters. The value gained by the students selected to attend is huge and it never ceases to amaze those connected to the YLC programs just how significant a contribution we make to the patriotic development of young students today. It is an investment where the gains are difficult to quantify but the results are potentially far reaching. Continued growth in this area of interest should be high priority for all chapters.
8. ROTC: Region VIII supports several hundred JROTC/SROTC programs throughout our geographical area. MOWW Leadership Medals and Certificates are presented to selected high school JROTC cadets while the SROTC cadets at universities receive the Gold, Silver and Bronze Medals of Merit with Certificates. At Texas A&M University, this Region Commander presented 4 Gold, 4 Silver and 4 Bronze Medals of Merit to SROTC cadets from the Army, Navy, Air Force and Marines ROTC units. These medals are VERY well received by the cadets and worn proudly. There is a concerted effort on the part of chapter commanders to expand/increase companion participation in presenting these medals to deserving cadets. One approach is to get new members to accompany a presenter to a high school or university to observe the process so they can see how simple it is and how well received they are by the schools and cadets.
9. Boys/Girls Scouts: Region VIII continues its excellent support of a multitude of Boy & Girl Scout units. Some chapters have more opportunities than others to provide certificates to Eagle Scout achievers and Gold Award Girl Scout recipients due to simple demographics and the number of active companions who participate. With two exceptions, the region chapters support these organizations.
10. Veteran's Day & Other Ceremonies: With 2 exceptions, all Region VIII Chapters participate in Veteran's Day Activities. The Dallas Chapter has at least 15 to 16 companions who are actively on the planning/implementation committees for the Dallas Veterans Day Parade each year. At least 4 Region chapters hosted Massing of the Colors. The MG Critz Chapter participated in the Laying of the Wreathes on Memorial Day. Most chapters provide companions to take part in Memorial Day, July 4th and Veteran's Day activities. It is pleasing to note that these special days are reasonably attended and supported by our chapters.



11. 2013 Region VIII Convention: The Region VIII Convention was scheduled for May 17th & 18th and held in Dallas, TX, the same hotel designated for the National Convention. From all feedback it was a huge success. There were 12 of the 14 chapters in attendance with 30 companions attending the scheduled meetings and 41 attending the Induction Banquet. Pinson Memorial Chapter hosted the convention and is highly commended for a well planned and executed event. The meeting was called to order at 0830 on May 18th with the Irving High School JROTC providing the Color Guard for a very professional Presentation of the Colors. Chap.(COL) Ralph Smith conducted a Memorial Service for our fallen companions this past year. We lost a total of 34 companions, 10 from the Oklahoma Department and 24 from the Texas Department. Region, Department & Chapter reports were presented. I will address an executive summary later in this report. The afternoon sessions consisted of the old & new business handled by the Region Adjutant, Major Bob Williams. The nominating committee report was presented by Chap(COL) Ralph Smith. I had asked the entire Region staff if they would be willing to serve another year for continuity and focused efforts. All agreed and the attendees unanimously endorsed that slate and voted the existing commander and staff into office for another term. The meeting was concluded by a brief seminar on Excel spread sheets and how to manipulate them for ease of using the National Database more effectively. Lt Walt Laidlaw, Sr., Vice for the Dallas Chapter provided the seminar and agreed to provide a one page "How To" document as an aid for use of the spread sheet. There was also an excellent presentation by LTC George Shott from the Ft Hood Chapter regarding a proposed National Armor Museum. The meeting was adjourned until 1800 hours for a social hour prior to the Induction Banquet. The Induction Banquet was a success as well with the Presentation of the Colors being done by MacArthur & Nimitz JROTC Units. The food and service were truly outstanding which provides positive vibrations for the National in August. The induction of the Region Commander was conducted by Col Cliff Way and the induction of the Region Staff was conducted by LTC King Moss.

a. It is noteworthy to mention that during the Region meetings, I proposed that the Region hold the next three conventions in Dallas at the same hotel for simplicity and convenience. Dallas is the midpoint for travel distance for Oklahoma City and Houston/San Antonio Chapters. The idea being that whatever chapter agreed to host the next conventions would have a sister chapter from the Dallas/Ft Worth area chapters, of which there are 4, for planning and implementation assistance. Moreover, we are preparing a Region Host Convention Planning Guide, which will contain all the information needed to easily coordinate remotely the convention particulars. From the hotel contract to the room set-ups to the meal options to room configurations to the Banquet requirements to the audio-visual options, etc. Essentially I am trying to provide a planning guide that will be a cookie cutter template and take most of the fear of hosting a convention away. The planning guide is about 50% complete. A key remaining effort is to negotiate a three year contract with the hotel, lock in the 2013 prices so the hosting chapter will not have to go through that laborious task.

b. Key Region feedback from the chapters followed 3 consistent themes. First, the chapters feel that it would be helpful to their recruiting efforts if National could somehow develop and implement a focused nationwide public relations program that would explain who the MOWW is, what it does and why it adds value to patriotism. This seemingly is an issue because multiple chapters have indicated that most vets they approach about joining have never heard of the organization. Additionally, they badly needed marketing materials as hand outs and I believe National has responded with several new pamphlets addressing that issue. Second, there is a growing concern about the aging of their member base and the inability to recruit new members to offset the dynamics of the aging. Several things are at play here; the aging reflects in the declining participation with those chapters that do not have a significant pool of potential recruits/veterans. I must admit that I feel most of the Region VIII Chapters have a reasonable pool of potential members, Austin, San Antonio, MG Critz, Dallas, Ft Worth, etc.



Houston has a significant issue of companions not being able to drive 50-60 miles one way to attend a lunch meeting in that traffic there. A real time issue for most older companions.

c. Third is the issue of chapter commanders having difficulty getting companions to participate in the scheduled chapter activities. The real issue is how they can build a fire under the stagnated companions who simply do not have any desire to work for the good of the Order. In some cases it appears that the energy level of a sub set of companions is low. The few that participate are being burned out but genuinely want to do good things. However, the Region does have a few chapters that have adequate resources and the energy required to get things done in a timely fashion. I have some thoughts I will address in the "Concerns" part of this report.

12. Recruiting/Retention: Clearly this is one of the most dynamic elements in the Regions play book. I will provide an overview of each chapter and include a region commander's assessment.

a. Austin: Currently had met the 5% recruiting goal. Average 20 attendees at their meetings. They have 59 living members but only 31 are active. Chapter Cmdr has 6 companions who participate in programs regularly. They support all programs but the Boy/Girl Scout programs. I met with the commander with effort to re-establish contacts and add the scouts to their portfolio of support.

b. Dallas: Will not meet the 5% goal. Have added 17 new members but have dropped 12. Average attendance is between 70-80 at meetings. This is a very active chapter with significant member participation. They also have a number of management tools in place to provide knowledge and reference documents to guide their efforts. This chapter supports all programs with excellent results.

c. CPT Dilworth: They have a chance to meet the 5% goal. Currently have added 2 new members but need 1 more. Sun City provides an excellent pool of potential candidates but needs added effort to focus on invitations to the multitude of officer veterans there. Average 20 attendees at meetings and support all programs. Good chapter with upside potential.

d. Ft Hood: Will not meet the 5% goal. Has a net gain of 1 new member. Have 31 living members with 16 out of town leaving 15 to participate. Average 8/9 at meetings. It is stunning to note that with that huge retirement community around Ft Hood they have become this stagnate. The chapter staff is really good and caring but I hope we collectively can re-energize that group.

e. Ft Worth: Will not meet the 5% goal. Had 91 living members but are down to 86 currently. With 24 out of town and 21 HPM leaving 40 active to participate. Average 20 at meetings with about 30% wives. Good, active chapter that needs energizing their recruiting efforts.

f. Hill Country: Currently meeting the 5% goal. Have 25 living members with a net gain of 3 new members. Small, close knit group with 6 out of town and 4 HPM leaving 15 locally to participate. This chapter will remain active and do the best they can to support as many programs as they are able. They feel they compete with San Antonio for members.

g. Houston: Will not meet the 5% goal. Have 60 living members with a net gain of 1 but with 15 out of town and 14 HPM, only leaves 31 active to participate. Average 10-12 at meetings. Biggest obstacle is the aging of the members, the 100 to 120 miles round trip for some to navigate through difficult Houston traffic to attend. The older members will not make that drive for lunch. The remaining small active group is sincere about their desire to grow and fully support all programs but have been



stuck with the inability to implement innovative ideas. I am working closely with the commander offering ideas and solutions to help them move forward. Time will tell.

h. Pinson Memorial: Has the opportunity to meet the 5% goal. Have 46 members, a net gain of 1 so only need two new members to make the goal.. Average 12 attendees at meetings. Have 46 living members with 10 out of town and 14 HPM leaving 22 active to participate. They support all programs but will maintain a small footprint.

i. North Texas: Will not meet the 5% goal. Competes with Dallas for new members. Have 50 living with a net loss of 1 but with 11 out of town and 11 HPM leaving 28 active to participate. Participating in all programs. The demographics should be favorable for NT to grow but a concerted effort will be required.

j. San Antonio: Will not meet the 5% goal but has the demographics to hit a home run on membership. Have 105 living members with a net loss of 3 but with 30 out of town and 20 HPM leaves 55 active to participate. Average 20 attendees at meetings. They support all programs but realistically should outpace Dallas for new members. This will be a high focus for key staff in this chapter.

k. Victoria Crossroads: Will not meet the 5% goal. This chapter is in trouble. Have 14 living members with a net loss of 1 and with 8 out of town leaving 7 active of which 3 attend meetings. There essentially is no base from which to recruit new members. I plan one more phone call with them and will then make a recommendation as to the future of this chapter in the MOWW.

l. Corpus Christi: This chapter appears not to have met in a couple of years. There is not staff in place and the minimal contact info is out dated. There are 11 living members with 3 out of town leaving 8 potential for meetings. There have been no new members since 1999. I attempted to salvage this chapter with two close A&M friends who live there but one is moving and the other is a local judge with a full plate right now. Possibility exists for his help at a later date but not now. With regret, my recommendation to the EXCOM in January was that we drop this chapter from the rolls and when adequate resources can be identified and engaged, start a new chapter there with fresh blood, ideas and energy.

m. Gen Critz: Will not meet the 5% goal. Have 96 living members with a net loss of 1 and with 23 out of town and 11 HPM leaving 52 to participate. Average 25 attendees at meetings. Have added two new members but dropped 2. This is a good, active chapter supporting all programs. They have an upside recruiting potential with the large military base present in Lawton but have yet to obtain access or link/bond with base leadership to identify officers leaving the service and staying locally.

n. Col Penn Woods: Will not meet the 5% goal. Have 108 living members with a net loss of 6 and with 18 out of town and 11 HPM, leaves 79 active to participate. Average 20 attendees at meetings. This is an active chapter supporting all programs.

Concerns

12. National Hqs Staff: Over the course of the past few months there have been several inputs from chapters regarding administrative issues that were causing varying degrees of frustration for the commanders and their staff. Issues ranging from database errors to membership coordination and delayed arrival of material orders. I will bring examples to the convention for discussion during the CRC



meeting. It is very pleasing to note that the Chief of Staff has added a Director of Administration to assist in achieving timely response to requests from the chapters. This should go a long way to addressing most of the issues identified by chapter commanders. Without question, it is clear that the Chief of Staff needs highly qualified personnel to help meet the huge demand placed on the National Hqs. It is imperative that he be provided sufficient funds to hire adequate staff.

13. The Region Report: The Region Report is probably the most important management tool available for the chapter and region commanders. It has been sporadic for the past 10 months making it difficult to measure where chapters were in the recruiting effort as well as trying to manage the NPDs. Hopefully the region report will be back on track for distribution monthly. It is noteworthy to mention that the National Database has been adjusted to be much more user friendly and functionally improved. This really is an important report.

14. Chapter New Member Recruitment: When the smoke cleared at the end of May, Region VIII had 6 of 13 chapters with a net gain in membership. I must admit, it is difficult for me to determine how many new members were recruited as a pure number. According to the recent Region Report, this Region had 55 deceased and 60 NPDs. The net of the baseline membership with that of 22 May 2012 is 0. We started the year with 1095 and as of 22 May 2013 had 1095. With a CINC goal of 5% and a baseline membership of 1095, the target would be 55 new members. Assuming the deceased do not count against new member recruitment, given we had 60 NPDs, the target goal would then need to be 105, or just over 10%. How we give the chapters credit for their recruiting efforts will be another topic I will bring to the CRC. I do have a couple of recommendations to present.

15. Chapter Survivability: Region VIII has 6 small chapters, each having a small cadre of dedicated companions in their ranks. With the known aging of the Order combined with the stagnate net growth of the Order, we really need to have a serious brainstorm session with the goal of developing a short list of alternative actions that can help stem the tide of degradation. My biggest single concern chapter wise is Victoria Crossroads. They have very few active members with no real recruiting base to offset their losses. I am not sure what can be done at this point but will monitor it closely. Generally speaking we will need to think “out of the box” and willing to accept “out of the box” solutions, assuming they are solutions with favorable value added results.

New Chapters

16. Region VIII has several actions in progress focused on adding new chapters to our family.

a. Given the closing of the Corpus Christie Chapter, one effort has been undertaken to start a chapter in San Angelo, TX. However, that effort has hit a snag with the potential membership that puts it on a back burner.

b. I had made one preliminary visit to a group of Texas A&M graduates in College Station, TX to discuss the possibility of starting a new chapter in that area. The meeting went reasonably well as a “plant the seed” effort. They made no firm commitment but agreed another visit would be worthwhile so I am tentatively scheduled to visit that group again. College Station, TX is a city of approximately 250,000 people. A sizeable number of the population are veterans. This is a worthy target for a chapter but I must note that most of these people are busy with volunteer work, part time work and University support.



c. Houston, TX MIGHT be a target for starting up a second chapter. Admittedly a very long shot, many of the members live so far away from where the chapter meets, they are unwilling to put up with the hassle of driving 50 to 60 miles one way in that traffic to have a lunch meeting. I am attempting to see if there would be interest on those who lived so far away from having a second chapter there. Candidly, the Houston chapter supports almost 200 high school JROTCs. Impossible for that one chapter to cover for presentations. A second active chapter certainly could ease that burden. We shall see.

Summary

17. This past year has seen a mixed bag of greatness, some good and some not so good. Our support of YLC remains exceptional, our support of the JROTC and SROTC remains very steady as does support for the Boy and Girl Scout units. Our not so good centers around recruitment of new members and the management of the NPDs. Being able to get the Region Report monthly will assist the chapter commanders in more frequent visibility of the NPD status. I have agreed to serve another year as Region Commander because I see many sincere chapter commanders who want to achieve the stated goals and improve their chapters. Continuity will help in that regard so we will lean forward in our foxholes, reload and move out.

For the good of the Order

CHARLES S. CHAMBERLAIN, JR., LTC, USA (Ret)
Commander, Region VIII



NATIONAL OFFICER REPORTS

REGION IX REPORT

Inactive



NATIONAL OFFICER REPORTS

REGION X REPORT

- Officers for the Chicago Chapter and Region X were elected for the 2013 -2014 year. Commander Peck appointed officers to serve as Department Officers for the Iowa, Illinois, Indiana, Michigan, Wisconsin and Minnesota.
- Commander Peck announced that the 2013 YLC for the Midwest is being held at Great Lakes Naval Station June 9 through June 15, 2013 with over 250 JROTC Cadets from over 20 states. At the conclusion of the Leadership Academy, the top 10 Cadets were awarded the MOWW JROTC Medal.
- The Chicago Chapter is continuing the tradition of awarding the MOWW Medal to the Top Recruit each week from the Recruit Training Command at Great Lakes Naval Station.
- The Chicago Chapter is also participating in the Sailor of the Year Award for the Lovell Federal Health Care Center, which is the only joint DoD/ VA Health Care Facility.
- The Chicago Chapter assisted the Navy League with a scholarship program at the College of Lake County, and has pledged a matching grant for the veterans memorial at the college.
- The chapter awarded JROTC to 27 high schools in Illinois for 2013.

For the good of the Order

MICHAEL P. PECK, COL, AUS (Ret)
Commander, Region X



NATIONAL OFFICER REPORTS

REGION XI REPORT

- Overview:
 - Entering my fifth year as Commander, I choose to talk briefly about the character of the second smallest Region in the Order. It represents in microcosm the spectrum of activity capable in volunteer organizations. My experience over the past forty years has taught me that most subordinate organization fall into two categories – the “knife-and- fork” operations and what I call the “pick-and-shovel” organizations. Both are legitimate and have their place. The task of the leader is to encourage and support the one, and reinforce the other.
 - Companions, Commanders, and Staff Members in Region XI are talented, unselfish, hardworking folks who exemplify the essence of the creed of the Order. They have subordinated their egos to the accomplishment of the common task, and are to be universally commended and publicly applauded for their contributions. Written below is the “resume” of the Region for FY 2013:

- Department of Missouri: COL James Tobin, USA (Ret), Commander
 - Central Missouri Chapter: MAJ Mark Borserine, USARNG (Ret); Commander
 - No report submitted.
 - Greater Kansas City Chapter: COL James Tobin, USA (Ret); Commander
 - Sept-Dec 2012. Hosted an annual International Military Ball for Ft. Leavenworth C&GSC officers, and supported a Veterans Day wreath laying at Kansas City Memorial to local WWI dead with rifle salute, poems, presentation of Colors by JROTC Color Guard. Conducted an autumn field trip to Eisenhower Presidential Library and boyhood home in Abilene. Chapter hosted and paid for luncheon for local ROTC cadets and instructors (10 schools, 55 cadets and instructors in attendance).
 - Jan-Mar 2013 Annual Joint Meeting with MOAA featuring global security expert Chris Kuehl, PhD; Feb meeting cancelled – 18 inches of snow; Mar speaker was B-2 instructor pilot Lt Col John Eldridge from Whiteman AFB.
 - Apr-Jun 2013 MG(Ret) George Harris was April speaker describing challenges of removing US equipment from Iraq and the greater challenge posed by the projected removal from Afghanistan; May – annual picnic lunch and election of officers.
 - ROTC/JROTC. The Chapter supported 5 colleges and 13 high school programs distributing more than 16 ROTC and 13 JROTC awards.
 - Saint Louis Chapter: CAPT Robert Fredrickson, USN (Ret); Commander
 - Supervised the third annual Veterans Day Massing of the Colors, provided a keynote speaker for DAR Washington’s Birthday ceremony, planned to support 25 JROTC and 4 ROTC units with medals and certificates (report not yet received).
 - Canceled funded MidAmerica YLC for second year because of a lack of applicants, reorganized YLC with new Director (with Memphis ties) and revised



- recruiting plan, recognized retiring senior AF NCOs with certificates of appreciation and proclamations from the Mayor of Saint Louis, Region XI Cmdr re-installed Chapter officers on 15 May.
- Programs and speakers” Illinois historian/author Bill Wilson, “War of 1812” Oct; “Wings of Hope” Director David Huhn, Nov; Maj Gen Barbara Faulkenberry, Vice Commander, 18th Air Force, Apr.
- Department of Kansas: MG Donald Jacka, USA (Ret); Commander
 - Topeka Chapter: MG Don Jacka, USA (Ret); Commander
 - Conducted the chapters first Massing of the Colors with VCINC COL Clay LeGrande (keynote speaker). It coincided with the Rededication of the Topeka MOWW Chapter Perpetual Membership Memorial in Gage Park 27 Apr 2013.
 - Exceeded Membership goals (+9, or 12 per cent), increased living PMs by four.
 - Arranged for five (5) Silver Patrick Henry Medals to be awarded.
 - Supported seven JROTC units with seven JROTC Medals of Merit and eight ROTC units with 32 ROTC medals of Merit—all with Companion presenters.
 - Supported the continuing rehabilitation of a NJROTC unit having lost accreditation by US Navy because of loss of cadets but continued at expense of High School with goal of reactivation; conducted official annual unit inspection of it in Apr.
 - Continued support of KSU Pershing Rifles Company.
 - Provided six speakers for Kansas civic events during the year.
 - CINC LTC Gary Engen installed new officers on 21 May.
 - Wichita Chapter: LTC Larry White, USA (Ret); Commander
 - No report submitted.
 - State of Nebraska: COL David C. Press, USA; Commander.
 - COL Press is currently a Companion from Philadelphia Chapter who is planning to retire in Nebraska. He was recruited, appointed and installed by Region XI Commander in Feb, invested with appropriate MOWW ribbon and small desk flag set in February. His plans include establishing a chapter centered on and recruiting prospective Companions from Offutt AFB.
 - Assessment
 - Strengths. Driving force of the Topeka Chapter was MG Don Jacka and support of the ROTC/JROTC programs. Pound for pound, the Region stands with the best in this area. Expanding efforts to be a presence in communities around the chapter.
 - Weaknesses.
 - Membership. The Topeka Chapter’s successful efforts in this area account for the majority of what has been recognized as a Regional positive result. We need more individual efforts from the rest of the team
 - Opportunities.
 - The presence of a new enthusiastic State Commander with political connections to mine the resources of the Nebraska military community.
 - The reconstitution of the MidAmerica YLC with a senior postsecondary educator at the helm, a recruiting strategy and a funding plan (in development), and connections with



the Memphis Chapter as a source for high school talent, for the basis of the YLC's rejuvenation plan.

- Continuing the effort to make inroads into the National Guard community in Jefferson City on behalf of the Central Missouri Chapter

- Threats.
 - None

For the good of the Order

A handwritten signature in black ink, appearing to read 'Ronald W. Jones', written in a cursive style.

