



THE MILITARY ORDER
OF THE WORLD WARS

2015 MOWW CONVENTION BOOK



TAMPA, FLORIDA | 4 – 8 AUGUST 2015





I do the very best I know how — the
very best I can; and I mean to keep on
doing so until the end.

Abraham Lincoln



The Military Order of the World Wars



4 August 2015

Dear Companions and Guests:

Welcome to the 2015 National Convention of the Military Order of World Wars, held this year in Tampa, Florida. Our Convention hosts this year are the great Companions of the Sun City Center (226), Florida. It has been a busy year for our Order. We added two new chapters and an increased number of Companions have been “motivated to action” to achieve positive results related to our five Strategic Goals.

MOWW STRATEGIC GOALS—ACHIEVING OUTCOMES VITAL TO THE MILITARY ORDER AND ITS CHAPTERS

- Strategic Goal 1 (SG-1). Annually grow chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities.
- Strategic Goal 2 (SG-2). Strengthen chapter outreach programs.
- Strategic Goal 3 (SG-3). Raise MOWW’s local and national visibility.
- Strategic Goal 4 (SG-4). Enhance leadership training and development.
- Strategic Goal 5 (SG-5). Promote Companion, chapter, and community recognition.

While we still have work to do, you can be proud of our many positive accomplishments this past year.

This year’s national convention promises to be an extraordinary one. Your Military Order has arranged a wide range of informative and capability-building Outreach and Internal Program Workshops for you. These workshops will provide you information and allow you to develop plans critical to chapter success in local communities and achieving MOWW’s Strategic Goals nationally—all as we each live our motto, “It is nobler to serve than to be served.”

Last, Companions of the Sun City Center Chapter have worked hard to provide us opportunities to have fun as we enjoy the Tampa area, conduct the work of the Order and enjoy the companionship of fellow Companions, family members and guests. I hope you enjoy your stay in Tampa, and that you take advantage of everything this convention will offer ... now, and throughout the coming year.

Sincerely,

JOHN M. HAYES. Captain, USAF (Fmr)
Commander-in-Chief



RICK SCOTT
GOVERNOR

August 4-8, 2015

Dear Friends:

It is a pleasure to welcome you to the Military Order of the World Wars (MOWW) National Convention in Tampa, Florida, hosted by Chapter 226 of Sun City Center, Florida.

Established in 1919, MOWW promotes and encourages good citizenship, patriotic education, and military and public service. Founded upon the ideals of freedom and democracy, America has long relied upon the men and women in our armed forces to ensure these principles are properly preserved for future generations to enjoy. You are all to be commended for your patriotic spirit, and notable record of service. Your commitment to duty and country is most inspiring.

Our state is proud to host this convention, and we look forward to showcasing the hospitality that makes Florida the world's destination of choice. Enjoy the beauty of our state parks, world-class attractions, and our miles of beaches. Florida offers an endless variety of activities and remains one of the most dynamic and diverse destinations you can experience. Thank you for being our guests.

Best wishes for a successful convention.

Sincerely,

Rick Scott
Governor

Military Order of the World Wars

THE CAPITOL
TALLAHASSEE, FLORIDA 32399 • (850) 488-2272



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COMMITTEE ON APPROPRIATIONS
SELECT COMMITTEE ON INTELLIGENCE

Congress of the United States
House of Representatives
Washington, DC 20515-0917

August 4, 2015

The Military Order of the World Wars
Chapter 226
P.O. Box 6309
Sun City Center, FL 33571-6309

To the Members of the Military Order of the World Wars and Friends,

I am writing to welcome all of the veterans, their families and friends to Tampa for the 2015 Annual MOWW National Convention. I am happy that MOWW Chapter 226 has been chosen to play host to members from across the country, and I am certain that Tampa will prove to be a fantastic backdrop for your convention.

The sacrifices made by our nation's veterans during any conflict must never be forgotten, and the outstanding work that the Military Order of the World Wars does to promote good citizenship, patriotic education, and military and public service is a testament to your motto "It is nobler to serve than to be served." From those of you who served in World War II to those veterans who have recently returned from Iraq and Afghanistan, I want to thank all of you for your commitment to freedom and preserving the ideals of the United States. Please know that my colleagues and I continue to have the utmost respect and gratitude for the tasks that you have and continue to perform.

On behalf of the 17th District of Florida, I commend all members of the MOWW for setting a standard of excellence as role models of freedom, strength, tolerance and unity. Enjoy your time in Tampa, and thank you for your service.

Sincere Regards,

Tom Rooney
Member of Congress

R17



CITY OF TAMPA



Bob Buckhorn
Mayor

Greetings:

It is a pleasure to welcome all those attending the **Military Order of the World Wars National Convention (MOWW)** event on August 5-8, 2015 at the DoubleTree by Hilton Hotel in Tampa, Florida. The City of Tampa is honored to host this important event, and we appreciate this opportunity to thank the members of MOWW and other military attendees for their service to our great country.



Founded in 1919 with the motto *It is nobler to serve than to be served*, MOWW is a patriotic Veterans Service Organization (VSO) and it includes military officers representing all Uniformed Services of the United States. Locally, the Sun City Chapter of MOWW supports twenty-eight Hillsborough County High School JROTC programs, ROTC programs at the University of South Florida and the University of Tampa, and sponsors a four-day Youth Leadership Conference in Tallahassee for local high school students.

For those of you who are visiting for the first time, I hope you will have the opportunity to experience the many cultural and historical attractions our city has to offer. We have a diverse selection of restaurants, shopping areas, and some of Florida's best attractions. Of particular note are the Tampa Bay History Center, The Florida Aquarium, Tampa Museum of Art, Curtis Hixon Waterfront Park and Water Works Park. All of these facilities are located along the downtown Tampa Riverwalk, and are a reflection of our community's rich history, heritage and commitment to the arts.

Again, welcome and best wishes for a successful conference.

Sincerely,

Bob Buckhorn



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CONVENTION GUIDANCE

PREAMBLE

- ✦ To cherish the memories and associations of the World Wars waged for humanity;
- ✦ To inculcate and stimulate love of our Country and the Flag;
- ✦ To promote and further patriotic education in our Nation;
- ✦ Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;
- ✦ To foster fraternal relations among all branches of the Armed Forces;
- ✦ To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;
- ✦ To acquire and preserve records of individual services;
- ✦ To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;
- ✦ And to transmit all these ideals to posterity, under God and for our Country, we unite to establish...

"The Military Order of the World Wars"



CONVENTION GUIDANCE

STRATEGIC GOALS OF THE MILITARY ORDER

MOWW's Strategic Goals—achieving outcomes vital to fulfilling intent of the Preamble to the Constitution of the Military Order through MOWW-chartered chapters:

- Strategic Goal 1 (SG-1). Annually grow chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities.
- Strategic Goal 2 (SG-2). Strengthen chapter outreach programs.
- Strategic Goal 3 (SG-3). Raise MOWW's local and national visibility.
- Strategic Goal 4 (SG-4). Enhance leadership training and development.
- Strategic Goal 5 (SG-5). Promote Companion, chapter, and community recognition.



CONVENTION GUIDANCE

DIGNITY OF THE ORDER

The Order is founded on the democratic process, and while debate is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer. Thus, every Companion is naturally a gentleman or gentlewoman, and as such, they should be afforded every dignity. Respect is always due every Companion, just as it is for every office or position held by Companions of the Order.

To allow everyone free rein to express their views, wide latitude will be allowed during the debate process. However, the Order expects each Companion participating in such debates to respect the forum and their fellow Companions at all times.

Certainly, dissenting or alternative views should be aired, and debate encouraged. Such things are the hallmarks of a healthy, vibrant and learning organization. Remember, though, that dissent or alternative views should be gracefully offered. Personal attacks on, or campaigns against, fellow Companions are strictly prohibited at all times, whether in convention or not.

Presentation of individual views must be expressed in a dignified manner—calmly and intelligently. To do otherwise reflects negatively on the individual presenter and demeans the Order.

For nearly a century, we have been a proud Order, known for its dignity, collegiality and contributions to America. Each of us, and all of us, will do our personal and collective utmost to maintain that storied tradition.

NOTE: Convention attendees should silence cell phones, pagers, tablets, etc., during all convention activities and sessions, seminars, meetings, etc.



CONVENTION GUIDANCE

CONVENTION RULES

Subject to the provisions of the National Constitution and Bylaws of the Military Order of the World Wars, and Robert's Rules of Order Newly Revised (RONR), shall govern the Convention proceedings. Any case not covered by RONR shall be decided by the Convention.¹

A delegate desiring the privilege of the floor shall approach the nearest microphone on the floor, address the Presiding Officer as "Companion" and when recognized, state their name, chapter name, and the subject of their comments.

A delegate granted the privilege of the floor should confine their remarks to the question under consideration.

Only duly accredited delegates or their alternates, duly selected by a chapter shall participate in the business coming before the National Convention.

No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.

Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.

Unless the Military Order of the World Wars Constitution and Bylaws, or Robert's Rules of Order Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.

When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.

The Convention Committee (National or Host Chapter) shall report the number of delegates certified by the Committee at the opening business session of the Convention and thereafter as required.

Voting on all matters before the Convention, including proposed changes to the Order's Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Orders Constitution and Bylaws, if not specifically covered by those documents, then by the rules set by the Presiding Officer for each office being addressed before proceeding to nominations for the next office.

¹ "RONR" is the standard abbreviation parliamentarians use to cite Henry M. Robert III and others, *Robert's Rules of Order Newly Revised*, 10th ed. (Cambridge, Mass.: Perseus Publishing, 2000).



For the election of officers at the Convention, candidates being nominated from the floor, their nominating speech shall be limited to three minutes and the seconding speech to one minute. Upon accepting the nomination, the candidate's remarks are limited to one three-minute speech.

After the report of the Nominating Committee has been presented and accepted by a vote of the Convention, nominations and election for each office shall be completed in the order as listed in the Order's Constitution and Bylaws, and results announced by the Presiding Officer for each office before proceeding to nominations for the next office.

The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.



CONVENTION GUIDANCE

CONVENTION DELEGATE INFORMATION

Each Chapter shall be entitled to two (2) delegates-at-large and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to Chapter members who are members of the National General Staff) that are in good standing as of 30 June preceding the National Convention.

A member may represent but one chapter. A duly accredited alternate for the chapter may attend and vote in the absence of a chapter delegate. A chapter delegate requires written certification by the chapter commander, which must be presented during registration at the National Convention.

All members of the National General Staff are delegates. General staff members do not require certification as delegates; however, they should identify their General Staff status when registering at the National Convention to receive proper identification as a delegate.

According to the Order's Constitution (Article V, Section 1), the Officers of the Order, who constitute the General Staff, consist of the following:

- Commander-in-Chief
- Past Commanders-in-Chief
- Senior Vice Commander-in-Chief
- Vice Commanders-in-Chief (four each)
- General Staff Officers-at-Large
- Treasurer General
- Assistant Treasurer General
- Judge Advocate General
- Assistant Judge Advocate General
- Surgeon General
- Assistant Surgeon General
- Chaplain General
- Assistant Chaplain General
- Historian General
- Assistant Historian General
- Members of the MOWW Board of Trustees
- Region, State, Department & Chapter Commanders
- General Staff *Emeritus* members
- Chairs of all National Committees
- Directors of Youth Leadership Conferences (YLC) sanctioned by the Order (if not otherwise members of the General Staff)
- Chief of Staff (*ex officio* without a vote)

All delegates should wear their National Convention badge with their "Delegate Ribbon" attached while attending all business functions during the National Convention. This identification will be required to cast any votes at the National Convention.



CONVENTION GUIDANCE

CANDIDATE PRESENTATIONS & REGIONAL CAUCUSES

Purpose. The purpose of the Candidate Presentation session is to provide an opportunity for candidates running for elected office in our Order to state their qualifications and to solicit the support of the Companions present. In giving Companions the opportunity to hear from each of the candidates, Companions have the opportunity to ask questions of candidates seeking office, to include their reasons for running, their qualifications, etc., prior to the Order's scheduled formal nomination process.

Roles & Responsibilities.

- a. **Chair, Nominating Committee.** The Chair's duties shall consist of control of the assembly and the orderly conduct of its business. The Chair appoints the Moderator.
- b. **Moderator, Candidate Presentations.** The Moderator is a Companion designated by the Chair, Nominating Committee, to preside over Candidate Presentations. The Moderator will announce the locations available for the optional Regional Caucuses to be held at the conclusion of the Candidate presentations.
- c. **Candidates for Elected Office.** Companions of the Order who are in good standing, who wish to be elected to the leadership of the Order, or have announced or will announce themselves as candidates for elected office, will present themselves to the Moderator so they may be included in the list of speakers.
- d. **Companions of the Military Order.** All Companions of the Convention are encouraged to attend candidate presentations to hear from those dedicated officers who seek to be part of the leadership of this Order. Companions may desire to convene and be seated with fellow members of their region (not a requirement).
- e. **Regional Caucuses.** After all candidates make their presentations, individual regions may caucus to discuss candidate presentations. Regional caucuses are self-managed. Time is available for regions to caucus, as announced by the Moderator.

Rules. The following rules are established to insure all candidates are given equal time to speak to the Companions of the convention and to respond to questions from the floor. (Personal questions will be declared out of order.)

- a. Candidates will speak in the order of their consideration during the Nominating Committee meeting, as listed in the MOWW Policy Manual, Appendix U, "Nominating Committee Rules:"
 - 1) CINC
 - 2) SVCINC
 - 3) VCINCs
 - 4) Treasurer General
 - 5) Judge Advocate General
 - 6) Surgeon General
 - 7) Chaplain General
 - 8) Historian General



- 9) General Staff-At-Large (Elected)
- b. Candidates will speak one time and each will have four (4) minutes to speak. This four-minute period includes time during which time candidates make their presentations and answer questions from Companions. Candidates speaking shall be given a verbal warning when they have one minute (1) remaining. After the candidates make their presentations, they may stay or leave at their discretion.
 - c. Companions are asked to give the candidates their full attention and recognize the time constraints that have been placed on them. Please refer to “Dignity of the Order” in this book in preparation for Candidate Presentations & Region Caucus sessions. Regions that wish to obtain more information from a candidate may make their own arrangements with any candidate after all candidates have made their presentations.



NOTES



CONVENTION GUIDANCE

2015 CONVENTION SCHEDULE

PRE-CONVENTION ACTIVITIES | DRESS: CASUAL

TUESDAY, 4 AUGUST 2015 | EXCOM / BUSINESS MEETINGS

TIME	EVENT	LOCATION	ATTENDEES
0800-1050	PRE-CONVENTION EXCOM ★ *WORKING BREAKFAST (BUFFET)	AZALEA (U-SHAPE, 16)	EXCOM MBRS
1100-1200	BOARD OF TRUSTEES	AZALEA (U-SHAPE, 16)	TRUSTEES/TG/CS
1200-1200	LUNCH AS DESIRED		
1300-1350	BUDGET COMMITTEE MEETING ★	AZALEA (U-SHAPE, 16)	CMTE MBRS
1400-1650	COUNCIL OF AREA COMMANDERS ★	AZALEA (U-SHAPE, 16)	CAC MEMBERS
1500-1650	PATRIOTIC EDUCATION, INC. ★	TBD (U-SHAPE, 16)	PEI MEMBERS

WEDNESDAY, 5 AUGUST 2015 | TOURS / WELCOME BUFFET

TIME	EVENT	LOCATION	ATTENDEES
0900-TBD	<i>TOUR 1: MOWW GOLF TOURNEY (0900 TEE-OFF)</i>	<i>ROGERS POINT GOLF CLUB</i>	<i>ALL CONFEREES</i>
0900-1200	<i>TOUR 2: THE FLORIDA AQUARIUM</i>	<i>TAMPA, FL</i>	<i>ALL CONFEREES</i>
1300-1600	<i>TOUR 3: TAMPA MUSEUM OF ART & TAMPA BAY HISTORY CENTER TAMPA, FL</i>	<i>TAMPA, FL</i>	<i>ALL CONFEREES</i>
1630-1720	HANN-BUSWELL MEMORIAL CHAPTER MEETING ★	TIMBERWOOD (CLASSROOM, 50)	CHAPTER MBRS
1800-2100	WELCOME BUFFET (HOST: COMMANDER-IN-CHIEF) ★ * CINC WELCOME GOLF AWARD PRESENTATIONS * REQUIRES PODIUM/MICROPHONE, TWO (2) BARS & TWO (2) HORS D'OURVES LINES	BANYON + OAKBROOK (BANQUET, 200)	ALL CONFEREES

CONVENTION ACTIVITIES | DRESS: CASUAL, UNLESS OTHERWISE NOTED

THURSDAY, 6 AUGUST 2015 | WORKSHOPS / COMMANDERS' CALL

TIME	EVENT	LOCATION	ATTENDEES
0930-1200	<i>TOUR 4: THE HENRY B. PLANT MUSEUM</i>	<i>TAMPA, FL</i>	<i>SPOUSES/GUESTS</i>
0630-0850	COUNCIL OF PAST COMMANDERS-IN-CHIEF *WORKING BREAKFAST (BUFFET)	TIMBERWOOD (U-SHAPE, 20)	CPC MEMBERS
0800-0930	WORKSHOP NATIONAL & HOMELAND SECURITY, AND LAW & ORDER ★	CYPRESS COVE (CLASSROOM, 125)	ALL CONFEREES
1000-1130	WORKSHOP CHAPTER COMMANDER COURSE ★	CYPRESS COVE (CLASSROOM, 125)	ALL CONFEREES
1200-1200	LUNCH AS DESIRED		
1300-1430	WORKSHOP RESERVE OFFICER TRAINING CORPS ★	CYPRESS COVE (CLASSROOM, 125)	ALL CONFEREES
1500-1630	WORKSHOP SCOUTING (BSA & GS-USA) ★	CYPRESS COVE (CLASSROOM, 125)	ALL CONFEREES
1800-1930	COMMANDERS' CALL (HOST: CINC) ★ * REQUIRES ONE (1) BAR	L. F. BALLROOM (CLASSROOM, 60)	COMMANDERS, PCINCS, EXCOM

NOTE 1: **CORE ACTIVITIES**

NOTE 2: **WORKSHOP: ALL ATTEND**

NOTE 3: **COMMANDERS' CALL: ONLY COMMANDERS, PCINCS AND EXCOM ATTENDS**

★ = INTERNET CONNECTIVITY, PODIUM, PROJECTOR SCREEN, POWER CORDS AND/OR MICROPHONES NECESSARY

HOSPITALITY ROOM: 384



CONVENTION GUIDANCE

2015 CONVENTION SCHEDULE

CONVENTION ACTIVITIES | DRESS: CASUAL

FRIDAY, 7 AUGUST 2015 | WORKSHOPS / AWARDS LUNCHEON / NOMINATING & VOTING ACTIVITIES

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Patriotic Education, Membership, MOWW Awards Luncheon, Teller Orientation, National Candidate Presentations, Teller Support Meeting, Delegate Voting, HANN-BUSWELL Chapter Cocktails, and HANN-BUSWELL Chapter Dinner.

SATURDAY, 8 AUGUST 2015 | CONVENTION BUSINESS SESSION / GENERAL STAFF MEETING / CINC RECEPTION & BANQUET

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Tour 5: International Plaza & Bay Street, Memorial Service, Convention Business Session, Lunch as Desired, Convention General Staff Meeting, Non-Denominational Worship Service, CINC Receiving Line/Reception, and CINC Banquet.

POST-CONVENTION ACTIVITIES | DRESS: CASUAL

SUNDAY, 9 AUGUST 2015 | EXCOM

Table with 4 columns: TIME, EVENT, LOCATION, ATTENDEES. Rows include Post-Convention Excom and Excom Spouse/Guest Breakfast.

NOTE 1: CORE ACTIVITIES

NOTE 2: WORKSHOP: ALL ATTEND

NOTE 3: COMMANDERS' CALL: ONLY COMMANDERS, PCING AND EXCOM ATTENDS

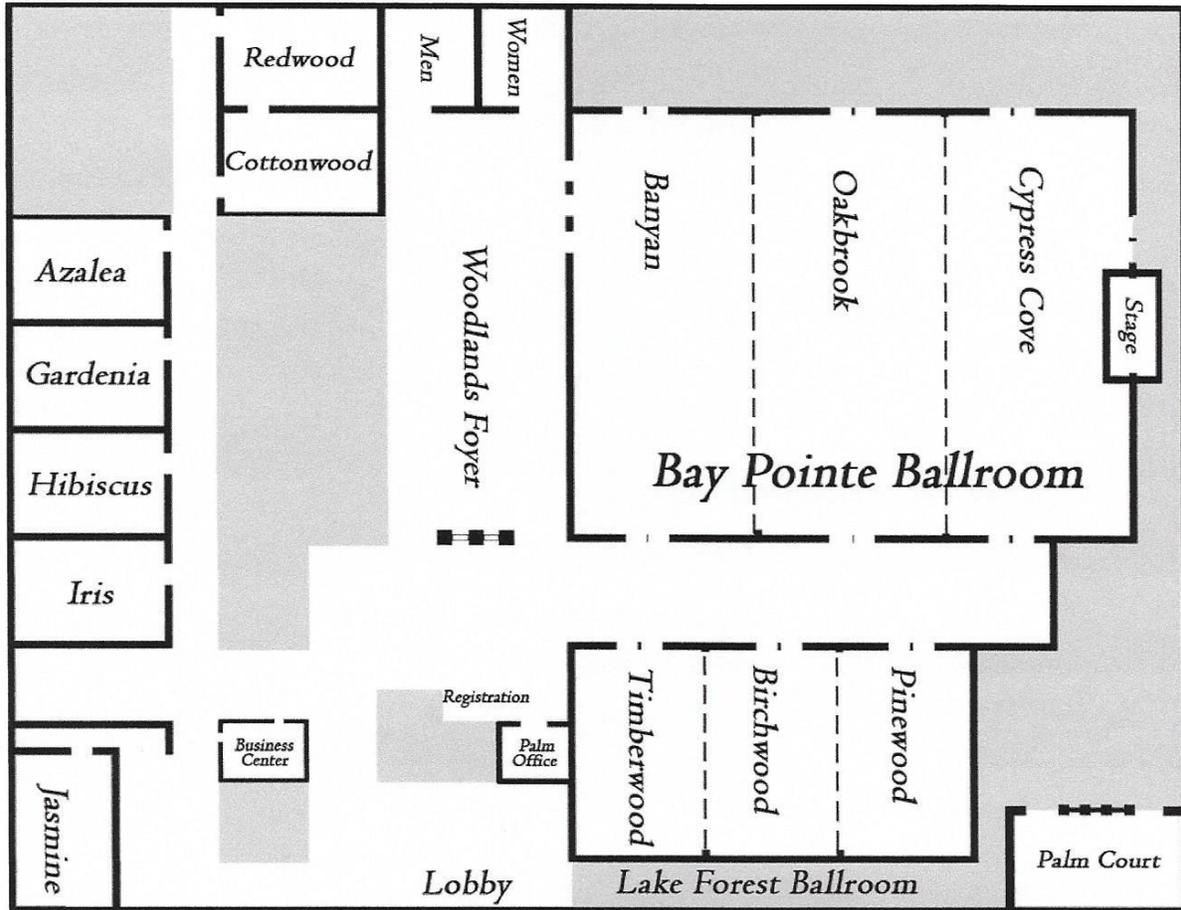
★ = INTERNET CONNECTIVITY, PODIUM, PROJECTOR SCREEN, POWER CORDS AND/OR MICROPHONES NECESSARY
HOSPITALITY ROOM: 384



CONVENTION GUIDANCE

HOTEL FLOOR PLAN

DOUBLETREE HOTEL BY HILTON | TAMPA AIRPORT--WESTSHORE





CONVENTION GUIDANCE

2015 CONVENTION TOURS



TOUR 1 (Wed, 5 Aug 15, Tee-Off 0900)

Rogers Park Golf Club. Rogers Park Golf Course is only 20 minutes from downtown Tampa. The Hillsborough River surrounds the 160-acre golf facility on three sides, which offers isolation from the area's hustle and bustle. Built in 1952, this beautiful 18-hole golf course offers a serene adventure and a great golfing experience for golfers of all skill levels. Dress Code: Proper golf attire. **Cost/person: \$50.00**



TOUR 2 (Wed, 5 Aug 15, 0900-1200)

The Florida Aquarium. The aquarium is a large scale, 250K square-foot aquarium having 20,000 aquatic plants and animals. Exhibits include a large simulated wetlands exhibit under a tall glass atrium, a simulated beach, a coral reef community in a 500K gallon tank, and a new exhibit, Ocean Commotion. **Cost/person: \$30.00**



TOUR 3 (Wed, 5 Aug, 0900-1200)

Tampa Museum of Art & Tampa Bay History Center. The Museum offers modern & contemporary art, and Greek, Roman & Etruscan antiquities. The History Center depicts the area's first inhabitants, historical figures, and a 1920s cigar store. **Cost/person: \$30.00**



TOUR 4 (Sat, 6 Aug, 0900-1200)

The Henry B. Plant Museum. The museum (formerly the Tampa Bay Hotel) was a 500+ room resort hotel opened in 1891 by Henry B. Plant. The museum's exhibits focus on Gilded Age tourism, the elite lifestyle of the hotel's guests, and the building's use during the Spanish-American War. **Cost/person: \$30.00**



Tour 5 (Sun, 8 Aug, 1000-1400)

International Plaza and Bay Street. This popular attraction is a large upscale shopping mall and a vibrant open-air extension of the International Plaza shopping center, respectively. It offers a many diverse restaurants, bars, jazz clubs and boutique shops targeted at the more mature consumer. **Cost/person: 20.00**



BUSINESS SESSION

GENERAL STAFF MEETING & NATIONAL CONVENTION AGENDA

Saturday, 8 August 2015 (0800-1150, 1300-1530)

CALL TO ORDER, GENERAL STAFF MEETING & NATIONAL CONVENTION (CINC)

- Invocation (Chaplain General)
- Call for Advance of the Colors (CINC)
- Pledge of Allegiance (CINC)
- Call for Retiring of the Pershing Rifle Group (PRG) Colors (CINC)
- Reading of the Order's Preamble (SVCINC)
- Roll Call (CS)

✓ *Note: CINC accepts a motion from the floor to omit a roll call*

- Welcome of Dignitaries and Remarks
- CINC's Welcoming Remarks

OLD BUSINESS (Chief of Staff)

- Approve the minutes of the 2014 Convention: **[CONVENTION VOTE]**
 - The Joint Session of the 2014 Pre-Convention General Staff (GS) Meeting, and
 - The 2014 National Convention and Post-Convention General Staff Meeting

NEW BUSINESS (CINC)

- CINC presents Convention Rules [CONVENTION VOTE]
- MOWW CINC & PRG Chairman sign the Memorandum of Mutual Support
 - Ceremony POCs: VCINC Col Gibson, MG Jacka, and LTC Wilgen
- Commander-in-Chief (CINC) End-of-Tour Report (CINC Capt Hayes)
 - ✓ Chief of Staff Report (CS Brig Gen Morrill). [SVCINC Hamilton presents for CS]
- Vice Commanders-in-Chief (VCINC) Reports:
 - SVCINC LTC Hamilton
 - VCINCLTLC Johnson
 - VCINC COL Le Grande
 - VCINCLTC Hollywood
 - VCINC Col Gibson
- MOWW Board of Trustees Report & Gist Blair Memorial Fund Report **[CONVENTION VOTE]**
- Treasurer General Report
- Budget Committee Report **[CONVENTION VOTE]**



- Policy-Planning Committee Report
- Membership Committee Report
- Patriotic Education Committee (PEC) Report
- ROTC Committee Report
- Scouting Committee Report
- National Security Committee Report
- Homeland Security Committee Report
- Law & Order Committee Report
- Legislative & Resolutions Committee Report

Reports will be succinctly presented; full reports are provided in the 2012 MOWW National Convention Book

- Approve all committee reports presented [**CONVENTION VOTE**]

✓ *NOTE: CINC calls for vote to accept all committee reports*

- CINC calls for any issues or Items “For the Good of the Order”
- CINC announces (NLT 1145):
 - Recess of the 2014 General Staff Meeting
 - Recess of the 2014 National Convention

RECESS FOR LUNCH



CALL TO ORDER (CINC-ELECT)

- CINC reconvenes and calls to order the 2014 General Staff (GS) Meeting
 - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- Roll Call
 - ✓ *Note: CINC accepts a motion from the floor to omit a roll call*
- CINC presents Opening Remarks
- Nominating Committee Report
 - ✓ *Note: Chair reports on Candidate Slate and calls for any nominations from the floor (asks three times)*
- Election of National Officers for Operating Year 2012-2013 [CONVENTION VOTE]
 - ✓ *NOTE: The CINC calls for vote on the slate of candidates and announces the national election results [VOTE]*
- CINC introduces the CINC-Elect who announces the following appointments:

NOTE 1: The Executive Committee of the General Staff (EXCOM), Budget, Historical & Archives and Nominating Committee Chairs are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own Chairs.



- Companions (five) to Assistant National Officer positions
 - Assistant Treasurer General
 - Assistant Judge Advocate General
 - Assistant Surgeon General
 - Assistant Historian General
 - Assistant Chaplain General
- Companions (five) as General Staff-at-Large
- Companions (three) as EXCOM Members-at-Large
- Companion (one) to Member, MOWW Board of Trustees, for three years [VOTE]
- National Standing Committee Chairs
- National *Ad Hoc* Committee Chairs, as applicable
- Any additional appointments
- 2016 National Convention Update (Baton Rouge, LA)
 - ✓ *NOTE: Host Chapter Commander presents*
- 2017+ National Convention Location (Atlanta, GA; Billings, MT)
 - ✓ *NOTE: Host Chapter Commanders presents*
- CINC-Elect calls for any issues or items “For the Good of the Order”
- Benediction (Chaplain General)
- CINC-Elect recesses the General Staff Meeting (NLT 1130):

RECESS FOR CINC RECEPTION (1800 - 1850) & BANQUET (1900 - 2100)

CALL TO ORDER CINC’S FORMAL RECEPTION AND BANQUET (1800-2100)

- CINC reconvenes the MOWW General Staff Meeting (i.e., the CINC Banquet)
 - ✓ *Note: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- CINC’s Formal Reception (starts at 1800)
- CINC’s Formal Banquet (starts at 1900). The Formal Banquet includes:
 - *Outgoing-CINC presents awards, e.g., Commander-in-Chief’s National Annual Award*
 - *Outgoing-CINC presents the Distinguished Service Award (DSA)*
 - *Install the CINC-Elect, the SVCINC/VCINC-Elect, and appoint selected officers*
- Benediction (Chaplain General)
- In-Coming CINC announces adjournment of the National Convention (NLT 2100)



NOTES



NATIONAL OFFICER REPORTS

COMMANDER-IN-CHIEF CAPT JOHN M. HAYES

It has been a busy year for our Order. We have had many successes, and an increased number of Companions have been “motivated to action” to achieve positive results related to our five Strategic Goals. While we still have work to do, you can be proud of the many positive accomplishments that have occurred



Dear Companions –

It has been a busy year for our Order. We have had many successes, and an increased number of Companions have been “motivated to action” to achieve positive results related to our five Strategic Goals. While we still have work to do, you can be proud of the many positive accomplishments that have occurred.

I want to thank the many Companions who “stepped up to the plate” to accept leadership positions and to make happen events associated with the points listed in our Preamble.

Strategic Goal (SG) 1. Annually grow membership by a net increase of five percent, and annually increase Companion participation in chapter activities.

- Membership recruiting continues to be a problem for the Order. VCINC COL Clay Le Grande, Jr., and the Membership Eligibility Committee, concluded that there are tens of thousands of individuals who are eligible for membership in our Order, but who are not yet members. The fact is, too few Companions recruit new members. Once we do recruit a new member, it is essential for their retention that we have them participate in chapter activities. Chapters such as Dallas, Hill Country, and Fort Worth, just to name a few, are to be commended for their recruiting efforts. Every chapter must make recruiting its number one priority.
- LTC William Rapp and the Membership Committee are available to assist chapters and companions. Please contact the Membership Committee if you need assistance. Their contact information is in the National Directory on the MOWW website (“Companions Only”).
- I urge each Chapter and Region Commander to appoint a Membership Coordinator to promote and assist in recruiting new members in support of Strategic Goal (SG) 1.



- For the first time in many years, we have started new chapters. I welcome the new companions of the BG William T. Ryder Chapter (Fayetteville, NC) and the BG Elizabeth P. Hoisington Chapter (Wichita, KS). The Order sincerely thanks COL Brad Beasley and his team for assisting in the establishment of the BG Ryder Chapter, and MG Don Jacka and his team for their help in creating the BG Hoisington Chapter. Other locations are being worked for new chapters, including Edmond, OK, with LTC Oren Peters coordinating.
- Chapters under dynamic leadership are being strengthened and energized. As an example, I applaud CAPT Ted Daywalt (Commander, Atlanta Chapter) for his efforts in increasing attendance, creating a very good leadership team, emphasizing recruitment and chapter participation.
- I congratulate GSO COL Arthur Tulak (Gaylord Dillingham Memorial Chapter, HI) for his recruitment of CAPT Choi, NOAA. The Order has been trying to recruit NOAA members for many years.

Strategic Goal (SG) 2. Strengthen chapter outreach programs.

- Outreach is doing activities that relate to the precepts in our Preamble via MOWW's outreach programs, which is enjoyable and satisfying. It also leads to successful accomplishments for Strategic Goals 1, 2, and 4.
- Boy and Girl Scout presentations and events are great outreach programs for the Order. Chapters with good Scout programs are Dallas, Denver, Atlanta and New Jersey. Congratulations to MAJ Robert Williams and his Boy Scout and Girl Scout Committee for their excellent work. Their contact information is in the National Directory on the MOWW website ("Companions Only"). Thanks also go to LT Evan Totten (Denver Chapter) for his hard work.
- ROTC/JROTC is also an excellent outreach program. I encourage all chapter commanders and Companions to recognize outstanding cadets in their communities. The National ROTC Committee is available to assist you. Their contact information is in the National Directory on the MOWW website ("Companions Only").
- I have appointed a working group, under VCINC COL Dave Gibson and LTC Michael Wilgen, to suggest and implement ways in which we can increase our participation with the Pershing Rifles. We will sign a new agreement with them during the 2015 MOWW Convention.
- YLC's are a major outreach program for the Order. They are rewarding experiences for the students, the presenters, the staff, and our Companions. The Patriotic Education Committee can help you establish or enhance your YLC. Their contact information is in the National Directory on the MOWW website ("Companions Only").
- Massing of Colors is a great program the Order sponsors. We have an increased number of Chapters coordinating the Massings. Examples of excellent Massings are Dallas, MG Meade, GEN Westmoreland, El Paso, West Valley, Fort Worth, and Columbus, GA. Again, please contact the Patriotic Education Committee for assistance.



- Outstanding speakers at our luncheons and banquets are excellent outreach areas. They increase attendance, help in recruiting, and increase the order's visibility. Atlanta, Dallas, MG Meade, and MG Wade are just a few of many chapters which have had great speakers this year.
- Thanks to Historian General LTC Arthur Fowler for his visit to the MOWW History Collection at the Hoover Institute, Stanford University. He will work on expanding the knowledge of our Order's history. He will need coordinators in each Region. His contact information is in the National Directory on the MOWW website ("Companions Only").
- Thanks to LTC Don Munson, Chair of Information and Publicity, for promoting Chapter newsletters and establishing a "Drop Box" that will enable all to view the newsletters. As with other committee chairs, that committee's contact information is in the National Directory on the MOWW website ("Companions Only").

Strategic Goal (SG) 3. Raise MOWW local and national visibility.

- The *Officer Review*™ is an excellent way to increase our visibility. I want to thank Chief of Staff Brig Gen Morrill for his great job as Editor-in-Chief. In addition, this great magazine also serves other purposes, e.g., education for our Companions, military history, our Order's history and chapter activities.
- National visibility was achieved this year by our participation in Veterans Day activities at Arlington National Cemetery and GA Pershing's gravesite ceremony, and our MOWW wreath laying at the Pearl Harbor Day Ceremony at the World War II Memorial in Washington, D.C.
- Regional visibility was achieved when I presented National Phoenician Award Winner Mark O. General with a certificate and a \$2,000 check before 300 people at his high school's award ceremony.
- CPT Stu Entz, Chairman of the Memorials Committee, is taking lead in the Order's participation in the World War I Centennial Commission. That committee's contact information is in the National Directory on the MOWW website ("Companions Only").

Strategic Goal (SG) 4. Enhance leadership training and development.

