



**THE MILITARY ORDER**  
OF THE WORLD WARS

# **2014**

# **MOWW**

# **CONVENTION**

# **BOOK**

BALTIMORE, MARYLAND | 5-9 AUGUST 2014



HQ MOWW | 435 NORTH LEE STREET | ALEXANDRIA, VA 22314-2301  
703-683-4911 | [WWW.MOWW.ORG](http://WWW.MOWW.ORG)



# 2014 MOWW Convention Book



## 2014 MOWW Convention Book

# The Military Order of the World Wars



5 August 2014

Dear Companions and Guests:

Welcome to the 2014 National Convention of the Military Order of World Wars, which is being held in the City of Baltimore, Maryland, a city important to the history of our nation. Not only was Baltimore the scene of the War of 1812, it is also the location of Fort McHenry—the birthplace of our National Anthem, the “Star-Spangled Banner.”

This year’s national convention promises to be an extraordinary one. The Military Order has arranged a wide range of informative Outreach and Internal Program Seminars for you. These educational seminars will provide you information critical to chapter success in local communities, and to achieving MOWW’s Strategic Goals in the coming year—all in support of our motto, “It is nobler to serve than to be served.” MOWW’s Strategic Goals are:

#### MOWW STRATEGIC GOALS—ACHIEVING OUTCOMES VITAL TO THE MILITARY ORDER AND ITS CHAPTERS

- Strategic Goal 1 (SG-1). Annually grow chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities.
- Strategic Goal 2 (SG-2). Strengthen chapter outreach programs.
- Strategic Goal 3 (SG-3). Raise MOWW’s local and national visibility.
- Strategic Goal 4 (SG-4). Enhance leadership training and development.
- Strategic Goal 5 (SG-5). Promote Companion, chapter, and community recognition.

Last, Companions of the MG Meade Chapter have worked hard to provide us opportunities to have fun as we savor some of the city’s rich history, even as we conduct the work of the Order and enjoy the companionship of fellow Companions, family members and guests. Dan and I hope you enjoy your stay in Baltimore, and that you take advantage of everything this convention will offer.

Sincerely,

DEBORAH A. KASH, USAF (Ret)  
Commander-in-Chief



# 2014 MOWW Convention Book

**STATE OF MARYLAND**  
OFFICE OF THE GOVERNOR



**MARTIN O'MALLEY**  
GOVERNOR

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***A MESSAGE FROM GOVERNOR MARTIN O'MALLEY***

Dear Friends:

Welcome to the 2014 MOWW National Convention, hosted by The General George G. Meade Chapter of The Military Order of the World Wars.

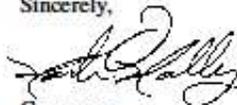
On behalf of the citizens of Maryland, I would like to thank you for your service and dedication to our nation. You are there for our State and Country in times of need and we are committed to now serving you. As you come together for your convention, I encourage you to pursue federal and state programs available to you and your family.

The O'Malley-Brown Administration is committed to ensuring that the needs of our servicemen and women are met. Recently we launched "Operation Hire: Maryland's 100 Day Veteran Hiring Challenge" in an effort to meet one of my Administration's 16 strategic goals, full employment for Maryland veterans by 2015. Supporting veteran hiring is not only good for our veterans; it is good for our families, our communities and our businesses.

As Marylanders and Americans, we are forever grateful for your courage and service to make this world a safer and better place for generations to come.

Best wishes for a memorable convention.

Sincerely,

  
Governor



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# 2014 MOWW Convention Book

## CONVENTION GUIDANCE

### PREAMBLE

- ✦ To cherish the memories and associations of the World Wars waged for humanity;
- ✦ To inculcate and stimulate love of our Country and the Flag;
- ✦ To promote and further patriotic education in our Nation;
- ✦ Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;
- ✦ To foster fraternal relations among all branches of the Armed Forces;
- ✦ To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;
- ✦ To acquire and preserve records of individual services;
- ✦ To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;
- ✦ And to transmit all these ideals to posterity, under God and for our Country, we unite to establish...

"The Military Order of the World Wars"



# 2014 MOWW Convention Book

## CONVENTION GUIDANCE

### STRATEGIC GOALS OF THE MILITARY ORDER

MOWW's Strategic Goals—achieving outcomes vital to fulfilling intent of the Preamble to the Constitution of the Military Order through MOWW-chartered chapters:

- Strategic Goal 1 (SG-1). Annually grow chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities.
- Strategic Goal 2 (SG-2). Strengthen chapter outreach programs.
- Strategic Goal 3 (SG-3). Raise MOWW's local and national visibility.
- Strategic Goal 4 (SG-4). Enhance leadership training and development.
- Strategic Goal 5 (SG-5). Promote Companion, chapter, and community recognition.



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## CONVENTION GUIDANCE

### DIGNITY OF THE ORDER

The Order is founded on the democratic process, and while debate is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer. Thus, every Companion is naturally a gentleman or gentlewoman, and as such, they should be afforded every dignity. Respect is always due every Companion, just as it is for every office or position held by Companions of the Order.

To allow everyone free rein to express their views, wide latitude will be allowed during the debate process. However, the Order expects each Companion participating in such debates to respect the forum and their fellow Companions at all times.

Certainly, dissenting or alternative views should be aired, and debate encouraged. Such things are the hallmarks of a healthy, vibrant and learning organization. Remember, though, that dissent or alternative views should be gracefully offered. Personal attacks on, or campaigns against, fellow Companions are strictly prohibited at all times, whether in convention or not.

Presentation of individual views must be expressed in a dignified manner—calmly and intelligently. To do otherwise reflects negatively on the individual presenter and demeans the Order.

For nearly a century, we have been a proud Order, known for its dignity, collegiality and contributions to America. Each of us, and all of us, will do our personal and collective utmost to maintain that storied tradition.

**NOTE:** Convention attendees should silence cell phones, pagers, tablets, etc., during all convention activities and sessions, seminars, meetings, etc.



# 2014 MOWW Convention Book

## CONVENTION GUIDANCE

### CONVENTION RULES

Subject to the provisions of the National Constitution and Bylaws of the Military Order of the World Wars, and Robert's Rules of Order Newly Revised (RONR), shall govern the Convention proceedings. Any case not covered by RONR shall be decided by the Convention.<sup>1</sup>

A delegate desiring the privilege of the floor shall approach the nearest microphone on the floor, address the Presiding Officer as "Companion" and when recognized, state their name, chapter name, and the subject of their comments.

A delegate granted the privilege of the floor should confine their remarks to the question under consideration.

Only duly accredited delegates or their alternates, duly selected by a chapter shall participate in the business coming before the National Convention.

No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.

Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.

Unless the Military Order of the World Wars Constitution and Bylaws, or Roberts's Rules of Order Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.

When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.

The Convention Committee (National or Host Chapter) shall report the number of delegates certified by the Committee at the opening business session of the Convention and thereafter as required.

Voting on all matters before the Convention, including proposed changes to the Order's Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Order's Constitution and Bylaws, if not specifically covered by those documents, then by the rules set by the Presiding Officer for each office being addressed before proceeding to nominations for the next office.

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<sup>1</sup> "RONR" is the standard abbreviation parliamentarians use to cite Henry M. Robert III and others, *Robert's Rules of Order Newly Revised*, 10th ed. (Cambridge, Mass.: Perseus Publishing, 2000).



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For the election of officers at the Convention, candidates being nominated from the floor, their nominating speech shall be limited to three minutes and the seconding speech to one minute. Upon accepting the nomination, the candidate's remarks are limited to one three-minute speech.

After the report of the Nominating Committee has been presented and accepted by a vote of the Convention, nominations and election for each office shall be completed in the order as listed in the Order's Constitution and Bylaws, and results announced by the Presiding Officer for each office before proceeding to nominations for the next office.

The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.



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## CONVENTION GUIDANCE

### CONVENTION DELEGATE INFORMATION

Each Chapter shall be entitled to two (2) delegates-at-large and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to Chapter members who are members of the National General Staff) that are in good standing as of 30 June preceding the National Convention.

A member may represent but one chapter. A duly accredited alternate for the chapter may attend and vote in the absence of a chapter delegate. A chapter delegate requires written certification by the chapter commander, which must be presented during registration at the National Convention.

All members of the National General Staff are delegates. General staff members do not require certification as delegates; however, they should identify their General Staff status when registering at the National Convention to receive proper identification as a delegate.

According to the Order's Constitution (Article V, Section 1), the Officers of the Order, who constitute the General Staff, consist of the following:

- Commander-in-Chief
- Past Commanders-in-Chief
- Senior Vice Commander-in-Chief
- Vice Commanders-in-Chief (four each)
- General Staff Officers-at-Large
- Treasurer General
- Assistant Treasurer General
- Judge Advocate General
- Assistant Judge Advocate General
- Surgeon General
- Assistant Surgeon General
- Chaplain General
- Assistant Chaplain General
- Historian General
- Assistant Historian General
- Members of the MOWW Board of Trustees
- Region, State, Department & Chapter Commanders
- General Staff *Emeritus* members
- Chairs of all National Committees
- Directors of Youth Leadership Conferences (YLC) sanctioned by the Order (if not otherwise members of the General Staff)
- Chief of Staff (*ex officio* without a vote)

All delegates should wear their National Convention badge with their "Delegate Ribbon" attached while attending all business functions during the National Convention. This identification will be required to cast any votes at the National Convention.



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## CONVENTION GUIDANCE

### CANDIDATE PRESENTATIONS & REGIONAL CAUCUSES

**Purpose.** The purpose of the Candidate Presentation session is to provide an opportunity for candidates running for elected office in our Order to state their qualifications and to solicit the support of the Companions present. In giving Companions the opportunity to hear from each of the candidates, Companions have the opportunity to ask questions of candidates seeking office, to include their reasons for running, their qualifications, etc., prior to the Order's scheduled formal nomination process.

**Chair, Nominating Committee.** The Chair's duties shall consist of control of the assembly and the orderly conduct of its business. The Chair appoints the Moderator.

**Moderator, Candidate Presentations.** The Moderator is a Companion designated by the Chair, Nominating Committee, to preside over Candidate Presentations. The Moderator will announce the locations available for the optional Regional Caucuses to be held at the conclusion of the Candidate presentations (see Paragraph 6 below).

**Candidates for Elected Office.** Companions of the Order who are in good standing, who wish to be elected to the leadership of the Order, or have announced or will announce themselves as candidates for elected office, will present themselves to the Moderator so they may be included in the list of speakers.

**Companions of the Military Order.** All Companions of the Convention are encouraged to attend candidate presentations to hear from those dedicated officers who seek to be part of the leadership of this Order. Companions may desire to convene and be seated with fellow members of their region (not a requirement).

**Regional Caucuses.** After all candidates make their presentations, individual regions may caucus to discuss candidate presentations. Regional caucuses are self-managed. Time is available for regions to caucus, as announced by the Moderator per Paragraph 3 above.

**Rules.** The following rules are established to insure all candidates are given equal time to speak to the Companions of the convention and to respond to questions from the floor. (Personal questions will be declared out of order.) Candidates will speak in the order of their consideration during the Nominating Committee meeting, as listed in the MOWW Policy Manual, Appendix U, "Nominating Committee Rules:"

- CINC
- SVCINC
- VCINCS
- Treasurer General
- Judge Advocate General
- Surgeon General
- Chaplain General
- Historian General
- General Staff-At-Large (Elected)

- a. Candidates will speak one time and each will have four (4) minutes to speak. This four-minute period includes time during which time candidates make their presentations and answer questions from Companions. Candidates speaking shall be given a verbal warning when they have one



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minute (1) remaining. After the candidates make their presentations, they may stay or leave at their discretion.

- b. Companions are asked to give the candidates their full attention and recognize the time constraints that have been placed on them. Please refer to “Dignity of the Order” in this book in preparation for Candidate Presentations & Region Caucus sessions. Regions that wish to obtain more information from a candidate may make their own arrangements with any candidate after all candidates have made their presentations.



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## CONVENTION GUIDANCE

### 2014 CONVENTION SCHEDULE

#### PRE-CONVENTION ACTIVITIES | DRESS: CASUAL

##### TUESDAY, 5 AUGUST 2014 | PRE-CONVENTION EXCOM / MANAGEMENT MEETINGS

TIME	EVENT	LOCATION	ATTENDEES
<b>0800-0950</b>	<b>PRE-CONVENTION EXCOM   ★</b>	<b>MARYLAND ROOM (U-SHAPE, 16)</b>	<b>EXCOM MBRs</b>
	* WORKING BREAKFAST		
1100-1250	COUNCIL OF REGION COMMANDERS (CRC) MEETING   ★	DELAWARE ROOM (SCHOOLROOM, 42)	CRC MEMBERS
	<i>LUNCH AS DESIRED</i>		
1230-1350	HQ MOWW & HOST CHAPTER MEETING   ★	MARYLAND ROOM (U-SHAPE, 16)	HQ STAFF/CHAP REPS
PA1300-1350	PATRIOTIC EDUCATION COMMITTEE   ★	MARYLAND ROOM (U-SHAPE, 16)	PEC MEMBERS
1400-1450	BUDGET COMMITTEE MEETING   ★	MARYLAND ROOM (U-SHAPE, 16)	COMMITTEE MEMBERS
1500-1550	BOARD OF TRUSTEES	MARYLAND ROOM (U-SHAPE, 16)	TRUSTEES
1600-1650	PATRIOTIC EDUCATION, INC.   ★	MARYLAND ROOM (U-SHAPE, 24)	PEI MEMBERS

##### WEDNESDAY, 6 AUGUST 2014 | TOURS / CINC WELCOME BUFFET

TIME	EVENT	LOCATION	ATTENDEES
1114-1500	<i>TOUR 1: GOLF TOURNEY: EISENHOWER GOLF COURSE</i>	<i>EISENHOWER GOLF COURSE (MD)</i>	<i>ALL CONFEREES</i>
1000-1500	<i>TOUR 2: FORT McHENRY &amp; BALTIMORE INNER HARBOR TOUR</i>	<i>FT McHENRY/BALTIMORE INNER HARBOR</i>	<i>ALL CONFEREES</i>
1000-1500	<i>TOUR 3: BALTIMORE &amp; OHIO RR MUSEUM TOUR; BALT. INNER HARB.</i>	<i>BALTIMORE INNER HARBOR</i>	<i>ALL CONFEREES</i>
<b>1800-1850</b>	<b>COMMANDERS' CALL (HOST: CINC)   ★</b>	<b>DELAWARE ROOM (THEATER, 75)</b>	<b>ALL</b>
	* REQUIRES ONE (1) BAR		
1900-1950	HANN-BUSWELL MEMORIAL CHAPTER MEETING   ★	DELAWARE ROOM (THEATER, 75)	CHAPTER MEMBERS

#### CONVENTION ACTIVITIES | DRESS: CASUAL, UNLESS OTHERWISE NOTED

##### THURSDAY, 7 AUGUST 2014 | EDUCATION & TRAINING SEMINARS AND PANEL DISCUSSIONS / COMMANDERS' CALL

TIME	EVENT	LOCATION	ATTENDEES
1000-1500	<i>TOUR 4: ANNAPOLIS SPOUSES/GUESTS</i>	<i>ANNAPOLIS (MULTIPLE SITES)</i>	
<b>0700-0850</b>	<b>COUNCIL OF PAST COMMANDERS IN CHIEF   ★</b>	<b>SALON D (CONFERENCE, 24)</b>	
	<b>PCINCS/GUESTS</b>		
	*WORKING BREAKFAST (PLATED SERVICE)		
<b>0800-0850</b>	<b>SEMINAR INFORMATION &amp; PUBLICITY   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>0900-0950</b>	<b>SEMINAR LAW &amp; ORDER   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1000-1050</b>	<b>SEMINAR HOMELAND SECURITY   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1100-1150</b>	<b>SEMINAR NATIONAL SECURITY   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
1200-1250	NATIONAL SECURITY PANEL DISCUSSION   ★	SALONS E & F (SCHOOLROOM, 125)	ALL
	<i>BOX LUNCHES AVAILABLE BY PRIOR RESERVATION AT REGISTRATION</i>	<i>PICK-UP LOCATION/TIMING TBD</i>	
<b>1300-1350</b>	<b>SEMINAR RESERVE OFFICER TRAINING CORPS   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1400-1450</b>	<b>SEMINAR PATRIOTIC EDUCATION   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1500-1550</b>	<b>SEMINAR CHAPTER ACTIVITIES   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1600-1650</b>	<b>SEMINAR CHAPTER OPERATIONS   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1700-1750</b>	<b>SEMINAR FINANCIAL DEVELOPMENT   ★</b>	<b>SALONS E &amp; F (SCHOOLROOM, 125)</b>	<b>ALL</b>
<b>1800-2100</b>	<b>CINC WELCOME BUFFET   ★</b>	<b>SALONS G &amp; H (BANQUET, 250)</b>	<b>ALL</b>
	*CINC WELCOME   GOLF AWARDS		
	*REQUIRES PODIUM W/MICROPHONE, TWO (2) BARS AND TWO (2) HOURS LINES		



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## FRIDAY, 8 AUGUST 2014 | EDUCATION & TRAINING SEMINARS / MOWW AWARDS LUNCHEON / NOMINATING & VOTING ACTIVITIES

TIME	EVENT	LOCATION	ATTENDEES
0800-0950	<b>SEMINAR</b> MEMBERSHIP   ★	SALON A-E (SCHOOLROOM, 120)	ALL
1000-1050	<b>SEMINAR</b> SCOUTING   ★	SALON A-E (SCHOOLROOM, 120)	ALL
1130-1415	<b>MOWW AWARDS LUNCHEON</b>   ★ * LUNCHEON SPEAKER: TBD   REQUIRES 8-PERSON DAIS, FLAG DETAIL	SALONS F, G & H (BANQUET, 250)	ALL
1430-1500	TELLER ORIENTATION (NOMINATING COMMITTEE)	DELAWARE ROOM (CONFERENCE, 16)	TELLERS
1430-1510	<b>NATIONAL CANDIDATE PRESENTATIONS</b>   ★	SALON A-E (SCHOOLROOM, 225)	ALL

## FRIDAY, 8 AUGUST 2014 | EDUCATION & TRAINING SEMINARS / MOWW AWARDS LUNCHEON / NOMINATING & VOTING ACTIVITIES

TIME	EVENT	LOCATION	ATTENDEES
0800-0950	<b>SEMINAR</b> MEMBERSHIP   ★	SALON A-E (SCHOOLROOM, 120)	ALL
1000-1050	<b>SEMINAR</b> SCOUTING   ★	SALON A-E (SCHOOLROOM, 120)	ALL
1130-1415	<b>MOWW AWARDS LUNCHEON</b>   ★ * LUNCHEON SPEAKER: TBD   REQUIRES 8-PERSON DAIS, FLAG DETAIL	SALONS F, G & H (BANQUET, 250)	ALL
1430-1500	TELLER ORIENTATION (NOMINATING COMMITTEE)	DELAWARE ROOM (CONFERENCE, 16)	TELLERS
1430-1510	<b>NATIONAL CANDIDATE PRESENTATIONS</b>   ★	SALON A-E (SCHOOLROOM, 225)	ALL
1520-1700	TELLER SUPPORT MEETING (NOMINATING COMMITTEE)	DELAWARE ROOM (CONFERENCE, 16)	TELLERS
1520-1700	<b>DELEGATE VOTING (NOMINATING COMMITTEE)</b>   ★	SALON A-E (SCHOOLROOM, 120)	NOM CMTE DEL
1800-1900	HANN-BUSWELL CHAPTER COCKTAILS   MESS DRESS/TUXEDO * REQUIRES ONE (1) BAR	PA AND VA ROOMS (BANQUET, 60)	MBRs/GUESTS
1900-2100	HANN-BUSWELL CHAPTER DINNER   MESS DRESS/TUXEDO   ★ MEMBERS/GUESTS * SPEAKER: TBD	SALON H (BANQUET, 60)	

## SATURDAY, 9 AUGUST 2014 | MEMORIAL SERVICE / CONVENTION BUSINESS SESSION / GENERAL STAFF MEETING / INSTALLATION BANQUET

TIME	EVENT	LOCATION	ATTENDEES
1000-1500	<i>TOUR 5: THE WALTERS ART GALLERY SPOUSES/GUESTS</i>	BALTIMORE INNER HARBOR	
0730-0830	<b>MEMORIAL SERVICE</b>   ★ * REQUIRES 8-PERSON DAIS, FLAG DETAIL	SALONS A-E (SCHOOLROOM, 250)	ALL
0900-1150	<b>CONVENTION   BUSINESS SESSION</b>   ★ * REQUIRES 8-PERSON DAIS, FLAG DETAIL	SALONS A-E (SCHOOLROOM, 250)	ALL
1200-1250	<i>LUNCH AS DESIRED</i>		
1300-1530	<b>CONVENTION   GENERAL STAFF MEETING</b>   ★ * REQUIRES 8-PERSON DAIS	SALONS A-E (SCHOOLROOM, 250)	ALL
1600-1650	NON-DENOMINATIONAL WORSHIP SERVICE (w/CHAPLAIN GENERAL)	DELAWARE ROOM (THEATER, 75)	AS DESIRED
1800-1850	<b>FORMAL RECEPTION   MESS DRESS/TUXEDO</b> * REQUIRES RECEIVING LINE AREA, TWO (2) BARS	SALON F (RECEPTION, 250)	ALL
1900-2100	<b>INSTALLATION BANQUET   MESS DRESS</b>   ★ * DSA SPEAKER/PRESENTATION; NCA PRESENTATION; INSTALL NATIONAL OFFICERS & CINC * REQUIRES 14-PERSON DAIS, FLAG DETAIL	SALONS A-E (BANQUET, 250)	ALL

## POST-CONVENTION ACTIVITIES | DRESS: CASUAL

### SUNDAY, 10 AUGUST 2014 | POST-CONVENTION EXCOM

TIME	EVENT	LOCATION	ATTENDEES
0800-0950	<b>POST-CONVENTION EXCOM</b>   ★ MEMBERS * WORKING BREAKFAST (PLATED SERVICE)	SALON A (U-SHAPE, 15)	EXCOM
0800-0950	<b>EXCOM SPOUSE/GUEST BREAKFAST</b>   ★ * WORKING BREAKFAST (PLATED SERVICE)	SALON B (CONFERENCE, 15)	SPOUSE/GUEST

**★INTERNET CONNECTIVITY. PODIUM. PROJECTOR SCREEN. POWER CORDS AND/OR MICROPHONE(S) REQUIRED**

NOTE 1 | **CORE ACTIVITIES** | NOTE 2 | **SEMINAR** ALL ATTEND | NOTE 3 | **COMMANDER'S CALL** ALL COMMANDERS ATTEND



# 2014 MOWW Convention Book

## CONVENTION GUIDANCE

### 2014 CONVENTION TOURS



#### TOUR 1

GOLF TOURNEY

*Cost \$50*

*Wed, 6 Aug 14, 1114-1500*

Eisenhower Golf Course | 1576 Generals Highway | Crownsville, MD 21032



#### TOUR 2

FORT M<sup>c</sup>HENRY; BALTIMORE INNER HARBOR

*\$30/Person (Includes admission)*

*Wed, 6 Aug 14, 1000-1500*

Visit this [coastal star-shaped fort](#) best known for its role in the [War of 1812](#), when it successfully defended [Baltimore Harbor](#) from an attack by the [British navy](#) in [Chesapeake Bay](#) 13–14 September 1814. It was during the bombardment of the fort that

[Francis Scott Key](#) was inspired to write "[The Star-Spangled Banner](#)." Complete the day with lunch at the world famous Baltimore Inner Harbor.



#### TOUR 3

BALTIMORE & OHIO RAILROAD MUSEUM; BALTIMORE INNER HARBOR

*\$30/Person (Includes admission)*

*Wed, 6 Aug 14, 1000-1500*

The B&O Railroad Museum exhibit of historic railroad equipment is one of the most significant collections of railroad treasures in the world. It has the largest collection of 19th-century locomotives in the U.S. With a magnificent roundhouse, rail-car repair shop, gift shop and restaurant, this is not your typical museum. Complete the day with lunch at the world famous Baltimore Inner Harbor.



#### TOUR 4

ANNAPOLIS, MD

*\$30/Person*

*Thu, 7 Aug 14, 1000-1500*

Walk through the streets of one of America's finest historic towns. Visit the Naval Academy, our nation's oldest State Capitol Building, and the city dock. Shop on Main Street and dine on Chesapeake Bay's tastiest bounty.



#### TOUR 5

WALTERS ART MUSEUM; BALTIMORE INNER HARBOR

*\$30/Person*

*Sat, 9 Aug 14, 1000-1500*

The Walters Art Museum is internationally renowned for its collection of art. The collection presents an overview of world art from pre-dynastic Egypt to 20th-century Europe, and counts among its many treasures Greek sculpture and Roman sarcophagi; medieval ivories and Old Master paintings; Art Nouveau jewelry and 19th-century European and American masterpieces. Complete your day with lunch and sightseeing at the Baltimore Inner Harbor. (Note: this tour will also drop passengers off at the Inner Harbor on the way to the Museum.)



# 2014 MOWW Convention Book

## BUSINESS AGENDA

### GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

SATURDAY, 9 AUGUST 2014 (0900-1150)

#### CALL TO ORDER, GENERAL STAFF MEETING & NATIONAL CONVENTION (CINC)

- Invocation (Chaplain General)
- Call for Advance of the Colors (CINC)
- Pledge of Allegiance (CINC)
- Call for Retiring of the Colors (CINC)
- Reading of the Order's Preamble (SVCINC)
- Roll Call (CS)

✓ *Note: Chief of Staff accepts a motion from the floor to omit a roll call*

- Welcome of Dignitaries and Remarks
- CINC's Welcoming Remarks

#### OLD BUSINESS (Chief of Staff)

- Vote to approve the minutes of:
  - The Joint Session of the Pre-Convention General Staff (GS) Meeting, and
  - The National Convention and the Post-Convention General Staff Meeting [VOTE]

#### NEW BUSINESS (CINC)

- CINC presents Convention Rules [CONVENTION VOTE]
- 2014 MOWW Convention Administrative Information
  - Host Chapter Representative present administrative announcements to Delegates, e.g., surveys, meals
- Commander-in-Chief (CINC) End-of-Tour Report (CINC Capt Kash)
- Chief of Staff Report (CS Brig Gen Morrill)



# 2014 MOWW Convention Book

## BUSINESS AGENDA

### GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

- ❑ Senior Vice Commander-in-Chief Report (SVCINC Capt Hayes)
- ❑ Vice Commanders-in-Chief (VCINC) Reports:
  - VCINC COL Le Grande
  - VCINC Col Gibson
  - VCINC LTC Johnson
  - VCINC LTC Hamilton
- ❑ MOWW Board of Trustees Report [CONVENTION VOTE]
- ❑ Gist Blair Memorial Fund Trustee Report [CONVENTION VOTE]
- ❑ Treasurer General Report
- ❑ Budget Committee Report [CONVENTION VOTE]
- ❑ Membership Committee Report
- ❑ Policy-Planning Committee Report
- ❑ Legislative & Resolutions Committee Report (CONVENTION VOTES)
  - Proposed “Department of Defense Funding” Resolution
  - ✓ *NOTE: The Resolution, “Department of Defense Funding,” is provided in the 2014 MOW National Convention Book immediately following the Legislative & Resolutions Committee Report.*
- ❑ Patriotic Education Committee (PEC) Report
- ❑ ROTC Committee Report
- ❑ Scouting Committee Report
- ❑ National Security Committee Report
- ❑ Homeland Security Committee Report
- ❑ Law & Order Committee Report

***Reports will be succinctly presented; full reports are provided in the MOWW Convention Book***



# 2014 MOWW Convention Book

## BUSINESS AGENDA

### GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

- Approve all committee reports presented [CONVENTION VOTE]
  - ✓ *NOTE: CINC calls for vote to accept all committee reports*
- CINC calls for any issues or Items “For the Good of the Order”
- Deactivation of Region XV
  - Casing of Flag Ceremony
- CINC announces (NLT 1150):
  - Recess of the General Staff Meeting
  - Recess of the National Convention

### RECESS FOR LUNCH (1200-1250)

### SATURDAY, 9 AUGUST 2014 (1300-1530)

#### CALL TO ORDER, GENERAL STAFF MEETING & NATIONAL CONVENTION (CINC), *continued*

- CINC reconvenes and calls to order the General Staff (GS) Meeting
  - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- Roll Call
  - ✓ *Note: Chief of Staff accepts a motion from the floor to omit a roll call*
- CINC presents Opening Remarks
- Nominating Committee Report
  - ✓ *NOTE: Chair reports on Candidate Slate and calls for any nominations from the floor*
- Election of National Officers [CONVENTION VOTE]



# 2014 MOWW Convention Book

## BUSINESS AGENDA

### GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

- ✓ *NOTE: The CINC calls for vote on the slate of candidates and announces the national election results [VOTE]*
- Signature Ceremony formalizing the MOWW-Air Force Association (AFA) Resolution of Cooperation
  - ✓ *CINC Capt Kash, VCINC Col Gibson and the AFA representative participate. [NOTE: Photographic support required.]*
- CINC introduces the CINC-Elect, who announces the following appointments:
  - ✓ *NOTE 1: Please refer to WORKSHEETS*
  - ✓ *NOTE 2: The Executive Committee of the General Staff (EXCOM), Budget, Historical & Archives and Nominating Committee Chairs are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own Chairs.*
  - Companions (five) to Assistant National Officer positions [WORKSHEETS]
    - Assistant Treasurer General
    - Assistant Judge Advocate General
    - Assistant Surgeon General
    - Assistant Historian General
    - Assistant Chaplain General
  - Companions (five) as General Staff-at-Large [WORKSHEETS]
  - Companions (three) as EXCOM Members-at-Large [WORKSHEETS]
  - Companion (one) to Member, MOWW Board of Trustees, for three years [WORKSHEETS] [CONVENTION VOTE]
  - National Standing Committee Chairs [WORKSHEETS]
  - National *Ad Hoc* Committee Chairs, as applicable [WORKSHEETS]
  - Any additional appointments [WORKSHEETS]
- 2015 MOWW Convention Update
  - Host Chapter: Sun City Center, FL; LTC Charles R. Conover, Jr., USA (Ret), commanding.
  - ✓ *NOTE: Host Chapter Commander presents*

**Please refer to the  
"WORKSHEETS" provided in this  
Convention Book**



# 2014 MOWW Convention Book

## BUSINESS AGENDA

### GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

- 2016 MOWW Convention Site Selection
  - Chapters volunteering to host the 2015 MOWW Convention give short presentations.
    - *NOTE: Host Chapter Commander presents*
  - Discussion on proposed sites for 2016 MOWW Convention (CONVENTION VOTE)
- CINC-Elect calls for any issues or items “For the Good of the Order”
- Benediction (Chaplain General)
- CINC-Elect recesses the General Staff Meeting (NLT 1530).

### LATER... THAT EVENING

#### SATURDAY, 9 AUGUST 2014 (1800-2100)

##### CINC’S RECEPTION (1800-1850)

- The Receiving Line (DA PAM 600-60, “*A Guide to Protocol and Etiquette for Official Entertainment*,” Paragraph 3-2c(1), 11 Dec 01). “The receiving line. (1) Formal luncheons, receptions, and dinners usually have a receiving line to afford each guest the opportunity to greet the host, hostess, and honored guest.”
  - The Protocol Officer will announce you to the first member of the Receiving Line, after which you should introduce yourself and your guest to other members of the Receiving Line as you expeditiously come before them
  - Do not linger and/or have extended discussions with members of the Receiving Line. This is a tradition of courtesy to the host, honored guests, etc.
  - Once you leave the receiving line, go *immediately* to the CINC Reception area. Do not remain in the general area of the Receiving Line.
- Be standing at your seats in the CINC Installation Banquet area NLT 1855.

##### MOWW INSTALLATION BANQUET (1900-2100)

- CINC reconvenes the MOWW General Staff Meeting (i.e., the Formal Banquet)



# 2014 MOWW Convention Book

## BUSINESS AGENDA

### GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

- ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- CINC's Formal Reception (starts at 1800)
- CINC's Formal Banquet (starts at 1900). The Formal Banquet includes:
  - *Outgoing-CINC presents the National Commander's Award (NCA)*
  - *Distinguished Speaker: ADM Robert J. Papp, Jr., USCG (Ret), former Commandant, USCG, presents remarks*
  - *Outgoing-CINC presents the Distinguished Service Award (DSA)*
  - *Install the CINC-Elect, the SVCINC/VCINCS-Elect, and other elected or appointed officers*
- Benediction (Chaplain General)
- In-Coming CINC announces adjournment of the National Convention (NLT 2100)



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### COMMANDER-IN-CHIEF

Dear Companions –

This year we celebrate our 95th year of continuing patriotic service to America. Our nation is stronger because of the work you do; you are making a difference in the lives of others. Thank you for your passionate, innovative, generous and selfless service to our Military Order.

Thanks to our many leaders throughout the Order this past year. It is stated in our Installation Ceremony, “...acceptance of leadership positions of our Order is not merely an honor, title or reward, but is an opportunity for service to the Military Order.” You are dedicated leaders and your service and leadership has been and will always remain vital to the accomplishment of our mission and addressing our challenges.

Our road map has been the five MOWW Strategic Goals that were approved at the 2013 Convention.

Strategic Goal #1. Increase membership by a net 5% and increase companion participation.

- Our records show that recruiting new Companions is dramatically down. *Only 1.6% of our Companions have recruited new members this year in 61% of our chapters.* Recruiting and retention of Companions occurs at the Chapter level where relationships are built. We have Companions like CAPT Deborah Dombeck, USCG (Ret), from Hill Country, TX Chapter, who has recruited five Regular/Perpetual Members and one Hereditary Perpetual Member or LTC Oren Peters, USA (Ret) from COL Woods, OK Chapter with eight Regular/Perpetual Members recruited this year. We have chapters like Worcester, MA with six new members and the LTG Middleton Chapter with eight new members this year. Successful chapters have recruitment and retention plans that include activities to recruit new members and involve all their chapter companions. There are potential members in our communities who attend our activities. We need to ask them to join and give them an opportunity to serve.
- There are some discussions on expanding our membership base. We will gain an initial bump in our numbers, but we still need to address the two root causes that too few Companions are recruiting or that chapters are not engaging their chapter Companions to be involved. Therefore, the initial increase will not be sustainable unless we address these two root causes.
- Closing chapters can no longer be a normal operating procedure. We must work together to assist chapters that are struggling. The Region Commander’s leadership is vital to this process. Region IV Commander, CDR John Baumgarten, set his goal to revitalize the Virginia Beach Chapter. There had not been a chapter meeting in over a year. In April, with 50 Companions and guests in attendance, Col Bill Townsley was installed as Chapter Commander. The chapter has now conducted two chapter meetings. Region XIII Commander, Col Rich Rima is doing the same with the Albuquerque Chapter. The new chapter commander, Maj Irvin Schlenker was installed in June and together they will work to revitalize the chapter.
- Starting new chapters is very exciting and we have four potential new chapters in the following locations: The Villages, FL; Pueblo, CO, Fort Bragg, NC, and; Stilwell, OK. They are each at various stages of development.



## 2014 MOWW Convention Book

### Strategic Goal #2. Strengthen our outreach programs.

- Chapters are enhancing their outreach programs throughout the Order. Some examples are: The Phoenix Chapter has strengthened their Massing of the Colors Ceremony by having for the first time 78 Girl Scouts carry and escort the 50 state flags at their ceremony. The Sun City Center Chapter hosted their first YLC Benefit Golf Tournament to raise money to send students to the Tallahassee YLC. The Vandenberg Chapter completed the Your American Heritage Monument in Atascadero, CA last year, this year they expanded their connection to the community with a countywide essay contest on Patriotism.
- MG Don Jacka was appointed to lead a Veteran's Outreach *Ad Hoc* Committee to review current chapter activities in support of veterans. The report shows that the chapters are involved in activities that honor, assist, and preserve Veterans and the memory of Veterans.

### Strategic Goal #3. Raise MOWW local and national visibility

- The *Officer Review*<sup>™</sup> Magazine is excellent and Chief of Staff Brig Gen Arthur B. Morrill III has done an outstanding job as our Editor-in-Chief. Thank you to the Companions who have contributed articles and to the chapters that submitted photos. Make it a goal for your chapter to be a regular contributor.
- Congratulations to the Chief of Staff for our new website design ([www.moww.org](http://www.moww.org))! It presents a professional and energetic image of MOWW. There is also a "Members Only" section that has a wealth of information and valuable tools to assist us.
- Receiving local and national media coverage begins with a news release. VCINC COL Clay Le Grande and his team have developed a news release tool kit, which is now posted on the website. Great job! Part I is a policy guidance and part II contains examples that can be saved to your computer to edit for your event. This guide is on the MOWW website, "Companions Only," "Tips & Guides."
- Raising MOWW awareness can begin with wearing your MOWW polo shirts. The Sun City Florida Chapter now has the Polo Shirts available with long sleeves and in numerous colors. Additionally, be prepared to give your 30-second description "elevator speech" as you will be asked, "What is MOWW and what does it do?" This is a conversation starter.
- There are two areas that need to be developed to enhance visibility nationally. First, embrace and use social media. The generation that is on active duty now is social media savvy. They are staying connected to family, friends, their community and organizations through social media. Second, we need to produce two videos, one on the YLC and the other about MOWW. These videos need to be lively, short and get our message across clearly. Videos that are well produced and posted on social media generate an enormous following and awareness.

### Strategic Goal #4. Enhance Leadership Training and Development

- This is the time of year when we normally have a change in officers and responsibilities. Training our successors is vital. A smooth transition for the new officer will maintain the momentum of



## 2014 MOWW Convention Book

success. There are many resources on our website that have been developed to assist you. Communication between the National Committee Chairs and the Chapter, Department/State and Region must continue to develop.

- The *Ad Hoc* Training Committee lead by TG/GSO LTC John Hollywood developed a Chapter Commander Training program called “How to Succeed as a Chapter Commander...in Four Easy Steps.” Most everything a chapter commander and staff need to know is on the MOWW website. This presentation identifies where to locate information. Great reviews have been received!
- The National Convention is an opportunity to learn about our outreach programs, meet other Companions and to network. We can connect with other Companions and sharing ideas, successes and challenges. One of the greatest training tools available occurs when we gather at conventions...Department, Region and National. Thank you for attending this year’s National Convention.

### Strategic Goal #5 Promote Companion, Chapter and Community Recognition

- Identify individuals and organizations that are promoting and practicing our core patriotic values that are expressed in our Preamble will honor them and increase the MOWW legacy.
- The Fort Worth Chapter is a great example. They have recognized the Veteran Court Diversion Program with a Bronze Patrick Henry plaque for their work in diverting veterans from the criminal justice process into appropriate rehabilitation programs. They have also awarded the Silver Patrick Henry Medallion to Judge Car for establishing the program.
- Encouraging chapters to submit for the chapter awards program is an ongoing process. The chapters are doing incredible work and need to be recognized for it.

The Strategic Plan is for all Companions to follow. When we work together towards common goals, there is power and success, which will leave a legacy.

Thanks go to the Chief of Staff and the HQ team. Much of what we do needs their logistical support to be successful. Brig Gen Morrill also represents us on the Department of Veterans Affairs Veteran Service Organization Committee and at community events. Thank you for your dedication and support this year.

This has been an amazing year! Thank you for all your warm hospitality and especially your friendship. Every visit left me excited and inspired about our Order and your accomplishments. You are amazing Americans and I am humbled to be your Companion and your 83rd Commander-in-Chief.

FOR THE GOOD OF THE ORDER

DEBORAH A. KASH, Captain, USAF (Ret)  
Commander-in-Chief



# 2014 MOWW Convention Book

## 2013-2014 Commander-in-Chief Field Visits

- August
  - Pendleton Chapter Recruitment Table
  - San Diego Chapter Meeting
- September
  - Eagle Scout Certificate Presentation (Holland Chapter)
  - Phoenix Chapter Massing of the Colors
  - Wright Chapter YLC Recognition Luncheon
  - Encinitas American Legion Chapter Speaker
  - San Diego Chapter Meeting
  - Pendleton Chapter Meeting
  - San Fernando Valley/Bradly Chapter Meeting
  - Nevada State Commander Meeting
- October
  - Region XIII Meeting/Rocky Mountain YLC Recognition Luncheon
  - Santa Cruz Valley Chapter Meeting/Arizona Department Meeting
  - Huntsville YLC
- November
  - National Veterans Day Ceremony, Arlington Cemetery
  - G/A John J. Pershing Memorial Service (Mead Chapter)
  - EXCOM Midterm Meeting
  - Pendleton Chapter Meeting
- December
  - Puerto Rico Chapter
  - Headquarters
  - Wade Chapter Meeting
  - Meade Chapter Meeting
  - Pendleton Chapter New Year's Party
- January
  - Region XI meeting
  - Pinson Memorial Chapter Massing of the Colors
  - Texas Christian University Veterans Affairs Committee & ROTC Program
  - Fort Worth Chapter Meeting
  - Apache Trail Chapter Meeting
  - San Diego Chapter Meeting
- February
  - West Valley Chapter Massing of the Colors
  - Headquarters
  - Sun City Center Chapter Meeting
- March
  - Region XIV Meeting
  - San Diego Chapter
  - Pendleton Chapter
  - San Diego Chapter National Sojourner Chapter Speaker
- April
  - Virginia Beach Chapter Meeting
  - Mesilla Valley Chapter Meeting
  - El Paso Chapter Massing of the Colors
  - Dallas Military Ball & area chapter presentations
- May
  - Col Woods Chapter Meeting
  - JROTC Awards Presentation, Oklahoma
  - Oklahoma City Girl Scout Gold Award Presentation
  - Las Vegas Chapter Commander Meeting
  - Headquarters
  - Tallahassee YLC
  - Augusta Chapter Meeting
  - Topeka Chapter Meeting
  - Santa Barbara Chapter Meeting
  - Region VIII Meeting
- June
  - Philadelphia Chapter Meeting
  - Region I Meeting
  - Valley Forge Freedom Foundation Meeting
  - Santa Fe Massing of the Colors
  - Region XIII Meeting
  - MG Miles Chapter Meeting
  - Red White and Blue Ball (Conejo Valley Chapter)
  - San Diego YLC
  - Pendleton Chapter Meeting
- July
  - Rocky Mountain YLC (TBD)
  - Region XIV Convention
  - WASP Bronze Patrick Henry Presentation, Sweetwater, TX (Region VIII)



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### CHIEF OF STAFF

#### OVERVIEW

The Military Order and its Companions continue serving America and local communities in keeping with MOWW's motto, "*It is nobler to serve than to be served.*" Organizationally, MOWW does this via its operational elements (e.g., chapters, regions), and its staff (e.g., committees, boards, councils and HQ MOWW personnel)—all as led by commanders, the General Staff, and the Executive Committee of the General Staff (EXCOM) on behalf of the General Staff when the General Staff is not in session.

Commanded organizations are the supported units that execute MOWW's mission in keeping with the Preamble and Strategic Goals. Committees and other staff activities are supporting elements that directly support chapters and regions via program management, chapter-focused training, and advisory services.

MOWW's service to America is accomplished via its eight outreach programs (committees): Patriotic Education, ROTC, Scouting, Monuments & Memorials, National Security, Homeland Security, Law & Order, and the *Officer Review*<sup>™</sup> magazine. The Military Order's internal management programs are supported by other national committees, e.g., Budget, Membership, Information & Publicity, and Chapter Activities. New service areas and areas being transformed are often explored via CINC-chartered *ad hoc* national committees, e.g., Veterans Affairs, Education & Training, respectively.