RONALD W. JONES, MAJ, USA (Ret)
Commander, Region XI



NATIONAL OFFICER REPORTS

REGION XII REPORT

Inactive



NATIONAL OFFICER REPORTS

REGION XIII REPORT

- Region XIII is doing reasonably well. However, the four unresolved problems reported last year have more or less resolved to the negative side.
 - In the Department of the Rocky Mountains, efforts to contact parties interested in re-establishing activity in Wyoming have proved ineffective. I know I have the power to appoint a state commander, but there are no suggestions or volunteers for this post. In the Department of Arizona Fort Huachuca's activities according report are minimal when mentioned in the department report. These two chapters are essentially beyond resuscitation.
 - In the department of the Rocky Mountains, the Utah state chapter reveals a unique situation. The commander is active in selected areas but with no administrative efforts or Region participation. Visits by Debbie Kash and/or me are contemplated. As an example, efforts to resolve tax issues have consistently failed. The condition in medical terms is minimally functional but seemingly stable.
 - In Albuquerque, recently two of the three attending the chapter meeting voted for dissolution. Efforts persist to revive the chapter. Condition is "on life support."
- The region's treasurer report showed a balance of \$1193.92. Checks for \$300.00 were written to each of the three department's YLC activities.
- Offices are mostly filled.
 - In El Paso, Junior Vice Commander Mitchell (deceased) has not been replaced. Membership is steady.
 - In Colorado 9 new members are reported! Local meetings are attended.
 - Departmental meetings less so and national meetings show good regional representation, with Santa Fe leading the way.
 - JROTC/ROTC/SCOUTS support is good. Even Albuquerque acknowledges its obligation well.
 - Massings of Colors are reported in many, if not most chapters.

For the Good of the Order

ROBERT E. MALLIN, MD, CPT, USA (Former)
Commander Region XIII



NATIONAL OFFICER REPORTS

REGION XIV REPORT

- The overall condition of the Region XIV, with its fifteen Chapters remains in decline, with a few Chapters showing a very positive status and noteworthy results, with some Chapters holding their own, and other Chapters are on the edge and about to collapse.
- It is far easier to accentuate the positive and be upbeat; and ignore the unpleasant situations that clearing indicate the major problems that will contribute to the demise of our Order if these problems are correctly dealt with in an appropriate responsive period.
- We must stop and carefully read our Preamble and continually look for ways to fulfill and achieve the precepts as set forth in our Preamble.
- “To acquire and preserve the records of individual services.” In 2012, Region XIV undertook the implementation of the Congressional established Veterans History Project throughout the Region. A Region Vice Commander was been appointed and given the sole duty and responsibility of planning, implementing and overseeing this long-range Region project. This is not an easy undertaking; effectively achieving the desired level of success with every Chapter in the Region participating in this project requires a maximum and collaborative effort of companions from each Region Chapter.
- “To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;” In 2006 Region XIV forwarded to National the Department of Central California’s proposed Resolution calling for MOWW support of the establishment of a Battleship IOWA Memorial Museum to honor those who had served on the ship and their fellow veterans. The resolution was not reported out of the MOWW Resolutions Committee at the 2006 convention. The resolution was resubmitted for consideration at the 2008 MOWW Annual Convention and it was then duly adopted at that time. The IOWA is now berthed in San Pedro and open to the public as a Memorial of the World Wars.
- Unfortunately, not all efforts are successful; but, if you never try, you will never be successful. A key element for the success of any project or undertaking is the joint effort of companions working together to achieve the goal or objective.
- In all Chapters of the Region, there are fewer companions taking an active role in supporting their Chapter’s programs, events and undertakings. The result is there are fewer companions devoting the necessary time and talent to handling the affairs of their Chapter, with many companions being required to perform multiple duties for their Chapter.
- Recruiting new members remains a major problem; however, the greater problem is current companions are not being motivated to take and/or accept assignments that will strengthen their Chapter and help it achieve even the most basic goals and objectives.



- It is appalling to attend a major Chapter Signature Event and see less than fifteen percent of the people present at the event standing when members of the Order are asked to stand to be acknowledged as members of the Military Order of the World Wars.
- It is not pleasant to make the above observations, but if they are not successfully addressed in the very near future, our Order will continue to decline and will ultimately just fade away. This should never be considered an acceptable opinion.
- The fact remains that all Chapters in the Region are continuing to decline in many ways. Companions have been and are becoming even less active and supportive for various reasons, some being companion health issues and deaths, together with an ever growing lack of interest in their Chapter. The lack of new members in the twenty to fifty year old range is also a major problem confronting all Chapters.
- The bottom line is that if we, at the Region, Department and State level, together with our Chapters, do not change our ways, the Order will cease to exist within the next couple of decades, three at the very most.
- The Las Vegas Chapter was about to turn in the Chapter's charter a few years ago; an MOWW companion who had recently moved into the Vegas area was asked to step in and help save the Chapter. He did that and kept the Chapter alive. During the past year, another companion moved to the Las Vegas and was asked to help the Region's effort to reinvigorate the Order's presence in Las Vegas and the State of Nevada. The State of Nevada now has a new State Commander who is willing and able to devote time and effort to making MOWW an active part of the local communities in the State.
- A fundamental is that Chapters must keep in touch with their companions. As Department and Region Commander, I have met companions who thought their Chapter no longer existed because they had not heard or received anything from or about their Chapter for some time. There are Chapters that have not sent a newsletter or any other form of communication to their companions for years, in some cases for ten or more years.
- To be successful, Chapters must keep their membership informed and interested in what their Chapter has done, is doing and plans to do during the coming months and the future. The Chapter must also let the public know that they are there, what they have done, are doing and plan to do during the coming months.
- Again, Chapters must be more than a "Senior Citizens Knife and Fork Club"; they must be doing things that are interesting to both members and non-members alike, things that are appealing and stipulating to companions and their families, and the public.
- Signature Events generate the interest of inactive companions and the public, particularly events, projects or programs with a direct or indirect connection with veterans, as well as active duty and reserve military service personnel. Such an event is the Red, White & Blue Ball, held each year at the Reagan Library in Simi Valley, California. It is at this annual event that the Patriotic Citizen of the Year Award is presented in recognition to a person of their steadfast commitment and devotion to our Nation and what it stands for.



- At this year's Ball, I met a veteran who has lived in the area for more than forty years. He had never heard about the Ball, the local Chapter or our Order before until he read an article in a local paper about to upcoming Red, White and Blue Ball. After talking with him for bit, he told me he would like to become a member of the Military Order of the World Wars. I include this in this report because it shows the importance for not just holding an event, but also letting the public know about the local Chapter and what it is doing.
- Such events, projects and programs require people, companions' personal time, talent and efforts to actively support the various efforts of their Chapters and the Region. Unfortunately, the majority of current companions are no longer interested or able to invest their personal time and efforts in supporting their Chapter and it programs.
- Another factor that is detrimental to our Order is that many companions no longer recruit, sponsor and/or mentor new companions; nor do they take an active role in their Chapter's affairs. As a result, currently less than Ten Percent (10%), sometimes even less than Five Percent (5%) of a Chapter's companions in any way support their Chapter. Most are even unwilling to even talk to each other once a month about their Chapter, Department, State or Region. Two factors contributing to these low percentages are decreased companions still being reported as living on the Chapter's roster, and the counting of perpetual memberships on multiple Chapter rosters, which gives a false impression as to the strength of a Chapter. Another problem contributing to the false sense or notion of a Chapter's strength is the companions no longer living the Chapter's area. A Companion living a hundred or more miles away from a Chapter's local should not be considered as being able to contribute to the viability and effectiveness of the Chapter.
- Perhaps the biggest single problem confronting our Order, its Regions and Chapters is the apathy of their companions. If this major problem is not effectively resolved, it will prove to be the fatal cancer for our Order. There are many forms of this deadly disease and it can develop at all levels of an organization.
- It is time to step back and candidly look at the overall structure of our Order. Charters are given to Chapters without minimum standards and levels of performance. Officers are given duties and responsibilities, without authority to take corrective act if and when necessary.
- A Charter should be considered as a franchise to act for and on behalf of the Military Order of the World Wars in keeping with the policies and procedures established by the Order.
- Some of the basic requirements of each and every Chapter should be: That the Chapter shall have an election of Chapter officers each year at a meeting of the Chapter companions duly held, with a minimum ten (10) day written notice having been given ; A written notice of all Chapter meetings shall be given to the Chapter's Department or State Commander and Adjutant, and to the Chapter's Region Commander and Adjutant; The Chapter must have a minimum staff consisting of a Commander, Vice Commander, Adjutant and Treasurer; No companion shall hold more than one Chapter office at any time nor shall a companion hold any office for more than three years; The Chapter must have written communication with all of its companions on a regular basis, at least four (4) times each year; Copies of all Chapter notices



and communications shall be sent to the Chapter's Department or State Commander and the Region Commander. In the event a Chapter fails to fulfill or comply with any basic mandated policy or procedure, the Department or State having jurisdiction shall take all steps necessary to comply with the subject requirement that is in default.

- In keeping with the preceding, Companions should not be permitted to hold or serve as an officer of more than one position at a time. i.e. A companion should not serve a Chapter Commander and State Commander at the same time; nor at any time should any companion serve concurrently as a Chapter officer and an officer of the Department, State or Region. If there is a manpower shortage, then it should be dealt with appropriately, one way or another.
- Unfortunately, there are Chapters in Region XIV that have not held an election of officers by the companions of the Chapter for more than five years. Nor have they generated any form of communication with their entire Chapter membership on a regular basis, some for more than ten (10) years.
- A lot has been and is said about getting new members, with nothing or very little being said about motivating companions to be active with and supportive of their Chapter, particularly new members of the Chapter. From time to time, Companions have talked to me about how they have never been asked or invited to help with any project, program or event of their Chapter. Such talks have prompted me to speak with the subject Chapter officers, only to learn later that the new companion has still not been contacted by any of the Chapter's leadership.
- Members are important, but they mean nothing if they are not kept informed, motivated and inspired to take an active role with their Chapter. Likewise, new members should be made to feel welcomed by the Chapter and the Order. Every Chapter should have a mentor program to develop active companions and future Chapter leadership.
- With respect to new companions, we must treat them with respect and be willing to listen to their suggestions and advice. We must make them feel welcomed and that their opinions are valuable. When we elect or appoint them to a staff position they will need mentoring, but we should concurrently let them develop and implement their approach to handling situations – we must stop pushing them aside and telling them “that’s not the way we do it here”. They can and will reflect the thinking of their generation and they will make our Chapters attractive to their peers. Newly commissioned officers are a valuable potential asset; they should be used wisely for they can be a great help in reinvigorate our Chapters. We must remember and always reach out to them and invite them to come and join us.
- New members are and will be critical for the future success of our Chapters and our Order. Past and current companions by enlarge have been unwilling and/or reluctant to instill the needed interest in non-members in our Order and our Chapters. It must be noted that just recruitment by itself is not the sole answer for our future success and longevity – sponsorship and continued mentoring is essential. This, coupled with programs and activities that appeal to younger generations, their families and peers, is the way to go.



- Our Chapters and their companions must realize that they must conduct themselves in such a manner that they will make their Chapters attractive to potential members and the public. This requires sound planning and careful continued implementation.
- A major problem confronting our Chapters, Departments and the Region is they are not properly or adequately staffed. Multi-tasking should not be permitted, particularly with respect to key positions; for when that happens, the task is neither properly or adequately done nor will the essential degree of success be achieved. We do an injustice to the Order and to the companion assigned to do two, three or even four critical positions at the same time.
-
- By the same token, putting down a companion's name as being responsible for a given task when in fact they are not able or have the desire to fulfill the duties is misleading and glosses over the fact that no one is actually going to be available to do the necessary work required for the given position. This weakens and undermines the viability of the unit.
- Annual Region Reports should never be sugarcoated, reporting only positive, uplifting attempts and/or achievements by the Region, its Chapters or Departments and State units. The report should be an honest evaluation providing a candid overview of the true condition of the Region and its various units, together with an assessment of the current condition and future of the Region, its various units, and how they relate to and work together as a team.
- Membership remains a primary and critical Region concern, with emphasis not being on recruitment, but on the development of companion interest and active participation in and for the success of their Chapter, its events, programs and projects. A key component of such an effort must be the mentoring of current and new companions, with a major priority being given to the development of future leaders and staff members for the Region's Chapters.
- The Region continues its ongoing efforts that the Region, its Departments and Chapters, do their utmost to ensure the election and appointment of competent companions with the appropriate talents and skills to serve in their primary leadership positions. A maximum effort should always be made to have backups ready and willing to serve if and when needed for key staff positions such as Assistant Treasurer, Assistant Adjutant and Deputy or Vice Commander. The Region, Departments and Chapters can no longer afford to be complacent about this very critical matter. In this situation, the position of Assistant Treasurer is particularly critical.
- In addition, everything possible is being done to eliminate/minimize the practice of "recycling" companions, where they are called up on to repeat serving in positions in which they have previously served. It is a practice that ultimately weakens a Chapter, often to the point that the Chapter will collapse and/or eventually cease to exist.
- An additional high Region priority must be the continuing reinvigoration of deteriorating Chapters, together with an increasing effort to increase Public Awareness of our Order and its goals and objectives as contain in the Order's Preamble. Out-reach to potential members and the public is extremely important at all times.



- As a Region Commander, I personally believe that all of the above points should always be carefully considered, and that the following very important question be kept in mind: “What will be the condition of the Region, its Chapters, and the Order, a decade from now?”
- Based on the current condition of many of the Region’s Chapters, and the way things have been done in the past has proven not to be in the best long term interests of the Region’s Chapters. With that in mind, Region XIV, along with its Chapters, Departments and States, must always keep in mind that: “If we continue doing things as we have always done, we will continue to get what we have always gotten.”

For the Good of the Order

THOMAS E. HANSON, HPM
Commander, Region XIV



NATIONAL OFFICER REPORTS

REGION XV REPORT

- Region XV currently has four chapters: Anchorage AK, Harvey Latham – Salem OR, Portland OR and Puget Sound – Tacoma WA.
- Region XV Annual Meeting was held 9 June 2013 with CINC LTC Gary Engen attending:
- Anchorage Chapter:
 - The chapter has been inactive for over 2 years.
 - Alaska State Commander CWO4 Allan Peschek is preparing a letter ballot IAW with the MOWW Policy Manual Appendix C for the members to vote on how to deactivate the chapter, results to follow.
- Puget Sound Chapter contacted all of the ROTC/JROTC units in Alaska and with the Chapter Commanders concurrence provided awards for all units, the 1st provided in 2 years.
- Harvey Latham Chapter:
 - Except for providing ROTC / JROTC Awards and sending students to the Northwest Youth Leadership Conference, the chapter is inactive and with only a few members active left.
 - The Chapter Commander reports that a ballot IAW the MOWW Policy Manual Appendix C will be conducted in the fall of 2013 for the members to vote on how to deactivate the chapter. The staff's recommendation will be to merge with Puget Sound Chapter.
- Portland Chapter:
 - The chapter sent fifteen students from the Portland OR / Vancouver WA area to the 2012 NWYLC and one Counselor accompanied them on the train.
 - On 28 October, the 49th Massing of the Colors and Service of Remembrance was held. MG Daniel York was our keynote speaker and his comments and assorted pictures were published in the April 2013 Officer Review.
 - The 50th Massing of the Colors and Service of Remembrance will be held on 13 October.
 - The Annual Business Meeting was held on 17 April 2013. It was decided that the 50th Massing of the Colors would be the last for the chapter and since there are only 4 active members with no new members in sight that after the Massing, a ballot IAW the MOWW Policy Manual Appendix C will be conducted for the members to vote on how to deactivate the chapter. The staff's recommendation will be to merge with Puget Sound Chapter.



- Puget Sound Chapter:
 - Massing of the Colors was held at Fort Lewis, WA as part of the annual Fourth of July festivities. Because of the time of year (summer), only 16 units attended. It was decided to seek another venue for 2013.
 - Massing of the Colors for 2013 will be held at Fort Lewis on 11 September as part of the 9/11 Remembrance Program.
 - Highlights from the chapter meetings that were held each month September 2012 through June 2013: The October Northwest Youth Leadership Conference (NWYLC) review had three students from the 2013 NWYLC give fine reports. The November National Security program had I Corps Deputy Commander MG Jeffery Buchanan as the speaker. January was Patriotic Education with 16 Stadium High Navy JROTC cadets presenting the Historic Flag Program and a selection of patriotic poems. February was Legislative Update with Washington State Department of Veteran Affairs Mr. Ted Wiczorek. March was Bronze Patrick Henry Medallion presentations with five awarded to very deserving students. April was the annual Anniversary celebration with seven past Chapter Commanders present. May was the annual ROTC Award Dinner with 38 cadets from 18 local ROTC / JROTC units attending. The June meeting had CINC LTC Gary Engen in attendance. Annual awards were presented and a new Chaplain and Treasurer were inducted.
 - The chapter supported 17 ROTC and 51 JROTC programs with nine members making award presentations at 31 of the ceremonies for 46% coverage.

The future of Region XV was put on hold until the chapters indicating that they would deactivate finalized their status. If three of four chapters deactivate then there will be only the Puget Sound Chapter.

For the Good of the Order

ALAN M. MANDIGO, CDR, USN (Ret)
Commander, Region XV



NATIONAL (STANDING) COMMITTEE REPORTS

BOY & GIRL SCOUTS COMMITTEE

- Committee Members:
 - MAJ Robert J. Williams, USAF (Ret); Chairman
 - LTC Orin Lee Peters (BSA Rep)
 - Ms. Deborah Kerr-Minor (GSA Rep)
 - Region Scouting Coordinators
 - VCINC Capt John M. Hayes (Mentor)

- Boy/Girl Scouts Committee Responsibilities:

“This committee shall be responsible for monitoring activities of the Boy Scouts of America (BSA) and the Girl Scouts of the USA (GS-USA), their rules and programs, and report all matters of interest, with appropriate recommendations, to the national leadership—Commander-in-Chief, the National General Staff, and the National Convention. The committee shall also monitor the recommendations of Chapter Boy/Girl Scouts programs, giving assistance where appropriate, reporting to National Headquarters all issues with reference to chapter activities and the Boy/Girl Scout programs.”

- 2012-2013 Scouting Program Goals:
 1. Establish a MOWW presence at the 2013 BSA National Jamboree (15 - 23 July 2013) at the Bechtel Scout Reservation, West Virginia.
 - Continued: No Companions were available to man a MOWW booth. This goal will be revised and revisited to include future BSA Conventions, National Jamborees, etc.
 2. Present a 2011 MOWW Resolution to HQ GS-USA honoring GS-USA’s 100th Anniversary.
 - Closed: MOWW did not present the resolution due to scheduling conflicts.
 3. Identify a Region and Chapter Scouting Coordinator.
 - Open. Requested Region Commanders provide this information by 15 Jul 13.
 4. Update the Boy Scout/Girl Scout Committee Sections for MOWW Policy Manual, e.g., Scouting Report, National Scouting Award criteria, etc.
 - Open: Recommended changed provided to MOWW/CS.
 5. Increase BSA/GS-USA participation in annual MOWW Conventions
 - Result: A HQ BSA representative will attend 2013 Convention Scouting Seminar. We also invited GS-USA representatives from two local TX Councils to attend the seminar; we are awaiting their replies.
 6. Develop an updated MOWW BSA & GS-USA pamphlet.
 - Result: Beginning efforts in this area in partnership with HQ MOWW.
 7. Update the GS-USA Memorandum of Mutual Support
 - Result: In work
 8. Develop a database of Companions who are either Eagle Scouts or a Gold Award recipient.



- Open: This list will assist the Order in collaborating with and supporting scouting organizations and activities, e.g., conventions, jamborees, troops and councils. In initial planning stages. Estimated Completion Date (ECD): 30 May 2014.

2012-2013 SCOUTING REPORT RESULTS			
	2012-2013	2011-2012	2010-2011
Chapters Reporting	10 (includes BG Bultman Ch)	17	20
OUTREACH PROGRAMS			
Eagle Scout Certificates	837	528	1,049
Standard Chapters ^[NOTE]	536	414	1,008
At-Large BG Bultman (HQ) Chapter	301	114	41
Gold Award Certificates	1,306	3,804	2,532
Standard Chapters ^[NOTE]	215	2,080	498
At-Large BG Bultman (HQ) Chapter	1,091	1,724	2,034
INTERNAL PROGRAMS			
BSA "Square Knot" Award (Community Service Organizational Award)	4	3	6
Chapter Boy Scout Coordinator (113 Chapters)	7	12	14
Companion BSA Eagle Scouts	23	0	26
Chapter Girl Scout Coordinator (113 Chapters)	7	5	2
Companion GS-USA Gold Award Recipients	1	0	2
NOTE: For 2012-2013, only 9 of 111 standard chapters reported. The ten chapters reporting includes nine standard chapters and one at-large chapter (i.e., BG Bultman). The at-large Hann-Buswell Chapter was not included.			

- 2013-2014 Scouting Program Discussion.
 - Scouting Report results are grossly underreported. We must remedy this via the collaborative efforts of the Committee, the Chain of Command and MOWW chapters.
 - This year only ten chapters submitted their Scouting Reports (not counting the at-large chapters of Hann-Buswell and BG Bultman).
 - While less than ten percent of the Order's chapters submitted Scouting Reports, the few reports received did suggest some chapters increased their Scouting Program involvement beyond presenting Eagle Scout and Gold Award Certificates.
 - The committee will review the *Ad Hoc Awards Process Committee Report* (elsewhere in this Convention Book) for applicability to this committee's mission assignment.
 - Some Chapters still have difficulties in being involved with their local Girl Scout Councils with the Gold Award programs. However, where there is involvement, Companions continue to serve as advisors for Eagle Scout and Gold Award projects, and scout units provide Color Guards for MOWW meetings, Massing of the Colors, Veteran's Day, Memorial Day and Flag Day programs.