- Once Companions accept leadership positions, we must ensure they receive the necessary training so they know the duties of their new positions. Our website offers many helpful "Tools & Guides." Other Companions are also available to help. Our job as commanders, even as Companions, is to make sure that all Companions know where to go for help and ask questions.
- At the 2015 MOWW Convention in Tampa, FL, we have incorporated workshop formats for our sessions. We feel this will enhance your knowledge of the Order and give you information that you can put to effective use in your chapter position.



Strategic Goal #5. Promote Companion, chapter, and community recognition.

- The Order has many recognitions available plaques, certificates, awards, medals, Patrick Henry Medallions, etc. Commanders, please review the criteria for the award before you present it. Successful chapters and commanders present many awards.
- One chapter presented a Silver Patrick Henry Medallion to an artist who paints portraits of those killed in action in Iraq and Afghanistan, and then presents the portrait to the family. The same chapter presented a certificate to a reporter who had written a favorable story about the Order.
- MOWW Eagle Scout Certificates, MOWW Gold Award Certificates, and ROTC/JROTC medals are major forms of recognition that Companions of the Order have presented. They are very well received by the recipients and their families.

In conclusion, it has been an honor to be your 84th Commander-in-Chief. My 56 visits have taken me across our country. I have met many dedicated, hardworking, and enthusiastic Companions. I want to thank you for what you do for the Order. Using our enthusiasm to set the example, let's motivate others so we all can take action that will benefit our Order, our community, and our country.

FOR THE GOOD OF THE ORDER

John M. Hayes

**JOHN M. HAYES, Captain, USAF (Fmr)
Commander-in-Chief**

Enclosure
CINC Outreach, 2014-2015



CINC OUTREACH, 2014-2015

- 12 Aug. Pinson Memorial Chapter Irving, TX
- 18 Aug. Dallas Police Department Helicopter Unit Dallas, TX
- 19 Aug. North Texas Chapter Plano, TX
- 26 Aug. Dallas Air Force Association Chapter Dinner Addison, TX
- 2 Sept. Dallas Chapter Dallas, TX
- 9 Sept. Pinson Memorial Chapter Irving, TX
- 11 Sept. Patriot's Day Ceremony Coppell, TX
- 15 Sept. Fort Hood Chapter Belton, TX
- 16 Sept. North Texas Chapter Plano, TX
- 7 Oct. Dallas Chapter Dallas, TX
- 9 Oct. Fort Worth Chapter Fort Worth, TX
- 11 Oct. Texas/Oklahoma YLC Conference Waco, TX
- 14 Oct. Pinson Memorial Chapter Irving, TX
- 17, 18, 19 Oct. Region XIII, Dept. of AZ, Santa Cruz Valley Chapter Green Valley, AZ
- 21 Oct. North Texas Chapter Plano, TX
- 29 Oct.-2 Nov. Huntsville YLC Huntsville, AL
- 9 Nov. Key 4 Meeting Arlington, VA
- 10 Nov. EXCOM Meeting Arlington, VA
- 11 Nov. Veterans Day Activities Washington, D.C., Arlington, VA
- 2 Dec. 3 Chapter Holiday Banquet Dallas, TX
- 4, 5, 6, 7 Dec. MG Wade Chapter, MG Meade Chapter Washington, D.C.
- 11 Dec. Fort Worth Chapter Holiday Banquet Fort Worth, TX
- 2 Jan. Dallas Chapter Dallas
- 9 Jan. CAPT Dilworth Chapter Georgetown, TX
- 12 Jan. Pinson Memorial Chapter Irving, TX
- 16, 17 Jan. Apache Trail Chapter Mesa, AZ (Phoenix)
- 3, 4 Feb. West Valley Chapter Surprise, AZ (Phoenix)
- 10 Feb. Pinson Memorial Chapter Irving, TX
- 19, 20 Feb. Sun City Chapter Tampa, FL
- 3 Mar. Dallas Chapter Dallas, TX
- 17 Mar North Texas Chapter Plano
- 26 Mar Pinson Memorial Chapter (Staff Meeting) Irving
- 28 Mar. CINC Brunch (4 North Central TX Chapters) Dallas
- 28 Mar Dallas Military Ball Dallas
- 2 Apr NAS JRB Fort Worth Fort Worth, TX
- 7 Apr Dallas Chapter Dallas, TX
- 10, 11 Apr. El Paso Chapter, M.O.C. El Paso, TX
- 14 APR Pinson Memorial Chapter Irving, TX
- 17, 18, 19 Apr. Region VII Convention New Orleans, LA
- 21 Apr North Texas Chapter Plano, TX
- 23, 24, 25 Apr. Region V Convention Columbus, GA
- 30 Apr JROTC Medal Presentation Carrollton, TX
- 2 May Girl Scouts Gold Award Presentation Garland, TX
- 5 May Dallas Chapter Dallas, TX
- 12 May Pinson Memorial Chapter Irving, TX
- 15, 16 May Region VIII Convention Dallas, TX
- 18, 19, 20 May Topeka Chapter Topeka, KS
- 28, 29 May Phoenician Award Winner Presentation Washington, NJ
- 2 Jun Dallas Chapter Installation Banquet Dallas, TX
- 3, 4 Jun. Philadelphia Chapter Philadelphia, PA
- 9 Jun Pinson Memorial Chapter Installation Banquet Irving, TX
- 10, 11 Jun USS Lexington YLC Corpus Christi, TX
- 11 Jun Fort Worth Installation Banquet Fort Worth, TX
- 12, 13, 14 Jun. Region XIII Convention Santa Fe, NM
- 16 Jun North Texas Chapter Plano, TX
- 20, 21 Jun. Conejo Valley Chapter (Red, White, Blue Ball) Simi Valley, CA
- 23, 24, 25 Jun. Northwest YLC Seattle, WA
- 15 Jul. Texas Wesleyan University YLC Fort Worth, TX
- 4-9 Aug. MOWW National Convention Tampa, FL



NOTES



CHIEF OF STAFF BRIG GEN ARTHUR B. MORRILL III

EXECUTIVE OVERVIEW

- The Military Order and its Companions continue serving America and local communities in keeping with the Preamble to MOWW’s Constitution. We Companions have enjoyed some notable successes this past year just as we know we have other challenges yet to overcome.
- This annual report will focus on “MOWW Strategic Goals,” “Business Operations,” “The Companion Team,” and “Observations.”

MOWW STRATEGIC GOALS

- Mission. The extent to which each chapter and region achieves each of MOWW’s Strategic Goals determines the Order’s and the Companion Team’s mission success.

The Order’s motto, “It is nobler to serve than to be served,” is brought to life via each Companion making MOWW’s motto their personal credo, and by the Companion Team achieving all of the Order’s Strategic Goals, but especially SG-1—the enabler of all other Strategic Goals

- Likewise, our ability to describe what we do to others in measurable terms influences our recruiting success, and our partnering success with the public and partnering organizations. These needs makes fully and timely reporting vital.
- The Military Order is fortunate to have an excellent Strategic Plan with superb Strategic Goals, which offer the Military Order unsurpassed opportunities. A strategic plan is a document used to communicate with the organization the organizations goals, the actions needed to achieve those goals and all of the other critical elements developed during the planning exercise.

SG-1: Increase membership by a net five percent (5%) and increase Companion participation

SG-2: Strengthen MOWW outreach programs

SG-3: Raise MOWW local and national visibility

SG-4: Enhance Leadership Training and Development

SG-5: Promote Companion, chapter and community recognition

- Leadership Focus. The Military Order’s Strategic Goals (SG) should focus all commanders, all chapters, and all committees, councils and boards—the entire Companion Team—on working together. This directly supports the Preamble and shows how MOWW’s motto, “*Its nobler to serve than to be served,*” is a living motto.
 - The Order’s motto is also brought to life via each Companion making MOWW’s motto their personal credo, and by the Companion Team achieving all of the Order’s Strategic Goals, but especially SG-1—the enabler of all other Strategic Goals.
 - Region Report. The Region Report is an important tool to gauge progress in part one of Strategic Goal 1, i.e., achieve a net 5% increase in (chapter) membership



annually. The 1 Jul 13-30 Jun 14 Region Report is hosted on the MOWW website, and so provided a baseline from which progress could be measured from 30 June 2014 to any point throughout the just-concluded operating year (1 Jul 14-30 Jun 15). The Region Report for the just-concluded Operating Year is also posted on the website. Happily, the Region Report is reinstated on a monthly basis commencing in September 2015.

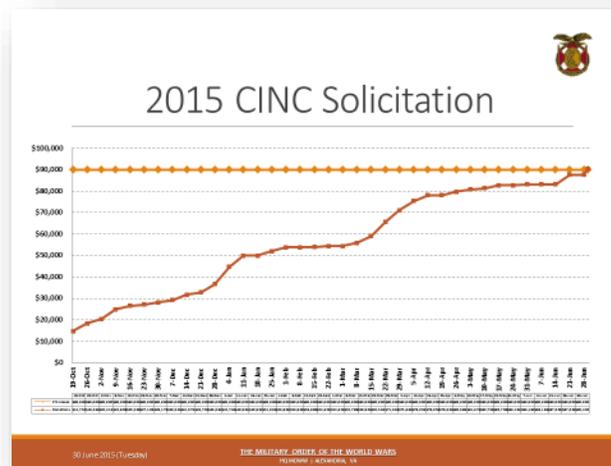
- While some use MOWW's Strategic Plan, unfortunately, MOWW is generally like most public and private sector organizations in that it does not fully integrate its Strategic Plan into daily operations. This limits the benefits the Military Order could (and should) realize from having a Strategic Plan. Having a Strategic Plan implies it will be used to guide the organization, but it requires Strategic Planning, and Strategic Management & Execution.
 - Strategic planning is an organization's leadership setting priorities, focusing energy and resources, strengthening operations, ensuring that the members and stakeholders are working toward common goals, with agreement on intended outcomes. It is a disciplined effort. Importantly, effective strategic planning articulates not only where an organization is going and the actions needed to make progress, but also how it will know if it is successful.
 - Strategic leadership and management highlight the steps associated with strategic planning and management. While there are no absolute rules regarding the right framework, most follow a similar pattern, and have common attributes and some very basic phases:
 - Analysis or assessment, where an understanding of the current internal and external environments is developed,
 - Strategy formulation, where high level strategy is developed and a basic organization level strategic plan is documented,
 - Strategy execution, where the high level plan is translated into more operational planning and action items, and
 - Evaluation or sustainment/management phase, where ongoing refinement and evaluation of performance, culture, communications, data reporting, and other strategic management issues occurs.
- Companion Team Execution. A strategic plan without strategic management and execution, is merely a stack of paper.
 - Strategic management is a leadership and followership partnership that helps the organization systematically coordinate and align resources and actions with mission, vision and strategy throughout an organization.
 - It systemically transforms a static plan into a success-oriented system providing strategic performance feedback to decision makers at all levels, thereby enabling continually improving execution and results.



- *LESSON LEARNED: In practice, the Military Order is highly decentralized, which inhibits the systemic achievement of MOWW's Strategic Goals.*
 - *OBSERVATION: We have a well-developed Strategic Plan with excellent Strategic Goals finessed over time. Were we to achieve these Strategic Goals, or even make consistent progress in doing so, most major problems we face today would be eliminated or sharply reduced.*
 - *RECOMENDATION: The SVCINC and VCINC's serve as Champions of one Strategic Goal each, and coordinating with each other and working with all region commanders, lead the Order in achieving all Strategic Goals in every region, with the EXCOM providing integrating oversight and direction.*
 - *BENEFITS: Spreads and shares the power of leadership in the context of aligning and integrating an Order-wide effort focused on measurably achieving shared objectives, i.e., the MOWW Strategic Goals.*

BUSINESS OPERATIONS

- CINC Solicitation, 2014-2015: Companions exceeded the \$90,000 goal! Thanks to all who donated for their much appreciated generosity.



- Budget Execution. It was another successful business year for the Order in that it executed under budget. Actual gross expenses were only \$790,989.66 vs a budgeted \$823,175.00. Likewise, actual gross Non-Trust Income was up at \$247,345.00 vs. a forecast \$196,000.00.
- MOWW Store. We implemented the new MOWW Store in December 2014, and achieved \$61,000 in sales vs. a forecast of \$30,000, with delivery timeliness averaging a week or less from point of order. This is a remarkable improvement.
- Annual CPA Audit. MOWW's annual audit is being performed by Government & Non-Profit Audit Group, PLC. These CPAs annually audit the Military Order's financial statements, which



are reviewed on a quarterly basis by the MOWW Finance Committee. This audit is prepared in accordance with Generally Accepted Accounting Procedures (GAAP) as of 30 June each year for the preceding twelve months, i.e., covering the period 1 July through 30 June annually. This audit is in progress.

- Quarterly Financial Review (QFR). See the Finance Committee Report.
- Region Report. The Region Report is just one tool to help gauge progress in achieving part of Strategic Goal 1 (SG-1), i.e., increase Companion membership by a net five percent. The other is the online MOWW Membership Database.
 - While we did not have monthly Region Reports, we had an annual version on the MOWW website that contained the baseline goals needed to gauge chapter and region process in achieving SG-1 throughout the year. Unfortunately, we did not come close to achieving that recruiting goal, although some chapters were successful or are making great strides. *This is our most fundamental challenge.*
 - The availability of monthly Region Reports resulted from the loss of two of four staff members (Membership and Merchandise). During the resulting sequential vacancies, work was reallocated and prioritized. Ultimately we hired new employees. Consequently, monthly Region Reports will resume in September 2015.

THE COMPANION TEAM

- MOWW is a vital Veteran Service Organization (VSO) in its 96th year, and the collaborative and individual efforts of Companions made it so. Candidly, a large percentage of Companions do not regularly participate in chapter programs, meetings and activities. There are exceptions, e.g., the Dallas Chapter, the Atlanta Chapter, and others. This is why part two of Strategic Goal 1 is so vital, i.e., “increase Companion participation.”
- Companion recognition (SG-5: Promote Companion, chapter and community recognition), as indicated by National Citations awarded, is greatly diminished.
 - This year, only 29 National Citations were awarded, as compared to 49 National Citations awarded the previous year. Contrast the number 29 with the number of 150+, which is the number of potential National Citations that could be awarded.
 - Another chronic issue is the reduced chapter submissions for chapter program awards—a situation most notable in small chapters, and present to a lesser degree in medium chapters. One causal factor here is the complexity of the nomination packages that are required. This must be addressed systemically, and then it is a command responsibility to ensure the commanded chapter submits itself for deserved recognition.
- The good news is the Order is especially notable for its efforts in the areas of patriotic education (Youth Leadership Conferences and Massing of Colors), ROTC/JROTC recognition, and Scouting recognition, though even publicity about such things could be enhanced.



- Equally notable are the Strategic Goal –based outcomes achieved by several “results-oriented” Companion leaders. It is these and other results-oriented leaders and their teams who excited us about the possibilities before us:
 - COL Brad Beasley (Commander, Region V), for his efforts in helping to establish the BG Ryder Chapter comprised solely of active duty, company grade officers in the area hosting a major activity duty installation
 - MG Don Jacka (Commander, Department of Kansas), for his efforts to establish the new BG Hoisington Chapter, and his personal recruiting achievements, and
 - CAPT Ted Daywalt (Commander, Atlanta Chapter), for restoring the chapter to a robust state with increasingly and routinely involved chapter Companions.
 - Maj Bob Williams (Chair, Scouting Committee), for his work in establishing regional and chapter Scouting Coordinators, and recognizing those who serve Scouting units.
 - LTC Don Munson (Chair, Information & Publicity Committee), who successfully implemented a MOWW News Release Guide, and created an on-line repository using “Drop Box” that provides a place where all can see chapter newsletters.
 - LTC Art Fowler (Historian General and PCINC Jack Jones (Assistant Historian General), for personally reviewing MOWW’s archived materials and for developing a plan to record and preserve MOWW’s great history.
 - LTC Mike Wilgen (Commander, Region II) for his and MG Don Jacka’s efforts in securing a new Memorandum of Cooperation between MOWW and the Pershing Rifles Group (PRG) is a terrific achievement that includes a Joint Action List.

OBSERVATIONS

- The kinds of efforts of the Companions just cited should make us confident that we can accomplish anything we set our minds to achieving—as the Companion Team.
- New member recruiting and achieving a greater proportion of a chapter’s members being routinely involved in chapter activities (Strategic Goal 1), and local chapter publicity continue to be the center of gravity. Achieving SG-1 is the cardinal enabler for achieving all other Strategic Goals.
- Like most organizations of any type, the Military Order has issues it must address.
 - Commanders must lead the effort to achieve measurable improvements in Companion recruiting, retention and involvement. This is Job #1 at every level of command.
 - Second, commanders must also inspire enhanced publicity in every chapter to let the public know about MOWW, its guiding precepts, its programs, and the opportunity for volunteer service and personal fulfillment that being a Companion offers.



- Committees must reach out and routinely contact their respective chapter program coordinator, every year, in every chapter and region, to assist those chapters and regions in having vibrant programs in every chapter.

SUMMARY

- The Military Order has talented and dedicated Companions, and the tools needed to achieve each of the Military Order's Strategic Goals, and any other measure of merit. The key is believing that is possible and that, in the most fundamental sense, a leadership issue—organizational leadership, and self-leadership.
- Each year the Military Order achieves successes, but those successes are largely singular (local) and not systemic (Order-wide). It is time to export those successes and lessons learned across the depth and breadth of the Military Order to best assist the Order in moving forward and securing its future.
- We have wonderful Companions, Anything we set our minds to doing ... we **can do**.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)
Chief of Staff

Enclosure:
Region Report, 30 June 2014

*On a personal note ...
Thanks to you who called or sent greetings after my
motorcycle accident. While my Harley didn't survive first
contact with the enemy (a Chevy Camaro), I did, and I'm
recovering well. You just can't ground an Airmen for long!
Special thanks go to the HQ MOWW staff—Cherie, Angela
and Sunny—for operating as such a great team despite
having to do e-Staffing, etc., with me. You're a great team,
wonderful people—and very much appreciated!*



Enclosure: Region Report, 30 June 2015

Monthly MOWW Region Report - 30 June 2015

This information is for MOWW use only and is not releasable in whole or in part to non-MOWW Companions or non-MOWW organizations.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. 515 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1. REGION I table with columns for Lapsed Members, Membership Baseline, Recruiting, Alignment & Losses, Current Membership Status, and Recruiting Results.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. 515 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1. REGION II table with columns for Lapsed Members, Membership Baseline, Recruiting, Alignment & Losses, Current Membership Status, and Recruiting Results.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. 515 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1. REGION III table with columns for Lapsed Members, Membership Baseline, Recruiting, Alignment & Losses, Current Membership Status, and Recruiting Results.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. 515 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1. REGION IV table with columns for Lapsed Members, Membership Baseline, Recruiting, Alignment & Losses, Current Membership Status, and Recruiting Results.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. 515 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1. REGION V table with columns for Lapsed Members, Membership Baseline, Recruiting, Alignment & Losses, Current Membership Status, and Recruiting Results.



Enclosure: Region Report, 30 June 2015

Monthly MOWW Region Report - 30 June 2015

This information is for MOWW use only and is not releasable in whole or in part to non-MOWW Companions or non-MOWW organizations.

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤ 15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION VI CHAPS: 7 (SM-0, MED-4, LG-3) Region Cdr: Lt Col Zahrosky (NEW) Oversight VCINC: LTC Johnson	LAPSED MEMBERS (MOWW Bylaws, Art. 1, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Clearwater FL (MED)	1	0	146	9	43	52	0	0	0	0	-4	150	8	39	47	2	-7
Fort Walton Beach FL (MED)	1	0	76	6	71	77	0	0	0	0	-2	78	6	70	76	4	-5
Sun City Center FL (MED)	5	0	48	21	61	82	0	0	0	0	-4	52	21	57	78	4	-8
Bradenton-Sarasota FL (MED)	0	0	145	3	90	93	0	0	0	0	-5	150	3	85	88	4	-9
Miami FL (LG)	0	0	268	0	124	124	0	0	0	0	-10	278	0	114	114	6	-16
Puerto Rico PR (LG)	0	0	96	16	98	114	2	4	0	0	0	96	20	100	120	5	1
Space Coast-Indian River FL (LG)	2	0	250	7	118	125	0	0	0	0	-11	261	5	107	112	6	-19
REGION VI TOTALS	9	0	1,029	62	605	667	2	4	0	0	-36	1,065	63	572	635	31	-63

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤ 15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION VII CHAPS: 5 (SM-1, MED-2, LG-2) Region Cdr: Maj Jones Oversight VCINC: COL Le Grande	LAPSED MEMBERS (MOWW Bylaws, Art. 1, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
MG Wheeler AL (SM)	4	0	16	12	32	44	0	1	0	0	0	16	12	32	44	2	-2
LTG Walker MS (MED)	5	0	48	23	37	60	1	0	0	0	-2	50	18	38	56	3	-7
Central Arkansas AR (MED)	7	9	12	25	43	68	4	0	0	0	-1	13	9	47	56	3	-15
LTG Middleton LA (LG)	3	0	111	25	95	120	1	0	0	0	-5	116	22	96	118	5	-7
CPT Grevenberg LA (LG)	1	0	179	11	89	100	0	0	0	0	-4	183	9	84	93	6	-13
REGION VII TOTALS	20	9	366	96	296	392	6	1	0	0	-12	378	70	297	367	19	-44

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤ 15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION VIII CHAPS: 14 (SM-7, MED-5, LG-2) Region Cdr: LTC Chamberlin Oversight VCINC: COL Le Grande	LAPSED MEMBERS (MOWW Bylaws, Art. 1, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Region VIII HQ TX (SM)	0	0	26	0	29	29	0	0	0	0	0	26	0	29	29	1	-1
CAPT Dilworth TX (SM)	0	0	4	17	27	44	0	0	0	0	0	4	17	27	44	2	-2
Hill Country TX (SM)	0	0	14	12	20	32	0	0	0	0	0	14	12	20	32	1	-1
Fort Hood TX (SM)	0	0	16	4	24	28	0	0	0	0	0	16	4	24	28	1	-1
North Texas TX (SM)	0	0	14	3	44	47	1	0	0	-1	-2	16	3	42	45	2	-4
Victoria Crossroads TX (SM) [Note 2]	0	0	5	3	8	11	0	0	0	0	-1	5	3	8	11	1	-1
Pinson Memorial TX (SM)	1	0	18	7	39	46	0	0	0	0	0	18	6	39	45	2	-3
Austin TX (MED)	2	0	51	16	38	54	1	0	2	0	0	51	16	38	54	2	-2
Houston TX (MED)	1	0	45	7	51	58	0	0	0	0	-1	46	7	50	57	3	-4
Fort Worth TX (MED)	2	0	64	7	73	80	0	0	0	0	-1	65	7	73	80	4	-4
MG Critz OK (MED)	2	0	88	12	77	89	0	0	0	0	-3	91	10	75	85	4	-8
San Antonio TX (MED)	0	0	203	8	89	97	0	0	0	0	-5	212	8	80	88	5	-14
Dallas TX (LG)	8	0	193	65	274	339	6	15	1	0	-7	200	58	283	341	16	-14
COL Woods OK (LG)	0	0	119	15	93	108	2	9	0	0	-2	121	16	91	107	5	-4
REGION VIII TOTALS	16	0	860	176	886	1,062	10	24	3	-1	-22	885	167	879	1,046	49	-63

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. ≤ 15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1																	
REGION X CHAPS: 5 (SM-3, MED-1, LG-1) Region Cdr: COL Peck Oversight VCINC: COL Gibson	LAPSED MEMBERS (MOWW Bylaws, Art. 1, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Greater Indiana IN (SM)	2	0	38	7	19	26	0	0	1	0	-2	40	5	17	22	1	-5
Milwaukee WI (SM)	1	0	75	2	25	27	0	0	0	0	-3	78	2	22	24	1	-4
Fort Snelling MN (SM)	0	0	13	2	15	17	0	0	0	0	-1	14	2	14	16	1	-2
Detroit MI (MED)	0	0	111	4	80	84	0	0	0	0	-2	113	4	78	82	4	-6
Chicago IL (LG)	1	0	315	12	111	123	0	0	0	0	-5	320	11	107	118	7	-12
REGION X TOTALS	4	0	552	27	250	277	0	0	1	0	-13	565	24	238	262	14	-29

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REGION XI CHAPS: 5 (SM-3, MED-1, LG-1) Region Cdr: MAJ Bredahl Oversight VCINC: COL Gibson	LAPSED MEMBERS (MOWW Bylaws, Art. 1, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (+)
Central Missouri MO (SM) [Note 1]	0	0	6	3	4	7	0	0	0	0	-1					1	-8
Wichita KS (SM) [Note 2]	0	0	6	2	11	13	0	0	0	0	0	6	2	11	13	1	-1
St Louis MO (SM)	1	0	53	5	39	44	0	0	0	0	0	53	5	39	44	2	-2
Topeka KS (MED)	2	1	75	20	61	81	3	5	0	0	-1	76	21	61	82	3	-2
Greater Kansas City MO (LG)	6	0	157	26	96	122	0	0	0	0	-5	162	24	93	117	6	-11
REGION XI TOTALS	9	1	297	56	211	267	3	5	0	0	-7	297	52	204	256	13	-24



Enclosure: Region Report, 30 June 2015

Monthly MOWW Region Report - 30 June 2015

This information is for MOWW use only and is not releasable in whole or in part to non-MOWW Companions or non-MOWW organizations.

REGION XIII CHAPS: 13 (SM-8, MED-3, LG-2) Region Cdr: Col Rima Oversight VCINC: Capt Hayes	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (±)
Great Salt Lake UT (SM) [Note 2]	0	0	9	1	11	12	0	0	0	0	-1	10	1	10	11	1	-3
Santa Fe NM (SM)	0	0	10	13	23	36	0	1	1	0	-1	11	15	22	37	2	-1
Santa Cruz Valley AZ (SM)	0	0	33	3	34	37	0	0	0	-2	-2	35	3	30	33	1	-5
Mesilla Valley NM (SM)	1	0	17	2	22	24	0	0	0	-1	-1	18	2	20	22	1	-3
MG Miles NM (SM)	1	0	3	9	24	33	1	0	0	0	-1	4	8	25	33	1	-1
Denver CO (SM)	0	0	77	7	36	43	0	1	0	0	-2	79	8	34	42	2	-3
Albuquerque NM (SM)	0	0	27	1	19	20	0	2	0	-1	-1	28	3	17	20	1	-1
West Valley AZ (SM)	3	0	90	15	33	48	0	1	0	0	-3	93	16	32	48	2	-2
Phoenix AZ (MED)	3	0	71	11	77	88	4	0	0	0	-3	74	8	81	89	4	-3
Colorado Springs CO (MED)	1	0	24	18	67	85	3	0	0	0	0	24	17	70	87	4	-2
Apache Trail AZ (MED)	4	1	33	14	82	96	0	1	0	0	-6	39	10	79	89	5	-12
El Paso TX (LG)	3	0	176	14	121	135	0	4	0	-1	-5	181	8	116	124	7	-18
Catalina Mountains AZ (LG)	1	0	157	3	131	134	0	0	1	-2	-7	164	3	125	128	7	-13
REGION XIII TOTALS	17	1	727	111	680	791	8	10	2	-7	-33	760	102	661	763	38	-67

MEMBERSHIP NOTE 1. Below Constitutional threshold of 10 living members. NOTE 2. S15 Living Members. RECRUITING KEY (Column "Q,"): BLUE = Met Goal; GREEN = Net Gain YTD vs. SG-1; YELLOW = No Gain or Loss YTD vs. SG-1; RED = Net Loss YTD vs. SG-1

REGION XIV CHAPS: 15 (SM-5, MED-7, LG-3) Region Cdr: LtCol Byrne Oversight VCINC: Capt Hayes	LAPSED MEMBERS (MOWW Bylaws, Art. I, Sect. 9)		MEMBERSHIP BASELINE (As of: 30 June 2015)				RECRUITING, ALIGNMENT & LOSSES (Cumulative YTD)					CURRENT MEMBERSHIP STATUS (Cumulative YTD)				RECRUITING RESULTS (Cumulative YTD)	
	LAPSED RM MEMBERSHIPS	RMs WITH LAPSED PM INSTALLMENT PLANS	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	PMs RECRUITED (+)	RMs RECRUITED (+)	MEMBERSHIP TRANSFER IN (+)	MEMBERSHIP TRANSFER OUT (-)	PM DEATHS (-)	PM DECEASED (Vet+Her+Mem)	RM LIVING (Vet+Her+Sr)	PM LIVING (Vet+Her)	END STRENGTH RM+PM LVG (Vet+Her+Sr)	SG-1 TARGET (Baseline End Strength + 5%)	RESULTS (Delta from SG-1 Target) (±)
Gaylord-Dillingham Mem HI (SM)	2	0	50	4	26	30	0	0	0	0	0	50	4	26	30	1	-1
Saddleback Valley CA (SM)	1	0	29	4	13	17	1	0	0	0	0	29	3	14	17	1	0
Las Vegas NV (SM)	0	0	17	1	23	24	0	0	0	0	-4	21	1	19	20	1	-5
Monterey Bay CA (SM)	1	0	61	2	30	32	0	0	0	0	-7	68	1	23	24	1	-9
Pasadena CA (SM)	0	0	45	1	31	32	0	0	0	0	-2	47	1	29	30	1	-3
BG Holland CA (MED)	5	1	134	17	62	79	0	4	1	0	-3	137	16	60	66	4	-17
San Francisco Bay CA (MED)	0	0	161	5	68	73	0	0	0	0	-4	165	3	66	69	3	-7
COL Woolsey CA (MED)	5	0	74	28	67	95	0	0	0	0	-6	80	28	62	90	4	-9
San Fernando Valley CA (MED)	2	0	28	3	64	67	0	0	0	0	-7	35	1	56	57	3	-13
LTG Wright CA (MED)	1	0	64	3	58	61	0	0	0	0	0	64	3	58	61	3	-3
G/A Bradley CA (MED)	1	0	103	4	70	74	1	0	0	0	-3	106	4	68	72	3	-5
Gen Vandenberg CA (MED)	4	0	23	38	42	80	3	6	0	0	-2	25	44	41	85	5	0
San Diego CA (LG)	5	0	406	17	133	150	2	4	0	-1	-8	414	13	125	138	8	-20
MajGen Pendleton CA (LG)	0	0	135	5	108	113	2	0	0	-1	-4	139	5	106	111	5	-7
Conejo Valley CA (LG)	0	1	59	6	95	101	4	0	0	0	-3	62	4	94	98	5	-8
Portland OR (MED)	1	0	110	3	40	43	0	0	0	0	-6	0	0	0	0	2	-45
Puget Sound WA (LG)	7	1	196	23	169	192	1	7	4	0	-7	215	25	192	217	9	16
REGION XIV TOTALS	35	1	1,695	164	1,099	1,498	14	21	5	-2	-66	1,657	156	1039	1,185	59	-136



NATIONAL OFFICER REPORTS

SENIOR VICE CINC LTC RUTH L. HAMILTON

Executive Summary

- As Senior Vice Commander-in-Chief (SVCINC) during the past year, I again served as a member of the Executive Committee (EXCOM). I, along with the other Vice Commanders-in-Chief (VCINCs), had the awesome responsibility of serving as the eyes and ears for the Commander-in-Chief (CINC) and we were charged with assisting in the leadership and management of the Military Order. I performed tasks assigned by the CINC, had supervisory oversight of the VCINCs and two General Staff Officers (GSOs) as well as the oversight of Regions II, X and XI and several national committees.
- The four VCINCs very capably managed the regions they oversaw and the committees for which they were responsible, engaging their Region Commanders, visiting chapters, providing monthly reports to the CINC and EXCOM and obtaining results in reporting requirements of their respective regions and chapters.
- Each Region Commander I oversaw was charged with working efficiently and effectively with their respective chapters, forming new chapters and seeking state commanders in states where no chapter exists, increasing membership and providing necessary reports to selected committees, the General Staff and me, as directed.
- My two assigned (GSOs) assisted with regional matters and special projects.
- I was personally responsible for the Budget Committee, and I oversaw the Information & Publicity Committee and the Chapter Activities & Awards Committee. Additionally, I was a member of the Finance Committee and Vice Chair of the Magazine Committee.
- When issues of importance to the Order arose, I advised the CINC. At other times, I acted as his sounding board and, when tasked, provided information on various topics after thoroughly researching them. I was pleased to represent the CINC at events he could not attend including Massings of the Colors, regional conferences and installations of newly-elected commanders. These duties and visits took me to locations that were beyond my oversight areas.
- During my tenure, the biggest challenge I faced was the lack of communication and support from two of my three Region Commanders.

Region II

- The Region II Commander initially seemed to have a very good handle on his chapter's status and activities. When I spoke with him at the beginning of the year, he voiced some possible and plausible initiatives within his region. Sadly, he lost his father in September 2014, which temporarily took him away from region responsibilities but he later returned and provided an update on the chapters in his region. Unfortunately, he has been out of communication for months.



- The Louisville and MG Butler, KY Chapters hold joint meetings with the Greater Indiana Chapter (Region X) attended monthly by only 12-16 Companions; the MG Butler and Louisville Chapters present JROTC leadership awards and the Butler Chapter holds a Massing of the Colors annually, which the Louisville Chapter supports.
- The Frankfort, KY Chapter is struggling to have meetings attended by enough Companions to have a quorum. Likewise, the Fort Knox, KY Chapter is a small chapter with few Companions attending meetings and held together by its Chapter Commander.
- Early in the operating year, we lost the Fort Campbell, KY Chapter Commander who was serving not only in that capacity but also as the chapter's Adjutant and Treasurer—a situation other chapters want to avoid at all costs. When his death occurred, this multi-hatting crippled the chapter, which has since held elections and has a new Chapter Commander and staff.
- The Cleveland, OH chapter is ailing due to its inability to attain membership goals, support outreach programs, and conduct regular meetings because of an aging membership and dwindling funds. While the chapter has a sufficient number of Companions to remain a chapter, very few are able to get to meetings and the chapters' current funds do not allow it to support desired YLC student participation, which it has done in the past.
- The State Commander for Ohio position remains vacant despite numerous requests of the commander for names of candidates.

Region X

- The Region X Commander resigned due to health issues and other reasons in January 2015.
- The Senior Vice Commander of the Region assumed duties as Acting Region X Commander until his election to that position in April 2015. He mailed letters to each State and Chapter Commander in his region. He does not communicate using email, which hinders his ability to effectively communicate with and provide direction and guidance to/receive feedback from his subordinate commanders. Timely and consistent communication among commanders, staff officers, and Companions is essential to conducting the business of the Order, which by its very nature, is a distributed organization.
- Mr. Russell Layle, HPM, of the Detroit Chapter volunteered to serve as the State Commander for Michigan. He has yet to be installed in this position. The Detroit, MI Chapter Commander, 1LT Marry Susan Layle, USA (Fmr) has expressed a desire to host the 2019 MOWW National Convention—our centennial convention. This is significant because Detroit was the location of the Order's first convention in 1920.
- The State Commander for Minnesota remains vacant since the death of the previous commander over 2 years ago. The Region Commander has the contact information for all Companions residing in Minnesota and a Chapter Commander of the Fort Snelling, MN Chapter who have not taken the steps to fill this position.



Region XI

- The Region XI Commander, MAJ Charles “Chuck” Bredahl, USA (Ret) is familiar with all of the chapters in his region. Most of the chapters are doing well--holding regular meeting and actively involved in many of the Order’s premier outreach programs. The Region boasts a new chapter within the Order!
- The Central Missouri Chapter’s charter was revoked because of insufficient membership and the chapter was closed in November 2014. Companions selected other chapters of affiliation and chapter funds were transferred to the St. Louis, MO Chapter.
- In April 2015, I attended the Region XI Conference. Three of the five chapters were represented at the meeting (Greater Kansas City, MO Chapter; Topeka, KS Chapter; Wichita, KS Chapter). The St. Louis Chapter, MO Chapter Commander was prepared to attend the meeting, but could not do so at the last minute due to illness.
- The Department of Kansas Commander, MG Donald Jacka, USA (Ret), spearheaded the birth of a new chapter—the BG Elizabeth B. Hoisington, KS Chapter. The new chapter is located in close proximity to the existing Wichita Chapter. Companions interested in forming a new cadre and recruiting new members took the necessary actions to make this new chapter a reality. MG Jacka was personally involved in every step of the process. Kudos to MG Jacka and his team of Companions! The BG Hoisington, KS Chapter will proudly be represented at this year’s national convention.
- The Wichita Chapter Commander has not reported or been reachable for several months. It is a non-functioning chapter with no meetings or activities and its membership of 12 is nearing the minimum number of Companions required for a chapter (10). I suspect this chapter will eventually close if the Chapter Commander and the chapter’s Companions do not reverse the current trend. Perhaps, some or all Companions will relocate to the new BG Elizabeth B. Hoisington Chapter in the same vicinity.