#### ACHIEVING STRATEGIC GOALS

- The Military Order's Preamble, Strategic Goals (SG) and motto focus all Companions on working together to achieve outcomes vital to MOWW in general, which are, by definition, "for the good of the Order" at all levels of command—and good for the nation. Those desired outcomes are:
  - SG-1: Increase membership by a net five percent (5%) and increase Companion participation**
  - SG-2: Strengthen MOWW outreach programs**
  - SG-3: Raise MOWW local and national visibility**
  - SG-4: Enhance Leadership Training and Development**
  - SG-5: Promote Companion, chapter and community recognition**
- Our measurable progress in achieving MOWW's Strategic Goals is reflected in the Region Report (for membership recruiting and renewal) and in Chapter Activity Reports (MOWW Form 27). These two reports help us live our motto and be accountable for achieving our Strategic Goals.
- Accountability accelerates our performance. Accountability helps us measure our success and progress. Accountability also keeps us engaged. In addition, accountability keeps us responsible for outcomes, i.e., it helps us—individually and together—accept ownership of results. Last, accountability also validates our thoughts and ideas—through implementation, but also from the analysis and ideas of fellow Companions.



# 2014 MOWW Convention Book

## BUDGET EXECUTION

- The MOWW budget executed well and investment performance was strong. Gross MOWW expenses were only \$797,313.02 vs. \$822,305.34 forecast. Gross MOWW Fund income was up: \$1,045,797.76 actual vs. \$622,309.84 forecast. Gross non-trust income was down, \$183,573.00 actual vs. \$248,000.00 forecast, due to reduced dues payments, reduced merchandise sales and not meeting the CINC Solicitation goal. Happily, unsolicited donations were up, with \$10,669.00 actual vs. \$5,000.00 forecast. Please see the Treasurer General, the MOWW Trustee, the Gist Blair Fund Trustee, and the Budget Committee Reports for additional investment and financial information.
- Dues. The timely payment of annual RM dues and quarterly PM Installment Plan payments continues as a chronic problem area requiring increased command chain attention. MOWW has a total of \$16,817.03 in accounts receivable for dues. This directly reduces the Military Order's revenue, and affects MOWW operations. Of that, \$9,220.53 is in accounts receivable for Regular Member dues, and \$7,596.50 is in accounts receivable for RMs on the PM Installment Plan.
- CINC Solicitation. The Military Order appreciates the selfless generosity of the 1,023 Companions who donated to the CINC's Solicitation. Unfortunately, the Military Order did not meet its \$90,000 goal this year. As of 30 May 2014, we were short of our goal by \$5,065.63. We propose the same goal next year (\$90,000), and that this important goal be a continuing Command Interest Item (CII).
- Merchandise Sales. Merchandise sales were down due to chapters using their bulk stock (e.g., certificates, etc.), reduced outreach program activity in some chapters, and the temporary effect MOWW's website transition. As a trend, we see more ROTC and scouting organizations coming directly to HQ MOWW for support. The ROTC and Scouting Committees should address this issue since, as PCINC LTC Engen has often stated, we prefer that chapters physically present awards.

## FINANCIAL MANAGEMENT PERFORMANCE

- Annual CPA Audit. The annual CPA audit found no defects. The Auditor's Opinion follows:

Opinion. In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liability, and net assets of the Military Order of the World Wars as of June 30, 2013, and its revenues and expenses and changes in its net assets and its cash flows for the year then ended, on the basis of accounting described in Note 1(a)..., [which is,] Basis of accounting – The accompanying financial statements of the Order have been prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. The Order's modified cash basis of accounting differs from accounting principles generally accepted in the United States of America in that certain revenues are recognized when the related cash receipts are received rather than earned, and certain expenses are recognized when cash payments are made rather than when obligations are incurred.

- MOWW's annual audit was performed by Government & Non-Profit Audit Group, PLC. These CPAs annually audit the Military Order's financial statements. This audit is prepared in accordance with Generally Accepted Accounting Procedures (GAAP) as of June 30 of each year for the preceding twelve months, i.e., covering the period 1 July through 30 June annually.



# 2014 MOWW Convention Book

## LEADERSHIP AND MANAGEMENT ISSUES

- Membership. Strategic Goal 1 asks us to increase MOWW’s membership by a net 5% over the previous year’s ending position. This allows us to achieve real membership growth while compensating for member losses due to death, resignation and non-renewals. This imperative of achieving a *net* membership increase, after all puts and takes, is not needs to be better understood.
- Sufficient membership recruiting, renewal and involvement represent the Military Order’s most pressing issue since MOWW membership continues to decline. During this past year, the Order’s membership shrank from 9,097 to 8,438. That decline can be attributed to insufficient recruiting, discovering that some chapter members shown as living were in fact deceased, and some members declining to renew their memberships. When we subtract Dual Memberships (*MOWW Constitution, Article I (Membership), Section 1 (Membership Classification), Paragraph E (Dual Membership)*), and we remove Legacy Memberships (*memberships transferred from closing chapters to active chapters*), the MOWW membership total is reduced by an additional 343, for a new total membership of 8,095.

*Only 147 of 8,095 Companions recruited anyone during the past year. Only 265 new Companions were recruited, for a net loss in membership. This is an adverse trend.*

A few suggest expanding MOWW’s membership eligibility pool beyond commissioned and warrant officers in the United States (Federal) Uniformed Services (active, retired and former). Underlying this thought is the notion that there are not enough commissioned and warrant officers to recruit as Companions to sustain MOWW, and that if the membership eligibility pool was increased, somehow greater recruiting would occur resulting in net membership growth. This is not supported by facts.

- There are 1,944,049 retired USA/USN/USMC/USAF officers alone eligible for membership in MOWW. That retired population alone is enough to sustain all VSOs—including MOWW.

Source: “Statistical Report on the Military Retirement System—Fiscal Year 2012,” DOD Office of the Actuary, May 2013. NOTE: This 1.9M population does not include serving or former officers of the United States Uniformed Services (USA, USN, USMC, USAF, USCG, USPHS or NOAA), or retired officers of the USCG, USPHS or NOAA.

**Number of Military Retirees Receiving Retired Pay by Year, 1900 - PRESENT  
(Excludes Honorary Retirements)**

Year <sup>1</sup>	Officer (Including Ensign Medical)						Enlisted (Including Fleet Reserve)					
	Total	Total Officers	Army	Navy	Marine Corps	Air Force	Total Enlisted	Army	Navy	Marine Corps	Air Force	
2000	1,701,216	897,980	197,816	155,740	38,510	166,914	1,194,130	377,392	316,399	61,484	438,755	
01	1,713,489	896,919	197,277	144,170	35,414	168,952	1,206,493	381,252	326,119	62,136	443,012	
02	1,713,343	896,670	194,276	154,226	38,681	167,677	1,206,473	381,198	321,734	62,739	443,830	
03	1,722,260	894,714	194,001	154,391	38,602	167,855	1,217,556	393,638	324,543	63,022	444,353	
04	1,701,354	898,947	196,708	154,868	39,367	168,194	1,282,607	413,748	319,336	64,326	443,897	
2005	1,812,122	911,127	197,700	155,291	39,410	168,206	1,308,995	421,772	343,684	67,614	449,909	
06	1,822,791	913,976	198,689	156,254	39,710	168,316	1,318,772	430,273	348,897	68,603	471,262	
07	1,819,677	919,996	200,920	157,873	39,871	168,333	1,348,281	440,972	351,971	68,241	478,197	
08	1,809,871	921,937	200,002	157,563	39,472	168,963	1,339,814	431,677	351,121	70,023	482,263	
09	1,904,293	934,864	207,619	158,076	39,733	168,833	1,376,346	445,264	357,711	71,287	484,754	
2010	1,917,242	935,894	208,043	158,250	39,868	167,817	1,393,748	478,168	359,123	72,193	486,807	
11	1,912,928	936,512	210,069	158,220	39,831	167,232	1,406,176	481,698	359,881	71,897	490,190	
12	1,944,049	937,943	211,226	158,841	39,237	168,839	1,416,099	482,366	359,648	71,142	493,971	

**FOOTNOTES TO NUMBER OF RETIRED MILITARY PERSONNEL BY YEAR, 1900 - PRESENT**

- Figures are as of June 30 in each year up to and including 1975, except that some of the figures for Army and Marine Corps Officers are as of January 1. From 1976 on, figures are as of September 30.
- Emergency Officers Retired List (EORL), Reserve Officers Retired List (RORL) and P. L. 962, 77th Congress. Responsibility for payment of retirement benefits to the Reserve Officers Retired List was transferred to the Army and Air Force effective July 1, 1950. Credited after 1950.
- Figures for 1910 and for 1911-1945, both inclusive, are wholly or partly estimated.
- Prior to July 1, 1950, the retired Air Force personnel are included in the Army figures.

**NOTES:** Beginning with 1950 the figures represent the number of retired military personnel receiving retired pay. Before 1950, the figures may include personnel not receiving retired pay, particularly during the 1940s. Honorary retirements are excluded in all years.



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- Only 147 Companions (of 8,095 Companions) recruited anyone during FY 2013-2014. This is typical. If nothing changes, these same few Companions likely would still do all recruiting.
- The root problem limiting MOWW membership is not the membership-eligible pool. Instead, the root problem is that every year, very few MOWW Companions recruit new members—which doesn't begin to compensate for member deaths, resignations and non-renewals—let alone recruit enough to actually grow membership over the previous year's membership level to expand the reach and service of MOWW in keeping with the Preamble and Strategic Goals.
- Chapter Health. The June 2014 (End-of-Operating Year) Region Report highlights five chapters with ≤15 living member Companions. One of those five chapters has only seven living members, i.e., it is well below the minimum threshold of ten (*MOWW Constitution, Article III, Section 1, Paragraph A*). Their situations are long-standing. Annual Region Commander Reports, and monthly Region Reports and Membership Databases, also identify other chapters that are potentially struggling, as does our own “corporate” knowledge and experience. Action is needed.
- Tax Filing & Certification (Command Interest Item). Timely chapter compliance with tax filing and certification requirements still remains unacceptably low, despite process improvements in ease of submission, tracking, etc. Beginning in FY 2014-2015, the Treasurer General will manage the Military Order's compliance with IRS tax filing requirements (e.g., IRS Form 990-N, ePostcard), HQ MOWW and sub-element IRS reporting certification, and related processes. IRS Emails confirming the filing MOWW sub-element (e.g., chapter), and the MOWW Form 9 will continue to be sent to HQ MOWW for consolidation purposes, and then provided to the Treasurer General for action as appropriate. Please refer to the HQ MOWW/CS Ltr, Subject: Annual IRS Filing & HQ MOWW *Certification Policy*, 7 July 2014, for requirements. This updated policy letter is available at [www.moww.org](http://www.moww.org) (“Companions Only” section, “Tips & Guides” sub-section).
- Dues. MOWW has \$16,817.03 in accounts receivable for dues. As mentioned above, the timely payment of annual RM dues and quarterly PM Installment Plan payments continues as a chronic problem area requiring increased command chain attention. To improve this situation, three things must happen. First, all Companions should respond in a timely way to dues invoices sent to them (*MOWW Bylaws, Article I, Sections 3, and 8*). Second, chapters achieve Strategic Goal 1 recruiting targets—and fully identify members currently shown as living in the MOWW Membership Database but who are in fact deceased. Third, chapters increasingly involve more chapter Companions in chapter activities (Strategic Goal 1) and ensure they have the information and training needed to be most successful in the chapter positions they hold (Strategic Goal 4).
- Chapter Activity Plan. With each year comes new chapter planning, and implementing ways by which we can more fully realize the intent of the Preamble, achieve our Strategic Goals in each chapter, and have our chapters increasingly thrive in the coming operating year. MOWW's Preamble and Strategic Goals (and local goals) should form the basis of every chapter's planning for each operating year, and be included in a Chapter Action Plan. This plan can be as simple as one page of objectives corresponding to the Strategic Goals. Those involved in staff meetings and others can assess the effort and guide the chapter in achieving MOWW's goals and the chapter's objectives. The good news is there is a role for everyone to play in successfully executing a Chapter Action Plan based on MOWW Strategic Goals and local objectives. The key to success: do not limit Companion involvement to “the regular suspects,” i.e., the same few Companions to whom we always go for support. There *is* a chapter job for everyone.



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## CONTINUOUS IMPROVEMENT INITIATIVES

Since greater service necessarily involves pursuing greater insights, enhancing existing capabilities and developing new capabilities, MOWW implemented several improvement initiatives this year.

- MOWW website: [www.moww.org](http://www.moww.org). The new website is a modern one with a public face, and an internal face for Companions only. This allows MOWW to focus on public needs and internal MOWW leadership and management needs. The e-Commerce function is in its final stages of development. Importantly, its “Companions Only” section has a variety of tools and information that can be invaluable to chapters and regions. *The key is regularly using them, at all levels, by every element of the Military Order...and working together to continuously improve them.*



- Chapter Activity Report-CAR (MOWW Form 27). Historically, MOWW did not have a way to concretely know how it was doing vis-à-vis achieving the CINC’s Goals (formerly) or MOWW’s Strategic Goals (currently). To remedy this, MOWW looked at several possibilities over several years, e.g., Chapter Health Matrix. However, while these proposals met this need, they were reporting intensive—which did not fully meet the intent. Consequently, MOWW developed the one-page CAR, which requires only a yes/no, or a number, to indicate the level of activity in each of the Strategic Goal areas. In a related development, this form was designed to be on-line fillable and submittable using the MOWW website. In the coming months, this information will be tabulated and presented to the Military Order for consideration.



- Quarterly Financial Review (QFR). Previously, MOWW had no corporate forum to review budget execution apart from the biannual EXCOM meetings, informal meetings between the Chief of Staff and the Treasurer, and the Budget Committee (which has a more narrow function). Consequently, the Chief of Staff and the Treasurer General established the QFR, which is a financial oversight body. The Treasurer General and the Chief of Staff are the QFR’s Co-Chairs. The Assistant Treasurer General and the HQ MOWW Director of Finance are standing QFR members. The QFR has three core roles. First, it reviews budget execution on a quarterly basis. Second, it assesses the annual audit. Third, it participates in the Planning, Programming & Budgeting System (PPBS), in concert with the Budget Committee. Naturally, it presents quarterly reports to the EXCOM.
- Region Report. The Region Report was enhanced to better present the recruiting and retention status, which are measurable outcomes IAW Strategic Goal 1, SG-1. (The “increase Companion involvement in chapter activities” portion of SG-1 is one of the measurable focus areas of the Chapter Activity Report). Lapsed members are now reflected in the Region Report, as are cumulative recruiting totals. The report also distinguishes between memberships held by living Companions (a larger number due to Dual/Legacy memberships), and the number of Companions (a smaller number). (Please see the earlier discussion on membership.) Achieving SG-1 (recruit, retain and involve) enables the achievement of all other Strategic Goals, and is essential “for the good of the Order.”
- Membership Report. The Membership Report also went through several design improvements for comparable reasons. The current design enables more precise sorting, an enhanced focus on those individuals who have lapsed memberships (i.e., haven’t paid their dues on time), and those with invalid



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mailing addresses. HQ MOWW implemented an initiative to better delineate the various elements of information in the current “Notes” column to allow for more precise sorting by remarks.

- Merchandise/MOWW Store. We upgraded shipping (e.g., UPS) and retail accounts (e.g., Staples) from consumer accounts to business accounts. This permits improved (reduced) shipping rates on merchandise items, membership credentials, etc. We also competed and sourced higher-quality wooden plaques. Finally, we competed and sourced another provider for pocket badges when our previous supplier of many years no longer offered them.
- Chapter Support. We researched members who were qualified to convert from Regular Members (RMs) to Senior RM status (in-process). We are also developing a “Welcome Packet” for new members (in-process). In addition, we are updating and/or developing BSA/GS-USA, ROTC, Patriotic Education and MOWW brochures to support MOWW’s Strategic Goals and chapter outreach efforts (in-process). Last, we are developing an initiative to collect chapter meeting schedule information to streamline mailing/shipping of membership credentials, and to reduce shipping costs (in development).
- Information Technology. Previously, HQ staff had stand-alone PCs of various configurations we relied upon for data storage, etc. In the past year, we’ve established networked HQ servers and Cloud storage (systemic backup), migrated HQ MOWW from its previous AT&T phone system to a commercial Voice over Internet Protocol (VoIP) phone capability with phone menu options for direct contact with Membership, Merchandise, Finance and the Chief of Staff. We are also working with a provider to develop a new relational database supporting membership, finance, supply chain, etc., in concert with our QuickBooks conversion from Peachtree financial software that took place earlier in the year. Last, HQ MOWW now has support contracts for the internet, the website, servers, etc.

### SUMMARY

MOWW is a vital Veteran Service Organization (VSO) in its 95<sup>th</sup> year that has a unique, if not historic, service-based mission focusing on America’s youth and the good of the nation. The Order is an asset to the United States, and its activities are vital to promoting patriotic activities nationwide.

Like all VSOs if not all organizations of any type, the Military Order has issues it needs to address. The Companions of the Military Order are establishing the leadership intent and the management framework to do so, and the coming months will see the follow-through on that great and necessary work. Thankfully, MOWW’s leadership and Companions everywhere are working together to achieve such ends even as they are establishing new frontiers of selfless service. In short, MOWW’s future is definitely bright—because of the selfless service and unrelenting initiative of MOWW’s Companions.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)  
Chief of Staff

Enclosure:

MOWW Region Report (Jul 13 – Jun 14)



# 2014 MOWW Convention Book

## Enclosure: Region Report (1 Jul 13-30 Jun 14)

### Monthly MOWW Region Report - 30 June 2014

This information is for MOWW use only and is not releasable in whole or in part to non-MOWW Companions or non-MOWW organizations.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. S15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION I CHAPS: 7 (SM-5, MED-1, LG-1) Region Cdr: LTC Christo (NEW) Oversight VCINC: LTC Hamilton	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)				CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)		
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Cape Cod MA (SM)	1	0	61	4	21	25	0	2	0	0	-3	64	5	18	23	1	-3
Granite State NH (SM)	0	0	33	3	17	20	0	2	0	0	-2	35	5	15	20	1	-1
Green Mountain VT (SM)	0	0	30	3	24	27	2	2	0	0	-1	32	3	24	27	1	-1
Worcester MA (SM)	0	0	31	12	10	22	0	4	0	0	0	31	17	12	29	1	6
Narragansett Bay RI (SM)	0	0	38	4	38	42	0	2	0	0	-1	39	6	37	43	2	-1
MG Chamberlain ME (MED)	0	0	42	11	59	70	0	0	0	0	-2	46	2	56	58	3	-15
Greater Boston MA (LG)	3	0	206	26	97	123	2	6	0	0	-10	217	28	89	117	6	-12
<b>REGION I TOTALS</b>	<b>4</b>	<b>0</b>	<b>441</b>	<b>63</b>	<b>266</b>	<b>329</b>	<b>4</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>-19</b>	<b>464</b>	<b>66</b>	<b>251</b>	<b>317</b>	<b>15</b>	<b>-27</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. S15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION II CHAPS: 6 (SM-4, MED-1, LG-1) Region Cdr: COL Smrt Oversight VCINC: LTC Johnson	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)				CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)		
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Cleveland OH (SM)	2	0	47	6	19	25	0	0	0	0	-1	48	5	18	23	1	-3
Fort Campbell KY (SM) (Note 2)	0	0	6	1	13	14	0	0	0	0	0	6	1	13	14	1	-1
Fort Knox KY (SM)	0	0	2	11	26	37	0	0	0	0	0	2	8	27	35	1	-3
Frankfort KY (SM)	0	0	3	8	34	42	0	0	0	0	0	3	6	34	40	2	-4
Louisville KY (MED)	2	0	66	14	77	91	1	2	1	0	-10	73	11	71	82	4	-13
MG Butler KY (LG)	0	0	103	16	92	108	0	1	1	0	-3	107	11	88	99	5	-14
<b>REGION II TOTALS</b>	<b>4</b>	<b>0</b>	<b>227</b>	<b>56</b>	<b>261</b>	<b>317</b>	<b>1</b>	<b>3</b>	<b>2</b>	<b>0</b>	<b>-14</b>	<b>239</b>	<b>42</b>	<b>251</b>	<b>293</b>	<b>14</b>	<b>-38</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. S15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION III CHAPS: 5 (SM-3, MED-1, LG-1) Region Cdr: LTC Wilgen Oversight VCINC: LTC Hamilton	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)				CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)		
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Wilmington DE (SM)	1	0	17	15	24	39	0	2	0	0	0	17	12	25	37	1	-3
New Jersey NJ (SM)	1	0	0	8	13	21	0	2	0	0	-1	1	9	13	22	1	0
COL Roosevelt NY (SM)	0	0	1	9	11	20	0	0	0	0	0	1	7	11	18	1	-3
GEN Ridgway PA (MED)	1	0	111	12	58	70	0	1	0	0	-8	119	11	52	63	3	-10
Philadelphia PA (LG)	0	0	541	16	319	335	2	2	0	0	-42	583	9	279	288	16	-63
<b>REGION III TOTALS</b>	<b>3</b>	<b>0</b>	<b>670</b>	<b>60</b>	<b>425</b>	<b>485</b>	<b>2</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>-51</b>	<b>721</b>	<b>48</b>	<b>380</b>	<b>428</b>	<b>22</b>	<b>-79</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. S15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION IV CHAPS: 9 (SM-3, MED-4, LG-2) Region Cdr: CDR Baumgarten Oversight VCINC: LTC Hamilton	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)				CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)		
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Hampton Roads VA (SM)	1	1	29	5	32	37	0	3	0	0	-4	33	5	29	34	1	-4
Roanoke VA (SM)	1	0	30	8	44	52	0	0	0	0	-1	31	5	43	48	2	-6
Virginia Beach VA (MED)	1	0	41	3	44	47	1	1	3	0	-1	42	3	47	50	2	1
Virginia Piedmont VA (MED)	4	0	15	31	25	56	0	4	0	0	-1	16	31	26	57	2	-1
Richmond VA (MED)	1	0	67	26	52	78	0	0	0	0	-5	72	16	54	70	3	-11
Northern Virginia VA (MED)	0	0	120	7	94	101	1	1	1	-1	-4	124	6	90	96	5	-10
Prince George's County MD (MED)	3	0	121	20	86	106	1	4	0	-1	-8	130	13	78	91	5	-20
Maj Gen Wade DC (LG)	0	0	376	18	129	147	1	5	1	-2	-2	377	13	128	141	7	-13
MG Meade MD (LG)	20	1	261	79	250	329	4	12	2	0	-8	269	69	248	317	16	-28
<b>REGION IV TOTALS</b>	<b>31</b>	<b>2</b>	<b>1,060</b>	<b>197</b>	<b>756</b>	<b>953</b>	<b>8</b>	<b>30</b>	<b>7</b>	<b>-4</b>	<b>-34</b>	<b>1,094</b>	<b>161</b>	<b>743</b>	<b>904</b>	<b>43</b>	<b>-92</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. S15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION V CHAPS: 10 (SM-2, MED-5, LG-3) Region Cdr: CDR Matzner Oversight VCINC: LTC Johnson	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)				CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)		
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Brig Gen Scott GA (SM)	2	0	13	18	12	30	0	1	0	0	-1	13	12	12	24	1	-7
COL Sheets NC (SM)	1	1	60	6	12	18	0	0	0	0	0	60	5	13	18	1	-1
GEN Westmoreland SC (MED)	2	1	41	11	79	90	0	1	0	0	-2	46	11	74	85	4	-9
Columbus GA (MED)	3	0	26	37	42	79	0	2	0	0	-2	28	30	42	72	3	-10
Knoxville TN (MED)	3	0	47	6	54	60	0	7	0	-2	0	47	11	54	65	3	2
Memphis TN (MED)	2	0	199	14	84	98	0	3	0	0	-2	200	14	84	98	4	-4
Columbia SC (MED)	0	0	107	15	88	103	0	1	0	0	-7	115	11	81	92	5	-16
Atlanta GA (LG)	0	0	153	15	99	114	0	0	1	-1	-7	162	9	95	104	5	-15
Savannah GA (LG)	0	0	71	21	89	110	0	0	1	0	-2	74	17	86	103	5	-12
Augusta GA (LG)	4	0	69	8	121	129	1	3	0	0	-8	73	11	118	129	6	-6
<b>REGION V TOTALS</b>	<b>17</b>	<b>2</b>	<b>786</b>	<b>151</b>	<b>680</b>	<b>831</b>	<b>1</b>	<b>18</b>	<b>2</b>	<b>-3</b>	<b>-31</b>	<b>818</b>	<b>131</b>	<b>659</b>	<b>790</b>	<b>37</b>	<b>-78</b>



# 2014 MOWW Convention Book

## Enclosure: Region Report (1 Jul 13-30 Jun 14), *continued*

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION VI CHAPS: 7 (SM-0, MED-4, LG-3) Region Cdr: Lt Col Zahrobsky (NEW) Oversight VCINC: LTC Johnson	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Clearwater FL (MED)	1	0	142	15	39	54	5	0	0	0	-4	146	9	42	51	2	-5
Fort Walton Beach FL (MED)	1	0	70	8	79	87	0	1	2	0	-24	76	6	71	77	4	-14
Sun City Center FL (MED)	5	0	45	24	60	84	2	4	0	0	-3	48	21	61	82	4	-6
Bradenton-Sarasota FL (MED)	0	0	140	1	95	96	0	2	2	0	-4	145	3	90	93	4	-7
Miami FL (LG)	0	0	267	2	127	129	0	0	0	0	-1	268	0	125	125	6	-10
Puerto Rico PR (LG)	0	2	92	23	96	119	4	1	0	0	-4	96	16	98	114	5	-10
Space Coast-Indian River FL (LG)	2	0	242	13	123	136	0	0	2	0	-8	251	7	117	124	6	-18
<b>REGION VI TOTALS</b>	<b>9</b>	<b>2</b>	<b>998</b>	<b>86</b>	<b>619</b>	<b>705</b>	<b>11</b>	<b>8</b>	<b>6</b>	<b>0</b>	<b>-48</b>	<b>1,030</b>	<b>62</b>	<b>604</b>	<b>666</b>	<b>31</b>	<b>-70</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION VII CHAPS: 5 (SM-1, MED-2, LG-2) Region Cdr: Maj Jones Oversight VCINC: COL Le Grande	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
MG Wheeler AL (SM)	4	0	16	11	31	42	0	1	0	0	0	16	12	32	44	2	0
LTG Walker MS (MED)	4	1	46	28	39	67	0	2	0	0	-2	48	23	37	60	3	-10
Central Arkansas AR (MED)	4	9	12	23	41	64	0	3	1	-1	0	12	25	43	68	3	1
LTG Middleton LA (LG)	1	2	107	22	96	118	2	6	0	0	-4	111	25	95	120	5	-3
CPT Grevenberg LA (LG)	1	0	162	18	104	122	1	1	0	0	-17	179	11	89	100	6	-28
<b>REGION VII TOTALS</b>	<b>14</b>	<b>12</b>	<b>343</b>	<b>102</b>	<b>311</b>	<b>413</b>	<b>3</b>	<b>13</b>	<b>1</b>	<b>-1</b>	<b>-23</b>	<b>366</b>	<b>96</b>	<b>296</b>	<b>392</b>	<b>19</b>	<b>-40</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION VIII CHAPS: 14 (SM-7, MED-5, LG-2) Region Cdr: LTC Chamberlin Oversight VCINC: COL Le Grande	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Region VIII HQ TX (SM)	0	0	20	0	35	35	0	0	0	0	-3	27	0	28	28	1	-8
CAPT Dilworth TX (SM)	2	0	4	20	24	44	1	2	1	0	0	4	17	27	44	2	-2
Hill Country TX (SM)	1	0	14	6	18	24	1	8	0	0	-1	14	12	20	32	1	7
Fort Hood TX (SM)	0	0	12	4	27	31	0	2	0	0	-4	16	4	24	28	1	-4
North Texas TX (SM)	0	0	12	6	43	49	1	0	0	-1	-2	14	3	44	47	2	-4
Victoria Crossroads TX (SM) [Note 2]	0	0	4	4	10	14	0	0	0	0	-1	5	3	8	11	1	-4
Pinson Memorial TX (SM)	2	0	16	6	40	46	1	2	0	0	-2	18	7	39	46	2	-2
Austin TX (MED)	2	0	49	19	39	58	1	0	2	0	-2	51	16	38	54	2	-6
Houston TX (MED)	1	0	42	9	51	60	1	3	1	0	-3	45	7	51	58	3	-5
Fort Worth TX (MED)	2	0	60	9	76	85	2	2	0	0	-4	64	7	73	80	4	-9
MG Critz OK (MED)	3	0	84	17	77	94	1	0	0	0	-4	88	12	77	89	4	-9
San Antonio TX (MED)	0	0	196	11	94	105	1	0	0	0	-7	203	8	89	97	5	-13
Dallas TX (LG)	8	0	180	62	273	335	6	15	1	0	-12	193	65	274	339	16	-12
COL Woods OK (LG)	0	0	113	10	96	106	3	9	0	0	-7	119	15	93	108	5	-4
<b>REGION VIII TOTALS</b>	<b>21</b>	<b>0</b>	<b>806</b>	<b>183</b>	<b>903</b>	<b>1,086</b>	<b>19</b>	<b>43</b>	<b>5</b>	<b>-1</b>	<b>-52</b>	<b>861</b>	<b>176</b>	<b>885</b>	<b>1,061</b>	<b>49</b>	<b>-74</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION X CHAPS: 5 (SM-3, MED-1, LG-1) Region Cdr: COL Peck Oversight VCINC: COL Gibson	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Greater Indiana IN (SM)	0	0	37	9	20	29	0	0	1	0	-1	38	7	19	26	1	-4
Milwaukee WI (SM)	1	0	74	3	26	29	0	0	0	0	-1	75	2	25	27	1	-3
Fort Snelling MN (SM)	0	0	11	2	17	19	0	0	0	0	-2	13	2	15	17	1	-3
Detroit MI (MED)	0	0	102	5	89	94	0	0	0	0	-7	111	4	80	84	4	-14
Chicago IL (LG)	1	0	290	20	135	155	0	0	0	0	-23	315	12	111	123	7	-39
<b>REGION X TOTALS</b>	<b>2</b>	<b>0</b>	<b>514</b>	<b>39</b>	<b>287</b>	<b>326</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>-34</b>	<b>552</b>	<b>27</b>	<b>250</b>	<b>277</b>	<b>14</b>	<b>-63</b>

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION XI CHAPS: 5 (SM-3, MED-1, LG-1) Region Cdr: MAJ Bredahl Oversight VCINC: COL Gibson	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Central Missouri MO (SM) [Note 1]	0	0	5	4	6	10	0	0	0	0	-1	6	3	4	7	1	-4
Wichita KS (SM) [Note 2]	0	0	5	2	12	14	0	0	0	0	-1	6	2	11	13	1	-2
St Louis MO (SM)	1	0	53	6	39	45	0	0	0	0	0	53	5	39	44	2	-3
Topeka KS (MED)	2	1	75	19	53	72	3	5	0	0	0	75	20	61	81	3	6
Greater Kansas City MO (LG)	6	0	153	33	101	134	0	2	0	0	-4	157	26	96	122	6	-18
<b>REGION XI TOTALS</b>	<b>9</b>	<b>1</b>	<b>291</b>	<b>64</b>	<b>211</b>	<b>275</b>	<b>3</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>-6</b>	<b>297</b>	<b>56</b>	<b>211</b>	<b>267</b>	<b>13</b>	<b>-21</b>



# 2014 MOWW Convention Book

## Enclosure: Region Report (1 Jul 13-30 Jun 14), *continued*

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION XIII CHAPS: 13 (SM-8, MED-3, LG-2) Region Cdr: Col Rima Oversight VCINC: Capt Hayes	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Green Salt Lake UT (SM) (Note 2)	0	0	8	2	12	14	0	0	2	0	-1	9	1	11	12	1	-3
Santa Fe NM (SM)	0	0	9	23	22	45	0	4	1	0	-1	10	13	23	36	2	-11
Santa Cruz Valley AZ (SM)	0	0	30	0	38	38	0	3	0	-1	-3	33	3	34	37	1	-2
Mesilla Valley NM (SM)	1	0	16	3	23	26	0	0	0	0	-1	17	2	22	24	1	-3
MG Miles NM (SM)	1	0	3	10	18	28	0	3	0	0	0	3	9	21	30	1	1
Denver CO (SM)	0	0	76	8	36	44	0	3	1	0	-4	77	7	36	43	2	-3
Albuquerque NM (SM)	1	0	26	3	20	23	0	0	0	0	-1	27	1	19	20	1	-4
West Valley AZ (SM)	3	0	87	21	36	57	0	1	0	0	-3	90	15	33	48	2	-11
Phoenix AZ (MED)	1	0	70	13	77	90	1	1	0	0	-1	71	11	77	88	4	-6
Colorado Springs CO (MED)	3	0	22	16	68	84	0	4	1	0	-2	24	18	67	85	4	-3
Apache Trail AZ (MED)	5	1	30	28	82	110	0	1	0	0	-3	33	14	82	96	5	-19
El Paso TX (LG)	3	0	170	20	123	143	2	4	0	-1	-6	176	14	121	135	7	-15
Catalina Mountains AZ (LG)	1	0	154	6	135	141	0	0	1	-2	-3	157	3	131	134	7	-14
<b>REGION XIII TOTALS</b>	<b>19</b>	<b>1</b>	<b>701</b>	<b>153</b>	<b>690</b>	<b>843</b>	<b>3</b>	<b>24</b>	<b>6</b>	<b>-4</b>	<b>-29</b>	<b>727</b>	<b>111</b>	<b>677</b>	<b>788</b>	<b>38</b>	<b>-93</b>

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REGION XIV CHAPS: 15 (SM-5, MED-7, LG-3) Region Cdr: LtCol Byrne Oversight VCINC: Capt Hayes	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Gaylord-Dillingham Mem MI (SM)	3	0	49	8	23	31	0	0	0	0	-1	50	4	26	30	1	-2
Saddleback Valley CA (SM)	1	0	29	3	13	16	0	1	0	0	0	29	4	13	17	1	0
Las Vegas NV (SM)	0	0	13	1	27	28	0	0	0	0	-4	17	1	23	24	1	-5
Monterey Bay CA (SM)	0	0	61	3	30	33	0	0	0	0	0	61	2	30	32	1	-2
Pasadena CA (SM)	0	0	44	3	32	35	0	0	0	0	-1	46	1	30	31	1	-5
BG Holland CA (MED)	5	1	122	16	75	91	0	4	0	-1	-12	134	17	62	79	4	-16
San Francisco Bay CA (MED)	0	0	157	7	72	79	0	0	0	0	-4	161	5	68	73	3	-9
COL Woolsey CA (MED)	5	0	72	31	67	98	0	4	0	0	-2	74	28	67	95	4	-7
San Fernando Valley CA (MED)	0	0	27	4	66	70	0	0	0	-1	-1	29	3	63	66	3	-7
LTG Wright CA (MED)	1	0	62	12	60	72	0	0	0	0	-2	64	3	58	61	3	-14
G/A Bradley CA (MED)	1	0	100	6	71	77	1	0	0	0	-3	103	4	70	74	3	-6
Gen Vandenberg CA (MED)	4	0	19	73	44	117	3	17	0	0	-5	23	38	42	80	5	-42
San Diego CA (LG)	5	0	400	24	139	163	2	4	0	-1	-6	406	17	133	150	8	-21
MajGen Pendleton CA (LG)	0	0	129	7	112	119	2	0	0	-1	-7	135	5	108	113	5	-11
Conejo Valley CA (LG)	0	1	54	9	99	108	4	0	0	0	-4	59	6	95	101	5	-12
<b>REGION XIV TOTALS</b>	<b>25</b>	<b>2</b>	<b>1,338</b>	<b>207</b>	<b>930</b>	<b>1,137</b>	<b>12</b>	<b>30</b>	<b>0</b>	<b>-4</b>	<b>-52</b>	<b>1,391</b>	<b>138</b>	<b>888</b>	<b>1,026</b>	<b>48</b>	<b>-159</b>

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REGION XV CHAPS: 2 (SM-0, MED-1, LG-1) Region Cdr: CDR Mandigo Oversight VCINC: Col Gibson	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2013)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Portland OR (MED)	1	0	104	5	46	51	0	0	0	0	-6	110	3	40	43	2	-10
Puget Sound WA (LG)	7	1	189	20	176	196	1	7	4	0	-7	196	23	169	192	9	-13
<b>REGION XV TOTALS</b>	<b>8</b>	<b>1</b>	<b>293</b>	<b>25</b>	<b>222</b>	<b>247</b>	<b>1</b>	<b>7</b>	<b>4</b>	<b>0</b>	<b>-13</b>	<b>306</b>	<b>26</b>	<b>209</b>	<b>235</b>	<b>11</b>	<b>-23</b>



# 2014 MOWW Convention Book

## Enclosure: Region Report (1 Jul 13-30 Jun 14), *continued*

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

STANDARD REGIONS <small>CHAPS: 103 (SM-44, MED-36, LG-23)</small>	LAPSED MEMBERS <small>(MOWW Bylaws, Art. I, Sect. 9)</small>		MEMBERSHIP BASELINE <small>(As of: 30 June 2013)</small>				RECRUITING, ALIGNMENT & LOSSES <small>(Cumulative YTD)</small>					CURRENT MEMBERSHIP STATUS <small>(Cumulative YTD)</small>				RECRUITING RESULTS <small>(Cumulative YTD)</small>	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED <small>(Vet+Her+Mem)</small>	RM LIVING <small>(Vet+Her+Sr)</small>	PM LIVING <small>(Vet+Her)</small>	END STRENGTH RM+PM LVG <small>(Vet+Her+Sr)</small>	PMs RECRUITED <small>(+)</small>	RMs RECRUITED <small>(+)</small>	MEMBERSHIP TRANSFER IN <small>(+)</small>	MEMBERSHIP TRANSFER OUT <small>(-)</small>	PM DEATHS <small>(-)</small>	PM DECEASED <small>(Vet+Her+Mem)</small>	RM LIVING <small>(Vet+Her+Sr)</small>	PM LIVING <small>(Vet+Her)</small>	END STRENGTH RM+PM LVG <small>(Vet+Her+Sr)</small>	SG-1 TARGET <small>(Baseline End Strength +5%)</small>	RESULTS <small>(Delta from SG-1 Target) (+)</small>
Region I	4	0	441	63	266	329	4	18	0	0	-19	464	66	251	317	15	-27
Region II	4	0	227	56	261	317	1	3	2	0	-14	239	42	251	293	14	-38
Region III	3	0	670	60	425	485	2	7	0	0	-51	721	48	380	428	22	-79
Region IV	31	2	1060	197	756	953	8	30	7	-4	-34	1,094	161	743	904	43	-92
Region V	17	2	786	151	680	831	1	18	2	-3	-31	818	131	659	790	37	-78
Region VI	9	2	998	86	619	705	11	8	6	0	-48	1,030	62	604	666	31	-70
Region VII	14	12	343	102	311	413	3	13	1	-1	-23	366	96	296	392	19	-40
Region VIII	21	0	806	183	903	1,086	19	43	5	-1	-52	861	176	885	1,061	49	-74
Region X	2	0	514	39	287	326	0	0	1	0	-34	552	27	250	277	14	-63
Region XI	9	1	291	64	211	275	3	7	0	0	-6	297	56	211	267	13	-21
Region XIII	19	1	701	153	690	843	3	24	6	-4	-29	727	111	677	788	38	-93
Region XIV	25	2	1,338	207	930	1,137	12	30	0	-4	-52	1,391	138	888	1,026	48	-159
Region XV	8	1	293	25	222	247	1	7	4	0	-13	306	26	209	235	11	-23
<b>MOWW SUB-TOTALS</b>	166	23	8,468	1,386	6,561	7,947	68	208	34	-17	-406	8,866	1,140	6,304	7,444	354	-857

AT LARGE REGIONS <small>CHAPS: 2 (LG-2)</small>	LAPSED MEMBERS <small>(MOWW Bylaws, Art. I, Sect. 9)</small>		MEMBERSHIP BASELINE <small>(As of: 30 June 2013)</small>				RECRUITING, ALIGNMENT & LOSSES <small>(Cumulative YTD)</small>					CURRENT MEMBERSHIP STATUS <small>(Cumulative YTD)</small>				RECRUITING RESULTS <small>(Cumulative YTD)</small>	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED <small>(Vet+Her+Mem)</small>	RM LIVING <small>(Vet+Her+Sr)</small>	PM LIVING <small>(Vet+Her)</small>	END STRENGTH RM+PM LVG <small>(Vet+Her+Sr)</small>	PMs RECRUITED <small>(+)</small>	RMs RECRUITED <small>(+)</small>	MEMBERSHIP TRANSFER IN <small>(+)</small>	MEMBERSHIP TRANSFER OUT <small>(-)</small>	PM DEATHS <small>(-)</small>	PM DECEASED <small>(Vet+Her+Mem)</small>	RM LIVING <small>(Vet+Her+Sr)</small>	PM LIVING <small>(Vet+Her)</small>	END STRENGTH RM+PM LVG <small>(Vet+Her+Sr)</small>	SG-1 TARGET <small>(Baseline End Strength +5%)</small>	RESULTS <small>(Delta from SG-1 Target) (+)</small>
Hann-Buswell (At Large)	0	0	209	0	172	172	4	1	0	0	-20	230	0	153	153		
BG Bultman (At Large)	8	0	961	93	885	978	0	0	4	-3	-104	1,067	60	781	841		
<b>AT LARGE SUB-TOTALS</b>	8	0	1,170	93	1,057	1,150	4	1	4	-3	-124	1,297	60	934	994		
<b>STANDARD CHAPTERS</b>																	7,444
<b>AT LARGE CHAPTERS</b>																	994
<b>GRAND SUB-TOTAL</b>																	8,438
<b>LESS DUAL &amp; LEGACY MEMBERSHIPS</b>																	-346
<b>MOWW MEMBERSHIP TOTAL: counting only home chapter memberships (one per Companion), but not Dual Memberships (IAW the MOWW Constitution) or Legacy Memberships (transferred from closed chapters).</b>																	<b>8,092</b>



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### SENIOR VICE COMMANDER-IN-CHIEF

My 2013-2014 responsibilities included oversight for Regions XIII and XIV and the Boy/Girl Scout and Membership Committees. I chaired the Budget Committee. Assisting me were GSOs MAJ Robert Williams (Fort Worth Chapter) and BG Daniel Pemberton (Conejo Valley Chapter).

Region XIII includes 13 chapters – five in Arizona (Apache Trail, Catalina Mountains, Phoenix, Santa Cruz Valley, and West Valley), two in Colorado (Denver and Colorado Springs), four in New Mexico (Albuquerque, Mesilla Valley, MG Miles, and Santa Fe), one in Utah (Great Salt Lake), and one in Texas (El Paso). The Region Commander for 2013-2014 was COL Richard Rima. GSO MAJ Robert Williams assisted me in oversight.

- Membership continues to be a problem. End of May 2014 data shows only two Region XIII chapters with an increase in living (LVG) members as compared to 30 June 2013: MG Miles (+2) and Colorado Springs (+2). During this period Region XIII membership (LVG) has decreased 6.5%. The Colorado Springs Chapter continues to increase its membership and Great Salt Lake has added a member. Region XIII leadership is working on the membership issue.
- Members of the Colorado Springs Chapter and COL Rima are working on establishing a new chapter in Pueblo, Colorado at the Center for American Values. They have recruited several officers in the Pueblo area who will later be part of this new chapter. They hope to recruit eligible JROTC instructors from Pueblo. They continue to identify eligible candidates for membership in Pueblo.
- A Massing of Colors, a Region XIII Convention, and a Department of the Rio Grande meeting were held on 14 June 2014 in Santa Fe. I was pleased to attend these events and present a Gold Patrick Henry Award to BG Anthony C. Trifeletti, Colorado Springs Chapter, for his extraordinary and patriotic service rendered to the Order.
- There is interest in starting a new chapter in Roswell, New Mexico.
- Department of Arizona has issues with its aging membership. Additional new members are needed to offset the losses due to members' aging. For now, Department Commander MAJ Craig Reed reports that the chapters continue to be viable.
- Department of the Rio Grande Commander CPT Paula Mitchell reports that El Paso, Mesilla Valley, MG Miles, and Santa Fe chapters are doing well. The Albuquerque Chapter is having a problem in its effort to revitalize. The Chapter has a new Commander, MAJ Irving Schlenker, who pledges to work hard to restructure the Chapter.
- LTC Dan Hudson, Commander of the Great Salt Lake Chapter, reported that ROTC medals were presented and a Scout program will be started. A new companion was recruited who has decades of experience in Boy Scouting.