- Four Companions will receive the MOWW-BSA “Square Knot” Award during the Awards Luncheon. They will be recognized by the CINC at the Awards Luncheon
- The Order continues to collaborate with the BSA at the national level via its membership on the BSA Community Relations Task Force (e.g., meetings in October 2012 and February 2013). This provides MOWW visibility with other national organizations. We need a comparable level of engagement with GS-USA.
 - In addition, Major Williams and Lt Col Oren Lee Peters (BSA Committee Representative) attended the BSA National Convention in May 2013 as members of the Task Force and as Community Alliances Committee members.
 - They staffed a MOWW information booth and providing Scout leaders from across the country with information on MOWW and its Eagle Scout Recognition program.
- 2013-2014 Scouting Program Goals:
 1. Develop a database linking BSA troops and GS-USA Councils with supporting MOWW chapters (NEW).
 2. Provide an MOWW Booth at the 2014 BSA National Convention in Nashville, TN. (See 2012-2013 Goal #1 above) (CONTINUED).
 3. Establish a Best Chapter Scouting Award and include the requirements for the same in the MOWW Policy Manual. (See 2012-2013 Goal #4 above) (CONTINUED).
 4. Submit articles on the MOWW Scouting Program for publishing in BSA, GS-USA and MOWW national publications. Specifically include the updated processes for obtaining the MOWW Eagle Scout and GS Gold Award certificates from chapters and HQ MOWW (NEW).
 5. Enhance and expand Scouting Programs at the chapter level, and expand the number of Chapters recognizing both BSA Eagle Scouts and GS-USA Gold Award recipients (NEW) (See 2012-2013 CINC Goal #2, Improve Programs).
- Kudos.
 - The Denver Chapter (093), CO, presented 198 Eagle Scout certificates and 30 Gold Award certificates this past year—a great accomplishment!
 - Companion and Eagle Scout LT Evan Totten is the Denver Chapter’s BSA Coordinator, and Chapter Commander LTC Keith Troutman is the Denver Chapters’ GS-USA Coordinator. Well done to both!
 - Thanks especially to LTC Troutman for initiating and guiding proactive engagement with the local Boy Scout Council, and to the chapter their excellent Scouting Program performance!



For the Good of the Order

ROBERT J. WILLIAMS, Maj, USAF (Ret)
 Chair, Boy & Girl Scouts Committee



NATIONAL (STANDING) COMMITTEE REPORTS

BUDGET COMMITTEE

This budget is the basis of the overall expenditures of the incoming administration. It is based on a realistic appraisal of income and the Order's requirements and priorities.

- The Budget Committee prepared and submitted, through the Commander-in-Chief, a budget for the forthcoming year for the annual General Staff Business Session (Enclosure 1).
- A summary of MOWW investments is at Enclosure 2.
- The committee also prepared and recommends a Resolution outlining the limits of expenditure (Enclosure 3).

Once approved by the General Staff in session during the 2013 National MOWW Convention, neither the budget nor the resolution by approved by the General Staff in session may be amended or changed without Executive Committee or National General Staff approval.

Please also see the Treasurer General's, Chief of Staff's and MOWW Trustees' reports.

For the good of the Order

SVCINC DEBORAH A. KASH, Capt, USAF (Ret)
Chair, Budget Committee

Enclosures

1. MOWW Budget Plan (2013-2016)
2. MOWW Investments
3. MOWW Budget Plan Resolution



MOWW BUDGET PLAN (Page 1 of 2)						
MOWW Operating Years (OY) 2012-2016 As of: 30 June 2013						
July 2012 - June 2016						
FISCAL YEAR SUMMARY	Actual FY	Budgeted FY	Actual FY	FORECAST	FORECAST	FORECAST
Income & Expenses	2011-2012	2012-2013	2012-2013	2013-2014	2014-2015	2015-2016
Gross Trust Income (<i>Ref Fund Sum</i>)	\$ 544,958.13	\$ 499,734.27	\$ 613,717.79	\$ 622,309.84	\$ 631,022.18	\$ 639,856.49
Gross Non-Trust Income	\$ 218,604.15	\$ 191,941.94	\$ 251,231.63	\$ 248,000.00	\$ 248,500.00	\$ 249,000.00
Gross Income	\$ 763,562.28	\$ 691,676.21	\$ 864,949.42	\$ 870,309.84	\$ 879,522.18	\$ 888,856.49
Gross Expenses	\$ 746,901.63	\$ 685,121.02	\$ 783,311.72	\$ 853,385.34	\$ 843,100.00	\$ 843,250.00
Net Income	\$ 16,660.65	\$ 6,555.19	\$ 81,637.70	\$ 16,924.50	\$ 36,422.18	\$ 45,606.49
GROSS NON-TRUST INCOME	Actual FY	Budgeted FY	Actual FY	FORECAST	FORECAST	FORECAST
	2011-2012	2012-2013	2012-2013	2013-2014	2013-2014	2013-2014
Gross Non-Trust Income	\$ 218,604.15	\$ 191,941.94	\$ 251,231.63	\$ 248,000.00	\$ 248,500.00	\$ 249,000.00
National Dues (<i>RM, PM, PM Inst</i>)	\$ 63,005.00	\$ 46,311.00	\$ 93,906.50	\$ 93,000.00	\$ 93,000.00	\$ 93,000.00
Merchandise Sales	\$ 70,196.83	\$ 51,130.94	\$ 60,396.44	\$ 60,000.00	\$ 60,500.00	\$ 61,000.00
CINC Solicitation	\$ 68,922.03	\$ 80,000.00	\$ 92,636.68	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
Unsolicited Donations	\$ 16,480.29	\$ 14,500.00	\$ 4,292.01	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
GROSS EXPENSES	Actual FY	Budgeted FY	Actual FY	FORECAST	FORECAST	FORECAST
	2011-2012	2012-2013	2012-2013	2013-2014	2014-2015	2015-2016
Gross Expenses	\$ 746,901.63	\$ 685,121.02	\$ 783,311.72	\$ 853,385.34	\$ 843,100.00	\$ 843,250.00
OPERATIONS	\$ 321,883.38	\$ 289,688.92	\$ 307,099.53	\$ 349,580.00	\$ 340,900.00	\$ 341,050.00
Employee Wages/Taxes	\$ 212,136.45	\$ 231,240.73	\$ 239,637.73	\$ 263,000.00	\$ 263,000.00	\$ 263,000.00
Employee Benefits (Insur, Vac)	\$ -	\$ 5,000.00	\$ 4,817.19	\$ 15,630.00	\$ 6,600.00	\$ 6,600.00
Office Supplies	\$ 24,426.30	\$ 31,248.19	\$ 28,395.00	\$ 27,500.00	\$ 27,750.00	\$ 27,800.00
Annual Audit	\$ 6,075.00	\$ 6,200.00	\$ 6,150.00	\$ 6,250.00	\$ 6,350.00	\$ 6,450.00
Legal Claim	\$ 14,584.07	\$ -	\$ -	\$ -	\$ -	\$ -
HR Recruitment	\$ 12,500.00	\$ -	\$ -	\$ -	\$ -	\$ -
Comm Insur (Hartford, CIMA)	\$ -	\$ -	\$ 8,700.00	\$ 8,700.00	\$ 8,700.00	\$ 8,700.00
Veteran Day Reception 2011	\$ 50,336.01	\$ -	\$ -	\$ -	\$ -	\$ -
CINC Travel	\$ -	\$ 5,000.00	\$ 5,189.57	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
VCINC Travel (\$2K/VCINC x 5)	\$ 825.55	\$ 10,000.00	\$ 1,157.91	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
EXCOM Meetings	\$ 1,000.00	\$ 1,000.00	\$ 13,052.13	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00
FINANCIAL DEVELOPMENT	\$ 153,254.49	\$ 146,112.77	\$ 174,585.47	\$ 191,500.00	\$ 191,500.00	\$ 191,500.00
CINC Solicitation (Processing)	\$ 8,259.24	\$ 5,000.00	\$ 11,866.53	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
PM Dist to Chapters	\$ 144,995.25	\$ 141,112.77	\$ 162,718.94	\$ 179,500.00	\$ 179,500.00	\$ 179,500.00
COMPANION SERVICES	\$ 51,995.00	\$ 48,625.00	\$ 87,167.03	\$ 71,000.00	\$ 81,000.00	\$ 81,000.00
Promotional Materials	\$ -	\$ -	\$ -	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
Merchandise Procurement	\$ 37,068.45	\$ 40,000.00	\$ 59,830.97	\$ 40,000.00	\$ 50,000.00	\$ 50,000.00
US Postal Service	\$ 400.00	\$ 7,000.00	\$ 2,434.15	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Pitney Bowes Meter (Lease)	\$ 5,100.77	\$ -	\$ 6,809.11	\$ 6,900.00	\$ 6,900.00	\$ 6,900.00
Pitney Bowes Postage Machines	\$ 6,695.11	\$ -	\$ 15,521.88	\$ 15,500.00	\$ 15,500.00	\$ 15,500.00
United Parcel Service	\$ 2,730.67	\$ 1,625.00	\$ 2,570.92	\$ 2,600.00	\$ 2,600.00	\$ 2,600.00
CHAPTER DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ 9,000.00	\$ 9,000.00
Cadres (promotional materials)	\$ -	\$ -	\$ -	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
New Chapters (chapter flags)	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Chapters (continuity books)	\$ -	\$ -	\$ -	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
YOUTH LEADERSHIP	\$ -	\$ -	\$ -	\$ 2,500.00	\$ -	\$ -
Youth Leadership Conference Video	\$ -	\$ -	\$ -	\$ 2,500.00	\$ -	\$ -



MOWW BUDGET PLAN (Page 2 of 2)

MOWW Operating Years (OY) 2012-2016 | As of: 30 June 2013

July 2012 - June 2016

FISCAL YEAR SUMMARY Income & Expenses	Actual FY 2011-2012	Budgeted FY 2012-2013	Actual FY 2012-2013	FORECAST 2013-2014	FORECAST 2014-2015	FORECAST 2015-2016
NATIONAL CONVENTION	\$ 23,416.21	\$ 6,050.00	\$ 11,303.85	\$ 11,500.00	\$ 11,500.00	\$ 11,500.00
DSA & Speaker Honoraria	\$ -	\$ 50.00	\$ -	\$ 500.00	\$ 500.00	\$ 500.00
DSA/Speaker (Travel, Billeting)	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
MOWW Convention Support	\$ 23,416.21	\$ 6,000.00	\$ 11,303.85	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00
AWARDS & PRIZES	\$ 19,298.58	\$ 13,781.30	\$ 9,562.11	\$ 14,550.00	\$ 15,100.00	\$ 15,100.00
Annual MOWW Awards	\$ 1,181.30	\$ 1,181.30	\$ -	\$ 1,200.00	\$ 1,500.00	\$ 1,500.00
Phoenician Award	\$ 8,552.33	\$ 5,500.00	\$ 4,212.11	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
VADM Dyer Writing Prizes	\$ 8,000.00	\$ 4,500.00	\$ -	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00
Service Academies (e.g., USAFA)	\$ 914.95	\$ 1,200.00	\$ 750.00	\$ 750.00	\$ 1,000.00	\$ 1,000.00
Service Schools (e.g., war colleges)	\$ 250.00	\$ 1,000.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
CAPT Saterlee Award (USCG)	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00
MOWW Recruiting Awards	\$ -	\$ -	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00
OFFICER REVIEW	\$ 145,992.89	\$ 139,500.00	\$ 145,044.18	\$ 145,000.00	\$ 146,000.00	\$ 146,000.00
Mercury Publishing	\$ 78,413.49	\$ 71,500.00	\$ 76,109.61	\$ 77,000.00	\$ 77,000.00	\$ 77,000.00
US Postal Service	\$ 21,550.00	\$ 22,000.00	\$ 22,934.57	\$ 22,000.00	\$ 23,000.00	\$ 23,000.00
Contractor Payroll	\$ 46,029.40	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00
FACILITY INFRASTRUCTURE	\$ 23,865.97	\$ 22,315.67	\$ 31,922.51	\$ 38,375.00	\$ 30,375.00	\$ 30,375.00
Building Maintenance & Repair	\$ 2,584.05	\$ 5,800.00	\$ 9,470.81	\$ 9,500.00	\$ 10,000.00	\$ 10,000.00
HVAC Service Contract	\$ 275.00	\$ 275.00	\$ 275.00	\$ 8,775.00	\$ 275.00	\$ 275.00
Utilities (Electrical, Water, Sewage)	\$ 2,136.47	\$ 2,400.00	\$ 3,032.61	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Home Owners Association	\$ 8,217.52	\$ 3,029.07	\$ 4,038.72	\$ 3,800.00	\$ 3,800.00	\$ 3,800.00
Intellectual Property	\$ -	\$ -	\$ 5,100.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
State Registration Taxes (MD, VA)	\$ 1,373.49	\$ 1,500.00	\$ 25.00	\$ 225.00	\$ 225.00	\$ 225.00
Real Estate Taxes	\$ 8,893.91	\$ 8,686.60	\$ 9,320.68	\$ 9,400.00	\$ 9,400.00	\$ 9,400.00
Personal Property Taxes	\$ 385.53	\$ 625.00	\$ 659.69	\$ 675.00	\$ 675.00	\$ 675.00
INFO TECH INFRASTRUCTURE	\$ 7,195.11	\$ 19,047.36	\$ 16,627.04	\$ 29,380.34	\$ 17,725.00	\$ 17,725.00
IT Hardware	\$ 297.94	\$ -	\$ 1,365.48	\$ 1,375.00	\$ 1,375.00	\$ 1,375.00
Software/Training	\$ 2,551.83	\$ -	\$ 6,193.77	\$ -	\$ 2,500.00	\$ 2,500.00
Telephone Expense (At&t, Verizon)	\$ 1,889.74	\$ 1,979.76	\$ 2,354.08	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Network/Server/Support	\$ -	\$ 2,300.00	\$ -	\$ 13,755.34	\$ 7,100.00	\$ 7,100.00
Comcast Internet/Email/Web Domain	\$ 2,455.60	\$ 2,367.60	\$ 2,713.71	\$ 2,750.00	\$ 2,750.00	\$ 2,750.00
Website - American Eagle (Develop)	\$ -	\$ 4,000.00	\$ 4,000.00	\$ -	\$ -	\$ -
Website - Ironistic (E-Commerce)	\$ -	\$ 7,500.00	\$ -	\$ 7,500.00	\$ -	\$ -
Serv Contracts - (Web, Net, E-Comm)	\$ -	\$ 900.00	\$ -	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00



FY 12 MOWW INVESTMENTS

MOWW Fiscal Years (FY) 2011-2012 -- 1 July 2011 - 30 June 2013

SUMMARY: Stern Agee & Merrill Lynch Trust Accounts

Data as of: 30 June 2013

TRUST INCOME (\$)	Actual FY 2011-2012	Actual FY 2012-2013	Forecast FY 2013-2014	Forecast FY 2014-2015	Forecast FY 2015-2016
Gross Trust Principle	\$9,569,131.16	\$9,788,831.02	\$9,925,770.57	\$10,064,626.24	\$10,205,424.83
PM FUND (Stern-Agee, SA)	Actual 2012 - 2013 Income Distribution		Prior Year (PY) 3 Year Average x 1.4%		
Principle	\$4,598,039.40	\$4,660,302.75	\$4,725,546.99	\$4,791,704.65	\$4,858,788.51
Dividends/Capital Gains	\$190,891.69	\$330,487.73	\$335,114.56	\$339,806.16	\$344,563.45
85 % Withdrawal from Dividends	-\$321,886.00	-\$324,706.37	-\$280,914.57	-\$284,847.37	-\$288,835.24
15% Reinvestment into Principle	\$0.00	\$1,010.67	\$49,573.16	\$50,267.19	\$50,970.91
PM FUND (Merrill Lynch, ML)	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$2,292,384.67	\$2,570,387.71	\$2,606,373.14	\$2,642,862.36	\$2,679,862.43
Dividends/Capital Gains	\$134,825.35	\$140,429.44	\$142,395.45	\$144,388.99	\$146,410.43
85 % Withdrawal from Dividends	\$0.00	\$0.00	-\$119,365.02	-\$121,036.13	-\$122,730.64
15% Reinvestment into Principle	\$0.00	\$0.00	\$21,064.42	\$21,359.32	\$21,658.35
VADM DYER TRUST FUND-SA	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$64,965.34	\$71,202.90	\$72,199.74	\$73,210.54	\$74,235.48
Dividends/Capital Gains	\$2,923.65	\$5,395.01	\$5,470.54	\$5,547.13	\$5,624.79
Withdrawal from Dividends	\$0.00	\$0.00	-\$4,585.76	-\$4,649.96	-\$4,715.06
Reinvest of Div/Cap per Will	\$9,341.08	\$2,923.65	\$809.25	\$820.58	\$832.07
VADM DYER EXCOM FUND-SA	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$189,888.69	\$208,066.57	\$210,979.50	\$213,933.22	\$216,928.28
Dividends/Capital Gains	\$8,916.02	\$15,722.48	\$15,942.59	\$16,165.79	\$16,392.11
Withdrawal from Dividends	-\$32,539.00	\$0.00	-\$13,364.11	-\$13,551.21	-\$13,740.92
Reinvestment into Principle	\$0.00	\$8,916.02	\$2,358.37	\$2,391.38	\$2,424.87
VADM DYER WILL FUND-SA	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$196,686.02	\$210,687.65	\$213,637.28	\$216,628.20	\$219,660.99
Dividends/Capital Gains	\$8,595.35	\$15,998.36	\$16,222.34	\$16,449.45	\$16,679.74
Withdrawal from Dividends	-\$4,500.00	-\$4,500.00	-\$3,500.00	-\$3,500.00	-\$3,500.00
Reinvest of Div/Cap per Will	\$24,239.41	\$4,095.35	\$12,498.36	\$12,722.34	\$12,949.45
CAPT SATTERLEE FUND-SA	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$24,160.34	\$26,020.32	\$26,280.52	\$26,543.33	\$26,808.76
Dividends/Capital Gains	\$1,137.57	\$1,954.71	\$1,982.08	\$2,009.83	\$2,037.96
Withdrawal from Dividends	\$0.00	-\$400.00	-\$400.00	-\$400.00	-\$400.00
Reinvestment into Principle	\$3,692.87	\$737.57	\$1,554.71	\$1,582.08	\$1,609.83
ENDOWMENT FUND-ML	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$1,040,586.33	\$1,129,617.10	\$1,145,431.74	\$1,161,467.78	\$1,177,728.33
Dividends/Capital Gains	\$31,634.35	\$35,623.97	\$36,122.71	\$36,628.42	\$37,141.22
Withdrawal from Dividends	-\$33,593.00	-\$29,000.00	-\$30,280.37	-\$30,704.30	-\$31,134.16
Reinvestment into Principle	\$0.11	\$2,634.35	\$5,343.60	\$5,418.41	\$5,494.26
OPERATIONAL FUND-ML	Actual 2012 - 2013 Income Distribution		PY 3 Year Average x 1.4%		
Principle	\$1,162,420.37	\$912,546.02	\$925,321.66	\$938,276.17	\$951,412.03
Dividends/Capital Gains	\$116,034.15	\$68,106.09	\$69,059.58	\$70,026.41	\$71,006.78
Withdrawal from Dividends	-\$14,525.00	-\$349,700.00	-\$57,890.18	-\$58,700.64	-\$59,522.45
Reinvestment into Principle	-\$2,067.76	\$0.00	\$10,215.91	\$10,358.94	\$10,503.96



Enclosure 3: MOWW Budget Plan Resolution

2012-2013 MOWW Budget Authority Resolution

Move that a budget resolution be adopted to accept the Budget Committee's FY13 Budget Plan, and that any adjustments thereto be made only after the Executive Committee of the General Staff or the General Staff approves such adjustments in accordance with the MOWW Bylaws, Article VIII, Sections 2-3.



NATIONAL (STANDING) COMMITTEE REPORTS

CHAPTER ACTIVITIES & AWARDS COMMITTEE

A message via email was sent out to each Region Commander to exercise their leadership abilities to become actively involved with their Department, State and Chapter Commander in recognizing Companions for the National Citation Award.

Over the past few years, fewer and fewer Companions have been recognized for the work they have done for the Order. The Individual National Citation is one of the best tools for retention of members. Hopefully, there will be an increase in the number of Citations awarded at the National Convention in Dallas.

The Awards Process Ad Hoc Committee chaired by Capt. Debbie Kash was chartered to examine Chapter awards process and make recommendations to increase Chapter participation. Chapter Commander Survey was developed and was conducted via phone interviews. Among the recommendations of the Committee were to increase membership to have personnel to support Chapter activities in order to submit for the multi Chapter awards and to educate Chapter Commanders on the various awards.

A proposed recommendation was submitted to the Awards Committee regarding multiple awarding of the Gold, Silver Patrick Henry and Outstanding Service Medals.

The members of the National Awards Committee were contacted for review of criteria and their comments. The members of the Committee are MAJ Jo Anne Barton, PCINC COL James Elmer, COL Hall Worthington, COL Barbara McGrath, CPT Paula Mitchell. The Committee is opposed to awarding these medals more than once to an individual. The Awards Committee will meet during the National Convention in Dallas to review the criteria of the Outstanding Service Award.