GSOs

- My GSOs were and who also served as Scouting Committee Chair. Both were extremely supportive of me.
- MAJ Ronald “Ron” Jones, USA (Ret), because of his physical location in St. Louis, MO, provided exceptional support in the Midwest regions for me. He assisted especially with chapters in Regions X and XI and he “prompted” each of my Region Commanders, as needed. He made several visits to Michigan where he has family. When he was there he always offered to do whatever he could do to assist with MOWW activities in that state. On one occasion, Ron met with the Detroit Chapter Commander to discuss her chapter’s status and he provided me with feedback on that visit. Because of his proactive support to me, I awarded him with the Gold Patrick Henry Medallion.
- Maj Robert “Bob” Williams, USAF (Ret) Bob took charge of an in-depth project aimed at recognizing those involved in MOWW Outreach Programs along with his Scouting Committee duties and involvement in many MOWW and community events. Recently, Bob



lost his wife, “Ginger” very soon after she was diagnosed with inoperable cancer. Soon after her death, he was “back in the saddle” and involved in the business of the Order. He found comfort, strength and support from fellow Companions and solace in his MOWW activities.

Committees

- Budget Committee. As Chair of the Budget Committee, I was a member of the Finance Committee that implemented Quarterly Financial Reviews to keep better informed of the financial status of the MOWW throughout the year and make collective and informed budget decisions and course adjustments, as needed.
- Information & Publicity Committee. The Committee Chair, LTC Don Munson USA (Ret) implemented a Dropbox application for filing chapter newsletters. It was eventually posted on the MOWW Website for the access by all Companions. Our chapters are doing some amazing things! Chapters should submit their newsletters to don.munson@tx.rr.com for posting and annual award consideration.
- Chapter Activities & Awards Committee. CAPT Fred Massey, USN (Ret) as Chair of this committee has diligently sought to identify “best practices” within the Order regarding chapter activities and award submissions. He and his assistant, MAJ Jo Ann Barton, USA (Ret), have been the points of contact for all chapters on their Chapter Activity Report submissions and award questions. Fred faced some family and health issues during the year, but he has continued to serve the Order.

Additional Information. A highlight of my time as SVCINC was attending the 2014 National Veterans Day Activities at Arlington National Cemetery and accompanying the CINC in a wreath-laying ceremony at the Tomb of the Unknown Soldier. Following that event, I participated in the Annual Pershing Memorial Service by reading the Preamble of the Constitution of the Order held at the grave site of General of the Armies John J. Pershing.

The opportunities, experiences and even the challenges of this year, were very meaningful to me. As I traveled to different regions and chapters, I was continually impressed with the dedication and the amount of work done by our volunteer Companions across the country—it’s really phenomenal!

FOR THE GOOD OF THE ORDER

Ruth L. Hamilton

RUTH L. HAMILTON, LTC, USA (Fmr)
Senior Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC COL CLAY C. LE GRANDE

My oversight responsibilities included Regions VII & VIII, two national committees, Monuments & Memorials chaired by Capt Stewart L. Entz, and Membership, chaired by LTC Bill Rapp. The two GSOs assigned to me were MG Donald L. Jacka, Jr. and Maj David E. Wirsig who were actively involved in region support to chapters as well as providing excellent advice and recommendations to region and chapter leaders. MG Jacka was the driving force in establishing the new BG Hoisington Chapter in Wichita and Maj Wirsig has been instrumental in filling a leadership void, due to illness, in the Pinson Chapter. Maj Robert H. Jones, Region VII, and LTC Charles S. Chamberlin Jr., Region VIII, are both aggressive leaders fully committed to the Strategic Goals and development of chapter plans to support those goals. Both provided outstanding support and guidance to their respective chapter leaders and conducted excellent region conventions that provided a balance of developmental opportunities for their new chapter leaders and companion fellowship. They were responsive in communicating and providing updates to me on their region's activities. The Region Commander, General Staff Officer, and Committee Chair Reports can be found elsewhere in this book.

- I was tasked by the CINC to Chair the Ad Hoc Membership Eligibility Study Committee and the work was completed and the committee findings and recommendations were presented to the fall EXCOM meeting in November 2014. The EXCOM unanimously approved the committee report and the CINC subsequently published the findings and his recommendations to the Military Order's leadership.
- During the year, I visited 17 of the 19 chapters in my regions and attended both Region VII & VIII conventions. I also participated in the Huntsville Youth Leadership Conference 27 Oct-Nov 2014 at the U.S. Space & Rocket Center, Huntsville, AL, which was a very uplifting experience.
- I awarded one Gold Patrick Henry Award (Lt Col David L. Dunlap, USAF Retired, MG Wheeler Chapter, AL) and two Silver Patrick Henry Awards (COL John R. Reitzell, USA Retired, MG Wheeler Chapter, AL and CDR Ralph D. Lewis, USCG Retired, Hill Country Chapter, TX) during the year.
- I was honored this year to receive the Gold Patrick Henry Award from the CINC during the Region VII Convention, for my contributions during the years in developing the Constitution & Bylaws Committee Guide, Chapter Activity Report, the News Release Guide, and the Membership Eligibility Study.

Region VII

- This region was commanded by Maj Robert H. Jones of the Central Arkansas Chapter who was in his second year of region command. The region had a net loss of 22 (-5.8%) members during the year even though it recruited 15 new members. One chapter recruited no new members and a membership loss was experienced in 4 of 5 chapters.
- The region and 100% of the chapters were in compliance with IRS tax filing and MOWW certification procedures for their last completed tax year. Also, 100 % of the chapters filed their Chapter Activity Reports.



- All chapters were active in YLC, ROTC & JROTC, and Scouting Recognition outreach programs within their communities. LTG Middleton Chapter conducts the only region “Massing of Colors” and the MG Wheeler Chapter sponsors the only region YLC, Huntsville, which had 70 students. Central Arkansas presented Flag Education classes to over 9000 students.
- The Region VII Convention held in New Orleans was attended by the CINC, VCINC, and 48 companions and guests representing all five region chapters. The Region Commander, Staff, and LA Department Commander were elected and installed at the region convention banquet. Maj Robert Jones will continue as Region Commander and has appointed the AR & AL State Commanders for the upcoming year.
- The region needs to focus on plans for membership recruiting activities during the coming year.

Region VIII

- The region was commanded by LTC Charles S. Chamberlin, Jr. of the Dallas Chapter who was in his third year of region command. The region had a net loss of 11 (-1.0%) members during the year even though it recruited 33 new members. Six chapters recruited no new members and a membership loss was experienced in 10 of 14 chapters. Hill Country Chapter met the net 5% goal and Fort Worth Chapter also has a net gain in membership over 2014 EOY baseline.
- The region, departments, and 12 of 14 chapters were in compliance with IRS tax filing and MOWW certification requirements for their last completed tax year. Also, 12 of 14 chapters reported filing their Chapter Activity Reports.
- Victoria Crossroads Chapter didn't have regular meetings but does support YLC and the Region VIII HQs Chapter only meets annually at the Region Convention. The remaining 12 chapters are all very active in YLC, ROTC & JROTC, and Scouting Recognition outreach program activity within their respective communities. The Region conducts 6 YLC's with an enrollment goal of 350 students for this year.
- The Region VIII Convention held in Dallas was attended by the CINC, VCINC, and 55 companions and guests representing 12 region chapters. Region and Department elections were held and those elected were installed during the convention banquet. LTC Chamberlain will continue as Region Commander during the coming year.
- The region needs to focus on plans for membership recruiting activities and a new Oklahoma chapter during the coming year.

Our Way Forward

The decision by the EXCOM to reformat our most important program training events at the national convention to participatory workshops from seminars will provide key support to region and chapter leaders in tying their planned activities to the Strategic Goals of the Military Order. National convention participation beginning with 2015 will provide tangible products for the chapter to get



its new year off to a running start. Thanks to those new chapter leaders that had the foresight to recognize and request changes so more could be gained from our national convention experience. Making progress in improving our plans and execution in membership recruiting at all levels is the most important focus area of the Order and needs the participation of all companions, chapters, and regions. Recruiting events must be a part of every chapter's activity plan for the coming year. Chapters that widely involve their membership in supporting program activities are more successful in recruiting and retention, it provides everyone a story to tell.

Additionally, region, department, and state commanders must assign responsibility for establishing cadres in favorable locations within their states. Two new chapters were founded this year and we must continue that progress. All our national staff and leadership actions must be tuned to support this effort.

Visiting 17 chapters, 2 region conventions, and participating in a Youth Leadership Conference this year was a very stimulating experience and showed the positive transformative effect that many chapter and region leaders have in making our Order an asset in passing on our nation's Founding Ideals to our young citizens. I saw dedicated, hard-working Companions doing extraordinary and selfless work on behalf of the Military Order in every visit I made to chapter and region meetings. I encourage all companions to participate in their chapters, region & department meetings, national conventions, and youth conferences. It will not only continue your service in a lifelong profession but will provide you new incentives to contribute to securing the future of the Order and our Nation.

FOR THE GOOD OF THE ORDER

CLAY C. LE GRANDE, COL, USA (Ret)
Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VICINC COL DAVID B. GIBSON

It has been an honor and genuine pleasure serving as your Vice Commander in Chief for the past year and I have seen many positive events taking place within our Order. It is heartening to see officers step up to take the lead, solve problems, and add to the outreach that our organization is known for. Traveling to chapter meetings, Region meetings, and Massing of the Colors in the Western part of the country makes me enthusiastic for the future of our organization because we have good people with hearts of gold.

I have been asked to coordinate a new Memorandum of Mutual Support between the Pershing Rifles Group (PRG) and MOWW. Since the PR has expanded in scope it is appropriate to fashion a more proactive mutual support agreement between both parties and provides interaction with JROTC, ROTC students and the adult membership that backs the Pershing Rifles program. MG Don Jacka and LTC Michael Wilgen have carried the load, along with other members of the Working Group to flesh out our concept for mutual support. They have done a great job of producing tangible ideas and products to move forward. For instance, we will invite the PR Unit Commander to attend our National Convention, we will prepare an updated Memorandum of Mutual Support to be signed at the conference, and we will invite a Pershing Rifles Color Guard unit to present the flag at the MOWW National Convention. Future cooperation will involve mutual awards, interaction, recognition, and membership. This initiative moves our collaboration from just a piece of paper to one of operational teamwork.

Region XIII, under the excellent command of Lt Col Rich Rhima, is moving forward in several areas. His ability to stimulate chapter tax compliance and scouting involvement has been exemplary. His efforts to recover the Albuquerque Chapter have been significant and Irv Schlenker, the Chapter Commander, has made great progress toward a functioning chapter again. Both individuals should receive kudos for this success story. The Salt Lake chapter is showing some signs of improvement with the addition of scouting to their activities. The potential for a chapter in Pueblo, CO has not materialized. My trip to the Region XIII meeting gave me a positive impression of Companions and work in that area of the country, Lt Col Marlon Ruiz was an enthusiastic and motivated host to the conference. Another trip to the Region XII involved supporting the El Paso Chapter Massing of the Colors, which was well done by MAJ Paula Mitchell. She hosted a first-rate patriotic event that continues a tradition dating back 45 years.

Region XIV is in good hands because of the dedication of BGen Fred Lopez who took command of Region unexpectedly during the year. His leadership was felt immediately and results of the new direction put the command on track for success. Filling empty slots within the Region XIV, raising the priority of the scouting program, and focusing on the tax reporting requirements are only three of the areas of emphasis that BGen Lopez is concentrating on. Another area of interest within the Region is the amalgamation of the San Fernando chapter, the Bradley chapter, and the Pasadena chapter into one. The San Fernando and Bradley chapters have been meeting together for years and the Pasadena chapter has been defunct for some time and therefore it makes sense to combine chapters. When I attended the installation of officers in the San Fernando chapter, I was impressed with Lt Col Dave Worley, commander, and his excellent organization and leadership. This enhanced chapter has good potential for growth as a greater Los Angeles MOWW chapter.



COL Arthur Tulak, General Staff Officer, has been providing direction and oversight for chapter in Honolulu, Hawaii with good results. He was asked to break new ground with NOAA by enlisting a new companion from that organization for MOWW. COL Tulak did just that by bringing in CAPT Choi as a new member. All chapters can use this example if you have any access to NOAA personnel—this is an untapped source of membership to any MOWW organization that needs to be expanded.

LTC Don Munson, General Staff Officer, has used technology to make our newsletter job simpler and enhanced efficiency. By using Dropbox, a free website, newsletter editors can warehouse all newsletters, which in turn can be used by other chapters or judges to assess the winner of chapter newsletter competition. Thanks to Don for making our life a little easier.

COL Dick Minor, Patriotic Education Committee Chair, has tuned his PEC like a fine Swiss watch. After 8 years he is leaving his legacy of MOWW's premier program at a high point and in the capable hands of CAPT Debra Dombeck, who will carry on in the same fashion. Dick's YLC and MOC programs are what attracts new members and gives us the visibility in the communities we serve. We will miss COL Minor as our PEC mentor but know he is only as far away as his phone.

Maj Robert Williams, Scouting Chair, is working incredibly hard to make scouting one of MOWW's premier programs in attracting new companions and providing needed community recognition. Even with the tragic loss of his beloved wife, Virginia, Bob has soldiered on with scouting, ensuring Eagle and Gold scouts receive MOWW recognition. Our thanks go out to Bob for a job well done and a request to all chapters to make scouting a priority by designating a scouting coordinator—that goes for State, Department, and Region commanders.

CDR Alan Mandigo, ROTC, Chair, has made a herculean effort to digest a mountain of data to assess the JROTC/ROTC program and make well deserved awards at the National Convention. Most chapters are dedicated to providing MOWW awards to high school and college students and this is a must for our order since students deserve recognition. Plus, this program provides meaningful community recognition for local chapters. Unfortunately only about a quarter of all chapters report to the ROTC chair, which makes it difficult to have oversight of the program. Please make your report to the ROTC Chair whether or not you want to compete for awards.

It has been my honor serving you for the last 12 months and I hope to continue as VCINC in the future.

FOR THE GOOD OF THE ORDER

DAVID B. GIBSON, Colonel, USAF (Ret)
Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC LTC JOHN H. HOLLYWOOD

This has been an instructive and interesting year as Vice Commander-in-Chief of Regions I, III, and IV. I've had the opportunity of attend all Region Conventions and to meet many Chapter Commanders and Companions. Each Region has its own personality and dynamic, and all are dedicated Companions who are doing the best job they can to support The Order. The Region Commanders are all committed to supporting and improving the Chapters they oversee. There are a total of 21 Chapters in my area of oversight.

All Regions met the submission requirements for IRS reporting in 2014. Chapters in the three Regions are recruiting new Companions, but, due to deaths and NPDs, the total number of members continues to decline. The Region Report has not been updated since June 2014, so it is difficult to identify gains and losses. Based on research done by CDR Baumgarten, Region IV Commander, the majority of losses in his Region are caused by the death of Companions. However, this information is not always communicated to the individual Chapters or MOWW Headquarters on a timely basis.

Some highlights of my VCINC year:

- I attended all Region Conventions and made appropriate comments about The Order to include recruiting, involvement of new Companions, training, outreach, CINC Solicitation, along with history and traditions. I also attended Chapter meetings in D.C., Delaware, Maryland, and New Jersey, the annual Pershing Day ceremony at Arlington National Cemetery, and participated in the Meade Chapter Massing of the Colors, as well as the District of Columbia Memorial Day Parade.
- On May 15th, I represented the CINC in presenting the Phoenician Award (second runner-up), in Mays Landing, NJ to Bertilo Correa, an AFJROTC cadet who will attend the Naval Academy this summer. I was ably assisted in this effort by Region III Commander, Michael Wilgen, who also attended the event.
- On 12 June 2015, I presented a Gold Patrick Henry Award to COL S. John Whidden, MD, PhD, USA (Ret) at a Leigh Wade Chapter meeting, and presented him the same award a second time on 13 June 2015, during the Region IV Convention.

Interesting ideas:

- One of the interesting approaches to recruiting is being tried by the GEN Ridgway - Pittsburgh Chapter, which allows individuals who are qualified for MOWW membership to "join" as "associate members" of the Chapter for \$10 per year. This is something I will monitor, in coordination with LTC Wilgen, to see whether there is a transition to regular membership.
- LTC Michael Wilgen, Region III Commander, is working with VCINC Dave Gibson to develop a Memorandum of Mutual Support between the MOWW and the Pershing Rifles Group (PRG). The PRG is the parent corporation for five member organizations, including The National Society of Pershing Rifles, The Pershing Rifles Alumni Association, The CAPERS



(Coed Affiliates Pershing Rifles), The National Society of Blackjacks and The Blackjacks Alumni Association. Since many Pershing Rifles Alumni Association members are eligible for MOWW membership, the view is that we should have a relationship with the parent organization, in addition to our Resolution of Cooperation with the National Society of Pershing Rifles, the SROTC organization.

- Region I has a unique relationship with Norwich University, Northfield, VT, for our Youth Leadership Conference (YLC) Weekends, (see: <http://www.norwich.edu/undergraduate-admissions/leadership-camps-weekends/lcw/>). The University provides the location, food, and rooms for those who attend for a \$100 fee. This approach is a win-win for both the University and the MOWW. The school sees this as an opportunity to showcase their facilities to potential students, and the MOWW is able to provide the instructors for the normal YLC curriculum. The NE YLC of Region I held 3 YLC events this year, in conjunction with Norwich University Leadership Challenge Weekends. This approach may be something that could be replicated at the Virginia Military Institute, Virginia Polytechnic Institute and State University, the Citadel, the University of North Georgia, or Texas A&M University.
- The Greater Boston Chapter has a Companion e-mail “book” that provides the history of the Order and the Chapter, to include dress, meeting location, programs, the Preamble, etc. This is an item that should be considered by other Chapters that have a website.

Future Conventions:

- The MG Meade Chapter would like to host the 2017 National Convention in Billings, Montana. It appears that we could stay in a 4 or 5 star hotel in downtown Billings for the same hotel price that we have experienced in other venues.
- Region I is looking at hosting a National Convention in the Boston area in 2018 or 2020. The major issue is the high cost of hotel rooms during the summer “high” season, which may cause some Companions to not attend.

Region I – LTC Dennis Christo, USA (Ret), Commander (See the Region I Report for additional information/comments).

- Region I has 7 Chapters: MG (Bvt) Chamberlain (Maine), Cape Cod (Massachusetts), Greater Boston (Massachusetts), Worcester (Massachusetts), Granite State (New Hampshire), Narragansett Bay (Rhode Island), and Green Mountain (Vermont).
- LTC Christo is attempting to work on developing a Chapter in Connecticut, using an existing MOAA Chapter as a source of new Companions. There are 26 Companions currently listed in the MOWW Data Base who reside in Connecticut, 14 of whom belong to the Bultman Chapter. Only eight Companions were born after 1950. However, 9 Companions had no DOB listed. This is still a work in progress.



- All Chapters participated in outreach efforts with JROTC, SROTC, and Boy and Girl Scout award presentations. They also participated in Wreaths Across America and similar Veterans commemoration activities on Veterans Day and Memorial Day.
- The Worcester Chapter Commander, LTC David Anderson, and LTC Christo traveled to Yale University in New Haven, CT, along with Connecticut Companion CW3 Francois Pelletier. LTC Christo and CW3 Pelletier presented awards to Air Force and Navy Cadets at Yale's first President's Review in 40 years, now that ROTC has been restored at Yale. The President was the keynote speaker and is a strong ROTC advocate. This was an excellent ceremony and served as an opportunity to showcase the MOWW.

Region III – LTC Michael Wilgen, USA (Ret), Commander (See the Region III Report for additional information/comments)

- Region III has 5 Chapters: Wilmington (Delaware), New Jersey (New Jersey), COL Roosevelt (New York), Philadelphia (Pennsylvania), and GEN Ridgeway-Pittsburgh (Pennsylvania).
- All Chapters participated in outreach efforts with JROTC, SROTC, and Boy and Girl Scout award presentations. They also participated in commemoration activities on Veterans Day, Memorial Day, and Massing of the Colors ceremonies. Chapters also provided support for the YLC at Valley Forge.
- Philadelphia Chapter is still struggling with getting companions to take leadership positions and to participate in activities. The good news is that three of the last five new members have been participating in activities, with one as Assistant Adjutant.
- New Jersey Chapter is still a work in progress. The New Jersey Chapter held a meeting in January, at the Summit Elks Club in Summit, New Jersey. The meeting was well planned and conducted by GSO and Chapter Commander, LTC Bill Rapp; all were disappointed by the few New Jersey Companions who attended the event. LTC Rapp is looking at the possibility of holding Chapter meetings in different parts of New Jersey, so Companions will not have to spend significant travel time to attend events.
- COL Roosevelt - New York Chapter - LTC Paul Farinella is working to revive the "Blackjacks," the JROTC Pershing Rifles, and they sent 3 cadets to YLC for the first time.
- The "Spirit of America" YLC at the Freedoms Foundation at Valley Forge, (FFVF), was held 16 - 19 April with over 75 students in attendance.

Region IV – CDR John Baumgarten, USN (Ret), Commander (see the Region IV report for additional information/comments)

- Region IV has 9 Chapters: MAJ GEN WADE (District of Columbia.), MG Meade (Maryland), Prince Georges County (Maryland), Hampton Roads (Virginia), Northern Virginia (Virginia), Richmond (Virginia), Roanoke (Virginia), Virginia Beach (Virginia), Virginia Piedmont (Virginia).
- All Chapters participated in outreach efforts with JROTC, SROTC, and Boy and Girl Scout award presentations. They also participated in veterans commemoration activities on



Veterans Day and Memorial Day, supported YLC activities in their areas, and some conducted Massing of the Color events.

- Virginia Beach Chapter has still not recovered. The Chapter Commander had some health issues and resigned. CDR Baumgarten contacted the Commander of the Hampton Roads Chapter, who stated that merger with the VA Beach Chapter is not a productive alternative, given the distance between the chapters, (40 - 50 miles for most VA Beach Companions). In an effort to resurrect this chapter, CDR Baumgarten contacted COL Cammarata, who has expressed interest in serving as the commander of the VA Beach Chapter.
- National Capital Region did not hold a Youth Leadership Conference at St. John's College this year. Lt. Col Sheldon Goldberg, Department of Maryland Commander, is actively working on reinvigorating the National Capital Area YLC. He has four volunteers to serve on the YLC board from the Meade Chapter and a similar number from the Prince Georges Country Chapter. They will hold a YLC in 2016.
- MG Meade – In May, the Chapter conducted their Memorial Day Remembrance and 29th Annual Massing of the Colors in coordination with the Fort Meade Garrison. The event drew 850 attendees, including 54 color guards. Admiral Rogers, Director of NSA and U.S. Cyber Command was the Grand Marshal. The Chapter also planned, coordinated, and participated in the annual Pershing Ceremony at Arlington National Cemetery on 11 November 2014, among other activities.
- Hampton Roads Chapter - The Chapter has expanded its outreach efforts by engaging more ROTC/JROTC unit commanders, by supporting Operation Warmheart at Langley AFB to assist the families of deployed airmen, by inspiring senior enlisted personnel from the Air Force 1st Sergeants Association to assist in supporting the Jamestown YLC, and by visiting homebound chapter members and taking them to lunch.
- Virginia Piedmont Chapter - The Virginia Piedmont Chapter reports 79% Companion participation, based on the number of activities they held. The Chapter participates in a weekly event with other patriotic service organizations that they have been doing since 9/11/2001.

Concluding Comments:

Even though we continue to have the same issues and concerns...recruiting, involvement of Companions, weak chapters, aging Companions, etc., the Region Commanders are working diligently to deal with these issues. Some Chapters are strong and have excellent programs that show The Order in a very positive light. The problem is to transfer the vitality and "can do" attitude to the other Chapters that are not functioning as well. This is always a function of leadership. With the interest and involvement of Chapter Companions, and especially their leaders, this can change.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

VCINC LTC WAYMAN M. JOHNSON

Oversight Responsibilities:

- My oversight responsibilities included oversight of Region IV, Commanded by LTC Frank M. Zahrobky of the Sun City Center Chapter (226) Florida and Region V, commanded by COL Brad M. Beasley of the Atlanta Chapter (051) Georgia. I was assigned three national committees to oversee: National Security chaired by COL James Roberts of the Savannah Chapter (053), Georgia, Homeland Security Committee, chaired by John S. Hollywood, HPM of the MG Meade Chapter (026) Maryland and Law and Order Chaired by Maj David Wirsig of the Pinson Memorial Chapter (233) Texas. The two GSOs assigned to me were GSO Shelia G. Turpin, HPM of the Sun City Center Chapter (226) Florida and GSO LTC Jorge L. Mas of the Puerto Rico Chapter (121). Thanks to GSO Shelia G. Turpin, HPM and GSO LTC Jorge L. Mas, USA (Ret) for keeping inform of chapter activities in Florida and Puerto Rico.
- Presented the Gold Patrick Henry to past VCINC LTC Henry Adams, Space Coast- Indian River Chapter (170), in front of over 50 youths and staff at the Tallahassee YLC and the Silver Patrick Henry Award to the Chairman of the National Security Committee, COL James Roberts of the Savannah Chapter (053) at one of the combined MOAA, MOWW meetings in Savannah Georgia.
- Recognition is due for past VCINC Col Frederick Grave Commander of Bradenton – Sarasota chapter (038) for the articles he sends on national security issues and articles of historical interest. Thank you sir!
- Attended the meeting with MOWW Ft. Bragg Interest Group on 6 November 2014 to assist the Region V Commander, COL Brad M. Beasley in starting a new chapter in the Fort Bragg area. Also in attendance were Past Region V Commander CDR Rudy Matzner and PCINC LTC Gary Engen. Special recognition goes to COL Beasley for his leadership in starting this new chapter, the BG William Ryder Chapter (248), Fayetteville, NC and Captain David Poe, Jr. for his determination and tenacity in getting the members to establish this chapter.

Other notable activities this year includes:

- Attending the Augusta - CSRA Memorial Day Observance at the All Wars Monument in Augusta, Georgia. The Augusta Chapter did an outstanding job in organization and implementing this patriotic event again this year. This event was attended by the Mayor and many of the local community, veteran organizations and Fort Gordon leaders.
- Participating in one of the largest Memorial Day Parades in South Carolina.
- Submitting an article for the *Officer Review*[™] on the Comanche Code Talkers who played an important role in World War II.
- Giving a “Salute to our Nation’s Veterans”, a 20 minute speech, at the Founders Banquet and Achievement Week Program for the Sigma Pi Chapter of the Omega Psi Phi Fraternity, INC.



- Attending the Augusta Chapter's Veterans Day Program at the All Wars Monument downtown Augusta Georgia. This program was preceded by a parade down the main street of Augusta, Georgia, and ended at the All Wars Monument. It was well supported by the community and veterans.
- This is my third and final year as a VCINC. I am not running for reelection or for any office. Thanks for the memories and support I received these last three years. At the end of this report I recapped some of the highlights and chapters visited during those three years.

Region V, Commander COL Brad M. Beasley

- A new chapter was chartered in the Region, the BG William Ryder (248) chapter near Fort Bragg, NC. Thanks to all who made it happened. This was a major accomplishment!
- Ten of 11 Chapters had representatives attend the April Region V Convention in Columbus, GA with 8 of 11 Commanders, including the newest Commander, 1LT Raelyn Vita, of the BG William T. Ryder Chapter (Ft. Bragg, NC), who also personally attended the Convention. Over 50 individual companions and guests attended the Dinner Banquet on Saturday evening. Three PCINCs and chairman of a national committee also attended. It was noted that CINC John Hayes attended all 4 of the major events of the Region V Convention. Columbus Chapter (052) under the Leadership of the Columbus Chapter Commander, LTC Pat Krause, hosted the 2015 Region V Convention. Convention attendees were invited to attend the Chapter's "Massing of the Colors" and tour the "National Infantry Museum" on Friday. The "Region V Business Meeting" and "Dinner Banquet" were held on Saturday. It was a very successful and educational convention with a number of important subjects covered in the seminars.

Region VI, Commander LTC Frank M. Zahrobsky

- Region VI held their annual meeting on May 21, 2015 in freedom Plaza, Sun City, FL Those in attendance were: LtCol Jim Warchol, commander Sun City chapter; Major Jim Haney, treasurer for the national convention; LTC Charlie Conover, Region VI Senior Vice CC; LCDR Jack Henderson, Region VI treasurer; LTC Dick Keating, commander, Clearwater Chapter; Col Fred Graves, commander, Bradenton/ Sarasota chapter; and Henrietta Zahrobsky, adjutant Region VI.
- Those excused and not in attendance included: Col Bob Schlegel, Region VI Jr. Vice CC (to attend the national BSA convention in Atlanta); LTC Henry Adams, Space Coast CC (to attend the Tallahassee YLC); LtCol John Cahoon, Ft Walton Beach CC (to run the Tallahassee YLC); LTC Jorge Mas, Puerto Rico CC (travel distance); and LTC William Wright, Miami CC (not able to attend).
- Development of a new chapter in the Villages is still being worked by Jr Vice CC Bob Schlegel. He reported that he is now working with MOAA personnel in the Villages to try to establish a cadre. The MOWW members that live in the Villages haven't been able to help as they face numerous family health problems. The MOWW national membership database will be searched to get a current list of members that live within the several zip codes of the Villages. Those members will be contacted to ascertain their willingness to help in the process.



- LTC Charlie Conover provided the current status of planning for the convention. Everything is in place and appears to be on track. Trial runs for each event are taking place. The Clearwater and Bradenton commanders offered whatever help their chapter could provide in running the convention.
- A slate of officers for Region VI for 2015-2016 was presented and approved as follows:
 - Region VI Commander – LTC Charlie Conover
 - Region VI Sr Vice Commander – LtCol Frank Zahrobsky
 - Region VI Jr Vice Commander – Col Bob Schlegel
 - Region VI Treasurer – LCDR Jack Henderson
 - Region VI Adjutant – HPM Henrietta Zahrobsky

Committees:

- Thanks to committee chairs for all they do for the Order: National Security chaired by COL James Roberts of the Savannah Chapter (053), Georgia, Homeland Security Committee, chaired by John S. Hollywood, HPM of the MG Meade Chapter (026) Maryland and Law and Order Chaired by Maj David Wirsig of the Pinson Memorial Chapter (233) Texas.
- The Chairman of the National Security Committee, COL Roberts, has developed committee's goals to support national security initiatives at the department, state and local chapter level and help chapters to increase their outreach programs and visibility. Also he recommended an updated mission statement for the MOWW Policy Manual.

Region VI Chapter Overview:

- Puerto Rico has a very active chapter that is successfully recruiting new members. They have luncheon meetings every other month. They publish a periodic newsletter and have regular staff meetings. They held a one day YLC in January. They also have had several items published in the Officer Review. They support all the Sr. and Jr. ROTC units on the island. They actively support the Boy Scout and Girl Scout programs. An interesting thing that they do is to take one of their luncheons “on the road.” Since many of their members live outside the San Juan area, they take one luncheon a year to an area where it can be attended by those that can't attend in San Juan. Their financial position is excellent.
- The Ft Walton Beach chapter has only 5 or 6 active members and few meetings are held because there are a limited number of members living in the local area. They support 6 ROTC and 38 JROTC units. Their major activity is conducting the four- day Tallahassee YLC each year. They added two new perpetual hereditary members this year who were active in the YLC program. Their financial position is excellent.
- The Space Coast-Indian River chapter continues to recruit with limited success. They hold quarterly meetings with the ROA. Their financial position is good and it is used primarily to send 16 to 20 students to the Melbourne YLC and one to the Tallahassee YLC. They support 110 Jr. ROTC units and 9 ROTC programs.



- The Miami chapter will support 66 J ROTC units and 2 ROTC units this year. They will send 5 students to the Melbourne YLC this year. They have periodic meetings in conjunction with other veterans groups.
- The Bradenton/Sarasota chapter has 8 to 10 active members and most activities are run by them. In 2014, the chapter started having joint luncheons with the local chapter of MOAA and they have been very successful. They support 37 JROTC units and one ROTC unit. They continue to support the local Boy Scout and Girl Scout programs with 20 Gold and 20 Eagle certificates this year. Recruiting continues to be a problem and they are trying financial incentives to get new members. Financial health of the chapter is excellent. They send 5 to the Melbourne YLC each year. They provide financial help in the form of a \$50 gas card to each student's parents to help in the transport of the students to Melbourne.
- The Clearwater chapter is active and healthy. They have recruited five new members this year (but lost three who passed away) for a net gain of two members. They hold periodic meetings (luncheons) and about half of their active members attend. They support 26 JROTC and 4 ROTC units. They support the Boy Scout programs in their area, but have no interaction with the Girl Scout programs. Companions in the chapter are very active in the two Florida YLC programs and the chapter will sponsor approximately 16 students between Tallahassee and Melbourne. Their chapter is in excellent financial shape.
- The Sun City Center chapter has won the National MOWW best mid-sized chapter activity award for the last six years. Recruiting is up and attention to recruiting is a chapter priority. The chapter runs fund raising activities during the year for the YLC program. This year the chapter planned to send 41 students to the Tallahassee YLC. Three local charitable organizations have provided grants to the chapter in recent years to help with the costs of the YLC. The annual Veterans Day Sun City Center Military Ball is run each year by MOWW. It is the primary formal affair in the city. The chapter also runs a charity golf tournament each year. The chapter participates in and helps run Memorial Day, 9/11, 4th of July and Veterans Day programs. A luncheon is held every month except July and August. Twelve staff meetings are held each year. The biggest activity in the chapter this year is planning, coordinating and hosting of the MOWW national convention. This is the first time in recent memory that a mid-sized chapter has hosted the convention. The chapter also runs the MOWW official polo shirt program, providing the shirts nationally. The financial position of the chapter is excellent.

Region V Chapter Overview:

- The Atlanta, GA Chapter meetings are held at the Ansley Golf & Country Club in Midtown Atlanta bi-monthly. It serves all of North Georgia. Atlanta chapter commander, CAPT Daywalt, provided an excellent article for the *Officer Review*™ magazine describing what it takes to keep a Chapter on the move and grow MOWW. Chapter has a very strong program to support scouts and awarded 125 Girl Scout Gold Award Certificates and plan on delivering over a hundred Eagle Scout awards. Chapter also assisted with the Girl Scout Convention held in Atlanta. Chapter also provides ROTC medals and sends students to the YLC held in Charleston.
- Augusta Chapter with a great team effort was able to coordinate and execute one of the best Veterans Day and Memorial Day ceremonies the city of Augusta has seen in many years. The



Augusta Chapter assumed responsibility for Augusta-CSRA Memorial Day and Veterans Day ceremonies when the coordinator retired after completing 21 years of leadership and service. The Augusta chapter is a very active chapter supporting ROTC, Scouting, MOWW Outreach programs and holding a multi-day YLC to mention a few of the activities. Chapter serves all of the central Savannah River area on both sides of the river, South Carolina and Georgia.

- Col Bill Sheets Chapter, Wilmington, NC provided the only MOWW presence in North Carolina for a long time. Chapter provided ROTC support for North Carolina and on special requests for South East Virginia and North East South Carolina. They can now expect help from the new chapter formed in North Carolina.
- BG William T. Ryder Chapter in Fayetteville, NC (Ft. Bragg and Pope Army Airfield) was established as one of the newest chapters of MOWW. Chapter Charter included 9 regular and 4 perpetual members. Chapter Officers and Companions are currently putting together its action plan for the next two years with a strong focus on Junior and Senior ROTC and Youth Leadership Programs.
- BG Robert L. Scott Jr. Chapter (Middle Georgia {Macon}) is emphasizing the MOWW Preamble objective to acquire and preserve records of individual services and will try to be more persistent in accomplishing this preamble objective. Chapter continues to support the MOWW ROTC program.
- Columbia SC Chapter routinely does VA veteran visits and participates in the ceremony given to deploying troops. Chapter continues to have a very strong ROTC program providing ROTC medals to more than half of the ROTC units in the state of South Carolina. They also send students to the YLC held in Charleston, SC.
- The Columbus, GA Chapter holds a one day YLC at the National Infantry Museum and Soldier Center located outside of Fort Benning. Chapter has an excellent National Security program usual winning the National Security Award presented at the National Convention. Columbus Chapter hosted the 2015 Region V Convention. Convention attendees were invited to attend the Chapter's "Massing of the Colors". Chapter continues to have a strong ROTC support program.
- General Westmoreland/Charleston SC is a very active chapter. Chapter sponsors a very outstanding Massing of the Colors at the Citadel Military College in Charleston, SC and Patriots Point YLC aboard the USS Yorktown in Charleston, SC. They provide ROTC medals to units in South Carolina not supported by the Columbia Chapter.
- The Knoxville, TN chapter emphasizes MOWW Outreach programs of Homeland Security and National Security. Chapter was the 2014 host of the Region V Convention and is in the revitalization stages.
- The Memphis, TN Chapter serves all of West Tennessee, Northern Mississippi and Eastern Arkansas providing ROTC support. This is an active chapter and will host the 2016 Region V Convention.