## 2014 MOWW Convention Book

- Department of the Rocky Mountains Chapters (Denver and Colorado Springs) are in good shape. Colorado Springs, as previously stated, is bringing in new members, working on a new chapter, and conducting an excellent YLC. Denver is making great strides revitalizing its Scouting program thanks to Companion LT Evan Totten.

Region XIV includes 15 chapters – thirteen in California (COL Woolsey, Conejo Valley, G/A Bradley, BG Holland, GEN Vandenberg, MG Pendleton, LTG Wright, Monterey Bay, Pasadena, Saddleback Valley, San Diego, San Fernando Valley, San Francisco Bay Area), one in Hawaii (Gaylord-Dillingham Memorial), and one in Nevada (Las Vegas). The Region Commander for 2013-2014 was LTC William G. Byrne, Jr. GSO BG Daniel H. Pemberton assisted me in oversight. BG Pemberton is also in the process of promoting the Veterans History Project (VHP) to the Order's chapters. The VHP is a good activity that addresses many of the Strategic Goals and our Preamble.

- Membership is an issue for Region XIV. End of May 2014 data shows only one Region XIV chapter with an increase in living (LVG) members as compared to 30 June 2013: Saddleback Valley (+1). During the period, region XIV membership (LVG) has decreased 9.7%. The Order's leadership will continue to work on the problem.
- I was pleased to attend a Region XIV Meeting that was held on 26 July 2014 in Los Angeles.
- I visited the Gaylord-Dillingham Memorial Chapter on 5 and 6 December 2013. I was impressed with the activities that the Chapter had planned in ROTC, Scouting, and community outreach. The Chapter has been revitalized under the leadership of Chapter Commander LTC Jeff Tom, and Hawaii State Commander, COL Arthur Tulak. On 7 December 2013, I attended the 72nd Anniversary Pearl Harbor Day Commemoration at Pearl Harbor.
- The Las Vegas Chapter has been reorganized under the leadership of new Chapter Commander CPT James Steiner. CPT Steiner is planning a YLC in Las Vegas next year. He is working on the finances. Chapter recruitment, monthly meetings, programs, etc. will need to be addressed. The Order thanks CPT Steiner for his efforts with the Las Vegas Chapter.
- A Northern California Chapters' Meeting was held 28 February through 1 March 2014.

The Boy/Girl Scouts Committee was chaired in 2013-2014 by MAJ Robert Williams. He did an excellent job with assistance from LTC Oren Peters, Boy Scout Chairman, and HPM Deborah Kerr-Minor, Girl Scout Chairperson. MAJ Williams and LTC Peters received Gold Patrick Henry Awards this year.

- MAJ Williams and LTC Peters represent MOWW on the National Boy Scouts of America (BSA) Community Relations Task Force. They attended several BSA National Meetings.
- MAJ Williams has prepared an entry about MOWW for the BSA Foundations of Growth book, which will be a reference for all local BSA Councils.
- The Committee has been instrumental in the creation of Region Scouting Coordinators and numerous requests for the submission of the MOWW Annual Scouting Report from our units.



## 2014 MOWW Convention Book

- MAJ Williams and his committee's request to rename the MOWW National Scouting Award in honor of Companion James Baird was approved.
- The Committee has communicated with Girl Scouts USA HQ to update their listings.

The Membership Committee was chaired by LTC William RAPP. He was assisted by LTC Marlon Ruiz, PCINC LTG Robert L. Wetzel, and PCINC CAPT Russell Vowinkel.

- Work continues on a new Recruitment and Retention Manual.
- Consulted with chapters about membership issues (Indiana, San Fernando Valley)
- Prepared to help with development of possible new chapters.
- Distributed copies of MOWW information cards (elevator speech)
- Introduced MOWW magnet signs
- Working on MOWW bumper sticker and decals

FOR THE GOOD OF THE ORDER

JOHN M. HAYES, Captain, USAF (Fmr)  
Senior Vice Commander-in-Chief



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### VICE COMMANDER-IN-CHIEF

#### Oversight Responsibilities

- My oversight responsibilities included oversight of Regions VII & VIII, two national committees, Monuments & Memorials chaired by Capt Stewart L. Entz, and Information & Publicity Committee, chaired by LTC Don Munson. The two GSOs assigned to me were LTC Shaun B. McGarry and Maj David E. Wirsig who were actively involved with committee work, supported assigned regions, and provided excellent advice and recommendations. Maj Robert H. Jones, Region VII, and LTC Charles S. Chamberlin Jr., Region VIII, were both fully engaged with their region's chapters and actively promoted outreach programs at the chapter level that were supportive of the Strategic Goals of the Order. They were responsive in communicating and active in providing guidance and support to Chapter Commanders, as well as updates to me on their region's activities. The Region Commander, General Staff Officer, and Committee Chair Reports can be found elsewhere in this book.
- During the year, I was tasked by the CINC to Chair two special projects. The first, development of a Chapter Activity Report, was focused on providing a matrix for gathering chapter outreach activity supportive of the Strategic Goals and also providing an activity picture to the Order's leadership that would indicate chapters requiring assistance. The project was completed with the adoption of MOWW Form 27, Chapter Activity Report, and a concise semi-annual on line report. The second, development of a Press Release Guide, to assist chapters in raising visibility of MOWW and chapter activities by providing a concise guide along with sample press releases of MOWW activities to publicize. This project was completed in May with a recommended packet.
- During the program year, I visited 16 of the 19 chapters in my area and attended both the Region VII and Region VIII conventions conducted this year.
- I awarded one Gold Patrick Henry Award (Maj Robert J. Williams, Fort Worth Chapter) and two Silver Patrick Henry Awards (Lt Col Thomas A. Robertson, Jr., Central Arkansas; LTC George J. Walker, Houston) during the year.

#### Region VII

- The region was commanded by Maj Robert H. Jones of the Central Arkansas Chapter who was in his first year of region command. The region consists of five chapters (2 large, 2 medium, 1 small) with one Department (Louisiana) and three State Commanders (Alabama, Arkansas, Mississippi). All the chapters are very active in MOWW outreach program activities within their communities. The region had a net loss in membership but did improve over previous year performance. Additionally, one chapter achieved the 5% goal while two others, though not achieving the 5% goal, did have net gains in members over last year's baseline.
- All chapters sent students to YLCs and supported ROTC / JROTC programs in their local communities. Additionally, LTG Middleton Chapter supports all ROTC / JROTC programs in Louisiana outside of the New Orleans area. The MG Wheeler Chapter sponsors the only region YLC, Huntsville, which had 73 students this year—an increase of 5 over last year. Central Arkansas



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Chapter presented Flag Education Classes throughout Arkansas to approximately 8000 students a significant increase over last year. The LTG Middleton Chapter conducted the region's only Massing of the Colors before a high school student body and community members of approximately 550. All chapters presented Eagle Recognition Certificates to local scouts. LTG Middleton participates in placement of wreaths for Wreaths Across America at Port Hudson National Cemetery, and LTG Walker Chapter and MG Wheeler Chapter both participated in annual Memorial Day Ceremonies at local community cemeteries honoring deceased veterans. CPT Grevemberg Chapter sponsored a float with the MOWW emblem and sign prominently displayed during a Mardi Gras parade this year.

- The Region VII Convention was attended by 45 companions and guests representing all five region chapters. A Leadership Workshop, focused on developing a Chapter Activity Plan that supports the Strategic Goals, was conducted. The Region Commander, Adjutant, and Treasurer will all continue in office for the coming year.
- The region needs to continue to improve its community outreach programs as well as make progress in membership recruiting during the coming year.

### Region VIII

- The region was commanded by LTC Charles S. Chamberlin, Jr. of the Dallas Chapter who was in his second year of region command. The region consists of 14 chapters (2 large, 5 medium, 7 small) divided into two Departments (Texas, Oklahoma). The Region VIII HQs Chapter, only meets annually at the region convention, and is organized to provide organizational and financial support in development of new chapters. The Victoria Crossroads Chapter didn't have regular meetings and the Region Commander and Texas Department Commander are providing support to revitalize this chapter. The remaining 12 chapters are all very active in outreach program activity within their respective communities. Region VIII now is the largest MOWW region in numbers of living members. One chapter has met the net 5% goal and two other chapters have net gains in membership over their previous year baseline.
- All of the chapters participate in the foundation supporting funding for students attending region YLCs. The Region conducts six YLC's with an enrollment goal of 352 students for this year. Most chapters have increased their YLC sponsorships this year over last. All chapters supported ROTC/JROTC award programs within their local communities. Dallas, COL Woods, Pinson, and Hill Country Chapters participated in Massing of the Colors. Seven chapters (Dallas, Hill Country, San Antonio, MG Critz, COL Woods, CAPT Dilworth, and Fort Worth) supported Eagle and Gold Star Recognition Certificates in their communities. Dallas, Fort Worth, Hill Country, MG Critz, COL Woods, CAPT Dilworth, and Pinson Memorial are all very vibrant chapters with strong outreach programs. Dallas, the largest national MOWW chapter, has an exceptional outreach program with activities in all the national program areas.
- The Region VIII Convention was attended by 48 companions and guests representing 12 region chapters. Region and Department elections were held and the Region Commander, Staff, and Department Commanders were installed during the convention. LTC Chamberlain will continue as Region Commander during the coming year.



## 2014 MOWW Convention Book

- The Region is working to establish a new chapter in Oklahoma for the Stillwater/Enid area with assistance of the COL Woods Chapter and the Oklahoma Department Commander. The leadership of the Region VIII HQs Chapter feels there is also potential for a new chapter in Texas. Region & Department assistance must continue to revitalize Victoria Crossroads.

### Our Way Forward

- Membership remains our most important imperative and needs the attention of all Companions, Chapters, and Regions. Along with companion recruitment, aggressive efforts at the Region, Department, and State levels must be made to revitalize ailing chapters and explore every potential to establish chapters. All our national staff and leadership actions must support this.
- In visiting chapters this year, it was apparent that those chapters that are successful in incorporating their companions in their chapter activities are more vibrant in recruiting and better prepared for leadership transitions. We must involve every companion in the Order's work; it is essential to our success. Visits by the VCINC, Region, and Department Commanders along with active support by them of chapter activities can have a positive transformative effect.
- To perpetuate our Order and secure its future as an asset in passing on our nation's Founding Ideals can only be achieved by our personal dedication, and that has always been the case. The Military Order was founded by dedicated, hardworking companions and today I see that same dedication and extraordinary work on behalf of the Military Order in every visit I made to chapter and region meetings. I encourage each companion to continue the work of expanding the Order's reach within the community and nation to achieve the objectives of our Preamble.

If not us, who?

FOR THE GOOD OF THE ORDER

CLAY C. LE GRANDE, COL, USA (Ret)  
Vice Commander-in-Chief



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### VICE COMMANDER-IN-CHIEF

It has been an honor and privilege to work this last year as a Vice Commander in Chief of the Military Order of the World Wars. The experience has proved that we have many dedicated Companions in our Order across the nation who devote much time and effort to furthering the precepts of our preamble. Everyone agrees the battle for our past, our present and our future leaders is well worth the fight, the only variable is the individual chapter's ability to carry out the mission. Some chapters are doing their best with what they have, but lack new membership to carry on the struggle. Once a unit stops inducting new members, the forecast is not bright, so recruiting new members has to be our number one priority.

I was asked to help develop a Memorandum of Understanding (MOU) between our Order and the Air Force Association. A mutually agreeable MOU was quickly established for possible signing at our convention in Baltimore, MD in August. The Chief of Staff is making the final review.

GSO MG Donald Jacka has taken on the responsibility of Veteran Outreach development for our Order by forming an *ad hoc* committee to find the way ahead. As chairman, MG Jacka has enlisted the help of Deborah Dombeck to be his deputy. His report to the CINC was excellent and very thorough, citing 8 concrete ideas for chapters to focus their time and effort to make things better for veterans in their local area. It will be rewarding for Companions to make a difference in the lives of our fellow veterans. I expect MG Jacka will brief his findings to the attendees at the MOWW National Convention in Baltimore, MD.

Publicity Chair, LTC Don Munson is making final refinements to the end of year reports regarding publicity and newsletters submitted by chapters. Those chapters that put LTC Munson on the distribution list for their newsletters make the job of judging and assessment much easier and all Companions should consider this method for submissions in the future.

JROTC/ROTC Chair, CDR Alan Mandigo has performed his duties admirably during the past year. He is making final adjustments to the JROTC/ROTC report for the convention. Although the vast majority of chapters make a concerted effort to support students in their local area, only about 25% of chapters report to the ROTC chair, which makes it difficult to have oversight of the program. It would be helpful for all chapters to make the report to the chair, even if they don't expect to win an award. The information gained by the leadership is valuable in and of itself.

Patriotic Education Chair, COL Dick Minor has been active throughout the year supporting YLCs, Massing of the Colors, the Phoenician Award program, and chapter flag programs. Chapters are doing a great job in the patriotic education regime, but all chapters need to look at expanding efforts in this area because it is very fulfilling to Companions and students alike. It looked like there was a possibility to expand our YLCs by two this year by adding one in Las Vegas and one in Topeka, however, it will be more likely in the following year. Having just finished a YLC in the Northwest, I can tell you that it is one of the most rewarding things our chapter does during the year.

Region X, LTC Leonard Erdman has taken over as Region X Commander and there will be a period of adjustment as he takes the reins. The chapters under Region X are making good efforts to carry out the mission of our preamble, hampered by a low number of active members. Work with Southern Indiana continues to capture their "orphan" Companions in that geographic area to increase membership—thanks



## 2014 MOWW Convention Book

to the Chief of Staff for unlocking the data base to reveal those members. The membership chair, LTC Rapp and I have been assisting the chapter commander with other ways to attract new Companions. Central Iowa chapter will not be viable in the future. Their commander has passed away. The adjutant says he has given up on MOWW participation and no other Companions are able to step up.

Region XI, Major Jones has done yeoman's duty as region commander and it was a pleasure to attend his Region XI meeting in Kansas City in January of this year. Chapters were well represented with the exception of the Wichita chapter, which is struggling. Unfortunately, the St. Lewis Chapter had to cancel its YLC this year. On the positive side, Topeka chapter is looking at a YLC soon and that chapter sponsored their second annual Massing of the Colors this May at the Great Overland Station in Topeka. I was able to attend this event and can attest to the accomplishment of MG Jacka's leadership in a successful MOC effort. This was a high visibility event that included one US Senator, numerous general officers, and multiple flags and color guards. Each year appears to get progressively better and better.

Region XV, CDR Alan Mandigo has shown excellent leadership in the Northwest region of our country, even though the Anchorage and Portland Chapters had to be closed. The Puget Sound Chapter is a bright spot with robust activity in a number of activities. The Northwest Youth Leadership Conference wrapped up on June 26 and proved to have the best results in years. Seventy seven students had a first class leadership experience. Nine new members were added to the Puget Sound Chapter in the last year. Region XV will be retired at the national convention; CDR Mandigo will be an asset to MOWW leadership in the future.

It has been a pleasure serving you for the last 12 months and I hope to continue as VCINC in the future.

FOR THE GOOD OF THE ORDER

DAVID B. GIBSON, Colonel, USAF (Ret)  
Commander-in-Chief



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### VICE COMMANDER-IN-CHIEF

This report outlines my activities as a Vice Commander-in-Chief (VCINC) as of 20 June 2014. It has been a busy year for me in with my oversight responsibility for Regions I, III and IV and two assigned General Staff Officers (GSOs) as well as the National Security and Financial Development Committees.

My assigned GSOs were: LTC John Hollywood, USA (Ret) who also served as Treasurer General, Vice Commander of Region IV, Maryland Department Commander, and Chair, Education & Training Committee; and LTC William ("Bill") Rapp, USA (Ret) who also served as New Jersey State and Chapter Commander, and Membership Committee Chairman. Both of my GSOs and all of the Region Commanders supported me fully throughout the year and were extremely responsive to any issues that arose. They also assisted Companions of the Order in their respective committee chair positions.

Overall, Chapter Commanders conducted the business of the Order and submitted appropriate articles to the Officer Review magazine. Region Commanders carefully monitored chapter fulfillment of IRS Tax reporting and cautiously monitored chapters that were having difficulties. A synopsis of highlighted activities within my Regions follows:

- Region I
  - The Region I Commander was CAPT Harry Weinberg, USN (Ret). His replacement for the upcoming operating year will be LTC Dennis Christo, USA (Ret).
  - The Polar Vortex affected all of the regions to some extent but Region I, in particular. Health issues, plagued one of the Chapter Commanders, LTC Walt Stampler, USA (Ret), but he returned to continue the work of the Order thanks to the capable leadership of his "pinch hitter" LTC Fred Maguire, USA, (Ret).
  - Of note, CAPT Weinberg and a number of Region I Companions traveled to Westminster Abbey in London, England (as members of the Honorable Artillery Company of Massachusetts –The Ancients) at which Captain Thomas J. Hudner, USN (Ret)--Medal of Honor (MOH) recipient and MOWW Perpetual Member--presented an MOH flag and a MOH to the Dean of Westminster Abbey at the tomb of the United Kingdom's Unknown Warrior. This had not occurred since 1921 when General of the Armies John Pershing presented an MOH at the same location to the Dean has such a ceremony taken place in Westminster Abbey. This event was featured in the *Officer Review*<sup>™</sup> magazine (Dec 13).
  - Region I continues excelling in its YLC program in collaboration with Norwich University.
- Region III
  - The Region III Commander was LTC Michael Wilgen, USA (Ret) who was also Chair, Council of Region Commanders; he was elected to continue to serve in both of these capacities for the next year.



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- The New Jersey Chapter, a small chapter, led by LTC Bill Rapp, impressively presented over 50 Eagle Scout Certificates during the 2013-2014 operating year.
- Companion LTC Paul Farinella, USA (Ret), New York Chapter Adjutant and Treasurer, and Vice President of the National Society of Blackjacks, an affiliate of the Pershing Rifles Group, made great progress in promoting his program through his article in the Officer Review Magazine (July/August 2013 issue) and other venues. On 15 March 2014, LTC Paul Farinella was made a "Knight" of the Honorable Order of General of the Armies John Joseph Pershing at the 120th National Convention of the Pershing Rifles in Richmond, VA.
- Region III chapters support the Freedoms Foundation YLC at Valley Forge, PA.
- Region IV
  - The Region IV Commander is CDR John Baumgarten, USN (Ret), also Chair, Financial Development Committee; he was reelected to serve in this capacity for the next 2 years.
  - Chapters in the region sponsor students to attend various YLCs within Region IV.
  - In attempting to resurrect the once vibrant Virginia Beach Chapter, CDR Baumgarten worked an amicable leadership change within the Virginia Beach Chapter and he appointed LTC Bill Townsley, USA (Ret) the new Chapter Commander. The chapter seems to be headed in the right direction to restore its vibrancy.
  - The Virginia–Piedmont Chapter sponsored a special event in Lynchburg, VA featuring “The Lima Company Memorial: Eyes of Freedom,” which is a traveling display of several paintings featuring eight life-size portraits of 25 Marines and one Navy Corpsman assigned to Lima Company, 3rd Battalion, 25th Marine Regiment (L/3/25) based in Columbus, OH. All of them lost their lives while fighting in Iraq during the Iraqi Freedom Campaign in 2005. Chapter Companions voluntarily served as docents and the event raised community awareness of MOWW.
  - The MG Leigh Wade-DC Chapter continues to showcase the MOWW in its participation in numerous events within the Metropolitan DC Area.

I have been extremely proud of what the Chapters and Regions within my area of oversight have accomplished for the Order during my tenure as VCINC.

FOR THE GOOD OF THE ORDER

RUTH L. HAMILTON, LTC, USAF (Ret)  
Vice Commander-in-Chief



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### VICE COMMANDER-IN-CHIEF

#### RESPONSIBILITIES

- Assigned (Oversight Responsibilities) Regions: II, V, VI
- Committees: Homeland Security, National Security, Law & Order

#### GENERAL STAFF OFFICERS ASSIGNED

- GSO Linda Ebert-Aruff, HPM
- GSO CAPT Fredrick T. Massey, USN (Ret)

#### VISITS

- Attending chapter events, meeting guest speakers and the outstanding youth at YLCs were the high light of my year.
  - On November 2nd attended the one day YLC hosted by the Columbus, GA Chapter at the National Infantry Museum and Soldier Center located outside of Fort Benning. Twenty-four students attended. I attended the entire program sitting with the students; they had no idea who I was until the end. Companions LTC Pat Krause and LTC Ed Summey did an outstanding job presenting the material, much supplied by the Joe Foss Institute. After the students received awards for performances during the sessions and YLC certificates, I asked the class what they thought of the program and facilitators. After introducing myself and with the permission of the class and on behalf of the class I presented the two facilitators each a MOWW Coin of Excellence during the applause of the class.
  - On November 3, 2013 attended the Massing of the Colors hosted by the Savannah GA Chapter. The program was well orchestrated by Chapter Commander Col James Roberts. Program was supported by the talented 3rd Infantry Division Brass Quintet and two excellent musicians from the Savannah Christian Church. Key note speaker was Col John Thompson, Chief of Staff of the 3rd Infantry Division. I was given a seat in the front with the Veteran of the Year Awardee. We both were introduced during the welcoming remarks by the MOWW Savannah Chapter Commander to audience applause. The Savannah Morning News reported on the Massing of the Colors with a picture on the front page of the Monday, November 4, 2013 edition showing media support.
  - Made a visit during November to the Columbia, SC chapter. The speaker was a local TV Weather Forecaster of Korean ancestry and Duke University grad. He was an entertaining speaker and in addition to his weather forecasting experiences, he spoke about how his ROTC experiences made him very patriotic; encouraged him to further his education; and, the role the Columbia Chapter MOWW Commander played as his ROTC instructor. His parents were present as special guests and are naturalized citizens. His father is a pastor of



## 2014 MOWW Convention Book

a local church. Other special guests included two very talented music professors from the University of South Carolina who demonstrated their talents by singing a few patriotic songs. At the beginning of the meeting, they gave a stunning rendition of the National Anthem. At the beginning of the meeting, the Chapter conducted the "Missing Comrade Table" ceremony and paid homage to departed heroes by playing a well done taped recording of "Taps."

- Attended the Augusta, GA meeting during November and the joint Augusta MOWW/MOAA Christmas Party in December. The guest speaker during the November meeting was the Scout Executive Georgia-Carolina Council who gave an interesting talk about scouting and how the program builds leaders for the future.
- In January attended the Atlanta, GA Chapter meeting held at the Ansley Golf & Country Club in Midtown Atlanta. The entertaining and talented speaker was Capt. Robert "Punchy" Powell who served as a WWII fighter pilot in the 328th Fighter squadron, 352nd Fighter group from 1942-1944 and the Korean War from 1950 – 1954. He saw a lot of combat to include three missions over Normandy beaches on D-Day. He was credited with destroying six German aircraft and is highly decorated to include three Distinguished Flying Crosses. He is known for his book, "The Blue Nosed Bastards of Bodney" which is now considered a collector's item. Spoke to the group and presented the MOWW Coin of Excellence to Lt Sheppard, chapter treasurer. He is a long time member and a "Pillar" of the Atlanta Chapter. He is also a World War II veteran who participated in the landing of Normandy. He wrote me: "Wayman, we are so glad that you were able to make our Sunday MOWW meeting! I am thankful to you for presenting me with the MOWW Coin of Excellence. It was a surprise. The quotation on it is so true; it is nobler to serve than to be served. I have always felt, basically, that this is one of my guiding principles and am delighted to find that it has been recognized by others. Again, thank you so much! Charles G. Shepherd, Jr."
- Attended the Augusta Chapter in February and introduced the Chief VA Volunteer Service (VAVS) and Housing for the Charlie Norwood VA Medical Center (VAMC). Presented him the MOWW Coin of Excellence.
- Attended Massing of the Colors (MOTC) March 2nd at the Citadel sponsored by the General Westmoreland Chapter (Charleston SC). Speaker was the Commander, 628th Air Base Wing, Joint Base Charleston. This was an outstanding event with 31 organizations participating. The organization moved down the center aisle with their colors from the back of the chapel to the front and mounted the American flags on one side of the altar and their unit flags on the opposite side of the altar. The Citadel Corps of cadets provided a bagpiper who played during the processional and played Amazing grace at the end and buglers who played "Echo Taps." A talented Mrs. Peggy Sineath sung a patriotic medley of America the Beautiful; Battle Hymn of the Republic and "God Bless America." The chapel was nearly full with guests. This was truly a colorful, dignified, patriotic ceremony!
- I attended the General Westmoreland/Charleston Chapter April meeting at the Redbank Club, U.S. Naval Weapons Station. Inducted a new Perpetual Member and provided the Chapter Commander a MOWW Coin of Excellence for presentation to MG Gene Budig who was the guest speaker. Gene Budig was the president of Major League Baseball's



## 2014 MOWW Convention Book

American League from 1994 to 1999, when the presidencies of the American League and the National League were abolished. Dr Budig served as president of Illinois State University from 1973–1977 and of West Virginia University from 1977–1980 and was the chancellor of the University of Kansas (KU) from 1980-1994. A lecture hall at KU, Budig Hall, is named in his honor. In January 2007, he became part-owner of the Charleston River Dogs, a minor-league affiliate of the New York Yankees who play in the South Atlantic League. He “Wowed” the ladies by passing around his diamond studded New York Yankees World Series ring.

- Attended Region V Convention in Knoxville, TN held in May. All but one chapter in the Region was represented. Colonel Brad Beasley, USA (Retired), of the Atlanta Chapter was elected Region V Commander for the upcoming two year term. Homeland security issues were presented by several local JROTC cadets and a briefing was given by the “Smokey Mountain Service Dog” organization with live demonstrations by a service dog “Bella.” Presented a Silver PH to Captain Owen Haddock and read the citation for a Gold PH for CAPT Frederick Massey, Director of the Yorktown YLC. MG James Livingston, USMC (Ret.), Medal of Honor recipient, and MOWW Companion, attended and addressed the closing dinner. He commended MOWW for its focus on developing patriotism in today’s young people through programs such as our Youth Leadership Conference and support for JROTC and ROTC units.
- Attended the Augusta Chapter May meeting and gave remarks on the Region V Convention. CINC attended the Augusta Chapter meeting as the “Guest Speaker” and installed the new officers. CINC also posed for a picture with past Augusta Chapter Commanders who were presented at the meeting. During this meeting, there was an amazing Drill Team demonstration by the award winning Lakeside HS AFJROTC and presentation of a Law and Order Award.
- Attended the Patriots Point YLC banquet aboard the USS Yorktown in Charleston, SC on June 26th. Set at a table with some outstanding youth. Spoke to the student body and asked if the Director has done a good job and got a sounding yes! Presented CAPT Frederick T. Massey, USN, who had directed the annual Youth Leadership Conference aboard the Yorktown in Charleston SC since 2004, the Gold Patrick Henry Award plaque, citation and medal. He has provided a life-changing experience to many young leaders each year, personally arranging and conducting this nationally recognized patriotic education program. The youth gave him a standing ovation and made lots of noise supporting CAPT Massey. CAPT Massey responded that he will wear the medal in their honor.

### OTHER ACTIVITIES

- Attended the Aiken Memorial Day Parade downtown Aiken. Also attended the Memorial Day Observance at the All Wars Monument in Augusta GA coordinated by the Augusta Chapter MOWW.
- Presentation of a MOWW Coin of Excellence to Becky Wahnee, widow of World War II Comanche Code Talker, Ralph Wahnee, at the Aiken County Veterans Council. This with picture made the local newspaper, Aiken Standard, on May 11, 2014.



## 2014 MOWW Convention Book

- Was invited to be the guest speaker at the local American Legion for Veterans Day but declined due to conflict with the EXCOM meeting. Promised to speak at another engagement.
- Was invited to give and gave a “Salute to our Nation’s Veterans” at the Founders Banquet and Achievement Week Program for the local chapter of the Omega Psi Phi Fraternity.

### REGIONS II, V & VI

- There are some strong chapters and some weak chapters in each of the regions. The Chapter status on meeting CINC goals is work in progress. Membership growth continues to be an issue. Although some chapters gain new members, the declining membership is probably the Order’s most severe problem.
- Interesting spotlights, selected chapters:
  - The Memphis Chapter serves all of West Tennessee, Northern Mississippi and Eastern Arkansas providing ROTC support.
  - Celebrating a Milestone - The year 2014 marks 40 years that the Clearwater, Florida Chapter has been in existence.
  - Sun City Center, FL Chapter “Best Mid-Sized Chapter in the Nation” hosted a special dinner to celebrate its 21st birthday on February 20th. Chapter is planning to host the MOWW National Convention to be held at the Doubletree Hotel in the West shore area of Tampa Bay on August 5-8, 2015. Increased chapter membership by five and inducted three new perpetual members.
  - Columbia SC Chapter Commander reported spouse Delores routinely does VA veteran visits and participates in the ceremony given to deploying troops and had a goal of giving 25,000 hugs to deploying troops and friends in 5 years. She made it but took 5 and 1/2 years.
  - Brig Gen Robert L. Scott Jr. Chapter (Middle Georgia {Macon}) is emphasizing the MOWW Preamble objective to acquire and preserve records of individual services and will try to be more persistent in accomplishing this preamble objective.
  - Columbus Chapter (OH) has no prospects of current resurrection and voted by EXCOM to close. Columbus Chapter has been folded into the Louisville Chapter.
  - Columbus, GA Chapter Massing of the Colors went extremely well. Twenty-two local organizations participated and joined the 2-58 Infantry Battalion’s color guard on the parade field at the National Infantry Museum on 25 April. It was an inspiring sight, especially when the breeze picked all 46 flags during The Star Spangled Banner.
  - PUERTO RICO Chapter held Massing of the Colors Ceremony at the Puerto Rico National Cemetery during the Memorial Day 2014 and a single day YLC was conducted at the Manatí Campus of the ICPR Jr College.



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- The Knoxville Chapter is considering hosting of a National Convention. It appears that there is a MOWW REVIVAL IN KNOXVILLE.
- Region V is optimistic in starting a new chapter in the Fort Bragg area of North Carolina.

### COMMITTEES

Thanks to committee chairs for all they do for the Order: Law & Order (GSO LTC William G. Byrne, Jr.), National Security (PVCINC LTC Michael George), and Homeland Security (GSO LTC John Hollywood).

### FOR THE GOOD OF THE ORDER

WAYMAN M. JOHNSON, LTC, USA (Ret)  
Vice Commander-in-Chief



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### TREASURER GENERAL

Thanks to the work of the Order's Trustees and the HQ MOWW Staff, we continue to perform reasonably well financially. The 2013 fiscal year audit of the Order was conducted; no discrepancies were noted.

In November 2013, the EXCOM established Quarterly Financial Review to oversee the Order's budget and spending execution. Participants include the Treasurer General and Chief of Staff (Co-Chairs), the Assistant Treasurer General, and the HQ MOWW Director of Finance. Developing procedural issues resulted in the review committee not meeting until June 2014, (although informal discussions about the budget continued to take place during 2014). When the Review Committee met, the budget and spending processes were reviewed, and any financial issues were clarified. Policies are now in place that ensure the Financial Review Committee will meet on established dates during the upcoming fiscal year, SOPs will be established on what items will be covered, and what reports will be prepared for the EXCOM's review.

The income items in the FY 13 – 14 Fiscal Report have several areas for discussion, (please note that the MOWW Budget Plan financial data is as of 30 May 2014). The MOWW budget can be found as an enclosure to the Budget Committee Report. Please also see the reports from the Chief of Staff, Budget Committee, and MOWW Trustees in the Convention Book, which will supplement these comments.

Overall, 2013 – 2014 income was up \$50,381.88, compared with the last fiscal year, (\$1,269,098.76 this year vs. \$1,218,716.88 last FY), through 31 May 2014. This was due to a requirement by the Order's auditors that we show unrealized gain on our trust accounts. Since unrealized gains cannot be forecasted in the out years, this amount is not included in the 2013-2014 budget projection, or in subsequent fiscal years, and will be filled-in at the end of every budget cycle. Income from the Gist Blair fund is now being listed separately since this account is managed by a separate Board of Trustees and doesn't fall under the MOWW Investments section of the budget plan.

#### Gross Non-Trust Income:

- Overall, non-trust income was down \$80,440.77 from FY 2013. This resulted from shortfalls in all non-trust income, except "Unsolicited Donations," which were up by \$6,376.99, (\$4,292.01 in FY 2013 vs. \$10,699 in FY 2014).
- National dues were down by \$48,112.03 from FY 2013. This reflects the continuing decline in annual membership in the Order. Last FY, we received \$109,310.03 vs. \$61,198 this year. MOWW HQ has developed a program to identify Companions who have died in previous years and has changed their status in the Member Database. The amount of national dues budgeted for each year is based on the number of annual members carried in the database. The decline in dollars received is also a function of Companions who have not paid their annual dues and are also being removed from the Database in a more expedient manner.
- Merchandise and certificate sales were down \$30,066.05, (\$27709 this year versus \$57,775.05 in 2013). When researching this item, we discovered that many chapters had stocked up on merchandise and certificates in prior years and were using "stored" supplies. We anticipate that sales will return to levels that are more "normal" in the out years, but below what we have experienced in the past.



## 2014 MOWW Convention Book

- CINC Solicitation – We were a few dollars short of our \$90,000 goal this year. By 30 May 2014, we had received \$83,997, or a short fall of \$6,003. Approximately 12% of Companions participate in this activity.
- Unsolicited Donations to the Order increased to \$10,669., an increase of \$6,376.99 from the \$4,292.01 we received last year.

### Gross Expenses:

- On the expense side, actual gross expenses for 2013-2014 were under forecast by \$24,992.32.
- In the Operations section, spending and expenses are within normal range.
- PM dividends to Chapters, (shown in “Chapter Support”), were up \$88,213.28, which accounts for 99% of the increase in gross expenditures that I listed above. This increase in PM distributions was good for the Chapters, but shows up as an expense here. Previously, this was not reflected as an expense although the distribution (expense) occurs annually.
- The Order reduced mailing expenses, (shown in “Chapter Support”), by \$7,939.06 in FY 2014, (\$27,714.69 from US Postal Service, Pitney Bowes meter, postage machines, and UPS in FY 13 vs. \$19,397 in FY 2014). This reduction in cost was due, in part, to the MOWW headquarters securing a more advantageous shipping rate with UPS and some improved management practices.
- Also in Chapter Support is an expenditure of \$5,500 for advertising. The Order placed an ad in USA Today talking about the MOWW, in hopes of generating new members. Unfortunately, we received no interest, and ads of this type will not be placed in the future. We are setting aside \$3,000 in the out years, as a place holder, for other advertising that will provide better results than USA Today.
- MOWW Convention, (“National Convention”), support increased \$6,889.15 in comparison to FY 2013, (\$11,303.85 in FY 13 versus \$18,193 in FY 2014). This occurred due to MOWW HQ picking up more of the ancillary costs of our National Conventions. These include all printing expenses and costs for guest speakers, to include transportation, lodging and meals, among other items.
- Under “Facility Infrastructure,” \$15,283 was spent in building maintenance and repairs, part of an ongoing program to upgrade the appearance of the National Headquarters. Note that we are budgeting \$20,000 in the next three years to continue this program. The headquarters had leaking windows and a faulty roof that needed repair. Other one-time events included \$9,488 for HVAC repairs and replacement. The last time the headquarters was renovated was in the mid 1980’s.
- State registration taxes. The increase in state taxes, (\$1,045 vs \$225 budgeted), was due to state billing cycles and the requirement that a completed audit report be provided to the states involved. (Registration taxes allow the Order to solicit funds for the CINC Solicitation in Virginia and Maryland.)
- Under “Info Tech Infrastructure,” expenses increased by \$26,179.96, (\$12,627.01 in FY 2013 vs. \$38,807 in FY 14). These were budgeted upgrades to move the Order into the 21st Century. Important improvements included \$18,130 for a new internal network, server and support, \$5,625 for development of our new website; and \$7,667 to develop “e-commerce” for the Order, that will allow Companions to pay with a credit card for their purchases.



## 2014 MOWW Convention Book

- In the area of trust accounts, (See the Board of Trustees report for a specific breakdown of funds), please note that the fund data is through 31May14. The Order had a total of \$10,239,308.88 in all accounts. We have a total of \$7,581,059.98 in our two Perpetual/Memorial (PM) Funds accounts—one at Stern-Agee (SA) and one at Merrill Lynch (ML).
- Investment portfolio value (principal) increased in the past year by \$450,477.85, an increase of 4.6%, which includes all distributions. This is a very respectable return, considering the total amount in trust funds is diminished every year by PM dividends and funds to support the functioning of the Order.

As we elect new leadership for the coming year, leaders at all levels must be made aware of their fiduciary responsibility to the Order and keep expenditures within the approved budget. General Morrill and the Headquarters staff should be commended for their efforts in keeping costs down and in identifying cost savings for the Order while improving operations.

There are some areas that require additional funds. We need to ensure that we budget additional funds for the Commander-in-Chief. A \$10,000 budget for CINC expenses is still too low. The cost for travel to Region and Chapter events continues to increase, along with the price of gasoline, air fares, and food and hotel costs. When funds can be found, I recommend the CINC's travel budget be increased to \$15,000. I also recommend that the Senior Vice CINC's travel budget be increased to \$3,000, based on the greater role this position will have in the upcoming years. If it becomes too onerous to perform the work of the Order as an elected officer, we may exclude Companions who would like to participate, but can't afford to.

A similar problem impacts our Headquarters staff. Our dedicated and hardworking staff has no retirement benefits. I am pleased to note that we are including \$16,000 for the 2014 – 2015 budget for employee benefit coverage for our employees. We need to ensure that the few people in our Headquarters staff, who do so much for all Companions every day, have what any employee in the Washington, D.C. area has—benefits, cost-of-living adjustments, and the possibility of performance-based raises. This will ensure that we have high quality Headquarters employees and the continuity we need.

By growing the Order through recruiting new members—an imperative—we can secure a broader potential base of support. To develop additional mechanisms to achieve this goal, I would like to point out a new budget item for FY 2014 – 2015, “Chapter Development.” The Order is budgeting \$10,500 for promotional items, material for new Chapters (flags, for example), and additional support items. Your assistance is encouraged in promoting this new initiative.

Last, Companions should actively consider the Order in their wills and estate plans. Providing one or two percent of an estate to the Order is a small amount that can provide significant benefits—if enough Companions do it.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Treasurer General



# 2014 MOWW Convention Book

NATIONAL OFFICER REPORTS

## JUDGE ADVOCATE GENERAL

No status to report (NSTR).

FOR THE GOOD OF THE ORDER

EARLE F. LASSETER, COL, USA (Ret)  
Judge Advocate General



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### SURGEON GENERAL

Once again, it is my duty and privilege to report that the command, while aging in general, it is still in relatively good health. Some older members are having some health difficulties, but they largely remain active in chapter, department and region activities. We continue to benefit from their example and counsel.

The Vietnam era veterans are still active officers are moving into leader positions with vigor and mostly keeping their good health. Healthy eating habits and exercise regimens are keeping us in better condition than in the “older days.” To complement this longer tenure, younger Companions are bringing a new vigor to the Order, which is part of the Order renewing itself.

In short, the Order is performing its many missions while staying focused on the health and well-being of its Companions. Like others, I look forward to another year of improvement. Having been taking my own advice in the areas of weight reduction, exercise, better nutrition etc., I am much better for doing so.

In closing, thanks so much for your support and your notes. As I do every year, I ask that you send me questions in response to which I can focus articles. You make this job a great one.

FOR THE GOOD OF THE ORDER

ROBERT E. MALLIN, MD, CPT, USA (Former)  
Surgeon General



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### CHAPLAIN GENERAL

Due to illnesses, Chaplain General CDR William J. Houston, USN (Ret), and Assistant Chaplain General COL Murray J. Berger, USA (Ret), were unable to complete their terms of office. We greatly appreciate their Chaplain's Pulpit sermons in the *Officer Review*<sup>™</sup>, and their abiding pastoral care to so many during the past year—even as they faced their own challenges. They remain in our thoughts and prayers, and we wish them well in their recoveries.

Special mention goes to CH (COL) Ralph L. Smith, Jr., USA (Ret), the Chaplain of the Pinson Memorial Chapter. His Chaplain's Pulpit sermon (*Officer Review*<sup>™</sup>, June 2014, p. 23), "Valor is a Gift," which recounted the story of "The Four Chaplains." His sermon reminded us that faith, courage and selflessness are integral to valor, and to living MOWW's motto, "It's nobler to serve than to be served."

We are also indebted to the timeless thoughts of the late Reverend John W. Sayers, D.D., American Civil War veteran, who was the Pennsylvania Post Chaplain of the Grand Army of the Republic (GAR). His 1883 sermon at Camp Geary (*Officer Review*<sup>™</sup>, May 2014, p. 25), the GAR encampment at East Cemetery Hill, Gettysburg, anticipated our beloved Preamble by reminding us how glorious it is to be selflessly part of "an honored brotherhood" of arms in patriotic service to our great nation.

This brotherhood is seen in our companionship, and the bonds of affection that come from it. As Clarence Darrow observed, "When we fully understand the brevity of life..., the consciousness of it should make us more kindly and considerate of each other. This feeling should make men and women use their best efforts to help their fellow travelers on the road, to make the path brighter and easier as we journey on. It should bring a closer kinship, a better understanding...."

Certainly our journey as Companions is not without challenge as we serve America and help our Military Order grow stronger, but we can take heart. As Mikhail Naimy wrote, "Often you shall think your road impassable, somber and companionless. Have will and plod along; and round each curve you shall find a new companion." We are blessed to be Companions, we are doing good work together, and those are joyful things. To paraphrase Elizabeth Barrett Browning, no person can be called friendless who has Companion.

FOR THE CHAPLAIN GENERAL, AND FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)  
Chief of Staff, MOWW



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### HISTORIAN GENERAL

I have served as your Historian General this past year after it became clear that the previous long-time holder of this office was unable to continue in the position. I do not have a list of accomplishments to report; I viewed my job primarily to be that of a placeholder until a Companion with the necessary time and interest stepped forward to take on this role vital to the Order. I believe the Companion running for this office this year has this interest, and I urge you all to support him fully in the coming year.

Our Preamble requires us “To acquire and preserve records of individual services.” Acquisition of service records remains the duty of each Chapter Historian. The question then becomes how do we preserve these records, and how do we make them available to those who may be interested in using them for some legitimate purpose, such as historical research. It has come to my attention that we may be failing in this requirement.

To this point, we have been depositing such records as are obtained at the Hoover Institute at Stanford University. This does not appear to be a viable solution any longer – I have discovered that the records are not properly organized, catalogued, nor stored in any medium other than paper. They are not readily available to us or to anyone else. Therefore, I do not believe they can be said to have been “preserved.” I believe this is a shortcoming that needs to be addressed by the Order; it should not be put off much longer. I urge the Order to give this matter priority and consider moving this effort into twenty-first century by allocating the resources necessary to establish a modern digital archival system.

FOR THE GOOD OF THE ORDER

ROBERT F. HARTMAN III, CDR, USN (Ret)  
Historian General



# 2014 MOWW Convention Book

## BOARD & COUNCIL REPORTS

### MOWW BOARD OF TRUSTEES

<u>DATE</u>	<u>PORTFOLIO BALANCE</u>	<u>PORTFOLIO BALANCE</u>	<u>TOTAL</u>
1 July 2013	\$4,612,551 (ML)	\$5,176,280 (SA)	\$9,788,831
31 May 2014	\$5,065,010 (ML)	\$5,174,298 (SA)	\$10,239,309
Portfolio Gain	\$450,478		
Draw from ML	(\$204,120)	Operations	
Draw from SA	(\$470,917)	PM Distribution	
Deposit ML	\$79,718		
Total Gain	\$1,045,797	Total Return FY to Date 10.68%	
Dividends & Capital Gains (YTD)	\$681,017		
Unrealized Gains	\$364,781		

*Notes: ML = Merrill Lynch Portfolio; SA = Sterne-Agee Portfolio*

Measured by return, the first quarter of 2014 was subdued, especially when compared with 2013's 32.39 percent gain in the S&P 500 Index, including the 2013 fourth quarter return of 10.51 percent. For the first quarter, the S&P 500 returned 1.81 percent; the widely followed Dow Jones Industrial Average was fractionally negative losing 0.15 percent; and the technology-focused NASDAQ Composite was 0.83 percent.