For the good of the Order

JO ANNE BARTON, MAJ, USA (Ret)
Chair, Chapter Activities & Awards Committee



NATIONAL (STANDING) COMMITTEE REPORTS

CONSTITUTION & BYLAWS COMMITTEE

- The Committee followed established procedures and solicited suggested changes to the MOWW Constitution and By Laws IAW enacted submission deadlines.
- The Committee received two proposed changes to the Constitution; they were in the proper format and they met required submission timing. The submitters subsequently withdrew them from Committee consideration. There were no other submissions.
- Consequently, the Committee has no proposed changes for the General Staff to consider in convention.

For the good of the Order

IPCINC RUSELL C. VOWINKEL, CAPT, USN (Ret)
Chair, Constitution & Bylaws Committee



STANDING NATIONAL COMMITTEE REPORTS

ETHICS COMMITTEE

The Order is fortunate in that there are no ethics issues to report.

As a reminder, when taking the Individual Oath of Office, a Companion declares, "I further pledge myself to abide by MOWW's "Code of Ethics," which I have read and with which I agree..."

Thank you for reading the Code, and for encouraging each MOWW officer to read it and abide by it.

For the Good of the Order

RUTH ELMER, HPM
Chair, Ethics Committee



STANDING NATIONAL COMMITTEE REPORTS

FINANCIAL DEVELOPMENT COMMITTEE

- This operating year, the Financial Development Committee has accomplished several good works for the Order, which are expected to enhance funding for its operations at both the national and chapter levels. Many thanks are due to the advisory and supporting members of the committee (the Chief of Staff, the Treasurer General, the Judge Advocate General and the Board of Trustees) for their invaluable assistance in reviewing, editing and approving the fund-raising initiatives of the committee. Below is a summary of what the committee has accomplished during this operating year.
- CINC Solicitation. This perennial initiative to raise funds through Companion donations, to help defray the general operating expenses of the Order, was administered by the Chief of Staff. The fund-raising goal for this initiative was set at \$85,000. Elsewhere in this document, the Chief of Staff will report on the final outcome of this fund-raising effort.
- Legacy Program. This initiative, originally authored by former Treasurer General, LTC John Hollywood, is now ready for implementation. The purpose of this program is to encourage Companions to make either outright gifts or bequests to the Order in the form of cash, securities, real property, life insurance, or any other items of marketable value. The committee completed development of a “Planned Giving Guide,” which will assist Companions in deciding the nature of the “legacy” they wish to donate to the Order. The Planned Giving Guide should be available for access by all Companions when the new MOWW website is implemented.
- Friends of MOWW. This initiative, which has been two years in the making, provides MOWW Companions a means for raising funds to support MOWW “signature” programs at the “chapter” level. It is a two-pronged effort, which allows individual Companions to solicit donations from relatives, friends, acquaintances, co-workers, etc., who wish to support the good works of the Order, and provides a downloadable PowerPoint presentation and script, to allow MOWW chapters to conduct fund-raising activities with fraternal, civic, trade and professional organizations in a “group” setting. A donation form, the presentation and the script will also be available on the new MOWW website.
- Amazon.com. Based on a recommendation from the Commander-in-Chief, the committee investigated the feasibility of establishing an “affiliate” relationship between the MOWW and the on-line sales giant “Amazon.com.” This initiative was researched and approved for implementation. Through this relationship, MOWW Companions, their relatives, friends and others, will be able to purchase items from Amazon.com using a link on the MOWW website. For each purchase made via the MOWW website, the Order will receive a “cash” commission, based on the type of item and amount purchased, at



no additional expense to the purchaser. This initiative could turn out to be a very lucrative source of income for the Order. A link to Amazon.com will be placed on the new MOWW website.

- USAA Affiliation. In addition to the above initiatives, the committee also attempted to obtain support from the insurance and investment firm USAA for the Order's Youth Leadership Programs. Unfortunately, upon completion of review of the initial proposal made to USAA to get involved in the patriotic education of young Americans, the company decided that such involvement did not meet its criteria for charitable giving.
- This concludes the report of the Financial Development Committee. It has been a very exciting and very rewarding year.

For the good of the Order

JOHN A. BAUMGARTEN, CDR, USN (Ret)
Chair, Financial Development Committee



NATIONAL (STANDING) COMMITTEE REPORTS

HISTORICAL & ARCHIVES COMMITTEE

No status to report.

For the Good of the Order

ALLAN R. PESCHEK, CWO4, USN (Ret)
Chair, Historical & Archives Committee



NATIONAL (STANDING) COMMITTEE REPORTS

HOMELAND SECURITY COMMITTEE

- Personnel Changes:
 - Sadly, Major Ralph Mitchell, Vice Chair, Homeland Security Committee, passed away. He was a good friend to many and a dedicated Companion of the Order, and he will be missed.
 - Thankfully, LTC Oz Hill (Commander, Atlanta Chapter) agreed to take the vacant Vice Chair of Homeland Security.
 - A new volunteer was accepted as a member of the Homeland Security Committee. He is Dr. John S. Hollywood, Ph.D. in operations research, MIT, who is a full operations researcher at the RAND Corporation and a professor of policy analysis at Pardee RAND Graduate School. His principal focus is information systems research related to improving information collection and analysis methods to prevent violence, ranging from violent crime to terrorism to insurgent attacks. He currently serves as the principal investigator of the Information and Geospatial Technologies Center of the National Law Enforcement and Corrections Technology Center, which provides strategic planning, liaison and outreach support on information technology and analytics for the National Institute of Justice. Other recent projects include a study characterizing recent US terror plots and how they have been foiled and development of a tool to predict areas at risk of increased crime. He has written opinion pieces on foiling US terrorist plots for CNN and the Charlotte Observer.
- Articles and Presentations.
 - Submitted a Homeland Security article on Cyber Security, “We Are All Responsible for Cyber Security” which was published in the November 2012 Officer Review. Homeland Security Committee members were encouraged to write articles for the Officer Review. Two additional articles were submitted but not published prior to this report. One article was submitted on Being Prepared for a Disaster and the other on terrorism.
 - A Homeland Security article was provided for the Augusta Chapter December newsletter concerning one day in the life of a TSA Agent.
 - A PowerPoint presentation was presented on terrorism during the Region V Convention. The narrative of this presentation was converted into an article for the Officer Review.
 - Department of Homeland Security FEMA alert concerning hurricane Sandy was sent to EXCOM to include survival tips after the storm and actions to take as hurricane Sandy approaches. The alert showed amount of agencies involved when a disaster occurs. National disasters like a hurricane gives time to react, but this should alert all to be prepared for either man made or natural disaster with no prior warning.



- Issues and Initiatives.
 - As chairman of Homeland Security, the question was raised on surviving a shooting at a MOWW function considering the current trends of active shooters. A video demonstrating sound advice on life saving actions during a shooting event was circulated among the EXCOM. MOWW stand on armed assaults and security at Youth Leadership Conferences (YLC) were added to the EXCOM Mid-Term agenda and action taken by YLC National Chairman.
 - Dr. John S. Hollywood developed a National Homeland Security convention seminar to present in Dallas. His more recent work that analyzes all recent US terrorism plots to identify how we discovered the plot (or what went wrong when we did it) is the subject of his presentation.
 - GSO Massey attended a Voluntary Organizations Active in Disaster (VOAD) meeting and spoke with the local Coast Guard representative about having local companions and the summer Patriots Points YLC students visit the Charleston Area facility hosting Operation Seahawk – Port Security under Homeland Security – at the naval base. The facility is fully operational, observing local port, rail, air and road transport for possible terrorist activity. They are receptive to hosting Patriots Points YLC students. If transportation for the students can be found, it will be implemented this summer.
 - The MOWW Chairman of HLS Committee is maintaining an active membership in the Citizens for Nuclear Technology Awareness (CNTA) organization; continuing to monitor the White House Homeland Security issue page; and, continues to be on news release distribution list for the Department of Homeland Security. In addition, the Chairman is connected with the local The American Preppers Network. The “Preppers” members are volunteer contributors who are dedicated to providing free information on survival, preparedness, self-sufficiency and sustainability in the event of a major disaster.

For the Good of the Order

WAYMAN J. JOHNSON, LTC, USA (Ret)
Chair, Homeland Security Committee



NATIONAL (STANDING) COMMITTEE REPORTS

INFORMATION & PUBLICITY COMMITTEE

- Appendix H of the Policy Handbook contains guidance pertaining to Chapter Information and Publicity Awards (pages 143-145). Appendix H, details the procedures for Chapters to follow to submit an entry for consideration.
- The National Information and Publicity Committee reviewed the policies and procedures in the current MOWW Policy Handbook, for possible revision. Ultimately, no changes were recommended.
- The Committee also discussed means of encouraging members of the Order to increase their use of Internet postings (Facebook, Twitter, et al). After lengthy discussion, the committee concluded that “Linked In” is the site that will appeal to the greatest number of our professional members. It is especially advantageous for those who are still active in the corporate business world.
- Awards. Information and Publicity Award entries are determined based on three different levels of membership: small (less than 50), intermediate (50 to 100) and large (more than 100 members). Chapter size is based solely on living members; it does not include Perpetual Deceased or Memorial members.
- During the year, the National Information and Publicity Committee reminded all Region, State, Department, and Chapter Commanders of the deadline for submission of entries for the 2013 annual awards.
- Articles for publication or broadcast that are submitted to local, state, or national media qualify for consideration by the Information and Publicity Committee.
- The Magazine Committee chooses awards for Dyer Prizes for Writing Excellence.
- Many chapters now submit electronic copies of their newsletters, each month, for consideration as entries in the annual Newsletter competition. Hats off to all of the chapters (and their editors) who that took the time to compete in this category.
- Winners will be announced during the Awards Luncheon, on Friday, 16 August 2013.

For the Good of the Order

DON B. MUNSON, LTC, USA (Ret)
Chair, Information & Publicity Committee



NATIONAL (STANDING) COMMITTEE REPORTS

LAW & ORDER COMMITTEE

The former Chair, Law & Order Committee, withdrew from this position for personal reasons. As the replacement Chair, the undersigned administered the annual MOWW Law & Order Awards evaluation process. Thanks go to all submitting chapters for their efforts in recognizing excellence in keeping with the CINC Goals. Additionally, heartfelt appreciation goes to the Law & Order Committee members for their great support during a period of transition.

For the coming year, leaders at all levels will need to encourage all chapters to highlight the excellence of their chapter Law & Order Programs, and the excellence of Law & Order officials in the local communities collocated with MOWW's many chapters, via the annual MOWW Awards Program.

For the good of the Order

WILLIAM G. BYRNE, LtCol, USMC (Ret)
Chair, Law & Order Committee



NATIONAL (STANDING) COMMITTEE REPORTS

LEGISLATIVE & RESOLUTIONS COMMITTEE

The Legislative & Resolutions Committee did not receive any resolutions during the year. The Committee is comprised of the following companions:

- LTC Ruth L. Hamilton, USA (Ret) – Chair
- Maj Paul A. Willard II, USAF (Ret)
- COL Kenneth L. Wu, USA (Ret) - Co-Vice Chair
- LTC William Rapp, USA (Ret)
- Col Joseph D. Eddlemon, USMC (Ret)
- Mrs. Lois Reiniche, HPM

Earlier this year, a Distinguished Warfare Medal was proposed for those service men and women who employ technology against the enemy. Its projected order of precedence was to immediately follow the Distinguished Flying Cross (ahead of the Bronze Star and Purple Heart Medals). The Military Order of the World Wars (MOWW) quickly took a stance opposing that order of precedence for the proposed medal stating that it should not be ranked before the Purple Heart Medal, as illustrated in the May 2013 issue of the Officer Review magazine. The Order prepared a draft resolution indicating the same.

However, Secretary of Defense Chuck Hagel ultimately denounced the medal and indicated that, while the technology of warfare has changed and the men and women of our Armed Forces involved in today's technological warfare should be recognized for their efforts, this can best be accomplished using a distinguishing device on existing medals versus having a separate medal. Therefore, the proposed resolution became obsolete. The MOWW and other Veterans Service Organizations had a tremendous impact on the decisions regarding the disposition of the proposed Distinguished Warfare Medal.

For the 2013-2014 operating year, we should focus on what Congress proposes regarding the drawdown of military forces as we prepare to withdraw from Afghanistan and other areas around the world. A resolution emphasizing the need for Congress to maintain a strong military force even after a drawdown from fighting the Global War on Terrorism would be appropriate.

The Legislative & Resolutions Committee will be revising the current purpose statement and the method of resolution distribution to government officials. The MOWW Policy Manual will reflect the appropriate changes after they are approved.

For the good of the Order

VCINC RUTH L. HAMILTON, LTC, USA (Ret)
Chair, Legislative & Resolutions Committee



NATIONAL (STANDING) COMMITTEE REPORTS

MAGAZINE COMMITTEE

- The MOWW Magazine Committee held its annual meeting on 25 June 2013 at 1000 HQ MOWW. Committee roll call results follow:
 - Present:
 - PCINC LTC Alfred H. M. Shehab, USA (Ret); Chairman
 - VCINC LTC Ruth L. Hamilton, USA (Ret); Recorder/Vice Chair
 - IPCINC CAPT Russell C. Vowinkel, USN (Ret)
 - GSO & A/TG LTC John H. Hollywood, USA (Ret)
 - Brig Gen A. B. Morrill III, USAF (Ret); MOWW/CS and Editor-In-Chief, *Officer Review* (Ex-Officio)
 - Absent:
 - COL M. Hall Worthington, USA (Ret)
 - LTC Bruce McPherson, USA (Ret)
- PCINC LTC Shehab proposed COL (Dr) S. John Whidden, USA (Ret), State Commander of the District of Columbia, and Chapter Commander of the MG Leigh Wade-DC Chapter, become a Magazine Committee member. All attending concurred. COL Whidden accepted committee membership.
- Brig Gen Morrill outlined the magazine's incremental evolution over the past three years, stating a third iteration with enhanced style, readability, appeal, etc., will appear commencing with the September 2013 issue (National Convention issue). The number of magazine issues will remain the same, i.e., eight regular issues, and the National Convention and Youth Leadership issues. The "In Design" publishing software is evolving from Version 5.5 (static version) to Version 6.0 (cloud subscription) to better align MOWW with the magazine's printer.
- PCINC LTC Shehab guided the discussion on the published articles and columns under consideration. The Magazine Committee reviewed all of the eligible Officer Review articles published from July 2012-June 2013 that were eligible for VADM George C. Dyer Writing Prize competition. Committee members who had articles published were ineligible. Annual awards follow:
 - VADM Dyer Writing Prizes for Excellence



- First Prize (1 award at \$2,000)
- Second Prize (1 award at \$1,000)
- Honorable Mentions (3 awards at \$500 each)

The Committee also approved awarding Certificates of Appreciation (3 each).

- In preparation for committee award deliberations, Brig Gen Morrill provided a roster of magazine articles listed by issue, with those ineligible per above redacted. PCINC LTC Shehab led the discussion on each of the eligible articles, with award selections resulting from that effort.
- Voting was thankfully difficult due to the large number and high quality of published articles. The Committee extends its appreciation to all published authors, and extends its congratulations to all award recipients.
 - After much deliberation, the Committee selected recipients of the First Prize, Second Prize, and three Honorable Mention awards. The Military Order will announce these winners during the 2013 MOWW Convention Awards Luncheon.
 - The Military Order will also present Certificates of Appreciation to three Companions to honor their writing excellence and consistent contributions to the Officer Review magazine. The Committee selected the following Companions to receive MOWW Certificates of Appreciation for their contributions to the Officer Review magazine over the years, contributions that greatly enhanced the value of the Military Order's magazine to readers.
 - Companion Lt Col Bruce M. Bailey, USAF (Ret), for his recurring vignettes known as "Baileyisms" (various issues).
 - Companion CAPT Richard A. Miller, USN (Ret) [deceased], for his article, "The Boys Anti-Tank Rifle" (Officer Review, November 2012)
 - Companion 1LT Wesley A. Gross, USA (Fmr) [deceased], for his article, "All the Way" (Officer Review, December 2012).
- The Committee complimented Brig Gen Morrill on continually improving the *Officer Review* magazine, his helpful "Chiefs Notes" articles that assist Companions of the Order, and the outstanding "Chapters in Action" section of the magazine.

For the Good of the Order

PCINC ALFRED H. M. SHEHAB, LTC, USA (Ret)
Chairman, Magazine Committee



NATIONAL (STANDING) COMMITTEE REPORTS

MEMBERSHIP COMMITTEE

- The main task of the membership committee this year was to determine what we could do to assist the CINC in his goal of 5% net growth. We began by retrieving the Recruitment and Retention manuals developed in 2003 by Col George and his committee in achieving his goal of a 5% net increase in membership. Copies of these manuals were distributed to the members of the Membership Committee for their comments in updating the information to make it relevant today. It has already been decided to condense the two documents into one in order to make it more readable and relevant. A preliminary draft will be presented at the EXCOM at the Convention in Dallas for approval. The goal will be to have a guide, perhaps on the National Website, for Chapters to use in their quest of new members. This will be an ongoing project in the future as now ideas and procedures are developed.
- In doing our research, we found that the greatest detractor toward accomplishing our goals and those of all Companions in the Order is complacency. We are so used to doing the “same old, same old” tips and tricks, that we are forgetting that the impetus of recruiting and retaining members is to make the membership in MOWW meaningful to the community. It says so in our Preamble, and it should be in the forefront of all of our activities. We are all trained leaders but it seems that we are NOT leading. We should and must be more aggressive in our individual communications with existing members. Why would some Companion want to go out and recruit new members when he or she themselves has been ignored in their own Chapter?
- All Region, Department, and State Commanders have been furnished with Region reports from HQ. This valuable document should be used to maintain personal contact with the individual chapter Companions. Find out what they are interested in most and give them a job. Do not let the same two or three Companions do all the work for two reasons. First, you will burn them out and second, you will develop apathy in the other members that will be hard to counteract.
- This year’s Membership Seminar will be more of a panel format enlisting the presentation of the various members of the committee. Be forewarned: you may not like what we have to say as it may take you out of your comfort zone. Our job will be to shake up the status quo and reinvigorate the Companions of our Order. We also intend to think “out of the box” in our presentations so that the membership does not get the same presentation year after year.
- One aspect of recruitment that bears stressing is publicity for the order. Most people just do not know what MOWW stands for. We continue to work with the Publicity Committee to develop tactics that will benefit both our committee’s goals and the general Order companions. We will be working with the Publicity Committee on the framework for a historical video about the Order to be ready for the 100th Anniversary of the Order in 2019.
- Vice Chair Lt Col Marlon Ruiz has implemented some unique projects within his chapter that should be mentioned. His chapter has a couple of community outreach projects they are pursuing to garner potential local chapter membership. One was accomplished by having the CINC present two Silver Patrick Henry Medallion Awards to two JROTC Senior Instructors during



their annual Chapter Anniversary Event last October. Lt Col Ruiz figures that recognizing these two individuals will lay the initial groundwork for further personal contact and recruitment opportunity, as they continue to work with both of these JROTC programs throughout the rest of the year. Concurrently, the NJ Chapter is also actively soliciting new members from both the JROTC and the SROTC Senior Military Instructors in the units that they support. A “quid pro quo” operation has worked in the past for mutual support.

- Another outreach initiative was to fortify their contact with the widows and family members of recently deceased fellow Companions. Their efforts begin with contacting the widow per Appendix F of the Policy Manual to render support and assistance as may be needed. This is followed by the development of a Farewell Tribute article (requiring coordination with the widow and family members) placed in their Newsletter on the fellow companion's passing. These preliminary contact actions also serve as a means to establish and build upon their contact with the surviving family members in hope of getting them more involved in their local Chapter activities while helping them cope with their personal grieving. Their involvement will keep the memory and legacy of the passing member alive (through support of our activities at first and possibly follow-on chapter membership). That can be used as a supplement to personal contact. Here are two of them:
 - We developed a prototype, customizable 4” x 6” pocket card that will be available to Companions at the Convention. This card has the basic purposes of the Order on both sides and can serve as a talking point primer when encountering potential members.
 - An idea for exposure as a recruiting tool to get new members by the NJ Chapter will be on display at the Convention this year. The New Jersey Chapter is donating a set of 12” x15” car magnets for the convention raffle. This is an example of the type of publicity needed to draw attention to the Order and to solicit new members. Other ways are being explored. Future articles in the *Officer Review* will keep all companions up to date as well as a possible monthly “Recruiting and Retention Tip of the Month” for the OR.
 - "The NJ Chapter borrowed a tip from a local American Legion Post when it came to the NJ Chapter Membership Drive. They obtained a list of owners of property who were taking advantage of the tax deduction for being a veteran from the local Tax Department. They expected to find 30-40 owners. Instead, 395 names were on the list. They sent a letter, brochure and an application to every one of them. Their first mailing gave them 4 new members. Their second mailing gave them 2 more. Persistence and follow-up--the difference between success and failure!
- As my Battalion Commander in Vietnam used to tell me all the time, “Get out there and get it done!” Our charge to all Companions is to lead by example and be aggressive with member recruitment and retention. Leave NO member behind and follow up on ALL contacts. That is the only way to keep our Order from stagnating and dying.

For the Good of the Order

GSO WILLIAM K. RAPP, LTC, USA (Ret)
Chair, Membership Committee

Marlon Ruiz, Lt Col, USAF
Vice Chairman, Membership Committee



STANDING NATIONAL COMMITTEE REPORTS

MONUMENTS & MEMORIALS COMMITTEE

MOWW has numerous important programs that advance the importance of maintaining activities, which promote Americanism, patriotism, and respectful recognition among all ages, but especially our youth.