- The Savannah Chapter GA sponsors an excellent Massing of the Colors. The program receives outstanding support from the 3rd Infantry Division and the community. Chapter meets with the Savannah Area Military Officers Association for social meetings. Savannah Chapter still has MOWW staff meetings, Coastal Companion (Chapter newsletter), ROTC, Youth Leadership, and a very impressive Massing of the Colors as well as support for the other MOWW directives and programs.

Some of the highlights and chapters visited during three years as VCINC.

- Serving as VCINC visited the Atlanta, Augusta, Columbia, Savannah and General Westmoreland chapter meetings.
- Attended two of the Savannah Chapter and one of the General Westmoreland Massing of the Colors programs. Attended some of the Melbourne YLC at the Florida Technical Institute and the Tallahassee YLC at Florida State University; two of the Patriots Point YLC aboard the USS Yorktown in Charleston, SC; the one day YLC hosted by the Columbus, GA Chapter at the National Infantry Museum and Soldier Center located outside of Fort Benning, Georgia; and, Augusta Youth Leadership Conference (YLC) held at the Westminster School in Augusta, GA. Attended two Region V Conventions. Presented GPH to Companions of the Memphis chapter, General Westmoreland chapter and the Space Coast-Indian River chapter.
- Presented SPH to companions of the Knoxville chapter and the Savannah chapter.
- Provided a replacement Gold Patrick Henry for Strom Thurman to Museum Director in Senator Thurmond's hometown of Edgefield, SC. The GPH was engraved: "Major General James Strom Thurmond, An American Patriot and US Senator 1954-2003". The museum had a number of Strom Thurmond awards on display but was missing the GPH award he received from COL O.G.A. Mastroianni, 1992-93.

I have been extremely proud of what the Chapters and Regions within my area of oversight have accomplished for the Order during my tenure as VCINC.

FOR THE GOOD OF THE ORDER

WAYMAN M. JOHNSON, LTC, USA (Ret)
Vice Commander-in-Chief



NATIONAL OFFICER REPORTS

TREASURER GENERAL

Overview

Thanks to the work of the Order's financial management team, to include the Trustees, the Finance and Budget Committees and the Headquarters Staff, we continue to perform reasonably well financially. Overall, actual results were less than budgeted results for the fiscal year just ended but, as the Order is a non-profit organization, the fact that income exceeded expenses indicates that FY 2015 was a successful year.

An annual audit for the year ended 30 June 2014 has not been concluded, but it is not expected that any major areas of weakness will be noted. In November 2013, the EXCOM voted to establish a Finance Committee to hold quarterly financial review meetings to oversee the Order's budget and spending execution. Committee members include the CS (Co-Chair), Treasurer (Co-Chair), SVCINC (Chair, Budget Committee), and the Assistant Treasurer General. The MOWW Director of Finance provides non-voting staff support. During FY 2015, the Committee met four times, GAPP-compliant financial documents were reviewed, year-to-date financial results analyzed, financial issues clarified, and initiatives were pursued. In the coming operating year, the Committee will continue to meet on –its regularly-published schedule basis.

The income and expense items in this FY 2015 Fiscal Report have several areas for discussion and are addressed below. The MOWW Budget and report of the Budget Committee, and the report of the MOWW Trustees on the performance of the Order's investments, and the Chief of Staff's report can be found in the Convention Book, and will supplement these comments.

Net Income was \$94,110 in FY 2015, down \$17,784 (-16%) compared with the last fiscal year. Gross Income decreased \$75,431 (-8%), while Gross Expenses decreased \$57,647 (-7%) in FY 2015. Net Income came in \$92,065 less than the budgeted amount of \$186,175, as Gross Income was \$124,250 less than budget and Gross Expenses were \$32,185 less than budget. Gross Income was less than budget because Gross Trust Income, its largest component, was less than budget by \$175,595, a clear indication as to the difficulty of forecasting how the market, and therefore our invested assets, will perform in any given year.

Gross Income

- Gross Income, as discussed herein, includes realized gains and losses generated by the Order's Trust assets through the receipt of dividends and distributed net capital gains, as well as other non-trust income. It does not include unrealized gains and losses attributable to recording the Order's Trust assets at current values. While these assets must be shown at current values in our audited financial statements, due to a requirement by the Order's auditors and in accordance with Generally Accepted Accounting Standards (GAAP), the resulting unrealized gains and losses do not have to be, and should not be, included in this report to the General Staff in Convention. To do so, might be misleading and could obfuscate any comparison of the actual financial performance of the Order against its budget. Accordingly, these unrealized gains and losses have



been shown on separate lines in the Actual FY results columns of the MOWW Budget Plan, and are not included in the calculation of Net Income.

- Since unrealized gains or losses remain a function of the volatility of the overall marketplace, they were not included in the FY 2015 Budget and cannot be forecasted for the budget for 2015 – 2016 or subsequent years.

Gross Trust Income

- Gross Trust Income, that is, income generated by and realized in connection with our invested assets (i.e., dividends and capital gains) decreased \$132,314 (-17%), from \$770,069 in FY 2014 to \$637,755 in FY 2015.
- Based on invested assets of approximately \$10 million, the Trust continues to generate its target cash flow of between 6% and 7%, however, which is necessary to support the ongoing operations of the Order.

Gross Non-Trust Income

- Overall, Gross Non-Trust Income was up \$56,883 (30%), from \$190,462 in FY 2014 to \$247,345 in FY 2015, and was \$51,345 in excess of budget—a positive result. The increase this year resulted from increases in all non-trust income categories, except National Dues.
- National Dues were down by \$23,068 (30%) from FY 2014, and \$16,881 below budget. This reflects the continuing decline in annual membership in the Order, and a move to emphasize Perpetual Membership, which ultimately result in a loss depending the length of the membership. The amount of national dues budgeted for each year is based on the number of annual members carried in the database. The decline in dollars actually received is a function of Companions who have not paid their annual dues. After 180 days, delinquent members are being removed from the membership database in keeping with the MOWW Constitution and MOWW Bylaws.
- Merchandise Sales were up \$38,319 (162%) this year, and \$31,990 over budget—a positive result. The primary reason for the increase this year would appear to be the attractiveness and ease of use of the new online “MOWW Store.”
- CINC Solicitation – Thanks to the generosity of our Companions, we exceeded of our \$90,000 budgeted goal this year. (See the Chief of Staff report.) Approximately 12% of Companions participate in this activity.
- Unsolicited Donations to the Order increased to \$44,925, an increase of \$34,256 (321%) from FY 2014, and \$33,925 over budget—a positive result. By their very nature, such donations are difficult to predict and can be expected to fluctuate year to year.

Gross Expenses



- On the expense side, Gross Expenses were down \$57,647 (-7%), from \$848,637 in FY 2014 to \$790,989 in FY 2015. Gross Expenses were \$32,185 below budget, which helped to offset the decline in income this past year.
- In the Operations section, consisting primarily of employee wages and other payroll related items, expenses were down \$26,011 (-8%), and \$56,714 less than budget. Wages and payroll items were down \$14,923 (-5%), primarily due to employee turnover during the year (two of four staff members). Additional employee benefits (matching IRA funds to a cap) were budgeted for FY 2015 are being researched as to the best vehicle. Audit fees decreased \$5,225 (-84%) due to the timing of the FY 2014 audit as exacerbated by the two employee vacancies mentioned earlier. CINC travel was down \$4,167 (-42%).
- There was little change in the Financial Development section (CINC Solicitation Processing) from FY 2014 to FY 2015, and expenditures were slightly greater than budget, reflecting cost of materials increases.
- In Chapter Support, consisting primarily of Perpetual Membership dividends to Chapters, expenses were down \$36,076 (-14%), although \$16,146 greater than budget. PM distributions decreased \$29,934 (-13%), although \$20,042 greater than budget. It should be noted that this year the Order enforced the requirement that all Chapters must complete their IRS filing obligation within 60 days of their fiscal year end in order to receive a PM distribution. Over \$30,000 in dividends were “forfeited” by non-compliant Chapters in FY 2015. Also in Chapter Support in FY 2014 was an expenditure of \$5,500 for advertising. The Order placed an ad in USA Today talking about the MOWW, in hopes of generating new members. Unfortunately we received no interest, and ads of this type were not placed in FY 2015.
- There were no expenditures in either Chapter Development or Youth Leadership in either FY 2014 or FY 2015. The amount of \$10,500 was budgeted for support in standing up new chapters, and the same is budgeted for future years.
- National Convention support decreased \$5,592 (-31%) in comparison to FY 2014, primarily due to the close proximity of the 2014 Convention site (Baltimore) to the HQ MOWW, which reduced shipping and travel costs. Expenditures were \$5,899 less than budget.
- There was little change in the Awards & Prizes section from FY 2014 to FY 2015, and expenditures were slightly less than budget.
- Expenditures for the Officer Review™ increased \$3,802 (3%), but were still \$4,294 below budget—a positive result.
- There was little change in the Facility Infrastructure section from FY 2014 to FY 2015, although actual expenditures exceeded budget by \$4,344. The Order spent \$23,438 in building maintenance and repairs this year, part of an ongoing program to upgrade the condition and appearance of the National Headquarters. In FY 2014, the Order spent \$24,971, to include \$9,488 for HVAC repairs and replacement. Note that we are budgeting \$25,000 in the next three years to continue this program.



- Under Info Tech Infrastructure, expenses increased \$4,430 (11%) in FY 2015, as the Order continues to upgrade to move its information technology into the 21st Century.

As can be seen by the above discussion, income is difficult to predict with any certainty. We are electing new leadership for the coming year, and leaders at all levels must be made aware of their fiduciary responsibility to the Order to make every effort to keep expenditures within the approved budget. The Chief of Staff and the Headquarters staff should be commended for their efforts in keeping costs down and in identifying cost savings for the Order while continuing to improve operations.

Looking forward, we must make a concerted effort to retain our current members and to recruit new members and secure a broader potential base of support now and for our continued future. This is the No. 1 area that requires the attention of all Companions.

As a long term, Companions are urged to consider actively the Order in their wills and estate plans. Providing one or two percent of an estate to the Order is a small amount that can provide significant benefits—if enough Companions do it.

FOR THE GOOD OF THE ORDER

Andrew M. Veronis, Brig Gen, USAF (Ret)
Treasurer General



NATIONAL OFFICER REPORTS

JUDGE ADVOCATE GENERAL

No status to report (NSTR).

FOR THE GOOD OF THE ORDER

EARLE F. LASSETER, COL, USA (Ret)
Judge Advocate General



NATIONAL OFFICER REPORTS

SURGEON GENERAL

Once again, for the fourth, it is my duty and privilege to report on the command's health. While we are aging in general, we are still in reasonably good health. Some older members are having some health issues, but are generally remaining active in chapter, department and region as their physical problems are being treated by modern medicine better than ever. We hope to continue to benefit from their example and counsel far into the future.

The Vietnam era veterans are active officers and moving into leadership positions. Taking advantage of the modern trend to live as well as we can a certain increased vim and vigor are noted. Healthy eating habits and exercise regimens are keeping us in better condition than in the past. To complement the younger Companions are bringing a new vigor to the Order, which is slowly renewing itself.

In short, the Order is performing its many missions while staying focused on the health and well-being of its Companions. Like others, I look forward to another year of improvement. Having been taking my own advice in the areas of weight reduction, exercise, better nutrition etc., I am much better for doing so.

In closing, thanks so much for your support and your notes. As I do every year, I ask that you send me questions in response to which I can focus articles. You make this job a great and fun experience.

FOR THE GOOD OF THE ORDER

ROBERT E. MALLIN, MD, CPT, USA (Fmr)
Surgeon General



NATIONAL OFFICER REPORTS

CHAPLAIN GENERAL

No status to report (NSTR).

FOR THE GOOD OF THE ORDER

FREDERICK J. RAMSAY, CPT, USA (Fmr)
Chaplain General, MOWW



NATIONAL OFFICER REPORTS

HISTORIAN GENERAL

“The Historian General shall acquire and preserve records of historical interest relating to the Order and/or its Companions, and arrange for safe custody and accessibility of such records, subject to General Staff approval.”

“Region Historian. The Historian has staff responsibility for the timely preparation and submission of the "Companion Profile" form, the Region, Department, States and Chapter Histories, and other historical documents to the National Historian General.”

“Chapter Historian: maintains a complete record of the events of the year. It is important for the Chapter and the Order that a concise but complete record be kept of the year. One of the best ways to accomplish this at the Chapter level is to be sure that the Chapter Bulletin contains an adequate narrative of staff and chapter meetings. Not only does this keep the membership informed, but the Historian can consolidate these and provide the Chapter and National Headquarters with a complete narrative of the events of the year.”

History is an important part of our order, and it has two categories: “C organizational and individual. 'Organizational' refers to past operation and structure at the National, Regional and Chapter levels. 'Individual' refers to biographical data and the military experiences of companions. Each regional and chapter staff has a historian responsible for the recording of its history and forwarding same to the Historian General for archival.

Since 1965 our archives have been entrusted to the Hoover Institution at Stanford University in Palo Alto, California. Hoover owns the archived items, but MOWW retains all copyrights. There are now 357 archival boxes with up to 700 documents in each. Some of the items date back to the Civil War. All but the last several submissions have been processed by the staff and are primarily indexed by MOWW chapter with general descriptions of the box contents. I visited the Hoover Institution along with Assistant Historian General PCINC COL Jack Jones to get a first-hand look. We were there only a few days and were not able to inspect most of the boxes, but Jack and I were able to see enough to get a good idea of what was there and how the Hoover Institution works to store, preserve and allow access to the collection. We took a few hundred photos of archived items and will be making a return visit later this year.

Stringent rules are in place for examining the boxes to preserve the items and their organization. Only one box per person at a time is allowed on the examining table. The contents can be viewed and photographed, but not scanned nor copied. The Hoover staff are readily available for assistance and provide excellent materials to facilitate research.

There are items among the archives that should be destroyed or returned to chapters. These include financial statements, canceled checks and unimportant documents. The last several submissions to Hoover were very disordered and most of the contents were poor candidates for archival. Future submissions to the MOWW collection will be better chosen and organized.

Before our trip to Hoover this year there had been no submitted material since 2012. There was only one box that year and there were two boxes submitted in 2011, all provided by the former



Historian General. The contents were mostly from Tacoma, Washington, and Tucson, Arizona, and other than Ft Worth, Texas there were no chapter histories and almost no companion profiles. These are the primary historical records to be collected, as referenced in the MOWW Policy Manual. Chapters and Regions must be more diligent in preparing and forwarding these documents.

Though our historic archives are well protected, stored and preserved at the Hoover Institution we cannot see them without traveling to Stanford University. It is however possible to rectify this situation. A history database can be created for companion access using a link from the MOWW website. In the future, chapter histories and companion profiles submitted on paper will be scanned or transcribed for digital storage. These files and images will be indexed or 'tagged' with identifying fields such as name, member number, chapter/region affiliations, date of commission, etc. The national staff will develop a system that can retrieve and display these historical items based on screen menu input. Once this procedure has been established chapter and region historians can submit copies of older histories and profiles they have in their files for digitizing and inclusion in the database. Photographs of the older Hoover archived items can be scanned and made available as well.

This is an ambitious proposal. It will not be easy and will not happen overnight, but with consistent effort and cooperation we can create an MOWW history database that will be readily available to all companions. I think it will be well worth the effort and investment.

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC USA (Ret)
Historian General



BOARD & COUNCIL REPORTS

MOWW BOARD OF TRUSTEES

Following several years of relative calm in financial markets we have begun to see increased volatility beginning in October 2014 the month the fed ended its bond buying program called quantitative easing. This market nervousness continues as European inflation and growth data along with world turmoil and a lagging US economy play out investors are seeing stocks, bonds and currencies exhibiting higher volatility as they seek safety and/or income.

The investment strategy for MOWW investment portfolios continues to be seeking a total return with a combination of growth and income and maximization of investment income without undue risk. In addition, as a member of The Orders Finance Committee I participate in the Quarterly Financial Reviews with an investment review as it relates to budget execution.

FOR THE GOOD OF THE ORDER

PCINC DAVID R. TITUS, LTC, USA (Ret)
Chair, MOWW Board of Trustees

Enclosure:
MOWW Trustee Portfolio Report



Enclosure: MOWW Trustee Portfolio Report

DATE	ML PORTFOLIO BALANCE	SA PORTFOLIO BALANCE	TOTAL
1-Jul-14	\$5,142,946.73	\$5,213,632.11	\$10,356,578.84
31-May-15	\$4,985,854.76	\$4,840,338.50	\$9,826,193.26
	Portfolio Loss YTD	5.12%	(\$530,385.58)

Dividends & Gains (YTD)	\$589,271.95	
Unrealized Gains (YTD)	<u>(\$410,464.04)</u>	
Total Gain fr Funds (YTD)	\$178,807.91	FY to date 1.76%

Activities within funds YTD:

Total Gain (YTD)	\$178,807.91		
Draw from ML	<u>(\$275,076.10)</u>	Operations &	7.14%
Draw from SA	<u>(\$434,467.39)</u>	PM Dividends 2014	
Deposits to ML	\$5,250.00	PM Dues	
Draw from SA	<u>(\$4,500.00)</u>	Dyer Will Fund	
Draw from SA	<u>(\$400.00)</u>	Capt. Saterlee Fund	
Portfolio Loss (YTD)	(\$530,385.58)		



BOARD & COUNCIL REPORTS

GIST BLAIR MEMORIAL FUND BOARD OF TRUSTEES

Members: LTC David R. Titus, USA (ret) Chairman
LTC Arthur B. Fowler, USA (ret) (Order Historian and Statutory Member)
Col David B. Gibson, USAF (ret) Member

Volatility took the S&P 500 index up or down by 1 percent or more 19 times during the first quarter of the calendar year 2015. Stocks ended little changed from their December 31 close. The S&P 500 returned .95%, marking its ninth consecutive quarterly gain. The widely followed Dow Jones Industrial Average gained .33% percent while the technology-focused NASDAQ Composite Index was the best performer, returning 3.79 percent.

Our portfolios, however, are broadly diversified and most likely to capture the mean between the extremes of the S&P 500 and the NASDAQ. In general growth stocks outperformed their counterparts during the first quarter of the year our portfolio was only modestly positive so far this year. Income remained steady as anticipated.

	<u>Portfolio Value</u>
Total Portfolio, 6/30/2014	\$257,584.59
Total Portfolio, 4/30/2015	\$262,270.67
Net Portfolio, Gain or (Loss) Year to Date	\$4,686.08 1.8%
Estimated Income & Expenses 07/01/14—04/30/15	\$23,620.00
Assets	

	<u>Shares</u>	<u>Value</u>
BBIF Money Fund	3326.34	3,326.34
Gabelli Div & Inc Trust	1120	23,912.00
Gabelli Small & Mid Cap Value Trust	112	1,200.64
Liberty All-Star Eq Fund	40,039	233,831.69

*The Gist Blair Fund was established as a testamentary trust to finance certain limited and specified historical purposes for the benefit of The Order, as spelled out in the trust document.

There were no distributions made from the fund this year and dividends were reinvested.

FOR THE GOOD OF THE ORDER

PCINC DAVID R. TITUS, LTC, USA (Ret)
Chairman, Gist Blair Memorial Fund



NATIONAL OFFICER REPORTS

REGION I REPORT

Region I ended our last activity year in June, 2014, with our Annual Convention in Portsmouth, NH. It was hosted by the NH State Commander and the MG Joshua Chamberlain Chapter. The honored guests were CINC CPT Deborah Kash and CRC Chair LTC Michael Wilgen. We followed up with a Mid-Winter Region Conference in Somerville, MA, hosted by the Department of MA Commander with VCINC LTC John Hollywood present. This June 6, 2015, we ended our year with our Annual Region I Convention in Newport, RI, hosted by the Narragansett Bay Chapter with VCINC LTC John Hollywood present. All Chapters were represented and much information exchanged in fraternal harmony enhancing the Good of the Order.

The New England Youth Leadership Conference (NEYLC) was conducted by the Green Mountain Chapter at Norwich University in three sessions: 5-7 Dec 2014, 30 Jan-1, and 27-29 Mar 2015. The program drew 70 students from 12 States and 35 high schools. The program runs from Friday afternoon to Sunday afternoon. Region 1 Chapters fund this program on a prorated basis. The Leadership Challenge Weekend is conducted by the Norwich Admissions Office using 10-12 senior cadets as cadre and involves physically challenging events such as water survival, climbing wall and concluding with a leadership reaction course. The YLC component is conducted by the YLC Director, LTC Michael Jarvis, BG O'Donovan, and a third instructor from at large within the Region and consists of seminars on citizenship, leadership, free enterprise and administering a patriotic knowledge test. The POI has also been expanded to cover such topics as Personal Financial Management, Honor & Ethics, Cyber Security, and Citizen Soldier.

- For the past three years, NEYLC graduates have taken first and second place in the MOWW Phoenician Award in 2013, third place in 2014, and first place again in 2015. These awards attest to the caliber of the students attending the New England YLC. This year's winner, Mark Owen General, from Hackettstown, NJ, is planning to enter Norwich University in the fall with an Army Scholarship. The CINC Capt John Hayes made the presentation of the \$2,000 check to Mark during his school's awards night. An article and picture(s) will appear in an upcoming edition of the *Officer Review*[™]. LTC Jarvis and BG O'Donovan deserve special Kudos to for providing such a successful YLC program of instruction.
- On March 29, 2015, special recognition was given to LTC Collins (Skip) P. Davison II, Vermont State Militia, Director of Recruitment and Production, Norwich University, upon his retirement for his leadership and initiative in seamlessly merging the Norwich Leadership Challenge Weekend (LCW) into the New England YLC at Norwich University. Beginning in 2009, and continuing through 2015, this joint venture of MOWW and Norwich was made possible by LTC Davison's efforts to integrate the YLC curriculum into the LCW program. Over 700 students have been strengthened by the benefits of this patriotic education.
- To illustrate the point above, a letter was written to the HQ, MOWW by U.S. Naval Academy Midshipman Anderson Estrella. His unsolicited letter was published in the January/February 2015 issue of the *Officer Review*[™]. The letter provides his personal testimony as to the impact and benefits of the Youth Leadership Conferences, and how much his attending the YLC at Norwich University impacted and inspired him.



Region One support to Boy Scouts and Girl Scouts, Senior ROTC, and Junior ROTC units continues and expands with additional units in the New England area. Worcester added two new MCJROTC units, and the Region added Yale University Air Force and Navy ROTC units. We are pleased and proud to support and recognize the exceptional performance of outstanding recipients. Number of awards presented:

	ROTC	JROTC	BSA	GSA
Total Awards (Chapter)	75	52	23	90 (86 from Boston)

Connecticut continues to be supported by Region I. CW3 Francois Pelletier continues to represent MOWW in the state with assistance from others in the Region, most notably Worcester Companions. Yale University held its President’s Review for ROTC Awards for the first time in 40 years now that ROTC has been re-established at Yale with Air Force and Navy units. There is strong support from the Yale Administration, as evidenced by the Yale President hosting the ceremony and presenting awards.

- CW3 Pelletier made presentations at the UCONN Army ROTC, the JROTC program at Waterbury, CT, to the top graduate at the CTNG OCS program, and 22 Eagle Scout Certificates at the Housatonic Council Awards night.
- Region Commander, LTC Christo, and Worcester Chapter Commander, LTC Anderson, made several visits to Connecticut veterans and organizations to introduce MOWW to officers in another veteran’s organization (MOAA). Membership efforts will continue.
- U.S. Coast Guard Academy in New London, CT, has two special cash awards for graduating seniors. The Captain Charles Avery Satterlee Memorial Award dates back to 1985 and is for English Composition and Rhetoric and was presented to Ensign Leanna Marlin, while the MOWW Pistol Marksmanship Award dates back to 1953 and was presented to ENS Corrine Nolin for highest pistol marksmanship proficiency.
- The Cape Cod Chapter provides pewter mugs to two members of the graduating class of the Massachusetts Maritime Academy at their commencement ceremonies; one for Deck and one for Engineering.

Several Chapters in the Region conduct Essay Contests to encourage patriotic education and thinking and award cash prizes of varying amounts to winners selected through their review process.

- In May, Cape Cod Chapter Companions participated in selecting winners of the Falmouth High Schools James M. Pafford Essay Contest, begun by a very active Chapter Companion. Lt. Pafford, established a trust in memory of his son, killed on active duty during WWII with the U.S. Air Force. Companion Pafford purposefully chose an essay definition with a strong patriotic flavor: Why I Love the United States of America. Annual income from the trust provides the monetary awards given each year.



- The Greater Boston Chapter provides The Danforth Scholarship, named in honor of CAPT Danforth, to a Boston high school student who presents the best essay on a patriotic subject. Many fine essays have been submitted and the cash award is a substantial incentive for high school students to enter the competition.
- The Worcester Chapter conducts patriotic themed essay contests at both college and high school levels for students in the local area schools to compete for cash awards.

The Greater Boston Chapter produces a noteworthy monthly newsletter which outlines current and future chapter activities, guest speakers, and topics of noteworthy patriotic interest. This past year has highlighted various World War I topics and notes of interest given the 100 years of WWI history.

Participation in Memorial Day, Flag Day, Fourth of July, Veterans Day, and Pearl Harbor Day activities, as well as WWII, Korean War, Vietnam War, and War on Terror commemorations, are high on the list of Chapter activities throughout Region I. There is strong participation by all Chapters and Companions, ranging from walking in parades, work on observance committees, ceremonies of varied types specific to the holiday or event being observed, Massing of the Colors at the Vermont Veterans Cemetery, decorating graves with flags at local and national cemeteries, grief counseling for veterans' families at the RI Veterans Cemetery, laying of wreaths at memorials, and visiting Assisted Living Centers in Maine and meeting with and recognizing veteran residents. Our Companions are proud to support these and other patriotic events, observances, and activities to advance our Order's Strategic Goals while carrying out the tenets of our Preamble.

The harmony and fellowship of all Companions in Region I have made this past year a memorable one for me as the "new" Region Commander. The support by Department Commanders, Chapter Commanders, and Region Staff Officers has been instrumental in any successes achieved, as demonstrated by the active, outward participation enumerated above throughout the Region. Companions have been actively engaged in recruiting for the Order, producing positive results. I was just elected to remain as Region Commander for another year at our recent Annual Convention, as were the Region Staff Officers for their positions; we took the Oath of Office and were sworn in by VCINC LTC John Hollywood. We do so with humility to carry on the proud traditions of Region One and our Order.

FOR THE GOOD OF THE ORDER

DENNIS V. CHRISTO, USA (Ret)
Commander, Region I



NATIONAL OFFICER REPORTS

REGION II REPORT

Region II has Chapters in the States of Kentucky and Ohio, wherein the one Ohio Chapter is giving way to the need for a State commander who has yet to materialize. With, the assistance of Region companions, we carry out the MOWW mission.

The Region consists of Kentucky Chapters: Louisville Chapter (077), Frankfort Chapter (238), Fort Knox Chapter (239), MG Ben Butler Chapter (240), Ft. Campbell (242), and Ohio's Cleveland Chapter (080).

Region II ended the year with its Region Convention of commanders attending the May gathering of Companions at the Audubon Country Club wherein a new Region Commander was elected, [BG Dave D. Estes] --with my taking a hiatus from Region and adopting the management of the Department of Kentucky as its State Commander.

This was in keeping with the Region II objective of giving all Companions an opportunity to hold offices of increased responsibility and rotate to avoid 'burn-out' or over extensions of the few members that seem to do the vast work to support Chapters.

Most notable was the loss of Companion Donald L. Shaw [R.I.P.], CW3, USA (Ret.) was a short setback for the Fort Campbell Chapter which attempted to connect MOWW with the Ft. Campbell Officers and their 'High-Tempo' operations. Instead, Companion J.W. Smith, COL, USA, (Ret.) has stepped up to take command of Chapter 242 and migrate its 'center of mass' to the city of Bowling Green, KY to encompass the entire area in the southern area of the Commonwealth.

The Military Order's Strategic Goals as set out in the September 2014 Edition of "The Officer Review" remained our most important objectives as they guided us throughout the year—and beyond. Each Chapter was asked to consider how they could initiate and engage in programs to achieve those Strategic Goals (SG):

- SG-1. Grow chapter membership by a net increase of 5% and increase Companion participation in chapter activities
- SG-2. Strengthen chapter outreach programs
- SG-3. Raise MOWW's local and national visibility
- SG-4. Enhance leadership training and development
- SG-5. Promote Companion, chapter, and community recognition

SG-1. Grow chapter membership by a net increase of 5% and increase Companion participation in chapter activities.

- Chapters: Frankfort Chapter (238), Fort Knox Chapter (239), Ft. Campbell (242) had a static year where regular, perpetual and transfers remained zero (0) and no deaths occurred in the rating period. No increases in recruiting and fortunately no losses.
- Chapters: Louisville Chapter (077) lapsed 2, Recruited or transferred 4, and lost 10 Companions in death. MG Ben Butler Chapter (240) gained 2 thru recruitment and transfer



but lost 3 Companions in death. Ohio's Cleveland Chapter (080) lapsed 2, losing 1 Companion in death. This year is not one for net gains.

SG-2. Strengthen chapter outreach programs.

- The Louisville Chapter (077), Fort Knox Chapter (239), MG Ben Butler Chapter (240) all have vibrant YLC Programs throughout the Fiscal year. This is the zenith of outreach as the principles of the MOWW YLC format, served in Single-Day programs expanded the Goals and Objectives of the YLC.
- Frankfort Chapter is slowly developing single-day programs for children of those serving in the KY National Guard. This most visible outreach and education is not to compare with the separate actions that give chapters visibility under the third Strategic Goal.

SG-3. Raise MOWW's local and national visibility.

- Louisville Chapter (077) is jointly active in the city of Louisville and county along with MG Ben Butler Chapter (240). In the community as active MOWW members thru memorials during programs formal and informal on Memorial Day 2015; at regional Flag Retirement ceremonies on Flag Day 14 June, Veterans Day observances that begin with a downtown Louisville Parade and Massing of the Colors and follow on programs in the local area. Frankfort Chapter (238) seeks to rebuild its activities in community.
- Fort Knox Chapter (239) is most active on the military national holidays and expands each year with its support of parade and city actions (MOC) in the communities surrounding Fort Knox. Of special note the Fort Knox Chapter has successfully achieved the Best Small Chapter National Award for nearly a decade and will no doubt be 'in the hunt' this FY. Great credit goes to Companion Larry Herzog for his tireless effort. Ft. Campbell (242) and Ohio's Cleveland Chapter (080) are barely getting together, much less making visible actions in public. This is not a permanent condition but must be acknowledged as 'chapters' on the bubble.

SG-4. Enhance leadership training and development.

- Chapters: Louisville Chapter (077), Frankfort Chapter (238), Fort Knox Chapter (239), MG Ben Butler Chapter (240) each work hard to engage fellow companions to accept increased responsibilities in both chapter functions and in the outreach. They support a vibrant program to recognize leadership in the JROTC and ROTC arenas in local High Schools and the Leadership courses at Fort Knox (the national hub for summer leadership programs for both JROTC and ROTC).
- Ft. Campbell (242), Ohio's Cleveland Chapter (080) with their small and inactive numbers still struggle.

SG-5. Promote Companion, chapter, and community recognition.

- Chapters: Louisville Chapter (077), Frankfort Chapter (238), Fort Knox Chapter (239), MG Ben Butler Chapter (240), Ft. Campbell (242), Ohio's Cleveland Chapter (080).



- Of special note, the Louisville, MG Ben Butler and Greater Indiana Chapter (now headquartered in southern Indiana) have now met as joint chapter luncheon/business meetings in the small Metro-Louisville City of Audubon Park. This cooperation has enjoined a mutual respect and support of one another and reflects the finest qualities of the Order. It is our every intention to request that the Greater Indiana Chapter be allowed to join Region II from Region X, where the local geography affords a closer tie to the Kentuckian interests, rather than tie it to the next nearest active city, Chicago.
- The good will, desire to serve, mutual respect and harmony that all Chapters in Region II display have made it a pleasure to Command.
- All Chapters are dedicated to the mission of MOWW. They would do more except for the limited resources they each have. Several Chapters are aging at a rapid rate and whether they can survive over the long haul is in serious question.
- Discussion that The Order needs to do some rational things to open the Order up to people who would not otherwise be eligible to join is a point that remains constant in the local conversations.

I want to offer my special thanks to all the companions in Region II who supported our efforts to make the Region viable. My thanks all the CINC's under whom I served; -- for their support and dedication to all Companions, most specially Region II. Thanks to LTC Ruth Hamilton, the SR.VCINC with oversight responsibility for the Region II for guidance and willingness to visit.

To LTC Michael Wilgen, LTC Charles Chamberlin of the Council of Region Commanders and my fellow Region Commanders these past five years, your patience, support, ideas and good fellowship is most gratifying.

From my initial service as National Membership Committee Chair, 2008-09 General Staff, At Large (Elected), Kentucky Department Command 2008-10 and Region II Command from 2010 to the present. Alas, five years at Region is enough for now. I shall not '...fade away,' but merely be a good soldier in the Commonwealth of Kentucky.

FOR THE GOOD OF THE ORDER

CHRISTOPHER M. SMRT, COL, USA (Ret)
Commander, Region I



NATIONAL OFFICER REPORTS

REGION III REPORT

Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include: Commander - LTC Michael Wilgen, Vice Commander - COL Robert Reese; General Staff Officer - LTC Paul Farinella, Pennsylvania Department Commander - LTC Fred Lovelace; DE State Commander – COL Earl Seppala, New Jersey State Commander – LTC William Rapp, and New York State Commander – CAPT George Emmons.

Region III has five chapters that support the CINC's goals to varying degrees and faithfully execute the tenets of the Preamble of our Order. They make a concerted effort to support and promote Senior and Junior ROTC units within their geographical area. The Philadelphia Chapter has won or placed second in the ROTC Award in Categories 5 & 6 in eleven of the last twelve years, thanks to the efforts of CAPT Richard Burton. Chapters sponsoring high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge. The Philadelphia Chapter sponsored this YLC which was held April 16 – 19. Region III is the test bed for the re-emergence of the National Society of Blackjacks, a high school program sponsored by the Pershing Rifles. LTC Paul Farinella has done a great job in developing programs and had four units participate in the drill competition at the Pershing Rifles National Convention in Richmond, VA 12 - 14 March.

As I have not received a Region Report since last year I don't know what gains and losses we have had within the Region, but expect the membership stats will show the Region at a "net" loss for the FY. Two units were "positive" for the year. Gains are easily wiped out by deaths. The living membership will continue to go down next year, due to the age of our membership. We did a better job on reducing the NPD's this year and hope to continue to do better next year.

BG Peter Bellisario was re-elected as Commander of the GEN Matthew B. Ridgway Pittsburgh Chapter. The Chapter has been able to send 94 students to the multi-day YLC at the Freedoms Foundation at Valley Forge, during the past 11 years, having raised in excess of \$69,000 to accomplish this undertaking. Currently, the chapter supports three high schools, each of which send three students who are required to complete essays on what they learned at the Freedom Foundation and present those essays before the chapter members. The Chapter supports 12 high schools and three colleges issuing 21 medal sets to JROTC and SROTC Cadets during the year. The Chapter has maintained its speakers, awards and recognition programs having issued numerous Certificates of Appreciation and Patriotism to speakers, schools, students and veterans, and multiple awards to the community and its companions. The chapter published seven newsletters for its members during the year and submitted four articles to be published in the local news media. The GEN Ridgway Chapter had five articles published in the *Officer Review*[™] during the past year and entered the newsletter competition for the first time. COL Reese, Vice-Commander and Adjutant, maintains a website for the Pittsburgh Chapter as well as Region III and provides the continuity of operations in all chapter activities and has done an excellent job.