The first quarter represented the fifth straight quarterly rise for the S&P 500 and the NASDAQ Composite, although it was the smallest advance for both since the fourth quarter of 2012. While the S&P 500 rose to a record high in February, it backed off in March when it appeared that the Federal Reserve might raise short-term interest rates earlier than anticipated. As the quarter closed, remarks from the new Federal Reserve Chair, Janet Yellen, eased investor concerns about the potential for an early rate increase and the second quarter opened with the S&P 500 rising to another record—its seventh of the year. Economic news remained mixed during the quarter; on balance, however, data continued to indicate moderate, but steady improvement. Investors did find cause for concern in soft economic news out of China and heightened geopolitical tensions arising from Russia's seizure of Crimea and unrest in Ukraine and the Middle East to include Iraq, and the on-going conflict in Syria.

The investment strategy for MOWW investment portfolios continues to be seeking a total return with a combination of growth and income and maximization of investment income without undue risk. A review and confirmation of our on-going strategy will be conducted in the Trustee Meeting during the opening stages of the 2014 Convention.

FOR THE GOOD OF THE ORDER

PCINC DAVID R. TITUS, LTC, USA (Ret)  
Chair, MOWW Board of Trustees



# 2014 MOWW Convention Book

## BOARD & COUNCIL REPORTS

### GIST BLAIR MEMORIAL FUND BOARD OF TRUSTEES

Board Members:

PCINC LTC David R. Titus, USA (Ret)	Chairman
VCINC Col David B. Gibson, USAF (Ret)	Member
HG CDR Robert F. Hartman III	Statutory Member

Equity markets had a slow start this year after a phenomenal last year. Our returns have been very respectable. Employment and credit concerns continue to dog the economy and GDP growth. Real estate values are improving in areas that were decimated from over building. The yield on our investments is based on the net asset value (NAV) so our cash flow remains strong.

		<u>VALUE</u>	<u>RETURN</u>
TOTAL PORTFOLIO VALUE	28 Jun 2013	208,771	
TOTAL PORTFOLIO VALUE	31 May 14	248,500	
NET PORTFOLIO GAIN OR (LOSS), YEAR TO DATE		39,354	18.8%
NET INCOME & EXPENSE	31 Dec 13-31 May 14	(375)	
Account Annual Fee		300	
Statement dupl.		75	
<u>ASSETS</u>	<u>SHARES</u>	<u>VALUE</u>	
BBIF Money Fund	2,525	2,525	
Gabelli Div and Inc Trust *	1,120	25,447	
Liberty All-Star Fund *	37,504	220,528	

- Gabelli Fund Objective: Total return from dividend yielding equities. The dividend yield of the Gabelli Trust is 5.28%, with an estimated annual income of \$1,344.
- Liberty Fund Objective: To seek total investment return, comprised of long-term capital appreciation and current income, through investment of at least 80% of its net assets in a diversified portfolio of equity securities. The dividend yield of Liberty All-Star is 1.5% of net asset value per share per quarter, with an estimated annual income of \$15,003. This is an estimated annual yield of 6% of Net Asset Value (NAV). The NAV is \$6.79 as of 10 June 2014.

FOR THE GOOD OF THE ORDER

PCINC DAVID R. TITUS, LTC, USA (Ret)  
Chair, Gist Blair Memorial Fund



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION I REPORT

Region I has active Chapters in all six New England states except Connecticut (CT) and there we have an active State commander who, with the assistance of Region personnel, carries out the MOWW mission in CT. There is one large size chapter, one medium size chapter and five small size chapters active in New England.

Region I ended last year with its convention in Newport, RI hosted by the Narragansett Bay Chapter with the CINC LTC Gary Engen present and followed up with a midwinter meeting in Somerville, MA hosted by the Department of MA with VCINC Ruth Hamilton and past CINC Alfred Shehab present. We concluded the year with a Convention in Portsmouth, NH hosted by the MG Joshua Chamberlain Chapter and Granite State Chapter with CINC Deborah Kash and CRC Chair LTC Michael Wilgen present. This was in keeping with the Region I objective of giving all Chapters an opportunity to increase their MOWW exposure.

- The Greater Boston Chapter was recognized at the Dallas Convention by receiving four National Awards. They won the Gold Recruiting Excellence Award and was first Perpetual Membership recruiting. They also received recognition for their ROTC program support and their information and publicity efforts. Boston's participation in the Chapter Awards programs is serving as a spark for other Chapters. The leadership of the Greater Boston Chapter Commander LTC Walton Stamper continued while he was on the sick list for seven months as demonstrated by the efforts of the interim Commander and the work of so many of the Chapter's Companions.
- Once again, the New England YLC (NEYLC) with Executive Director LTC Michael Jarvis had a most successful year. The program run in close cooperation with Norwich University had two one-day sessions and four three-day sessions. There were 146 students at the one-day sessions and a total of 147 students representing 106 high schools at the three-day session. In addition to the two instructors from Green Mountain Chapter, Instructors from Granite State, Worcester and Greater Boston augmented the faculty. The NE YLC produced a second runner up for the Phoenician Award. Second year in a row a Phoenician Award winner came out of the NE YLC. All region I Chapters contribute to the success of the program.
- CT continues to be supported by Region I. CW3 Francois Pelletier continues to represent MOWW in the state with assistance from others in the Region. ROTC presentations were made at Yale University to NROTC midshipmen and AFROTC cadets at a joint ceremony by the Commander of the Worcester Chapter and the Region I Adjutant. CW3 Pelletier made presentations to the UCONN AFROTC and to the cadets of the US Coast Guard Academy. He also made a presentation to a JROTC program in Waterbury, CT. Presentations were also made to a top graduate of the CTNG OCS program and 25 Eagle Scout Recognition Certificates were presented at the Housatonic Council Awards night. Captain Weinberg has been invited to speak to a CT Veterans Service Officers and other Associations meeting in mid-June in an attempt to stir up interest in forming a MOWW Chapter in CT.

Both the Greater Boston Chapter and the MG Joshua Chamberlain Chapters upgraded their Newsletters and both are submitting them for award consideration in their respective Chapter size competition.



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ROTC and JROTC are major programs in all the Region I Chapters.

- Both the Greater Boston and Worcester Chapters featured ROTC as part of their luncheon speaker program. Boston also brought in the Instructor of the largest JROTC program in the area to address the membership. Cadets accompanied the instructor and aided in the presentation.
- Speakers who are involved in ROTC and JROTC kindle greater interest by Companions to support them.
- Greater Boston awarded two Perpetual Memberships to a Northeastern University Cadet and a Boston University Midshipman upon their commissioning for being the top two in their program.
- Participation in Veterans Day and Memorial Day activities is high on the list of chapter activities throughout Region I. Our Companions are not being limited there. They sit on parade and other observances committees and often times lead them. In Vermont, the Massing of Colors ceremony, in which the State Governor participates, was originated by the Green Mountain Chapter—and still has MOWW participation. A local high school JROTC carries the MOWW flag during the Massing of Colors.

In addition, to patriotic type essays to gain acceptance into the three day YLC the Chapters in Boston, Cape Cod and Worcester provide cash awards to students who submit essays that are judged to be the best in their areas. Essays are not limited to JROTC students.

### Awards

- This was a good year for awards in Region I. The year started out with three Companions receiving National Citations at the Dallas Convention.
- Silver Patrick Henry Awards were awarded by the Department of MA Commander to LTC Frederick Maguire USA (Ret) who did an outstanding job as the Acting Commander of the Greater Boston Chapter when the Commander was out sick for seven months.
- The Executive Director of the NEYLC presented a Silver Patrick Henry medallion to LTC Lawrence Willwerth, USA (Ret), for his demonstrated dedication to the NEYLC program by driving up from Boston on several occasions to augment the YLC faculty.
- The Greater Boston Chapter presented Silver Patrick Henry Awards to companion Captain Mary Jo Majors NC USN, (Ret.) for her efforts in serving as a mentor to NROTC students and in aiding veterans.
- Captain Majors also received the Ahearn Family Award for Patriotism at a major St. Patrick's Day Dinner for all the work she does with veterans and students.
- Boston also presented a Silver Patrick Henry Award to a retired Royal Navy who was at Normandy directing gunfire in support of the Allied landing forces. For his outstanding performance that day, he was selected as the guide for Prime Minister Churchill during his visit to Normandy following the invasion.



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- Many other companions were also recognized with various certificates during this year.

Several submissions were made to “Officer Review” in the form of articles and Chapters in Action. One article highlighted the participation of MOWW companions from three Chapters in a ceremony at Westminster Abbey where PM Captain Thomas Husner, USN (Ret), and MOH recipient presented the MOH flag and a medal to the Dean of the Abbey for display above the tomb of Great Britain’s Unknown Warrior.

- Granite State submitted a picture of the Chapter beside MOWW monument at the New Hampshire Veterans Cemetery.
- Greater Boston submitted a picture and story of Captain Mary Jo Majors, NC, USN (Ret.) receiving a Patriotism Award and a picture recognizing Northeastern University military instructor following a presentation.
- The General Joshua Chamberlain Chapter had a picture and story of how they assisted a JROTC instructor on Okinawa gain recognition for her students.

While most Chapters are active in Boy Scout and Girl Scout recognition, the Greater Boston Chapter, which has been inactive in this area over the last several years, initiated a program with the Eastern Massachusetts Girl Scout Council to present Gold Awards to accomplished Girl Scouts. This year 30 Awards will be made and nearly all will be made by a Companion of the Chapter. The Chapter has a goal of also recognizing Eagle Scouts next year.

MOWW Strategic Goal #1.

- Only the Worcester Chapter exceeded MOWW’s Strategic Goal #1 by increasing their membership by five percent. All other Chapters brought in new members but not in sufficient quantity to exceed the losses by death, let alone achieve the growth target.
- Death numbers were unusually high because many Companions who had not had their deaths reported in previous years, had them reported this year. The deaths of so many Companions have made it extremely difficult to meet the CINC’s goals.

The Narragansett Bay Chapter has finally received an EIN from the IRS and will now be able to file a Form 9. It took over two years to gain a new EIN.

The harmony that all Chapters in New England display has made it a pleasure to Command Region I. All Chapters are dedicated to the mission of MOWW. They would do more except for the limited resources they have. Several Chapters are aging at a rapid rate and whether they can survive over the long haul is in question. The Order needs to do some rational things to open the Order up to people who would not otherwise be eligible to join.

I pass the Region I gavel over to LTC Dennis Christo USA (Ret.), Commander of the Worcester Chapter. Dennis has been an outstanding Chapter Commander who took over a Chapter that was in a dormant state and has made it a very viable one. He has increased the number of meetings held each year, set up a speakers program, become more involved with community wide Veterans programs, personally augmented



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the NEYLC faculty, and increased membership in the Chapter. We in MOWW are fortunate to have this leader take over Region I. I will continue to work with the Region Commander in attempting to start a new Chapter in CT. This is a task we can accomplish.

I want to offer my special thanks to all the companions in Region I who supported our efforts to make the Region a viable one. I want to thank all the CINCs I served under for their support and willingness to come to New England to meet our companions and provide first hand views on what is happening in the Order. I want to thank LTC Ruth Hamilton, the VCINC with oversight responsibility for the Region I for all the guidance and willingness to visit New England and be at our meetings and conventions. In addition, I want to thank LTC Michael Wilgen, the Chair of the Council of Region Commanders for his help and friendship. Lastly, I want to thank Brig Gen Art Morrill for all the help he provided, especially in guiding me through the computer-generated reports, as well as being a good listener and following through in helping us solve problems.

FOR THE GOOD OF THE ORDER

HARRY H. WEINBERG, CAPT, SC, USN (Ret)  
Commander, Region I



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION II REPORT

Chapter Objectives and Meetings. The Chapters (detailed below) have conducted monthly meetings and implemented their yearly objectives (exceptions: Fort Campbell Chapter and the Ohio chapter listed below). The Chapter Activities shown below reflect the tenants of our Preamble, a high level of Companion involvement and the positive impact MOWW has in the local community and nationally.

Reporting Staff and Chapter Commanders are:

- Region II (KY, OH). Region Commander: Christopher M. Smrt, COL, USA (Ret).
- Kentucky Department Commander: William 'Bill' Dibble, CAPT, USN (Ret).
- Fort Campbell Chapter (242), KY. Chapter Commander: Donald L. Shaw, CW3, USA (Ret).
  - The chapter is static. The chapter has no viable ROTC/JROTC, MOC or YLC programs.
  - Organizational property, records and finances are secure.
- Fort Knox Chapter (239), KY. Chapter Commander: Charles D. Estes, BG, USA (Ret).
  - This vibrant chapter was a 2013 national "Small-Chapter" award-winner. The chapter has viable ROTC/JROTC, MOC and YLC programs.
  - Organizational property, records and finances are secure.
- Frankfort Chapter (238), Chapter Commander: Ronald L. French, LTC, USA Ret.
  - The chapter is reorganizing with Past Chapter Commander COL Green's steady assistance due to the effect of large National Guard officer deployments and OP-TEMPO.
  - Organizational property, records and finances are secure.
- Louisville Chapter (077), KY. Chapter Commander: Jeffrey C. Daus, CAPT, USNR (Ret).
  - The chapter changed its monthly meetings to co-meetings (same day and location) with the MG Butler Chapter and Greater Indiana Chapter (083) due to age of the senior membership, at one extreme; and job constrictions of those still in the workforce --on the other end.
  - The chapter has viable ROTC, JROTC, PEC and YLC programs (fall and spring), and MOC programs. The MOC is co-sponsored with Metro Louisville officials in conjunction with city's Veterans Day Parade.
  - Organizational property, records and finances are secure.



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- MG Ben Butler Chapter (240), KY. Chapter Commander: Christopher M. Smrt, COL USA (Ret).
  - The Chapter holds monthly meetings, with attendance hovering at 12-20 Companions comprised of members from Louisville Ch. 077, Greater Indiana Ch. 083 and its own member. The chapter has an active membership which participates in all areas though not always in the luncheons. The chapter has viable ROTC/JROTC, MOC and “on-site” YLC programs—to include the KY NG ‘ChalleNGe’ and support of the Headquarters, Sons of the American Revolution (SAR).
  - Organizational property, records and finances are secure.
  - Companions of the MG Ben Butler Chapter extended to ‘re-infuse’ the Indianapolis MOWW Chapter; making it the ‘Greater Indiana’ Chapter (083) –reaching down to Southern Indiana: Clarksville/New Albany area; to both sustain and ensure the former ‘Indianapolis Chapter’ viability. The new southern ‘center’ of interest may, in the future, bring the Chapter’s influence and Region affiliation from Region 10 more in line with Region 2.
- Ohio State Commander: Vacant, no Companion has been found to accept appointment, by the Region 2 CDR.
- Cleveland Chapter (080), OH. Chapter Commander: William R. Strand, 1st Lt, USAF (Ret).
  - The chapter is static with Perpetual Members sustaining the chapter. The chapter has no viable MOC or YLC programs. ROTC/JROTC Program support is minimal.
  - Organizational property, records and finances are secure.
- Columbus Chapter (081).
  - Living Members, Perpetual Members, property, records and finances were subordinated/transferred to the Louisville Chapter (077).
  - COL Fisher worked unsuccessfully with Air Force officers in the Wright State University to establish a Cadre if not a chapter in the area. HQ MOWW had supported this initiative via MOWW informational materials, etc.
  - Ultimate recommendation was for this Chapter to be listed as inactive, and the Region’s support of its subsequent disposition resolved in its transfer of active and perpetual members to Louisville Chapter.

Massing of Colors (MOCs). The Region held MOCs as follows:

- Fort Knox Chapter [Nov/Apr], Frankfort Chapter [Apr/May], and MG Ben Butler and Louisville Chapters held a MOC in conjunction with Veterans Day (Nov).



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- MG Butler and Louisville Chapters participated in conjunction with the Louisville Veterans Day Parade (Nov).
- The Fort Knox Chapter supported the Hardin County Veterans Day Parade and hosted a MOC (Apr) concurrent with the Heartland Festival.

Youth Leadership Conferences (YLCs). The Kentucky Department and its Chapters conducted Single-Day YLCs supporting nearby Kentucky high school-level students (Public/Private /Home School and ChalleNGe students at both Ft. Knox and in Harlin County.

- The Fort Knox Chapter and the Kentucky Department held On-Site and Off-Site, Single-Day YLCs for students from the Eastern Kentucky National Guard Challenge Academy (One-day YLC.). Two Single-Day events are split between the Sons of the American Revolution's National Headquarters in Louisville, KY (Friday) and the Patton Leadership Museum, Fort Knox, KY (Saturday), i.e., fall and spring.
- The Louisville Chapter conducted off-site, Single-Day YLCs at the Ancient and Accepted Scottish Rite Temple (Louisville, KY) for high school students.
- In the fall, the Fort Knox Chapter conducts an additional on-site, Single-Day YLC at Hardin County High School facilities. The YLC focused on a Veterans Day theme following the Joe Foss Institute model. The facilities included North Hardin Christian School and the Faith Home School. MOWW Companions and active duty service members from Fort Knox spoke about their military service and experiences in Afghanistan and Iraq, stressing there is a price to be paid for freedom, i.e., "freedom is not free." A patriotic DVD provided by the Joe Foss Institute was shown.
- Frankfort Chapter currently is planning for an off-site, Single-Day YLC for children of those serving in the Kentucky National Guard. The YLC focuses on leadership for students approaching high school.
- The MG Ben Butler Chapter Companions assist existing on-site, Single-Day YLCs in concert with the Fort Knox Chapter Companions from the KY Bluegrass Challenge Academy (ChalleNGe) located at the Fort Knox. The program focuses on the Founding Fathers, patriotism, flag history, the Declaration of Independence, the Constitution, the Bill of Rights, the Free-Enterprise System and leadership.

ROTC and JROTC.

- All active KY chapters provided the required medals and certificates for the ROTC/JROTC detachments within KY.
- Fort Knox Chapter Coordinated for additional medals to ROTC Summer Leadership Camps held at Fort Knox (Jun-Aug class graduation dates held at Brooks Field and other designated on-post fields). The consolidation of all the ROTC camps to Fort Knox has nearly tripled the 'Award' coverage. Costs of MOWW Leadership Medal Sets were divided amongst the Ft. Knox Chapter, Ben Butler Chapter and Louisville Chapter.
- The Fort Knox and Louisville Chapters supported JROTC detachments outside the continental United States.



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### MOWW Outreach.

- Kentucky Patriotic Day: The Frankfort Chapter is directing its efforts to executing patriotic presentations to fifth and sixth graders from the Frankfort and Lexington Kentucky Elementary Schools.
- Hardin County Veterans Day Parade (Nov): Fort Knox Chapter provided trophies and judged the “Most Patriotic Float” within the commercial and non-profit organizational floats. Following the keynote address, Chapter Commander and Past Chapter Commander LTC Herzog present awards at the conclusion of the parade.
- Chapter Websites: Fort Knox has its chapter website in operation. The MG Ben Butler and Louisville Chapters shall attempt, with a non-profit organizational, to establish their own MOWW chapter websites once an ‘administrator’ is designated.
- KY Department Meetings: Formal Region and Department gatherings proved difficult to schedule. Chapter commanders presented a SITREP of the immediate past, and all projected CH programs and activities on an as needed basis to Region and Department leadership. The Ohio WW Chapter coordination was by phone since Ohio chapter leadership is unable to travel.

### Chapter Consolidation v. Closing:

- Due to the static nature of the Ohio chapter (Cleveland), no-action is recorded.
- The Chapter membership aggregate age and complication of infirmity have continued the exacerbation inherent with ‘graying’ Chapters.
- Columbus Chapter has been folded into the Louisville Chapter [Living Members and Perpetual Members]
- Without new membership, a turnaround seems unlikely. Establishing a chapter near cities adjacent to universities with an ROTC unit was the only viable option that proved, in the end, unsuccessful.

### Command Visits: Conducted as needed.

- New: Ft. Knox Chapter, Ben Butler and Louisville Companions maintain a link with the Combined Federal Campaign & Louisville United Way on behalf of the Kentucky Youth Development Foundation, Inc. in hopes of generating financial support of youth operations. Donations are scheduled for distribution ISO leadership programs. As this ‘program’ is still in ‘flux’ (due to CFC State/Region realignments) its future is dubious.
- The KYDF, Inc. and local chapters are founding board members supporting Veterans Memorial Park of Kentucky, which exited its planning stages, broke ground with a community celebration and is actively seeking corporate and private funding for the unique park location in Crestwood, KY. It will highlight all who served and were lost in America’s wars and campaigns from the Revolutionary War forward. It is designed to foster reflection, education and inspiration in a park setting with historical data/information and markers.



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Summary. Region II and its subordinate Chapters struggle, with every intention of establishing viability to the waning chapters.

- An aggressive/creative solution is needed to obtain Companions, (age immaterial) that have the energy, enthusiasm and fortitude to shoulder Region/ Department/ Chapter responsibilities and the need to achieve net membership goals.
- Chapters struggle with membership [NPDs, transient and annual] and are aware of the need to achieve net membership goals. Additionally, we hope to increase solicited monies (corporate and private) into the 501(c) (3) KYDF to promote area YLC programs.

FOR THE GOOD OF THE ORDER

CHRISTOPHER M. SMRT, COL, USA (Ret)  
Commander, Region I



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION III REPORT

Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include Commander - LTC Michael Wilgen, Vice Commander - COL Robert Reese; General Staff Officer - LTC Carl Witte, Pennsylvania Department Commander - LTC Fred Lovelace; DE State Commander – MAJ Tom Kelly, New Jersey State Commander – LTC William Rapp, and New York State Commander – CAPT George Emmons.

Region III has five chapters that support the CINC's goals to varying degrees and execute the tenets of the Preamble to the best of their abilities. They make a concerted effort to support and promote Senior and Junior ROTC units within their areas. The Philadelphia Chapter has won the ROTC Award in Category 6 seven of the last ten years, runner-up once, and runner-up in Category 5 the past two years. CAPT Richard Burton continues to do an excellent job in directing this program. Chapters sponsoring JROTC and/or high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge. The Philadelphia Chapter sponsored this YLC, which was held April 10 – 13, 2014. Region III is the test bed for the re-emergence of the National Society of Blackjacks, a high school program sponsored by the Pershing Rifles. LTC Paul Farinella has done a great job in developing programs on Long Island and promoting the program Nationwide. In addition, in the spirit of MOWW's affiliation with the Pershing rifles, LTC Farinella coordinated the attendance of 19 active and alumni Pershing Riflemen, to include active duty and alumnus MG Patrick M. Higgins, from the states of OH, VA, MD, DE and NY, at the Pershing gravesite ceremony on 11 November 2013 hosted by the GEN Meade Chapter.

I expect the membership stats will show the Region at "net" minus 52 at the end of the FY. We need to do a better job of recruiting new companions, as gaining 12 new members is easily wiped out by 60 deaths. The living membership will continue to go down next year, due to the age of our membership. We did a better job on reducing the NPDs this year and hope to do better next year.

BG Peter Bellisario was elected as Commander of the GEN Matthew B. Ridgway Pittsburgh Chapter, replacing COL Stewart Perry who led the Chapter for two years. The Chapter has been able to send 90 students to the multi-day YLC at the Freedoms Foundation at Valley Forge, during the past 10 years. The Chapter supports 10 High Schools and 3 Colleges issuing 19 medals sets to JROTC and SROTC Cadets each year. The Chapter has maintained its speakers program, awards and recognition program and its Boy Scout Essay Contest Program in addition to its awarding "Certificates of Recognition" to deserving Eagle Scouts. The Pittsburgh Chapter had three articles published in the OR magazine during the past year and has entered the newsletter competition for the first time. COL Reese, Vice Commander, provides the continuity of operations in all the chapter's activities and has done an excellent job.

COL Earl Seppala continues to do a fine job as the Commander of the Wilmington, DE Chapter. He has been instrumental in increasing the attendance at Chapter meetings, and Chapter activities. For the first time a meeting was held in June 2014 with a Chapter picnic scheduled in July. The Chapter sent 13 students to YLC this year, tripling the number from last year. The loss of RMs via NPDs has been greatly reduced due to those that have terminal medical issues. Further, positive actions have been taken to energize recruitment with four new members induced this year.



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LT Larry Spielvogel has been re-elected for another year as the Commander of the Philadelphia Chapter. The monthly chapter programs, ROTC leadership and awards programs, two YLC one-day conferences (Philadelphia and Medford, NJ) and one three-day conference (FFVF), and community support continue to be commendable. This included their annual Veterans Day Remembrance Service at the Washington Chapel in the Valley Forge National Park and the awarding of six \$2000 ROTC Scholarships at their May Awards Luncheon. Their stellar ROTC program was noted above. The Chapter's challenge continues to be recruiting new members and keeping/replacing staff members. In addition, as noted in previous reports it exemplifies the challenges of an "elderly" Chapter trying to continue to execute all those excellent activities it has done in the past with less participants. The Chapter lost forty-eight companions this year due to death. Two new members have been added.

LTC Bill Rapp continues as Commander of the New Jersey Chapter and as the State Commander of New Jersey. The Chapter continues its support and presentation of ROTC awards and Eagle Scout Certificates. The Chapter added two new companions, but lost one to death. LTC Rapp is preparing for a meeting in September in the middle or south of New Jersey to make it easier for all Companions to attend. LTC Rapp wrote a letter to all the companions living within the State of New Jersey to gain support for the Chapter, to identify companions willing to present awards and to encourage their participation in Chapter events.

LCDR Bill Orlaskey enters his second year as the Commander of the Colonel Theodore Roosevelt of New York Chapter. Captain Emmons, NY State Commander, has led the recruiting efforts within the Chapter over the past few years. Without his efforts, the Chapter would be close to the minimum required membership. LTC Farinella, Adjutant and Treasurer, has established five units of the National Society of Blackjacks on Long Island and one in Ohio. He is working to expand the program in other States. The Chapter participates in ROTC and Boy Scout Awards and local events. This year they sent one participant, currently a Blackjack in one of the five JROTC units on Long Island, to the YLC at the Freedoms Foundation at Valley Forge.

LTC Fred Lovelace was re-elected as the Department of Pennsylvania Commander. LTC Lovelace hosted our Region Convention in Mechanicsburg, PA and has remained active in presenting ROTC Awards within central Pennsylvania.

Thanks to LTC Bonnie Elkins, formerly of the Indiana PA Chapter, for presenting SROTC awards at University of Indiana PA, to COL Bob Reese, Region Vice Commander, LTC Carl Witte Region GSO, and LTC Fred Lovelace for their assistance and guidance to me and the Region. In addition, my personal thanks go to all the Commanders and Companions who unselfishly give of their time and effort to make Region III what it is today and what it will become tomorrow.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)  
Commander, Region III



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION IV REPORT

A main focus of Region IV during this Operating Year was preventing the closure of the Virginia Beach Chapter. In mid-August 2013, the Chapter Commander submitted a request to the MOWW to surrender the chapter charter and cease operations. At that time, the Chapter Commander was the only remaining member of the chapter staff. The closure request was held in abeyance by the CINC, pending the outcome of efforts by the Region Commander to recover the chapter.

Over the course of five years, the Virginia Beach Chapter, which was once one of the best chapters in Region IV, embarked on a steady decline. Key members of the chapter staff resigned for various reasons. Over time, the chapter eventually ceased recruiting activities, publishing a newsletter, conducting meetings or holding required elections, and also discontinued its efforts for YLC support, ROTC/JROTC support, scouting support and involvement in community-based activities and other outreach programs.

Several meetings with the remaining Chapter Commander revealed that he neither had the staff resources or personal time to aggressively attend to the recovery of the chapter. In response, the Region Commander essentially assumed command of the chapter and initiated the following actions:

- A personal letter was sent to every Companion of the chapter asking for their assistance in a recovery effort for the chapter.
- A personal letter was sent to every “non-chapter” Companion in the greater Virginia Beach area, asking them to transfer their MOWW membership to the Virginia Beach Chapter.
- A brief, yet informative newsletter was published and distributed to the MOWW Companions in each of the above categories. The newsletter was also sent to the leadership of all other chapters in Region IV, which advertised a special Region IV meeting at which the recovery plan for the Virginia Beach Chapter would be presented and discussed.
- Permission was requested from the CINC under the authority granted by Article III, Section 4 of the MOWW Bylaws, to allow the Region Commander to seek out and appoint new leaders for the Virginia Beach Chapter.
- A timeline with specific milestones for recruiting additional Companions for the chapter staff, hosting regularly-scheduled meetings, publication of a newsletter and the conduct of an election of chapter officers by June 2015, was developed to help guide the efforts of the appointed Chapter Commander.

The following progress was made as a result of the above actions:

- One Companion volunteered to take responsibility for the ROTC/JROTC support mission and another volunteered to manage the chapter’s YLC support mission. These two “signature” programs of the Order were immediately revived, reliable support for 26 ROTC/JROTC units was continued and the chapter also sponsored nine students to the 2014 American Independence Foundation YLC in Jamestown, Virginia.



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- Four “non-chapter” Companions requested transfer of their MOWW memberships to the Virginia Beach Chapter.
- The Region Commander recruited a new Chapter Commander/Adjutant and Senior Vice-Commander/Treasurer from among the experienced leadership of the other chapters in the Region. While not a “full-blown” leadership team, these recruitments provided the basis for a new beginning for the chapter.
- On 5 April 2014, a special regional business and dinner meeting was held in Virginia Beach, with the CINC as Guest of Honor and keynote speaker. Also in attendance were a Past CINC, a Vice-CINC, the Treasurer General and Commanders and Companions from six of the nine Region IV chapters. The recovery plan for the Virginia Beach Chapter was reviewed and discussed and the newly-appointed officers of the chapter were installed at the dinner event.
- The turnout for this special meeting included more than a third of the existing Companions of the Virginia Beach Chapter (some of whom had not attended a chapter meeting in the past five years). One new Companion for the Virginia Beach Chapter was recruited at this event. All in attendance were inspired by the level of support shown by the MOWW senior leadership and the Companions throughout Region IV for the recovery of this chapter.
- The reconstituted Virginia Beach Chapter held its first “stand-alone” dinner meeting on 20 May 2014 and continues to progress in its recovery.

The purpose of the above summary is two-fold: (1) it demonstrates that with focused and determined leadership, even the most daunting challenges facing our MOWW chapters can be met and resolved; and (2) that MOWW chapters are not “independent” entities, but are part of a larger “MOWW family,” which can be relied upon for help and support when it is needed. Moreover, the recovery of the Virginia Beach Chapter lends credence to the oft-repeated mantra of our Chief of Staff: “you don’t have to be ‘local’ to help ‘locally.’”

The remainder of my report will provide my assessment of progress made by the chapters of Region IV in achieving the goals of the MOWW Strategic Plan.

- Strategic Goal #1: Annually grow chapter membership by a net increase of five percent and annually increase Companion participation in chapter activities.
  - According to the 31 March 2014 Region Report received from MOWW Headquarters, the total MOWW membership in Region IV has decreased from 2,013 Companions (living and deceased) to 1,996 Companions (a net loss of 17 Companions). However, the more telling figure on “recruiting and retention,” reveals that the number of “living” members in the region has decreased from 953 to 911 (a net loss of 42 Companions – a 4.4% decrease), which indicates that 25 of these losses were due to either “annual” member deaths or loss of Companions for Non-payment of Dues (NPD).
  - Ironically, the only chapter of the nine chapters in Region IV which has met the Order’s recruiting and retention goal is the Virginia Beach Chapter (which is now in the process of



## 2014 MOWW Convention Book

recovery). The other eight chapters are not adequately replacing their membership losses through the recruiting of new Companions. Of equal concern is the current figure of 26 Companions who have either not renewed their “annual” memberships or are delinquent in making installment payments on “perpetual” memberships. This latter figure portends the potential for future membership losses for the Order.

- One approach that MOWW chapters could take to enhance their ability to recruit new Companions is to expand outreach efforts in their local communities. This approach has been employed somewhat successfully by the Virginia Piedmont Chapter through its association with other Veterans Service Organizations in its chapter area and association with other “non-military” fraternal, civic and business organizations. However, even this noble effort has not been sufficient to ameliorate its overall losses.
- Clearly, the chapters of Region IV need to do more in the coming Operating Year to be more aggressive in the recruitment and retention of Companions. Achieving our recruiting and retention goals will be a continuing and major focus of Region IV.
- Based on the six chapter visits I have made this Operating Year, it appears that Companion participation in chapter meetings is increasing. Those chapters I assess to be most successful in this endeavor are those that publish impressive and informative newsletters. However, only six of the nine chapters in Region IV are publishing and distributing newsletters of any value or content. While some may be using “calling trees,” e-mails, or other methods of Companion communication, such methods are not evident to the Region Commander. In the coming Operating Year, I will encourage all Region IV Chapter Commanders to establish viable and effective internal communications mediums and “share” those communiqués with all other chapters in Region IV.
- Strategic Goal #2: Strengthen chapter outreach programs. By and large, most if not all Region IV Chapters are sustaining effective programs for providing and presenting MOWW Awards of Merit to outstanding cadets at ROTC and Junior ROTC units in their areas of responsibility. However, it has been five years since the region performed a reconciliation of ROTC/JROTC support responsibilities among all its chapters. Without doubt, there may be “geographically-driven” lapses of support in certain areas of Region IV. Therefore, the Region Commander will undertake an effort, working with the MOWW Headquarters and the national ROTC Committee to identify and remedy any gaps in coverage which may exist in the region.
  - At last report, only six of nine chapters in Region IV support Boy Scout and Girl Scout organizations in their geographic areas. Of those that do provide support, it ranges from “poor” to “excellent,” with the most vibrant support being provided by the GEN Meade, Northern Virginia, Prince Georges County, Roanoke and Richmond Chapters. Similar to the initiative planned for ROTC/JROTC support, the Region Commander will work with the national Scouting Committee to identify those scouting organizations which should be receiving support from Region IV chapters and encourage Chapter Commanders to contact these organizations and establish viable programs of support.
  - Support among Region IV chapters for the hosting and sponsorship of students to Youth Leadership Conferences remains strong throughout the region. Youth Leadership Conferences were hosted by the Hampton Roads chapter (multi-day YLC) and GEN Meade



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chapter (single-day and multi-day YLC's), with essential support from the Prince Georges County chapter. The chapters in Maryland and Northern Virginia also sponsored students to the YLC at the Freedoms' Foundation at Valley Forge. In the southern part of the region, the Richmond, Piedmont, Roanoke, Hampton Roads and Virginia Beach chapters combined their financial resources to sponsor the large majority of students attending the American Independence Foundation YLC in Jamestown, Virginia.

- Strategic Goal #3: Raise MOWW's national and local visibility. The Department of Virginia has a Companion who serves as the appointed MOWW Representative to the Joint Leadership Council of Veterans Service Organizations (JLC). In this capacity, he works with other JLC members to advocate state-level legislative initiatives for the welfare of military veterans and support of patriotic education and memorial endeavors in the Commonwealth.
  - The Roanoke Chapter continues its perennial efforts to represent the MOWW at more than 20 patriotic and memorial events throughout the western area of Virginia. This year, HPM Angela Jasper sang the national Anthem at the Memorial Day observance at the National D-Day Memorial in Bedford, Virginia.
  - The Piedmont chapter has recently become a member of the greater Lynchburg area Veterans Coalition (which promotes patriotic and memorial events) and also was a major player in the hosting and promotion of the "Eyes of Freedom" exhibit in downtown Lynchburg. The Piedmont Chapter has also taken over responsibility for the planning organizing and hosting of the annual Memorial Day observance in Lynchburg, and this coming year, will most likely surpass the 700th-consecutive weekly hosting of its signature "Veterans Appreciation Day" at Monument Terrace in downtown Lynchburg.
  - The GEN Leigh Wade – DC Chapter continues in its vital role in representing the MOWW at numerous patriotic and memorial events in the National Capitol region. This year, it once again served as a principal organizer and leader of the National Memorial Day Parade in Washington, DC.
  - During this operating year the GEN Leigh Wade – DC, GEN Meade and Richmond Chapters hosted impressive Massings of the Colors. The Roanoke Chapter also planned a Massing of the Colors, which was cancelled due to severe winter weather; however, that chapter will resume its annual event in October 2014.
- Strategic Goal #4: Enhance leadership training and development. Of all the strategic goals, progress in meeting this goal is the hardest to assess. It is believed the promulgation of the soon-to-be-released "Chapter Commander Training Guide" (under development by Companion LTC John Hollywood), will aid greatly in achieving consistent and meaningful progress in this area.
  - While it appears that most Region IV chapters have a working leadership succession plan, at least three chapters (GEN Leigh Wade – DC, Richmond and Roanoke) have had the same Commander and key leaders for several years. In at least two chapters, there still exist "double-hatted" positions.
  - While the noble service of these dedicated leaders has been much-appreciated, more aggressive action must be taken in these chapters to "grow" new leadership – the same old



## 2014 MOWW Convention Book

horses can't keep "pulling the wagon" forever – nor should they, for the long-term health of the chapters.

- Strategic Goal #5: Promote Companion, chapter and community recognition. At the region level, and within most Region IV Chapters, Commanders are recognizing the achievements of deserving Companions. The effort of the Hampton Roads Chapter in this area is most commendable, through its presentation of 17 awards of recognition to its Companions, as well as 10 awards to persons and organizations in its local community which have supported the chapter's patriotic missions.
  - Several Region IV chapters have submitted applications for competitive MOWW national awards and the GEN Meade, Richmond and Piedmont Chapters are competing in the national Newsletter Competition.
  - In support of this strategic goal, all Region IV Chapter Commanders have been asked to take the opportunity to nominate deserving Companions of their chapters for MOWW National Citations.

In summary, while the chapters in Region IV continue to do many great and noble things to support the patriotic missions of the Order, I believe there will always be room and opportunities for improvement, the first and foremost of which is growing our membership. Without a sufficient cadre of dedicated and hard-working Companions, we will not be able to sustain all the good works that we now do in perpetuity.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)  
Commander, Region IV



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION V REPORT

Once again, the highlight of the Region V year was the Regional Convention in early May, held in Knoxville, Tennessee this year. All ten of the Chapters were represented, with the exceptions of Wilmington and Columbia. New Region Officers were elected as follows: Region Commander, COL Brad Beasley USA (Ret.); Region Vice Commander and GSO, COL Mary Lutz USA (Ret.); Treasurer, CAPT Fred Massey, USN (Ret.). The highlight of the Convention was an inspiring address by Medal of Honor Recipient MajGen James Livingston, USMC (Ret). Companion MajGen Livingston challenged MOWW to continue developing among youth leaders, the commitment and devotion to Country and comrades exhibited by so many active duty military serving in Afghanistan and the Middle East.

Observing the Region Convention, it is worth noting how serving as a host seems to vitalize and bring to the fore leadership in a Chapter that might otherwise have gone unobserved. In Knoxville this year, as in Savannah last year, and Atlanta in 2012 Chapter Commanders stepped up to the challenge and found support from Companions which carried over into activities and recruiting. In Knoxville, new Companion Owen Haddock not only led Convention planning and organizing, but was also instrumental in Knoxville leading the Region in recruiting seven new members.

Regrettably, Knoxville was the only Chapter “in the blue,” i.e., met the MOWW’s recruiting goals for the year. Overall, the Region saw shrinkage of 37 Companions, with 19 losses due to non-payment of dues exactly offsetting recruiting gains of 19 new members. The number of losses due to death continues to highlight the ageing problem; the average age of members in Region V remains around 76.

As shown in the Chapter Reporting Summary which follows shows most Chapters estimate average attendance at an average 8 Chapter meetings per year, is in the neighborhood of 25%. Speakers and programs reported in Chapter newsletters appear interesting, so the low attendance is probably another indicator of the ageing Companion population. Numbers in other categories speak for themselves, showing continued strong support in many Chapters for JROTC and ROTC units, as well as for Boy Scout programs.

In my estimation, the two most problematic Chapters are Wilmington and Columbia. Wilmington does not have adequate numbers to conduct and arrange for meeting programs. Columbia is reporting a very low percentage turnout for meetings. On a positive note, the Fort Bragg area has individuals and Companion areas who have expressed interest in forming a Chapter there, and the new Region Commander is very interested in pursuing this possibility.

FOR THE GOOD OF THE ORDER

RUDOLPH MATZNER, CDR, USN (Ret)  
Commander, Region V

Enclosure  
Region V Chapter Activity Report (CAR) Summary



# 2014 MOWW Convention Book



## Region V Chapter Activity Report (CAR) Summary

### REGION V CHAPTER ACTIVITY REPORT SUMMARY

LEADERSHIP	ATL	AUG	BG SCOTT	COLU MBIA	COLU MBU S	CHAR LEST ON	KNO XVILL E	MEM PHIS	WIL MIN GTO N	SAVA NNA H	REGION TOTALS
Nr of Meetings	6	8	11	9	3	10	12	12	1	12	84
Nr Staff Meetings	6	8	11	10	3	11	12	12	2	10	85
% Attending	25	14	83	7	25	20	30	30	25	25	28%
Vacant/Dual Hat	0	0	1	1	0	1	0	0	0	0	3
<b>OUTREACH</b>											
YLC HELD	0	1	0	1	0	1	0	0	0	0	3
NR STUDENTS SENT	0	37	0	11	25	14	0	0	0	12	99
MOTC HELD	0	0	0	1	1	0	0	1	1	1	5
OTHER PATRIOTIC EVNTS	0	1	0	2	0	1	1	1	0	0	6
NR ROTC/JROTC UNITS	120	32	11	127	22	39	34	60	29	25	499
NR ROTC/JROTC MEDALS	120	0	11	127	30	39	42	60	29	25	483
NR EAGLE CERTS		0	0	152	0	100	0	0	0	48	300
NR GOLD AWARD CERTS	110	0	0	0	0	0	0	0	0	0	110
MEMORIALS	0	0	0	1	0	0	0	30	0	4	35
NAT SEC ACTVTYS	0	0	0	0	6	1	0	0	0	0	7
HOME SEC ACTVTYS	0	0	0	0	0	1	0	0	0	0	1
LAW AND ORDER AWARDS	0	5	0	0	0	1	0	0	0	0	6
<b>VISIBILITY</b>											
NR NEWSLETTERS	6	8	11	11	6	10	4	12	0	12	80
NR MEDIA EVNTS	3	0	1	3	2	1	0	1	0	0	11
OFFICER RVW ARTS	0	4	1	0	1	3	0	1	0	1	11
<b>DEVELOPMENT</b>											
CDR ATNDS NATL	Y	N	N	N	y	Y	N	N	Y	Y	
CDR ATNDS REG	Y	N	Y	N	y	Y	Y	N	N	Y	
COMPANIONS ATND	Y	Y	N	N	Y	Y	Y	Y	N	Y	
TRNG CONDUCTED	Y	N	Y	N	N	N	N	N	N	N	
NR HOLD NAT/REG OFF	3	4	0	0	1	3	0	1	1	0	13
<b>RECOGNITION</b>											
COMPANION	2	2	1	0	3	2	0	5	0	0	15
CHAPTER	1	4	3	0	0	0	0	0	0	0	8
COMMUNITY	0	0	0	4	3	0	0	0	0	Y	7



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION VI REPORT

Region VI remained stable for the past year. In 2013, Tallahassee Chapter was merged into Ft Walton Beach Chapter and Puerto Rico, Sun City, Melbourne, Bradenton-Sarasota, Ft Walton and Clearwater are doing well. Our Miami Chapter is struggling but doing their best with a large non-military population to draw from. Space Coast Chapter hosted its 32nd Massing of the Colors and Veterans Day Recognition on 11 Nov 2013. The Sun City Chapter again hosted the Military Ball at Sun City Center.

The Chapters of Region VI continue to support 305 JROTC units and 13 ROTC (multiple units in each college). We have strived to reduce the number supported by Headquarters to zero. A few schools still contact Headquarters for this program.

The Girl Scout program is slow. Region Commander requested that any Girl Scout requests be sent to our Region so that we could get them to the proper supporting chapter. Boy Scout program is still active throughout the Region.