These programs recognize individuals and organizations for their worthy deeds by creating monuments, memorials and plaques to extend a thank you. They also educate communities about these deeds, MOWW Youth Leadership Conferences, MOWW's strong involvement with the ROTC Programs and other events. In turn, this education creates numerous opportunities for MOWW have greater recognition in areas where MOWW Chapters are located.

During this past year, MOWW became more aware of the importance of events honoring individuals and organizations. The resulting publicity to such events provides long-term appreciation by Chapter Members and the community at-large, but extremely important also these events of reflecting honor and respect provide a wonderful setting in the advancement of the MOWW cause and in retaining and soliciting new eligible membership.

Regardless, your committee humbly submits some recommendations to enhance the programs of holding commemorative events and establishing memorials:

Would encourage CINCs to include a strong message in their annual and follow-up guidance to the field to make "Memorials/Monuments/and/Plaques an important part of their leadership endeavors and those of their VCINCs. It would be immensely valuable to this program for National leadership and Regional leadership to include encouragement of promoting the "Memorials/Monuments/and/Plaques" program in their writing and visits to the field.

All subordinate leadership levels routinely advance memorial, monument and plaque programs initiatives via written and spoken deeds in their respective Regions and Chapters.

Although at the National level, we have a national officer with oversight of the memorial, monument and plaque programs and in that there is a National MOWW Chair for this Committee, recommend that each Region and each Chapter appoint an individual who has the visible desire to be effective as the "Monuments/Memorials/and/Plaques Officer". This represents an important step for this program to advance. Of course, there is also merit for strong visible support from Region and Chapter Commanders to make significant advances in making it happen and getting it reported for recognition, publicity efforts, and historical aspects.

Functions involving "Memorials/Monuments/and/Plaques merit strong media coverage in the affected geographical areas and at the National level. It is especially important for Chapters to have an effective



publicity officer to keep their Chapter in the news with favorable commentary. This is a key to attracting and retaining members.

Our National magazine, “The Officer” is a tremendous publication, with submission of input by MOWW leaders and members at all levels from across the nation providing timely articles (pictures and narrative) on “Memorials/Monuments/and/Plaque” events, recognition by inclusion in “The Officer” serves to make membership across the nation aware of activities being effected and provide those doer’s with favorable recognition. Great for chapter retention and recruiting.

The “Memorials/Monuments/Plaque” program is also recognized as a relative easy manner for making community support a reality in supporting MOWW initiatives.

Comments in this report are not intended to reflect negatively on MOWW leadership, current or past, but serve to hopefully present information for thought and positive reactions to assist our Order in remaining a viable and dynamic force in promoting those ideals necessary for maintaining the United States of America as a force for good in this challenging world.

Encouragement is rendered that reports be submitted for any Chapter activities that occurred during 2012-2013 as relates to accomplished activities or projects in progress in the area of memorials, monuments and plaques.

This Report is submitted with appreciation and thankfulness for the many wonderful patriots that serve in leadership positions at all levels and those who fill the ranks of MOWW.

For the good of the Order

JACK STRUKEL, MG, USA (Ret)
Chair, Monuments & Memorials Committee



STANDING NATIONAL COMMITTEE REPORTS

NATIONAL SECURITY COMMITTEE

- Overview
 - National Security information will be incorporated within the MOWW web site. We now have. Another change implemented (at last year's National Convention) is a separate National Security Seminar designed to orient companions on the overall National Security Program.
 - Adjusting to these changes is my current focus to include ensuring that National Security remains a priority issue within the Order, updating National Security portions of the Policy Manual, and encouraging more chapters to compete for the National Security Award. Input from individual Companions is welcome.
- Discussion
 - National Security should be of the utmost importance to all Companions. For the majority of us, our life's work involved protecting our great nation in some aspect of our service and we have a stake in preserving our way of life. All of us need to speak out often – orally or in writing - of our concern for our nation's security.
 - We face many threats and challenges at home and abroad. Congress and the President must focus on Immigration Policy, Border Security (including coastal areas), Economic Policy, Energy Policy, and Cyber Security. Aggressively continuing The War on Terror (Al Qaida and its affiliates), potential confrontations with Iran over its nuclear program, China with its military enhancement and territorial voyeurism, North Korea's erratic government, and a secure Israel are near and long term national security issues.
 - The so-called Arab Spring has evolved into a Muslim Brotherhood takeover in Egypt and an unstable government in Libya. The latter resulting in the unfortunate and much debated terrorist attack on American facilities and the death of our Ambassador and three other Americans. This general instability has emboldened Islamic Militants elsewhere in North Africa as well as the entire Middle East. The likely long-term outcome with respect to foreign policy and national security is uncertain.

For the good of the Order

MICHAEL S. GEORGE, LTC, USA (Ret)
Chair, National Security Committee



STANDING NATIONAL COMMITTEE REPORTS

NOMINATING COMMITTEE

Because of an illness in the family of the Nominating Committee Chairman, his functions at the convention were passed temporarily to the previous Chairman, assisted by the regularly assigned Vice Chairman, PCINC CAPT Russell Vowinkel. Generally, the functioning of the committee has not suffered any significant disruption.

The Nominating Committee has three functions, all performed at the National Convention:

- To hold a Candidate Forum, at which any Companion wishing to make a campaign presentation to the delegates may do so. This Forum is scheduled for 16 August, from 1340 to 1515. This is the only opportunity for candidates to speak to convention attendees and their guests; however, presentations are not mandatory. Further, any additional candidates wishing to speak to the group should notify COL St. Amant or CAPT Vowinkel NLT 1830 hours on Thursday, 15 August.

- To conduct the Nominating Committee Meeting, at which committee members (designated in APPENDIX U of the MOWW Policy Handbook) may nominate, second and select nominees to be reported to the Convention. This Committee Meeting is scheduled for 1525–1700 on 16 August. Designated Committee members are urged to have registered their appointment at the Nominating Committee Desk upon general registration, to have verified the ballots contained in their credentials packets, to have read the Committee Rules prior to attending, and to bring with them a pen or pencil with which to mark their ballots. Because of the unusually short period allocated to the meeting, it is requested that all business be approached efficiently and without any unnecessary delays.

- To present the report of the Nominating Committee to the Convention for its acceptance and action. This will occur at the pleasure of the Commander in Chief, on 17 August.

The Chairman wishes to recognize especially the efforts of the Companions and spouses who formed the administrative cadre performing the duties associated with controlling entry to the delegate meeting and the counting of ballots.

Although it appears that we have candidates who have offered themselves for every office, any other Companion who wishes to run for office may do so by identifying himself to the Acting Chairman of the Nominating Committee, either in person or through his e-mail address (pastamant@aol.com) as soon as possible. Candidates are not required to make presentations at the Candidate Forum; however, they are reminded that they must be nominated and seconded by credentialed delegates to the Nominating Committee during its voting meeting immediately following the Candidate Forum.

For the Good of the Order

PCINC PHILEMON A. ST. AMANT II, COL, USA (Ret)
Chairman, Nominating Committee



NATIONAL (STANDING) COMMITTEE REPORTS

PATRIOTIC EDUCATION COMMITTEE

- It is inspiring and an education for me to be your PEC Chair. Our very sound but continued limited program of Patriotic Education, via Multi Day, Two day and Single Day Youth Leadership Conference (YLC), elementary and middle school forums, Joe Foss Program support, Massing of the Colors and all other Patriotic activities is doing wonders in educating our youth. Because of MOWW volunteers and all those great family members and other supporters that make it all work, we are having an impact! Congratulations to all of those Companions, spouses & other volunteers for what they do!
- Even though you are doing an outstanding job, there are thousands more that are missing one of the best patriotic and educational opportunities around! I am very proud of what we do & enthused about what our programs accomplish with so few dedicated supporters. The motivation and hard work that all of you supporting these activities do for new students and the young leaders we bring back each year are amazing. However, we are just not getting the word out to enough students or prospective Companions!
- I want to emphasize how you might get more involved in the Patriotic Education of our youth. Every Chapter needs to commit to some part of Patriotic Education. It is through PE Flag Forums & single day YLC at high schools, middle schools and even elementary. PCINC Jim Elmer & his team did 6182 elementary students in 84 Schools in Arkansas school year 2012/13. That is amazing, but you can start now and build to that. You can do at least 10% of that in your own communities. Start by going to these schools and teaching about our flag, Civics, our Country, Free Enterprise or all or part of them. You have the advantage of educating more students and preparing future students for a more serious look at Leadership, our Nation & the Founding Documents and Free Enterprise.
- Either they will be better prepared or more enthused to attend a multi-day YLC you operate or support. We have several chapters in MD, KY and PR conducting single and two day YLC at ChalleNGe academies. This is where all we have to do is present our program as the control of students is by the corresponding State National Guard. We continue to prepare 18,000 plus students at Flag Forums, one day YLC, two day YLC and Joe Foss Programs each year. We can do 25,000 easily by more of you visiting the schools in your area. Once you have done that you can use that to sell our organization either for recruiting or for funding for a multi-day YLC. Once you decide on supporting your own YLC, contact us and we will help you set it up! Go to the Policy Manual (Appendices Q and R) on our MOWW web site at militaryorder.net and see how to do it! In addition, review again our articles and YLC schedule in the March issue of the Officer Review. See how these great programs do so much good for the students and our Order. Is there one in your area? If not, see if you can set one up. If you cannot setup a program, get behind it by helping to finance it. If you cannot donate then go out and solicit funds from other organizations either you belong to or know someone else that does. A small gift card from a local store for water or other supplies could help a lot!



- We will have some fresh ideas for our Commanders' seminar and PE Committee meeting this week at the Convention: Future of PE in the Order, expanding use of the Toastmaster system, Social Networking pluses and minuses, and examples of Forums, Single Day, Two Day and Multi Day YLC. I was very impressed with what they all do with limited time, money but with tons of enthusiasm. The support staffs are amazing but most could use more support from their own Chapters, Departments and Regions.
- You can even get a Chapter Award for having fun and know that you are educating our youth. Chapter Commanders need to go to APP P: The PE Program Award. It is as simple as filling in the blanks with what all you do in Patriotic Education: from speaking about our Flag to elementary or secondary schools, to sending or paying for students at a YLC, to actually operating your own and you do not have to send exhibits! How about taking credit for your Massing of the Colors or participating at another Chapter? It all counts! Some will not do it. Will you? They should be in the mail to me as I write this. I hope you submitted this year. If not, start now!
- We always need help to learn new and better ways to do our Patriotic Education Programs and passing that on to all of the Commanders and YLC Directors for their use as desired. Each YLC Director has reviewed their Physical Security situation at their venue. We will continue to provide reports of YLC to our other Directors so they can see differences and pick up good ideas. I guarantee you will learn something at every Massing of the Colors, Flag Forum or any size YLC you attend.
- Our volunteer and youth protection program is insured. We continue to provide Certificates of Insurance to YLC venues that request them. We have not had any claims but do not expect any. We had some special circumstances arise based on requests from the venues or those schools providing transportation this past year. We resolved them with the help of the Directors and Chapter supporters and our Insurance Company. We do have to maintain a list of Volunteers to satisfy the insurance requirement. I will use the compilation of those names that have taken the BSA Youth Leadership Training as part of our YLC program and will update it each year. However, you should send names of Companions for each major volunteer project you perform (e.g., Massing of the Colors, Joe Foss Programs, and Flag Forums) that you conducted this past year. Send to me at DandDMinor@aol.com.
- Please look at our Strategic Plan for 2015 where the PEC challenges the Chapter Commanders and others in the Chain of Command to push for more students & more time educating those students. It is easy to read & follow. Please go to that section of this Convention Book to review where we are through 2013 where we are going with the remaining years until 2015. We would like your input.
- The funding for all of our programs comes from many sources and types but the predominant ones are first:
 - Chapters, departments and regions
 - Companions that established funding organizations (501 (c) 3)
 - Organizations designed to support our efforts such as the Youth Enrichment Fund, Inc., Patriotic Education Information, Inc., for Key to the Constitution and Ten Best Speeches and the money for all of them from different sources from the Texas PEF and the Hann-Boswell Chapter.



Even with this outside help, each YLC and supporting MOWW entity must continue to seek support from corporations, other service organizations, philanthropic organizations, etc., to survive, e.g., for the AZYLC, local chapters of Korean War Veterans, AUSA, MOAA, MOPH, American Legion, etc., each sponsored the cost of one student. That is just a start!

- The National Association of Secondary School Principals (NASSP) accredited our Patriotic Education Activities for 2012-2013. This accreditation officially starts in September of each year; NASSP accredited our YLCs for 2013-2014. You can advertise their accreditation for this coming school year in SEP.
- Historically, MOWW presents the Phoenician Award during the annual MOWW Convention. However, since this year neither the student nor his family was available during the National Convention, we held a well-publicized ceremony in Williamsburg, VA. You can read his essay in this book. The winner for 2012 is Nathan Rollins who was the Outstanding Student from the New England YLC #1 held at Norwich University. LTC Michael Jarvis, Director. Nathan has received a \$2000 check for his efforts. First Runner Up, Madison Tikalsky, was also from a NEYLC but their second one. She received a check for \$1,000 at her local HS Awards Ceremony. Second Runner Up was Reed Oberlander from AZYLC and he received a check for \$500. We will recognize him again at AZYLC 2013, where he will be on the staff. Wouldn't you be proud, if one of these three award recipients was a student your chapter sponsored?
- We are looking forward to a great year with all your support. Again take a look at the March YLC issue of the Officer Review and see where all the Multi Day YLC are conducted (back 2 pages) and read the articles on Single Day & Two Day YLC and other types of presentations and see how you can help! YLC Directors should be writing their articles for the MARCH 2014 Officer Review which deals strictly with Patriotic Education! We also want you to submit Patriotic Education articles--to include Massing of the Colors and other local PE events.

For the good of the Order

RICHARD E. MINOR, COL, USA (Ret)
Chair, Patriotic Education Council



NATIONAL (STANDING) COMMITTEE REPORTS

POLICY-PLANNING COMMITTEE

The Policy Planning Committee reviewed Preamble, Constitution and Bylaws, and the supporting policies designed to administer the Order and promote effectiveness. IN partnership with MOWW leadership, the Committee and various Companions, HQ MOWW/CS is leading the effort to develop and include additional enhancements to the MOWW Policy Manual.

For the Good of the Order

IPCINC RUSSELL C. VOWINKEL, USN (Ret)
Chair, Policy Planning Committee



NATIONAL (STANDING) COMMITTEE REPORTS

RESERVE OFFICER TRAINING CORPS COMMITTEE

- Current ROTC Committee:
 - Chair CDR Alan Mandigo
 - Vice Chair COL Larry Burnette
 - Region I LTC Michael J. Jarvis
 - Region II COL Christopher M. Smrt
 - Region III LTC Michael Wilgen
 - Region IV COL Vincent Cammarata
 - Region V LTC H. Boyd Long III
 - Region VI COL Larry Burnette
 - Region VII LTC Walter Reagan
 - Region VIII COL William Coad
 - Region X LTC Leonard Erdman
 - Region XI MAJ Ronald Jones
 - Region XIII **Vacant**
 - Region XIV LT John Blankenship
 - Region XV CDR Alan Mandigo
 - LTC Paul Farinella National Society of Blackjacks Liason

SROTC UNITS		
SERVICE	NUMBER OF PRIMARY UNITS	TOTAL NUMBER OF COLLEGES
US Air Force ROTC	169	1,215
US Army ROTC	272	972
US Naval ROTC	73	161
TOTAL ROTC UNITS	514	2348
JROTC UNITS		
SERVICE	UNIT TOTALS	ORIGINAL SERVICE GOAL
US Air Force JROTC	1,731	1,645
US Army JROTC	929	935
US Naval JROTC	583	700
US Navy NNDCC	33	
US Marine Corps JROTC	246	260
TOTAL JROTC UNITS	3,522	3,540

- Senior ROTC: Senior ROTC programs at colleges and universities remain virtually the same. The total number of senior ROTC units looks higher because I had my JROTC cadets bring up each website and count each primary and subordinate program.
- Junior ROTC: The JROTC programs are continuing to clean house so numbers are changing. The military service headquarters have been closing long term low enrollment units and establishing new units except for the Navy. The Navy has created the Navy National Defense Cadet Corps



(NNDCC) Program. The difference is the host school is responsible for all costs except curriculum. The current unit numbers are below. Hundreds of schools remain on waiting lists to get a new JROTC programs. All chapters are encouraged to contact any new JROTC programs in their area and offer assistance, support and an explanation of the MOWW ROTC awards program.

- ROTC Annual Report: Not all chapters reported. I will present the updated results in Dallas at the ROTC Seminar.
- Other ROTC Committee Actions this Year:
 - A review of all military service ROTC and JROTC Policy Manuals were conducted. All the services have the correct information in their manual regarding the MOWW ROTC and JROTC Medals of Merit Awards. Since all units are required to comply with their respective service's regulations, there is no reason to put any additional directives in place regarding the availability of MOWW awards.
 - A review of the ROTC and JROTC websites was conducted. All military service website are user friendly, and cross referencing units to states and colleges and high schools in the state are easy. We noted the units listing is normally updated just prior to the new school year, so units that started after the beginning of the 2012/1013 school year are not necessarily reflected. Therefore, there is no reason to duplicate the services efforts and create our own spreadsheet of units. MOWW Regions and Chapters remain primary in determining if all of the units in their area are supported.
 - As a reference point for the number of units supported, I was at a Navy JROTC Instructor In-Service in May. I asked Instructors from 85 different schools how many were receiving MOWW awards, and 82 were. That is 96.5 % for that sampling. With the Puget Sound Chapters Commanders permission, the three were taken care of for this year. I will be contacting the appropriate Regions/Chapters to correct this.
 - Chapters are commended for their continued support of all ROTC and JROTC programs.

For the good of the Order

ALAN M. MANDIGO, CDR, USN (Ret)
Chair, ROTC Committee



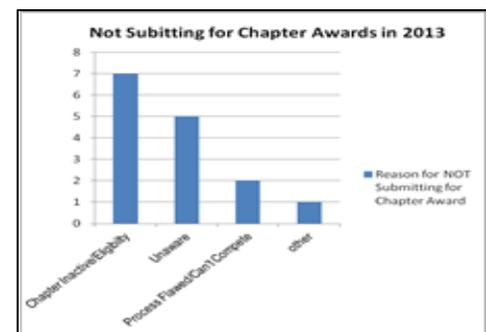
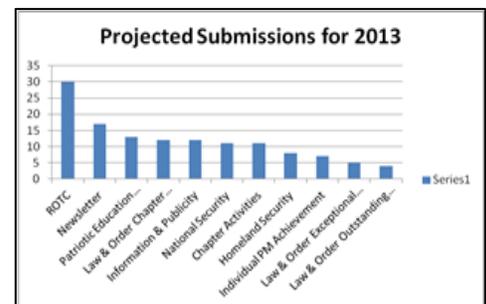
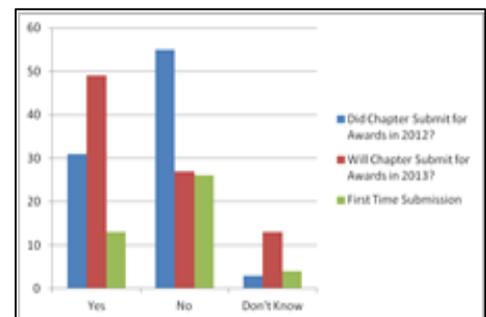
AD HOC NATIONAL COMMITTEE REPORTS

AWARDS PROCESS COMMITTEE

- Charter. The Awards Process Ad Hoc Committee charter was to examine the chapter awards process and make recommendations to increase chapter participation.
- Members
 - SVCINC Capt Debbie Kash (Chair)
 - GSO LtCol Bill Byrne (Vice Chair)
 - Col Dave Gibson
 - MAJ JoAnne Barton.

- Committee Action Plan
 - Create a Chapter Commander Survey
 - Phone interview Chapter Commanders
 - Review data collected
 - Make Recommendations

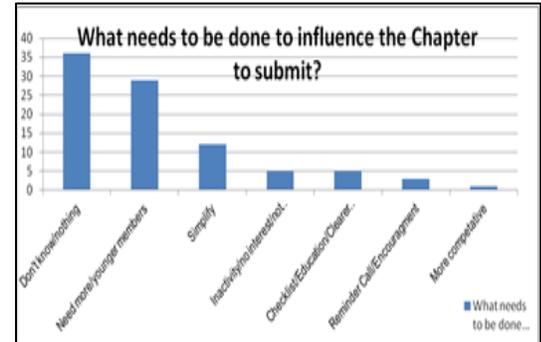
- Data Summary
 - We created a short phone survey. Each member of the committee member called three Regions and spoke with each of those three region’s chapter commanders. In total, the committee interviewed 89 chapter commanders, i.e., 81% of chapter commanders.
 - The committee asked chapter commanders if they submitted for a chapter award in 2012 and if they plan to do so in 2013. A follow-up question asked if this would be a first time submission for their chapter. The committee also asked respondents if they knew which awards they would be submitting for in 2013.
 - The graph below shows the ROTC Awards will have almost twice as many submissions as the other awards in 2013.
 - The committee asked chapter commanders why their chapter did not submit for a Chapter Award. Of those answering this question, most responded they did not do so because the chapter was inactive. The second most frequent response was the chapter was unaware of the awards.