LTC Carl Witte has replaced COL Earl Seppala, as the Commander of the Wilmington Chapter. COL Seppala increased the attendance at Chapter meetings, sponsored four new companions, and eliminated the NPD losses this past year. Further, Carl and Earl have jointly developed specific recruitment and retention activities which will be implemented this coming year. This Chapter



should meet the 5% net gain goal this year and has a good start with some potential new members for next year.

LCDR John Gaul has replaced LT Larry Spielvogel, who has served for two years as the Commander of the Philadelphia Chapter. The monthly chapter programs, ROTC leadership and awards programs, two YLC one-day conferences (Philadelphia and Medford, NJ) and one three-day conference (FFVF), and community support continue to be commendable. This included their annual Veterans Day Remembrance Service at the Washington Chapel in the Valley Forge National Park and the awarding of six \$2000 ROTC Scholarships at their May Awards Luncheon. Their stellar ROTC program was noted above. The Chapter's challenge continues to be recruiting new members and keeping/replacing staff members. As noted in previous reports it exemplifies the challenges of an "elderly" Chapter trying to continue to execute all those excellent activities it has done in the past with less participants. The Chapter lost twenty-two companions this year due to death. Two new members have been added.

LTC Bill Rapp continues as Commander of the New Jersey Chapter and as the State Commander of New Jersey. The Chapter continues its support and presentation of ROTC awards and Eagle Scout Certificates. The Chapter added three new companions. LTC Rapp continues to seek opportunities within New Jersey to establish mini-companion groups within the Chapter. Due to geographies he is looking for a meeting site in the middle or south of New Jersey to make it easier for some Companions to attend. New Jersey had three Departments (North, Central and South) at one point. LTC Rapp has significantly increased the Chapter's support to the Scouting program this past year.

LCDR Bill Orlaskey enters his second year as the Commander of the Colonel Theodore Roosevelt of New York Chapter. Captain Emmons, NY State Commander, has led the recruiting efforts within the Chapter over the past few years. He presented LTC Paul Farinella with the Outstanding Service award for his exemplary service to the Chapter. Paul's efforts in restarting the National Society of Blackjacks have been noted above. The Chapter participates in ROTC and Boy Scout Awards and local events. This year they sent three participants to the YLC at the Freedoms Foundation at Valley Forge.

LTC Fred Lovelace, Pennsylvania Department Commander, hosted our Region Convention in Mechanicsburg, PA and has remained active in presenting ROTC and Scouting Awards within central Pennsylvania.

Thanks to COL Bob Reese, Region Vice Commander, LTC Carl Witte, past Region GSO, and LTC Fred Lovelace for their assistance and guidance to me and the Region. Also, my personal thanks go to all the Commanders and Companions who unselfishly give of their time, effort and funds to make Region III what it is today and will be tomorrow.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)
Commander, Region III



NATIONAL OFFICER REPORTS

REGION IV REPORT

As I prepare to begin my seventh year as Region IV Commander, I am pleased to note, based on the inputs I have received from my Chapter Commanders throughout this Operating Year, that the Region continues to provide robust support for most, if not all of the patriotic missions of the Order. While growing the membership of the Order among our chapters remains a daunting challenge, the efforts of the hard-working Companions who remain in support is very much appreciated.

Membership: Total membership in the Region declined by five (5) Companions from 1,998 to 1,993 (which includes deceased, memorial and living members). The total number of “living” members shows a net loss of twenty-seven (27) Companions (906 to 879) and a “gross” loss of 29 Companions, when the modest gains posted by some chapters are excluded.

It may be assumed by the increase in the number of “deceased” Companions (+22) that the bulk of the “living” membership loss incurred is attributable to Companion deaths, with the remainder due to either resignations or losses due to non-payment of dues by “regular” members. Regardless, it is obvious that our recruitment of new Companions is not keeping pace with our losses, leaving all chapters far short of the CINC’s goal of achieving a five-percent growth in chapter membership.

Companion Participation and Communications: Based on information provided by the various chapters, Companion participation in chapter meetings ranges from about 20 percent to about 80 percent. Region IV chapters hold meetings on either a monthly, bi-monthly or quarterly basis, using either luncheon or dinner timing, and some combine their chapter staff meetings with the membership meetings, but most keep these meetings functionally separate.

It appears to me that the chapters with the greatest levels of Companion participation are those which publish an extensively informative and inspiring newsletter and conduct meeting programs which are of relevance and interest to their members. The chapters which publish a more simple one- or two-page electronic “blurb” via e-mail, and/or are conducting simply “knife and fork” meetings, seem to suffer from the smallest membership participation.

The greatest success in Companion participation (79 percent) has been achieved by the Virginia Piedmont Chapter through its publication of an outstanding and comprehensive newsletter and its hosting of well-planned and interesting programs. The chapter also promotes participation of its members in patriotic and veteran-centric events in its local area.

ROTC Support: All chapters did their routinely stellar job of recognizing the military and academic achievements of cadets enrolled in ROTC and Junior ROTC units across the Region. Based on the comprehensive information I received from the subordinate chapters, more than 175 Awards of Merit were either mailed or presented to ROTC and Junior ROTC cadets during this operating year.

Scouting Support: Region IV chapters mailed or presented more than 200 Girl Scout Gold Certificates and more than 130 Eagle Scout Certificates during the operating year. From the comments I received from various chapters, it appears it is much easier to administer these awards with Girl Scout organizations, which are more centralized in their programs. Boy Scout units seem to be more difficult to deal with, as their awards programs appear to be decentralized at the individual unit level.



Youth Leadership Conferences: The Companions of the Richmond, Virginia Piedmont, Hampton Roads, Roanoke and Virginia Beach Chapters, combined their efforts and financial resources to sponsor 41 high school students to the MOWW-sponsored Youth Leadership Conference in Jamestown, Virginia, administered by the American Independence Foundation of Colonial Virginia (AIFCV). It is also believed that the Northern Virginia Chapter sponsored several students to the Youth Leadership Conference at Valley Forge, Pennsylvania.

- The GEN Meade Chapter conducted its annual one-day Youth Leadership Conference at the State House in Annapolis, Maryland.
- The GEN Leigh Wade Chapter sponsored 100 collegiate students to a national-level Youth Leadership Conference which is not affiliated with the MOWW.
- Due to an unexpected staffing shortfall and an equally unexpected lack of student applicants from several youth organizations which traditionally supported the National Capital Area Youth Leadership Conference, the conference Board of Directors decided to cancel the conference for this operating year. It is my understanding that efforts continue to re-staff the conference leadership and restructure its student recruiting program to enable resumption of the conference in the Summer of 2016.

Massing of the Colors: Traditional Massing of the Colors ceremonies were conducted by the GEN Meade, Roanoke and GEN Leigh Wade Chapters. The Virginia Piedmont Chapter hosted the annual Memorial Day observance in Lynchburg, Virginia, which involved several color guard units.

Law & Order Support: Based on information received from the various chapters, five of our nine chapters presented "Law & Order" awards to deserving "first-responders" in their local areas.

National and Homeland Security: Several Region IV chapters hosted one or more membership meetings during the operating year which featured guest speakers or programs focused on either national or homeland security.

Community Awareness and Outreach: Several Region IV chapters engaged in programs which enhanced the reputation of the MOWW in their local communities. These efforts included: support for inpatients at local VA medical facilities; donations to local-area food banks; participation in patriotic, memorial and veteran-centric events; hosting of job and career-opportunity fairs; and involvement in a unique "multi-VSO" effort in the greater Richmond area to conduct "pinning ceremonies" for terminally-ill patients at the local Sitter-Barfoot Veterans Care Center, which provides a sort of military "Last Rites" to recognize dying veterans for their service to our country.

Companion and Community Recognition: Most all Region IV Chapters reported authoring recognition awards for deserving Companions in their chapters as well as community-service awards to deserving organizations in their local areas.

National Awards Competitions: Several Region IV Chapters have submitted competitive applications for various MOWW national awards such as Chapter Activity, Newsletter and ROTC Support.

Virginia Beach Chapter Status: Due to his best, yet unsuccessful efforts to build a new leadership team for the Virginia Beach Chapter, and a recent succession of debilitating health issues, the Chapter Commander was compelled to submit his resignation. This recent resignation now leaves the chapter with no officers. The resigned commander still retains all of the chapter's records and remains in control of the chapter's single financial account. Another Companion is the second signatory on this account.



Region IV has few options for the future of this once vibrant chapter. Merging this chapter with the Hampton Roads Chapter is not a viable solution, given the distance and driving difficulties, to enable its Companions to maintain and enjoy a beneficial membership experience. Closure of the chapter is also a non-starter, as it would leave the MOWW without representation in an area of the nation which has a very large concentration of currently-serving, retired and former military officers. Efforts are underway to identify a new Commander for the Virginia Beach Chapter and to inspire its remaining Companions to step-up and take an active role in chapter leadership. The outcome of such efforts remains to be seen.

Summary: Based on the information presented above, I believe the combined efforts of the chapters of Region IV are accomplishing much to advance the patriotic missions of our Order. Our singular collective shortfall is our perennial inability to grow our membership. I believe it is incumbent on every Chapter Commander to reassess the extent of the recruiting effort being put forth by his chapter and identify ways to increase the effectiveness of such effort. The equation is simple: the more Companions we have involved in chapter operations, the lesser will be the individual burden on every Companion of the chapter staffs and the better we will be able to accomplish and expand our patriotic missions.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)
Commander, Region IV



NATIONAL OFFICER REPORTS

REGION V REPORT

The State of Region V is strong but has the potential to become even stronger. One of the major highlights of the year is the establishment of a new chapter in the Ft. Bragg, NC community. The official name of this new chapter is the BG William T. Ryder Chapter.

Often referred to as the “center of the universe” within the Army community, when entering Fort Bragg, NC through any of its major entry control points you’ll find a sign that proudly proclaims the installation as the home of the Airborne and Special Operations communities. As one of the largest military installations in the United States, Fort Bragg and the greater Fayetteville area has been a focus of the Military Order of the World Wars’ expansion efforts for years. Recognizing this, on November 6, 2014 the Region V leadership met with 15 prospective members from Fort Bragg to meet the Order’s first strategic objective and to undertake the first step in forming a new chapter centered on the historic installation.

Staying true to their Airborne roots, the proposed naming the new chapter the BG William T. Ryder Chapter, after the United States Army’s first Paratrooper. Then 1LT Ryder served as the first Platoon Leader of the Army’s first platoon of Paratroopers and is credited as being the first to jump from a C-33 aircraft on August 16, 1940. BG Ryder went on to serve as Commander of the 542nd Airborne Infantry Regiment and as an advisor to General of the Army, Douglas MacArthur during World War II.

1LT Raelyn Guzman, who was nominated by the group to serve as the chapter’s first commander, is no stranger to the Military Order or its commitment to service. A graduate of the University of California, Santa Barbara, 1LT Guzman was a recipient of one of the Pierre Claeysens Veterans Foundation’s ROTC Scholarships, which is actively supported by Companions in and around the Santa Barbara community. When asked about her history with the Military Order, 1LT Guzman said: “The Military Order of the World Wars is a big part of the reason I was able to return to college, and earn a commission in the United States Army”.

The 14 new Companions from Fort Bragg were joined by perpetual members 1LT (Former) Daniel Juston and CPT David Poe to form the chartering members of the BG William T. Ryder Chapter. Their charter was formally presented on 7 December 2014 at an installation ceremony officiated by Region V Commander COL Beasley.

Another major high point of the year was the Region V Convention hosted by the Columbus, GA Chapter. Over 50 companions, spouses and guests from ten of Region Five’s eleven chapters enjoyed an informative and entertaining Region V Convention, 24-26 April 2015. Highlights of the Convention were the viewing of the Massing of the Colors and Basic Infantry Training Graduation of more than 200 soldiers conducted at the National Infantry Museum’s Parade Field, on Friday, April 24, 2015. Another highlight was a personal tour of the National Infantry Museum led by Columbus Chapter Companion, COL John House, USA (RET), PhD. The museum which is outside the Fort Benning Gate is free and open to the general public. Four hours did not even begin to cover all the soldier displays depicting every major conflict in which the United States has been involved. On Saturday, April 25th the Region V Business Meeting included briefings and remarks from a variety of presenters. Commander-in-Chief Capt John Hayes, USAF (Former), enlightened



companions about MOWW accomplishments and future plans for organizational growth. COL Brad Beasley, USA (RET), Region V Commander, shared his “State of the Region” with chapter delegates and attendees. His assessment is “the State of Region V is strong and solid.”

LTG Sam Wetzel, USA (RET), Past CINC, provided tips and techniques for increasing MOWW Membership, a topic of interest to all companions and chapters. On a sad note, a Memorial Service remembered 58 of our Companions who served our great nation with honor. Other presentation highlights included: Chapter Updates, Annual Tax Filings, National and Homeland Security, Military Budget, Chapter Planning, Youth Leadership, and JROTC Cadet Presentations.

Companions were pleased to welcome the newest Region V Chapter Commander, 1LT Raelyn Guzman-Vita, USA, Commander of the BG William T. Ryder Chapter at Fort Bragg, North Carolina. She explained the origin of the chapter and told Companions that all the current members are active-duty soldiers. Plans are to encourage retired soldiers to join as well. A special note: 1Lt Guzman-Vita married Trevor Vita one week prior to the Region V Convention. All of Region V congratulated Raelyn and Trevor.

The convention finale was a delightful and entertaining dinner with remarks by CINC John Hayes. COL Beasley, who is continuing to serve as Region V Commander, was pleased with the convention attendance and noted that companions had a wonderful time and enjoyed the Columbus area and its warm hospitality.

In summary, all eleven (11) Region V chapters are operational and functioning. Three (3) chapters are experiencing critical declines in membership but are working hard to increase membership, hold monthly meetings, and conduct JROTC and YLC programs.

FOR THE GOOD OF THE ORDER

BRAD M. BEASLEY, COL, USA (Ret)
Commander, Region V



NATIONAL OFFICER REPORTS

REGION VI REPORT

The meeting was called to order by LtCol Frank Zahrobsky, Region VI commander at 9am in Freedom Plaza, Sun City Center, FL. Those in attendance were: LtCol Jim Warchol, commander SCC Chapter; Major Jim Haney, Chapter 226 treasurer and treasurer for the national convention; LTC Charlie Conover, Region VI Senior Vice CC; LCDR Jack Henderson, Region VI treasurer; LTC Dick Keating, commander, Clearwater Chapter; Col Fred Graves, commander, Bradenton/ Sarasota Chapter; and Henrietta Zahrobsky, adjutant Region VI.

- Those excused and not in attendance included: Col Bob Schlegel, Region VI Jr. Vice CC (to attend the national BSA convention in Atlanta); LTC Henry Adams, Space Coast CC (to attend the Tallahassee YLC); LtCol John Cahoon, Ft Walton Beach CC (to run the Tallahassee YLC); LTC Jorge Mas, Puerto Rico CC (travel distance); and LTC William Wright, Miami CC (not able to attend).
- Minutes of the last Region VI meeting were not presented since there was no Region VI meeting in 2014.
- Treasurer's report for Region VI was presented. The bank balance on 1 July, 2014 was \$2439.39. On 1 August there was an expenditure of \$34.55 for new checks. That was the only expenditure for the region last year. A balance of \$2404.84 is carried forward.

Old Business

- Development of a new chapter in the Villages is still being worked by Jr Vice CC Bob Schlegel. He reported that he is now working with MOAA personnel in the Villages to try to establish a cadre. The MOWW members that live in the Villages haven't been able to help as they face numerous family health problems.
- The MOWW national membership database will be searched to get a current list of members that live within the several zip codes of the Villages. Those members will be contacted to ascertain their willingness to help in the process.

Chapter Reports. Chapters not in attendance provided written (e-mail) reports of the health of their chapters. A brief summary of each chapter is provided below:

- Puerto Rico has a VERY active chapter that is successfully recruiting new members. LTC Jorge Mas provided a comprehensive status report. They have luncheon meetings every other month. They publish a periodic newsletter and have regular staff meetings. They held a one day YLC in January. They also have had several items published in the *Officer Review*[™]. They support all the Sr and Jr ROTC units on the island. They actively support the Boy Scout and Girl Scout programs. An interesting thing that they do is to take one of their luncheons "on the road". Since many of their members live outside the San Juan area, they take one luncheon a year to an area where it can be attended by those that can't attend in San Juan. My wife Henrietta and I visited the chapter in December 2014 and can attest to the fact that the



chapter has great leadership and involved members. Their financial position is excellent. They plan to have three Companions attending the national convention this year.

- LtCol John Cahoon provided a report of the Ft Walton Beach chapter. There are only 5 or 6 active members and few meetings are held because there are a limited number of members living in the local area. They support 6 ROTC and 38 JROTC units. Their major activity is conducting the four day Tallahassee YLC each year. They added two new perpetual hereditary members this year who were active in the YLC program. Their financial position is excellent. Attendance at the national convention is in question.
- LTC Henry Adams provided a report of the Space Coast-Indian River chapter. They continue to recruit with limited success. They hold quarterly meetings with the ROA. Their financial position is good and it is used primarily to send 16 to 20 students to the Melbourne YLC and one to the Tallahassee YLC. They support 110 Jr ROTC units and 9 ROTC programs. No one from the chapter will attend the national convention.
- The Miami chapter reported that their chapter will support 66 J ROTC units and 2 ROTC units this year. They will send 5 students to the Melbourne YLC this year. They have periodic meetings in conjunction with other veterans groups. They plan to have at least one member attend the national convention this year.
- Col Fred Graves reported on the Bradenton/Sarasota chapter. There are approximately 8 to 10 active members and most activities are run by these folks. In 2014, the chapter started having joint luncheons with the local chapter of MOAA and they have been very successful. Region VI Sr Vice CC (Charlie Conover), national MOWW Staff Officer (Sheila Greason Turpon) and I attended one of their luncheons and found a well-run and active chapter. They support 37 JROTC units and one ROTC unit. They continue to support the local Boy Scout and Girl Scout programs with 20 Gold and 20 Eagle certificates this year. Recruiting continues to be a problem and they are trying financial incentives to get new members. Financial health of the chapter is excellent. They send 5 to the Melbourne YLC each year. They provide financial help in the form of a \$50 gas card to each student's parents to help in the transport of the students to Melbourne. Col Graves will attend the national convention and has offered help to the SCC chapter in the running of the convention.
- LTC Dick Keating reported on the Clearwater chapter. Their chapter is active and healthy. They have recruited five new members this year (but lost three who passed away) for a net gain of two members. They hold periodic meetings (luncheons) and about half of their active members attend. They support 26 JROTC and 4 ROTC units. They support the Boy Scout programs in their area, but have no interaction with the Girl Scout programs. Major Haney provided a new contact for the Girl Scouts in the eight county area and it is hoped that they will be involved in the future. Companions in the chapter are very active in the two Florida YLC programs and the chapter will sponsor approximately 16 students between Tallahassee and Melbourne. Their chapter is in excellent financial shape. Region Vice CC (Charlie Conover) and I attended one of their spring luncheons and can attest that they have an active and well-run chapter.
- Lt Col Jim Warchol reported on the status of the Sun City Center chapter. The chapter has won the National MOWW best mid-sized chapter activity award for the last six years.



Recruiting is up and attention to recruiting is a chapter priority. The chapter runs fund raising activities during the year for the YLC program. This year the chapter planned to send 41 students to the Tallahassee YLC. Three local charitable organizations have provided grants to the chapter in recent years to help with the costs of the YLC. The annual Veterans Day Sun City Center Military Ball is run each year by MOWW. It is the primary formal affair in the city. The chapter also runs a charity golf tournament each year. The chapter participates in and helps run Memorial Day, 9/11, 4th of July and Veterans Day programs. A luncheon is held every month except July and August. Twelve staff meetings are held each year. The biggest activity in the chapter this year is planning, coordinating and hosting of the MOWW national convention. This is the first time in recent memory that a mid-sized chapter has hosted the convention. The chapter also runs the MOWW official polo shirt program, providing the shirts nationally. The financial position of the chapter is excellent. It is expected that the chapter will have at least 12 companions at the convention.

New Business

- A slate of officers for Region VI for 2015-2016 was presented and approved as follows:
 - Region VI Commander – LTC Charlie Conover
 - Region VI Sr Vice Commander – LtCol Frank Zahrobsky
 - Region VI Jr Vice Commander – Col Bob Schlegel
 - Region VI Treasurer – LCDR Jack Henderson
 - Region VI Adjutant – HPM Henrietta Zahrobsky
- Planning for the National Convention. LTC Charlie Conover provided the current status of planning for the convention. Everything is in place and appears to be on track. Trial runs for each event are taking place. The Clearwater and Bradenton commanders offered whatever help their chapter could provide in running the convention.

Other new business:

- Maj Jim Haney provided an update on the Girl Scout program in the local area and the progress being made to become more involved in their Gold Award program.
- Maj Haney also agreed to provide each of the chapters attending with a listing of all MOWW members living in their area of operation that they can use to try to get more members attending their functions. This listing will also be used to help start the new chapter in the Villages.
- The staff approved the expenditure of Region VI funds to pay for the coffee and pastries at the meeting.
- The new Region VI commander and staff were inducted as part of the Sun City Chapter May luncheon which followed immediately after the Region meeting.

FOR THE GOOD OF THE ORDER

FRANK M. ZAHROBSKYY, Lt Col, USAF (Ret)
Commander, Region VI



NATIONAL OFFICER REPORTS

REGION VII REPORT

MOWW Region VII includes the four states of Alabama, Arkansas, Louisiana and Mississippi. Louisiana alone has one large and one medium sized chapter with a Department Commander, while Alabama, Arkansas and Mississippi have one chapter each, listed as medium chapters, and organized under State Commanders. The living membership of these five chapters in Region VII decreased during the past year from 392 to 367 due to chapters reporting a total of 18 deaths, and a net loss of 7 Regular Members during this period. Commanders at all levels continue to stress recruitment of new members and retention of current members as corrective measures for these recurring problems.

- 2015 Midwinter Region Conference
 - The CPT Francis B. Grevemberg Chapter (New Orleans) hosted the Region VII Conference, held at the Quality Inn in Gretna, Louisiana on April 18, 2015. The Conference was opened with a memorial service for our 18 deceased Region VII companions. At the beginning of the business session, CINC Captain John Hayes delivered an opening message to representatives from all five of Region VII's chapters.
 - Chapter representatives submitted oral and written presentations of each chapter's activities during the preceding year. Officers elected during the business session were as follows: Maj Robert Jones, Commander; MGen Erik Hearon, GSO; COL Clay LeGrande, Adjutant and HPM Jennie McIntosh, Treasurer. The following positions were appointed by the Region VII Commander: COL Robert Hildebrandt, Region VII Chaplain; COL David Beranek, Arkansas State Commander; MGen Erik Hearon, Mississippi State Commander and COL John Reitzell, Alabama State Commander. LTC Patrick Widner was elected Louisiana Department Commander by the Louisiana Caucus. New Region VII Bylaws, presented by Region Adjutant COL Clay LeGrande, were adopted. VCINC COL LeGrande also conducted the training sessions for the Region during the Conference.

Youth Leadership Conference

- MG Joe Wheeler Chapter (Huntsville, AL) continued to hold its own Youth Leadership Conference at the US Space and Rocket Center facility, with 70 students and 19 staff participating. A well-written and descriptive article highlighting Huntsville's YLC appeared in the March 2015 issue of *Officer Review*.
- Central Arkansas and Jackson, MS Chapters sponsored 6 students to the Huntsville YLC. Additionally, 5 students were sponsored by Central Arkansas to the Texas Wesleyan YLC in Fort Worth, TX and 3 by Baton Rouge to the Patriots' Point YLC aboard the USS Yorktown in Charleston, SC. New Orleans Chapter sponsored 3 students to a 1-day YLC.



ROTC/ JROTC

- All of Region VII’s Chapters continue to actively support Junior and Senior ROTC units in their respective areas and to maintain ROTC support as a priority. The following awards were furnished and/ or presented:

Baton Rouge	148 JROTC/ROTC Awards
Central Arkansas	21 JROTC/ ROTC Awards
Huntsville	31 JROTC/ ROTC Awards
Jackson	56 JROTC/ ROTC Awards
New Orleans	15 JROTC/ ROTC Awards

Other Outreach

- The LTG Middleton (Baton Rouge) Chapter Companions assisted with the placement of 2,500 Christmas wreaths at the Port Hudson National Cemetery on December 12, 2014 as part of the “Wreaths Across America” project. The event was recognized with a full page article in the January/February issue of *Officer Review*™.
- Central Arkansas Chapter conducted Flag Education classes for over 8,500 5th grade students during the school year as part of the ongoing support of and emphasis on patriotic education within Region VII. PCINC COL Jim Elmer was recognized in Scottsdale, AZ by the Joe Foss Institute for his enormous contribution to Flag Education. LTG Walker Chapter is working to establish a separate 501(c)(3) organization that will fund future educational/patriotic programs.

Additional Activities

- The following activities were supported by Region VII Chapters in their various locations: Eagle Scout Recognition, Girl Scout Recognition, Joe Foss and National Sojourners Veterans’ presentations, National Speakers Circuit, Memorial Day, Veterans Day and Pearl Harbor Day ceremonies.

The foregoing summary only highlights a few of our Chapters’ accomplishments since 30 June 2014, and is not meant to be all-inclusive. The honorable and worthy goals set forth in the MOWW Preamble, as well as those outlined in the 2013-2016 Strategic Plan will continue to be the focus of the Chapters in Region VII.

FOR THE GOOD OF THE ORDER

ROBERT H. JONES, Major, USAF (Ret)
Commander, Region VII



NATIONAL OFFICER REPORTS

REGION VIII REPORT

General:

- As I complete my third year and begin my fourth as Region VIII Commander, I continue to maintain a positive, focused approach to addressing the Preamble requirements and the Order's Strategic Goals. Admittedly, the challenge remains an uphill climb to achieve them.
- Region VIII: Region VIII is made up of two Departments, Oklahoma and Texas having a total of 14 chapters. Texas has 12 and Oklahoma has 2. The chapter size is divided into 2 large, 5 medium and 7 small chapters with a combined living membership of 1071 companions compared to last year's 1062.
- Oklahoma Department: Consists of two chapters; MG Critz in Lawton (medium) and the Col Woods in Oklahoma City (large). These chapters have a combined living membership of 192 companions.
- Texas Department: Consists of the Austin (small), Capt Dilworth in Georgetown (small), Region Hqs (small), Dallas (large), Ft Worth (medium), Ft Hood (small), Hill Country in Kerrville (small), Houston (medium), North Texas in Plano (small), Pinson in Irving (small) San Antonio (medium), and Victoria Crossroads in Victoria (small).
- New Chapter Potentials: There currently are three opportunities for new chapters. The most likely is in the Oklahoma Department with a large National Guard Unit that has formed a cadre of 5 officers. Progress is on hold due to the deployment of two of those cadre but the formation is still a go when they return. A 2nd opportunity is in College Station where this commander has made two presentations and is scheduled to meet the Commandant of Cadets at Texas A&M early in July 2015 with hopes he will agree to form the cadre from his officer instructors. This area has a very large retired veterans group and is a perfect candidate. The 3rd is in opening a 2nd chapter in Houston but currently this is a long shot and is only a target for future development.
- At Risk Chapters: Currently the Victoria Crossroads is an at risk chapter due to declining membership and the most recent loss of their Chapter Adjutant/Treasurer who passed away in early May 2015. I will have another conversation with the Chapter Commander on his final recommendation regarding the future of this chapter.

Activities:

- 2014 National Convention Activity Awards: At the convention in Baltimore Region VIII received a total of 20 awards and 10 National Citations. The awards included 1st place for Best Large Chapter (Dallas), Chapter Recruiting Small (Hill Country), National Security (Dallas) and Info/Publication (Dallas). There were eight 1st runner up awards; Recruiting (Col Oren Peters), Perpetual recruiting (Ft Worth), Newsletter (Dallas), Homeland Security (Dallas), Law & Order Program & Individual (both by MG Critz), Law & Order Outstanding (Pinson) and ROTC Cat V 51-64 (Dallas). There was one 2nd runner up in Perpetual



Recruiting (San Antonio. A YLC Recipient Award to Texas Wesleyan University and 5 Boy Scout Service Awards to Ft Worth, Hill Country, Ft Hood and CPT Dilworth (2). The 10 National Citations were submitted by 8 chapters, one Department and one from Region VIII.

- YLCs: Region VIII had 335 students attend YLCs at 6 different locations. The top YLC providers were the Dallas Chapter with 84 students, Col Woods with 47 and Ft Hood with 31. Noteworthy to mention is that the At Risk Chapter, Victoria Crossroads sent 7 to YLC. They love the YLC program and support it every year, personally driving their students to Corpus Christie.
- ROTC/JROTC: This Region supports several hundred JROTC programs with Houston carrying well over a 100 high schools in that area. The primary ROTC schools are Texas A&M and TCU.
- Boy & Girl Scouts: The Region continues its excellent support of both Boy Scout Eagle Awards and Girl Scout Gold Awards, providing MOWW certificates to individuals achieving those awards. A large majority of the chapters actively support these organizations.
- Veterans Day & Other Ceremonies: Most chapters readily provide participants in their local Veterans Day parades. Dallas annually has from 15 to 16 companions playing key roles in the planning and execution of the Dallas Veterans Day parade. Over half of the chapters hosted Massing of the Colors.

Region VIII Convention:

- The Region Convention was held May 15 - 16, 2015 at the Omni West Hotel in Dallas. There were 11 of 14 chapters represented at the convention with 2 chapters having last minute cancellations due to family issues. There were 31 companions attending the business meeting on the 16th including the CINC John Hayes, the RVCINC Clay Le Grande and both Department Commanders. CH (Col) Ralph Smith conducted a moving Memorial Service for deceased companions this past year. Through April, the Region lost 41 companions. The business meeting had a value added agenda covering key issues within the Order, focusing on The IRS Filing, the Chapter Activity Report, CINC's goals and the upcoming National Convention in Tampa. Additionally, I used the chapter commanders to vet the new Region IRS Tax Compliance Guide. It was reviewed line by line, link by link and received unanimous approval with no changes recommended. The RVCINC was very active in assisting with the completion of that Guide. A survey was provided to the chapter commanders and representatives for their evaluation of the Region Convention. Nine of the 11 rated it as Excellent with 2 rating it as Very Satisfied. Next year's convention will be held at the same hotel. The Dallas Chapter was the host chapter this year and did a commendable job as all attendees had very favorable comments. Next year the host chapter will be North Texas.
- The Region Induction Banquet: There were 51 attendees at the Induction Banquet. I had requested that the Region Staff remain in place for next year and all agreed to serve another year. The CINC John Hayes inducted the Region Commander as well as the two Department Commanders. RVCINC Clay Le Grande inducted the Region Staff. A significant number of awards were presented. The CINC John Hayes presented a much deserved Gold Patrick Henry to Don Munson. Two Silver Patrick Henry's were awarded by RVCINC Clay Le Grande



to Ralph Lewis (Hill Country) and by Region Cmdr Chuck Chamberlin to HPM Virginia "Ginger" Williams (posthumously). There were 8 Outstanding Service plaques awarded to the Region Staff Officers and the Texas Department who had served 3 years or more. There were 6 Outstanding Service Medals awarded to Chapter Cmdrs who had served 3 years in that position. Additionally, there was 1 Bronze Patrick Henry awarded by the Ft Worth Chapter to a young female High School Graduate who will be attending the Air Force Academy this fall.

- Issues:
 - The Region Report is once again missing in action. Realizing that there have been some dynamics that have impacted various support areas of interest, I want to reinforce the importance of that report to the field, especially the Region Commanders. As Chair of the Council of Area Commanders, I can speak for several Region Commanders in saying just how much we rely and depend on that report. Without it we have a void of important data points we need and to obtain them without that report is a tough chore, particularly if you have a large number of chapters. I would like to make a strong plea for that report to once again be sent to the Regions at LEAST every 3 months.
 - Membership Recruiting: Although this Region had a small net gain in membership to date, it remains a challenge to offset the deceased companions. Admittedly though, out of my 14 chapters, 8 have added members while 6 chapters did not add 1. There are 2 chapters that over 100% recruiting, Hill Country at 112.5% and Ft Worth at 103.8%. There are 2 chapters at their 2014 EOY membership leaving 10 chapters below their 2014 EOY membership. Clearly, there is much room for improvement in this vital area and only through the drive, innovative thinking and sincere desire to succeed will chapters turn this membership challenge into a positive effort. Having said that, I will maintain that with the deceased Companion rate, the 5% net will continue to be a difficult target for many chapters.

FOR THE GOOD OF THE ORDER

CHARLES S. CHAMBERLIN, JR., LTC, USA (Ret)
Commander, Region VIII



NATIONAL OFFICER REPORTS

REGION IX REPORT

Inactive



NATIONAL OFFICER REPORTS

REGION X REPORT

Editor's Note: No report received from the Commander, Region X.

FOR THE GOOD OF THE ORDER

PHILIP CHAN, COL, USA (Ret)
Commander, Region X



NATIONAL OFFICER REPORTS

REGION XI REPORT

Overview

- My first year as Region Commander has been challenging and rewarding. Many thanks to the leadership and mentorship of SVCINC LTC Ruth Hamilton, GSO-at-Large (Appointed) MAJ Ronald Jones, along with Missouri and Kansas Department and Chapter Commanders. There's much to learn from this year and improve upon in the coming year.

Department of Missouri: COL James M. Tobin, USA (Ret), Department Commander

- Greater Kansas City (87): COL James M. Tobin, USA (Ret), Chapter Commander

This chapter, the largest in the Region, held several meetings throughout the year featuring pertinent speakers on topics community and national interest. It did not host the annual International Military Ball for Ft. Leavenworth CGSC officers due to funding issues. The chapter conducted its annual wreath ceremony for Kansas City World War I casualties and donated \$5,000 to the National World War I Museum to help commemorate 100 years since the beginning of WWI in Europe. This chapter has an excellent Scouting Program and this year revived its ROTC program. I believe the chapter will continue to promote itself and MOWW in the community and maintain its excellence as a chapter.

- Saint Louis (88): CAPT Robert Fredrickson, USN (Ret), Chapter Commander
 - This chapter meets regularly throughout the year with emphasis on speakers with topics of local interest. The highlight for the chapter is its annual Massing of the Colors and Veterans Day Parade on the Saturday before Veterans Day.
 - The chapter's members are becoming older and membership is declining, with only one new member coming into the chapter this year. Much work remains to revive the chapter to maintain its presence in the community.
- Central Missouri (210): MAJ Mark Borserine, USA (Ret), Chapter Commander
 - This chapter's charter was revoked in November 2014 with its assets transferred to the St. Louis chapter. Members were transferred to a chapter of their choice.

Department of Kansas: MG Donald Jacka, USA (Ret), Department Commander

- Topeka (86): CPT Terry Harbert, USA (Fmr), Chapter Commander.
 - This chapter meets regularly with speakers providing topics of local and national interest. The chapter organized and put on its first two-day Youth Leadership.
 -
 - Conference in April. In May, the chapter hosted CINC Capt John Hayes at the installation dinner and ceremony and held its third Massing of the Colors. The



chapter continues to grow mainly through the efforts of MG Jacka. I believe this chapter will remain a strong influence in the community and region.

- Wichita (145): LTC Larry White, USA (Ret), Chapter Commander
 - This chapter meets, but with a very low turnout. As of this writing, I have received no information from the Chapter Commander.
 - Department Commander MG Jacka and I have met with the chapter, but have been unsuccessful in our efforts to revive it.
- BG Elizabeth P. Hoisington (249): Col Michael Allen, USA (Ret), Chapter Commander
 - This chapter is newly organized in Wichita with officers being installed in May. The Chapter Commander has yet to establish a meeting schedule and get the chapter up and running. MG Jacka and I will attend the chapter's first meeting to assist in any way possible.
 - Many thanks to MG Jacka for his efforts to establish this chapter. Hopefully, members of the Wichita Chapter (145) will be brought into this chapter.

State of Nebraska: COL David Press, USA (Ret) Commander

- No information has been received as of this writing. I intend set up a meeting with COL Press to assess what can be done in Nebraska.

ASSESSMENT

- Strengths: The Topeka Chapter with its recruiting and YLC continues to lead the way for the Region. JROTC/ROTC remain strong throughout the Region. Chapters continue to be a presence in their communities.
- Weaknesses: Membership remains as a primary concern for all chapters. More individual efforts and networking of best practices needs to take place.
- Opportunities: Establishment of a Regional YLC by the Topeka Chapter, growth of the BG Elizabeth P. Hoisington Chapter and individual and chapter action to grow membership.
- Threats: None.