All chapters of Region VI have submitted their election reports to Headquarters.

In the Region there were two Youth Leadership Conferences conducted during the year by the Youth Leadership Foundation Inc.

Problem: new membership still remains a problem throughout the region. Sun City, however, continues to recognize positive growth.

FOR THE GOOD OF THE ORDER

KATHERINE R. ADAMS, HPM  
Commander, Region VI



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION VII REPORT

#### Overview

- Four states comprise MOWW Region VII: Alabama, Arkansas, Louisiana and Mississippi. Louisiana alone has a Department Commander, while Alabama, Arkansas and Mississippi are organized under State Commanders.
- The living membership of these five chapters in Region VII decreased during the past year from 413 to 392 due to chapters reporting a total of 23 deaths during the period, while recruiting 14 new members this year. Commanders at all levels continue to stress recruitment of new members and retention of current members.

#### 2014 Region Conference

- The LTG Walker Chapter hosted the Region VII Conference, held at the Hilton Hotel in Jackson, Mississippi on April 26, 2014. The Conference opened with a memorial service for our 22 deceased Region VII companions. The Region Law & Order Award was presented to Investigator Keith Burton of the Hinds County, Mississippi Sheriff’s Department.
- Representatives from all five of Region VII’s chapters were present and submitted oral, written and PowerPoint presentations of each chapter’s activities during the preceding year. No new officers were elected during the business session. VCINC COL Clay Le Grande conducted the training sessions for the Region during the Conference.

#### Youth Leadership Conference

- The Huntsville, Alabama Chapter continued to hold its own Youth Leadership Conference at the US Space and Rocket Center facility, with 73 students and 19 staff participating. Central Arkansas and Jackson, MS Chapters sponsored 10 students to the Huntsville YLC.
- Additionally, 5 students were sponsored by Central Arkansas to the Texas Wesleyan YLC in Fort Worth, TX, and 3 by Baton Rouge to the Patriots’ Point YLC aboard the USS Yorktown in Charleston, SC. New Orleans Chapter sponsored 5 students to a 1-day YLC.

ROTC/ JROTC. All Chapters comprising Region VII actively support Junior and Senior ROTC units in their respective areas, and continue maintain ROTC support as a priority within the Region. The following awards were furnished and/ or presented:

Baton Rouge	140 JROTC/ROTC Awards
Central Arkansas	18 JROTC/ ROTC Awards
Huntsville	31 JROTC/ ROTC Awards
Jackson	64 JROTC/ ROTC Awards
New Orleans	13 JROTC/ ROTC



## 2014 MOWW Convention Book

### Other Outreach

- The Baton Rouge Chapter Companions and their spouses assisted with the placement of over 3,000 Christmas wreaths at the Port Hudson National Cemetery on December 13, 2013 as part of the Wreaths Across America project.
- Central Arkansas Chapter conducted Flag Education classes for over 8,000 5th grade students during the school year as part of the ongoing support of and emphasis on patriotic education within Region VII.
- The following additional activities were supported by Region VII Chapters in their various locations:
- Eagle Scout Recognition, Girl Scout Recognition, Joe Foss and National Sojourners Veterans' presentations, National Speakers Circuit, Memorial Day, Veterans Day and Pearl Harbor Day ceremonies.

The foregoing is but a brief summary of our Chapters' accomplishments since 30 June 2013. The honorable and worthy goals set forth in the MOWW Preamble, as well as those outlined in the 2013-2016 Strategic Plan will continue to be the focus of the Chapters in Region VII.

FOR THE GOOD OF THE ORDER

ROBERT H. JONES, Major, USAF (Ret)  
Commander, Region VII



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION VIII REPORT

#### General:

- Region VIII is made up of two Departments; Texas and Oklahoma with a total of 14 chapters. Texas with 12 chapters and Oklahoma with 2.
- There are 2 large chapters, 5 medium chapters and 7 small chapters. These chapters have a collective current membership of 866 companions.
- The Texas Department consists of the following chapters: Austin (small), Capt Dilworth in Georgetown (small), Region VIII Headquarters (small), Dallas (large), Ft Worth (medium), Ft Hood (small), Hill Country in Kerrville (small), Houston (medium), North Texas in Richardson (medium), Pinson (small), San Antonio (medium) and Victoria Crossroads in Victoria (small).
- The Oklahoma Department consists of the following chapters: MG Critz in Lawton (medium) and Col Woods in Oklahoma City (large). There is 1 large chapter and 1 medium chapter. These chapters have a collective current membership of 196 companions.
- Region VIII has a collective current membership of 1062 companions. These chapters, all having varying degrees of passionate, dedicated and participatory companions also have varying degrees of success in meeting the CINCs goals and the extent to which active participation is accomplished.
- With regret, we closed out the Corpus Christi Chapter for lack of participation and companion availability. Additionally, we have one chapter that is on the minimal membership requirement for an active chapter. However, they remain very active with the YLC providing from 6 to 8 students each year.

#### Activities:

- 2013 National Convention Activity Awards. Region VIII had 11 chapters in attendance. The Region's chapters received over 20 awards, including Best Large Chapter. Several other chapters won their fair share of awards and their participation and excellent results are noteworthy testimonies of those chapter officers, companions and volunteers who individually and collectively contributed to those very deserved National recognitions
- 2013 YLCs: Region VIII reserved a total of 308 students to 6 different YLC locations. The Dallas Chapter provided the most attending students with 69, an excellent effort on the part of this chapter. The second largest provider was the Pen Woods Chapter with 55 students, also a fine effort on the part of hard working companions. From both Departments, there was outstanding participation from companions serving as YLC cadre or volunteering to be a subject matter presenter.
- 2014 YLCs: Region VIII has reservations for 339 students to attend 6 locations this year. The Dallas Chapter is forecasting 84 students with the Col Woods Chapter second forecasting 60. Clearly, this particular activity is the headliner for the MOWW chapters. The value gained by the students selected to attend is huge and it never ceases to amaze those connected to the YLC programs just how significant a contribution we make to the patriotic development of young students today. It is an investment where the gains are difficult to quantify but the results are



## 2014 MOWW Convention Book

potentially far reaching. Continued growth in this area of interest should be high priority for all chapters.

- ROTC: Region VIII supports several hundred JROTC/SROTC programs throughout our geographical area. MOWW Leadership Medals and Certificates are presented to selected high school JROTC cadets while SROTC cadets receive the Gold, Silver and Bronze Medals of Merit with Certificates. At Texas A&M University, this Region Commander presented 4 Gold, 4 Silver and 4 Bronze Medals of Merit to SROTC cadets from the Army, Navy, Air Force and Marines ROTC units. Additionally, the four Junior ROTC Cadets received Sabers from the Dallas Chapter. In all, the Dallas Chapter presented a total of 10 sabers to SROTC Cadets. These medals are VERY well received by the cadets and worn proudly. There is a concerted effort on the part of chapter commanders to expand/increase companion participation in presenting these medals to deserving cadets. It is noteworthy to mention that the Houston Chapter supports over 100 high schools ROTC programs.
- Boys/Girls Scouts: Region VIII continues its excellent support of a multitude of Boy & Girl Scout units. Some chapters have more opportunities than others to provide certificates to Eagle Scout achievers and Gold Award Girl Scout recipients due to simple demographics and the number of active companions who participate. With two exceptions, the region chapters support these organizations.
- Veterans Day & Other Ceremonies: With 2 exceptions, all Region VIII Chapters participate in Veteran's Day Activities. The Dallas Chapter has at least 15 to 16 companions who are actively on the planning/implementation committees for the Dallas Veterans Day Parade each year. At least 6 Region chapters hosted Massing of the Colors. Most chapters provide companions to take part in Memorial Day, July 4th and Veteran's Day activities.
- 2014 Region VIII Convention: The Region VIII Convention was scheduled for May 23 & 24th and held in Dallas, TX at the same hotel where we held the 2013 Region Convention. From all feedback, it was a huge success. There were 12 of the 14 chapters in attendance with 36 companions attending the scheduled meetings and 57 attending the Induction Banquet. The Ft. Worth Chapter hosted the convention and is highly commended for a well-planned and executed event. The meeting was called to order at 0830 on May 23th. CH (COL) Ralph Smith conducted a Memorial Service for our fallen companions this past year. We lost a total of 52 companions, 10 from the Oklahoma Department and 42 from the Texas Department. Region, Department & Chapter reports were presented. The afternoon sessions consisted of the old & new business handled by the Region Adjutant, Major Bob Williams. The nominating committee report was presented by Major Bob Williams. The attendees unanimously endorsed that slate and voted the existing commander and staff into office for the term 2014-2015. The meeting was adjourned until the Banquet Social Hour at 1800 hours.
- The Region VIII Induction Banquet was a huge success and the best attended in years. The CINC, CAPT Debbie Cash was in attendance and was the inducting officer for the Region Commander. SVCINC CAPT John Hayes was the inducting officer for the two Department Commanders and VCINC LTC Clay Le Grande inducted the Region Officer Staff. The Induction Banquet was a success as well with the. Several awards were presented, most noteworthy was a Silver Patrick Henry awarded by the Region Commander to Lt Walt Laidlaw, Dallas Chapter and a Gold Patrick



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Henry awarded by LTC Clay Le Grande to Major Bob Williams. The food and service were truly outstanding and the banquet ended at 2130 hours.

It is noteworthy to mention that during the Region meetings, I proposed that the Region hold the next three conventions in Dallas at the same hotel for simplicity and convenience. Dallas is the mid-point for travel distance for Oklahoma City and Houston/San Antonio Chapters. A Region VIII Convention Planning Guide is in place for each hosting chapter to streamline the planning effort. A three-year contract has been negotiated with the hotel locking in room prices as well as meal and service caps.

### Recruiting/Retention:

- Clearly, this is one of the most dynamic elements in the Regions playbook. I will provide an overview of each chapter and include a region commander's assessment.
- As of the end of May 2014, the Region collectively inducted 56 new members, 19 PMs and 37 RMs. This was offset by 52 deceased companions. The baseline target was to add 54 new members (net), which we would have exceeded not considering deceased companions. The 52 deceased essentially erases the 56 new members recruited. It might be concluded that given the trend in deceased, a 5% SG-1 target, if achieved, will be significantly offset by the deceased making it numerically impossible to meet a net 5% member increase.
- The Region only had one chapter that did not recruit one new member. This chapter needs a tiger team to visit and assist them in a focused training program to help them re-energize their activities. The Region Commander will head up that team.
- There is one very noteworthy chapter who has hit a recruiting home run. The Hill Country Chapter, as of May 2014, has inducted their 10th new member and it is in first place for small chapter recruiting. The chapter commander and her staff are highly commended for their new energy, innovative new programs and ability to re-energize that small chapter.
- It is noteworthy to recognize the Dallas Chapter for recruiting 20 new members, who would have exceeded their SG-1 target but for the 12 unfortunate deceased companions.

### 10. Issues:

- The Region Report is being distributed again on a frequent basis and much thanks to the Chief of Staff for resurrecting this badly needed report to the Order. Thanks also to the Chief of Staff for modifying the Report to include the pure recruiting data at the chapter level, allowing the chapters to receive visual recognition for their recruiting efforts before the deceased data offsets the net number.
- Clearly, the subject of chapter new member recruiting is a primary Order issue. Our realistic options are limited but very important for discussion at this convention. I am not convinced that adding different categories of people is the answer to our survival. One area to be looked at is how we can duplicate what chapters such as Hill Country and others are doing to enhance what they do and the methods they use to do it successfully. There are a few chapters in this Region, for



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example, that have potential recruiting gold mines but perhaps some focus on the miners and their tools might be of value.

- New Chapters: Region VIII currently has its sights set on at least two new chapters, one in Oklahoma and one in Texas. There is a remote possibility of a second new chapter in Texas but that will take a significant effort to initiate.

FOR THE GOOD OF THE ORDER

CHARLES S. CHAMBERLAIN, JR., LTC, USA (Ret)  
Commander, Region VIII



# 2014 MOWW Convention Book

NATIONAL OFFICER REPORTS

## REGION IX REPORT

*Inactive*



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION X REPORT

The Annual Region X meeting was held June 14, 2014 at Bangs Lake, Wauconda, IL. The meeting was held in conjunction with the Chicago Chapter MOWW. Commander Peck announced that over 250 cadets attended this year's YLC at the Great Lakes Naval Station.

The top 10 cadets were presented the MOWW Medal. The Region continues to support Great Lakes Naval Station with the weekly award of the MOWW to the top recruit at the weekly graduation ceremony.

The Region continues to support the Lovell Federal Health Care Center, the nation has only consolidated Navy/VA Medical Facility, named in honor of Apollo 13 astronaut, Captain James Lovell, USN. The Region urges the construction of a Veterans Resource Center at the Lovell FHCC. This would be modeled after the facility

Region X held its election of officers, with the following results:

- LT Bob Doyle                      Commander
- LTC Phil Chan                      Senior Vice Commander
- LTC Vince Poklacki              Junior Vice Commander
- CW4 Edwin Mroz                  Adjutant
- Mrs. Gloria Kagan-Johnson      Treasurer

FOR THE GOOD OF THE ORDER

MICHAEL P. PECK, COL, USA (Ret)  
Commander, Region X



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION XI REPORT

#### OVERVIEW

Closing out my fifth year as Commander, let me talk briefly about the character of the second smallest Region in the Order. It represents in microcosm the spectrum of activity capable in volunteer organizations. My experience over the past forty years has taught me that most subordinate organization fall into two categories – the “knife-and-fork” operations and what I call the “pick-and-shovel” organizations. Both are legitimate and have their place. The task of the leader is to encourage and support the one and reinforce the other. Companions, Commanders, and Staff Members in Region XI are talented, unselfish, hardworking folks who exemplify the essence of the creed of the Order. They have subordinated their egos to the accomplishment of the common task, and are to be universally commended and publicly applauded for their contributions. Written below is the “resume” of the Region for FY 2014:

- DEPARTMENT OF MISSOURI: COL James Tobin, USA (Ret), Department Commander
  - CENTRAL MISSOURI: MAJ Mark Borsierine, USARNG (Ret), Chapter Commander
    - The chapter is primarily a “knife-and-fork” operation. Though I am a dues-paying member (primarily to support the numbers of a group trying desperately to generate momentum), I know of no meetings that have been held and have been the recipient of no correspondence pertaining to chapter activity. The Chapter Commander lives over 200 miles away and physically is in no position to provide active leadership. Until membership numbers improve, the adjacent Missouri National Guard support and participation is successfully solicited, and a local commander is in place, this chapter will continue to need continual close care and feeding.
  - GREATER KANSAS CITY: COL James Tobin, USA (Ret), Chapter Commander
    - This chapter, largest in the Region, is a solid “pick and shovel” operation. It again hosted the annual International Military Ball for Ft. Leavenworth C&GSC officers, Veterans Day wreath laying at Kansas City Memorial to local WWI dead, and various other civic activities. The Chapter has an extremely active ROTC/JROTC support program. Programs for the membership are full, varied, and apparently well received by the Companions. The Chapter Commander, examining the needs of the community and the time, talent and treasure resources of the Chapter, is making what I consider wise, prudent and appropriate moves to embrace the Order’s charge as reflected in the Preamble. If the chapter has a fault, it is that it often fails to “toot its own horn” within the community and within the Order. They know what to do, they do it professionally and effectively, with little or no fanfare, respond promptly and accurately requests for information, and have supported every endeavor in the Region. There is no reason to expect anything other than excellence from this Chapter.



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- SAINT LOUIS: CAPT Robert Fredrickson, USN (Ret), Chapter Commander
  - This Chapter is a “pick and shovel” operation declining slowly because of lack of growth. It supervised fourth annual Veterans Day Massing of the Colors, planned to support 25 JROTC and 4 ROTC units with medals and certificates (report not yet received), and canceled funded MidAmerica YLC for 2014 because of collapse of leadership infrastructure(physical health, job conflicts, competing high school activities, etc.). Region XI Commander re-installed Chapter officers on 21 May.
- DEPARTMENT OF KANSAS (MG Donald Jacka, USA (Ret), Department Commander vice MAJ Charles Bredahl)
  - TOPEKA CPT Terry L. Harbert, USA (Ret), Chapter Commander
    - This Chapter is a strong “pick and shovel” operation. It has been fortunate in having a series of four outstanding commanders, who have established a strong presence in the Order and in the community. Their prominence in the National MOWW Awards listings makes an impressive statement as to what they do and how they do it. Particularly significant have been the contributions of MG Donald Jacka, who, in his two years as Chapter Commander, prodded, cajoled, and muscled his fellow Companions to excel in the area of recruiting, community outreach, ROTC/JROTC support, and individual recognition. He raised the achievement bar to a level that all in the Region now aspire. The current commander, his successor, shows no signs of slowing down, and is currently exploring Topeka’s opportunities in the YLC area.
  - WICHITA: LTC Larry White, USA (Ret), Chapter Commander
    - This Chapter is, at best, a “knife and fork” operation. No information received as of this date. The Department Commander has made face-to-face contact with the officers and may be able to leverage some recruitment activity with a nearby Reserve Army Command. There is still hope that this chapter may be resuscitated.
- STATE OF NEBRASKA
  - State Commander COL David C. Press, USA Ret, currently Companion from the Philadelphia Chapter, formerly with STRATCOM, retired 12 June 2014, resident and planning to remain in Nebraska) recruited, appointed and installed by Region XI Commander in Feb 2013, invested with appropriate MOWW ribbon and small desk flag set in February, actively functioning, plans to re-activate/reestablish a Chapter centered on and recruiting prospective Companions from Offutt AFB.

### ASSESSMENT

- STRENGTHS
  - Driving force of the Topeka Chapter, under the leadership of MG Don Jacka



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- Support of the JROTC/ROTC programs. Pound for pound, the Region stands with the best in this area
- Expanding efforts to be a presence in the communities around them
  
- WEAKNESSES
  - Membership. The Topeka Chapter's successful efforts in this area account for the majority of what has been recognized as a Regional positive result. We need more individual efforts from the rest of the team
  
- OPPORTUNITIES
  - The presence of a new enthusiastic State Commander with political connections to mine the resources of the Nebraska military community
  - The reconstitution of the MidAmerica YLC with a senior postsecondary educator at the helm, a recruiting strategy and a funding plan in development, and connections with the Memphis Chapter as a source for high school prospects.
  - The development of a possible new source for patriotic education in the Kansas area, spearheaded by the Topeka Chapter.
  - Continuing the effort to make inroads into the National Guard community in Jefferson City on behalf of the Central Missouri Chapter
  
- THREATS
  - None

FOR THE GOOD OF THE ORDER

RONALD W. JONES, MAJ, USA (Ret)  
Commander, Region XI



# 2014 MOWW Convention Book

NATIONAL OFFICER REPORTS

## REGION XII REPORT

*Inactive*



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION XIII REPORT

#### Overview

- Region XIII covers the states of Arizona, Colorado, New Mexico, Utah, Wyoming, and the western tip of Texas (El Paso), a very large territory. There are thirteen Chapters in the Region, with five in Arizona, two in Colorado, one in Utah, none in Wyoming, four in New Mexico, and one in Texas. There are three Departments (Rocky Mountain - Colorado and Wyoming, Rio Grande - New Mexico and El Paso, and Arizona, which only has Arizona chapters) and one State - Utah.
- The number of living members in these 13 Chapters is 788, making Region XIII the fifth largest Region. This number has decreased by 55 from 1 July 2013 to the present. Factoring in the CINC's goal to grow membership by 5%, the Region is behind this goal by 93 Companions. As elsewhere in the Order, the losses through deaths and other reason outnumber the recruits. The Region did recruit 26 new members during the year.

#### Region XIII Conferences Held.

- Two Region XIII Conferences were held, one in October 2013 in Palmer Lake, CO (hosted by the Colorado Springs Chapter) and one in June 2014 in Santa Fe, NM (hosted by the Santa Fe Chapter).
- We were honored to have CINC Capt Debbie Kash in attendance at both conferences and SVCINC Capt John Hayes with us in Santa Fe. Both conferences were fairly well attended with all three Department Commanders attending in October and two of three in June. The one State Commander did not attend either meeting. A lot of good information and exchange of ideas occurred at each meeting.

#### Status of Chapters by Department and State

- Department of the Rocky Mountain: Both chapters (Denver and Colorado Springs) are in pretty good shape. Each has recruited new members and seems to have a healthy amount of momentum. In fact, Colorado Springs is planning to initiate a Massing of the Colors, possibly by next year.
- Department of Arizona: The year started off on a down note with the demise of the Ft Huachuca Chapter after years of trying to save it. Those few members who were interested transferred their membership to either the Catalina Mountains or Santa Cruz Valley Chapter in the Tucson area. All of the remaining five Chapters (Apache Trail, Catalina Mountains, Phoenix, Santa Cruz, and West Valley) seem to be doing fairly well and are holding their own.
- Department of the Rio Grande: The El Paso, MG Miles, and Santa Fe Chapters continue to do well. Mesilla Valley, in Las Cruces, NM, is weak and will need attention in the near future. However, the Albuquerque Chapter is in trouble. Few members of the Chapter are active. The Chapter Commander until recently and the Chapter Treasurer were at odds over the future of the Chapter, with the Commander wanting to unilaterally close the Chapter and the Treasurer wanting to work



## 2014 MOWW Convention Book

to save it. Members of the Santa Fe and MG Miles Chapters had been working with the Treasurer in this effort. I had proposed a meeting on June 14 in Santa Fe in conjunction with the Region meeting there to get the Commander and the Treasurer together with the CINC, the SVCINC, the Region Commander, and the Department Commander to hash this out. However, this did not happen due to actions taken by the Commander. It became necessary to replace the Commander. On 14 June, the CINC installed the Treasurer as the interim Chapter Commander until a new slate of officers can be elected and installed. Rebuilding this Chapter will be a high priority in the coming months.

- State of Utah: The Greater Salt Lake Chapter has just 12 members and has been in trouble for a long time. Recently, however, I got an email report from the “perpetual” Chapter Commander in which he was quite upbeat. He reported that the Chapter presented ROTC medals to nine university programs in Utah in April and JROTC medals to eight high school programs. He made the presentations personally, except for one high school that had a timing conflict. He was very pleased to report that the Chapter will be starting a program with Boy and Girl Scouts in Utah as a result of recruiting a new Companion who has decades of experience with Boy Scouting. He has the expertise and motivation to initiate programs in the coming year. They hope to be able to recruit other companions to assist in this effort as the Boy Scout programs in Utah are very large. Indeed, two of the three BSA Councils in Utah are the largest in the country in total enrollment. They will start with a modest program and expand as their capability allows. He sent LT Totten, Region XIII Scouting Coordinator, a comprehensive report.

Youth Leadership Conferences (YLC). There are three YLCs conducted in the Region. The Sunbelt YLC consists of four 1-day YLCs in Santa Fe, NM, in June. Support is provided by members of all the Rio Grande Department chapters. Rocky Mountain YLC consists of one 5-day conference held in Pueblo, CO, in July. Ninety-nine students are scheduled to attend. Support is provided by both the Colorado Springs and Denver Chapter. The Arizona YLC consists of one 5-day conference held in Phoenix, AZ, in July. Support is provided by all the Arizona Chapters.

ROTC/JROTC Awards. All Chapters tend to support these outreach programs at some level, but the numbers vary widely from chapter to chapter. Numerous JROTC and ROTC awards were made in the springtime. In addition, Companion Warren Moore, Maj Gen, USAF (Ret), of the Colorado Springs Chapter, was honored to again make the presentation on behalf of MOWW National HQ of the Raoul Lufbery Award to the Outstanding Student of Modern Western Languages at the US Air Force Academy Awards Ceremony in May.

Scouting Awards. LT Evan Totten, a new member of the Denver Chapter and the Region XIII Scouting Coordinator, has been making great strides in revitalizing the MOWW scouting program in the Region. In fact, his efforts seem to be spilling over to other Regions! By early June, reports on scouting activities had been reported by all thirteen Chapters in the region. However, not all chapters are actively supporting the MOWW scouting outreach program. LT Totten will be working hard in the coming MOWW year to improve on this program.

Massing of the Colors. The Chapters in Region XIII conducted four MOCs during the year, as follows:

- Catalina Mountains: 10 November 2013 in Tucson, AZ
- Santa Cruz Valley: 18 January 2014 in Sahuarita, AZ
- El Paso: 16 April 2014 in El Paso, TX
- Santa Fe: 14 June 2014 in Santa Fe, NM



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Awards. On 14 June, in conjunction with the Region XIII meeting in Santa Fe, SVCINC John Hayes presented BG Tony Trifiletti, USA (Ret), Director of the Rocky Mountain Youth Leadership Conference, with the Gold Patrick Henry Award.

### Additional Activities:

- Pueblo Chapter: In the fall of 2013, the CINC Capt Debbie Kash visited the Center for American Values in Pueblo, CO, and realized that this would be a good place to have an MOWW Chapter. She tasked the Region XIII Commander with establishing one. Since then, the Commander, supported by the Colorado Springs Chapter, has made limited progress toward this goal.
  - In November, members of the Chapter visited the Center for American Values to learn more about it and to explain what MOWW is proposing to do if it can establish a new Chapter (to be called the Home of Heroes Chapter).
  - In December, the Region Commander briefed the Military Affairs Committee of the Pueblo Chamber of Commerce to explain the proposed Chapter and its function.
  - In January, members of the Colorado Springs Chapter set up a booth at the Ft Carson Retiree Day event in an attempt to find and sign up new MOWW members who live in or near Pueblo. There were none.
  - The Colorado Springs Chapter held a Chapter meeting in Pueblo at the Center for American Values on Wednesday, 21 May, at which Chapter Commander COL Barrie Town inducted our newest member Col Jeff Chostner, USAF (Ret), the District Attorney for Pueblo County, into the Order. Only one of the seven eligible JROTC instructors from Pueblo, Pueblo West, and Canyon City joined us, which was disappointing.
- Efforts to recruit some or all of these retired Army officers into the Colorado Springs Chapter continue, to eventually be transferred into the Home of Heroes Chapter in Pueblo. The facts are that few retired or former officers and warrant officers live in Pueblo, CO.

FOR THE GOOD OF THE ORDER

RICHARD H. RIMA, Colonel, USAF (Ret)  
Commander, Region XIII



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION XIV REPORT

This year we continue to maintain a strong presence in the ROTC and JROTC area with relatively few Companions being directly involved. Most of our Chapters support JROTC units whereas ROTC units are supported by few chapters because there are less ROTC units in the Region.

The San Diego Chapter sponsored a Massing of the Colors in Balboa Park, San Diego. This is one of the big events for Veterans organizations, JROTCs, Boy and Girl Scouts, and other patriotic organizations in the county.

Chapters in the region have supported and held YLC conferences. This is one of the best ways to show our young Americans what MOWW does, and provide them with knowledge and skills to excel in their leadership abilities as they continue on with their lives.

Camp Pendleton Chapter uses a Perpetual Board at the meetings. This has proven to be effective tool to gain new perpetual Companions in the Order. How it works is: at each meeting, there is a board with 50 spaces. Companions pay \$7.00 for a space. When all 50 spaces are full, a drawing is held and the Companion who has the winning number brings in one or two new Perpetual Companions with no costs, or for half of the cost of joining our Order.

New Companions are critical for the future success of our Order. We must treat them with respect and be willing to listen to their suggestions. When we elect or appoint them to staff positions, we need to be mentors: let them reflect the thinking of their generation so they will make our Order attractive to their peers. At the same time, we must provide them with a sound history of our Order and what makes us different from other veteran organizations. Recruitment by itself is not the sole answer for our future success and longevity; sponsorship and continued mentoring are essential.

Programs and events must appeal to the younger generation, and their families and their peers. One of the major influences on whether or not we are going to purchase a major item such as a car or a house is our spouse. This also applies to organizations we join. How will it affect the family and what benefit will the family gain from joining the Order? We need to demonstrate to them that their time and treasure will help grow patriotism, knowledge of our country and all of the ideals expressed in our Preamble in their community and throughout the nation. We need the family to help us.

Chapters must be more than a "Senior Citizens Knife and Fork Social Club;" they must be doing things that appeal to both Companions and non-Companions alike. Unfortunately, many of our Chapters are only meeting once a month or less, and having lunch and that it. The Region need to energize its Chapters, they need to get out of their safe zone and spread the word about our Order and the steadfast devotion to our nation and what it stands for. I would to issue a shirt to every new member with our logo on it. I will try to institute this starting August this year. We need to be seen everywhere.

Chapters participated in honoring our veterans on Memorial Day. Some chapters participated in parades and others participated laying wreaths to honor our veterans. Our colors were on display to honor our veterans in many communities.



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The Region is actively supporting the Library of Congress Veterans History Program, and it is moving forward with this long-range Region project.

Overall, our Region is active and strong, but we have about three Chapters that are in need of help, and two that have shown great progress.

FOR THE GOOD OF THE ORDER

WILLIAM G. BYRNE, JR., LtCol, USMC (Ret)  
Commander, Region XIV



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### REGION XV REPORT

Region XV currently has 2 chapters: Portland OR and Puget Sound – Tacoma WA.

Region XV Annual Meeting was held 8 June 2014.

Chapter Reports:

- Anchorage Chapter:
  - The chapter is closed. It was inactive for over 3 years.
  - Region XV endorsement of their request to merge with Puget Sound Chapter was forwarded to VCINC Col David Gibson on 17 January 2014.
  - Puget Sound Chapter provided ROTC / JROTC awards to all Alaska units in 2014.
  - Anchorage Chapter closed its bank account and sent remaining funds to the Puget Sound Chapter to support ROTC/JROTC awards in future years.
- Harvey Latham Chapter:
  - The Harvey Latham (Salem, OR) Chapter was deactivated by the fall 2013 EXCOM.
  - The chapter sent three students from the Salem OR area to the 2013 NWYLC. Puget Sound Chapter provided JROTC awards to all Salem OR units in 2014.
  - The balance of approximately \$385 will be donated to the Northwest Youth Leadership Conference as approved by the Puget Sound Chapter on 8 June 2014.
- Portland Chapter:
  - The chapter sent thirteen students from the Portland OR / Vancouver WA area to the 2013 NWYLC. Portland provided 4 ROTC's and 4 JROTCs with awards in 2014.
  - The 50th Massing of the Colors and Service of Remembrance was scheduled to be held 13 October 2013 but was cancelled due to government shutdowns and no National Guard support.
  - Region XV endorsement of their request to merge with Puget Sound Chapter was forwarded to VCINC Col David Gibson on 17 January 2014.
  - The balance of approximately \$4,000 will be donated to the Northwest Youth Leadership Conference after the merger is approved by the next EXCOM.



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- Puget Sound Chapter:
  - The 2013 Massing of the Colors was held at Fort Lewis, WA as part of the annual 9/11 Program on the Main Parade Field with 65 units in attendance. The 2014 and future events will also be held on 9/11.
  - The chapter sent 58 students from the Puget Sound WA area to the 2013 NWYLC.
  - Highlights from the chapter meetings that were held each month September 2013 through June 2014: The October Northwest Youth Leadership Conference (NWYLC) review had 4 students from the 2013 NWYLC give fine reports. The November National Security program had I Corps Commander MG Lanza as the speaker. January was Patriotic Education with 18 Stadium High Navy JROTC cadets presenting the Historic Flag Program and a selection of patriotic poems. February was Legislative Update with Washington State Representative LtCol Dick Muri providing the updates. April was Bronze Patrick Henry Medallion presentations with 10 awarded to very deserving students. May was the annual ROTC Award Dinner with 37 cadets and Instructors from 14 local ROTC / JROTC units attending. At the June meeting, annual awards were presented and a new staff was inducted.
  - Awards for the year included: a Silver Patrick Henry Medallion to LTC Cheryl Brady the Chapter Chaplain, a MOWW Membership Medal to LT John McConnell, Bronze Patrick Henry Plaques to Clover Park AFJROTC, Henry Foss AFJROTC and Spanaway Lake NJROTC and a special 20th Anniversary Plaque to Stadium NJROTC.
  - The chapter supported 18 ROTC and 62 JROTC programs with 9 members making award presentations at 24 of the ceremonies.
- Silver Patrick Henry Medallions were presented to members: CAPT David Melin at his retirement from the University of Washington Navy ROTC after 30 years active duty who is now the Scouting Committee Chair for the Puget Sound Chapter, LtCol Ron Eisel the Senior Naval Science Instructor at Spanaway Lake NJROTC who is transferring to NJROTC Guam and will be the ROTC Assistant Chair for the Puget Sound Chapter and HP member Mary Hutchins for her long standing support of MOWW. Non-member Maj James Phillips the AFJROTC Senior Instructor at Foss High School was awarded a SPH for 20 years of JROTC service and his support of MOWW activities.
- Region XV is scheduled to be deactivated at the 2014 National convention because after the EXCOM votes to approve the merger of Anchorage and Portland with the Puget Sound Chapter. Puget Sound Chapter will then be the only active chapter.
- Region XV Staff voted to provide a scholarship donation of \$375.00 for the Northwest Youth Leadership Conference (NWYLC) and the balance of \$72.11 to the NWYLC after deactivation in August.

FOR THE GOOD OF THE ORDER

ALAN M. MANDIGO, CDR, USN (Ret)  
Commander, Region XV



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### GENERAL STAFF OFFICER (ELECTED) REPORT

As an elected General Staff Officer, I was assigned to work with COL Clay C. Le Grande, Jr., USA (Ret). We had responsibility for Regions VII and VIII.

As a GSO, I contacted chapters in Region VII and VIII letting them know who I was and offered my assistance in any way that I might be of help. I also attended a number of chapter meetings and events throughout the Region.

My primary focus was Publicity. I worked closely with COL Le Grande contacting chapters to collect articles that would be used to help chapters more easily write their own articles. The goal is to raise the awareness of MOWW throughout the country. It is envisioned that a toolbox would be created with either templates or examples of previously written articles. The toolbox would have examples covering the usual events of a chapter. This would make it more likely chapters would publicize the many things that they are doing. More publicity will also lead to increased membership.

It has been an honor to work with COL Le Grande and to have been an elected staff officer of the Military Order of the World Wars.

FOR THE GOOD OF THE ORDER

DAVID E. WIRSIG, Maj, USMC (Ret)  
General Staff Officer (Elected)



# 2014 MOWW Convention Book

## NATIONAL OFFICER REPORTS

### GENERAL STAFF OFFICER (APPOINTED) REPORT

Assigned (Oversight Responsibilities) Region VII

I attended all chapter staff and regular meeting and assisted current chapter commander with assigned duties, to include arranging meeting programs when needed. I also assisted with the annual Veterans Day Massing of The Colors program at Parkview Baptist High School. Along with chapter staff members, I took part in the annual Wreaths Across America Program at Port Hudson National Cemetery in December 2013. In addition, I presented a MOWW Award of Appreciation plaque to Parkview High School for their support of our Veterans Day Massing of the Colors program. Additionally, I attended several JROTC and ROTC award presentations in the greater Baton Rouge area for the chapter.

On a regional level, I attended the Region VII Conference in Jackson, Mississippi, where we gave a presentation to the Chapter Commanders on how to conduct a Massing of The Colors program. At the request of the VCINC COL Le Grande, I attended the Central Arkansas Chapter's June meeting to present the Silver Patrick Henry Award to the Chapter Commander for his outstanding service to the Order. Last, I supported VCINC Le Grande in any additional administrative and operational duties as needed.

FOR THE GOOD OF THE ORDER

SHAUN B. MCGARRY, LTC, USA (Ret)  
General Staff Officer (Appointed)



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### HOMELAND SECURITY COMMITTEE

Homeland Security continues to be an area of importance to the Order and our Companions. We are beset with a constant barrage of threats, (real or fanciful), on a daily basis. The question is, "How do we respond in a thoughtful and impactful manner to these items?" This is where the MOWW and Homeland Security come into play.

Some Chapters have done some excellent work in this area:

- The Leigh Wade Chapter (Washington D.C.) under the leadership of Homeland Security Committee Vice Chair COL (DR) S. John Whidden, COL, USA, was able to secure retired Admiral Thad Allen, USCG (Ret), 23rd Coast Guard Commandant, to speak about the events in New Orleans during Hurricane Katrina, and the impact of the BP oil spill on the Gulf Coast. Many of you may remember that Admiral Allen was placed in charge of these events by Presidents Bush (Katrina) and President Obama (BP).
- Committee member, Dr. John S. Hollywood, PhD, presented seminars on "Terrorism in the United States—where the threats came from and how they were identified," to MOWW Chapters during the year.
- The COL Woolsey Chapter featured two FBI Special Agents who spoke on Anti-Terrorism efforts in California, and throughout the world.
- The Pinson Memorial Chapter recognized the Irving TX Fire Department for their award for "Recognized Best Practices" Award from the Texas Fire Chiefs Association.
- The MG George G. Meade Chapter conducted a one-day Law and Order YLC focused on the Maryland State court system, to include a speech from the Chief Judge of the Court of Appeals, (Maryland's Supreme Court).
- The Bradenton-Sarasota Chapter had a presentation on Identity Theft taught by local law enforcement personnel.
- Several Chapters recognized Law Enforcement Officers during the year, to include Gen Vandenberg, and MG Meade Chapters, among others.
- Other MOWW Chapters have also provided excellent guest speakers on responding to natural disasters, to include floods and hurricanes, and what steps individuals could take to prepare for these events.

Homeland Security Committee members were encouraged to write articles for the *Officer Review*™ during the past year. Unfortunately, due to work commitments by committee members, this did not occur. We anticipate this will change during 2014-2015.



## 2014 MOWW Convention Book

Dr. John Hollywood was offered the position as Chair, Homeland Security Committee, for the upcoming year (2014-2015), and we anticipate some very positive items from him based on his access to individuals in the intelligence community and his own research on terrorism.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Chair, Homeland Security Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### LAW & ORDER COMMITTEE

Appendix N of our MOWW Policy Manual Provides Companions with information that can be used to develop a chapter law and order project. It walks our Companions through steps from: Project Development Considerations, Coordination & Presentation, Action Plan Development Functional Areas, Example Projects and Resources. Additionally the Chapter Activity Report has a box to be filled in for Chapters Law and Order involvement.

May is designated as Law and Order, or Law Enforcement Month for MOWW. However we cannot wait for May to start our projects. Chapters need to start their planning after the new Officers take over.

I know “we,” as Regions, Departments/States, and Chapters, are busy working to keep our Order alive and growing with the projects we currently have, and starting a new project seems to be just another commitment that may go unmanned. However, this year I am asking all of my Companions to help our Chapters to work and report on a Law and Order Project.

This year, the Law & Order committee received only seven applications for review. I would like to have our committee members work much harder next year. So please get involved with a Law and Order project for next year.

FOR THE GOOD OF THE ORDER

WILLIAM G. BYRNE, LtCol, USMC (Ret)  
Chair, Law & Order Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### MAGAZINE COMMITTEE

The MOWW Magazine Committee held its annual meeting on 18 June 2014 at HQ MOWW. Committee member attendees follow:

- Present:
  - PCINC LTC Alfred H. M. Shehab, USA (Ret); Chairman
  - VCINC LTC Ruth L. Hamilton, USA (Ret); Vice Chair/Recorder
  - IPCINC LTC Gary O. Engen, USA (Ret); Member by Rule
  - PCINC CAPT Russell C. Vowinkel, USN (Ret)
  - TG LTC John H. Hollywood, USA (Ret)
  - Brig Gen A. B. Morrill III, USAF (Ret); MOWW/CS and Editor-in-Chief, *Officer Review*<sup>™</sup> magazine (*Ex-Officio*)
  
- Absent:
  - COL M. Hall Worthington, USA (Ret)
  - LTC Bruce McPherson, USA (Ret)

PCINC LTC Shehab convened the meeting in the VADM Dyer Memorial Conference Room at HQ MOWW. Before beginning the article selection process. PCINC LTC Shehab asked Brig Gen Morrill to report on the status of funds in the VADM Dyer Trust Fund. Brig Gen Morrill stated that the trust exceeded projected growth, that it currently generates enough to fund the annual awards, and over time it continues to grow.

- As Editor-in-Chief of the *Officer Review*<sup>™</sup> magazine, Brig Gen Morrill stated that we have many different types of articles submitted. Some are directly connected to the tenets of our Preamble, while others feature personal experiences, operational successes, or outreach programs. The quality, readability, and topical aspects of the published articles should all be considered in article selections.
  
- PCINC LTC Shehab guided the discussion and selection of published articles and columns under consideration. All articles in the *Officer Review*<sup>™</sup> magazine from July/August 2013 to June 2014 (except for the September 2013 National Convention issue and the March 2014 YLC Issue, and articles from non-Companions or reprinted articles) were considered for the VADM George C. Dyer Writing Prize competition. Committee members who had articles published were ineligible.

Committee members reviewed articles from the previous year's magazine issues before the deliberations began. Before the meeting date, LTC Hamilton emailed proposed Magazine Committee meeting procedures. Committee members worked diligently to determine the top articles. The large number of quality articles, and their applicability to the Order and Companions, generated discussion during the deliberations. Voting procedures for next year will be revised slightly to make the selection process more efficient.

Annual awards follow:



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- VADM Dyer Writing Prizes for Excellence
  - First Prize (1 award at \$2,000)
  - Second Prize (1 award at \$1,000)
  - Honorable Mention Prizes (3 awards at \$500 each)
- The Committee also approved awarding Certificates of Appreciation (4 each).

The Committee final selection of award winners for a First Prize, a Second Prize, and three Honorable Mention Prizes will be announced at the 2014 MOWW Convention Awards Luncheon. The Committee compliments the published authors on their submissions and extends its congratulations to all award recipients.

- Certificates of Appreciation will also be awarded to three authors to acknowledge the value of their published articles and honor their writing excellence. The following individuals will receive MOWW Certificates of Appreciation for their contributions to the *Officer Review*<sup>™</sup> magazine.
  - Ms. Morgan Irons, a student of the American Independence Foundation of Colonial Virginia (AIFCV) Youth Leadership Conference (YLC), will receive a Certificate of Appreciation for her thoughtful and inspiring article, “A Foundation Based in Truth” expressing her appreciation for the experience of attending the AIFCV YLC (*Officer Review*<sup>™</sup>, Jun 14).
  - CPT (Dr.) Robert E. Mallin, USA (Fmr), MOWW Surgeon General, will receive a Certificate of Appreciation for his recurring column “Surgeon’s Tent,” that provides useful information on a number of health-related and medical topics of interest to Companions.
  - Companion COL James T. Roberts, Sr., USA (Ret) for his Op-Ed National Security articles, will receive a Certificate of Appreciation for his articles “Reuniting Near Abroad” and “Deploying vs. Positioning,” that emphasize the importance of national security in our daily lives (*Officer Review*<sup>™</sup>, May and Jun 14, respectively).
  - Assistant Surgeon General COL S. John Whidden, MD, PhD, USA (Ret), will receive a Certificate of Appreciation for his superb article, “Operation Restore Hope: Never So Few” (*Officer Review*<sup>™</sup>, November 2013). This article discussed the challenges faced by the UN-sanctioned Unified Task Force (UNITAF) that operated in Somalia from 5 Dec 92-4 May 93, to create a protected environment for conducting humanitarian operations in the southern half of the country.

The Committee lauded Brig Gen Morrill for his continual improvements to the *Officer Review*<sup>™</sup> magazine and his “Chief’s Notes,” which contain helpful tips and guides to assist Companions of the Order.

FOR THE GOOD OF THE ORDER

PCINC ALFRED H. M. SHEHAB, LTC, USA (Ret)  
Chair, Magazine Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### MONUMENTS & MEMORIALS COMMITTEE

Our Order's Preamble declares that we are "To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars...." This mandate takes on a special significance if one considers that our Order grew out of World War I and 2014 is the first year of a four-year centennial of World War I. The Centennial will spark many very meaningful and enlightening public and private events here, in much or Europe and many other places around the World.

The Memorials Committee hopes to use this Centennial anniversary to inspire Chapters and, indeed the Order, to consciously put this tenet of our Preamble into practice. Indeed the Centennial provides a fantastic opportunity to advance the Strategic Goals of our Order. Chapters are encouraged to initiate two simple programs.