- Improving the likelihood of award submissions
 - The heart of the survey was the question, “What would influence your chapter to submit for a Chapter Award in 2013?”

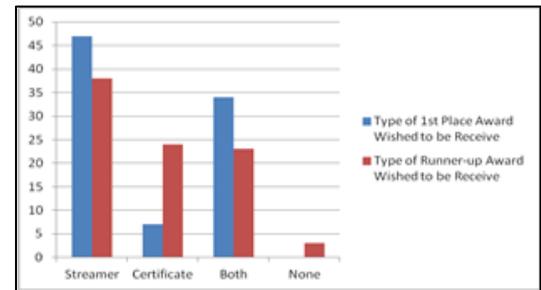


- The highest response was a surprise, with those responding saying “Don’t Know” or “Nothing.”
 - The second highest response was the chapter needs more members, preferably younger in age.
- The next two questions focused on the Nation Citation, “Did the chapter submit a name for 2012,” and “Will the chapter submit a name for 2013?”

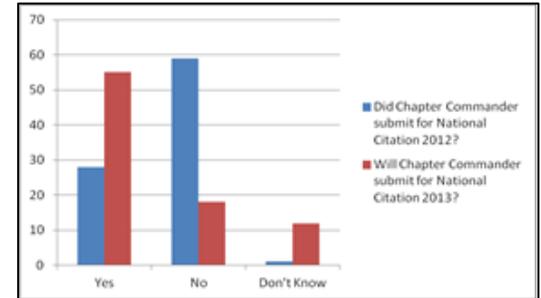


- According to those surveyed, the Order should see an increase in National Citation submissions.
 - A follow-up question of “why?” was asked of those who would not be submitting. Those responses indicated too few members to choose one and chapter inactivity being the rationale.

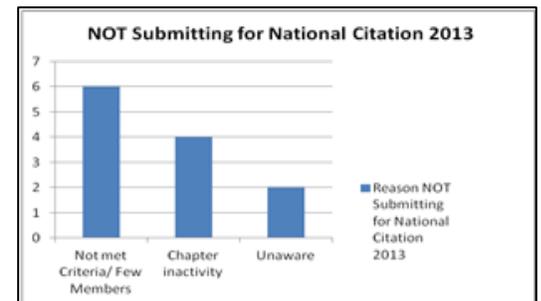
- Finally, the committee surveyed the chapter commanders about the physical award the chapter receives for winning 1st Place and Runner-up. In the 2012 National Convention, the awardees received a streamer to hang on their Chapter Flag. The committee had heard reports that Chapters wanted certificates as well.



- Consequently, the committee added the question to our survey of chapter commanders, “Would the chapter like to receive a streamer only, certificate only, both or none.”
 - The graph to the right shows the responses with the majority only wanting the streamers at 53% and those wanting both streamers and certificates at 39% for the 1st Place winners.



- The method of collecting the information was optimal. A phone survey allowed personal contact with each chapter commander, which resulted in a high response rate. It was apparent to the callers that the terms, “Chapter Awards” and “National Citation” were not widely familiar to many chapter commanders. Continued education and command chain reinforcement is required.



- Recommendations:
 - Remain focus on membership in order for chapters to grow to have the personnel to increase their chapter activities and submit for these awards.
 - Simplify all awards to reduce the workload.
 - Continue to educate about the awards.
 - Increase the reminders and personal contact with the chapters regarding awards.



- Continue the streamers only for the awardees.
- Conclusion
 - Thank you to LtCol Bill Byrne, Col Dave Gibson and MAJ JoAnne Barton for all their hard work and many phone calls to complete the committee's work.
 - Thanks also go to those chapter commanders who responded to the committee's questions and returned its phone calls.

For the Good of the Order

VCINC DEBORAH A. KASH, Capt, USAF (Ret)
Chair, Awards Process Committee



AD HOC NATIONAL COMMITTEE REPORTS

EDUCATION & TRAINING COMMITTEE

- Training and education is a perennial problem for the Order. We have some chapter leadership that is active, interested, and committed to the principles stated in the Preamble to the Constitution, and are eager and willing to learn how to accomplish what is required for a successful chapter year. On the other side of the ledger, we have leaders, who “don’t know they don’t know,” and are not sure whom to contact if they do identify a problem. Some are in leadership positions because no one else wanted the job, and their interest or energy level is low. Despite these issues, training for the staff and the commander, is a command responsibility and is a very important part of a successful chapter year. The information needed is available to all MOWW Companions in the MOWW Policy Manual, for example, but not all new leaders are aware that such help exists.
- The Committee is working diligently on developing training modules for new Chapter Commanders, Treasurers, and Adjutants, using PowerPoint slides and supporting material for an exportable training package. The issue is how to present this information to the Chapter officers, located throughout the United States. The recommendation is to provide this training on an annual basis during annual Regional Conferences and by Department and State Commanders as required. For chapter officers that do not come to a Region meeting, it was suggested that the Department or State Commander provide needed training to individual chapters as needed.
- Training modules would include MOWW history, but will also emphasize “how to” items, rather than philosophy. There are certain items that new commanders and their staffs must be familiar with in order for the chapter and MOWW to continue and be successful.
 - The MOWW Policy Manual (found under MOWW Directives at www.militaryorder.net), in Chapter 6, “The Chapter,” provides guidance on how to have a successful year.
 - In addition, there are three key MOWW forms with which new commanders must be familiar, and all are on the MOWW website at www.militaryorder.net under “MOWW Forms.”
 - MOWW Form 19, Chapter Commander Checklist.
 - MOWW Form 20, Planning Guide.
 - MOWW Form 21, Annual Financial Review Checklist.
 - For chapter treasurers, emphasis will be on simple budgeting, reporting, and preparing the IRS 990N, and the “e-post card” annual report to the IRS. For the chapter adjutant, training on reports received from MOWW Headquarters, especially Excel spreadsheets, required reports to headquarters, and how to track membership and Companions who are behind on their dues will be covered.



- Training and education for the chapter leadership must occur on an annual basis. There can be no “one and done!” As with all volunteer organizations, there tends to be a lack of institutional memory of what occurred in the past, and, frequently, transition between the new and old Chapter leaders is sometimes limited or non-existent.
- Some recommended areas to assist in the training effort:
 - The MOWW website needs to be modified, so new chapter commanders can easily find information that they need. A minor change, such as changing MOWW Directives to “Policy Guidance for Commanders, Staffs, and Companions,” would make the MOWW website easier to use. The MOWW Policy Manual, in particular, is the starting point for how to perform chapter planning and activities.
 - The *Officer Review* magazine should develop an ongoing section under Departments that deals with training and education issues. These topics are currently covered on a frequent basis, and covered well, but the emphasis on training should be constant. This could include reprints of the training, education and recruiting material that has been published in past issues. Articles by the Chief of Staff and SVCINC Capt Kash are excellent candidates for this purpose. In addition, short, 100-word, “What worked for me” informative paragraphs or “helpful hints” items can be a method of sharing ideas from current or past chapter officers to a broader audience. We believe that new commanders will be most interested in training topics during the April to November timeframe when they are still working on Chapter issues.
- The Committee is also looking at using YouTube as a way to provide information to chapter staff. Issues for this option include an appropriate camera, backdrop, and the means of displaying slides or computer shots of appropriate material. We continue to solicit ideas on how to improve our training and education.

For the good of the Order

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Chair, Education & Training Committee



AD HOC NATIONAL COMMITTEE REPORTS

CONVENTION GUIDE COMMITTEE

- The Convention Guide development is nearing its final phase. The draft document is developed and the next step in the development plan is to:
 - Coordinate the Convention Guide with the three most recent national convention hosts, i.e., San Diego, MG Meade and Dallas Chapters, post 2013 National Convention
 - HQ MOWW will then review the Convention Guide for budget implications, and needed programming adjustments
 - The initiative will conclude with the coordination with and approval by the EXCOM
- The approved MOWW Convention Guide will be maintained at HQ MOWW. Each year as a part of the national convention planning process, HQ MOWW will provide the guide to the next national convention host for their use. This use includes the host chapter providing HQ MOWW a Convention After-Action Report.
- The Convention Guide Table of Contents is enclosed.

For the good of the Order

A handwritten signature in blue ink, appearing to read "AMORRILL III".

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)
Chair, Convention Guide Committee

Enclosure

Convention Guide Table of Contents



Enclosure: MOWW National Convention Guide (Table of Contents)

I. COMMAND & CONTROL

- A. Convention Purpose
 - 1. National Officer Elections
 - 2. Strategic Development & Execution
 - 3. Education & Training
 - 4. Recognition
 - 5. Camaraderie

- B. Organizing Construct
 - 1. Overall effort led by MOWW Chief of Staff
 - 2. Logistics arrangements by Host Chapter
 - 3. Obligations & Expenditures
 - 4. Convention Team Composition

- C. Key Convention Participants
 - 1. Out-Going CINC
 - 2. In-Coming CINC
 - 3. Chief of Staff
 - 4. Chief of Protocol
 - 5. Installation Officer
 - 6. EXCOM Members
 - 7. Chaplain General
 - 8. Guest Speakers
 - 9. Honor Guards
 - 10. Musicians & Singers

- D. Reporting
 - 1. Convention Status Report
 - 2. Planning Schedule
 - 3. Status Update Teleconferences & Meetings

- E. Funding
 - 1. Convention Budget
 - 2. Funding responsibilities
 - 3. Cost management.

- F. Order of Actions
 - 1. Select Convention site
 - 2. Form Convention Team (including hotel & tour points of contact)
 - 3. Select hotel site from among candidates
 - 4. Develop Convention Action Plan (CAP)
 - 5. Develop & approve Convention Budget
 - 6. Assign roles & responsibilities
 - 7. Execute CAP within approved budget



8. Conduct recurring progress update sessions
9. Execute Convention
10. Close out all post-Convention actions, e.g., pay bills, ship equipment
11. Develop and submit After-Action Report (AAR) to MOWW Chief of Staff

II. ROLES & RESPONSIBILITIES

- A. Chief of Staff (Chair)
 1. Overall convention Management
 2. Financial matters

- B. Headquarters Staff
 1. Recognition
 2. Printed Materials
 3. Publicity
 4. Ceremony Materials
 5. MOWW Merchandise
 6. MOWW Administrative Material

- C. Protocol Committee
 1. Seating Arrangements
 2. Table Arrangements
 3. POW-MIA Table (MOWW Installation Banquet)
 4. Memorial Service Script

- D. Chaplain General
 1. Memorial Service
 2. Non-Ecumenical Service
 3. Invocations (all)
 4. Benedictions (all)

- E. Host Chapter Convention Team
 1. Chapter convention team members with contact information
 2. Hotel Candidates (minimum of three)
 3. Registration
 4. Reception
 5. Hospitality Room
 6. Tours & Transportation
 7. Menu Selection
 8. Seminar Support
 9. Audio/Visual
 10. Signage & place cards

III. PREPARATION

- A. Invitations



1. EXCOM (by-name invitations)
 2. Past CINCs (by-name invitations)
 3. Region, Department, State and Chapter Commanders (by-name invitations)
 4. Chair of Committee, Board and Council (by-name invitations)
 5. Companions
 6. Guests
- B. Reservations
1. Registration & Tour Form
 2. Meal Selection (beef, chicken, fish and vegetarian)
 3. Attendee List (Companions & guests, provided in attendee package)
 4. Tour Lists (by tour, by name)
- C. Registration Desk
- D. Hospitality Room

IV. PRINTED MATERIALS

- A. Convention Book (HQ)
- B. Convention Pamphlet (HQ)
- C. Memorial Service Booklet (HQ)
- D. CINC Reception Program (HQ)
- E. MOWW Awards Luncheon Program (HQ)
- F. Installation Banquet Program (HQ)
- G. Convention Brochure (Host Chapter)
- H. Hann-Buswell Dinner Program (H-B Chapter)

V. AUDIO/VISUAL

- A. A/V requirements by seminar, etc.
- B. Internet connectivity in seminar rooms, etc.
- C. A/V Allocation Plan by seminar, etc.
- D. Laptops
 1. Laser pointers
 2. Extension cords



- E. Projectors
 - 1. Ceiling-mounted
 - 2. Table-mounted

- F. Screens (ceiling-mounted preferred)

- G. Microphones
 - 1. Podium-mounted
 - 2. Wireless floor microphones

- H. Speakers
 - 1. Integral to room
 - 2. Movable floor-mounted

- I. CONVENTION DELEGATE PACKAGE
 - 1. Convention Book
 - 2. Convention Brochure
 - 3. Delegate nametags, etc.
 - 4. Meal tickets
 - 5. Tour tickets
 - 6. Attendee roster (with update pages after registration is closed)
 - 7. Hotel Map (with room locations)
 - 8. Miscellaneous materials

- J. NOMINATING COMMITTEE
 - 1. Convention Delegate
 - 2. Voting Delegate

VI. EVENTS

- A. BUSINESS SESSIONS
 - 1. Agenda (HQ)
 - 2. Colors
 - 3. National Anthem
 - 4. Pledge of Allegiance
 - 5. Preamble
 - 6. Invocation & Benediction
 - 7. For the Good of the Order
 - 8. Sergeant at Arms

- B. SEMINARS & MEETINGS
 - 1. Room assignments and times
 - 2. Room schedule of events (individualized schedules posted at each room entrance)
 - 3. Attendee Sign-In Sheets
 - 4. Table & seating arrangements
 - 5. Water and glasses



6. Audio/Visual Requirement
 7. Room Lighting
- C. CINC's WELCOME RECEPTION
1. Program
 2. Golf Awards
 3. Motivational Speaker
 4. Heavy hors d'oeuvres
- D. MOWW AWARDS LUNCHEON
1. Program
 2. Name cards
 3. Motivational Speaker
- E. MEMORIAL SERVICE
1. Program
 2. Name Cards
 3. Participants
 4. Musician
- F. NON-DENOMINATIONAL SERVICE
1. Program
- G. INSTALLTATION BANQUET
1. National Anthem

VII. FACILITIES

- A. GUEST SPEAKERS
1. Distinguished Guests, e.g., Mayors, Council Members, etc.
 2. CINC's Welcome Buffet (National Security)
 3. MOWW Awards Luncheon (Motivational)
 4. Installation Banquet (Distinguished Service Award recipient)
 5. Hann-Buswell Chapter Dinner (TBD)
- B. DISPLAY TABLES
1. Patriotic Education
 2. National Security
 3. Homeland Security
 4. Law & Order
 5. ROTC
 6. BSA & GS-USA
 7. Information & Publicity
- C. HOTEL
1. Business Office capabilities (computers, printers, software (MS Word, PowerPoint), access)
 2. Points of Contact (e.g., Banquet Manager, Concierge)



- D. PHOTOGRAPHY
 - 1. Convention photos
 - 2. Attendee photos (for sale)

VIII. AWARDS & GIVE-AWAYS

- A. GIVE-AWAYS
 - 1. Door Prizes
 - 2. Raffle
 - 3. Presentation timing (at end of MOWW Awards luncheon)
- B. PROTOCOL
 - 1. Presiding Officer Gavel
 - 2. Guidance on dress, etc.
 - 3. Seating Charts (e.g., head tables, CINCs, spouses/guests of head table)
 - 4. MOWW Awards, (i.e., streamers certificates, plaques and checks)
 - 5. Speaker Mementos (i.e., National Security, Motivational, DSA Recipient)
 - 6. Host Chapter recognition
 - 7. Honor Guard recognition
 - 8. Musician recognition (e.g., Memorial Service, musicians)
 - 9. Hotel recognition

IX. AFTER-ACTION

- A. Finances
 - 1. Settle all bills
 - 2. Include budget in After-Action Report (original & executed)
- B. Convention Equipment & Material
 - 1. Return equipment and material used during convention to owners (e.g., computers, flags)
 - 2. Provide each recipient an invoice of material shipped (include tracking numbers)
- C. Thank You Correspondence
 - 1. Host Chapter Committee Members
 - 2. Seminar Presenters
 - 3. Past CINCs
 - 4. EXCOM Members
 - 5. Speakers
 - 6. Musicians
 - 7. Honor Guards
- D. After-Action Report (AAR)
 - 1. Due to HQ MOWW/CS two weeks after the date the annual Convention is adjourned
 - 2. The AAR must include lessons learned
 - 3. AAR Attachments



BOARD, FOUNDATION & COUNCIL REPORTS

MOWW BOARD OF TRUSTEES

<u>TOTAL VALUE</u>	<u>DATE</u>
\$10,006.770.00	9 April 2013
\$ 9,519,000	9 April 2013

For The Good of the Order

ARTHUR JUDSON II, CDR, USN (Ret)
Chairman, MOWW Board of Trustees



BOARD, FOUNDATION & COUNCIL REPORTS

COUNCIL OF REGION COMMANDERS

- The Council of Region Commanders (CRC) has not met since the last Convention in San Diego, CA. Communications were made via email and telephone over the past ten – eleven months. The Chair, Vice Chair, Deputy Chair and Assistant Deputy Chair have remained from the previous year. CRC member attendance at the San Diego Convention was the best since the integration of all Commanders above the Chapter level.
- Priorities established for this FY:
 - IRS Certification (Form 9) to National HQ which requires the submission of IRS Form 990-N and an Annual Financial Review (Form 21) NLT 30 September. This was a mixed bag of compliance as a number of Chapters did not initially report, as they had in the past. In addition, Regions, Departments and States were tracked in their reporting for the first time. It will remain a priority for FY14.
 - Verification and maintenance of the National Directory for all levels of command. We had some success with the CRC members' data, but complete and correct data for the Chapters has been a constant battle, which we seem to lose every year.
 - Training of leaders from the Chapters through the Regions to ensure efficient operations and effective communications within the Order. In addition to mentoring, we were going to interface with the Ad Hoc Committee that was tasked with developing training guidance and materials. We still have a number of Chapters without sufficient officers, as well as having too many companions doing too many jobs. In addition, we have not been able to meet our training of subject matter as the Training Committee is a bit behind its schedule.
- Summary comments:
 - Communication and exchange of information and ideas remain critical to the ongoing effectiveness of the CRC. Without meaningful input from CRC members, it is difficult to provide informed recommendations to the EXCOM and the CINC. In addition, the more engaged our members are the more active and productive they will be in their units.
 - The Council will have a large number of returning members who should have ample experience in their positions to make for a productive year. However, we still have not identified the new leaders of the Council for the coming year.



- EXCOM Membership: My membership in the EXCOM remains very gratifying and humbling. There is a great amount of important business that has to be accomplished between Conventions and it is the EXCOM's responsibility to get it done.

For the good of the Order

MICHAEL C. WILGEN, LTC, USA (Ret)
Chair, Council of Region Commanders



BOARD, FOUNDATION & COUNCIL REPORTS

GIST BLAIR MEMORIAL FUND

- Committee Members:
 - LTC David R. Titus, Chairman
 - CWO4 Allan R. Peschek, Historian-Statutory Member
 - Col Dave Gibson, Member

- Equity markets proved resilient and positive in the first quarter. Euro markets continue to be roiled with unemployment and credit concerns with sovereign debt relative to the Euro. Our market has been more resilient and less volatile. Values in real estate are improving slowly. The economic growth remains around 2 %. Unemployment and under employment dogs further improvement as consumer credit remains a concern. Market value on our invested funds rose steadily over the first and into the second quarter. The yield on our investments is based on the net asset value so our cash flow remains strong.

	<u>VALUE</u>	
TOTAL PORTFOLIO VALUE (31 Dec 2012)	\$181,997	
TOTAL PORTFOLIO VALUE (31 May 2013)	\$210,025	
NET PORTFOLIO GAIN OR (LOSS) YEAR TO DATE	\$28,028	13.3%
NET INCOME & EXPENSES (12/31/12 – 05/31/13)	(\$375)	
Account Fee	\$300	
Duplicate Statements (3each)	\$75	

<u>ASSETS</u>	<u>SHARES</u>	<u>VALUE</u>
BBIF Money Fund	1,845	1,845
Gabelli Dividend & Income TRUST	1120	21,918
Liberty All Star Equity FD SBI	29,994	168,518
Federated Clover	934	17,736

- The dividend yield on Liberty All-Star is 1.5% of net asset value per share per quarter with estimated annual income of \$10,178. This is an estimated annual yield of 6% of Net Asset Value. The market price per share on 12 June 2013 is \$5.20. The NAV (net asset value) is \$5.96.

- The dividend yield of Gabelli Dividend and Income Trust is 6.36% with an estimated annual income of \$1210.

For the Trustees, and for the good of the Order

PCINC DAVID R. TITUS, LTC, USA (Ret)
Chair, Gist Blair Memorial Fund



BOARD, FOUNDATION & COUNCIL REPORTS

PATRIOTIC EDUCATION FOUNDATION

- We have held our own this fiscal year and remain fiscally sound. Our investments through the fine guidance of our Treasurer, Art Judson have held up just fine. We have finally completed our obligations to the Pasadena CA Chapter by directing donations to the three JROTC units they supported. These were from a formal written request, which is how we determine eligibility.
- We have also supported the San Luis Obispo Chapters main charity drive again this year.
- As a reminder - Requests for support should in writing and addressed to the President of the Board of Trustees with the following information:
 - Name of organization and person making the request.
 - Amount requested.
 - Purpose for which funds will be utilized.
 - Where, when and how the funds will be disbursed.
 - Date when funds are needed.
 - Any other useful information outlining the need and use of the funds.
 - A reply as to how the funds were actually spent.
- Please note that these requests should be made after all the normal channels through the yearly national budget proposals have been exhausted and should not be a substitute for prudent fiscal management. Please remember our participation is limited to the funds available from earned income so there is no guarantee that a request can or will be honored. You will be notified either way.
- The Patriotic Education Foundation, Inc. is a viable, functioning, and healthy Corporation working for the "Good of the Order". We realize there are many requests and solicitations for your donations of any size from every walk of life. We too ask that you consider including the Patriotic Education Foundation (a 501c 3 Foundation) in your future plan-giving program. These donations are welcome, accepted and utilized in the best interests of the Military Order of the World Wars.