FOR THE GOOD OF THE ORDER

CHARLES G. BREDAHL, USA (Ret)
Commander, Region XI



NATIONAL OFFICER REPORTS

REGION XII REPORT

Inactive



NATIONAL OFFICER REPORTS

REGION XIII REPORT

Overview

- Region XIII covers the states of Arizona, Colorado, New Mexico, Utah, Wyoming, and the western tip of Texas (El Paso), a very large territory. There are thirteen Chapters in the Region, with five in Arizona, two in Colorado, one in Utah, none in Wyoming, four in New Mexico, and one in western Texas. There are three Departments (Rocky Mountain - Colorado and Wyoming, Rio Grande - New Mexico and El Paso, and Arizona) and one State - Utah.

Region XIII Conferences Held

- Two Region XIII Conferences were held during the year, one in October 2014 in Greene Valley, AZ, and one in June 2015 in Santa Fe, NM. The first conference was held in conjunction with the Santa Cruz Valley Chapter Anniversary. However, a broken leg suffered by my wife in early October precluded my travel to the meeting. LCDR Coy Ritchie, Region XIII Treasurer, and Lt Col Marlon Ruiz, Santa Cruz Valley Chapter Commander, filled in for me to achieve the goals of the meeting.
- In Santa Fe, we were honored to have CINC Capt John Hayes and SVCINC LTC Ruth Hamilton in attendance. The meeting was fairly well attended, with two of three Department Commanders attending. A lot of good information and exchange of ideas occurred at each meeting.

Status of Chapters by Department and State

- Department of the Rocky Mountain: Both chapters (Denver and Colorado Springs) are in fairly good shape. The Denver chapter, although limited in active members, continues to conduct many activities for the good of the order, including ROTC and JROTC awards, Scouts recognition, Retiree Day outreach for recruitment, and regular staff and membership meetings. This chapter has recruited new members and seems to have a healthy amount of momentum. The Colorado Springs chapter, on the other hand, has lost much of its momentum. This was to be a year of rapid expansion of effort to get the MOWW name before the public, to include initiating a Massing of the Colors. However, none of that materialized. A new Chapter Commander will be installed at the end of June and I will become the Adjutant. The chapter has the personnel to do great things but needs a shot in the arm to regain its momentum. It does participate in ROTC/JROTC and scouting activities and has the honor of presenting an award at the USAFA Awards Ceremony on behalf of MOWW annually.
- Department of Arizona: Of the five Chapters in this department (Apache Trail, Catalina Mountains, Phoenix, Santa Cruz, and West Valley), most seem to be doing well and are holding their own. The Santa Cruz Valley Chapter suffers from too few active, energetic Companions, placing much of the burden on its Commander and one other officer. The Chapter is hindered by geography, since the membership is scattered over much of southern Arizona. On the other hand, the Catalina Mountains Chapter is centered nearby in Tucson and provides much support for the Santa Cruz Valley Chapter. The Apache Trail Chapter proposed a name change



during the year. However, the name proposed did not meet MOWW criteria for naming a chapter in honor of deceased member. Evidently the alternate name proposed by MOWW HQ did not suit the Chapter and the name remains as it was at the beginning of the year. This effort may be resurrected by the Chapter during the next MOWW year.

- Department of the Rio Grande: The El Paso, MG Miles, and Santa Fe Chapters continue to do well. Mesilla Valley, in Las Cruces, NM, is similar to Santa Cruz Valley in that it has too few members who are willing to take on leadership roles. It, too, is being supported by two energetic Companions who have held leadership positions for many years. New blood is needed to give them relief. The Albuquerque Chapter is slowly regaining its viability. The current commander took on the job in June 2014 in the aftermath of the removal of the then-Commander from office. Since then, members of the Santa Fe and MG Miles Chapters had been working with the new Commander to recruit new members, two of whom are members of the New Mexico National Guard. Of these, one is now the Chapter Adjutant. Although a slow process, things are looking up.
- State of Utah: The Greater Salt Lake Chapter has just 11 members and has been in trouble for a long time. Recently, however, I have reason to think that things are looking up here as well. The Commander reported that the Chapter had presented ROTC medals to nine university programs in Utah in April and JROTC medals to eight high school programs. Further, the Chapter has a new Companion who has decades of experience with Boy Scouting. He has the expertise to beef up programs in the coming year. They hope to be able to recruit other companions to assist in this effort as the Boy Scout programs in Utah are very large. Indeed, two of the three BSA Councils in Utah are the largest in the country in total enrollment.

Youth Leadership Conferences (YLC). There are three YLC sponsored by MOWW in the Region:

- The Sunbelt YLC consists of a five-day YLC held at various sites from year-to-year in New Mexico. Support is provided by members of all the Rio Grande Department chapters. However, due to a lack of funding and a suitable place to hold it, the YLC usually held in 2015 has been cancelled. Its leader assures me that it will be back in 2016.
- Rocky Mountain YLC consists of one 5-day conference held at Colorado State University-Pueblo in July. One-hundred-and-six students have accepted the invitation to attend in 2015. Support is provided by the Colorado Springs and Denver Chapters as well as other sources of funding.
- The Arizona YLC consists of one 5-day conference held in Phoenix, AZ, in July. Support is provided by all the Arizona Chapters.

ROTC/JROTC Awards

- Most of the Chapters support these outreach programs at some level, but the numbers vary widely from chapter-to-chapter. Numerous JROTC and ROTC awards were made in the springtime.
- In addition, Companion Warren Moore, Maj Gen, USAF (Ret), of the Colorado Springs Chapter, was honored to again make the presentation on behalf of MOWW National HQ of the Raoul



Lufbery Award to the Outstanding Student of Modern Western Languages at the US Air Force Academy Awards Ceremony in May.

Scouting Awards

- LT Evan Totten of the Denver Chapter is both the Chapter and the Region XIII Scouting Coordinator. He continues to make great strides in improving the MOWW scouting program in the Region. During the year, he helped Region XIV to link up better with area Boy and Girl Scout Councils so that more awards could be made. By early June, reports on scouting activities had been submitted by eleven of the thirteen Region XIII Chapters. However, not all chapters are actively supporting the MOWW scouting outreach program. Region performance is depicted in the chart below.

**MOWW Region XIII Scouting Program Compared
Performance 2014-2015**

	Chapter has Boy Scout Coordinator	Chapter has Girl Scout Coordinator	Number of Eagle Scout Companions in Chapter	Number of Gold Award Companions in Chapter	Number of Companions Actively Participating in	Number of Eagle Scout Certificates Presented	Number of Venturer Silver Award Certificates	Number of Girl Scout Gold Award Certificates	Number of Companions Who Received Scouting Recognition
Albuquerque, NM	N	N	?	?	0	0	0	0	0
Apache Trail, AZ	N	N	?	?	?	0	0	0	?
Catalina Mountains, AZ	Y	Y	1	0	0	7	0	0	0
Colorado Springs, CO	Y	Y	2	0	1	12	0	18	0
Denver, CO	Y	Y	1	0	1	118	17	37	0
El Paso, TX	Y	Y	2	0	1	20	0	7	3
Great Salt Lake, UT	Y	Y	?	0	1	0	0	0	0
M.G. Miles, NM	Y	Y	0	0	0	12	0	0	0
Mesilla Valley, NM	Y	Y	1	0	0	0	0	2	0
Phoenix, AZ	Y	Y	1	?	1	0	0	19	1
Santa Cruz Valley, AZ	Y	Y	1	0	0	1	0	0	0
Santa Fe, NM	?	?	?	?	?	?	0	?	?
West Valley, AZ	N	N	0	0	0	2	0	0	0

- LT Totten will continue to work hard in the coming MOWW year to improve on this program.

Massing of the Colors. The Chapters in Region XIII conducted four MOCs during the year, as follows:

- Catalina Mountains: in Tucson, AZ
- Santa Cruz Valley: in Sahuarita, AZ
- El Paso: in El Paso, TX



- Santa Fe: in Santa Fe, NM

Additional Activities

- Pueblo Chapter: In the fall of 2013, then CINC Capt Debbie Kash visited the Center for American Values in Pueblo, CO, and thought that this would be a good place to have an MOWW Chapter. She tasked the Region XIII Commander with establishing one. Since then, the Commander, supported by the Colorado Springs Chapter, has made limited progress toward this goal. Efforts to recruit some or all of these retired Army officers who teach JROTC in the Pueblo area high schools have so far failed. The facts are that few retired or former officers and warrant officers live in Pueblo, CO.
- However, the Colorado Springs Chapter will continue to try to establish a new MOWW Chapter, to be called the Home of Heroes Chapter, in Pueblo.
- At the Region XIII meeting in Santa Fe, NM, on 13 June, Capt John Hayes, the CINC, installed Capt Mike Halpin, USMC (Fmr), as the new Region XIII Commander for the 2015-2016 MOWW year. LCDR Coy Ritchie, USN (Ret), was also installed as Region XIII Treasurer.

My thanks go out to all who supported me during my time as Region XIII Commander. I wish the best to Mike and his team in the coming year and pledge my support in any way possible.

FOR THE GOOD OF THE ORDER

RICHARD H. RIMA, Colonel, USAF (Ret)
Commander, Region XIII



NATIONAL OFFICER REPORTS

REGION XIV REPORT

I assumed the mantle of Region XIV Commander in October 2014 from the previous Commander, LtCol. William G. Byrne. The Region wishes him well and thanks him for his service.

Due to the deactivation of Region XV last year, Region XIV has expanded to include 8 States and 16 Chapters. The Puget Sound chapter absorbed three chapters from Region XV, the Anchorage, Portland and Harvey Latham Chapters. The Region goes from Hawaii to the eastern edge of Montana, north to Alaska and south through California. Four states have State Commanders and no chapters; the Idaho State Commander position is vacant. Region XIV has 1,211 Companions, down 50 from FY2014.

For the first time in the past few years, there is a full Region XIV staff. Elected and appointed were:

- Region Commander BGen Frederick R. Lopez, USMCR (Ret)
- Deputy Commander BGen Dan Pemberton, USAFR (Ret)
- Vice Commander LtCol. David Worley, USAF (Ret)
- Treasurer Capt. Gordon Fell, USA (Former)
- Adjutant/Historian Lt Ed Holt, USNR (Former)
- Chaplain CWO4 Charlie Hooker, USA (Ret)
- JAG Col. John Moriarity, USA (Ret)
- Sergeant at Arms Col. John Durant, USMCR (Ret)

Of the 16 chapters, I consider 8 very strong, 4 marginal, 3 struggling, and 1 has been inactive for the past 3 years. The 3 chapters in the Los Angeles area are in the process of recombining, contingent on approval of the EXCOM, in order to form a stronger nucleus of leadership to once again have a strong presence in a very important and lucrative geographical area of California.

(SG-2, 3, 4) Sponsorship of junior and senior ROTC units is extremely strong in the Region.

- The LtGen Wright chapter sponsors 65 JROTC, 3 SROTC units.
- The Gaylord-Dillingham Memorial chapter of Hawaii provides the medal sets to the University Programs at University of Hawaii, and two DoDDS schools in the Pacific, with the Mathew C. Perry Marine JROTC program in Japan added this year. For the Hawaii schools, the chapter provides one medal, and a ribbon bar for the top cadet in each class; this is a total of 31 medals and over 100 ribbons and certificates.
- The MGen Pendleton chapter supports 10 JROTC/SROTC units.
- The Saddleback Valley chapter supports 1 SROTC and 18 JROTC units, and two chapter members teach high school JROTC and participate in Leadership Development.
- The San Diego chapter supports 3 Senior ROTC Programs and 19 Junior ROTC Programs for a total of twenty-two (22) units. The chapter also sent a group of JROTC students to Washington DC and New York City in April.



- The San Francisco Bay Area chapter supports 7 San Francisco Unified School District JROTC high schools, 12 area JROTC units, and 5 SROTC units, including 3 at UC Berkeley. They also presented ten small (\$1,000) scholarships to financially disadvantaged cadets at two of the schools located in San Jose and San Francisco.
- The General John P. Holland chapter supports 6 JROTC units and University of San Diego Consortium NROTC (includes San Diego State University, University of California San Diego).
- The San Fernando Valley chapter supports 25 JROTC/SROTC units. Region Vice Commander LtCol David Worley is the AF JROTC PMI at one of the high schools.
- The Puget Sound chapter supports 96 Senior and Junior ROTC units with awards for their awards program and they also host an annual Award Banquet Dinner at the Scottish Rites Hall. This year the chapter provided awards for units as far east as Kuna, ID and as far west as the University of Guam and an ROTC unit in Sasesbo, Japan. The chapter services units as far south as Salem, OR and as far north as Anchorage, AK. They hosted over 85 Senior and Junior ROTC Cadets and their instructors at their Awards Banquet where they provided a free dinner, unit recognition, and a motivational guest speaker who is the new Senior Naval Instructor for Stadium HS in Tacoma, WA. He is also one of their newest inductees to the chapter.
- Las Vegas chapter is working hard to establish JROTC sponsorship in 10 high schools.

(SG-2, 3, 4, 5) A number of excellent Youth Leadership Conferences were held in the Region.

- The annual Thousand Oaks Youth Leadership Conference for 5 days was held in June on the campus of California Lutheran University involving 36 high school student leaders from California and Las Vegas. Col Jerry Knotts, Commander of the Conejo Valley chapter is the CEO of this important conference, which involves leadership development, patriotism, and learning about our free enterprise system, field trips to the Ronald Reagan Presidential Library and to the Ventura County Naval Bases, and lots of competition.
- The LtGen Wright chapter sponsored a 3 day YLC.
- MGen Pendleton chapter conducted two (2) 3-day YLCs.
- The San Diego chapter conducted a June 2015 YLC at San Diego State University.
- The Puget Sound chapter hosts the Northwest Youth Leadership Conference (NWYLC) every year on the 3rd or 4th week of June at Pacific Lutheran University. They use their dormitory and classroom facilities to put on a 4 day conference for between 80 and 90 students from the OR and WA area. These students attend through scholarships and grants mostly at an approximate cost of \$375.00. Highlights are Dress for Success, Leadership Building Exercises, Trip to the Washington State Capitol, Trip to Joint Base Lewis-McChord (JBLM), team designed community service projects and an awards banquet.

(SG-2, 3, 4, 5) Other programs and events of note include:



- The Gaylord Dillingham chapter remains the base of operations for MOWW in Hawaii, and is the primary means for demonstrating the relevance of the MOWW in the Hawaii military communities of active, reserve, veteran, retired, cadets, and military families. Chapter Commander LTC (Ret) Jeff Tom and National MOWW Officer Col. Art Tulak are members of the Oahu Veterans Council (OVC), where they represent the Order to the Hawaii DoD and partner with other Veteran organizations active on Oahu. The OVC provides an opportunity for Veteran and professional military organizations who are members, to work together to solve problems. It is through this cooperative approach that the chapter obtained funding from the Association of the United States Army Hawaii Chapter to fund trophies requested to the Hawaii MOWW for the Waianae High School Army JROTC multi-school "Waianae Adventure Challenge." The donation from the AUSA Chapter permitted MOWW to purchase the Overall trophies for the Male/Female/Mixed Division and the Perpetual Award for the Waianae Adventure Challenge (WAC). The 10th Annual WAC consisted of 76 teams with 304 cadets from schools through the state to include the Hawaii National Guard Youth Challenge Academy, Bethel High School, Alaska, and St. John's Northwestern Military Academy, Delafield, Wisconsin. The chapter visited the NOAA HQs, Tsunami Warning Center, and the Pacific Disaster Center. The timing of the visit was in preparation for Hawaii's Tsunami Awareness Month in April and Tsunami Preparedness Week.
- Conejo Valley chapter conducted the annual (30th consecutive) Red, White & Blue Ball at the Ronald Reagan Presidential Library on 20 June, saluting this year the US Army and honoring people from the local area for outstanding patriotic service. This year's the top honor went to Region Deputy Commander BG Dan Pemberton for his outstanding work on the Veterans History Project. The chapter also supported the annual Veterans Day Ceremony in the Conejo Valley, attracting 350 attendees and held at Conejo Creek Park North; it is conducted by the Conejo Valley Chapter with speeches, a fly-over, a band playing patriotic music, followed by a luncheon for veterans hosted by the chapter. The annual Memorial Day Ceremony, was conducted in the Conejo Valley It attracts 2,500 attendees each year; Chapter Commander Col Jerry Knotts was the leader of this important ceremony, with several other MOWW Companions involved in support roles.
- The San Diego chapter sponsored the official opening of "The Wall That Heals" (TWTH) on the USS Midway on April 25. Many national and local dignitaries inspired everyone as they spoke about local veterans and their contributions in the past and present. Past Chapter Commander LtCol. Jack Harkins was the Master of Ceremonies. Some of the participants were former US Congressman Duncan L. Hunter, Col Jay Vargas, Medal of Honor awardee, and San Diego Councilman Todd Gloria. The chapter also conducted the 59th annual Massing of the Colors at Balboa Park on March 21 in San Diego. Those honored at the Massing of the Colors included Vietnam veterans, World War II veterans, and Pearl Harbor survivors.
- The Col. George C. Woolsey chapter's emphasis on Homeland Security included speakers from ICE/DHS and Port Master of the port at Hueneme, CA. and Program Administrator, Santa Barbara County Emergency Preparedness, providing excellent background and outbreak readiness information on the recent Ebola scare. The chapter also provided major support to the 19th annual Veterans Day Military Ball (700 attendees), Veterans Day Parade, Santa Barbara Veterans Marathon and Veterans Day Concert (honoring women in the military), as well as development of the "Wings of Honor" Memorial to be constructed at the Santa Barbara



Airport in honor of all those who served at Marine Corps Air Station Santa Barbara during WWII. In junction with a local service organization and a veterans support group, the chapter provided major speakers for the 70th Anniversary program of the iconic battle for Iwo Jima. There were over 350 people in attendance, including 8 Marine and Navy Iwo Jima survivors.

- The Puget Sound chapter had several emphasis programs that were supported and hosted over the year: Restil WA Homeless Veterans Program. Restil is a Washington State Department of Veterans Affairs program for homeless veterans. The program accepts homeless vets and provides a place to live in a dormitory type environment that was a repurposed hospital. The program gets homeless vets off the street, helps them with dependency problems and provides them independent livings skills so they can be integrated back as contributing members of the community. The chapter sponsors one of their bi-monthly graduation picnics and they also support them by providing \$25.00 gift cards to help new graduates of the program buy household goods (towels, small appliances, utensils and such) to start their new independent living experience. In May 2015, through Companion contributions and one from our chapter funds, they were able to purchase 50 gift cards to be handed out to their summer graduates. Massing of the Colors. The chapter holds an annual Massing of the Colors in the community. This year the ceremony went back to a concept that the chapter had used 10+ years ago which is holding the MOC as a tribute to the First Great Patriot and Father of our Country, Gen George Washington, on his birthday (or the closest Sunday to it). This year his birthday actually fell on Sunday. The chapter had the support of 78 units that presented their Colors. They had a guest speaker and a Proclamation from the Governor of the State of Washington. Next year's will be on Feb. 21, 2016 and they are working toward getting the Secretary of Washington State to be the guest speaker. Senior and Junior ROTC Awards Banquet. The chapter presented 11 Bronze Patrick Henry's to deserving youth under age 18 at the April meeting. This included Junior ROTC Cadets, a Boy Scout and an active Community Service Volunteer.
- The MajGen Joseph H. Pendleton chapter's January 2015 meeting included speaker Richard Hamilton who spoke about his experience in Cuba. It was a timely subject, given the normalization of U.S.-Cuba relations. During the February 2015 meeting, the Chapter Law & Order committee chair, LtCol Ken Pipes, and IPCINC Debbie Kash presented the MOWW Law & Order Trophies to San Diego County Sheriff Deputies Snodgrass and Steinmeyer. The presentation was held at a County-wide Law Enforcement Recognition Dinner. The April 2105 meeting featured Canine Companions for Independence who talked about their program that trains service dogs to help civilians and veterans.

Overall the active chapters continue to do great things in the communities they serve, supporting the Strategic Goals and precepts of the Order. We will continue to address the issue of declining membership and look for opportunities for growth in the geographical areas underserved. It is an honor to be associated with such a fine group of patriots in our Region.

FOR THE GOOD OF THE ORDER

FREDERICK R. LOPEZ, BrigGen, USMC (Ret)
Commander, Region XIV



NATIONAL OFFICER REPORTS

REGION XV REPORT

Inactive



NATIONAL OFFICER REPORTS

GENERAL STAFF OFFICER (ELECTED) REPORT

Following the 2014 Military Order of World Wars National Convention, it was feared that Region XI would, by necessity, be realigned and the Department of Kansas would become a State sized organization. Needless to say, as an Elected GSO; with guidance and support from VCINC, COL Clay C. Le Grande, Jr., USA (Ret); recruiting and member retention was my first and foremost problem/opportunity.

The Largest City in Kansas, Wichita, maintains a large Military Community with McConnell AFB and representative units and commands from each of the Services. Wichita was the perfect site for a new, strong and vibrant MOWW Chapter. Although it is approximately three hours from my home in Topeka, I maintained many friends in the area and visited Wichita numerous times during the past year, attempting to recruit a new Chapter. That effort was successful, culminating in the spring 2015, with the establishment of the first MOWW Chapter named after a woman. The BG Elizabeth P. Hoisington Chapter #240 in Wichita, Kansas, held its first meeting and is planning a very public uncasing of its colors in July 2015.

During this period of time I was also very active in the activities of the Topeka Chapter. The entire Staff had to step-up and led the Chapter while our Commander was recouping from a heart attack suffered at the end of 2014. This year, for the first time, the Topeka Chapter was able to conduct a very successful Youth Leadership Conference. Additionally, our Chapter supported the Boy Scouts, Girl Scouts, JROTC, ROTC, Law & Order, and Homeland Security, and conducted a very successful Massing of Colors which attracted approximately 1,000 Patriots on Memorial Day. The Topeka Chapter also assisted in the hosting of the Regional XI Meeting which was attended by VCINC LTC Ruth Hamilton, USA (Ret) and hosted the CINC Captain John Hayes, USAF (Fmr) at our Dining Out and Officer Installation.

Upon the request of the CINC, I prepared an amendment to the National MOWW Bylaws to establish the ex officio Veterans Outreach Committee as a new MOWW Standing Committee. The necessary documentation was prepared and will be voted upon at the 2015 National Convention.

I assisted Colonel Michael Wilgen, USA (Ret) and VCINC Colonel Dave Gibson, USAF (Ret) on the MOWW/Pershing Rifles Initiative—a project to determine the desirability of and methodology for deepening the relationship between the Military Order of the World Wars and the Pershing Rifles Group. This project was completed and presented to the MOWW EXCOM. It will be discussed at the 2015 National Convention.

FOR THE GOOD OF THE ORDER

DONALD L. JACKA, JR., MG, USA (Ret)
General Staff Officer (Elected)



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

HOMELAND SECURITY COMMITTEE

Homeland Security is an area of great importance to the Order and our companions. Our chapters and companions have done excellent work in this area. As just a few examples:

- S. John Whidden, COL (DR), USA, gave an outstanding and eye-opening presentation on the Ebola outbreak in Africa at the 2014 MOWW Convention in Baltimore. This presentation, as well as a separate 2013 presentation on the nature of the terror threat facing the US and what has best defended against the threat to date, are in line with the committee's duty to "report its findings regularly to the membership and the national leadership."
- The El Paso, TX, Chapter publicizes Emergency Alert Systems (local and nationwide), Heat Preparedness, and Winter Preparedness resources on its chapter website. One companion of the chapter, Charles Hamilton, spoke on homeland security topics (including critical infrastructure, border security, and security philosophy) at six meetings and conferences over the course of the year.
- The Col. George C. Woolsey Chapter in Santa Barbara, CA, presented awards to four local law enforcement and first responder agencies. They received presentations from their local county on infectious disease threats and from a Port Master and DHS Special Agent on Homeland Security Investigations.
- The Gaylord Dillingham Chapter in Honolulu, HI visited the NOAA Regional Center Chapter in February 2015 in preparation for Hawaii's Tsunami Awareness Month in April and Tsunami Preparedness Week 18-22 March, observed in Alaska, California, and the Commonwealth of the Northern Marianas Islands, Guam, Maine, North Carolina, U.S. Virgin Islands, and Virginia. Companions received a comprehensive overview of the contributions NOAA makes to disaster-preparedness and disaster prediction as a member of the Joint and Inter-Agency effort to develop mitigation plans for possible disasters in peacetime, and to respond decisively in crisis.
- The Chairman of the Homeland Security Committee of the Dallas Chapter, Police Sgt. Louis Felini, has submitted an article to the FBI's *Law Enforcement Journal*. He also spoke on security consequences of growth at the North Texas Leadership Conference in February 2015 and is an active speaker for the FBI's Highway Serial Killings Initiative.
- The MG Miles Chapter in Los Alamos, NM, received presentations from the Chief of the Los Alamos Police Department and a New Mexico state representative.
- The Topeka, KS chapter received a presentation from the Director of the Shawnee County Department of Emergency Management on the county's emergency management plan, continuity of operations plans, as well as its new emergency management systems. They also recognized the Director with a Bronze Patrick Henry Award.



This year, we will continue to request that companions write articles for *Officer Review*[™] as well as for other publications – on homeland security topics. One article, on ways to protect against cyber-attacks, will be forthcoming.

Our presentation at the convention will focus on helping chapters develop Homeland Security activity plans. We will advocate for chapters to undertake outreach activities in this vital area, including:

- Recognizing first responders and federal, state, and local homeland security personnel.
- Supporting training and education events to improve community preparedness.
- Participating in community preparedness and disaster response activities, such as local Community Emergency Response Teams.
- Authoring publications, giving presentations, and holding media interviews on Homeland Security issues.

We welcome new members of the committee, as well as articles and insights on Homeland Security issues.

FOR THE GOOD OF THE ORDER

JOHN S. HOLLYWOOD, PhD, HPM
Chair, Homeland Security Committee



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

LAW & ORDER COMMITTEE

Chapter 9, Section G of the MOWW Policy Manual describes the Law and Order Program while Appendix M addresses Law and Order Awards and Appendix N is a Law and Order Project Guide. A close evaluation was made of the Law and Order sections of the Policy Manual and numerous suggestions were compounded that would improve those sections when the Policy Manual is updated.

Additionally, an article was submitted, A SUCCESSFUL MOWW LAW and ORDER PROGRAM to Officer Review that was designed to give guidance to chapters in developing their Law and Order Programs.

The Law and Order Committee worked closely with Major Robert J. Williams of the Fort Worth Chapter on a Proposed Program Outreach Medal to recognize outstanding contributions made by individuals to the MOWW Law and Order Program.

Law and Order is an important tenet in our preamble should be a key goal of every Chapter. The Chapter Commander is essential in establishing the program's goals and the appointed Chapter Law and Order Committee Chair is key in implementing the Chapter's program. In the MOWW Policy Manual, Annex M, the awards criteria are an excellent point of departure for the Commander and Committee Chair to see what is expected of the Chapter. Appendix N, Law and Order Project Guide is also a valuable resource.

The goal of every Chapter should be to develop a Law and Order Program that is worthy of submission for a Law and Order award at the National Convention.

FOR THE GOOD OF THE ORDER

DAVID E. WIRSIG, Major, USMC (Ret)
Chair, Law and Order Committee



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

MAGAZINE COMMITTEE

This year's MOWW Magazine Committee Meeting was scheduled for 9 June 2015 at 1000 at MOWW Headquarters. Committee attendees were as follows:

- Present:
 - PCINC LTC Alfred H. M. Shehab, USA (Ret), Chairman
 - VCINC LTC Ruth L. Hamilton, USA (Ret), Vice Chair/Recorder
 - IPCINC Capt Deborah A. Kash, USAF (Ret), Member by Position
 - PCINC CAPT Russell C. Vowinkel, USN (Ret)
 - VCINC LTC John H. Hollywood, USA (Ret)
 - Brig Gen Arthur B. Morrill III, USAF (Ret); MOWW/CS and Editor-in-Chief, Officer Review (Ex-Officio)
- Absent:
 - COL M. Hall Worthington, USA (Ret)
 - LTC Bruce McPherson, USA (Ret)

PCINC LTC Shehab convened the meeting at 1003 in the VADM Dyer Memorial Conference Room at MOWW Headquarters. Both IPCINC Capt Kash and Brig Gen Morrill participated via conference call. Prior to the meeting, all committee members were sent a copy of the Magazine Committee Meeting Procedures.

- PCINC LTC Shehab led the voting of articles published in the *Officer Review*[™] issues July/August 2014 to May 2015 (excluding the September 2014 National Convention issue and the March 2015 YLC Issue as well as articles from non-Companions or reprinted articles). Articles from the June 2015 issue were not considered for this VADM George C. Dyer Writing Prize competition, but will be considered at next year's meeting.
- Committee members reviewed all eligible articles before the meeting and presented their top five articles for consideration. Comments regarding background information on certain articles and personal insights on article selections enhanced the committee's deliberations. The meeting went smoothly, but the many well-written, quality articles made deciding on just five articles quite difficult. The voting results were close. The committee highly compliments the published authors on their articles and extends its sincere congratulations to all award recipients.

The award recipients for First Prize and Second Prize, and three Honorable Mentions, will be announced at the 2015 MOWW National Convention Awards Luncheon. The prize amounts for winning articles are as follows:

- VADM Dyer Writing Prizes for Excellence
 - First Prize (1 award at \$2,000)



- Second Prize (1 award at \$1,000)
- Honorable Mention Prizes (3 awards at \$500 each)
- The committee also approved awarding Certificates of Appreciation (4 each). Certificates of Appreciation will be awarded to four authors for consistently outstanding articles in their areas of expertise that are beneficial to all Companions of the Order (and other readers as well). Below are the Companions who will receive well-deserved MOWW Certificates of Appreciation for their contributions to the *Officer Review*[™].
 - Surgeon General CPT (Dr.) Robert E. Mallin, USA (Fmr) for his monthly “Surgeon’s Tent” columns with important and applicable articles on health matters.
 - Chaplain General Reverend (CPT) Frederick J. Ramsay, PhD, MSC, USA (Fmr) for his monthly “Chaplain’s Pulpit” columns that include topics related to spiritual health and sometime feature guest chaplains.
 - National Security Committee Chair, COL James T. Roberts, Sr., USA (Ret) for his Op-Ed articles emphasizing the importance of national security topics (various issues).
 - Assistant Chaplain General Susan J. Ramsay, HRM, for a particularly excellent and inspiring “Chaplain’s Pulpit” article, “Living a Contented Life” (January/February 2015, p. 21).

Brig Gen Morrill was complimented on his ongoing efforts to ensure we have a scholarly, interesting, and informative organizational magazine. The committee also wished him a quick recovery from the serious injuries he sustained in a recent motorcycle accident.

FOR THE GOOD OF THE ORDER

PCINC ALFRED H. M. SHEHAB, LTC, USA (Ret)
Chair, Magazine Committee



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

MONUMENTS & MEMORIALS COMMITTEE

This calendar year, 2015, represents the first full year of the World War I Centennial. In Europe and the United States, there is a mushrooming of university and museum sponsored seminars, dozens of new scholarly books, several battlefield tours, and numerous planned special commemorative events. See www.worldwar1.com/tripwire/smtw.htm.

The federal government's World War One Centennial Commission continues to build its listing of programs, monuments, memorials and commemorations as it moves toward the centennial of the United States direct involvement in the Great War (April 1917 through November 1918). A visit to the Commission's website gives one some sense of the plans for monuments, memorials and commemorations envisioned by the Commission. See www.worldwar-1centennial.org. Just recently Congress approved the conversion of Pershing Park in Washington D.C. to become the official World War I National Monument.

Our Order joined in this national program, and the Committee facilitated the Order's involvement as an official Commemoration Partner of the United States Centennial Commission. The Order joins the major veterans service organizations, major museums and universities and specialized federal agencies such as the American Battle Monuments Commission as Commemoration Partners.

In an initial effort to raise awareness of the Centennial and activities of the Order a brief article was included in the most recent *Officer Review*[™]. Chapters are encouraged to develop local programs surrounding the Centennial. The Centennial event is so directly referenced in our Order's name and, to a large extent finds context in our Preamble that it presents a real opportunity for Chapters to achieve Strategic Objectives No. 1 and 3 of the Order.

The Committee would encourage an invitation be extended to the Commission that a spokesperson from the Commission address our National Convention and that our Chapters begin to identify individual programming around the Centennial during the next three years.

The Committee continues to encourage the Order to enhance the Perpetual Membership as a personal memorial, in perpetuity, to our members. The Committee continues to encourage a specific reference in YLC programming that uses the Centennial not only to promote patriotism but to also bring visibility to and a positive appreciation of our Orders.

It follows that with the Centennial of the Great War, the Centennial of our Order comes shortly thereafter. After World War, I General Pershing's expressed desire to maintain his officer corps gave birth to our Order. It is the wish of the Committee that the Order will not only actively participate in the Centennial of the Great War but that it will serve as a highly visible springboard to the Centennial of our Order.

FOR THE GOOD OF THE ORDER

STEWART L. ENTZ, Captain, USAF (Fmr)
Chair, Monuments & Memorials Committee



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

NATIONAL SECURITY COMMITTEE

The committee established the following goals and objectives as a program guide for the year.

- NSC GOAL 1 – Add words to the Chapter 8, Policy Manual National Security Committee mission statement that will highlight, as a committee objective, the support and development of active chapter NSC internal and external programs to provide member and citizen national security education and awareness.
- Supports MOWW Strategic Goal #2, outcome #7 – Each chapter establishes and/or expands its National and Homeland Security program and speakers bureau to be an active part of its activities.
 - Objective. Revise the mission statement of the National Security Committee (MOWW Policy Manual, page 65, paragraph 18, to include advice and assistance to chapters and state staff to develop an active and viable national security education program at the local level. (COMPLETED)
 - Objective. Determine if it is feasible to develop a program that will encourage and support the development of state and region MOWW half/one day national security seminars utilizing chapter, state or regional resources that would be open to the general public and other veterans organizations. (2015-16 GOAL)
 - Objective. Develop guidance in outline format identifying ideas that can be used to develop chapter presentations, e.g. presenting a NS program to youth leadership classes, high school and college students that include their participation as decision-makers/role players, community service clubs, chambers of commerce; radio and TV interviews and newspaper commentaries. (2015-16 GOAL)
- NSC GOAL 2 – Simplify the NSC Award input requirements stated in Annex K, National Security Award Form, MOWW Policy Manual, to encourage more chapters award submissions.
- Supports MOWW Strategic Goal #5, outcome #3 – Increase chapter participation in, and submission to the Military Order’s Chapter Award Program.
 - Objective. Review and simplify Annex K, if needed, so that chapters are not intimidated by the large amount of text. The goal is to get more chapter award participation. (Pending this award cycle review)
 - Objective. Review, evaluate, and recommend the time needed for the NS committee to review and grade chapter NS award submissions. (Pending this award cycle review)



- NSC GOAL 3 – Encourage Chapter leadership supported by state and department leadership, to partner with other Veterans Organizations or Councils to develop a local Veterans Organization National Security Committee that can provide unified statements of support for a strong national security posture.
- Supports MOWW Strategic Goal #3, outcome #1. a – Increase awareness of MOWW and its outreach programs.
 - Objective. Encourage local chapter, state, and department leadership to establish a working relationship with other veterans organizations with the purpose of identifying common national security concerns. (Initiated at Region V meeting – 2015-16 GOAL)
 - Objective. Provide the chapters with areas of concern, where to develop common national security concerns and present unified organization resolutions of concern for national security. (2015-16 GOAL)
- NSC GOAL 4 – Foster National Security speaker programs at all MOWW levels through the use of knowledgeable leaders in the National Security field.
- Supports MOWW Preamble sentence 4 which states, in part, “...to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States.”
 - Objective. Develop and transmit to chapters, ways and means to identify and invite national security experienced leaders to be speakers at chapter and state meetings, local and state MOWW national security seminars and special events. (2015-16 GOAL)
 - Objective. Continue individual/panel presentations on national security at the Annual National Convention. (Under review)
- NSC GOAL 5 – Prepare MOWW National Resolutions, as needed, outlining MOWW concerns as to the state of National Security and the ability of the United States Armed Forces to actively defend the United States and its critical national interests at home and overseas.
- Supports MOWW Preamble sentence 6 which states, in part, “...the adoption of a consistent and suitable policy of national security for the United States of America.”
 - Analyze the 2014-15 Department of Defense National Defense budget application and sequestration process as they affect each department to determine whether the United States armed forces can carry out the National Security Strategy, the National Defense Strategy objectives (to defend the homeland, to win the long war, to promote security, to deter conflict, and win the nation’s wars), and the National Military Strategy of the United States. (Continuing objective – expressed in Opinion Editorials in the *Officer Review*[™])



- Based on analysis, develop and present resolutions that support or express concern on the state of readiness of the armed forces. (To be submitted at the Annual Convention)
- Revised statement for the tri-fold recruiting hand-out: The following was sent to the Chief of Staff to be included in an updated recruiting handout.