The first is for chapters to provide our Order with a list of all World War I memorials in their communities that have been created or supported by MOWW members and/or chapters. Our Policy Manual calls for the creation of a national Registry of Memorials. That has not been done, but it will be done. Every Chapter will be provided a form on which to submit this information.

- During this past year a former YLC Team Leader, now serving in the Navy along with shipmates, pulled into port in Manila and as interesting activity placed a wreath at the American Cemetery in Manila. He found this simple gesture to be a very moving experience—to look at the gravestones of thousands of men who had laid down their lives for what our nation stands for.
- There is much more that we can do to raise the visibility of such strike memorials to those who have served around the world. If it is just a moment, we, and future generations, need to be reminded of the sorrows and sacrifices of families suffered in the cause of freedom. In an age of smart phones and Facebook, it may be hard to invoke such thought, but, the MOWW Registry of Monuments and Memorials is one small way to keep this heritage relevant and meaningful.
- In this undertaking, MOWW will join the efforts of the World War I Centennial Commission, the American Battle Monuments Commission, and the World War One Memorial Inventory Project. Together, we will encourage the conservation and preservation of monuments themselves, engage school students and communities in researching and learning about the history of such monuments and the stories behind the names inscribe on such memorials, and we will remind current and future generations of their meaning and the great deeds they memorialize.

The second Chapter initiative is to not only list a monument or memorial in the MOWW Registry but also to take action: (1) to undertake the planning, creation and building of a new memorial, (2) to become actively involvement as a volunteer in the preservation and interpretation of existing monuments or, (3) to participate in the refurbishing and rededication of neglected Monuments and Memorials.

Just in the last year there have been great examples of what MOWW Chapters can accomplish. The MOWW Chapter in Porto Rico, Chapter 121, refurbished and permanently installed a plaque in the Puerto Rico National Cemetery reading, "To the memory of those gallant soldiers who rest in these sacred grounds,



## 2014 MOWW Convention Book

their deeds, and their sacrifices to defend and preserve freedom will never be forgotten. To their eternal remembrance we dedicate this memorial.”

Finally, Your Memorials Committee would like to suggest two ideas that it believes are consistent with the purpose of the Committee but also the tenets of the Preamble.

- First is to see the Perpetual Membership itself as a perpetual memorial to those Companions who have served. Our Perpetual Membership is truly a unique way to not only provide dividends to Chapters but to simply record in perpetuity one’s service and underscore a special meaning to a Companion’s service to others.
- Second, the Committee would like to include within the YLC program material specific reference to why Monuments and Memorials are important. There have been several very moving two-to-three minute video clips circulating recently that carry a very poignant message for young future leaders about the serious side of patriotism.

FOR THE GOOD OF THE ORDER

STEWART L. ENTZ, Captain, USAF (Fmr)  
Chair, Monuments & Memorials Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### NATIONAL SECURITY COMMITTEE

This year, in addition to the National Security Seminar scheduled for Thursday, 7 August, a National Security panel discussion will follow the seminar. The former is designed to orient companions on the overall National Security Program with the goal of encouraging more chapters to have an active program and to compete for a National Security Award, while the latter will provide a forum for discussion of current issues pertinent to national security.

National Security should be of the utmost importance to all Companions. Summarized below are important issues affecting our nation. In particular, our fiscal posture is an overarching and determining factor facing policy makers as they address these issues. All of us need to speak out often – orally or in writing—of our concerns, especially as they relate to our nation’s security.

We face many threats and challenges at home and abroad. Congress and the President must focus on Immigration Policy, Border Security (including coastal areas), Economic Policy (including the national debt), Energy Policy, and Cyber Security. Aggressively continuing The War on Terror (Al Qaida and its affiliates), potential confrontations with Iran over its nuclear program, China with its military enhancement and territorial voyeurism, North Korea’s erratic government, general instability in the Middle East and North Africa, and a secure Israel are near and long term national security issues.

Proposed Department of Defense funding cuts are of immediate concern. Significant budget cuts and projected future sequestration cuts portend unprecedented force reductions and a reduced Quality of Life for the current force that will materially affect readiness and our military response capability in the face of unforeseeable and unpredictable world events affecting our security interests. The committee has prepared a National Resolution urging Congress to ensure that our military capability to respond to worldwide threats to our national security is not diminished. I hope that this resolution will be approved in convention.

FOR THE GOOD OF THE ORDER

MICHAEL GEORGE, LTC, USA (Ret)  
Chair, National Security Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### PATRIOTIC EDUCATION COMMITTEE

It is really inspiring and a continuing education for me to be your Patriotic Education Committee (PEC) Chair of our very sound, but limited, outreach program of Patriotic Education. We have so many ways to bring Patriotic Education to America's youth, e.g., Multi-Day, Two-Day and Single-Day Youth Leadership Conferences (YLC), elementary and middle school forums, Joe Foss Program support, Massing of the Colors, and more. These and other patriotic activities are doing wonders in educating our youth. Because of all of you MOWW volunteers, and all those great family members and other supporters that make it all work, we are having an impact! Congratulations to all of those Companions, spouses & other volunteers for what they do! We meet all MOWW Strategic Goals with our programs, but just not in every Chapter!

Even though you are doing an outstanding job, there are thousands more that are missing one of the best patriotic and educational opportunities around. I am very proud of what we do and enthused about what our programs accomplish with so few dedicated supporters. The motivation and hard work that all of you supporting these activities do, not only for the new students but the young leaders we bring back each year, are amazing. However, we are still a "limited Outreach Program" because we are not getting the word out to enough students or prospective Companions: RECRUIT!

#### BE INVOLVED IN PATRIOTIC EDUCATION

- I want to emphasize how you might get more involved in the Patriotic Education (PE) of our youth. Every chapter needs to commit to some part of Patriotic Education. It is through PE Flag Forums & Single-Day YLCs at high schools, middle schools and even elementary schools. PCINC Jim Elmer and his team supported 8,465 elementary students across Arkansas in 2013-2014 school year. They could have done more but snow days limited them.
- That is awesome, but you can start now and build to "awesome!" You can do at least 10% of that in your own communities. Start by going to these schools and teaching about our flag, Civics, our Country, Free Enterprise—all or part of them. Volunteer to do JFI presentations! You have the advantage of educating more students and preparing future students for a more serious look at Leadership, our Nation & the Founding Documents and Free Enterprise. Then they will either be better prepared or enthused to attend a multi-day YLC you operate or support.
- We have several chapters in MD, KY and PR conducting single and two day YLC at ChalleNGe academies. This is where we work with the National Guard and their ChalleNGe Program. They provide the facilities security and Leadership while we concentrate on the Civics portion. We also continue to prepare 20,000 plus students at Flag Forums, one day YLC, two day YLC and Joe Foss Programs each year. We can do 25,000 easily by more of you visiting the schools in your area. Once you have done that you can use that to sell our organization either for recruiting or for funding for a multi-day YLC.



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### ESTABLISH YOUR OWN YLC

- Once you decide on supporting your own YLC, contact us—*and we will help you set it up!* On the move: Topeka and Las Vegas Chapters are starting new Multi-Day YLCs this coming year. The MG Meade Chapter does a unique Law & Order Single Day YLC and Puerto Rico did another Single-Day YLC at a JROTC encampment.
- Go to the MOWW Policy Manual (Appendices Q & R) on our MOWW web site at [www.moww.org](http://www.moww.org) and see how a YLC is done! Go to Appendices of the Policy Manual and learn how to do a Massing of the Colors. Review again our articles and YLC schedule in the March 2014 issue of the *Officer Review™* magazine. See how these great programs do so much good for the students and our Order. Is there one in your area? If not, see if you can set one up. If you cannot setup a program, get behind it by helping to finance it. If you cannot donate, then go out and solicit funds from other organizations either you belong to or know someone else that does. A small gift card from a local store for water or other supplies could help a lot! Each one could go to big box stores like Walmart and they will give you at least a \$50 card!
- I was very impressed with what they all do with limited time, money but with tons of enthusiasm. The support staffs are amazing—*but most could use more support from their own chapters, states, departments and regions.*
- We will have some fresh ideas for our convention seminar and PE Committee meetings during the 2014 Convention: the future of Patriotic Education (PE) in the Order; expanding use of the Toastmaster system; social networking pluses and minuses, and; examples of forums, e.g., Single-Day, Two-Day & Multi-Day YLCs, and Massings of Colors (MOC).
- Did you know you can even get a chapter award for having fun and knowing that you are educating our youth? Chapter Commanders need to go to the Policy Manual, Appendix P, “The PE Program Award.” It is really as simple as filling in the blanks with what all you do in Patriotic Education, e.g., speaking about our flag to elementary or secondary schools, JFI Presentations, sending or paying for students at a YLC, or actually operating your own. Here is the good news: all that, and you do not have to send exhibits! How about taking credit for your Massing of the Colors or participating at other chapters’ MOCs? It all counts! Some will not do it, but how about you? They should be in the mail to me as I write this. I hope you submitted this year. If not, start preparing now! I guarantee you that you will learn something at every Massing of the Colors, Flag Forum or any size of YLC you attend.
- MOWW continues to insure our Volunteer and Youth Protection Program. Note we include you as volunteer! We continue to provide Certificates of Insurance to YLC venues that request them. We do have to maintain a list of you, the volunteers, etc., to satisfy insurance requirements. I will use the compilation of those names that have taken the BSA Youth Leadership Training as part of our YLC program and will update it each year. However, every chapter commander needs to send the Patriotic Education Committee the names and addresses of Companions for each major volunteer PE project you perform, such as a drivers to events, Massing of the Colors, Joe Foss Programs, Flag Forums, etc., that you have conducted this past year. PE Committee contact information is in the National Directory on the MOWW website, but here is my email address: [DandDMinor@aol.com](mailto:DandDMinor@aol.com).



# 2014 MOWW Convention Book

## THE MOWW POLICY MANUAL PROVIDES HELPFUL INFORMATION

- You have so much information available to you. Please look at MOWW's Strategic Plan (also on the MOWW website) where the Patriotic Education Committee challenges every chapter commander and others in the chain of command to push for more students and to devote more time educating those students. It is easy to read and follow. Please go to that section of this Convention Book to review where we are through 2014, and where we are going in 2015. We would like your input.
- The funding for all of our programs comes from many sources and people, but the predominant ones are first, chapters, departments and regions out of their own pockets/funds. Second are the Companions that have established funding organizations (501 (c) 3). Third are organizations designed to support our efforts, such as the Youth Enrichment Fund, Inc., the Patriotic Education Information, Inc., (for "Keys to the Constitution" and "Ten Best Speeches." The money for all of them comes from different sources, e.g., MOWW's Hann-Buswell Chapter and the Texas PEF. Even with this outside help each individual YLC and supporting MOWW entity must continue to seek support from corporations, other service organizations, philanthropic organizations, etc., to survive. For example, in AZYLC, local chapters of Korean War Veterans, AUSA, MOAA, MOPH, American Legion, OCS, etc., each sponsored the cost of one student. I know of others with donations from SERTOMA, Kiwanis, AFA, USAA, etc., and that's just a start!
- We continue to be recognized by the National Association of Secondary School Principals (NASSP) for our Patriotic Education Activities. It officially starts each school year in September, and we have again been recognized for 2014-2015. You can advertise their accreditation for this coming school year. In September, the NASSP seal will be on the MOWW website ([www.moww.org](http://www.moww.org)).

## MOWW'S PHOENICIAN AWARD HONORS EXCEPTIONAL ACHIEVEMENT

- Previously, the Phoenician Award has been presented each year at National. In recent years, recipients sometimes couldn't attend because they were involved in beginning the phase of their lives, e.g., military academies, universities, scholastic travel, etc. Consequently, we determined that it was better to present it in the recipient's community to allow their family and friends to attend, to enable local publicity that helped the local MOWW chapter, and more. We did that last year and it was a total success.
- The winner for 2013 is Kenneth Hackworth, who was the Outstanding Student from the San Diego YLC held at San Diego State University (LtCol Michael Murphy, Director). You can read his essay in this book. Kenneth received a \$2000 check for his efforts. The First Runner Up, Courtney Erbes, was from the Southwestern YLC at Texas Wesleyan University (TWUYLC). She received a check for \$1,000. The Second Runner Up, Spencer Drakontaidis from Norwich University (NEYLC-2), received a check for \$500. Congratulations to those who sponsored and supported those outstanding students! Wouldn't you be proud, if a Phoenician Award recipient was a student you sponsored from your chapter?

We are looking forward to a great year with all your support. Again take a look at the March YLC issue of the *Officer Review*™ magazine and see where all the Multi-Day YLCs are conducted. Read the articles on Single-Day & Two-Day YLCs and other types of presentations and see how you can help! YLC Directors should be taking great photos and writing their articles for the MARCH 2015 Officer Review which deals strictly with Patriotic Education! Patriotic Education articles written about Massings of the Colors and



## 2014 MOWW Convention Book

other local PE events are also requested. Please see the enclosed “Chief’s Notes: Guidelines for Submitting YLC Articles.” These are also appropriate for “Chapter in Action” articles on our Officer Review™ magazine to keep us aware of Patriotic Education activities throughout the year

Thanks again to all Companions, families and friends, for what you and they do for the youth of our nation!

FOR THE GOOD OF THE ORDER

RICHARD E. MINOR, COL, USA (Ret)  
Chair, Patriotic Education Council

Enclosure:  
Chief’s Notes: *Guidelines for Submitting YLC Articles*



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## CHIEF'S NOTES: GUIDELINES FOR SUBMITTING YLC ARTICLES

### Submitting YLC Articles and Photos

- Articles.
  - Email articles to [www.moww.org](http://www.moww.org). Use Microsoft Word.doc or .docx (no hardcopy submissions)
  - Use the following subject for the email: OR YLC ARTICLE (*Insert YLC Name*)
- Photos.
  - Upload photos to MOWW'S YLC **Flickr** account.
  - Go to: [www.flickr.com](http://www.flickr.com) | User ID: [ab.morrill3](#) | Password: [Mowwylc1919](#)



*NOTE: The User ID & Password are case-sensitive | Select the specific "Set" (named folder) for your YLC*

### Picking the Author Early is Job #1

- The YLC Director normally writes the article but any YLC staff member can write it—and so can YLC students.
- The YLC Issue is an advertising tool for MOWW and a recruiting tool to motivate students to attend YLCs. The YLC Issue also stimulates parents and teachers to nominate students to attend YLCs, encourages contributors to donate to YLCs, and motivates veterans to join MOWW.

### Articles Do Not Have to be Lengthy to be Excellent

- Each multi-day YLC may submit one article. Article length depends on if the YLC is a single or multi-session.
  - Article length is <500 words for YLCs with one session in an operating year, e.g., the New Jersey YLC.
  - Article length is <800 words for YLCs with multiple sessions in an operating year, e.g., New England.
- Exception: Each YLC location of the Southwest YLC family of YLCs will have a separate article of <500 words.

### Good Photographs Grab the Reader's Attention

- Each YLC should appoint a YLC photographer as a sole duty.
- Photos should reflect a mix of activities showing students, presenters, instructors, staff, etc., interacting.
  - Photographs should show YLCs are fun, informative, challenging and beneficial. They should reflect interest, action and enjoyment (vs. merely having static group shots, e.g., "line-ups.")
  - Photos **must** be at  $\geq 300$  DPI taken only with a digital camera. Cell phone cameras are OK if they produce photographs that are  $\geq 300$  DPI. Do not use the "date stamp" function on your digital camera. Do not use film cameras.



### Crisp Narrative Keeps the Reader's Interest

- Articles should exemplify effective writing that is clear, accurate and concise—that really tells a story that excites the reader.
- Since all YLC articles mention the YLC curriculum, do so in a way that distinguish the specific YLC's personality, etc.
  - Highlight the YLC curriculum, location, special events, speakers and student comments. Mention top students, student leaders, faculty and speakers. Cite full ranks, names, etc.
  - Since YLC articles report on YLC benefits to a student's education and development, articles should be upbeat.
- Other effective writing tips:
  - Use "active voice" vs. "passive voice."
    - ◆ Use Active Voice: "Our troops defeated the enemy."
    - ◆ Avoid Passive Voice: "The enemy was defeated by our troops."
  - Keep sentences to  $\leq 15$  words and vary sentence length.
    - ◆ Use "Spell Check" and "Grammar Check" functions.

INSTEAD OF	WRITE
<i>Make an examination of . . .</i>	<b>examine</b>
<i>Present a comparison of . . .</i>	<b>compare</b>
<i>Be in agreement . . .</i>	<b>agree</b>
<i>Perform an analysis of . . .</i>	<b>analyze</b>
<i>Produce an improvement in . . .</i>	<b>improve</b>





# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### RESERVE OFFICER TRAINING CORPS (ROTC) COMMITTEE

ROTC Committee:

- |               |                         |   |               |  |
|---------------|-------------------------|---|---------------|--|
| • Chairman    | CDR Alan Mandigo        | Tacoma, WA                              | 253-568-6544  | <a href="mailto:cdramm@outlook.com">cdramm@outlook.com</a>                       |
| • Vice Chair  | CW4 Robert Ozier        | Tucson, AZ                              | 520-886-9624  | <a href="mailto:rjozier@msn.com">rjozier@msn.com</a>                             |
| • Region I    | LTC Michael J. Jarvis   | Barre, VT                               | 802-479-1271  | <a href="mailto:mij1943@myfairpoint.net">mij1943@myfairpoint.net</a>             |
| • Region II   | COL Christopher M. Smrt | Louisville, KY                          | 502-639-9655  | <a href="mailto:atlsam@aol.com">atlsam@aol.com</a>                               |
| • Region III  | LTC Michael Wilgen      | Newark, DE                              | 302 292-1964  | <a href="mailto:mwilgen@comcast.net">mwilgen@comcast.net</a> ;                   |
| • Region IV   | COL Vincent Cammarata   | Mechanicsville, VA                      | 804 779-0555  | <a href="mailto:vincent.cammarata@comcast.net">vincent.cammarata@comcast.net</a> |
| • Region V    | LTC H. Boyd Long, III   | Evans, GA                               | 706 863-3320  | <a href="mailto:longboyd@comcast.net">longboyd@comcast.net</a>                   |
| • Region VI   | COL Larry Burnette      | Bradenton, FL                           | 941 794-2310  | <a href="mailto:burnette_l@juno.com">burnette_l@juno.com</a>                     |
| • Region VII  | LTC Walter Reagan       | Hernando, MS                            | 662 429-3846  | <a href="mailto:waltreagan@aol.com">waltreagan@aol.com</a> ;                     |
| • Region VIII | COL William Coad        | San Antonio, TX                         | 210 657-6971  | <a href="mailto:bcoad@earthlink.net">bcoad@earthlink.net</a>                     |
| • Region X    | COL Leonard C. Erdman   | Brookfield, WI                          | 262 794-0024* | *Fax uses home phone number  |
| • Region XI   | MAJ Ronald Jones        | St Louis, MO                            | 314 821-1360  | <a href="mailto:RJONES327@aol.com">RJONES327@aol.com</a>                         |
| • Region XIII | CW4 Robert Ozier        | Tucson, AZ                              | 520-886-9624  | <a href="mailto:rjozier@msn.com">rjozier@msn.com</a>                             |
| • Region XIV  | LT John W. Blankenship  | Santa Barbara, Ca                       | 805-969-0695  | <a href="mailto:john.w.blankenship@gmail.com">john.w.blankenship@gmail.com</a>   |
| • Region XV   | CDR Alan Mandigo        | Tacoma, WA                              | 253-568-6544  | <a href="mailto:cdramm@outlook.com">cdramm@outlook.com</a>                       |
| • Blackjacks  | LTC Paul Farinella      | Liaison, National Society of Blackjacks |               | <a href="mailto:pffarin50@hotmail.com">pffarin50@hotmail.com</a>                 |

Most chapters support the ROTC/JROTC units in their area. However, the ROTC Committee cannot give an accurate accounting of the degree to which MOWW’s ROTC Program is achieving Strategic Goal 2 (SG-32), “Strengthen chapter outreach programs,” without 100% of the chapters reporting their ROTC Program support. As of 29 June, the Committee had received only 26 Annual ROTC Reports out of the 104 chapters (25%) that should be providing and reporting on JROTC/ROTC Program support IAW MOWW Strategic Goal (SG) 2.B.2., Together, all chapters support every JROTC/ROTC program (detachment) by presenting MOWW’s Senior and Junior ROTC medals, ribbon bars and certificates.”

- Senior ROTC: Senior ROTC programs at colleges and universities remain the same.
- Junior ROTC: The Navy JROTC program is done with 2 major rounds of unit deactivations due to low enrollment. The AFJROTC program will be starting deactivations over the next couple of years but have provided no numbers or specifics. The Navy National Defense Cadet Corps (NNDCC) Program has been very successful and MOWW chapters are encouraged to contact any in their area and offer assistance, support.

ROTC/JROTC websites are user friendly, and cross reference units to states, and colleges and high schools.

**SERVICE ROTC**

- Army ROTC
- Navy ROTC
- Air Force ROTC

**WEBSITE**

- [www.armyrotc.com](http://www.armyrotc.com)
- [www.nrotc.navy.mil](http://www.nrotc.navy.mil)
- [www.afrotc.com](http://www.afrotc.com)

**SERVICE JROTC**

- Army JROTC
- Navy JROTC

**WEBSITE**

- [www.usarmyjrotc.com/](http://www.usarmyjrotc.com/)
- [www.njrotc.navy.mil/](http://www.njrotc.navy.mil/)



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- Marine Corps JROTC [www.mcjrotc.org/](http://www.mcjrotc.org/)
- Air Force JROTC [www.afjrotc.af.mil/](http://www.afjrotc.af.mil/)

Please note that the Senior and Junior ROTC Units List is normally updated just prior to the new school year, so units starting after the beginning of the 2013-2014 school year are not necessarily reflected.

<u>SERVICE</u>	<u># UNITS</u>	<u># COLLEGES</u>
• Army ROTC	272	972
• Navy ROTC	73	161
• Air Force ROTC	169	1215
<i>TOTALS</i>	514	2348

<u>SERVICE</u>	<u># UNITS</u>	<u>SERVICE GOAL</u>
• Army JROTC	1731	1645
• Navy JROTC	583	700
• Navy NNDCC	33	0
• Marine Corps JROTC	246	260
• Air Force JROTC	929	935
<i>TOTALS</i>	3522	3540

MOWW Regions and Chapters remain primarily responsible for determining if all of the units in their area are supported. Chapters are commended for their continued support of all ROTC and JROTC programs, and encouraged to annually submit their chapter ROTC Report.

FOR THE GOOD OF THE ORDER

ALAN M. MANDIGO, CDR, USN (Ret)  
Chair, ROTC Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (OUTREACH PROGRAMS)

### SCOUTING COMMITTEE

#### Committee Members:

<b>MAJ Robert J. Williams, USAF (Ret)</b>	<b>Chair</b>
<b>LTC Orin Lee Peters</b>	<b>BSA Representative</b>
<b>Ms. Deborah Kerr-Minor</b>	<b>GSA-USA Representative</b>
<b>SVCINC CPT John M. Hayes</b>	<b>Oversight VCINC</b>
<b>Region Scouting Coordinators</b>	<b>Region Representatives</b>

Committee Responsibilities. This committee shall be responsible for monitoring activities of the Boy Scouts of America and the Girl Scouts of the USA, their rules and programs, and report all matters of interest, with appropriate recommendations, to the national leadership – Commander-in-Chief, the National General Staff, and the National Convention. The committee shall also monitor the recommendations of Chapter Boy/Girl Scouts programs, giving assistance where appropriate, reporting to National Headquarters all issues with reference to chapter activities and the Boy/Girl Scout programs.

#### 2013/2014 Goals:

- The primary efforts will involve developing a reference database, which identifies the various BSA and GS in USA Councils with the Chapters of the Order.
- Provide an MOWW Information Booth at the 2014 BSA National Convention in Nashville, TN.
- Expand the Annual Scouting Report to serve as the submission package for an Annual Chapter Scouting Award to identify the best Scouting Programs in the Order.
- Update the Policy Manual to include the revised criteria for the MOWW BSA Community Organization Service Award (Square Knot) for Companions who are registered as adult leaders with the BSA.
- Provide an article on the MOWW for publishing in both the BSA and GS in USA National publications to include the updated processes for obtaining the MOWW Eagle Scout and GS Gold Award certificates from the National Headquarters.
- Continue with the on-going efforts to expand the level of Scouting activities within our Chapters and expand the number of Chapters recognizing both the Eagle Scouts and the Gold Award Recipients.

#### Comments Regarding 2013/2014 Goals:

- Major Williams provided MOWW information as part of the BSA Membership Impact Divisions booth at the BSA National Convention in Nashville TN. Information on MOWW and our Eagle



# 2014 MOWW Convention Book

Scout Recognition Program was presented to over 200 Scout leaders at various levels within the BSA, including the BSA Vice President for Membership.

- Expanding the Annual Scouting Report to serve as a submission package for an Annual Chapter Scouting Award is still being evaluated. The report/award will be added as an addendum to the Policy Manual.
- The criteria for the MOWW BSA Community Organization Service Award (Square Knot) in the Policy Manual has been updated. An application form is being developed and will be added to the Policy Manual.
- This year five MOWW BSA Community Service Organization Awards (Square Knots) were presented to Companions and will be recognized by the CINC at the Awards Luncheon.
- The EX-COM approved naming the National Scouting Award in honor Companion James C. Baird.

## 2013/2014 Scouting Report Results

	<u>2013-2014</u>	<u>2012-2013</u>	<u>2011-2012</u>	<u>2010-2011</u>
No. Chapters Reporting	35	11*	17*	20*
Boy Scout Coordinator	22	9	12	14
Companion Eagle Scouts	40	26		26
Eagle Scout Certificates	859	837*	528*	1049*
Girl Scout Coordinator	21	9	5	2
No. Companion GS Gold Award Recipients	2	1	0	2
Gold Award Certificates	427	1306*	3804*	2532*
BSA Community Service Organization Award (Square Knots)	5	4	3	6

*Note: \*Includes certificates provided from BG Bultman (HQ) Chapter.*

## 2013/2014 Chapter Scouting Activities

- The number of Chapters for which information was received this year was more than triple the number received last year. Data was reported regarding 35 Chapters; however, only 23 actually submitted reports.
- While 8 of the 34 chapters reported no activity; there was first time or increased activity reported by several of the Chapters.
- Two Regions (IV and XIII) provided data for 100% of their chapters.
- While several of the Chapter Reports reflected negative activity, the majority indicate an increase in activity being reported by the Chapters. Much of the activity reported goes beyond the presentation of the Eagle Scout and Gold Award Certificates.
- Some Chapters continue to have difficulties with their local Girl Scout Councils in being able to get involved with the Gold Award programs. Greater active involvement by Region Scouting Coordinators by reaching out to their Chapters and providing assistance would be extremely beneficial.



## 2014 MOWW Convention Book

- One region (Region XIII) provided a detailed report on the status of the Scouting Program for all of the Chapters within that region. The report points out where assistance has been beneficial and where further assistance is needed. It also points out where the problems are not just with the Scouting Program but are systemic.
- Where there is involvement, Companions continue to serve as advisors for Eagle Scout and Gold Award projects and Scouting Units provide Color Guards for MOWW meetings, Massing of the Colors, Veteran's Day, Memorial Day and Flag Day programs.

### 2014/2015 Goals:

- The primary efforts will involve developing a reference database, which identifies the various BSA and GS in USA Councils with the Chapters of the Order.
- Work with the GS USA National Headquarters to ensure MOWW is listed as an Affiliate on their national website.
- Provide an MOWW Information Booth at the 2015 BSA National Convention in Tampa, FL.
- Expand the Annual Scouting Report to serve as the submission package for an Annual Chapter Scouting Award to identify the best Scouting Programs in the Order and add it to the Policy Manual as an addendum.
- Create an application form for the MOWW BSA Community Organization Award (Square Knot) to be added to the Policy Manual as part of the award criteria.
- Provide an article on the MOWW for publishing in both the BSA and GS in USA National publications to include the updated processes for obtaining the MOWW Eagle Scout and GS Gold Award certificates from the National Headquarters.
- Expand the level of involvement by the Region Scouting Coordinators working with their Chapters to increase the Scouting activities within our Chapters and expand the number of Chapters recognizing both the Eagle Scouts and the Gold Award Recipients.

The Order continues to have active membership with the BSA at the National level with membership on the Community Relations Task Force attending meetings in May and October 2013 and February and May 2014. This provides MOWW visibility with other National organizations.

In addition, in April of this year, it was discovered in the process of updating their listing of National Affiliates, the GS USA had removed the MOWW from its listing. The Scout Committee is in contact with the GS USA National Headquarters and the situation is being actively worked.

FOR THE GOOD OF THE ORDER

ROBERT J. WILLIAMS, Major, USAF (Ret)  
Chair, Boy & Girl Scouts Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS

(INTERNAL PROGRAMS)

### BUDGET COMMITTEE

The Budget Committee prepared and submitted, through the Commander-in-Chief, a budget for the forthcoming year for the pre-convention General Staff Meeting (Encl. 1). This budget is the basis of the overall expenditures of the incoming administration and shall be based on a realistic appraisal of income. No excess expenditures over income may be authorized herein. The committee also prepared a Resolution outlining the limits of expenditure (Encl. 3). Upon the approval of the budget and the resolution by National Convention, neither the Budget nor the Resolution may be amended or changed without the approval of the Executive Committee or National General Staff.

Please also see the Treasurer General, Chief of Staff's and MOWW Trustee reports.

FOR THE GOOD OF THE ORDER

SVCINC JOHN M. HAYES, USAF (Ret)  
Chair, Budget Committee

Enclosures:

1. MOWW Budget Plan (2014-2017)
2. MOWW Budget Plan Resolution



# 2014 MOWW Convention Book

## Enclosure 1: MOWW Budget Plan (2014-2017)

<b>PRELIMINARY - MOWW BUDGET PLAN</b>						
MOWW Operating Years (OY) 2013-2017   As of: 30 May 2014 V.12-2						
July 2013 - June 2017						
<b>FISCAL YEAR SUMMARY</b>	<b>ACTUAL FY</b>	<b>BUDGETED FY</b>	<b>ACTUAL FY</b>	<b>FORECAST</b>	<b>FORECAST</b>	<b>FORECAST</b>
<b>Income &amp; Expenses</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
Gross MOWW Fund Income	\$ 943,622.00	\$ 622,309.84	\$ 1,045,797.76	\$ 690,550.99	\$ 700,218.71	\$ 710,021.77
Gross Gist Blair Fund Income	\$ 11,081.11	\$ -	\$ 39,728.00	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00
Gross Non-Trust Income	\$ 264,013.77	\$ 248,000.00	\$ 183,573.00	\$ 235,000.00	\$ 235,000.00	\$ 235,000.00
<b>Gross Income</b>	<b>\$ 1,218,716.88</b>	<b>\$ 870,309.84</b>	<b>\$ 1,269,098.76</b>	<b>\$ 960,550.99</b>	<b>\$ 970,218.71</b>	<b>\$ 980,021.77</b>
Gross Expenses	\$ 708,318.65	\$ 822,305.34	\$ 797,313.02	\$ 823,925.00	\$ 822,925.00	\$ 817,925.00
<b>Net Income</b>	<b>\$ 510,398.23</b>	<b>\$ 48,004.50</b>	<b>\$ 471,785.74</b>	<b>\$ 136,625.99</b>	<b>\$ 147,293.71</b>	<b>\$ 162,096.77</b>
<b>GROSS NON-TRUST INCOME</b>	<b>ACTUAL FY</b>	<b>BUDGETED FY</b>	<b>ACTUAL FY</b>	<b>FORECAST</b>	<b>FORECAST</b>	<b>FORECAST</b>
	<b>2012-2013</b>	<b>2013-2014</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
<b>Gross Non-Trust Income</b>	<b>\$ 264,013.77</b>	<b>\$ 248,000.00</b>	<b>\$ 183,573.00</b>	<b>\$ 196,000.00</b>	<b>\$ 196,000.00</b>	<b>\$ 196,000.00</b>
National Dues ( <i>RM, PM, PM Instal</i> )	\$ 109,310.03	\$ 93,000.00	\$ 61,198.00	\$ 65,000.00	\$ 65,000.00	\$ 65,000.00
Merchandise Sales	\$ 57,775.05	\$ 60,000.00	\$ 27,709.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
CINC Solicitation	\$ 92,636.68	\$ 90,000.00	\$ 83,997.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
Unsolicited Donations	\$ 4,292.01	\$ 5,000.00	\$ 10,669.00	\$ 11,000.00	\$ 11,000.00	\$ 11,000.00
<b>GROSS EXPENSES</b>	<b>ACTUAL FY</b>	<b>BUDGETED FY</b>	<b>ACTUAL FY</b>	<b>FORECAST</b>	<b>FORECAST</b>	<b>FORECAST</b>
	<b>2012-2013</b>	<b>2013-2014</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
<b>Gross Expenses</b>	<b>\$ 708,318.65</b>	<b>\$ 822,305.34</b>	<b>\$ 797,313.02</b>	<b>\$ 823,925.00</b>	<b>\$ 822,925.00</b>	<b>\$ 817,925.00</b>
<b>OPERATIONS</b>	<b>\$ 308,537.34</b>	<b>\$ 349,580.00</b>	<b>\$ 282,613.00</b>	<b>\$ 348,775.00</b>	<b>\$ 348,775.00</b>	<b>\$ 348,775.00</b>
Employee Wages/Taxes	\$ 237,417.72	\$ 263,000.00	\$ 223,888.00	\$ 258,000.00	\$ 258,000.00	\$ 258,000.00
Employee Benefits (Insur, 401 K)	\$ 4,995.71	\$ 15,630.00	\$ 9,002.00	\$ 16,600.00	\$ 16,600.00	\$ 16,600.00
Office items (Bank fees, Payroll fees)	\$ 30,044.19	\$ 27,500.00	\$ 17,843.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
Annual Audit	\$ 6,150.00	\$ 6,250.00	\$ -	\$ 6,350.00	\$ 6,350.00	\$ 6,350.00
Charitable Contributions	\$ -	\$ -	\$ 375.00	\$ 375.00	\$ 375.00	\$ 375.00
Commercial Insurance	\$ 8,780.11	\$ 8,700.00	\$ 8,808.00	\$ 8,850.00	\$ 8,850.00	\$ 8,850.00
YLC Support	\$ 1,750.00	\$ -	\$ 600.00	\$ 600.00	\$ 600.00	\$ 600.00
CINC Travel	\$ 5,189.57	\$ 10,000.00	\$ 6,671.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
VCINC Travel (\$2K per VCINC x 4, \$3K	\$ 1,157.91	\$ 10,000.00	\$ 3,473.00	\$ 11,000.00	\$ 11,000.00	\$ 11,000.00
EXCOM Meetings	\$ 13,052.13	\$ 8,500.00	\$ 11,953.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
<b>FINANCIAL DEVELOPMENT</b>	<b>\$ 11,866.53</b>	<b>\$ 12,000.00</b>	<b>\$ 11,511.00</b>	<b>\$ 11,750.00</b>	<b>\$ 11,750.00</b>	<b>\$ 11,750.00</b>
CINC Solicitation (Processing)	\$ 11,866.53	\$ 12,000.00	\$ 11,511.00	\$ 11,750.00	\$ 11,750.00	\$ 11,750.00
<b>CHAPTER SUPPORT</b>	<b>\$ 174,477.41</b>	<b>\$ 210,500.00</b>	<b>\$ 261,646.02</b>	<b>\$ 209,850.00</b>	<b>\$ 209,850.00</b>	<b>\$ 209,850.00</b>
PM Dist to Chapters	\$ 146,762.72	\$ 179,500.00	\$ 234,976.00	\$ 185,000.00	\$ 185,000.00	\$ 185,000.00
Promotional Materials	\$ -	\$ 3,500.00	\$ 1,773.02	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
US Postal Service	\$ 2,434.15	\$ 2,500.00	\$ 413.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Pitney Bowes Meter (Lease)	\$ 6,809.11	\$ 6,900.00	\$ 5,673.00	\$ 5,750.00	\$ 5,750.00	\$ 5,750.00
Pitney Bowes Postage Machines	\$ 15,742.55	\$ 15,500.00	\$ 6,311.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00
Advertising	\$ -	\$ -	\$ 5,500.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Postage Machine - UPS	\$ -	\$ -	\$ -	\$ 600.00	\$ 600.00	\$ 600.00
United Parcel Service	\$ 2,728.88	\$ 2,600.00	\$ 7,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
<b>CHAPTER DEVELOPMENT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,500.00</b>	<b>\$ 10,500.00</b>	<b>\$ 10,500.00</b>
Cadres (Promotional Materials)	\$ -	\$ -	\$ -	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
New Chapters (Chapter Flags)	\$ -	\$ -	\$ -	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Chapters (Continuity Books)	\$ -	\$ -	\$ -	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
<b>YOUTH LEADERSHIP</b>	<b>\$ -</b>	<b>\$ 2,500.00</b>	<b>\$ -</b>	<b>\$ 2,500.00</b>	<b>\$ 2,500.00</b>	<b>\$ 2,500.00</b>
Youth Leadership Conference (YLC) Vide	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
<b>NATIONAL CONVENTION</b>	<b>\$ 11,303.85</b>	<b>\$ 11,500.00</b>	<b>\$ 18,193.00</b>	<b>\$ 18,500.00</b>	<b>\$ 18,500.00</b>	<b>\$ 18,500.00</b>
MOWW Convention Support	\$ 11,303.85	\$ 11,500.00	\$ 18,193.00	\$ 18,500.00	\$ 18,500.00	\$ 18,500.00



# 2014 MOWW Convention Book

## Enclosure 1: MOWW Budget Plan (2014-2017), *continued*

<b>AWARDS &amp; PRIZES</b>	<b>\$ 14,623.30</b>	<b>\$ 14,550.00</b>	<b>\$ 12,955.00</b>	<b>\$ 13,875.00</b>	<b>\$ 13,875.00</b>	<b>\$ 13,875.00</b>
Annual MOWW Streamers	\$ -	\$ 1,200.00	\$ 30.00	\$ 100.00	\$ 100.00	\$ 100.00
Phoenician Award	\$ 4,712.11	\$ 3,500.00	\$ 3,500.00	\$ 4,100.00	\$ 4,100.00	\$ 4,100.00
VADM Dyer Writing Prizes	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00
Service Academies (e.g., USAFA)	\$ 910.00	\$ 750.00	\$ 575.00	\$ 575.00	\$ 575.00	\$ 575.00
Service Schools (e.g., Senior Service School)	\$ 151.19	\$ 250.00	\$ -	\$ 250.00	\$ 250.00	\$ 250.00
CAPT Saterlee Award (USCG)	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00
MOWW Recruiting Awards (Policy Manual)	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00
<b>OFFICER REVIEW</b>	<b>\$ 145,044.26</b>	<b>\$ 145,000.00</b>	<b>\$ 128,920.00</b>	<b>\$ 149,000.00</b>	<b>\$ 149,000.00</b>	<b>\$ 149,000.00</b>
Mercury Publishing	\$ 76,109.61	\$ 77,000.00	\$ 68,969.00	\$ 77,000.00	\$ 77,000.00	\$ 77,000.00
US Postal Service	\$ 22,934.57	\$ 22,000.00	\$ 17,785.00	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Contractor Payroll	\$ 46,000.08	\$ 46,000.00	\$ 42,166.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
<b>FACILITY INFRASTRUCTURE</b>	<b>\$ 29,838.92</b>	<b>\$ 38,295.00</b>	<b>\$ 42,668.00</b>	<b>\$ 40,925.00</b>	<b>\$ 40,925.00</b>	<b>\$ 35,925.00</b>
Building Maintenance & Repair	\$ 5,179.46	\$ 9,500.00	\$ 15,283.00	\$ 20,000.00	\$ 20,000.00	\$ 15,000.00
HVAC Service Contract	\$ 275.00	\$ 8,695.00	\$ 9,488.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
Utilities (Electrical, Water, Sewage)	\$ 3,032.61	\$ 3,000.00	\$ 3,451.00	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00
Home Owners Association	\$ 5,384.98	\$ 3,800.00	\$ 3,110.00	\$ 3,800.00	\$ 3,800.00	\$ 3,800.00
Intellectual Property	\$ 5,711.50	\$ 3,000.00	\$ 609.00	\$ 750.00	\$ 750.00	\$ 750.00
State Registration Taxes/ Dues (MD, VA)	\$ 275.00	\$ 225.00	\$ 1,045.00	\$ 1,100.00	\$ 1,100.00	\$ 1,100.00
Real Estate Taxes	\$ 9,320.68	\$ 9,400.00	\$ 9,054.00	\$ 9,400.00	\$ 9,400.00	\$ 9,400.00
Personal Property Taxes	\$ 659.69	\$ 675.00	\$ 628.00	\$ 675.00	\$ 675.00	\$ 675.00
<b>INFO TECH INFRASTRUCTURE</b>	<b>\$ 12,627.04</b>	<b>\$ 38,380.34</b>	<b>\$ 38,807.00</b>	<b>\$ 18,250.00</b>	<b>\$ 17,250.00</b>	<b>\$ 17,250.00</b>
IT Hardware	\$ 1,365.48	\$ 1,375.00	\$ 674.00	\$ 750.00	\$ 750.00	\$ 750.00
Software/Training	\$ 6,193.77	\$ -	\$ 1,340.00	\$ 2,500.00	\$ 1,500.00	\$ 1,500.00
Telephone Expense (AT&T, Verizon)	\$ 2,354.08	\$ 2,500.00	\$ 2,424.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Network/Server/Support (CIRACOM)	\$ -	\$ 22,755.34	\$ 18,130.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
Comcast Internet/Email/Web Domain	\$ 2,713.71	\$ 2,750.00	\$ 2,947.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Website - American Eagle (Develop Website)	\$ -	\$ -	\$ 5,625.00	\$ -	\$ -	\$ -
Website - Ironistic (Develop E-Commerce)	\$ -	\$ 7,500.00	\$ 7,667.00	\$ -	\$ -	\$ -
Serv Contracts - (Ofc IT, Website, E-Commerce)	\$ -	\$ 1,500.00	\$ -	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00



# 2014 MOWW Convention Book

## **Enclosure 2: MOWW Budget Plan Resolution**

### 2014-2015 MOWW Budget Authority Resolution

Move that a budget resolution be adopted to accept the Budget Committee's FY 2014-2015 Budget Plan, and that any adjustments thereto be made only after the Executive Committee of the General Staff or the General Staff approves such adjustments in accordance with the MOWW Bylaws, Article VIII, Sections 2-3.



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### CHAPTER ACTIVITIES COMMITTEE

A request was submitted to the Chapter Activities Committee by Major Robert Williams, Chairman of the National Scouting Committee, to change the name of the MOWW Scouting Award, which is presented each year to a Companion of the Order who has contributed significantly to the Order's Scouting Program.

The proposal was to change the MOWW National Scouting Award to the James C. Baird Memorial Scouting Award." To quote part of the proposal, "Companion James C. Baird was known throughout the Order as "Mr. Scouting." Many of the recent enhancements to the Order's Scouting Program were first proposed by Companion Baird." Approval was given by the EXCOM to grant this change.

This year, the National Chapter Activities Award Committee received 14 submissions. This is the largest number in several years. The breakdown was four large chapter submissions, five medium chapter submissions and five small chapter submissions. There has been a discussion on changing the numbers of Living Members in each category to, if you will, even the playing field. For example, a chapter with 100 Living Members would compete with Chapters of 300+ Living Members. Having similar size Chapters competing with each other would be more appropriate.

The Committee suggests that the program award forms for all chapter awards need to be created as an editable file on Microsoft Word.doc/docx that can be downloaded from the MOWW website. The Chief of Staff concurs; this initiative is in progress.

The members of the Committee are MAJ Jo Anne Barton, CPT Paula Mitchell, PCINC COL James Elmer, COL Hall Worthington, and COL Barbara McGrath.

FOR THE GOOD OF THE ORDER

JO ANNE BARTON, MAJ, USA (Ret)  
Chair, Chapter Activities Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### CONSTITUTION & BYLAWS COMMITTEE

There was only one proposal to amend the Constitution that was properly received. There were no proposals submitted to amend the Bylaws this year.