For the good of the Order

DONALD G. ALLEN, 1st Lt, USAF (Fmr)
President, PEF Board of Trustees



BOARD, FOUNDATION & COUNCIL REPORTS

YOUTH ENRICHMENT FOUNDATION, INC.

- The Youth Enrichment Foundation, Inc. (YEF) Board of Directors will meet on Thursday, 14 August 2013 at the National Convention in Dallas, TX beginning at 1730 hours. The Board meeting is open to all who wish to attend until the Board takes up sensitive matters at which time the meeting will be closed.
- Two Board vacancies now exist with the recent resignation of Ms. Jennie McIntosh. These vacancies will be a topic for discussion at the meeting. We thank Jennie for her years of dedicated service on the Board. Her candid advice and support will be missed.
- YEF, Inc., continued to support the Order's Youth Leadership Conferences (YLC) to the extent possible using proceeds from investments. Solicitation of companions of the Order was not done again this past year as it conflicts with the CINC's solicitation program, which raises funds to operate the Order.
- Four years ago, the Board approved a program to engage Metasoft Systems, Inc. to provide access to millions of Foundations that support various causes to include youth education. We believed then that this initiative could assist in identifying specific Foundations that might be targeted to secure funds to support the Order's youth programs. The time and effort required to apply for grants are more than Board members are able to commit. The Board will be discussing this matter at the meeting in Dallas to determine the way ahead regarding grant applications. As stated in previous reports, this initiative has potential if a person or persons can be identified who might be willing to assist with the writing of grants.
- An option to hire a professional fundraising firm to assist with fundraising to support the Order's youth programs is still viable. The Board will discuss this option at its annual meeting.
- The YEF, Inc. Board members are all fully engaged in myriad related MOWW programs.
- They fully understand the critical need for financial support and must decide the way ahead.
- The Board will review the current financial status of YEF, Inc., determine the possible level of financial support for 2014 YLCs and elect/re-elect members to the Board. Additional agenda items may be added by Board members, and those will be discussed accordingly.

For the good of the Order

PCINC BERT L. RICE, COL, USA (Ret)
President, Youth Enrichment Foundation



RECOGNITION OF EXCELLENCE

NATIONAL CITATIONS

VCINC SUBMISSIONS

- CDR John A. Baumgarten, USN (Ret) Richmond VA Chapter

REGION SUBMISSIONS

- LTC Bonnie S. Elkins, USA (Ret) General Ridgeway-Pittsburgh PA Chapter
- LTC Arthur B. Fowler, USAR (Ret) Pinson Memorial TX Chapter
- CDR Ronald E. Kirkland, USN (Ret) Atlanta GA Chapter
- 2LT Jason A. Sokolov, USA (Fmr) Greater Boston MA Chapter
- COL Barrie Town, USA (Ret) Colorado Springs CO Chapter
- Maj Robert J. Williams, USAF (Ret) Fort Worth TX Chapter

DEPARTMENT SUBMISSIONS

- MG Franklin E. Miles, USA (Ret) Santa Fe NM Chapter
- Maj Jose Ramirez, USMC (Ret) COL Woolsey CA Chapter

CHAPTER SUBMISSIONS

- Capt John T. Belisari, USMC (Fmr) Philadelphia PA Chapter
- CPT James A. Brady III, USA (Fmr) Augusta GA Chapter
- LTJG Joseph E. Brocato, USN (Fmr) Gen Vandenberg CA Chapter
- LtCol William G. Byrne, Jr., USMC (Ret) LTG Pendleton CA Chapter
- Lt Col John E. Cahoon, Jr., USAF (Ret) Fort Walton Beach FL Chapter
- LTC John W. Chapman, USA (Ret) General Critz OK Chapter
- LTC Richard W. Chappell, AUS (Ret) Wilmington DE Chapter
- LTC Dennis V. Christo, USA (Ret) Worcester MA Chapter
- Capt David I. Darelus, USAF (Fmr) Dallas TX Chapter
- CAPT Deborah Dombeck, USCG (Ret) Hill Country TX Chapter
- LTC John A. Evans, USA (Ret) General Critz OK Chapter
- LTC Paul F. Farinella, USA (Ret) COL Roosevelt NY Chapter
- COL Daniel G. Foust, USA (Ret) Fort Worth TX Chapter
- LTC Rafael Garcia, USA (Ret) El Paso TX Chapter
- LTC Thaddeus S. Gilliland IV, USAF (Ret) BG Scott GA Chapter
- Sandra M. Goins, HPM Phoenix AZ Chapter
- LtCol Jack Harris, USMC (Ret) COL Woolsey CA Chapter
- CWO4 Wayne Henderson, USA (Ret) Philadelphia PA Chapter
- COL Robert Hildebrandt, USA (Ret) CPT Grevemberg LA Chapter
- Mary K. Houston, HPM Gen Vandenberg CA Chapter
- CDR Robert G. Kelety, USN (Ret) CAPT Dilworth TX Chapter
- COL T. Raleigh Mann, USA (Ret) BG Scott GA Chapter
- COL James R. McKnight, USA (Ret) MG Meade MD Chapter
- CPT Christopher Money, USA (Fmr) Gen Vandenberg CA Chapter



- Maj Gregg A. Moser, USAF (Ret)
- Craig Noble, HPM
- COL Kathleen E. Page, USA (Ret)
- COL Charles N. Posehn, USA (Ret)
- COL William J. Reals, USA (Ret)
- Juanita "Pat" Ritchie, HPM
- LTC Lois G. Shirley, AUS (Ret)
- LTC George C. Shott, USA (Ret)
- LTC Walton B. Stamper, USA (Ret)
- LTC Joseph M. Tarantino, USA (Ret)
- Col William E. Townsley, USAF (Ret)
- COL Ronald P. West, USA (Ret)
- COL S. John Whidden, USA (Ret)
- Col Thomas P. Williams, USAF (Ret)
- Maj David G. Wirsig, USMC (Ret)
- LTC Henry I. Wyatt II, USA (Ret)

- Topeka KS Chapter
- San Diego CA Chapter
- Portland OR Chapter
- Houston TX Chapter
- Saddleback Valley CA Chapter
- Denver CO Chapter
- GEN Ridgway-Pittsburgh PA Chapter
- Fort Hood TX Chapter
- Greater Boston MA Chapter
- Richmond VA Chapter
- Hampton Roads VA Chapter
- Columbus GA Chapter
- Maj Gen Wade DC Chapter
- Central Arkansas AR Chapter
- Pinson Memorial TX Chapter
- Virginia Piedmont VA Chapter



RECOGNITION OF EXCELLENCE
GENERAL STAFF EMERITUS NOMINATIONS

None.



RECOGNITION OF EXCELLENCE

THE 2013 PHOENICIAN AWARD RECIPIENT & ESSAY

2013 Phoenician Award Essay Question

2013 Phoenician Award Essay Question:

"The 12th Amendment to the US Constitution established the Electoral College process as a compromise between a Congressional election of the President versus direct election by a popular vote of the people. Should the selection of the President of the United States of America be accomplished by the Electoral College system or election by popular vote? Defend your position."

NATHAN L. ROLLINS
WINNER
2013 PHOENICIAN AWARD

MADISON TIKALSKY
NATIONAL FIRST RUNNER-UP
2013 PHOENICIAN AWARD

REED OBERLANDER
NATIONAL SECOND RUNNER-UP
2013 PHOENICIAN AWARD

★★★★★

Phoenician Award Recipient Essay

NATHAN L. ROLLINS

New England Youth Leadership Conference | Norwich University

The 12th Amendment: Time for Change

I believe the United States should abolish the Electoral College and let the popular vote determine the U.S. presidency. George C. Edwards III, a leading scholar on the electoral process, aptly said, "The choice of the chief executive must be the peoples', and it should rest with none other than them." If someone told you your vote did not matter or counted less than others, how would you feel? Whatever your reaction, it is a shocking truth that we as a country face in today's presidential elections. If we abolish our current system, the minority party in every state will have an equal voice, and each and eve1y person's vote will count towards the outcome.

Before any conclusive reasoning is given for abolishing the Electoral College, we must briefly look at why it was created. Many of the Founding Fathers believed that common men were not competent to choose a chief executive. Elbridge Gerry, the fifth vice president of the U. S., expressed this commonly held sentiment: "The people are uninformed, and would be misled by a few designing men."

Consequently, the Founders devised a system where voters vote for a slate of electors, who in turn elect the president on the people's behalf.

Proponents of the system defend it because it contributes to the cohesiveness of the country and enhances the status of minority interest within a given state. Moreover, the system helps maintain a two-party system and a federal form of government. Finally, presidential candidates must campaign beyond the large urban centers, which would be neglected under a popular vote.



The Military Order of the World Wars

5 September 2012

NATIONAL OFFICERS

COMMANDER-IN-CHIEF
LTC Gary O. Engen, USA (Ret)

SENIOR VICE COMMANDER-IN-CHIEF
Capt Deborah A. Kash, USAF (Ret)

VICE COMMANDERS-IN-CHIEF
Capt John M. Hayes, USAF (Fmr)
LTC Wayman J. Johnson, USA (Ret)
LTC Clay C. Le Grande, USA (Ret)
LTC Ruth L. Hamilton, USA (Ret)

TREASURER GENERAL
CDR Robert F. Hartman III, USN (Ret)

ASSISTANT TREASURER GENERAL
LTC John H. Hollywood, USA (Ret)

JUDGE ADVOCATE GENERAL
COL Earle F. Lasseter, USA (Ret)

ASSISTANT JUDGE ADVOCATE GENERAL
LT Stuart M. Cowan, USN (Ret)

SURGEON GENERAL
CPT (Dr) Robert E. Mallin, USA (Fmr)

ASSISTANT SURGEON GENERAL
Col (Dr) S. John Whidden, USA (Ret)

CHAPLAIN GENERAL
CAPT Theodore O. Atwood, Jr., USN (Ret)

ASSISTANT CHAPLAIN GENERAL
CDR William J. Houston, USN (Ret)

HISTORIAL GENERAL
CWO4 Allan R. Peschek, USN (Ret)

ASSISTANT HISTORIAL GENERAL
Mrs. Julia B. Peschek, HPM

GENERAL STAFF AT LARGE—ELECTED
LTC John H. Hollywood, USA (Ret)
LtCol William G. Byrne, Jr., USMC (Ret)
LTC William K. Rapp, USA (Ret)
Maj Robert J. Williams, USAF (Ret)
Maj David E. Wirsig, USMC (Ret)

GENERAL STAFF AT LARGE—APPOINTED
Col David B. Gibson, USAF (Ret)
CAPT Frederick T. Massey, USN (Ret)
LTC Don B. Munson, USA (Ret)
CDR John A. Baumgarten, USN (Ret)
Mrs. Linda Ebert-Aruff, HPM

CHIEF OF STAFF
Brig Gen Arthur B. Morrill III, USAF (Ret)

HEADQUARTERS

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Alexandria, VA 22314-2301
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Facsimile 703-683-4501
www.militaryorder.net
www.facebook.com/militaryorder

FROM: HQ MOWW/CS

TO: Companions of the Military Order of the World Wars

SUBJECT: Minutes of the 2012 MOWW National Convention (30 Jul – 5 Aug 12)

CALL TO ORDER

After Opening Ceremonies and an affirmative vote to omit a roll call, Commander-in-Chief (CINC) CAPT Russell C. Vowinkel, USN (Ret) called the session to order and provided welcoming remarks. In doing so, he praised all Companions for their selfless service and for their great work their respective local communities.

OLD BUSINESS

A motion to accept the 2011 MOWW National Convention Minutes was seconded and passed.

NEW BUSINESS

CINC Vowinkel presented the rules of the convention, after which he, Scouting Chair Maj Williams and HPM Deborah Minor-Kerr (MOWW GS-USA Coordinator) presented MOWW’s proclamation celebrating the centenary of Girl Scouting. Ms. Jo Dee C. Jacob (San Diego Imperial Council) and several Girl Scouts received this proclamation.

Next was the presentation of the National Citations—honoring the Companions who displayed excellence on behalf of the Order. These presentations were followed by end-of-year reports by CINC CAPT Vowinkel, CS Brig Gen Morrill, SVCINC COL Worthington and VCINCS LTC Engen, Capt Kash, Capt Hayes and HPM McIntosh. Next were reports from the Board of Trustees, Treasurer General and Budget Committee. The Budget Committee proposed three amendments to increase the CINC’s travel allowance, provide for medical/dental coverage for HQ MOWW employees. All were approved.

Next, CINC CAPT Vowinkel presented his “End-of-Tour Report” as did SVCINC COL M. Hall Worthington, USA (Ret), VCINC LTC Gary O. Engen, USA (Ret), VCINC John M. Hayes, USAF (Fmr), VCINC Deborah A. Kash, USAF (Ret), and VCINC Jennie M.



McIntosh, HPM. MOWW Chief of Staff, Brig Arthur B. Morrill III, USAF (Ret), also presented his annual report.

The Chairman, MOWW Board of Trustees, CDR Arthur Judson II, USN (Ret), then presented the trustees annual report—to include reporting on the Perpetual & Memorial Member (PM) Fund corpus. Treasurer General LTC John H. Hollywood, USA (Ret), also presented his report and MOWW’s proposed FY12 budget, which was approved by a majority vote. Additionally, he presented the “MOWW Budget Authority Resolution,” which was also approved. Immediately following, SVCINC COL Worthington presented the annual Budget Committee Report for Fiscal Year 2012-2013. Other national committee, council, board and foundation reports were presented (all reports are in the 2012 Convention Book).

In particular, the Membership Report highlighted the imperative to increase recruiting efforts in every chapter, a topic energetically addressed in the Membership Seminar. Next were reports from Chapter Activities, Policy-Planning, Patriotic Education, ROTC, Scouting, National Security, Homeland Security, and Law & Order. Last, GSO LTC Hamilton (Chair, Legislative & Resolutions Committee) presented five proposed resolutions (i.e., “Budget Cuts Threaten Military Readiness” (Approved), “Addition of Franklin D. Roosevelt’s D-Day Prayer to the World War II Memorial in Washington, DC” (Approved), “Memorial Museum and Leadership Archives in Honor of General of the Armies John H. ‘Blackjack’ Pershing” (Approved), “Maintaining Law & Order Overrides Religious Freedom” (Defeated) and “Birthright Citizenship” (Defeated). Approved resolutions are hosted on the on the MOWW website.

CINC CAPT Vowinkel then called for a vote to accept all committee reports presented, which those assembled voted to accept.

RECESS

After the discussion surrounding the proposed resolutions, CINC CAPT Vowinkel called for topics for the good of the Order, and hearing none he recessed the session until Saturday, 4 August 2011.

CALL TO ORDER

On 4 August 2011 CINC-elect LTC Engen then called the convention to order In accordance with the MOWW Constitution and Bylaws. As before, Roberts Rules of Order applied. There was no old business.

NEW BUSINESS, CONTINUED

Immediately following the Memorial Service honoring departed Companions, the convention reconvened and the General Staff meeting was held. PCINC COL St. Amant presented his Nominating Committee Report, which was approved after some due process.

The CINC-elect LTC Gary O. Engen, USA (Ret), guided the session by announcing the National Officers and his Assistant National Officers, GSO, and committee appointments—including three *ad hoc* committees (Awards, Education and Training, and Convention Continuity Book).



The 2013 National Convention will be held in Dallas, TX, and the 2014 National Convention will be held in Baltimore, MD.

RECESS

CINC-elect LTC Engen then called for topics for the good of the Order, and hearing none he recessed the session until the MOWW Induction Banquet on Saturday evening, 4 August 2011.

CALL TO ORDER

At 1900 on 4 August 2012, CINC CAPT Vowinkel called the convention and Induction Banquet to order and presented welcoming remarks. Roberts Rules of Order applied.

The evening featured Representative Duncan R. Hunter (CA-52), a Companion from the San Diego Chapter, who was this year's Distinguished Service Award (DSA) winner. He provided an excellent talk on a variety of national security and budget issues. He also provided very insightful thoughts on the way ahead. CINC CAPT Vowinkel presented Brig Gen Arthur B. Morrill III, USAF (Ret) the Orders National Commander's Award.

The last portion of the Formal Banquet was the investiture of the 82nd Commander-in-Chief of the Military Order of the World Wars, LTC Gary O. Engen, USA (Ret), and the newly elected National Officers of the Order and other officers appointed. PCINC LTC Alfred H. M. Shehab, USA (Ret), and IPCINC Col Clifford D. Way, Jr., USAF (Ret), presided. This dignified transfer of Order leadership was in keeping with the highest MOWW traditions. The ceremony celebrated the leadership of CINC Vowinkel while heralding the new leadership team led by CINC LTC Engen.

ADJOURNMENT

At the conclusion of the evening's scheduled activities, CINC CAPT Vowinkel called for issues or items "For the Good of the Order." Hearing none, the 2012 National Convention was adjourned.

For the good of the Order

A handwritten signature in blue ink, appearing to read "AMORRILL III", is written over the text "For the good of the Order".

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)
Chief of Staff

Enclosures

1. 2012 National Convention Agenda
2. 2012 National Convention Tours



MOWW || 2012 National Convention

FOUR POINTS SHERATON | 8110 AERO DRIVE | SAN DIEGO, CA 92123 | 800-992-1441

Reservations: <http://2012.sandiego-MOWW.org> (or call 800-992-1441)

PRE-CONVENTION ACTIVITIES

MONDAY, 30 JULY 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-TBD	All meals at leisure	As desired	All Conferees
0800-TBD	Tour 1: MCAS Miramar Memorial Golf Club (0900 Tee-Off)	MCAS MMGC	All (OPTIONAL)

TUESDAY, 31 JULY 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-TBD	Breakfast at leisure	As desired	All Conferees
0800-0950	PRE-CONVENTION EXCOM MEETING (END-OF-TERM REVIEW)	PALM B (HOLLOW SQUARE-30)	EXCOM MBRS
1000-1150	BUDGET COMMITTEE MEETING	PALM A (HOLLOW SQUARE-30)	CMTE MBRS
1200-1250	Lunch at leisure	As desired	All Conferees
1300-1350	BOARD OF TRUSTEES (BOT): 2011-2012 FISCAL YEAR REVIEW	PALM A (HOLLOW SQUARE-26)	BOARD MBRS
1300-1650	YOUTH ENRICHMENT FOUNDATION (YEF) BOARD MEETING	PALM B (HOLLOW SQUARE-30)	BOARD MBRS
1300-1350	CONSTITUTION & BYLAWS CMTE (SUBJ: AMENDMENT FLOOR MGT)	PALM C (HOLLOW SQUARE-26)	CMTE MBRS
1400-1550	COUNCIL OF REGION COMMANDERS (CRC) MEETING	PALM C (HOLLOW SQUARE-30)	COUNCIL MBRS
1700-TBD	Dinner at leisure (DRESS: CASUAL)	As desired	All Conferees
1700-TBD	Tour 2: Old Town, Casa Guadalajara (w/dinner)		All (OPTIONAL)

WEDNESDAY, 1 AUGUST 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-TBD	Breakfast at leisure	As desired	All Conferees
0900-1500	Tour 3: USS Midway/Cabrillo National Monument/Phil's BBQ (lunch)		All (OPTIONAL)
0900-1500	Tour 4: La Jolla/Mt Soledad/Birch Aquarium/Bali Hai (lunch)		All (OPTIONAL)
0900-1500	Tour 5: San Diego Zoo/Jasmine's Chinese Rest (Dim Sum lunch)		All (OPTIONAL)
TBD-TBD	Lunch at leisure	As desired	All Conferees
1500-1650	PATRIOTIC EDUCATION, INC., (PEI) MEETING	PALM A (HOLLOW SQUARE-30)	PEI MBRS
1900-2100	CINC's WELCOME BUFFET (DRESS: CASUAL) * WELCOME BY COUNCIL MEMBER MARTI EMERALD. INCLUDES GOLF AWARD PRESENTATIONS	PAVILION A-B (ROUNDS-300)	ALL CONFEREES

CONVENTION ACTIVITIES

THURSDAY, 2 AUGUST 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-0755	Breakfast at leisure	As desired	All Conferees
0700-0850	COUNCIL OF PAST CINC'S (CPC) MEETING (WORKING BREAKFAST)	PALM C (CONFERENCE-26)	CPC MBR/GUEST
0800-1050	PATRIOTIC EDUCATION COMMITTEE (PEC) PROGRAM REVIEW	PAVILION A (CLASSROOM-150)	YLC DIR & STAFF
0800-0850	SEMINAR HOMELAND SECURITY	PALM A-B (CLASSROOM-80)	ALL CONFEREES
0900-0950	POLICY-PLANNING COMMITTEE MEETING (PLANNING SESSION)	PALM C (CONFERENCE-26)	CMTE MBRS
0900-1050	SEMINAR CHAPTER OPERATIONS	PAVILION B (CLASSROOM-150)	ALL CONFEREES
1000-1050	SEMINAR LAW & ORDER	PALM A-B (CLASSROOM-80)	ALL CONFEREES
1100-1150	SEMINAR FINANCIAL DEVELOPMENT	PALM C (CONFERENCE-26)	ALL CONFEREES
1100-1150	HANN-BUSWELL MEMORIAL CHAPTER MEETING	PAVILION B (CLASSROOM-150)	CHAPTER MBRS
1200-1250	Lunch at leisure	As desired	All Conferees
1200-1600	Tour 6: Queen Victoria High Tea		Spouses/Guests
1300-1350	SEMINAR NATIONAL SECURITY	PALM B (CLASSROOM-26)	ALL CONFEREES
1300-1330	TELLER ORIENTATION	PALM A (CLASSROOM-40)	TELLERS
1300-1450	NATIONAL CANDIDATE PRESENTATIONS AND AUDIENCE Q&A	PAVILION A (CLASSROOM-150)	ALL CONFEREES