“Today, more than ever, members of the MOWW are vigilant in educating our leaders and citizens of the seriousness of threats to our national security and the requirement for robust armed forces, well-trained personnel, and the latest in weapons and equipment. It is our continuing obligation to our citizens that the United States maintains strong, consistent, and suitable policies pertaining to National Security and those forces.

“At the national level, the National Security Committee is charged with actively monitoring present and emerging threats to our national defense, advising MOWW leadership of our Nation’s defense capabilities to react and win against those threats, and recommending measures to be taken to influence change in long term national policy.

“At the chapter level, National Security Committees alert their members, local leaders, and citizens of their communities as to the status of our Nation’s national security. This is accomplished through speaking at service organizations and schools, communicating with community leaders, writing articles for media organizations, appearing on local television programs, and presenting seminars on current issues. MOWW members are leaders uniquely qualified through their military backgrounds to participate in the National Security debate.”

HQ visit to discuss Convention workshop presentations: On April 9, 2015, I visited the chief of staff and received a briefing on the shift to the use of Convention Workshops. The NSC will utilize the format suggested.

Comment on Outreach Program Medal: Coordinated a committee response to GSO request for comment. After reviewing all input, the NSC return comment supported the intent of the recommended medal.

Region V presentation: On April 25, 2015 presented a mission overview of the NSC at the national level and local level. Clarified definitions of homeland security, law and order, and national security to establish a common baseline for establishing clearer committee boundaries. (See below).

- Homeland Security
 - Keeps Americans secure within the boundaries of the United States.
 - Focuses on internal security and safety of persons, places, and things.
 - Carried out by civilian private and governmental organizations.
 - Countering terrorism is one of the primary missions.
- Law and Order
 - Focuses on protecting and serving local, county and state jurisdictions



- Includes WMS, fire, EMA, and private security (which guards 85% of US strategic infrastructure).
- Receives intelligence primarily from local sources, secondarily from federal agencies.
- Countering terrorism is not a primary mission.

- National Security
 - Focuses on diplomatic interchange with other nations and regions.
 - Deals with political, social, economic, religious, and military affairs outside US boundaries.
 - Executed through a combination of diplomatic, intelligence, and military analyses and approaches.
 - Intelligence comes from multiple sources that are focused on threats outside the United States.

Proposed new mission statement:

- The following committee staffed statement was forwarded to replace the current mission statement found on page 65, paragraph 18, MOWW Policy Manual.

“National Security Committee: This committee shall be responsible for monitoring international threats and United States defense and foreign policy strategies, policies, and procedures in regard to those threats. It focuses on military, political, economic, and intelligence decisions as to their impact on the US Armed Forces capabilities to execute strategic and tactical missions that protect the United States from direct or indirect attack. When appropriate, it provides the executive committee (EXCOM), the national officers, and the members of the Order the impact of those policies as they regulate military budgeting, personnel ceilings, force development, and research and development, the measures that predict the future ability of diplomatic, military, and intelligence organizations to react for the good of the Nation. It recommends national security position statements to the EXCOM, resolutions to the Order in convention, and assists chapters in developing and maintaining a viable National Security education program.”

Monthly MOWW National Security Reports:

- A total of 12 one page reports were forwarded to the chief of staff during the year for use in the *Officer Review™* or other venue as appropriate.

The following were members of the NSC for the 2014-15 Term.

- LTC John Wayne Chapman, II, US Army, Retired, NSC Vice Chairman
- LTG Robert (Sam) Wetzell, US Army, Retired
- COL Philemon A. St. Amant, US Army, Retired
- LTC Michael S. George, US Army, Retired, Past NSC Chairman

FOR THE GOOD OF THE ORDER

JAMES T. ROBERTS, JR., COL, USA (Ret)
Chair, National Security Committee



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

PATRIOTIC EDUCATION COMMITTEE

OVERVIEW

- My personal goals for all of you have been to: Enlighten, Inspire and Lead in the MOWW Patriotic Education Program! You (Directors, Commanders and staff) have enlightened me and our Companions and youth and your work has really been inspiring! It has been a continuing education for me to be your PEC Chair. The Leadership is shown by your very sound but continued limited OUTREACH program of Patriotic Education, via Multi Day, Two day and Single Day Youth Leadership Conference (YLC), elementary and middle school forums, Joe Foss Program support, Massing of the Colors, and all other Patriotic activities that are doing wonders in educating our youth. Because of all of the MOWW volunteers and those great family members and other supporters that make it all work we are having an impact! Congratulations to all of those Companions, spouses & other volunteers for what they do! We meet all the Order's and the CINC's Strategic Goals with our programs but just not in every Chapter!!!
- Even though many of you are doing an outstanding job, there are thousands more that are losing out on one of the best patriotic and educational opportunities around! I am very proud of what we do and enthused about what our programs accomplish with so few but dedicated supporters. The motivation and hard work that all of you supporting these activities do, not only for the new students but the young leaders we bring back each year are amazing. However, we are still a "limited Outreach Program" because we are not getting the word out to enough students or prospective Companions: RECRUIT!

BE INVOLVED IN PATRIOTIC EDUCATION

- I want to emphasize how you might get more involved in the Patriotic Education of our youth. Every Chapter needs to commit to some part of Patriotic Education. It is through PE Flag Forums and single day YLC at high schools, middle schools and even elementary. Here is just one EXAMPLE on how to enlighten, inspire and take the Lead: PCINC Jim Elmer & his team performed Flag Forums for 9040 elementary students across Arkansas in school year 2014/15. He personally presented to 1935 of them and organized the remainder.
- That is awesome, but you can start now and build to "awesome"! You can do at least 10% of that in your own communities. Start by going to these schools and teaching about our flag, Civics, our Country, Free Enterprise or all or part of them. Volunteer to do JFI presentations! You have the advantage of educating more students and preparing future students for a more serious look at Leadership, our Nation & the Founding Documents and Free Enterprise. Then they will either be better prepared or enthused to attend a multi-day YLC you operate or support.
- We have several chapters in MD, KY and PR conducting single and two day YLC at ChalleNGe academies. This is where we work with the National Guard and their ChalleNGe Program. They provide the facilities security and Leadership while we concentrate on the Civics



portion. We continue to prepare 20,000 plus students at Flag Forums, one day YLC, two day YLC and Joe Foss Programs each year. We can do 25,000 easily by more of you visiting the schools in your area. Once you have done that you can use that to sell our organization either for recruiting or for funding for a multi-day YLC.

ESTABLISH YOUR OWN YLC

- Once you decide on supporting your own YLC, contact us and we will help you set it up! On the Move: Topeka (Two day YLC successfully completed APR 2015) and Las Vegas Chapter starting new Multi-Day YLCs this coming year; Meade Chapter doing a unique Law & Order Single Day YLC and Puerto Rico did another Single Day at a JROTC encampment. Others are happening, let us know!!
- Go to the Policy Manual (Appendices Q & R) on our MOWW web site at MOWW.ORG & see how a YLC is done! Go to APP S of the Policy Manual and learn how to do a Massing of the Colors (MOC). Also review again our articles and YLC schedule in the March issue of the *Officer Review™*. See how these great programs do so much good for the students and our Order. Is there one in your area? If not, see if you can set one up. If you cannot setup a program, get behind it by helping to finance it. If you cannot donate then go out and solicit funds from other organizations either you belong to or know someone else that does. A small gift card from a local store for water or other supplies could help a lot! Each and every one could go to big box stores like Wal-Mart and they will give you at least a \$50 card, sometimes monthly!!!
- We will have some fresh ideas for our Commanders' PE Workshop this week at the Convention: We will present idea and then break down into workshop of Small Chapter, Medium & Large Chapters with some great monitors: Forum Directors, PCINCS, YLC Directors, Region & Department Commanders. They will help you get started or improve your efforts in Patriotic Education. We are interested in the Future of PE in the Order, expanding use of the Toastmaster system, Social Networking pluses and minuses, and examples of Forums, Single Day, Two Day & Multi Day YLC and MOC.
- I was very impressed with what they all do with limited time, money but with tons of enthusiasm. The support staffs are amazing but most could use more support from their own Chapters, Departments and Regions. These Commanders will be assisting in the Workshops.
- You can even get a Chapter Award for having fun and know that you are educating our youth. Chapter Commanders need to go to APP P: "The PE Program Award." It is really as simple as filling in the blanks with what all you do in Patriotic Education, e.g. speaking about our Flag to elementary or secondary schools, JFI Presentations, to sending or paying for students at a YLC, to actually operating your own and, ALL THAT and you do not have to send exhibits! How about taking credit for your Massing of the Colors or participating at other Chapters' MOC? It all counts!!! Some will not do it, how about you? They should be in the mail to me as I write this. I hope you submitted this year. If not, start preparing now for next year! I guarantee you will learn something at every Massing of the Colors, Flag Forum or any size YLC you attend.



- MOWW continues to insure our volunteer and youth protection program. Note we include you as volunteer! We continue to provide Certificates of Insurance to YLC venues that request them. We do have to be able to prepare list of you, the Volunteers to satisfy the insurance requirement. I will use a compilation of those names that have taken the BSA Youth Leadership Training as part of our YLC program. However, every Chapter CDR needs to maintain names and addresses of Companions for each major volunteer PE project you perform such as “drivers of students” to events, Massing of the Colors, Joe Foss Programs, Flag Forums, etc. that you have conducted this past year. The PEC chair will request these in case of any claim against MOWW that includes your area of responsibility. The PEC Chair is listed in the National Directory and my email is DandDMinor@aol.com, Vice Chair is debdombeck@gmail.com.

THE POLICY MANUAL PROVIDES HELPFUL INFORMATION

- Please look at our CINC’s Strategic Goals for 2015/16 (Usually Page 2 of the NC Book) where the Chapter Commanders and others in the Chain of Command are challenged to push for more students & more time educating those students. It is easy to read & follow. Please review them. I believe our PE Outreach Program in PE has impacted and will continue to IMPACT all Strategic Goals!!!
- The funding for all of our programs comes from many sources & types but the predominant ones are first; the Chapters, Departments and Regions out of their own pockets/funds; second; Companions that have established funding organizations (501 (c) 3); third, organizations designed to support our efforts such as the Youth Enrichment Fund, Inc., Patriotic Education Information, Inc., for Key to the Constitution and Ten Best Speeches and the money for all of them from different sources from the Hann-Boswell Chapter and the Texas PEF. Even with this outside help each individual YLC and supporting MOWW entity must continue to seek support from corporations, other service organizations, philanthropic organizations, etc. to survive. For Example in AZYLC: local Chapters of: Korean War Veterans, AUSA, MOAA, MOPH, American Legion, OCS, etc., and each sponsored the cost of one student. I know of others with donations from SERTOMA, Kiwanis, AFA, USAA, etc. That is just a start!!
- We continue to be recognized by the National Association of Secondary School Principals (NASSP) for our Patriotic Education Activities for 2014/15. It officially starts each school year in SEP and we have again been recognized for 2015/2016. You can advertise their accreditation (each Principal of your local High School will have that list showing our MOWW Youth Leadership Conference Program) for this coming school year in SEP. The NASSP Seal will be on the MOWW Web Site (moww.org)

MOWW’S PHOENICIAN AWARD HONORS EXCEPTIONAL ACHIEVEMENT

- The Phoenician had been traditionally presented each year at National Convention. We had outstanding presentations now at the winners’ local peer award ceremonies. The winner for 2014 but presented in 2015 is Mark O. General the Outstanding student from the New England YLC held at Norwich University in VT, LTC Michael Jarvis, Director. You can read his essay in this book and in the MAR 2015 Issue of the OR. MARK has received a \$2000 check for his efforts, presented by the CINC Captain John Hayes at a peer ceremony at his



HS. First Runner Up, Emily Brandt, is from the Northwest YLC at Pacific Lutheran University in Tacoma, Washington. She received a check for \$1,000. Second Runner Up was Bertilio Correa from Spirit of America YLC at Valley Forge, PA and he received a check for \$500. Congratulations to those who sponsored and supported those outstanding students! Wouldn't you be proud, if that was one you sponsored from your chapter?

We are looking forward to a great year with all your support. Again take a look at the March YLC issue of the Officer Review and see where all the Multi Day YLC are conducted (back page) and read the articles on Single Day & Two Day YLC and other types of presentations and see how you can help! YLC Directors should be taking great photos and writing their articles for the MARCH 2016 *Officer Review*[™] which deals strictly with Patriotic Education! Patriotic Education articles written about Massings of the Colors and other local PE events are requested throughout the year. These are appropriate for "Chapter in Action" articles on our periodic *Officer Review*[™], therefore keeping us aware of PE activities throughout the year

As I complete this last 8 years I cannot believe how wonderful an experience it has been to work with such great young adults: the future of our Nation. Thanks again to all Companions, their families & friends; the Counselors, Team Leaders and staffs for your support of the PE Program and what you and they do for the YOUTH of our Nation!

FOR THE GOOD OF THE ORDER

RICHARD E. MINOR, COL, USA (Ret)
Chair, Patriotic Education Council

Enclosure:
YLC Article Guidelines



CHIEF'S NOTES: GUIDELINES FOR SUBMITTING YLC ARTICLES

Submitting YLC Articles and Photos

- Articles.
 - Email articles to www.moww.org. Use Microsoft Word.doc or .docx (no hardcopy submissions)
 - Use the following subject for the email: **OR YLC ARTICLE (Insert YLC Name)**
- Photos.
 - Upload photos to MOWW'S YLC **Flickr** account.
 - Go to: www.flickr.com | User ID: [ab.morrill3](#) | Password: [Mowwylc1919](#)
NOTE: The User ID & Password are case-sensitive / Select the specific "Set" (named folder) for your YLC



Picking the Author Early is Job #1

- The YLC Director normally writes the article but any YLC staff member can write it—and so can YLC students.
- The YLC Issue is an advertising tool for MOWW and a recruiting tool to motivate students to attend YLCs. The YLC Issue also stimulates parents and teachers to nominate students to attend YLCs, encourages contributors to donate to YLCs, and motivates veterans to join MOWW.

Articles Do Not Have to be Lengthy to be Excellent

- Each multi-day YLC may submit one article. Article length depends on if the YLC is a single or multi-session.
 - Article length is ≤ 500 words for YLCs with one session in an operating year, e.g., the New Jersey YLC.
 - Article length is ≤ 800 words for YLCs with multiple sessions in an operating year, e.g., New England.
- Exception: Each YLC location of the Southwest YLC family of YLCs will have a separate article of ≤ 500 words.

Good Photographs Grab the Reader's Attention

- Each YLC should appoint a YLC photographer as a sole duty.
- Photos should reflect a mix of activities showing students, presenters, instructors, staff, etc., interacting.
 - Photographs should show YLCs are fun, informative, challenging and beneficial. They should reflect interest, action and enjoyment (vs. merely having static group shots, e.g., "line-ups.")
 - Photos **must** be at ≥ 300 DPI taken only with a digital camera. Cell phone cameras are OK if they produce photographs that are ≥ 300 DPI. Do not use the "date stamp" function on your digital camera. Do not use film cameras.



Crisp Narrative Keeps the Reader's Interest

- Articles should exemplify effective writing that is clear, accurate and concise—that really tells a story that excites the reader.
- Since all YLC articles mention the YLC curriculum, do so in a way that distinguish the specific YLC's personality, etc.
 - Highlight the YLC curriculum, location, special events, speakers and student comments. Mention top students, student leaders, faculty and speakers. Cite full ranks, names, etc.
 - Since YLC articles report on YLC benefits to a student's education and development, articles should be upbeat.
- Other effective writing tips:
 - Use "active voice" vs. "passive voice."
 - Use Active Voice: "Our troops defeated the enemy."
 - Avoid Passive Voice: "The enemy was defeated by our troops."
 - Keep sentences to ≤ 15 words and vary sentence length.
 - Use "Spell Check" and "Grammar Check" functions.

INSTEAD OF

Make an examination of . . .

Present a comparison of . . .

Be in agreement . . .

Perform an analysis of . . .

Produce an improvement in . . .

WRITE

examine

compare

agree

analyze

improve



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

RESERVE OFFICER TRAINING CORPS (ROTC) COMMITTEE

ROTC Annual Reports and Strategic Goal Support

- As of 28 June, I had received only 24 Annual ROTC Reports out of 106 chapters (25%). All chapters should be providing a JROTC/ROTC support IAW Strategic Goal (SG) 2.B.2.:
 - “Together, all chapters support every JROTC/ROTC program (detachment) by presenting MOWW’s Senior and Junior ROTC medals, ribbon bars and certificates.”
 - I know that most chapters are supporting the ROTC/JROTC units in their area but I cannot, as a committee chair, give an accurate accounting of the SG goal without 100% of the chapters reporting their support.

Senior ROTC: Senior ROTC programs at colleges and universities remain the same. The Navy JROTC and Air Force JROTC programs are continuing to deactivate programs with continued low enrollment.

- Navy JROTC is replacing the deactivated units with Navy National Defense Cadet Corps (NNDCC) units that have sustained enrollment for two or more years, but they are not starting any new units.
- Air Force JROTC is starting up new units when low enrollment units are deactivated. There is no additional information on Army or Marine Corps JROTC deactivations or startups.

A review of the ROTC and JROTC websites was conducted. It was found that all of the websites listed below are still user friendly and cross referencing units to states and colleges and high schools in the state are easy.

- It was noticed that the units listing is normally updated just prior to the new school year, so units that started after the beginning of the 2014/2015 school year are not necessarily there.
- MOWW Regions and Chapters remain primary in determining if all of the units in their area are being supported.

I highly recommend that once the new school year starts this fall, contact all of your units that you support, verify Instructor changes and ask if they know of any units that have been deactivated or started up. That is what I do with my 96 units in the Puget Sound Chapter and it is very effective.

Chapters are commended for their continued support of all ROTC and JROTC programs.

FOR THE GOOD OF THE ORDER

ALAN M. MANDIGO, CDR, USN (Ret)
Chair, ROTC Committee



STANDING COMMITTEE REPORTS
(OUTREACH PROGRAMS)

SCOUTING COMMITTEE

Committee Members:

- MAJ Robert J. Williams, Chairman
- LTC Orin Lee Peters (BSA Rep)
- Col Robert F. Schlegel, Jr (BSA Rep)
- Ms Deborah Kerr-Minor (GSA Rep)
- Ms Linda Ebert-Aliff
- Col David Gibson, VCINC, Oversight
- Region Scouting Coordinators

Note: Lt Col Orin Lee Peters will be stepping down as BSA Rep after his many years of service to the committee. Col Bob Schlegel has agreed to step into his shoes as the BSA Representative.

Committee Responsibilities. Boy/Girl Scouts Committee: This committee shall be responsible for monitoring activities of the Boy Scouts of America and the Girl Scouts of the USA, their rules and programs, and report all matters of interest, with appropriate recommendations, to the national leadership – Commander-in-Chief, the National General Staff, and the National Convention. The committee shall also monitor the recommendations of Chapter Boy/Girl Scouts programs, giving assistance where appropriate, reporting to National Headquarters all issues with reference to chapter activities and the Boy/Girl Scout programs.

2014/2015Goals:

- The primary efforts will involve developing a reference data base which identifies the various BSA and GS in USA Councils with the Chapters of the Order.
- Work with the GS USA National Headquarters to ensure MOWW is listed as an Affiliate on their national website.
- Provide an MOWW Information Booth at the 2015 BSA National Convention in Tampa, FL
- Expand the Annual Scouting Report to serve as the submission package for an Annual Chapter Scouting Award to identify the best Scouting Programs in the Order and add it to the Policy Manual as an addendum.
- Create an application form for the MOWW BSA Community Organization Award (Square Knot) to be added to the Policy Manual as part of the award criteria.
- Provide an article on the MOWW for publishing in both the BSA and GS in USA National publications to include the updated processes for obtaining the MOWW Eagle Scout and GS Gold Award certificates from the National Headquarters.



- Expand the level of involvement by the Region Scouting Coordinators working with their Chapters to increase the Scouting activities within our Chapters and expand the number of Chapters recognizing both the Eagle Scouts and the Gold Award Recipients.

Comments Regarding 2014/2015 Goals:

- The efforts in developing a reference data base which identifies the various BSA and GS in the USA Councils with Chapters of the Order is still on-going and requires support from both the BSA and GS in the USA National Headquarters – it continues to be a work in progress.
- The GS USA National Headquarters is still working on their definition and identification of National Affiliates – in the meantime we will continue under the current Resolution of Mutual Support.
- Major Williams attended the 2015 BSA National Convention which was held in Atlanta GA May 19-22, not Tampa FL as previously reported. Unfortunately, booth space was not available in order to present MOWW information. Major Williams attended the meeting of the Community Relations Task Force, of which MOWW is a member. Lt Col Oren Lee Peters was unable to attend due to health reasons. Going forward for the coming year, the task force will be working to collect information from the National Charting Partners regarding their support of scouting – this will become an annual reporting requirement to the BSA. The task force is also working on adding the criteria for each of the National Chartering Partners Community Service Award (Square Knot) to be included on the BSA web site identifying which organizations offer the Community Service Award to their members. Major Williams also met with National BSA Representatives of the Venturing and Sea Scout programs and discussed the potential for the Order to expand its BSA recognition beyond the Eagle Scout Certificates and include certificates for both the Venture Summit and the Sea Scout Quartermaster awards. This will require a revision to the BSA Resolution of Mutual Support.
- The revision of the Annual Scouting Report to serve as a submission package for an Annual Chapter Scouting Award has been completed and is used for the 2014/15 submissions.
- This year there were NO nominations for the MOWW BSA Community Service Organization Award (Square Knot).

2015/2016 Goals:

- Continue the effort to develop the reference data base identifying the BSA and GS Councils related to the Chapters of the Order
- Revise the BSA Resolution of Mutual Support to include recognition of those individuals earning the Venture Summit and/or Sea Scout Quartermaster Award in addition to the Eagle Scout Award
- Continue to work with the GS USA National Headquarters as they work to re-define their National Affiliates.



- Continue to work with the BSA National Committee to have access to an MOWW Information Booth at the 2016 BSA National Convention in San Diego CA.
- Expand the Annual Scouting Report to serve as the submission package for an Annual Chapter Scouting Award to identify the best Scouting Programs in the Order and add it to the Policy Manual as an addendum.
- Provide an article on the MOWW for publishing in both the BSA and GS in USA National publications to include the updated processes for obtaining the MOWW Eagle Scout and GS Gold Award certificates from the National Headquarters.
- Expand the level of involvement by the Region Scouting Coordinators working with their Chapters to increase the Scouting activities within our Chapters and expand the number of Chapters recognizing the BSA Eagle Scout/Venture Summit/Sea Scout Quartermaster, and GS USA Gold Award Recipients.

2014/2015 Scouting Report Results

	2014/15	2013/14	2012/2013	2011/2012	2010/2011
No. Chapters Reporting	40	36	11*	17*	20*
Boy Scout Coordinator	22	23	9	12	14
No. Companion Eagle Scouts	33	45	26		26
Eagle Scout Certificates	698	883	837*	528*	1049*
Venture Silver Award Certificates	17				
Girl Scout Coordinator	21	22	9	5	2
No. Companion GS Gold Award Recipients	0	2	1	0	2
Gold Award Certificates	495	431	1306*	3804*	2532*
No. BSA Community Service Organization Award (Square Knots)	0	7	4	3	6

*Note: * includes certificates provided from BG Bultman Chapter.*

Summary of Scouting Outreach Program Activities

- The number of Chapters for which information was received this year was slightly more than the number received last year. Data was reported regarding 40 Chapters. However, only 26 actually submitted reports prior to submission of this report; and 14 of the 40 Chapters for which information was received, reported no activity or involvement in the Scouting Outreach Program – no explanation was provided regarding the lack of involvement. There was however, first time or increased activity reported by several of the Chapters. Form 14s or e-mailed data was reported from 100% of the Chapters in ONLY two Regions (IV and XIII). It was disappointing to receive NO reports or data from Chapters in Regions II, III, VI, X and XI - again with no explanation regarding the failure to report.



- While one third of the Chapter Reports reflected negative activity, the majority indicate an increase in activity being reported by the Chapters.
 - Much of the activity reported goes beyond the presentation of the Eagle Scout and Gold Award Certificates. Some Chapters continue to have difficulties with their local Girl Scout Councils in being able to get involved with the Gold Award programs. Active involvement by Region Scouting Coordinators reaching out to their Chapters and providing assistance would be extremely beneficial. (Region XIII provided a detailed report on the status of the Scouting Program for all of the Chapters within that region identifying where assistance has been beneficial and where further assistance is needed.
 - This also points out where the problems are not just with the Scouting Program, but are more systemic. Companions continue to serve as advisors for Eagle Scout and Gold Award projects and Scouting Units provide Color Guards for MOWW meetings, Massing of the Colors, Veterans Day, Memorial Day and Flag Day programs. Of special note is the Denver Chapter, in preparing their Eagle Scout Certificate presentations the Chapter learned that 17 individuals were part of the BSA Venture Program and would be receiving their Venture Silver Award. Lt Evan Totten, Region XIII and Chapter Scouting Coordinator, in coordination with the National Boy/Girl Scout Committee Chair, created a suitable MOWW Venture Silver Award Certificate which was then presented to the 17 individuals. This certificate is suitable as a template for the Venture Summit and Sea Scout Quartermaster awards.

The Order continues to have active membership with the BSA at the National level with membership on the Community Relations Task Force attending meetings in May and October 2014 and February and May 2015. This provides MOWW visibility with other National organizations. The Scouting Committee is in contact with the GS USA National Headquarters and continuing to work on their definition of the National Affiliates as the Girl Scouts continue to move forward developing their strategic plan.

FOR THE GOOD OF THE ORDER

ROBERT J. WILLIAMS, Major, USAF (Ret)
Chair, Boy & Girl Scouts Committee



STANDING COMMITTEE REPORTS

(INTERNAL PROGRAMS)

BUDGET COMMITTEE

The Budget Committee prepared and submitted, through the Commander-in-Chief, a budget for the forthcoming year for the Pre-Convention Budget Committee Meeting (Encl. 1). This budget is the basis of the overall expenditures of the incoming administration and shall be based on a realistic appraisal of income. No excess expenditures over income may be authorized herein. The committee also prepared a Resolution outlining the limits of expenditure (Encl. 3). Upon the approval of the budget and the resolution by National Convention, neither the Budget nor the Resolution may be amended or changed without the approval of the Executive Committee or National General Staff.

Please also see the Treasurer General, Chief of Staff's and MOWW Trustee reports.

FOR THE GOOD OF THE ORDER

SVCINC RUTH L. HAMILTON, USA (Ret)
Chair, Budget Committee

Enclosures:

1. MOWW Budget Plan (2015-2018)
2. MOWW Budget Plan Resolution



Enclosure 1: MOWW Budget Plan (2015-2019)

PRELIMINARY - MOWW BUDGET PLAN						
MOWW Operating Years (OY) 2014-2018 As of: 30 June 2015 V.1						
July 2014 - June 2018						
FISCAL YEAR SUMMARY Income & Expenses	Actual FY 2013-2014	Budgeted FY 2014-2015	Actual FY 2014-2015	FORECAST 2015-2016	FORECAST 2016-2017	FORECAST 20178-2018
Gross MOWW Fund Income	\$ 1,163,067.01	\$ 778,349.74	\$ 25,963.00	\$ 778,349.74	\$ 810,756.19	\$ 869,352.63
Gross Gist Blair Fund Income	\$ 47,610.00	\$ 35,000.00	\$ 7,378.34	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00
Gross Non-Trust Income	\$ 190,462.00	\$ 196,000.00	\$ 247,345.00	\$ 206,000.00	\$ 206,000.00	\$ 206,000.00
Gross Income	\$ 1,401,139.01	\$ 1,009,349.74	\$ 280,686.34	\$ 1,019,349.74	\$ 1,051,756.19	\$ 1,110,352.63
Gross Expenses	\$ 848,637.02	\$ 823,925.00	\$ 840,490.01	\$ 795,000.00	\$ 795,000.00	\$ 795,000.00
Net Income	\$ 552,501.99	\$ 185,424.74	\$ (59,803.67)	\$ 224,349.74	\$ 256,756.19	\$ 315,352.63
GROSS NON-TRUST INCOME	Actual FY 2013-2014	Budgeted FY 2014-2015	Actual FY 2014-2015	FORECAST 2015-2016	FORECAST 2016-2017	FORECAST 20178-2018
Gross Non-Trust Income	\$ 190,462.00	\$ 196,000.00	\$ 247,345.00	\$ 206,000.00	\$ 206,000.00	\$ 206,000.00
National Dues (RM, PM, PM Instal)	\$ 71,188.00	\$ 65,000.00	\$ 48,119.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00
Merchandise Sales	\$ 23,671.00	\$ 30,000.00	\$ 61,990.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00
CINC Solicitation	\$ 84,934.00	\$ 90,000.00	\$ 92,311.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00
Unsolicited Donations	\$ 10,669.00	\$ 11,000.00	\$ 44,925.00	\$ 11,000.00	\$ 11,000.00	\$ 11,000.00
GROSS EXPENSES	Actual FY 2013-2014	Budgeted FY 2014-2015	Actual FY 2014-2015	FORECAST 2015-2016	FORECAST 2016-2017	FORECAST 20178-2018
Gross Expenses	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!
OPERATIONS	\$ 318,072.00	\$ 348,775.00	\$ 292,061.18	\$ 366,525.00	\$ 366,525.00	\$ 366,525.00
Employee Wages/Taxes	\$ 244,211.00	\$ 258,000.00	\$ 231,275.00	\$ 270,000.00	\$ 270,000.00	\$ 270,000.00
Employee Benefits (Insur, 401 K)	\$ 9,794.00	\$ 16,600.00	\$ 4,077.00	\$ 16,600.00	\$ 16,600.00	\$ 16,600.00
Office items (Bank fees, Payroll fees)	\$ 21,337.00	\$ 20,000.00	\$ 25,067.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
Annual Audit	\$ 6,225.00	\$ 6,350.00	\$ 1,000.00	\$ 6,450.00	\$ 6,450.00	\$ 6,450.00
Charitable Contributions	\$ 375.00	\$ 375.00	\$ -	\$ 375.00	\$ 375.00	\$ 375.00
Commercial Insurance	\$ 8,808.00	\$ 8,850.00	\$ 9,388.45	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00
YLC Support	\$ 600.00	\$ 600.00	\$ -	\$ 600.00	\$ 600.00	\$ 600.00
CINC Travel	\$ 9,814.00	\$ 15,000.00	\$ 5,646.91	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
VCINC Travel (\$2K per VCINC x 4, \$3K)	\$ 4,955.00	\$ 11,000.00	\$ 4,517.60	\$ 11,000.00	\$ 11,000.00	\$ 11,000.00
EXCOM Meetings	\$ 11,953.00	\$ 12,000.00	\$ 11,089.22	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
FINANCIAL DEVELOPMENT	\$ 11,511.00	\$ 11,750.00	\$ 12,258.79	\$ 12,350.00	\$ 12,350.00	\$ 12,350.00
CINC Solicitation (Processing)	\$ 11,511.00	\$ 11,750.00	\$ 12,258.79	\$ 12,350.00	\$ 12,350.00	\$ 12,350.00
CHAPTER SUPPORT	\$ 262,072.02	\$ 209,850.00	\$ 225,996.02	\$ 209,850.00	\$ 209,850.00	\$ 209,850.00
PM Dist to Chapters	\$ 234,976.00	\$ 185,000.00	\$ 205,042.02	\$ 185,000.00	\$ 185,000.00	\$ 185,000.00
Promotional Materials	\$ 1,773.02	\$ 3,500.00	\$ 1,550.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
US Postal Service	\$ 839.00	\$ 2,500.00	\$ 1,059.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Pitney Bowes Meter (Lease)	\$ 5,673.00	\$ 5,750.00	\$ 12,815.00	\$ 5,750.00	\$ 5,750.00	\$ 5,750.00
Pitney Bowes Postage Machines	\$ 6,311.00	\$ 6,500.00	\$ 5,530.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00
Advertising	\$ 5,500.00	\$ 3,000.00	\$ -	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Postage Machine - UPS	\$ -	\$ 600.00	\$ -	\$ 600.00	\$ 600.00	\$ 600.00
United Parcel Service	\$ 7,000.00	\$ 3,000.00	\$ -	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
CHAPTER DEVELOPMENT	\$ -	\$ 10,500.00	\$ -	\$ 10,500.00	\$ 10,500.00	\$ 10,500.00
Cadres (Promotional Materials)	\$ -	\$ 3,500.00	\$ -	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
New Chapters (Chapter Flags)	\$ -	\$ 3,000.00	\$ -	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Chapters (Continuity Books)	\$ -	\$ 4,000.00	\$ -	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
YOUTH LEADERSHIP	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Youth Leadership Conference (YLC) Video	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00



Enclosure 1: MOWW Budget Plan (2015-2019), *continued*

PRELIMINARY - MOWW BUDGET PLAN						
MOWW Operating Years (OY) 2014-2018 As of: 30 June 2015 V.1						
July 2014 - June 2018						
GROSS EXPENSES	Actual FY 2013-2014	Budgeted FY 2014-2015	Actual FY 2014-2015	FORECAST 2015-2016	FORECAST 2016-2017	FORECAST 2017-2018
NATIONAL CONVENTION	\$ 18,193.00	\$ 18,500.00	\$ 12,600.69	\$ 13,500.00	\$ 13,500.00	\$ 13,500.00
MOWW Convention Support	\$ 18,193.00	\$ 18,500.00	\$ 12,600.69	\$ 13,500.00	\$ 13,500.00	\$ 13,500.00
AWARDS & PRIZES	\$ 13,115.00	\$ 13,875.00	\$ 12,950.00	\$ 13,875.00	\$ 13,875.00	\$ 13,875.00
Annual MOWW Streamers	\$ 30.00	\$ 100.00	\$ -	\$ 100.00	\$ 100.00	\$ 100.00
Phoenician Award	\$ 3,500.00	\$ 4,100.00	\$ 3,500.00	\$ 4,100.00	\$ 4,100.00	\$ 4,100.00
VADM Dyer Writing Prizes	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00
Service Schools (e.g., Senior Service Schoo	\$ 160.00	\$ 250.00	\$ -	\$ 250.00	\$ 250.00	\$ 250.00
CAPT Saterlee Award (USCG)	\$ 400.00	\$ 400.00	\$ 800.00	\$ 400.00	\$ 400.00	\$ 400.00
MOWW Recruiting Awards (Policy Manua	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00
OFFICER REVIEW	\$ 140,904.00	\$ 149,000.00	\$ 144,706.35	\$ 148,000.00	\$ 148,000.00	\$ 148,000.00
Mercury Publishing	\$ 74,969.00	\$ 77,000.00	\$ 70,491.41	\$ 71,000.00	\$ 71,000.00	\$ 71,000.00
US Postal Service	\$ 19,935.00	\$ 22,000.00	\$ 21,415.00	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Contractor Payroll	\$ 46,000.00	\$ 50,000.00	\$ 52,799.94	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00
FACILITY INFRASTRUCTURE	\$ 44,052.00	\$ 40,925.00	\$ 45,268.51	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00
Building Maintenance & Repair	\$ 15,483.00	\$ 20,000.00	\$ 23,438.49	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
HVAC Service Contract	\$ 9,488.00	\$ 1,500.00	\$ 410.00	\$ 500.00	\$ 500.00	\$ 500.00
Utilities (Electrical, Water, Sewage)	\$ 3,585.00	\$ 3,700.00	\$ 5,576.31	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00
Home Owners Association	\$ 4,160.00	\$ 3,800.00	\$ 4,317.00	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00
Intellectual Property	\$ 609.00	\$ 750.00	\$ -	\$ 750.00	\$ 750.00	\$ 750.00
State Registration Taxes/ Dues (MD, VA)	\$ 1,045.00	\$ 1,100.00	\$ 1,125.00	\$ 1,100.00	\$ 1,100.00	\$ 1,100.00
Real Estate Taxes	\$ 9,054.00	\$ 9,400.00	\$ 9,615.85	\$ 9,650.00	\$ 9,650.00	\$ 9,650.00
Personal Property Taxes	\$ 628.00	\$ 675.00	\$ 785.86	\$ 800.00	\$ 800.00	\$ 800.00
INFO TECH INFRASTRUCTURE	\$ 40,718.00	\$ 17,500.00	\$ 45,148.12	\$ 18,250.00	\$ 17,250.00	\$ 17,250.00
IT Hardware	\$ 1,393.00		\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
Software/Training	\$ 1,570.00	\$ 2,500.00	\$ 2,210.61	\$ 1,000.00	\$ 1,500.00	\$ 1,500.00
Telephone Expense (AT&T, Verizon)	\$ 2,630.00	\$ 2,500.00	\$ 699.71	\$ 750.00	\$ 750.00	\$ 750.00
Network/Server/Support (CIRACOM)	\$ 18,130.00	\$ 5,000.00	\$ 24,066.44	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Comcast Internet/Email/Web Domain	\$ 3,103.00	\$ 3,000.00	\$ 2,832.36	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Website - American Eagle (Develop Websi	\$ 6,225.00	\$ -	\$ 5,799.00	\$ -	\$ -	\$ -
Website - Ironistic (Develop E-Commerce	\$ 7,667.00	\$ -	\$ -	\$ -	\$ -	\$ -
Serv Contracts - (Ofc IT,Website, E-Comr	\$ -	\$ 4,500.00	\$ 9,290.00	\$ 1,000.00	\$ 10,000.00	\$ -



Enclosure 2: MOWW Budget Plan Resolution

2015-2016 MOWW Budget Authority Resolution

Move that a budget resolution be adopted to accept the Budget Committee's FY 2015-2016 Budget Plan, and that any adjustments thereto be made only after the Executive Committee of the General Staff or the General Staff approves such adjustments in accordance with the MOWW Bylaws, Article VIII, Sections 2-3.