The one proposal to amend the Constitution was not approved by the committee members but may be re-offered by the sponsor at the Convention.

#### **Constitutional Amendments Requiring Approval of $\frac{3}{4}$ of the Delegates Voting**

**12C-1: Amend Article II (Membership), Section 1 (Membership Classification), Subparagraph A. (Regular Membership),** to read at the end of Subparagraph A., as follows: "Regular membership can also be extended to a citizen of the United States of America of good moral character and repute who has served in the Armed Forces of the United States and holds a commission or warrant from a State or Territory in the State Guard, State Militia, State Defense Force, Naval Militia or similar organization that is recognized by the National Guard Bureau. Commissions or warrants must be for service to be performed and not of an honorary nature."

- a. Justification of Proposer: It should be noted that the intended State organizations are recognized by the National Guard Bureau through NGB Regulation 10-4. The objective here is to bring people into the Order that hold the same values as all our members and perform those duties that would be of equivalent rank if they held a Federal commission or warrant. These would be people who actually served in an Armed Service and did not come by their State rank by receiving an honorary title such as a "Kentucky Colonel."
- b. Committee Discussion: Similar proposals to add new categories of regular membership has been repeatedly offered and rejected in many forms. This organization is formed as an association of federally commissioned or warrant officers, just as other groups are organized to bring together state sponsored military members, enlisted and NCO's without suggesting the superiority of any category. Expanding the membership to others that have not served as Federal officers could change the perception of the original and continuing purposes of the organization envisioned by its founders in 1919 and subsequent generations for nearly a century.
- c. Committee Recommendation: Disapprove

In accordance with the provisions of the Constitution & Bylaws, no additional amendments not already received may be considered.

FOR THE GOOD OF THE ORDER

IPCINC GARY O. ENGEN, LTC, USA (Ret)  
Vice Chair, Constitution & Bylaws Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### ETHICS COMMITTEE

The MOWW Ethics Committee was tasked on two occasions during the past year to initiate investigations into possible ethical breaches by MOWW companions. After initial investigation, one of the instances was determined to be a local leadership issue rather than an ethical breach, and was referred to local chapter leadership for resolution.

The other circumstance brought to the Ethics Committee's attention was investigated by committee members, including careful data collection and extensive interviews with individuals with personal knowledge of the circumstances and events. Unfortunately, the charge of financial irregularity was, in the committee's opinion, substantiated. The Ethics Committee reported its findings and recommendations to the MOWW Executive Committee (EXCOM) for resolution.

My personal thanks to Ethics Committee members, COL John Moriarity, and CPT Kyle Vowinkel. Their dedication to the solemn duty of Ethics Committee members to carefully consider and investigate allegations so as to protect both individual Companions and the integrity of the Order is greatly appreciated.

FOR THE GOOD OF THE ORDER

SANDY WYATT, Lieutenant Colonel, USAF (Ret)  
Chair, Ethics Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### FINANCIAL DEVELOPMENT COMMITTEE

The main focus of the committee this operating year was fine-tuning and preparing several of its fund-raising initiatives for posting to the MOWW national website. The following is a summary of the committee's overall activities:

- CINC Solicitation -- three annual solicitations were executed by the Chief of Staff. The last report published indicated that the Order had passed the \$70,000 mark in reaching its goal of \$90,000 for this Operating Year. The final results of this fund-raising effort can be found in the Chief of Staff's report elsewhere in this Convention Book.
- Legacy Program -- the Legacy Program, which provides Companions the information and means for making testamentary bequests or outright gifts to help sustain the long-term financial health of the Order, is supported by a "Planned Giving Guide," which has been completed and will be posted and made available to all Companions on the MOWW national website sometime following the conclusion of the National Convention in August 2014.
- Friends of MOWW -- the final draft of support documents for this chapter fund-raising initiative has been completed and is ready for posting to the MOWW national website. This initiative provides Chapters and individual Companions the means to solicit cash or in-kind donations to support the patriotic missions of the Order at the "chapter" level. Detailed information and supporting documents for implementation and execution of this fund-raising program will be made available to all Companions on the MOWW national website sometime following the conclusion of the National Convention in August 2014.
- A few MOWW chapters have requested and received advance copies of the information and documents needed to implement this program, and are already pursuing local fund-raising efforts to help support their patriotic missions.

#### Other Fund-raising Initiatives

- Amazon.com – This initiative, which is intended to raise funds to help sustain the operations of the Order at the national level has been vetted and approved by the Order and is also ready for implementation. This program will allow the Order to earn commissions on purchases made from Amazon.com by Companions, relatives, friends and associates, using a communications portal to be established on the MOWW national website.
- Given the set-up work necessary to complete an "affiliate" agreement with Amazon.com and the complexity of establishing a functional link on the MOWW national website, it is not known at this time when this fund-raising initiative will be implemented. It would be beneficial if such implementation occurs prior to the 2014 holiday shopping season.



## 2014 MOWW Convention Book

The committee is also working on a new section for the Policy Manual about fund-raising programs, which will describe the mission, purpose and initiatives of the Financial Development Committee. A draft document for this purpose will be provided to the Chief of Staff for review as soon as possible.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, USN (Ret)  
Chair, Financial Development Committee



# 2014 MOWW Convention Book

STANDING COMMITTEE REPORTS  
(INTERNAL PROGRAMS)

## HISTORICAL & ARCHIVES COMMITTEE

No status to report (NSTR).

FOR THE GOOD OF THE ORDER

ROBERT F. HARTMAN III, CDR, USN (Ret)  
Chair, Historical & Archives Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### INFORMATION & PUBLICITY COMMITTEE

#### INFORMATION & PUBLICITY

- Hats off to Vice Commander-in-Chief COL Clay Le Grande for his work in developing new and fresh ideas for use by all chapters for promoting and advertising the Military Order. His creativity and perseverance have led to a number of proposals that will lead to positive improvements that can and should be adopted by Information and Publicity committee members in every Chapter.
- Many chapters now distribute electronic copies of their Newsletters, internally, each month, which is an indicator that more and more chapters are becoming comfortable with the wealth of hand-held devices now available to enhance "social networking".
- The logical extension of this trend is for chapters to further increase their use of electronic devices to publicize the chapter's many extra-curricular activities, externally, throughout their local communities. With the proper Distribution List, you are all, literally, one click away from disseminating publicity to hundreds of contacts.
- Members of the Information & Publicity Committee continue to encourage chapters to increase their use of Internet postings (Facebook, Twitter, LinkedIn, etc.). In particular, we believe that "Linked In" is a website that has the greatest potential for linking a large number of our post-military career, professional members. It has proven to be especially advantageous for those who are still active in the corporate business world or who are actively seeking to establish business contacts.
- Information and Publicity end-of-year entries are awarded based on three different levels of membership: small (less than 50), intermediate (50 to 100) and large (more than 100 members). Chapter size is based solely on living members; it does not include Perpetual Deceased or Memorial members. All articles for publication - or broadcast - that are submitted to local, state, or national media qualify for consideration by the Information and Publicity Committee.
- Winners will be announced during the Convention Luncheon, on Friday, 8 August 2014.

#### NEWSLETTER SUB-COMMITTEE

- The Newsletter Sub-Committee is pleased to report that the number of Chapters submitting entries for Newsletter awards has increased, again, this year. In addition, we are pleased to announce that an ever-increasing number of Chapters now submit their Newsletter entries, electronically.
- All Chapters are encouraged to follow this trend and "go digital". Simply save your monthly edition in a "PDF" (Adobe) format (your teenage children can show you how to do that) and then insert the file as an attachment to an e-mail. Send the e-mail to don.munson@tx.rr.com (the current Chair of the National Newsletter Committee).



## 2014 MOWW Convention Book

- An alternate technique is to "post" your Chapter's Newsletter on a website and then notify the committee by sending an e-mail to [don.munson@tx.rr.com](mailto:don.munson@tx.rr.com), with a hyperlink (aka: a "link") to the website.
- Appendix I of the National MOWW Policy Handbook contains guidance pertaining to Chapter Newsletter Program Awards (page 147). As stated in Appendix I, two separate categories are recognized. Chapters may submit both a Newsletter and a Scrapbook entry for consideration.
- In each of those categories, winners are determined in three different levels of chapter membership: small (less than 50), intermediate (50 to 100) and large (more than 100) living members.
- Members are reminded that the Magazine Committee is a separate and independent committee that considers awards for VADM Dyer Writing Prizes. We applaud the Chief of Staff for his efforts to reward those members who take the time to share their experiences by taking pen in hand (or attacking the keyboard, as the case may be).
- Chapter Newsletter Winners will be announced during the Convention Luncheon, on Friday, 8 August 2014.

FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC, USA (Ret)  
Chair, Information & Publicity Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### LEGISLATIVE & RESOLUTIONS COMMITTEE

The Legislative & Resolutions Committee is comprised of the following Companions:

- Chair LTC King Moss II, USA (Ret)
- Vice Chair Maj Paul A. Willard II USAF (Ret)
- LTC Kenneth L. Wu, USA (Ret)
- LTC William Rapp, USA (Ret)
- Col Joseph D. Eddlemon, USMC (Ret)

The Legislative & Resolutions Committee received three resolutions during the year. Of the three proposed resolutions received, one was sent back to the originator for more review by the chain of command. A second was not acted on since the action proposed was competed, i.e., the President of the United States awarded a Congressional Gold Medal to the 65<sup>th</sup> Infantry. The third resolution, “Department of Defense Funding,” which is being submitted to the convention for approval, calls upon Congress to ensure that our military capability to respond to worldwide threats to our national security is not diminished.

In a different area, the Committee is working recommended MOWW Policy Manual updates with the Chief:

- Chapter 4, “The Department,” Paragraph E. (“MOWW Resolutions”).
- Chapter 5 (“The State”), Paragraph F. (“MOWW Resolutions”).
- Chapter 8 (“Committees, Boards, & Councils [sic]”), Section B, Paragraph 13. (“Legislative & Resolutions Committee”).
- Legislative & Resolutions Appendix (to detail the L&R process).

These proposed revisions were previously crafted by the previous committee Chair, LTC Ruth Hamilton, in coordination with the Chief of Staff, and will provide more detailed guidance for both the committee and the chapters submitting the resolutions. Once approved, they revise the current purpose statement and the method of resolution distribution to government officials. The MOWW Policy Manual will reflect the appropriate changes after they are approved by the EXCOM.

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC, USAR (Ret)  
Chair, Legislative & Resolutions Committee



The Military Order of the World Wars



RESOLUTION

“Department of Defense Funding”

**WHEREAS**, our armed forces are engaged worldwide protecting our national security interests; and

**WHEREAS**, adequate funding of the Department of Defense is essential to maintaining the readiness of our armed forces to respond to unforeseeable and unpredictable world events affecting our security interests; and

**WHEREAS**, significant budget cuts and projected future sequestration cuts will materially affect our military response capability;

**NOW, THEREFORE**, be it resolved that The Military Order of the World Wars in convention in Baltimore, Maryland, 5 - 9 August 2014, calls upon Congress to ensure that our military capability to respond to worldwide threats to our national security is not diminished.



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### MEMBERSHIP COMMITTEE

Membership Committee Members:

LTC William K. Rapp, USA (Ret)	Chair
Lt Col Marlon Ruiz, USAF (Ret)	Vice Chair
PCINC LTG Robert L. "Sam" Wetzels, USA (Ret)	Member
PCINC CAPT Russell C. Vowinkel, USN (Ret)	Member
MG Donald L. Jacka, Jr., USA (Ret)	Member

The Committee has been very busy assisting various Chapters around the country with their problems of Recruitment and Retention. This will continue to be our goal in support of the Order's Strategic Goal #1. That said, we hope to unveil the New Recruitment and Retention Manual at the Membership Seminar on Friday 8 August 2014 at 0800hrs. You will find this year's seminar a three-part dialogue of Education, Performance and Accountability. Be forewarned: We again will be taking you out of your comfort zone! Our job will be to shake up the status quo and reinvigorate the Companions of our Order. This will not be the same presentation as last year. It will be better and even more interesting!

In continuing to do our research, we found that the consistency to find new members, retain them and grow Chapter enthusiasm covers the entire spectrum of effort. We are all trained leaders but it seems that we are NOT leading. We should and MUST be more aggressive in our individual communications with existing members. We don't leave a fellow veteran behind in the battlefield, why should we leave them behind and ignored in our Chapters!

All Region, Department, and State Commanders have been furnished with Region reports from MOWW Headquarters. This valuable document should be used to maintain personal contact with the individual chapter Companions. Use this document. The statistics point to the success and sometime lack thereof of effort to engage each Chapter member. Find out what they are interested in most and give them a job! If you don't, you will lose them as active members. No one likes to be ignored. It does not have to be gigantic job, but it WILL give them a sense of belonging to the best VSO around.

With the help of VCINC COL Clay Le Grande, we have begun working on a recruiting video. This will hopefully be available on our website for download soon and used by every Chapter.

Companion LTC Keith Trautman, contacted me recently about his efforts and needs in his Chapter's revitalization. He mentioned that he would be staffing an information table at the Military Retiree Appreciation Day at Buckley AFB in Colorado in June. What a wonderful opportunity to generate interest in MOWW amid retired officers! This is the sort of initiative that is needed if we are to grow as an organization. If nothing else, LTC Trautman will network with other officers for many more leads. He is applauded for his initiative. We all should look for similar opportunities.

A few items, available last year, will also be available this year for your efforts in recruitment:

- A template of a 4" x 6" pocket card has been developed and will be available to Companions at the Convention to customize. This card has the basic purposes of the Order on both sides and can



## 2014 MOWW Convention Book

serve as a talking point primer when encountering potential members. I refer to this as my “elevator speech”.

- An idea for exposure as a possible recruitment tool to get new members by the NJ Chapter will again be on display at the Convention this year. It is a set of 12” x15” car magnets. This is an example of the type of publicity needed to draw attention to the Order and to solicit new members.
- We will also have examples for business cards with contact information on one side and the Preamble on the back.
- We will be introducing six-inch wide oval bumper stickers with MOWW and our National web address.

Let us all “Get out there and get it done!”

My charge to all Companions is to lead by example and be aggressive with member recruitment and retention. Leave NO member behind and follow up on ALL contacts. You may need to do this multiple times. That is the only way to keep our Order from stagnating and dying. As always, the entire committee is here for you to help in any way we can. Feel free to contact us for ideas and support.

FOR THE GOOD OF THE ORDER

WILLIAM K. RAPP, LTC, USA (Ret)  
Chair, Membership Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### NOMINATING COMMITTEE

The three primary functions of the Nominating Committee:

- To conduct a candidate forum for candidates seeking national office in front of the convention delegates. Any candidate wishing to speak at this forum may do so. Specific time limitations for speeches will be strictly enforced.
- To conduct the Nominating Committee Meeting. Credentialed Committee Members (designated in Appendix U of the MOWW Policy Handbook) will nominate, second and select a list of nominees to be reported to the Convention. Designated Nominating Committee Members must register their appointment at the Nominating Committee Desk at registration time. Committee members will verify their ballots contained in their credentials packets, verify they read the rules prior to attending and be reminded to bring pen or pencil with which to mark their ballots.
- To present the report of the Nominating Committee to the Convention delegates for its acceptance at a time selected by the Commander in Chief.

The Chairman and Co-Chairman wish to thank those Companions who assisted in serving as Marshals controlling entry to the previously mentioned Nominating Committee Meeting and those who volunteered to count the ballots.

Candidates may still announce their intention to run by notifying the Committee Chair at his email address ([rcv3515@aol.com](mailto:rcv3515@aol.com)) or by phone (703-730-7761) as soon as possible. Please note that candidates are not required to speak at the Candidate Forum, but must be nominated and seconded by credentialed delegates to the Nominating Committee during the Nominating Committee meeting, immediately following the Candidate Forum.

FOR THE GOOD OF THE ORDER

PCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)  
Chair, Nominating Committee



# 2014 MOWW Convention Book

## STANDING COMMITTEE REPORTS (INTERNAL PROGRAMS)

### **POLICY-PLANNING COMMITTEE**

The Policy-Planning Committee reviewed the Preamble, Constitution and Bylaws, and the supporting documents designed to administer the Order and promote effectiveness.

Numerous updates and improvements in the MOWW Policy Manual and the MOWW website have been made this year, primarily by the work of the MOWW Chief of Staff.

No additional recommendations for change were deemed necessary at this time.

FOR THE GOOD OF THE ORDER

IPCINC GARY O. ENGEN, LTC, USA (Ret)  
Chair, Policy Planning Committee



# 2014 MOWW Convention Book

*AD HOC* COMMITTEE REPORTS  
(CINC-DIRECTED PROGRAMS)

## EDUCATION & TRAINING COMMITTEE (*Ad Hoc*)

Training and education is a perennial problem for the Order. We have some chapter leadership that is active, interested, and committed to the principles stated in the Preamble to the Constitution, and are eager and willing to learn how to accomplish what is required for a successful chapter year. On the other side of the ledger, we have leaders, who “don’t know they don’t know,” and are not sure whom to contact even if they do identify a problem. Some are in leadership positions because no one else wanted the job, and their interest or energy level is low. Despite these issues, training for the staff and the commander, is a command responsibility and is a very important part of a successful chapter year. The information needed is available to all MOWW Companions in the MOWW Policy Manual and on the MOWW Website ([www.moww.org](http://www.moww.org)), for example, but not all new leaders are aware that such help exists.

There have been some very positive changes in the past year that directly affect education and training. Foremost among these are the development of five Strategic Goals for the Order. These goals will remain constant and will serve as touchstones for future growth. The goals are:

1. Grow chapter membership/Companion participation
2. Strengthen outreach programs
3. Raise MOWW visibility
4. Enhance leadership training
5. Promote Companion, chapter & community recognition

As part of this process, the MOWW developed a new website in June 2014 that made it easier to access information Companions could use at the Chapter level. In addition to MOWW publications, (Policy Manual, Strategic Goals, Constitution, etc.), the website lists 24 forms that Commanders and their staffs can use to accomplish the goals of the Order. All MOWW forms were updated in 2013 and 2014 – several are fill-in forms, (Forms 1, 4, 5, 6, 8, 9 & 27), that can be completed “online.” Two other items on the website are also very helpful, the MOWW Region Report and the MOWW Membership Database. These Excel spreadsheets provide excellent information about the health of the Chapter and the Order.

Articles in the Officer Review related to Education and Training provided by the Chief of Staff during the year were very helpful, to include the Chapter Action Plan, (which can be found on the MOWW website in “Tips and Guides” in the Companion Toolbox).

The Education and Training Committee also participated in these changes. In February, the EXCOM approved “Training for New Commanders,” which consisted of a PowerPoint presentation and accompanying narrative for instructors. The PowerPoint slides were updated and changed based on the introduction of the new MOWW website in June 2014, to include a brief introduction on how to use the MOWW Membership Database. The slideshow is very comprehensive, (56 slides and 18 pages of narrative), which can be a good thing. On the other hand, the length and detail may cause some folks to feel it is “THTD,” or “Too Hard to Do.” The Committee is working on developing modules that will break the presentation into more “bite sized” chunks.



## 2014 MOWW Convention Book

The Training for New Commanders was presented at the Region III and IV Conferences and was favorably reviewed by participants. Emphasis was placed on a review of the MOWW forms most important to Chapter Commanders. These included:

- MOWW Form 19, Chapter Commander Checklist.
- MOWW Form 20, Planning Guide
- MOWW Form 21, Annual Financial Review Checklist
- MOWW Form 27, Chapter Activity Report
- MOWW Form 9, IRS Reporting Certification

The PowerPoint slides and narrative are an exportable training package. The issue is how to present this information to the Chapter officers, located throughout the United States. The recommendation is to provide this training during annual Regional Conferences and by Department and State Commanders as required. For chapter officers that do not come to a Region meeting, it was suggested that the Department or State Commander provide needed training to individual chapters as needed.

In the future, additional material will be developed for Chapter Treasurers and Adjutants, or chapter treasurers; emphasis will be on simple budgeting, reporting, and annually filing the IRS (on-line) Form 990N, "e-Postcard," with the IRS. For the chapter adjutant, training on reports received from MOWW Headquarters, (especially how to use Excel spreadsheets), required reports to headquarters, and how to track membership and Companions who are behind on their dues will be covered.

Training and education for the chapter leadership must occur on an annual basis. There can be no "one and done!" As with all volunteer organizations, there tends to be a lack of institutional memory of what occurred in the past, and, frequently, transition between the new and old Chapter leaders is sometimes limited or non-existent.

Some recommended areas to assist in the training effort:

The *Officer Review*<sup>™</sup> magazine should develop an ongoing section under Departments that deals with training and education issues. These topics are currently covered on a frequent basis, and covered well, but the emphasis on training should be constant. This could include reprints of the training, education and recruiting material that has been published in past issues. Articles by the Chief of Staff and CINC Capt Debbie Kash are excellent candidates for this purpose. In addition, short, 100-word, "What worked for me," informative paragraphs or "helpful hints" items can be a method of sharing ideas from current or past chapter officers to a broader audience. We believe that new commanders will be most interested in training topics during the April to November timeframe when they are still working on Chapter issues.

The Committee is also looking at using [www.youtube.com](http://www.youtube.com) as a way to provide information to chapter staff. Issues for this option include an appropriate camera, backdrop, and the means of displaying slides or computer shots of appropriate material. We continue to solicit ideas on how to improve our training and education.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Chair, Education & Training Committee



# 2014 MOWW Convention Book

AD HOC COMMITTEE REPORTS  
(CINC-DIRECTED PROGRAMS)

## VETERANS AFFAIRS COMMITTEE (*Ad Hoc*)

*“The willingness with which our young people are likely to serve in any war, no matter how justified, shall be directly proportional to how they perceive veterans of earlier wars were treated and appreciated by our nation.”*

- President George Washington

*“Any nation that does not honor its heroes will not long endure.”*

- President Abraham Lincoln

This *ad hoc* Committee, comprised of MOWW GSO/Kansas Department Commander MG Donald L. Jacka, USA (Ret), was directed to review of the outreach activities, which our chapters, states, departments and regions provide to veterans of our nation. The CINC indicated that support to veterans is critical to our national security. Thus, the Military Order of the World Wars, as the premier Veteran Service Organization (VSO), should be more active and become more visible in the support of America’s veterans.

Among other tenets, The Military Order of the World Wars Preamble directs our Order:

- “To cherish the memories and associations of the World Wars waged for humanity”;
- “To promote and further patriotic education in our nation”;
- “To acquire and preserve records of individual services”;
- “To encourage and assist in the holding of commemorations and the establishment of memorials of the World Wars”; and,
- “To transmit all these ideals to posterity.”

In January 2014, each chapter, state, department, and region Commanders was asked to provide information as to what they were doing for our nation’s veterans. Twenty-three (23) of our Order’s Commanders and Companions responded to this request. The following activities are ways that our Companions, chapters, states, departments, and regions reported that they have become involved to honor, assist, and preserve veterans and the memory of veterans.

- Five (5) chapters reported that they were actively providing liaison to various public/governmental veterans agencies;
- Organizing community veterans events are performed by six (6) MOWW Chapters;
- Fourteen (14) chapters report that they participate in community veterans’ and Memorial Day events which honor our nation’s veterans;



## 2014 MOWW Convention Book

- Wreath laying memorial services are conducted by three (3) chapters who responded;
- Annual programs to recognize individual veterans of a community are organized and performed by two (2) chapters;
- Programs which recognize and honor WWII and Korean War veterans are annually performed by the Companions of five (5) of our chapters;
- Providing gift packets to Veterans Administration veteran residents is an activity, which is conducted by two (2) MOWW chapters. Sometimes this function is conducted in conjunction with a larger celebration;
- Community dinners or lunches honoring and for area veterans are planned and conducted by five (5) chapters;
- Three (3) chapters have reported involvement in the creation and support of the establishment of Veterans' Courts to serve the veteran community;
- Some of our chapters—two (2) reported—that they assist their local veterans through financial donations to other community veterans organizations;
- Support to Pershing Rifles Companies at local universities is a method used by two (2) chapters in the support of men and women who will become our nations veterans;
- “Welcome Home Warriors” for veterans returning from wartime deployment are events at airports or their home station performed by Companions of two (2) chapters;
- Membership on Military Retiree Councils at local military facilities, and participation in their “Retiree Appreciation Day,” are functions reported by three (3) chapters;
- A patriotic essay contest is conducted by three (3) chapters who reported;
- Education programs, which provide knowledge and understanding of our nation’s veterans to schoolchildren, are programs performed by four (4) chapters.

In addition to the responses above, VCINC LTC Wayman Johnson provided a very compelling case for the chapters, states, departments, and regions to become involved in volunteerism at their local Veterans Administration Centers and Hospitals. Additionally, VCINC Johnson recommended that MOWW become a member of the National Advisory Committee (NAC) of the Department of Veterans Affairs Voluntary Service (VAVS). He recommended that MOWW support VAVS as an organization under the Veterans Affairs *Ad Hoc* Committee or National Security Committee. This is a function, which needs to be addressed by the MOWW EXCOM.

Although not mentioned by the responding chapters, there are other methods and means by which local MOWW chapters can include veterans in our outreach.

- Provide volunteer assistance at the local VA facilities in your communities



## 2014 MOWW Convention Book

- Assist veterans in obtaining earned medals and military awards, which had not been awarded them. Chapters could hold public ceremonies at which such awards may be presented to the deserving veteran.
- Establish and present at the chapter level a new Military Order of the World War Award for veterans.
- Establish community public awareness and assistance to homeless veterans.
- Visit local “missions” or facilities for the homeless, and ask individuals if they are veterans and make sure they know about the benefits available to them through the local VA.
- Support or conduct a local “Stand Down” for homeless veterans. Stand-Downs are one-to-three-day events offering food, clothing, and health screenings to local veterans. MOWW Companions and Chapters could team with the Veteran’s Administration to help local homeless veterans through such “Stand Downs.”
- Provide assistance to the National Cemetery Administration (NCA), which honors Veterans with final resting places in national shrines and with lasting tributes that commemorate their service to our nation. Additionally, many community cemeteries provide similar honors. MOWW Chapters could volunteer for service to these cemeteries in the form of assisting in honors at interment and assisting in the coordination of planting of American Flags at the graves of veterans on Veteran’s Day and Memorial Day.
- Outreach to Veterans in need of companionship. The common bonds, which bind veterans together because of common experiences of service in the Armed Forces, are also the bonds that enable our Companions to assist in organized visitations to veterans in VA Centers and local “Soldiers’ Homes”. Such visitations, performed on pre-established schedules could have tremendous impacts on the health and well-being of our hospitalized Veterans or those Veterans in collective living situations. A short visit and the sharing of past experiences with Veterans is an event, which would be unparalleled in MOWW outreach programs.
- Coordination of student (future leader) visitations with Veterans. MOWW very effectively works with students through JROTC/ROTC, Girl Scout, Boy Scout, and YLC programs. Additionally, the youth of today could be deeply enriched by the shared experience of our Veterans. MOWW Chapters and Companions could coordinate groups of tomorrow’s leaders to participate in visitations to Veterans in VA Centers and local “Soldiers’ Homes”.
- Coordinating Veterans and Youth in the recording of Veteran’s Living Histories. Many of our Veterans are passing away without taking the opportunity to share their military lives, “histories” with the current youth of today—our leaders of tomorrow. There is invaluable, mutual, benefit to the recording of Veteran’s military history by young people in today’s society—a positive impact on both young and old. Our communities would be enriched through the recording and publication of such “Veteran’s Living Histories” by the local MOWW Chapter, Department, State, or Region.

Veterans represent a relatively small, and shrinking, population in America today. Even though they are limited in number, today’s veterans are represented in every demographic of society—young, old, men,



## 2014 MOWW Convention Book

women, and every racial component. Over time, however, fewer and fewer people have shouldered more and more of the burden of fighting America's wars. In World War II, 11.2% of the nation served in four years of conflict. In Vietnam, 4.3% served in a conflict lasting 12 years. Since 2001, less than one-half of one percent of our population has served to protect the freedoms.

Today, there are nearly 25 million military veterans in the United States. These are patriotic Americans who put their country first. These are folks who were willing to put their lives on the line to uphold the host of freedoms we all enjoy. Right now, young heroes are risking their lives all over the world. They do it for their country and because they, like we, have all accepted that the defense of freedom is our responsibility. Veterans have been stirred from within by a desire to make a difference, and in doing so, they have become the strength of our nation.

Our Chapters and Companions of MOWW owe it to these Veterans—young and old—to provide outreach, assistance, and honor. For that reason, it is strongly recommended by the Veterans Outreach Committee (*ad hoc*) that a Veteran Outreach/Support Committee be established as a permanent Military Order of the World Wars Standing Committee. The Charter of this new Standing Committee would be to provide a framework to, encourage and facilitate Companions and Chapters in their functions to honor, preserve the memory and achievement of, ensure the dignity of, and promote the community awareness of Veterans of our great Nation.

On-going and future activities of our chapters should become the basis for annual Chapter Activity Awards submissions. Through such submissions and annual reports, outstanding and well-developed strategies of Veterans Outreach and Support may be shared with all Chapters. Reports of such activities by the Chapters should be voluntarily submitted with streamer awards provided, based upon the present Chapter-size classifications. Annually, at the MOWW National Convention, the programs and activities judged to be prominent in the field of veterans outreach and support should be invited to make a short presentation to the delegates on their winning activities.

Additionally, it is recommended that MOWW become a member of the National Advisory Committee of the Department of Veterans Affairs Voluntary Service (VAVS)—MOWW should support VAVS as an organization.

FOR THE GOOD OF THE ORDER

DONALD L. JACKA, JR., MG, USA (Ret)  
Chair, Veterans Affairs Committee



# 2014 MOWW Convention Book

## BOARD & COUNCIL REPORTS

### COUNCIL OF REGION COMMANDERS (CRC)

The Council of Region Commanders (CRC) has not met since the last Convention in Dallas, TX. Communications were made via email and telephone over the past ten – eleven months. The Chair, Vice Chair, and Assistant Deputy Chair have remained from the previous year. CRC member attendance at the Dallas Convention was a bit less than in San Diego, partly due to the early date of the meeting and failure to emphasize the date and time to members. Two members arrived the afternoon on the date of the meeting and three others arrived the next two days.

#### Summary of Comments:

- **IRS Certification:** The submission of Form 9 to National HQ requires the submission of IRS Form 990-N and completion of an Annual Financial Review (Form 21). This has continued to be a Command Interest Item. Compliance has gotten a bit better, but will is still a challenge for all Commanders. The Chief of Staff has put out excellent directions and numerous reminders. I included a reminder in my CRC Notes 4 along with year-end reports.
- **National Directory:** The timely verification and maintenance of the National Directory for all levels of command remains a point of emphasis. We had some improvement with the CRC members' data, but complete and correct data for the Chapters will remain a battle.
- **Training of Leaders:** Training from the Chapters through the Regions to ensure efficient operations and effective communications within the Order remains another challenge. I made suggestions on LTC Hollywood's "Chapter Commander Training" packet and think that it'll be a good training aid, if anyone uses it. The number of Chapters without sufficient officers and those having too many companions doing too many jobs, remain issues
- **Region Configuration:** There is a need to discuss in detail options for realigning Regions due to the closure of one or more Regions. Input from the CRC will be important for preparing a functional plan. This will be an item of discussion at the CRC meeting at NC14 this August.
- **Membership:** There are a number of Chapters that feel that some adjustment should be made to the Membership criteria so as to expand the base of prospective members. I've initiated a discussion of this topic via email with the Region Commanders and followed up with the Department and State Commanders. This topic will be addressed at the CRC meeting.
- **CRC Effectiveness:** Communication and exchange of information and ideas remain critical to the ongoing effectiveness of the CRC. Without meaningful input from CRC members, it is difficult to provide informed recommendations to the EXCOM and the CINC. Plus the more engaged our members are the more active and productive they'll be in their units.
- **CRC Chair:** The Council needs a new Chair as I have been doing this for five years. We need to get back to the normal one year (or preferably a two year) term for the Chair. I expect this to be my last year.



## 2014 MOWW Convention Book

In closing, my membership in the EXCOM remains very gratifying and humbling. There is a great amount of important business that has to be accomplished between Conventions and it's the EXCOM's responsibility to get it done.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)  
Chair, Council of Region Commanders



# 2014 MOWW Convention Book

## BOARD & COUNCIL REPORTS

### COUNCIL OF PAST COMMANDERS-IN-CHIEF (CPC)

The Council of Past Commanders-in-Chief meets once a year at the National Convention to receive briefings from various members of the Order who have significant, instructive information, which can be distilled and dispensed in a short period of time for the edification of the Council.

The meeting is a working breakfast meeting, which is also a social affair for the past CINCs to get to visit with each other. In addition, the current CINC, the Senior Vice Commander-in-Chief and the Chief of Staff are also invited to the breakfast to share perspectives in a relaxed atmosphere.

During this time, the guests are asked to share their opinions on the goals for the coming year as well as a view on the "health" of the Order. Each guest is provided approximately 10 - 15 minutes for opinions.

The balance of the time is spent on discussions of how the PCINCs can assist the Order in a non-intrusive manner and attract excellent, qualified people to get involved in serving the Order at higher levels.

The Council of Past Commanders-in-Chief continues to serve the Order in a limited but effective manner providing the benefit of experience being to the Order in general, and the Order's leadership in particular.

FOR THE GOOD OF THE ORDER

JACK B. JONES, COL, USA (Ret)  
Chairman, Council of Past Commanders-in-Chief



# 2014 MOWW Convention Book

## 501(c)3 FOUNDATION REPORTS

### PATRIOTIC EDUCATION FOUNDATION (PEF)

We have held our own this fiscal year and remain fiscally sound. Our investments, through the fine guidance of our Treasurer (CDR Arthur Judson), have held up just fine. We supported the Portland Chapter of the MOWW. This was from a formal written request, which is how we determine eligibility.

We have also supported the Monterey Chapter and the Pasadena Chapter in the recent past.

As a reminder, requests for support should be in writing and addressed to the President of the Board of Trustees with the following information:

- Name of organization and person making the request.
- Amount requested.
- Purpose for which funds will be utilized.
- Where, when and how the funds will be disbursed.
- Date when funds are needed.
- Any other useful information outlining the need and use of the funds
- A reply as to how the funds were actually spent.

Please note that these requests should be made after all the normal channels through the yearly national budget proposals have been exhausted and should not be a substitute for prudent fiscal management. Please remember our participation is limited to the funds available from earned income so there is no guarantee that a request can or will be honored. You will be notified either way.

The Patriotic Education Foundation, Inc., is a viable, functioning, and healthy corporation working for the "Good of the Order." We realize there are many requests and solicitations for your donations of any size from every walk of life. We too ask that you consider including the Patriotic Education Foundation (a 501(c)3 foundation) in your future plan-giving program. These donations are welcome, accepted and utilized in the best interests of the Military Order of the World wars.

FOR THE GOOD OF THE ORDER

DONALD G. ALLEN, 1st Lt, USAF (Fmr)  
President, PEF Board of Trustees



# 2014 MOWW Convention Book

501(c)3 FOUNDATION REPORTS

## PATRIOTIC EDUCATION, INC. (PEI)

Status will be presented at the Patriotic Education, Inc., Board of Directors meeting, but will also be made available upon request to the undersigned.

FOR THE GOOD OF THE ORDER

PCINC BRION V. CHABOT, COL, USA (Ret)  
Chairman, PEI Board of Trustees



# 2014 MOWW Convention Book

## 501(c)3 FOUNDATION REPORTS

### YOUTH ENRICHMENT FOUNDATION (YEF)

The Youth Enrichment Foundation, Inc. (YEF), Board of Directors will meet prior to the formal session of the National Convention on 6 August 2014 at the BWI Marriott. The board meeting is open to all who wish to attend until the Board takes up sensitive matters, at which time the meeting is closed.

Currently, two Board vacancies exist. This will be an agenda item during the meeting. The YEF continues to support several multi-day and single-day Youth Leadership Conferences (YLC) across the country. This support is possible because of investments and a grant received from the Hann-Buswell Memorial Chapter. Solicitation of funds is difficult now and has been for the past five years. The Board will discuss a way forward as to a solicitation program.

Five years ago, the Board approved a program to engage Metasoft Systems, Inc., that could have provided access to many foundations that support patriotic activities, e.g., MOWW's youth education programs. Due to the busy lifestyle of Board members, we were unable to put forth the time and effort necessary to follow through and sufficiently raise any funds. The Board did consider an option to hire a professional fundraising firm to assist with raising the desperately needed funds to support the Order's youth education programs. A potential problem with this option is the upfront funding requirement, which could deplete existing funds. The Board will discuss this option during the upcoming meeting.

The Board will review YEF's financial status and determine the funding required to support YLCs in 2015. The Board will consider other agenda items suggested by Board members.

Last, the Board requested a \$25,000 grant from MOWW's Hann-Buswell Chapter to support YLCs held in 2015. The Hann-Buswell Chapter will need to approve this grant during their meeting during the 2014 MOWW Convention.

FOR THE GOOD OF THE ORDER

PCINC BERT L. RICE, COL, USA (Ret)  
President, Youth Enrichment Foundation



# 2014 MOWW Convention Book

## RECOGNITION OF EXCELLENCE

### NATIONAL CITATIONS

#### REGION SUBMISSIONS

- |   |                                    |
|---|------------------------------------|
| 1. LTC Frederick J. Maguire, Jr., USA (Ret) | Region I (Greater Boston Chapter)  |
| 2. LTC William K. Rapp, USA (Ret)           | Region III (New Jersey Chapter)    |
| 3. CAPT Deborah A. Dombeck, USCG (Ret)      | Region VIII (Hill Country Chapter) |

#### DEPARTMENT SUBMISSIONS

- |                                      |  |
|--------------------------------------|--|
| 4. Lt Col Carol McKnight, USAF (Ret) | AZ Department (Apache Trail Chapter)   |
| 5. Dennis G. Merenbach, HPM          | S. CA Department (COL Woolsey Chapter) |
| 6. CW3 Curtis L. Kelley, USA (Ret)   | KS Department (Topeka Chapter)         |
| 7. LTC Patrick L. Widner, USA (Ret)  | LA Department (LTG Middleton Chapter)  |
| 8. CAPT Walter F. Baker, USN (Ret)   | NM Department (Mesilla Valley Chapter) |
| 9. LTC William K. Malone, USA (Ret)  | OK Department (MG Critz Chapter OK)    |
| 10. LTC Walton H. Capps, USA (Ret)   | TX Department (Dallas Chapter)         |

#### STATE SUBMISSIONS

- |                                    |                                  |
|------------------------------------|----------------------------------|
| 11. COL Earl E. Seppala, USA (Ret) | DE State (Wilmington DE Chapter) |
|------------------------------------|----------------------------------|

#### CHAPTER SUBMISSIONS

- |   |  |
|---|--|
| 12. 1LT Charles G. Shepherd, Jr., USA (Ret) | Atlanta Chapter GA                     |
| 13. COL David L. Iverson, USA (Ret)         | Augusta Chapter GA                     |
| 14. COL Andrew J. McVeigh III, USA (Ret)    | Austin Chapter TX                      |
| 15. BG Raymond E. Bell, Jr., USA (Ret)      | BG Bultman [AT LARGE] Chapter VA       |
| 16. Col Kenneth B. Clark, USAF (Ret)        | Brig Gen Scott Chapter GA              |
| 17. Lt Col Victor G. Pierson, USAF (Ret)    | CAPT Dilworth Chapter TX               |
| 18. Jean Nelson, HPM                        | Catalina Mountains Chapter AZ          |
| 19. Lt Col Edward M. Merck, USAF (Ret)      | Central Arkansas Chapter AR            |
| 20. Col Michael J. Maloco, USAF (Ret)       | COL Woolsey Chapter CA                 |
| 21. LTC Edwin W. Summey, USA (Ret)          | Columbus Chapter GA                    |
| 22. LTC William G. Mason, ARNG              | CPT Grevemberg Chapter LA              |
| 23. Col Joe Cordina, USAF (Ret)             | Dallas Chapter TX                      |
| 24. LTC Michael S. Christians, USAR         | Dallas Chapter TX                      |
| 25. LT Evan L. Totten, USN (Fmr)            | Denver Chapter CO                      |
| 26. CPT David C. Thackston, USAR (Fmr)      | El Paso Chapter TX                     |
| 27. LTC Michael T. Johnson, USA (Ret)       | Fort Hood Chapter TX                   |
| 28. COL John Wayne Smith, USA (Ret)         | Fort Knox Chapter KY                   |
| 29. LTC Paul S. Faidley, USAR               | Fort Worth Chapter TX                  |
| 28. COL Arthur N. Tulak, USA (Ret)          | Gaylord-Dillingham Memorial Chapter HI |
| 29. LTC Samuel F. Wilson, USA (Ret)         | GEN Ridgway-Pittsburgh Chapter PA      |
| 30. CPT Richard B. Hathcock, USA (Fmr)      | Gen Vandenberg Chapter CA              |
| 31. Capt Charles F. Gilmer, ANG             | GEN Westmoreland Chapter SC            |
| 32. LTC John T. Melvin, USA (Ret)           | Hampton Roads Chapter VA               |
| 33. LTC George J. L. Walker, USA (Ret)      | Houston Chapter TX                     |
| 34. COL Arthur E. Lamm, USA (Ret)           | LTG Middleton Chapter LA               |



## 2014 MOWW Convention Book

35. LTC Neil Springborn, USA (Ret)
  36. LTC Ruth L. Hamilton, USA (Ret)
  37. CPT John H. Ansley, Jr., USA (Fmr)
  38. COL Patricia Little-Upah, USA (Ret)
  39. LTC Jose Rios-Davila, USA (Ret)
  40. Diane S. Gibson, HPM
  41. LTC Guthrie H. Ashton, Jr., USA (Ret)
  42. COL Gregory F. Linden, USA (Ret)
  43. LTC (Dr) Jeffrey F. Addicott, USA (Ret)
  44. CW4 Robert R. Ozier USA (Ret)
  45. LtCol Donald K. Shockey, USMC (Ret)
  46. CAPT Frank Kepley, USN (Ret)
  47. MG Donald L. Jacka, USA (Ret)
  48. COL Harry S. Hughes, Jr., USA (Ret)
  49. Col Henry L. Cyr, Jr., USAF (Ret)
- MG Critz Chapter OK  
MG Meade Chapter MD  
Philadelphia Chapter PA  
Phoenix Chapter AZ  
Puerto Rico Chapter PR  
Puget Sound Chapter WA  
Richmond Chapter VA  
Saddleback Valley Chapter CA  
San Antonio Chapter TX  
Santa Cruz Valley Chapter AZ  
Savannah Chapter GA  
Sun City Center Chapter FL  
Topeka Chapter KS  
Wilmington Chapter DE  
Worcester Chapter MA



# 2014 MOWW Convention Book

RECOGNITION OF EXCELLENCE

## GENERAL STAFF EMERITUS NOMINATIONS

None.



# 2014 MOWW Convention Book

RECOGNITION OF EXCELLENCE

## THE 2014 PHOENICIAN AWARD RECIPIENT & ESSAY

### KENNETH ROGER HACKWORTH

#### **2014 MOWW PHOENICIAN AWARD ESSAY QUESTION**

"There have been movements in various states to change laws which have an impact on unions or right to work laws. Interpretations of these laws and their impacts have varied widely. What does your state law require; take a position to either defend or oppose it."



#### **NATIONAL WINNER**

**Kenneth R. Hackworth**  
\$2,000 Scholarship  
San Diego YLC  
San Diego State University

#### **FIRST RUNNER-UP**

**Courtney T. Erbes**  
\$1,000 Scholarship  
Southwestern YLC  
Texas Wesleyan University

#### **SECOND RUNNER-UP**

**Spencer H. D. Drakontaidis**  
\$500 Scholarship  
New England YLC #2  
Norwich University



*Kenneth Hackworth with LtCol Michael Murphy, USMC (Ret), 2013 SDYLC Director*

Kenneth Hackworth was born and raised in Hemet, California, where he attended and graduated from West Valley High School in 2014. While in high school, Kenneth was on the boys' varsity water polo and swim teams, in addition to being in the US Navy Junior Reserve Officers Training Corps (NJROTC) Program. During his senior year, he was also the Commanding Officer of his NJROTC program. Kenneth received an appointment to the United States Naval Academy and is currently going through his "Plebe Summer." He looks forward to the next four years at the academy (where his older brother also attends), and his future in the United States Navy as a Naval Surface Warfare Officer.