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MOWW || 2012 National Convention

30 JULY-5 AUGUST 2012

THURSDAY, 2 AUGUST 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
1500-1650	TELLER SUPPORT MEETING (NOMINATING COMMITTEE SUPPORT)	PALM A (CLASSROOM-26)	TELLERS
1500-1650	NOMINATING COMMITTEE MEETING	PAVILION B (CLASSROOM-150)	NOM CMTE & DELEG
1700-TBD	Dinner at leisure	As desired	All Conferees
1800-2100	Hann-Buswell Chapter Dinner (DRESS: MESS DRESS/TUXEDO) * SPEAKER: DR. RICHARD LEDERER	Palm A-B (ROUND-100)	H-B Mbrs/Guests

FRIDAY, 3 AUGUST 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-0755	Breakfast at leisure	As desired	All Conferees
0800-0820	OPENING CEREMONY, 2012 NATIONAL CONVENTION	PALM CNF CTR (CLASS-300)	ALL CONFEREES
0830-1130	1ST NATIONAL CONVENTION SESSION	PALM CNF CTR (CLASS-300)	ALL CONFEREES
1200-1445	MOWW AWARDS LUNCHEON & NATIONAL SECURITY SPEAKER * SPEAKER: COL LUTHER R. LLOYD: "THE ISLAM YOU DO NOT UNDERSTAND"	PAVILION A (ROUNDS-300)	ALL CONFEREES
1500-1650	SEMINAR MEMBERSHIP RECRUITING & RETENTION	PALM A-C (CLASSROOM-120)	ALL CONFEREES
1700-TBD	Dinner at leisure	As desired	All Conferees
1800-TBD	Tour 7: San Diego Harbor Dinner Cruise (DRESS: CASUAL)		All (OPTIONAL)

SATURDAY, 4 AUGUST 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
TBD-0715	Breakfast at leisure	As desired	All Conferees
0730-0850	MEMORIAL SERVICE	MONTGOMERY THTR (102)	ALL CONFEREES
0900-1050	2ND NATIONAL CONVENTION SESSION	PALM CNF CTR (CLASS-300)	ALL CONFEREES
1100-1150	POST-CONVENTION GENERAL STAFF MEETING	PALM CNF CTR (CLASS-300)	GEN STAFF MBRS
0090-1500	TOUR 8: HOTEL DEL CORONADO/BALBOA PARK/SEAPORT VILLAGE (LUNCH)		SPOUSES/GUESTS
0900-1500	Tour 9: La Jolla/Mt Soledad/Birch Aquarium/Hamm's Lighthouse (lunch)		Spouses/Guests
1200-1250	Lunch at leisure	As desired	All Conferees
1300-1350	SEMINAR RESERVE OFFICER TRAINING CORPS (SROTC & JROTC)	PALM A (CLASSROOM-40)	ALL CONFEREES
1400-1450	SEMINAR BOY SCOUTS OF AMERICA & GIRL SCOUTS OF THE USA	PALM B (CLASSROOM-40)	ALL CONFEREES
1400-1550	SEMINAR CHAPTER ACTIVITIES & AWARDS	PAVILION A (CLASSROOM-150)	ALL CONFEREES
1500-1550	SEMINAR INFORMATION & PUBLICITY	PALM C (CLASSROOM-40)	ALL CONFEREES
1600-1650	NON-DENOMINATIONAL WORSHIP SERVICE (W/CHAPLAIN GENERAL)	MONTGOMERY THTR (102)	ALL (OPTIONAL)
1800-1850	CINC's FORMAL RECEPTION (DRESS: MESS DRESS/TUXEDO)	PALM A-D (RECEPTION-350)	ALL CONFEREES
1900-2100	MOWW FORMAL BANQUET (DRESS: MESS DRESS/TUXEDO) * NATIONAL OATHS OF OFFICE, DISTINGUISHED SPEAKER & DSA PRESENTATION	PAVILION A (ROUNDS-300)	ALL CONFEREES

POST-CONVENTION ACTIVITIES

SUNDAY, 5 AUGUST 2012

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
0800-0950	POST-CONVENTION EXCOM MEETING (DRESS: CASUAL)	PALM B (HOLLOW SQUARE-30)	EXCOM MBRS
0800-0950	EXCOM SPOUSE BREAKFAST	PALM A (HOLLOW SQUARE-30)	EXCOM SPOUSES
0900-1400	Tour 10: Viejas Indian Casino & Company Stores (lunch)	San Diego	All (OPTIONAL)
TBD	Departure as desired	As Required	All Conferees

NOTE 1: From 31 Jul - 4 Aug, Registration Desk open 0900-1700, Convention (Columbia) Room open 0900-1700, Hospitality Lounge open 0900-1600.

NOTE 2: Other meetings may be scheduled off-line by Companions as Convention events permit.

NOTE 3: Chapter Commanders and Adjutants are especially encouraged to attend all sessions indicated by Seminar boxes.



MOWW || 2012 Convention Tours

- **MAKE HOTEL RESERVATIONS:** <http://www.starwoodmeeting.com/book/2012MOWW> (or call: 800-992-1441)
- **MAKE CONVENTION & TOUR REGISTRATION CHECK PAYABLE TO:** MOWW NC 2012
- **MAIL CHECK & COMPLETED REGISTRATION FORM TO:** CAPT Dave Dahmen, 5902 Rocky View Ct., Bonita CA 91902

TOUR #1: MCAS MIRAMAR MEMORIAL GOLF COURSE

Price: \$50/Person (includes cart)

When: Mon, 30 July 12, 0900 Tee-Off

Activities: The Miramar golf course is one of the best military courses in San Diego. Transportation will be provided by the Four Points shuttle for those needing transportation

★ **NOTE:** Cart fee included. Breakfast, lunch & beverages are self-pay. POC Darryl Peralta @ peraltadarryl@att.net



TOUR #2: OLD TOWN

Price: \$44/Person (price includes dinner at Casa de Guadalajara)

When: Tue, 31 July 12, 1700-2000

Activities: Dinner is at Casa Guadalajara, the site of the first San Diego Mission (1769), which captures the "spirit" of Mexico at its best. The adjacent colorful *Bazaar del Mundo* has authentic and eclectic folk art, fashion, gifts and more. The group will have a chance to walk through Historic Old Town and visit buildings comprising part of the California State Park System

★ **NOTE:** Price includes transportation, meal, tax and tip. Dinner will include one of four choices, a beverage and dessert



TOUR #3: USS MIDWAY & CABRILLO NATIONAL MONUMENT

Price: \$59/Person (price includes admission to USS Midway, lunch, Cabrillo National Park)

When: Wed, 1 Aug 12, 0930-1530

Activities: The USS Midway, with more than 25 restored aircraft, holds the distinct honor of being the most visited retired naval ship museum in the world. It is handicap accessible with elevators and benches throughout. Lunch is at Phil's Barbecue, profiled on "Man vs. Food." The tour continues to the Cabrillo National Monument where, in 1542, Juan Rodriguez Cabrillo landed on what is now the west coast of the United States. There will be time to tour the lighthouse, museum, take photos of the Pacific coastline and enjoy the view of San Diego Bay

★ **NOTE:** Price includes transportation, admission to sites, meal, tax and tip



TOURS #4 & #9: LA JOLLA & STEPHEN BIRCH AQUARIUM

Price: \$59/Person (price includes La Jolla bus tour, lunch, admission to aquarium)

When: Wed, 1 Aug 12, 0900-1500 (lunch @ Bali Hai) OR Sat, 4 Aug 12, 0900-1500 (lunch @ Ham's Lighthouse)

Activities: The tour begins in La Jolla at Mount Soledad, with a panoramic view from the Veterans Memorial. It continues along the coast, to include going through downtown La Jolla to the Scripps Birch Aquarium. Lunch will be a private buffet (including dessert and beverage) at the Bali Hai (Wed) or Tom Ham's (Sat). Both overlook San Diego harbor

★ **NOTE:** Price includes transportation, meal, tax and tip





WORKSHEETS

NATIONAL OFFICER ELECTION RESULTS

Commander-in-Chief: _____

Senior Vice Commander-in-Chief: _____

Vice Commanders-in-Chief (4-each): 1. _____

2. _____

3. _____

4. _____

Treasurer General: _____

Judge Advocate General: _____

Surgeon General: _____

Chaplain General: _____

Historian General: _____

General Staff-At-Large—Elected (5-each): 1. _____

2. _____

3. _____

4. _____

5. _____



WORKSHEETS

EXCOM MEMBERSHIP

Commander-in-Chief (Chair): _____

Immediate Past Living Commander-in-Chief: IPCINC LTC Gary O. Engen, USA (Ret)

Senior Vice Commander-in-Chief: _____

Vice Commanders-in-Chief (4-each): 1. _____

2. _____

3. _____

4. _____

Treasurer General: _____

Judge Advocate General: _____

Chair, Council of Past Commanders-in-Chief: _____

Chair, Council of Region Commanders: _____

General Staff Members—Elected (3-each): 1. _____

2. _____

3. _____

Chief of Staff: Brig Gen Arthur B. Morrill III, USAF (Ret)



WORKSHEETS

CINC APPOINTMENTS

ASSISTANT NATIONAL OFFICERS (TG, JAG, SG, CH, HG):

- Assistant Treasurer General: _____
- Assistant Judge Advocate General: _____
- Assistant Surgeon General: _____
- Assistant Chaplain General: _____
- Assistant Historian General: _____

EXCOM MEMBERS (GS):

- General Staff (not to exceed three (3) members):
 1. _____
 2. _____
 3. _____

GENERAL STAFF OFFICERS (AT LARGE):

- General Staff (not to exceed five (5) appointments):
 1. _____
 2. _____
 3. _____



4. _____

5. _____



WORKSHEETS

CINC-ASSIGNED OVERSIGHT FOR SVCINC & VCINCS

1. Senior Vice Commander-in-Chief (SVCINC)

General Staff Officer (GSO)

1. _____
2. _____

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____
4. _____
5. _____

2. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. _____
2. _____

Region

1. _____



2. _____

3. _____

Committee

1. _____

2. _____

3. _____

4. _____

5. _____

3. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. _____

2. _____

Region

1. _____

2. _____

3. _____

Committee

1. _____

2. _____

3. _____

4. _____

5. _____

4. Vice Commander-in-Chief (VCINC)



General Staff Officer (GSO)

1. _____
2. _____

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____
4. _____
5. _____

5. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. _____
2. _____

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____



3. _____
4. _____
5. _____



WORKSHEETS

CINC-ASSIGNED OVERSIGHT RESPONSIBILITIES FOR GSOs

1. General Staff Officer (GSO)—Elected

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____

2. General Staff Officer (GSO)—Elected

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____

3. General Staff Officer (GSO)—Elected

Region

1. _____



2. _____

—

3. _____

Committee

1. _____

2. _____

3. _____

4. General Staff Officer (GSO)—Elected

Region

1. _____

2. _____

3. _____

Committee

1. _____

2. _____

3. _____

5. General Staff Officer (GSO)—Elected

Region

1. _____

2. _____

3. _____

Committee

1. _____

2. _____

3. _____



6. General Staff Officer (GSO)—CINC-Appointed

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____

7. General Staff Officer (GSO)—CINC-Appointed

Region

1. _____
2. _____
3. _____

Committee

5. _____
6. _____
7. _____

8. General Staff Officer (GSO)—CINC-Appointed

Region

1. _____
2. _____
3. _____

Committee



1. _____
—
2. _____
3. _____

9. General Staff Officer (GSO)—CINC-Appointed

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____

10. General Staff Officer (GSO)—CINC-Appointed

Region

1. _____
2. _____
3. _____

Committee

1. _____
2. _____
3. _____



WORKSHEETS

CINC APPOINTMENTS FOR COMMITTEES & BOARDS

MOWW BYLAWS, ARTICLE VII, "STANDING COMMITTEES AND COUNCILS," SECTION 2, STATES:

- *"A Companion of the Military Order shall not be Chair of more than one regular standing committee during the same period of time unless so designated by the Bylaws."*

MOWW BYLAWS, ARTICLE VII, "STANDING COMMITTEES AND COUNCILS," SECTION 5, STATES:

- *"Except with the express consent of the Commander-in-Chief, a member of the Order may not be a member of more than two standing committees at the same time and may not, in any case, be a member of more than three (3) standing committees except in those cases where, by reason of National Officer status or past National Officer status, as assignment to more than one (1) standing committee is mandatory under provisions of the Constitution and/or Bylaws. In such instances, a Companion may be a member of one (1) additional, non-mandatory, standing committee."*

STANDING COMMITTEES (REQUIRED):

Boy & Girl Scouts Committee:

Chair: _____

BSA Vice Chair: _____

GS-USA Vice Chair: _____

Budget Committee (Statutory):

Chair: SVCINC

CINC

Four VCINCs

Treasurer General

Assistant Treasurer General

The two Immediate Past Living CINC

Chief of Staff (*ex officio* without a vote)



Chapter Activities & Awards Committee:

Chair:

NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints four committee members

Constitution & Bylaws Committee (Statutory):

Chair: Selected from members

Three living Past CINCs

Judge Advocate General

Not to exceed (NTE) five other members

1. _____

2. _____

3. _____

4. _____

5. _____

Ethics Committee:

CINC appoints 3 members (Chair from this group)

1. _____

2. _____

3. _____

Chief of Staff (Statutory)

Judge Advocate General (Statutory)

Financial Development Committee:

Chair: _____

Historical & Archives Committee:

Chair: Historian General (Statutory)

Vice Chair: Asst Historian General (Statutory)



Not to exceed (NTE) five other members

1. _____
2. _____

Homeland Security Committee: Chair: _____

NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints other committee members

Honors & Protocol Committee: Chair: _____

Information & Publicity Committee: Chair: _____

Chief of Staff (ex officio w/o a vote) (Statutory)

Law & Order Committee: Chair: _____

NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints other committee members

Legislative & Resolutions Committee: Chair: _____

Chief of Staff (ex officio w/o a vote) (Statutory)

Magazine Committee (Statutory): Chair: CINC appoints four Companions residing in Washington DC Area, with one being appointed as Chair

Immediate Past Living CINC

Chief of Staff (ex officio w/o a vote) (Statutory)

Membership Committee: Chair: _____



Monuments & Memorials Committee: Chair: _____

NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints other committee members

National Convention & Seminars Committee: Chair: _____

National Security Committee: Chair: _____

Nominating Committee (Statutory): Chair: To be filled from Statutory Members
(except the IPCINC, who will be Vice Chair)

Vice Chair: Immediate Past Living CINC

All other Past CINC's

All Region Commanders currently installed

One representative from each chapter

Patriotic Education Committee: Chair: _____

Policy Planning Committee: Chair: _____

ROTC Committee: Chair: _____

MOWW Board of Trustees: Chair: CDR Arthur Judson II; Exp: 30 Sep 11)
○ _____

Trustee: PCINC LTC David R. Titus; Exp: 30 Sep 13



Trustee: Maj Leon T. Roberts; Exp 30 Sep 13

Trustee: Chief of Staff (ex officio without a vote)
VADM Dyer Magazine Memorial Trust
Fund

AD HOC COMMITTEES (OPTIONAL):

• _____
AD HOC COMMITTEE NAME

Chair: _____

• _____
AD HOC COMMITTEE NAME

Chair: _____

• _____
AD HOC COMMITTEE NAME

Chair: _____



WORKSHEETS

ADVISORY & SUPPORTING ORGANIZATIONS

- **Council of Past CINCs:** _____
Vice Chair: _____

- **Council of Region Commanders:** Chair: _____
Vice Chair (for Departments): _____
Assistant Chair (for States): _____

- **Gist Blair Memorial Fund:** Chair: _____
Vice Chair: _____

- **PEF Board of Trustees:** Chair: _____
Vice Chair: _____

- **Youth Enrichment Foundation:** President: _____
Vice Chair: _____



WORKSHEETS

PRE-CONVENTION EXCOM MEETING

COMMANDER-IN-CHIEF

LTC GARY O. ENGEN, USA (RET)

1327 WINTER STREET

AUGUSTA, GA 30904

706-733-7682

EMAIL: GENGEN@COMCAST.NET



Oversight Responsibilities

- Committees: Ethics; EXCOM; Board of Trustees; Council of Region Commanders
- Ad Hoc Cmtes: Awards Process; Education & Training; Convention Guide

IMMEDIATE PAST CINC

CAPT RUSSELL C. VOWINKEL, USN (RET)

1525 GROSBEAK COURT

WOODBIDGE, VA 22191

703-730-7761 (RES)

EMAIL: RCV3515@AOL.COM



Oversight Responsibilities

- Committees: Policy Planning (IPCINC to chair Jul 13 onward)

SENIOR VICE CINC

CAPT DEBORAH A. KASH, USAF (RET)

1667 REFLECTION STREET

SAN MARCOS, CA 92078

760-494-0709

EMAIL: DEBBIE.KASH@GMAIL.COM



Oversight Responsibilities

- General Staff Officers:
 - Col David B. Gibson, USAF (Ret)
 - LTC John H. Hollywood, USA (Ret)
- Regions: XIII, XIV, XV
- Committees: Homeland Security; Patriotic Education; Historical & Archives

VICE CINC

CAPT JOHN M. HAYES, USAF (FMR)

6907 GLENBROOK LANE

DALLAS, TX 75252

972-489-6764

EMAIL: MJMAYES@MSN.COM



Oversight Responsibilities

- General Staff Officers:
 - Maj David E. Wirsig, USMC (Ret)
 - Maj Robert J. Williams, USAF (Ret)
- Regions: VIII, X
- Committees: Chapter Activities, ROTC, Scouting



VICE CINC

LTC WAYMAN J. JOHNSON, USA (RET)

1422 SPARKLEBERRY WEST
AIKEN, SC 29803

803-648-4378 (RES)
803-507-0349 (CELL)

EMAIL: WAYMANROSA@ATLANTICBB.NET



Oversight Responsibilities

- General Staff Officers:
 - Ms. Linda Ebert-Aruff, HPM
 - CAPT Frederick T. Massey, USN (Ret)
- Regions: II, V
- Committees: Membership, Financial Development

VICE CINC

COL CLAY C. LEGRANDE, JR. USA (RET)

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BATON ROUGE, LA 70817
225-752-9780

EMAIL: C.LEGRANDE@COX.NET



Oversight Responsibilities

- General Staff Officers:
 - LTC William G. Byrne, USMC (Ret)
 - LTC Don B. Munson, USA (Ret)
- Regions: VI, VII, XI
- Committees: Law & Order, Information & Publicity

VICE CINC

LTC Ruth L. Hamilton, USA (Ret)

1045 NORTH UTAH STREET N408
ARLINGTON, VA 22201
703-527-8235

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Oversight Responsibilities

- General Staff Officers:
 - LTC William K. Rapp, USA (Ret)
 - CDR John A. Baumgarten, USN (Ret)
- Regions: I, III, IV
- Committees: National Security, Legislative & Resolutions

CHIEF OF STAFF

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)

HQ MOWW/CS
435 NORTH LEE STREET
ALEXANDRIA, VA 22314

703-683-4911 (OFC)

EMAIL: MOWWCS@COMCAST.NET



Oversight Responsibilities

- Committees: Monuments & Memorials, Honors & Protocol

TG CDR Robert F. Hartman III, USN (Ret)

1296 Seabright Drive
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Email: rfh3rd@gmail.com



JAG COL Earle F. Lasseter, USA (Ret)

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GSO COL Richard E. Minor, USA (Ret)

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GSO LTC John H. Hollywood, USA (Ret)

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GSO LtCol William G. Byrne, Jr., USMC (Ret)

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GSO LTC William K. Rapp, USA (Ret)

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PCINC COL Brion V. Chabot, USA (Ret) (CPC)

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LTC Michael C. Wilgen, USA (Ret) (CRC)

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CS Brig Gen Arthur B. Morrill III, USAF (Ret)

HQ MOWW/CS
435 North Lee Street
Alexandria, VA 22314
703-683-4911 (Office)
Email: mowwcs@comcast.net



WORKSHEETS

PRE-CONVENTION EXCOM MEETING NOTES



WORKSHEETS

POST-CONVENTION EXCOM MEETING

Commander-in-Chief (Chair): _____

Immediate Past Living Commander-in-Chief: LTC Gary O. Engen, USA (Ret)

Senior Vice Commander-in-Chief: _____

Treasurer General: _____

Judge Advocate General: _____

Chair, Council of Past Commanders-in-Chief: _____

Chair, Council of Region Commanders: _____

General Staff Member—Elected: _____

General Staff Member—Elected: _____

General Staff Member—Elected: _____

Chief of Staff: Brig Gen Arthur B. Morrill III, USAF (Ret)



WORKSHEETS

POST-CONVENTION EXCOM MEETING NOTES



CONVENTION NOTES



CONVENTION NOTES



CONVENTION NOTES