*Kenneth Hackworth with Mr. Travis Putnam, 2014 SDYLC Director*



# 2014 MOWW Convention Book

## WINNING ESSAY

### “THE IMPACT OF CALIFORNIA UNION LAWS”

By

Kenneth Roger Hackworth  
San Diego Youth Leadership Conference



*Unions have hijacked California, turning it from the golden state to the gilded state. The many union contracts have busted the state budget and commandeered financial policies. California has become one of the strongest labor union states in the country by pushing workers to join labor unions. However, current labor contracts are financially unsustainable and must be reformed. Unions currently refuse to make any compromises, taking no part in stabilizing the state's finances. Unions are not part of the solution; they are part of the problem.*

*The unionized employee contracts of California have decimated the state's budget, deterring businesses away and taking money that should be used to maintain the state's infrastructure. Instead of decreasing the rate of growth for overblown public employees' salaries and pensions, deep cuts are made into our current public services. The City of Stockton is an example: The city is paying \$54 million in pensions and other post-employment benefits, more than a quarter of the city's budget. This is one of several cities now pursuing bankruptcy. Meanwhile, the public unions refuse to negotiate with them as they seek financial relief. The labor unions in California have caused businesses to move out of state, taking jobs with them. The Department of Labor reports that California's private employment has decreased by 1.4 percent in the last decade. Over 250 California companies moved their jobs out of state in 2011; this is five times as many than 2009. The amount of power that these labor groups hold has decimated the state's revenue.*

*California is at a crossroad: It can either continue its path of destruction or begin reaching a solution. We must first implement a version of the Right-to-Work law, banning the requirement of joining or paying for a union as a condition of employment. Union members should also have the ability to give—or deny—permission when unions want to use mandatory dues for political purposes. We must require labor unions to disclose financial information to all union members, such as officer salaries and itemized expenditure reports. Any discussions or negotiations between labor unions and the government should be open to the public, not held behind closed doors. In addition, the bargaining cost of unions should not be fully or partially paid for by public funds. Eliminating the Prevailing Wage law that requires contractors to pay no less than the union wage would also eliminate the problem of inflation by unions on project costs, preventing excessively high wages.*

*California's intense support of employee unions is driving employers away from the state. Labor unions refuse to acknowledge the problem or become part of the solution of this growing financial crisis. By implementing these plans, we can increase state revenue without raising taxes and decrease the unemployment rate without the need to create government jobs. California has a wide number of available solutions to this fiscal dilemma: we must decide which ones to put into practice and how to implement them. ★*



# 2014 MOWW Convention Book

## Bibliography:

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# 2014 MOWW Convention Book

2013 MOWW CONVENTION

## 2013 CONVENTION MINUTES



23 August 2013

FROM: HQ MOWW/CS

TO: Companions of the Military Order of the World Wars

SUBJECT: Minutes: Joint Session, Pre-Convention General Staff (GS) Meeting and the National Convention (18-23 July 2013)

### OPENING CEREMONIES

1. In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2013 Pre-Convention General Staff (GS) Meeting and the 2013 National Convention, were called to order on Saturday, 22 August 2013. Roberts Rules of Order applied. When mentioned, "Convention Book" refers to the MOWW 2013 "National Convention Book."
2. After the invocation and the presentation of Colors, the Pledge of Allegiance and the reading of MOWW's Preamble, the Chief of Staff called for a motion omitting a roll call. The motion was made, seconded and affirmed by a majority vote. The minutes from the preceding convention were presented, and they were accepted (motion made, seconded and affirmed by a majority vote).
3. CINC LTC Gary O. Engen, USA (Ret), welcomed dignitaries and presented his welcoming remarks. In doing so, he praised all Companions for their great work and expressed his appreciation to those Companions attending the National Convention.

### OLD BUSINESS

4. The minutes of the 2012 Joint Session, 2012 Pre-Convention General Staff (GS) Meeting & National Convention and actions cited therein were accepted (motion made, seconded and affirmed by a majority vote). Likewise, the minutes of the 2012 Post-Convention General Staff (GS) Meeting were also accepted (motion made, seconded and affirmed by a majority vote).

### NEW BUSINESS

5. CINC presented the Convention Rules (Convention Book), which were (motion made, seconded and affirmed by a majority vote).



## 2014 MOWW Convention Book

6. MOWW officers presented their reports, including those from the CINC, CS, SVCINC, VCINCS, Board of Trustees, TG, Budget Committee, PEC, ROTC, Scouting, National Security, Homeland Security, Law & Order, Legislative & Resolutions, Membership, Chapter Activities, Policy-Planning, Gist Blair Memorial Fund Trustees, PEF, and YEF. All reports presented orally and those in the 2013 Convention book were accepted (motion made, seconded and affirmed by a majority vote).
  - a. As a part of this process, MOWW's proposed FY13-14 budget was approved by a majority vote (motion made, seconded and affirmed by a majority vote).. Additionally, the TG presented the "MOWW Budget Authority Resolution," which was approved (motion made, seconded and affirmed by a majority vote).
  - b. For the full reports, please see the 2013 MOWW Convention Book on the MOWW website.
7. After a benediction, the 2013 Post-Convention General Staff (GS) Meeting was adjourned.

### RECESS

8. CINC Engen next called for issues or Items "For the Good of the Order," and hearing none, he announced a recess of the 2013 General Staff Meeting and the 2013 National Convention to attend the MOWW Awards Luncheon.

### CALL TO ORDER

9. In accordance with the MOWW Constitution and Bylaws, CINC-elect Capt Deborah A. Kash, USAF (Ret), called the Post-General Staff Meeting to order on 17 August 2013. Roberts Rules of Order applied. There was no old business.

### NEW BUSINESS, *continued*

10. Nominating Committee Report. The Committee Chair, PCINC COL Philemon A. St. Amant II, USA (Ret), presented the report.
  - c. This report was accepted (motion made, seconded and affirmed by a majority vote).
  - d. Next was a call for candidates and the national election. Officers were elected in keeping with MOWW's Constitution and Bylaws. National election results were published in the September 2013 issue of the *Officer Review*<sup>™</sup> magazine.
  - e. CINC LTC Engen then called for a vote to accept all committee reports (motion made, seconded and affirmed by a majority vote).
11. CINC-Elect Capt Kash announced her appointments to the EXCOM, her selections as assistant National Officers, chairs of standing and *ad hoc* national committees, boards and councils and other appointments. Those appointments are listed in the September 2013 issue of the *Officer Review*<sup>™</sup> magazine and in the National Directory available on the MOWW website.



## 2014 MOWW Convention Book

12. The 2014 National Convention will be held Baltimore, MD, from 5-9 August 2014. The 2015 MOWW Convention will be in Tampa, FL, hosted by the Sun City Chapter (226). A motion to accept both conventions sites was offered, seconded and passed unanimously.

### RECESS

13. CINC-Elect Kash next called for issues or Items "For the Good of the Order," and hearing none, she announced the recess of the 2013 General Staff Meeting and the 2013 National Convention to prepare for and attend the CINC's Reception and the MOWW Installation Banquet.

### CALL TO ORDER

14. In accordance with the MOWW Constitution and Bylaws, CINC Engen called the 2013 National Convention to order on Saturday, 17 August 2013 at 1900. Roberts Rules of Order applied. There was no old business.
15. CINC Engen presented the Commander's Award to PCINC CAPT Russell C. Vowinkel, USN (Ret). The Distinguished Service Award (DSA) recipient, MajGen James E. Livingston, USMC (Ret), an honored Medal of Honor recipient, presented his thoughts on veterans supporting veterans and the youth of America, which were very well received.
16. During the Formal Banquet, newly elected national officers were installed, and oaths of office were administered to appointed officers.
17. CINC KASH called for issues or items "For the Good of the Order," and hearing none, she adjourned the 2013 National Convention.

### FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)  
Chief of Staff, MOWW

### Enclosures

1. 2013 Convention Agenda
2. 2013 Convention Tours



# 2014 MOWW Convention Book

2013 MOWW CONVENTION

## 2013 MOWW CONVENTION SCHEDULE

### **PRE-CONVENTION ACTIVITIES | DRESS: CASUAL |**

#### **TUESDAY, 13 AUGUST 2013**

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0800-0950	PRE-CONVENTION EXCOM MEETING (STRATEGIC PLAN RESULTS)	Rm 209 (HOL SQ-16)	EXCOM MBRs
1000-1050	BUDGET COMMITTEE MEETING	Rm 209 (HOL SQ-16)	CMTE MBRs
1100-1220	COUNCIL OF REGION COMMANDERS (CRC) MEETING	TB I (CLASS-48)	CRC MBRs
1100-1150	CONSTITUTION & BYLAWS COMMITTEE MEETING	Rm 209 (HOL SQ-16)	BOARD MBRs
1200-1250	<i>Lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1300-1350	PATRIOTIC EDUCATION, INC., (PEI) MEETING	Rm 209 (HOL SQ-16)	PEI MBRs
1400-1450	BOARD OF TRUSTEES (PAST FY REVIEW & NEXT FY FORECAST)	Rm 209 (HOL SQ-16)	BOARD MBRs
1730-TBD	<i>Dinner at leisure</i>	<i>As desired</i>	<i>All Conferees</i>

#### **WEDNESDAY, 14 AUGUST 2013**

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
<i>As desired</i>	<i>Breakfast and lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0800-TBD	Tour 1: Bear Creek Golf Club (0900 Tee-Off)	Dallas, TX	All Conferees
1000-1500	Tour 2: Dallas Tour	Dallas, TX	All Conferees
1800-2100	CINC's WELCOME BUFFET	PWB A-D (RND-200)	ALL CONFEREES

\* GOLF AWARD PRESENTATIONS. SPEAKER: TBD (HUMOROUS). REQUIRES PODIUM/MICROPHONE, TWO (2) BARS & TWO (2) HORS D'OURVES LINES

### **CONVENTION ACTIVITIES | DRESS: COAT & TIE, OR AS NOTED |**

#### **THURSDAY, 15 AUGUST 2013**

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0700-0850	COUNCIL OF PAST COMMANDERS-IN-CHIEF (WORKING BREAKFAST)	TB I (HOL SQ-36)	CPC MBR/GUEST
0800-0850	<b>SEMINAR</b> NATIONAL SECURITY★	PWB A-B (CLASS-80)	ALL CONFEREES
0900-0950	<b>SEMINAR</b> HOMELAND SECURITY★	PWB A-B (CLASS-80)	ALL CONFEREES
1000-1500	Tour 3: Dallas Museum of Arts & Nasher Sculpture Garden	Dallas, TX	Spouses & Guests
1000-1050	<b>SEMINAR</b> LAW & ORDER★	PWB A-B (CLASS-80)	ALL CONFEREES
1100-1150	<b>SEMINAR</b> INFORMATION & PUBLICITY★	PWB A-B (CLASS-80)	ALL CONFEREES
1200-1250	<i>Lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1200-1630	Tour 4: 6 <sup>th</sup> Floor Museum	Dallas, TX	Spouses & Guests
1300-1350	<b>SEMINAR</b> RESERVE OFFICER TRAINING CORPS (SROTC & JROTC)	PWB A-B (CLASS-80)	ALL CONFEREES
1400-1450	<b>SEMINAR</b> PATRIOTIC EDUCATION★	PWB A-B (CLASS-80)	ALL CONFEREES
1500-1620	PATRIOTIC EDUCATION COMMITTEE (PROGRAM REVIEW)★	PWB E-F (CLASS-80)	YLC DIR & STAFF
1500-1550	<b>SEMINAR</b> CHAPTER ACTIVITIES & AWARDS★	PWB A-B (CLASS-80)	ALL CONFEREES
1600-1650	<b>SEMINAR</b> CHAPTER OPERATIONS★	PWB A-B (CLASS-80)	ALL CONFEREES
1700-1720	<b>SEMINAR</b> FINANCIAL DEVELOPMENT★	PWB A-B (CLASS-80)	ALL CONFEREES
1730-1830	<b>COMMANDER'S CALL</b> (WITH CINC ENGEN)	TB I (HI/LO RND-60)	CHAP CMDRS (ONLY)
* REQUIRES PODIUM/MICROPHONE & ONE (1) BAR & HORS D'OURVES LINE			
1730-1830	YOUTH ENRICHMENT FOUNDATION (YEF) BOARD MEETING	Rm 209 (HOL SQ-16)	BOARD MBRs
1830-TBD	<i>Dinner at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1900-1950	HANN-BUSWELL MEMORIAL CHAPTER MEETING	TB I (CLASS-60)	CHAPTER MBRs

★INTERNET CONNECTIVITY, PODIUM & REMOTE MICROPHONE(S) REQUIRED FOR: **SEMINAR**



# 2014 MOWW Convention Book

## **FRIDAY, 16 AUGUST 2013**

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0800-0950	<b>SEMINAR</b> MEMBERSHIP (RECRUIT, INVOLVE & RETAIN)★	PWB A-B (CLASS-80)	ALL CONFEREES
0830-1430	<i>Tour 5: Dallas Arboretum w/ box lunch</i>	<i>Dallas Arboretum</i>	<i>Spouses &amp; Guests</i>
1000-1050	<b>SEMINAR</b> SCOUTING (BSA & GS-USA)★	PWB A-B (CLASS-80)	ALL CONFEREES
1130-1415	MOWW AWARDS LUNCHEON [BSA HONOR GUARD] * SPEAKER: TBD (MOTIVATIONAL SPEAKER) [REQUIRES DAIS FOR EIGHT, WITH CENTRAL PODIUM & MICROPHONE]	PWB C-F (RNDS-200)	ALL CONFEREES
1230-1630	<i>Tour 6: Perot Museum of Nature &amp; Science</i>	<i>Perot Museum (Dallas)</i>	<i>Spouses &amp; Guests</i>
1430-1500	NOMINATING CMTE TELLER ORIENTATION	Rm 212 (HOL SQ-16)	TELLERS
1430-1510	NOMINATING CMTE NATIONAL CANDIDATE PRESENTATIONS	PWB C-F (RNDS-200)	ALL CONFEREES
1520-1700	NOMINATING CMTE TELLER SUPPORT MEETING	Rm 212 (HOL SQ-16)	TELLERS
1520-1700	NOMINATING CMTE DELEGATE VOTING	PWB C-F (RNDS-200)	NOM CMTE & DELEG
1700-TBD	<i>Dinner at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1800-1900	<i>Hann-Buswell Chapter Cocktails   MESS DRESS/TUXEDO  </i> * REQUIRES ONE (1) BAR	<i>TB I (Hi/Lo RNDS-60)</i>	<i>H-B Mbrs &amp; Guests</i>
1900-2100	<i>Hann-Buswell Chapter Dinner   MESS DRESS/TUXEDO  </i> * SPEAKER: TBD. REQUIRES PODIUM/MICROPHONE	<i>TB II (RNDS-60)</i>	<i>H-B Mbrs &amp; Guests</i>

## **SATURDAY, 17 AUGUST 2013**

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
<i>As desired</i>	<i>Breakfast at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
0730-0830	MEMORIAL SERVICE	PWB C-F (CLASS-200)	ALL CONFEREES
0900-0920	OPENING CEREMONIES, 2013 MOWW CONVENTION [ROTC HONOR GUARD] * REQUIRES DAIS FOR 8, WITH CENTRAL PODIUM & MICROPHONE	PWB C-F (CLASS-200)	ALL CONFEREES
0930-1150	MOWW CONVENTION—PART I (BUSINESS AGENDA) * REQUIRES DAIS FOR 8 WITH CENTRAL PODIUM & MICROPHONE	PWB C-F (CLASS-200)	ALL CONFEREES
1000-1500	<i>Tour 7: Shopping at Northpark Mall</i>	<i>Northpark Mall (Dallas)</i>	<i>Spouses &amp; Guests</i>
1200-1250	<i>Lunch at leisure</i>	<i>As desired</i>	<i>All Conferees</i>
1300-1530	MOWW CONVENTION—PART II (BUSINESS AGENDA) * REQUIRES DAIS FOR 8 WITH CENTRAL PODIUM & MICROPHONE	PWB D-F (CLASS-200)	ALL CONFEREES
1600-1650	<i>Non-Denominational Worship Service (w/Chaplain General)</i>	<i>TBD</i>	<i>All As Desired</i>
1800-1850	CINC's FORMAL RECEPTION   MESS DRESS/TUXEDO   * REQUIRES ADJACENT SPACE FOR RECEIVING LINE. REQUIRES TWO (2) BARS	TB I/II (Hi/Lo RNDS-200)	ALL
1900-2100	MOWW INSTALLATION BANQUET   MESS DRESS/TUXEDO   [ROTC HONOR GUARD] * DSA SPEAKER/PRESENTATION; INSTALL NATIONAL OFFICERS/CINC. REQUIRES DAIS FOR 14, WITH CENTRAL PODIUM & MICROPHONE; ONE (1) BAR	PWB C-F (ROUNDS-200)	ALL CONFEREES

## **POST-CONVENTION ACTIVITIES | DRESS: CASUAL |**

### **SUNDAY, 18 AUGUST 2013**

<u>TIME</u>	<u>EVENT</u>	<u>LOCATION</u>	<u>ATTENDEES</u>
0800-1150	POST—CONVENTION EXCOM MEETING (STRATEGIC PLANNING) * WORKING BREAKFAST	Rm 209 (HOL SQ-16)	EXCOM MBRs
0800-0950	EXCOM SPOUSE/GUEST BREAKFAST	Rm 212 (HOL SQ-16)	SPOUSE/GUEST
TBD	<i>Departure as desired</i>	<i>As Required</i>	<i>All Conferees</i>

NOTE 1: **SEMINAR** All Companions should attend all seminars

NOTE 2: **CHAPTER COMMANDER'S CALL** "For the good of the Order" discussion between the CINC and Chapter Commanders

NOTE 3: Core Convention Sessions

NOTE 4: Optional Tours

NOTE 5: Registration & Information Desk (Trinity Foyer) open daily (Tuesday-Saturday, 0900-1700)

NOTE 6: Hospitality Lounge (Rm. 209) open daily (Thursday-Saturday, 1700-1900, 2200-2400).

NOTE 7: Other meetings: maybe scheduled off-line by Companions as convention events permit

NOTE 8: FIRST FLOOR: PwB = Park West Ball Room (A-F); TB = Trinity Ballroom (I & II) | SECOND FLOOR: Room 209; Room 212



# 2014 MOWW Convention Book

2013 MOWW NATIONAL CONVENTION

## 2013 MOWW CONVENTION TOURS

### MOWW || 2013 Convention Tours

**WEDNESDAY 14 AUG**

#### Tour #1 Bear Creek Golf Club

"Top 50 Resort Courses in America"—Golf Digest.  
0800 hrs-7:00 The-Off: 0900 hrs



All events are limited to the first 57 people who sign up, with the exception of Tour #2 "Dallas Tour with Rose-Mary Rumbley" which is limited to the first 54 participants who sign up. Also, all tours must have a minimum of 40 participants. Cost per person assumes 57 passengers.

**WEDNESDAY 14 AUG**



#### Tour #2 Dallas Tour with Rose-Mary Rumbley

stories, she'll tell the history of Dallas as the tour goes through downtown then on to east Dallas to see the "Gem of Dallas - the Fair Park" with it's 1930s art-deco architecture. The tour will go through stately Oak Cliff then proceed to the Dallas-Ft. Worth National Cemetery in west Dallas.

Lunch will be at a first-class Dallas restaurant and is included in the tour which will be limited to the first 54 attendees who sign-up.

Price: \$55/Person (includes \$12-14 lunch and all tips) • Leave Hotel: 1000 hrs Return: 1500 hrs

Rose-Mary Rumbley is a well-known Dallas historian/humorist. Her five-hour Dallas Tour is certain to be a high-light from among the Special Events' offerings during the convention. Among her many

**THURSDAY 15 AUG**

#### Tour #3 Dallas Museum of Art and Nasher Sculpture Garden

The Dallas Museum of Art (DMA) is a collection containing over 22,000 works of art and sculpture from all cultures and time periods spanning 5,000 years of human creativity. Use your Wi-Fi-enabled phone in the galleries to access interactive content on selected works.



The Wendy and Emery Reeves Collection includes paintings by Impressionist, post-impressionist, and early modernist masters. Wendy, originally from East Texas, built a small replica of her Italian villa on the fourth floor of the DMA to display these masterpieces. There you will see one of the largest collections of papier-mâché, wood, mother of pearl and black lacquer furniture in the country. The dining room table is rumored to be one from Coco Chanel. The restaurant in the atrium features a magnificent flower glass sculpture by Dale Chihuly.

#### THE NASHER SCULPTURE GARDEN

The world famous Nasher Sculpture Garden opened in 2003 and houses a collection of modern and contemporary sculpture in a beautiful building designed by Renzo Piano. This four-acre garden adjacent to the Dallas Museum of Art was the dream of Dallas philanthropist Ray Nasher and his wife Patsy.

Price: \$35/Person • Lunch is OYO  
Leave Hotel: 1000 hrs Return: 1500 hrs



#### Tour #4 6th Floor Museum & Tour Red Court House

For the history-buff, this step-back-in-time (50 years) tour will be an incredible experience.

View the complete video, newspaper and historical events and items of the November 1963 assassination of President John F Kennedy.

Hear the little told story of Jack Ruby, who shot Oswald and see actual footage taken from the scenes. There is a ninety-minute audio tour or you may download and use your cell phone for your own walking tour. You will also want to visit Dealy Plaza and the Kennedy Memorial (white building) which are across the street.



Price: \$35/Person • Lunch before leaving hotel OYO  
Leave Hotel: 1200 hrs Return: 1630 hrs

**FRIDAY 16 AUG**

#### Tour #5 Dallas Arboretum

Featuring 66-acres of spectacular gardens in a serene setting on White Rock Lake, the Dallas Arboretum is one of the city's most beautiful outdoor attractions. Wear comfortable walking shoes for a guided tour along the quiet walkways and hidden coves. Wheelchairs are available at no cost. An additional feature is a tour of the DeGolyer House, a 1940's style Spanish mansion located on the grounds. Be sure to take advantage of this true gem in the City of Dallas.

Price: \$49/Person • Box lunch is included  
Leave Hotel: 0830 hrs Return: 1430 hrs



#### Tour #6 Perot Museum of Nature and Science

The Perot Museum of Nature and Science has five floors that house 11 permanent exhibit halls containing state-of-the-art video and 3-D computer animation with thrilling, life-like simulations where visitors can exercise their brains through hands-on activities, interactive kiosks and educational games.

The plinth level houses the Main Lobby complete with a 35-foot Malawisaurus fossil; access to a roof deck; the Café; a 300-seat, multimedia Theater; and the Store. Inside and out, the Museum will feature natural sustainability and environmental friendliness including a rainwater collection system, LED lighting and solar-powered water heating. Lunch on your own at the Museum or across the street at the famous El Fenix Mexican Restaurant.

Price: \$35/Person • Lunch is OYO • Leave Hotel: 1230 hrs Return: 1630 hrs



**SATURDAY 17 AUG**

#### Tour #7 North Park Shopping

The city of Dallas is noted for it's sense of fashion and high design. NorthPark Center exemplifies both qualities with a mix of retail, fine dining, art and unique promenades.

\$14 • Lunch is OYO • Leave Hotel: 1000 hrs Return: 1500 hrs





# 2014 MOWW Convention Book

## MOWW BYLAWS

### MOWW BYLAWS, ARTICLE V (DUTIES OF OFFICERS)

#### **ARTICLE V**

#### **DUTIES OF OFFICERS**

##### **SECTION 1. Duties of National Officers.**

The Duties of the Officers of the Military Order of World Wars shall be as follows:

- A. Commander-in-Chief (CINC).
  - 1) The CINC shall preside at the National Convention and meetings of the General Staff and the Executive Committee of the General Staff.
  - 2) The CINC shall enforce a strict observance of the Constitution and Bylaws, and perform such other duties as custom and parliamentary usage may require, of which the General Staff may prescribe.
- B. Senior Vice Commander-in Chief (SVCINC).
  - 1) The SVCINC shall assist the CINC and will fulfill the responsibilities of the CINC in the event the CINC is incapacitated, etc.
    - a) In case of the CINC's disability, etc., the SVCINC, followed by one of the four VCINCs (as determined by the General Staff), shall act in the CINC's stead.
    - b) In the event of the CINC's resignation or death, the CINC shall be succeed to his office by the SVCINC, or if the SVCINC is not able to serve, by one of the four VCINCs, as determined by the General Staff.
  - 2) The SVCINC will chair the national Budget Committee.
  - 3) The SVCINC will be a standing member of MOWW Quarterly Financial Review (QFR).
- C. Vice Commanders-in-Chief (VCINC).
  - 1) The Senior Vice Commander-in-Chief (SVCINC) and the four Vice Commanders-in-Chief (VCINCs) shall assist the Commander-in-Chief (CINC) when called upon.
  - 2) In case of the CINC's absence or disability, the SVCINC followed by one of the four VCINCs (as determined by the General Staff) shall act in the CINC's stead. In the event of the CINC's resignation or death, the CINC shall be succeed to his office by the SVCINC, or if the CINC is not able to serve, by one of the four VCINCs, as determined by the General Staff.
  - 3) If the SVCINC replaces the CINC, a VCINC will be selected by the General Staff to fill the SVCINC position. One of four VCINCs will fill the vacant SVCINC position as determined by the General Staff. Likewise, one of the five (5) elected At-Large General Staff Officers will then fill the vacant VCINC position as determined by the General Staff.



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### D. Chief of Staff (CS).

- 1) The Chief of Staff is responsible for conducting the Order's affairs pursuant to the Resolutions and Directives of the National Convention, the General Staff and the National Constitution and Bylaws.
- 2) The Chief of Staff is responsible for the routine business correspondence of Headquarters MOWW with Commanders of the Order and individual Companions.
- 3) The Chief of Staff shall maintain close liaisons with Regions, States, Departments and Chapters.
- 4) The Chief of Staff shall implement the policies of the Order and is the custodian of records and files, as well as the seal of the Order.
- 5) The Chief of Staff is responsible for recording and reporting all meetings of Conventions, the General Staff and the Executive Committee of the General Staff, and shall transmit copies of minutes of such meetings to members of the General Staff and Chapter Commanders by mail, email and/or the Order's web site, as prescribed by actions of the Order.
- 6) The Chief of Staff shall also serve as both Commander and Adjutant of the Headquarters MOWW Chapter for the purpose of providing appropriate administrative support to the Companions of that chapter to the extent that they would be entitled to such support as any other chapter of the Order. Such support will include the designation of the appropriate number of Companions of the BG Bultman (Headquarters) Chapter as delegates to the National Convention, as described by the rules of the Order in the MOWW Policy Manual. Notwithstanding his status as Commander of the Headquarters MOWW Chapter, the Chief of Staff does not in consequence enjoy the right to serve as, or to be considered as, a voting delegate to any meetings of the General Staff or to the National Convention.
  - a. The Chief of Staff shall serve as the Editor-in-Chief of the Officer Review® magazine.
  - b. The Chief of Staff is a member of:
    - (1) The General Staff and Executive Committee of the General Staff (ex officio without a vote)
    - (2) The Magazine Sub-Committee (ex officio without a vote).
    - (3) The Budget Committee (ex officio without a vote).
    - (4) The Legislative and Resolutions Committee (ex officio without a vote).
    - (5) The Information and Publicity Committee (ex officio without a vote).
    - (6) The National Convention Committee (ex officio without a vote).
    - (7) A Trustee of the VADM Dyer Magazine Trust Fund (ex officio without a vote).
  - c. The Chief of Staff is a Co-Chair of the MOWW Quarterly Financial Review (QFR), as is the Treasurer General.

### E. Treasurer General (TG).

- 1) The Treasurer General is responsible for all monies paid into the Headquarters MOWW. This includes, but is not limited to, its proper allocation, safe custody and disbursement as authorized by the approved budget or by the General Staff. The Treasurer General's account books shall be open to members of the



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- General Staff at all times. The Treasurer General exercises oversight of these matters via participation in Quarterly Financial Reviews (QFR) in collaboration with the Chief of Staff.
- 2) The Treasurer General is an *ex officio*, non-voting, member of the MOWW Trustees.
  - 3) The Treasurer General is a Co-Chair of the MOWW Quarterly Financial Review (QFR), as is the Chief of Staff. In the absence of the Treasurer General, the Assistant Treasurer General will serve in this capacity. Otherwise, the Assistant Treasurer General will be a standing member of the QFR.
  - 4) The Treasurer General will annually request the Chief of Staff to engage a Certified Public Accountant (CPA) to audit the Order's financial statements. This audit will be prepared in accordance with Generally Accepted Accounting Procedures (GAAP) as of June 30 of each year for the preceding twelve months, i.e., covering the period 1 July through 30 June annually.
    - a. Upon the audit's completion and HQ MOWW's receipt of the same (to include the auditor's opinion and management letter), Quarterly Financial Review members will convene in person or electronically to review these documents. The QFR Co-Chairs (the Treasurer General and Chief of Staff) will present a summary of this review to the Commander-in-Chief, and the Treasurer General will present the same to the General Staff in convention, along with a summary of recommendations, or actions planned, underway or completed, taken to enhance the Order's financial management system.
    - b. Additionally, as soon as possible after the end of each fiscal year and upon completing the annual audit and QFR review, and in coordination with QFR members, the Treasurer General will ensure that the Chief of Staff publishes a summary of the Military Order's audited financial statements in the *Officer Review*<sup>™</sup> magazine.
  - 5) The Treasurer General will annually identify budget submissions, as requested, to the Chief of Staff as a part of the annual budget build process, which culminates with the National Budget Committee support and General Staff Approval in convention.
  - 6) The Treasurer General, in collaboration with the Chief of Staff, will manage the Military Order's compliance with IRS tax filing requirements (e.g., IRS Form 990-N, ePostcard), HQ MOWW and sub-element IRS reporting certification, and related processes.
  - 7) The Treasurer General will annually review and update as necessary the financial forms, checklists and other related financial management guidance in collaboration with the Chief of Staff. The Treasurer General will also establish and update as necessary a training program for sub-element treasurers at all levels to ensure reasonable financial management practices, and checks and balances, are in place and used.
  - 8) At the end of each fiscal year, the Treasurer General shall publish the financial statement of the Order in the *Officer Review*<sup>®</sup> magazine.
- F. Judge Advocate General (JAG).
- 1) The Judge Advocate General shall give legal advice on matters pertaining to the Order upon request by a National Officer, the General Staff, or any Companion of the Order.
  - 2) The Judge Advocate General shall report to the General Staff and National Convention on all matters referred to him/her.



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- G. Surgeon General (SG). The Surgeon General shall report at National Conventions on such matters in the physical welfare field as may be of timely interest to the Order, and shall perform such other duties as may be prescribed by the General Staff.
- H. Chaplain General (CG). The Chaplain General shall lead National Conventions and General Staff meetings with prayer and perform such other duties customary to his office, as directed by the General Staff.
- I. Historian General. The Historian General shall acquire and preserve records of historical interest relating to the Order and/or its Companions, and arrange for safe custody and accessibility of such records, subject to General Staff approval.
- J. General Staff Officers (GSO).
  - 1) General Staff Officers-at-Large: Two (2) of the ten (10) General Staff members-at-large shall be assigned by the Commander-in-Chief to each of the five (5) Vice Commanders-in-Chief, and they shall constitute a staff to assist the respective Vice Commanders-in-Chief by:
    - a. Preparation, processing and presentation of staff studies, as directed by the Commander-in-Chief or assigned Vice Commander-in-Chief. Assignment of preparation, processing, and presentation of a staff study shall include designation of the General Staff Member-at-Large who shall be responsible for carrying through the studies to completed action. This shall include necessary coordination with other Vice Commanders-in-Chief, National Officers and Chairs of Committees, to include (in every case) the Policy Planning Committee, prior to submission to the assigning officer. The Commander-in-Chief shall be consulted as necessary and appropriate.
    - b. Monitoring the activities of standing and *ad hoc* committees assigned to the Vice Commanders-in-Chief by the Commander-in-Chief. Exempted from such assignments shall be committees chaired by the Commander-in-Chief, Vice Commanders-in-Chief, Past Commanders-in-Chief, or others specifically designated by the Commander-in-Chief.
    - c. Representing, as requested, the Commander-in-Chief or a Vice Commander-in-Chief at designated functions within the Order.
    - d. Performing other duties as may be assigned by the General Staff.
  - 2) The Chief of Staff shall be kept informed of the activities of these General Staff Officers and provide such assistance as may be feasible to assist them in carrying out their duties.
- K. The Board of Trustees. The duties of the members of the Board of Trustees of the Military Order of the World Wars are prescribed below:
  - 1) Within any policy guidance established by the General Staff or the Order in National Convention, the Board of Trustees of the Order shall administer the Order's funds by investing and reinvesting all monies committed to its charge in the appropriate funds.
  - 2) The Board of Trustees shall submit a report to the National Convention and the General Staff, upon request, listing the investments held in each of the funds (and their parts) entrusted to their care. The report shall provide such additional data as may be directed from time to time by the General Staff.
  - 3) The Trustees shall also report on the amount of the corpus for the Perpetual and Memorial Membership Fund at each National Convention meeting. At any scheduled meeting, any two (2) members of the Board of Trustees shall constitute a quorum. If records are inadequate, the Board of Trustees shall use its best judgment in establishing the corpus amount.



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### SECTION 2. Promoting Activity and Cooperation Among Chapters.

- A. Region Commanders shall promote activity and cooperation among existing chapters of their Region, and shall encourage the formation of new chapters and the increase of membership through improving and broadening the Order's public standing in their Region. They shall engage the support of his State or Department Commanders. They shall make regular reports to the Commander-in-Chief, and report to the General Staff and the National Convention.
- B. State and Department Commanders shall promote the activity of and cooperation among existing chapters of their respective State and Departments, and shall encourage the formation of new chapters, the increase of membership and the improving and widening of the Order's public standing in their respective States and Departments.
  - 1) They shall support their respective Regional Commanders, making such reports as necessary or required to their Regional Commanders, the Vice Commanders-in-Chief, Commander-in-Chief and the General Staff.
  - 2) In those States having one (1) or more organized Departments, each Department Commander shall, during the second quarter of the calendar year, call a convention of the delegates of the chapters within the Department for the purpose of electing Department officers and for such other business as may properly be considered.

SECTION 3. General Staff Support of Region Commanders. Each elected additional member of the General Staff from a Region shall, as possible, assist the Commander of the Region and, in case of necessity, act as relief of the Regional Commander.

SECTION 4. Replacement of Officers. In the absence of any officer or their failure to perform their duties satisfactorily, these duties may be assigned to another Companion by the General Staff.



# 2014 MOWW Convention Book

## FUTURE NATIONAL CONVENTIONS

### 2015 & 2016 MOWW CONVENTION LOCATIONS

- The 2015 MOWW National Convention will be hosted by the Sun City Chapter (226), which is commanded by LTC Charles R. Conover, Jr., USA (Ret).
  - Dates: 4 – 8 August 2015
  - Location: DoubleTree by Hilton, Tampa Airport Westshore | 4500 West Cypress Street, Tampa FL 33607 | Phone: 813-879-4800
- The 2016 MOWW National Convention location will be determined during the 2014 MOWW Convention based on volunteering host chapter presentations.



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## WORKSHEETS

### NATIONAL OFFICER ELECTION RESULTS

Commander-in-Chief: \_\_\_\_\_

Senior Vice Commander-in-Chief: \_\_\_\_\_

Vice Commanders-in-Chief (4-each): 1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

Treasurer General: \_\_\_\_\_

Judge Advocate General: \_\_\_\_\_

Surgeon General: \_\_\_\_\_

Chaplain General: \_\_\_\_\_

Historian General: \_\_\_\_\_

General Staff-At-Large—Elected (5-each): 1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

5. \_\_\_\_\_



# 2014 MOWW Convention Book

## WORKSHEETS

### EXCOM MEMBERSHIP

Commander-in-Chief (Chair): \_\_\_\_\_

Immediate Past Living Commander-in-Chief: IPCINC Capt Deborah A. Kash, USAF (Ret)

Senior Vice Commander-in-Chief: \_\_\_\_\_

Vice Commanders-in-Chief (4-each): 1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

Treasurer General: \_\_\_\_\_

Judge Advocate General: \_\_\_\_\_

Chair, Council of Past Commanders-in-Chief: \_\_\_\_\_

Chair, Council of Region Commanders: \_\_\_\_\_

General Staff Members—Elected (3-each): 1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

Chief of Staff: Brig Gen Arthur B. Morrill III, USAF (Ret)



# 2014 MOWW Convention Book

## WORKSHEETS

### CINC APPOINTMENTS

#### **ASSISTANT NATIONAL OFFICERS (TG, JAG, SG, CH, HG):**

- Assistant Treasurer General: \_\_\_\_\_
- Assistant Judge Advocate General: \_\_\_\_\_
- Assistant Surgeon General: \_\_\_\_\_
- Assistant Chaplain General: \_\_\_\_\_
- Assistant Historian General: \_\_\_\_\_

#### **EXCOM MEMBERS (GS):**

- General Staff (not to exceed three (3) members):
  1. \_\_\_\_\_
  2. \_\_\_\_\_
  3. \_\_\_\_\_

#### **GENERAL STAFF OFFICERS (AT LARGE):**

- General Staff (not to exceed five (5) appointments):
  1. \_\_\_\_\_
  2. \_\_\_\_\_



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3. \_\_\_\_\_

4. \_\_\_\_\_

5. \_\_\_\_\_



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## WORKSHEETS

### CINC-ASSIGNED OVERSIGHT FOR SVCINC & VCINCS

#### 1. Senior Vice Commander-in-Chief (SVCINC)

General Staff Officer (GSO)

1. \_\_\_\_\_

2. \_\_\_\_\_

Region

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

Committee

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

5. \_\_\_\_\_

#### 2. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. \_\_\_\_\_

2. \_\_\_\_\_

Region

1. \_\_\_\_\_



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2. \_\_\_\_\_

3. \_\_\_\_\_

Committee

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

5. \_\_\_\_\_

### 3. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. \_\_\_\_\_

2. \_\_\_\_\_

Region

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

Committee

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

5. \_\_\_\_\_



# 2014 MOWW Convention Book

## 4. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. \_\_\_\_\_
2. \_\_\_\_\_

Region

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_

Committee

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_

## 5. Vice Commander-in-Chief (VCINC)

General Staff Officer (GSO)

1. \_\_\_\_\_
2. \_\_\_\_\_

Region

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_

Committee



# 2014 MOWW Convention Book

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_



# 2014 MOWW Convention Book

## WORKSHEETS

### CINC APPOINTMENTS FOR COMMITTEES & BOARDS

**MOWW BYLAWS, ARTICLE VII, "STANDING COMMITTEES AND COUNCILS," SECTION 2, STATES:**

- ***"A Companion of the Military Order shall not be Chair of more than one regular standing committee during the same period of time unless so designated by the Bylaws."***

**MOWW BYLAWS, ARTICLE VII, "STANDING COMMITTEES AND COUNCILS," SECTION 5, STATES:**

- ***"Except with the express consent of the Commander-in-Chief, a member of the Order may not be a member of more than two standing committees at the same time and may not, in any case, be a member of more than three (3) standing committees except in those cases where, by reason of National Officer status or past National Officer status, as assignment to more than one (1) standing committee is mandatory under provisions of the Constitution and/or Bylaws. In such instances, a Companion may be a member of one (1) additional, non-mandatory, standing committee."***

**STANDING COMMITTEES (REQUIRED):**

**Boy & Girl Scouts Committee:**

Chair: \_\_\_\_\_

BSA Vice Chair: \_\_\_\_\_

GS-USA Vice Chair: \_\_\_\_\_

**Budget Committee (Statutory):**

Chair: SVCINC

CINC

Four VCINCs

Treasurer General

Assistant Treasurer General

The two Immediate Past Living CINCs

Chief of Staff (*ex officio* without a vote)



# 2014 MOWW Convention Book

**Chapter Activities & Awards Committee:**

Chair: \_\_\_\_\_

*NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints four committee members*

**Constitution & Bylaws Committee (Statutory):**

Chair: Selected from members

Three living Past CINCs

Judge Advocate General

Not to exceed (NTE) five other members

1. \_\_\_\_\_

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

5. \_\_\_\_\_

**Ethics Committee:**

CINC appoints 1 member (Chair from this group)

1. \_\_\_\_\_

2. Lt Col Sandy Wyatt, USAF (Ret); Term 2013-2016

3. COL John Moriarity, USA (Ret); Term 2013-2015

Chief of Staff (Statutory)

Judge Advocate General (Statutory)

**Financial Development Committee:**

Chair: \_\_\_\_\_

**Historical & Archives Committee:**

Chair: Historian General (Statutory)

Vice Chair: Asst Historian General (Statutory)



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Not to exceed (NTE) two other members

1. \_\_\_\_\_

2. \_\_\_\_\_

**Homeland Security Committee:**

Chair: \_\_\_\_\_

*NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints other committee members*

**Honors & Protocol Committee:**

Chair: \_\_\_\_\_

**Information & Publicity Committee:**

Chair: \_\_\_\_\_

Chief of Staff (ex officio w/o a vote) (Statutory)

**Law & Order Committee:**

Chair: \_\_\_\_\_

*NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints other committee members*

**Legislative & Resolutions Committee:**

Chair: \_\_\_\_\_

Chief of Staff (ex officio w/o a vote) (Statutory)

**Magazine Committee (Statutory):**

Chair (1.): \_\_\_\_\_

Magazine Committee comprised of Editor-in-Chief, IPCINC, and four Companions living in Washington DC Area (Policy Manual)

2. \_\_\_\_\_

3. \_\_\_\_\_

4. \_\_\_\_\_

Immediate Past Living CINC

Chief of Staff (ex officio w/o a vote) (Statutory)



# 2014 MOWW Convention Book

**Membership Committee:**

Chair: \_\_\_\_\_

**Monuments & Memorials Committee:**

Chair: \_\_\_\_\_

*NOTE: IAW the MOWW Policy Manual, Ch. 8, the CINC appoints Committee Chair and the Chair appoints other committee members*

**National Convention & Seminars Committee:**

Chair: \_\_\_\_\_

**National Security Committee:**

Chair: \_\_\_\_\_

**Nominating Committee (Statutory):**

Chair: To be filled from Statutory Members  
(except the IPCINC, who will be Vice  
Chair)

Vice Chair: Immediate Past Living CINC

All other Past CINC's

All Region Commanders currently installed

One representative from each chapter

**Patriotic Education Committee:**

Chair: \_\_\_\_\_

**Policy Planning Committee:**

Chair: \_\_\_\_\_

**ROTC Committee:**

Chair: \_\_\_\_\_

**MOWW Board of Trustees:**

Chair: PCINC David R. Titus; Exp: 30 Sep 14)



# 2014 MOWW Convention Book

○ \_\_\_\_\_

Trustee: Maj Leon T. Roberts; Exp 30 Sep 16

Trustee: PCINC CAPT Russell C. Vowinkel, USN (Ret);  
Exp 30 Sep 17

Trustee: Chief of Staff (ex officio without a vote)  
VADM Dyer Magazine Memorial Trust  
Fund (Statutory)

## **AD HOC COMMITTEES (OPTIONAL):**

• \_\_\_\_\_  
*AD HOC COMMITTEE NAME*

Chair: \_\_\_\_\_

• \_\_\_\_\_  
*AD HOC COMMITTEE NAME*

Chair: \_\_\_\_\_

• \_\_\_\_\_  
*AD HOC COMMITTEE NAME*

Chair: \_\_\_\_\_



# 2014 MOWW Convention Book

## WORKSHEETS

### MOWW ADVISORY COUNCILS

- **Council of Region Commanders (SELF-ELECTED):**

Chair: \_\_\_\_\_

Vice Chair (for Departments): \_\_\_\_\_

Assistant Chair (for States): \_\_\_\_\_

- **Council of Past CINCs (SELF-ADMINISTERED):**

Chair: \_\_\_\_\_

Vice Chair: \_\_\_\_\_











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