STANDING COMMITTEE REPORTS
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FINANCE COMMITTEE

The Finance Committee conducts the Quarterly Financial Reviews (QFR), which consider the Order's financial governance needs, evolving financial management workload requirements, the fiscal quarters of the Military Order, investment, income and revenue streams, the receipt timing of fund and other statements, General Staff session timing (in convention) and fiscal strategy and performance issues and needs.

The QFR schedule, location and attendees follow. Out of area members participate via www.freeconferencecall.com. This arrangement works quite well. Pre-meeting discussions and staffing and coordination with Committee members and others occur before each meeting.

- Date/Time: Fifth Thursday of, April, July and October 2015, at 1300 EST.
- Location: HQ MOWW
- Members (IAW MOWW Bylaws, Article V):
 - Chief of Staff (Co-Chair),
 - Treasurer General (Co-Chair)
 - SVCINC (Chair, Budget Committee)
 - Chairman, MOWW Board of Trustees
 - Assistant Treasurer General
- Non-Member Staff Support:
HQ MOWW/Director of Finance (DF)



Process:

- Excluding Federal holidays, HQ MOWW/DF prepares and distributes all QFR financial exhibits via electronic means one week before each quarterly meeting, i.e., NLT the third Thursday of April, July and October 2015. This gives QFR members the information and time needed to prepare for quarterly meetings. These exhibits include the Budget, the Balance Sheet, and the Profit & Loss Statement.
- On behalf of the Co-Chairs, the DF also calls for agenda items at that time, although committee members may submit agenda items at any time. Agenda item submission timing considers the research and preparatory work necessary by the submitter and others, which necessarily involves intra-committee coordination.

For the coming Operating Year (Jul 15-Jun 126), the Committee will consider several issues, in addition to its normal responsibilities, to address future financial governance and management needs. These may culminate in recommendations to the EXCOM. Potential examples include:



- Timing disconnect issues resulting from the end MOWW Fiscal Year (EOM June), lag time due to receiving monthly statements with ~30 days latency (EOM July), analysis (~two weeks), Convention Book publication timing (EOM Jun), and the typically dates associated with the annual MOWW Convention (first half of August).
- Enhancements to better achieve collaborative and integrated financial management among the major actors of MOWW's Financial Management Team. This will be accomplished by clarifying responsibilities, processes and information-sharing, and by enhancing vertical and horizontal integration.
- The initiatives immediately above could include making the current Financial Development Committee a sub-committee of the Finance Committee, that that committee's chair becoming a member of the Finance Committee—a view supported by the Chair, Financial Development Committee.
- Another potential initiative offered would be to re-establish the MOWW Budget Committee as another sub-committee of the Finance Committee, with its chairman continuing to serve as a member of the Finance Committee. This was applied in the fourth quarter meeting of the Finance Committee, which held a joint meeting with the Budget Committee.
- Further develop and implement the "Friends of MOWW" initiative, perhaps along the lines of the Naval Academy Alumni Association, which has established various "donor societies" to encourage greater levels of financial support from its members.

In closing, this increasingly coordinated financial governance process is working well, and shows great potential for even more benefits in the future.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF
Co-Chair, Finance Committee



STANDING COMMITTEE REPORTS
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FINANCIAL DEVELOPMENT COMMITTEE

The main focus of the committee this operating year was fine-tuning and preparing its fund-raising initiatives for posting to the MOWW national website. The following is a summary of the committee's overall activities:

CINC Solicitation - three annual solicitations were executed by the Chief of Staff. The last report published indicated that the Order had achieved the \$90,000 goal for this Operating Year (see the Chief of Staff report).

Legacy Program – the Legacy Program, which provides Companions the information and means for making testamentary bequests or outright gifts to help sustain the long-term financial health of the Order, is supported by a “Planned Giving Guide,” which has been completed and is now posted to the MOWW national website in the “Tips & Guides” section for use by all Companions.

Friends of MOWW – The final drafts of support documents for this chapter fund-raising initiative have been completed and are awaiting posting to the MOWW national website. This initiative provides Chapters and individual Companions the means to solicit cash or “in-kind” donations to support the patriotic missions of the Order at the “chapter” level. Detailed information and supporting documents for implementation and execution of this fund-raising program should be available to all Companions on the MOWW national website sometime following the conclusion of the National Convention in August 2015.

A few MOWW chapters have requested and received advance copies of the information and documents needed to implement this program, and are already pursuing local fund-raising efforts to help support their patriotic missions.

Officer Review™. The committee provided the Chief of Staff a comprehensive article for publication in *Officer Review*™, which outlines the specifics of the above fund-raising programs and asks for Companion volunteers to help staff the Financial Development Committee. The article is awaiting publication.

New Initiatives. The committee is now researching the legal, fiduciary and administrative requirements for the implementation of a new fund-raising program titled: “MOWW Endowment Fund 50/50 Certificates.” When one considers the paucity of interest that Companions now receive on money deposited in simple savings or money-market accounts, there may be an opportunity for Companions to make a better rate of return on some of their cash assets by investing them in the MOWW Endowment Fund.

If feasible, this program would allow MOWW Companions to invest in the MOWW Endowment Fund by purchasing individual “certificates” with a face value of \$1,000. Such Companions would receive dividend income from the Endowment Fund and also receive credit for a tax-deductible donation to the MOWW. In other words, the return on investment received in a calendar year by the Endowment Fund would be shared “50/50” with the Companion holding the certificates. Certificates purchased by Companions would also be eligible for redemption at their “face value” on any anniversary of purchase.



Clearly, this is a compelling and challenging idea, which could allow Companions to “invest” in MOWW and receive tangible income and modest income tax relief in return for their financial support.

USAA Support for MOWW Chapters. Recently completed research revealed that MOWW chapters are not eligible for individual \$300 stipends from USAA, because the MOWW does not have an “affinity” partnership with USAA. Previous application for “affinity” status with USAA was declined by USAA, due to our organization’s small membership size, declining membership growth and little opportunity for USAA to derive a significant business interest from providing such support. However, through the USAA Military Affairs Department, the MOWW may qualify for “grant” support for very specific purposes. To this end, the Financial Development Committee recently submitted a grant request to USAA for \$11,000 to help defray the cost of providing ROTC/JROTC Awards of Merit and Scouting certificates which are funded directly by MOWW Headquarters. A response to this grant request is expected within by 1 September 2015.

Community Reinvestment Act (CRA). As part of federal legislation which resulted from national bank lending practices over the past several years, the Community Reinvestment Act requires federally-chartered banking institutions to set aside a part of their earnings for community support. The Financial Development Committee is now working on preparing guidance for MOWW chapters to enable them to apply for grants for support of patriotic, memorial and veteran-centric events in their local chapter areas.

Committee Staffing. All Companions should be made aware that the work accomplished by the Financial Development Committee for the past four years has been done by only one or two Companions. To effectively operate and sustain the financial development programs already created, and support those in process, the committee must have a much larger staff. Therefore, Companions are asked to volunteer for the following unfilled positions on the Financial Development Committee:

- Two Companions who are either: Certified Financial Planners (CFP’s); Chartered Financial Consultants (CFCs); Certified Public Accountants (CPA’s); or Estate Planning or Tax Attorneys. They would serve as “facilitators” for the “Legacy Program” to “explain” (but not “advise”) interested Companions on the various ways in which they can make outright gifts or bequests to the Order.
- Two Companions who would serve as “advisors” or “mentors” to MOWW chapters on the implementation and operation of the “Friends of MOWW Program.”
- Two Companions who have experience as “Grant Writers,” or who would be willing to be trained and used as grant writers to solicit large-dollar donations from governmental, corporate or charitable sources to help fund the operations of the Order.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, USN (Ret)
Chair, Financial Development Committee



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CHAPTER ACTIVITIES COMMITTEE

At the beginning of the year I asked that Chapter Commanders and/or Adjutants send their comments on what was working and what was not in support of the CINC's Goals. Although response was limited, it became obvious while reviewing Chapter newsletters on the "members only" website that many chapters are engaged and actively meeting CINC goals in support of the Preamble. Over the past week, Chapters have been forwarding their inputs to the annual report for consideration of awards. The reports are few when considering the number of Chapters, but overwhelming when considering activities being accomplished throughout the contiguous United States. Chapters in many locations are having a significant impact in their respective communities and making a difference in educating our future and current leaders. Progress!

Many organizations throughout the United States are actively engaged in supporting our returning veterans. A "Thank You for Caring" note sent to the Hampton Roads Chapter in Virginia nicely expresses appreciation of our Chapters in providing comfort items to our hospitalized veterans. Director of the Hampton VA Center, Michael Dunfee, stated that "your thoughtfulness reflects the concern and compassion that our community feels for our veterans. It doesn't get any better than that.

Moving to the South and West into San Antonio, Texas gives insight in how Chapters not able to host a Youth Leadership Conference are actively supporting conferences in their local area. A challenge to members of the Chapter suggested that members consider volunteering to serve at one of the five YLC's in Texas. Two Pinson Chapter companions are among the counselors attending the Texas Wesleyan University YLC this year. The Chapter is also providing funds to support twenty attending students. According to the Pinson Chapter the YLC Program is "a most important part of our service as an MOWW chapter." They have a rich history of participation over the past several years.

Setting goals for the chapter is important and when you have active participation by a large group of members the list can be impressive; more importantly the list can be achievable. Such is the case with the El Paso, Texas chapter. Goals this past year have included: participation in YLCs in Texas and Arizona; continuing in ROTC/JROTC recognition programs; increasing involvement in scouting programs; not only conducting a Homeland Security program, but recognizing Homeland Security personnel and distributing information on preparedness. The chapter set a goal of continuing its recognition of law enforcement and first responder personnel. Publications and publicity includes not only a newsletter but also a Facebook page. This is a Chapter that has truly entered into the twenty-first century.

Some might say that small chapters with limited numbers aren't competitive and unable to provide active participation in support of CINC goals and MOWW programs. That's certainly not the case with the Fort Know Chapter in Kentucky. With just thirty-six living members on the roles – seventeen percent under fifty years old – the chapter remains vibrant, engaged and fully supportive of the Preamble initiatives. To quote the Chapter Commander, "small in number the active base has effectively supported an extraordinary number of highly effective projects and events." Over the past year the chapter has conducted three multi-day and one single day Youth Leadership programs. MOWW National has questioned if the program the chapter uses could be developed into an



exportable package for other chapters to use in their YLC programs. In conjunction with the Hardin County Veterans Day Parade the chapter conducted its 12th annual Massing of the Colors. The Chapter coordinates and executes the entire post-parade ceremony. Just a note for those who like to write and be published, Fort Knox Chapter has had two of its five submissions to National published in *Officer Review*[™].

In closing, here are some thoughts for acquiring new members provided by the Col George C. Woolsey Chapter in California.

- Give every staff member two envelopes containing:
- MOWW Membership Applications
- MOWW Information Pamphlet
- MOWW Boy Scouts, Girl Scouts Pamphlet
- Youth Leadership Pamphlet
- Chapter "Information for Joining" Pamphlet
- Include a return envelope addressed to the Chapter adjutant

Each member has been given five (5) business cards that contain the chapter name, dates-location and address of monthly meetings. Give it a try!

Unfortunately, only 11 of 106 chapters submitted materials for entry and consideration this year.

- Although all submissions showed full support of the CINC's Strategic Plan, not all followed the Format adopted for submission (a minor point for now).
- Format was not considered in judging.

Having reviewed many of the Chapter newsletters over the past year, I feel there are many competitive chapters in MOWW who would be worthy of consideration. Getting additional chapters involved in the next year is a challenge that the committee will work on.

FOR THE GOOD OF THE ORDER

FREDERICK T. MASSEY, CAPT, USN (Ret)
Chair, Chapter Activities Committee



STANDING COMMITTEE REPORTS
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CONSTITUTION & BYLAWS COMMITTEE

There were two proposals to amend the MOWW Bylaws. There were no proposals submitted to amend the Constitution this year.

Both proposals to amend the Bylaws were recommended for adoption by the committee members.

In accordance with the provisions of the Constitution & Bylaws, no additional amendments not already received may be considered.

FOR THE GOOD OF THE ORDER

PCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)
Chair, Constitution & Bylaws Committee

Enclosure:
MOWW Bylaws Amendments (2ea)



1. Proposed Bylaws Amendment: *Establish a standing, national Veterans Affairs Committee.*

Submitter. MG Donald L. Jacka, Jr., USAR (Ret); Commander, Kansas Department (Region XI)

Current language. None.

Proposed Language. Add “Veterans Affairs Committee” to the list of standing national committees in Article VII (Committees and Councils), Section 1 (Standing National Committees).

Rational. PCINC Deborah Kash established the *ad hoc* Veterans Outreach Committee in 2013 to determine the level of involvement of Chapters, State, Department and Regions activities in Veterans Outreach. Data was collected and collated via questionnaires as to activities done in the veteran's affair and outreach area. CINC John Hayes directed MG Jacka to submit the proposal to add a new Standing committee. Additionally, MG Jacka has compiled substantial background information, which supports this proposal. The complete background, including a pertinent reference to MOWW's Preamble, is available from the Constitution & Bylaws Committee.

Committee Recommendation. The Constitution & Bylaws Committee supports the proposed amendment. Consequently, it will forward the proposed amendment to the General Staff for its consideration and vote during the Business Session of the 2015 MOWW Convention.

The Constitution & Bylaws Committee also notes approval of this proposed amendment will require the Chief of Staff to adjustment the MOWW Policy Manual.

2. Proposed Bylaws Amendment: *Update IRS Filing & HQ MOWW Certification guidance.*

Submitter. LTC Michael L. Wilgen, USA (Ret); Commander, Region III

Current language. MOWW Bylaws, Article I (Finances), Section 10 (IRS Tax Filing and HQ MOW Certification), Paragraphs A.-B.

- A. “Each “subordinate organization” or “sub-element” (in IRS parlance) of The Military Order (the “parent organization”) with an Employer Identification Number (EIN) or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19). Commanders will ensure all chapters and other applicable sub-elements will have an Employer Identification Number (EIN), and will annually file with the IRS and certify with HQ MOWW. Such subordinate organizations shall annually report their compliance (e.g., their successful IRS Form 990-N, e-Postcard filing) to MOWW Headquarters MOWW in accordance with MOWW Policy between the end of the National MOWW's tax year and 60 days later.
- B. The Headquarters MOWW of The Military Order of the World Wars will not remit funds to any chapter, etc., unless receiving proof NLT 60 days after the tax year ended that the sub-element successfully filed with the IRS, and annually certified online with HQ MOWW (www.moww.org, MOWW Form 9).
 - 1) Any subordinate organization's failure to file before 60 days after the end of any just-concluded MOWW tax year will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year.
 - 2) Payments shall not be made after the last day of the sub-element's fiscal year in which the payment was due. The Chief of Staff will deposit non-distributed funds into the MOWW Endowment Fund.



- 3) In certain circumstances, e.g., severe medical illnesses, death, or resignation or transfer of the chapter commander and treasurer, the Treasurer General may consider an extension request submitted in writing. The Treasurer General may approve or disapprove such requests on a case-by-case basis."

Proposed Language. Replace MOWW Bylaws, Article I, Section 10, Paragraphs A.-B., with the following:

- A. "The Military Order of the World Wars (i.e., the "Parent Organization") and all chapters (AKA "sub-elements") shall have an Employer Identification Number (EIN). Other MOWW sub-elements, e.g., Regions, may also have an EIN.
 - 1) Each "sub-element" (in IRS parlance) of The Military Order (the "parent organization") with an EIN or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19).
 - 2) All chapters and other sub-element having an EIN shall successfully file annually with the IRS using online IRS Form 990-N (e-Postcard), or using other IRS Forms, as appropriate. If e-Postcards are used, sub-elements must email a copy of the IRS email saying the IRS sub-element successfully filed to the MOWW Treasurer General NLT 60 days after the end of their respective tax year.
 - 3) All chapters and each sub-element with an EIN shall annually submit a MOWW Form 9 ("IRS Reporting Certification") to the MOWW Treasurer General in accordance with MOWW Policy NLT 30 September of the current year.
 - 4) In certain circumstances, e.g., severe medical illnesses, death, or resignation or transfer of the chapter commander and treasurer, the Treasurer General may consider an extension request submitted in writing. The Treasurer General may approve or disapprove such requests on a case-by-case basis."
- B. MOWW will not send funds to any chapter until receiving proof the subordinate organization successfully filed with the IRS and annually certified with the MOWW Treasurer General per paragraph A above.
 - 1) Any subordinate organization's failure to successfully file annually before 60 days after the end of any just-concluded tax year and to certify NLT 30 September will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year. Payments shall not be made after the last day of the MOWW Fiscal Year in which the payment was due.
 - 2) The sub-element's tax year will be the MOWW tax year (i.e., 1 July through 30 June of the following year, unless otherwise notified in writing by the respective sub-element.
 - 3) The Chief of Staff shall deposit non-distributed funds into the MOWW Endowment Fund."

Rational. Regarding changes to Paragraph A, the amendment should eliminate any misunderstanding that filing with IRS Form 990-N is an IRS requirement and should be completed NLT 60 days after the of their tax year. Some sub elements have a different tax year and are to file after the end of their tax year. MOWW Form 9 "IRS Reporting Certification requires other compliance items to maintain non-profit status. Regarding the rationale for amending Paragraph B., amending the lead sentence in paragraph B clarifies that both filing with the IRS and certifying with HQ MOWW are required before subordinate organizations are eligible to be remitted funds.

Committee Recommendation. The Constitution & Bylaws Committee and the Finance Committee supports the proposed amendment. Consequently, the Constitution & Bylaws Committees will forward the proposed amendment to the General Staff for its consideration and vote during the Business Session of the 2015 MOWW Convention.

The Constitution & Bylaws Committee also notes approval of this proposed amendment will require the Chief of Staff to adjustment the MOWW Policy Manual.



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ETHICS COMMITTEE

The Ethics Committee of The Military Order of the World Wars didn't have any major issues to report or referrals in the mill. The EXCOM did ask the committee to review a recommendation made by a committee member as a result of that meeting in August concerning Sexual Harassment. The committee member submitted about a four page recommendation to be added to Appendix A of the Policy Manual under Ethics.

I sent copies of the recommendation to my committee of COL John Moriarity USA and LTC Sandra Wyatt to look over for comments. I also asked the Past Commanders-in-Chief Council for their comments. In addition, I checked the policy of the committee I worked for in management for 39 years for statements, and with a lawyer I worked at my church as part of a personnel committee.

I meet with my Ethics committee by phone a number of times and we came up with a much shorter version of Sexual Harassment statements that should be added to the Policy Manual. These were submitted to CINC John Hayes and EXCOM for approval in January 2015.

The Committee would like to remind all chapter commanders and newsletter editors to be careful during election year coming that your program speakers and write-ups do not show any political leanings that would cause some members to be offended by the position shown as being endorsed by Military Order of the World Wars.

FOR THE GOOD OF THE ORDER

PCINC CLIFFORD D. WAY, JR., Colonel, USAF (Ret)
Chair, Ethics Committee



STANDING COMMITTEE REPORTS
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HISTORICAL & ARCHIVES COMMITTEE

Editor's Note: See the Historian General Report.

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC, USA (Ret)
Chair, Historical & Archives Committee



STANDING COMMITTEE REPORTS
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INFORMATION & PUBLICITY COMMITTEE

Dropbox! If your chapter is not adding your newsletters, monthly, Why Not? FY 2015 is the inaugural year for this innovative method of sharing information on the activities of every chapter, nationwide.

Prior to the creation of an MOWW Dropbox website, capable of storing unlimited amounts of data, in a universally accessible location, there was minimal mutual exchange of newsletters between chapters. A folder now has been established in Dropbox (a web-based storage site) that permits all chapters to open the folder and view the newsletters of all of the other participating chapters of MOWW, including Hawaii & Puerto Rico.

What began as a modest effort to expand inter-chapter communications, has blossomed into one of the best uses of the Internet since DARPA (or Al Gore) invented it. At first there were 6 participating chapters, then 10, then 20, until now over 40 different chapters add their newsletters to the library, each month. The site is available for any member to visit, browse, and learn about the activities of their fellow Companions.

Numerous Companions have already reported that the Dropbox folder provides an excellent source for ideas on past and present chapter projects. It currently possesses an entire year's worth of back issues (over 500 newsletters), for use in planning for the coming year. It is a treasure trove of information for any and all Commanders and Staff officers, to assist in developing creative Goals and Objectives for their own Chapters.

Dropbox has also provided an ideal method of eliminating the frustrating, time-consuming, and often costly, submissions of entry into the end-of-the-year competition for Best Newsletter. Since all of the newsletters are now available, on-line, there is no need for chapters to submit anything else. Every chapter's newsletter is already available for review and evaluation.

FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC, USA (Ret)
Chair, Information & Publicity Committee



STANDING COMMITTEE REPORTS
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LEGISLATIVE & RESOLUTIONS COMMITTEE

The Legislative & Resolutions Committee is comprised of the following Companions:

- Chair LTC King Moss II, USA (Ret)
- Vice Chair Maj Paul A. Willard II USAF (Ret)
- LTC Kenneth L. Wu, USA (Ret)
- LTC William Rapp, USA (Ret)
- Col Joseph D. Eddlemon, USMC (Ret)

The Legislative & Resolutions Committee received only one resolution proposal during the year 2014-2015, but it was submitted over a month after the point it was due. Moreover, the contents of its key paragraph were unrealistic in the judgement of the committee and given its late submission, there was not time to adequately staff the proposal within the Order. Hence, no resolution is submitted for General Staff consideration.

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC, USAR (Ret)
Chair, Legislative & Resolutions Committee



STANDING COMMITTEE REPORTS
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MEMBERSHIP COMMITTEE

Membership Committee: LTC William Rapp, Chairman, and LTC Marlon Ruiz, Vice Chairman. Members of Committee include: LTG Robert "Sam" Wetzels, MG Donald Jacka and Capt. Russell Vowinkel.

With the age of our membership being a major factor in the loss of membership, the Membership Committee has been focusing on younger veterans and areas of concentration of veterans for the formation of new Chapters. To that end, a special shout-out goes to MG Donald Jacka and COL. Brad Beasley for their outstanding efforts in creating a new Chapter of Companions in their areas. Their efforts are an inspiration to us all.

LTC Marlon Ruiz has been very active and mobile in his visits to many Chapters in the Southwest, listening to success and failure reports from Companions. He has shared his thoughts and observations with the Committee, many of which will be shared with Companions at the Convention and with Region and Chapter Commanders in post-Convention follow-up.

Speaking of Convention, This year's Convention will bring about a major change in format. Many of you have expressed a desire for more hands-on, workshop-oriented sessions rather than the typical lecture or presentation format. We heard you. This year, five of the National Committees will be using a new workshop format developed by PCINC Capt. Deborah Kash and Chief of Staff BG Arthur Morrill. Specifically to Membership, we will be doing very little lecturing, allowing the Companions to do brainstorming in the development of specialized Chapter Action Plans (CAP). You will be divided into small groups and asked to work together to develop these CAPs. At the end of the breakout sessions, each group will be able to present their plans to the whole group, thereby sharing the cumulative effort.

Don't worry about trying to take copious notes of the sessions since the presentations will be gathered and compiled into a document that will be distributed via the afore mentioned Region and Chapter Commanders, post-Convention follow-up. There will also be several handouts made available both during and after Convention. The Committee and Order leadership feel that this new format will lend itself to more fruitful and efficient effort being applied to the success of achieving Strategic Goal 1: Increasing the Membership in the Order by a net 5% and increasing Companion participation in Chapter activities.

During this past year, there have been many conversations throughout the Regions concerning the possibility of expanding the criteria by which to make more individuals eligible for membership in the Order. I would remind all Companions that it is not the size of the pool of potential members, but rather the lack of effort on the part of the existing Companions in expending the effort to do recruiting within that pool. I have heard many stories of Companions saying that they are sure that "someone else" has done the recruiting and they can't find anyone. That is the wrong attitude!

There are so many retired and active duty potential Companions that take little effort to find. Some stories have been told to me that they don't really know how to approach people to recruit. This is why we are changing our format at Convention. I urge as many of you as possible to attend this year



in Tampa. For those who are unable, for whatever reason, to attend, do not feel left out. There is a wealth of material and help available. All members of the Committee are there for you and willing to help. All you need to do is ask.

FOR THE GOOD OF THE ORDER

WILLIAM K. RAPP, LTC, USA (Ret)
Chair, Membership Committee



STANDING COMMITTEE REPORTS
(INTERNAL PROGRAMS)

NOMINATING COMMITTEE

The three primary functions of the Nominating Committee are:

- To conduct a candidate forum for candidates seeking national office in front of the convention delegates. Any candidate wishing to speak at this forum may do so. Specific time limitations for speeches will be strictly enforced.
- To conduct the Nominating Committee Meeting. Credentialed Committee Members (designated in Appendix U of the MOWW Policy Handbook) will nominate, second and select a list of nominees to be reported to the Convention. Designated Nominating Committee Members must register their appointment at the Nominating Committee Desk at registration time. Committee members will verify their ballots contained in their credentials packets, verify they read the rules prior to attending and be reminded to bring pen or pencil with which to mark their ballots.
- To present the report of the Nominating Committee to the Convention delegates for its acceptance at a time selected by the Commander in Chief.

The Chairman and Co-Chairman wish to thank those Companions who assisted in serving as Marshals controlling entry to the previously mentioned Nominating Committee Meeting and those who volunteered to count the ballots.

Candidates may still announce their intention to run by notifying the Committee Chair at his email address (rcv3515@aol.com) or by phone (703-730-7761) as soon as possible. Please note that candidates are not required to speak at the Candidate Forum, but must be nominated and seconded by credentialed delegates to the Nominating Committee during the Nominating Committee meeting, immediately following the Candidate Forum.

FOR THE GOOD OF THE ORDER

PCINC GARY O. ENGEN, LTC, USA (Ret)
Chair, Nominating Committee



AD HOC COMMITTEE REPORTS
(CINC-DIRECTED PROGRAMS)

EDUCATION & TRAINING COMMITTEE (*Ad Hoc*)

Training and education is a perennial problem for the Order. We have some chapter leadership that is active, interested, and committed, who are eager and willing to learn how to accomplish what is required for a successful chapter year. On the other hand, some Companions don't want to take the time, or don't know where information is located, to make their time as a Commander more manageable. Some are in leadership positions because no one else wanted the job, and their interest or energy level is low. Despite these issues, training for the staff and the commander is a command responsibility and is a very important part of a successful Chapter year. The information needed is available to all MOWW Companions in the MOWW Policy Manual and on the MOWW Website (www.moww.org). But not all new leaders are aware that such help exists.

As part of this process, the MOWW's website made it easier to access information that Companions can use at the Chapter level. In addition to MOWW publications, (Policy Manual, Strategic Goals, Constitution, etc.), the website lists 24 forms that Commanders and their staffs can use to accomplish the goals of the Order. One other item on the website is also very helpful, the MOWW Membership Database. The Excel spreadsheets provide excellent information about the health of the Chapter and can be used to identify NPDs or to get DOB information for birthday wishes. Articles in the *Officer Review*[™] related to Education and Training, provided by the Chief of Staff during the year, were very helpful, to include the Chapter Action Plan, (which can be found on the MOWW website in "Tips and Guides" in the Companion Toolbox).

Last year, the EXCOM approved "Training for New Commanders," which consisted of a PowerPoint presentation and accompanying narrative for instructors. The slideshow is very comprehensive, (56 slides and 18 pages of narrative), which can be a good thing. On the other hand, the length and detail may cause some Companions to feel it is "THTD" or "too hard to do." The Committee is working on developing modules that will break training into more bite sized chunks that require less time.

Some recommended areas to assist in the training effort: The *Officer Review*[™] magazine should develop an ongoing section under Departments that deals with training and education issues. These topics are currently covered on a frequent basis, and covered well, but the emphasis on training should be constant. This could include reprints of the training, education, and recruiting material that have been published in past issues. We believe that new commanders will be most interested in training topics during the April to November time frame when they are still working on Chapter issues. We continue to solicit ideas on how to improve our training and education.

FOR THE GOOD OF THE ORDER

VCINC JOHN H. HOLLYWOOD, LTC, USA (Ret)
Chair, Education & Training Committee



AD HOC COMMITTEE REPORTS
(CINC-DIRECTED PROGRAMS)

MEMBERSHIP ELIGIBILITY COMMITTEE (*Ad Hoc*)

Editor's Note: See VCINC COL Le Grande's annual report for a discussion on the tasking and outcome associated with the CINC-chartered, ad hoc Membership Eligibility Committee.

FOR THE GOOD OF THE ORDER

VCINC CLAY C. LE GRANDE, COL, USA (Ret)
Chair, Education & Training Committee



AD HOC COMMITTEE REPORTS
(CINC-DIRECTED PROGRAMS)

VETERANS AFFAIRS COMMITTEE (*Ad Hoc*)

It is an accepted fact that support to veterans is critical to our National Security. As the premier veteran's service organization, the role we play in honoring, assisting, and preserving the memory of Veterans who have so proudly served our Nation is fundamental and supported by our Preamble. Among other tenets, The Military Order of the World Wars Preamble directs our Order to:

- "To cherish the memories and associations of the World Wars waged for humanity";
- "To promote and further patriotic education in our nation";
- "To acquire and preserve records of individual services";
- "To encourage and assist in the holding of commemorations and the establishment of memorials of the World Wars"; and,
- "To transmit all these ideals to posterity"

Veterans represent a relatively small, and shrinking, population in America today. Even though they are limited in number, today's veterans are represented in every demographic of society—young, old, men, women, and every racial component. Over time, however, fewer and fewer people have shouldered more and more of the burden of fighting America's wars.

In World War II, 11.2% of the nation served in four years of conflict. In Vietnam, 4.3% served in a conflict lasting 12 years. Since 2001, less than one-half of one percent of our population has served to protect the freedoms.

Today, there are nearly 25 million military Veterans in the United States. These are patriotic Americans who put their country first. These are folks who were willing to put their lives on the line to uphold the host of freedoms we all enjoy. Veterans became veterans for love of their country and because they, like we, have all accepted that the defense of freedom is our responsibility. Veterans have been stirred from within by a desire to make a difference, and in doing so, they have become the strength of our nation.

Our Chapters and Companions of MOWW owe it to these Veterans—young and old—to provide outreach, assistance, and honor. For that reason, a proposed amendment was drafted to our Bylaws changing the ex officio Veterans Committee to a permanent Standing Committee of The Military Order of the World Wars—the Veteran's Outreach Committee.

The Charter of this new Standing Committee on Veteran's Outreach should be to provide a framework to, encourage and facilitate Companions, Commanders, and Chapters in their functions to honor, preserve the memory and achievement of, ensure the dignity of, and promote the community awareness of Veterans of our great Nation.



Additionally, it is recommended that MOWW become a member of the National Advisory Committee of the Department of Veterans Affairs Voluntary Service (VAVS)—MOWW should support VAVS as an organization.

FOR THE GOOD OF THE ORDER

DONALD L. JACKA, JR., MG, USA (Ret)
Chair, Veterans Affairs Committee



RECOGNITION OF EXCELLENCE

NATIONAL CITATIONS

- | | |
|--|--|
| 1. COL H. Stewart Perry, USA (Ret) | GEN Ridgway - Pittsburgh Chapter PA (018) |
| 2. Lt Evan Totten, USN (Fmr) | Denver Chapter CO (093) |
| 3. COL William B. Barrett, Jr., USA (Ret) | Richmond Chapter VA (031) |
| 4. LTC James E. Rice III, USA (Ret) | Richmond Chapter VA (031) |
| 5. COL Terry L. McKee, USA (Ret) | Houston Chapter TX (071) |
| 6. BG Kenneth D. Jones, USAR | BG Hoisington Chapter KS (249) |
| 7. MG Bill Barron, USAR (Ret) | Fort Knox Chapter KY (239) |
| 8. HPM Louis C. Felini, | Dallas Chapter TX (069) |
| 9. MG Harold G. Bunch, USA (Ret) | Dallas Chapter TX (069) |
| 10. CW4 Charles E. Hooker, USA (Ret) | San Fernando Valley Chapter CA (134) |
| 11. CAPT Benjamin Coppock, USA (Fmr) | Santa Cruz Valley Chapter AZ (193) |
| 12. COL Bert Rice, USA (Ret) | MG Meade Chapter MD (026) |
| 13. LTC Reginald Brown, USA (Ret) | LTG Middleton Chapter LA (056) |
| 14. LTC Frederick W. Lovelace, USA (Ret) | Philadelphia Chapter PA (017) |
| 15. LTC Donald E. Willhouse, USA (Ret) | CAPT Dilworth Chapter TX (241) |
| 16. CAPT Thomas J. Marshall, Jr USN (Ret) | San Diego Chapter CA (100) |
| 17. LTC Don Arakaki, USA (Ret) | Gaylord-Dillingham Memorial Chapter HI (115) |
| 18. LT Edwin C. Holt, USNR (Fmr) | COL Woolsey Chapter CA (113) |
| 19. MAJ Rosanne E. Trujillo, USA (Ret) | Apache Trail Chapter AZ (207) |
| 20. CW4 Robert F. Delker, USA (Ret) | Apache Trail Chapter AZ (207) |
| 21. Lt Col Charles B. Palmer, USMC (Ret) | Maj Gen Pendleton Chapter CA (190) |
| 22. Amy Fowler Clapp, HPM | Pinson Memorial Chapter TX (233) |
| 23. 2LT Jason A. Sokolov, USA (Fmr) | Greater Boston Chapter MA (004) |
| 24. COL Raul Garibay, USA (Ret) | El Paso Chapter TX (070) |
| 25. Lt Col Norman G. Wilson, USAF (Ret) | MG Miles Chapter NM (229) |
| 26. CAPT Ja'net Bishop, USA (Fmr) | Augusta Chapter GA (168) |
| 27. LTC John W. Chapman II, USA (Ret) | MG Critz Chapter OK (155) |
| 28. Patricia O. Egan, HPM | Austin Chapter TX (132) |
| 29. Lt Col Ernest S. Dean, Jr., USAF (Ret) | Austin Chapter TX (132) |



RECOGNITION OF EXCELLENCE

GENERAL STAFF EMERITUS NOMINATIONS

No nominations or applications were received.



RECOGNITION OF EXCELLENCE

THE 2014 PHOENICIAN AWARD

MOWW

**PHOENICIAN
AWARD**

ESSAY QUESTION

Should the United States' Constitution be amended to change the qualifications to be eligible for the office of President?

NATIONAL WINNER

MARK O. GENERAL
\$2,000 Scholarship
New England YLC
Norwich University

FIRST RUNNER-UP

EMILY BRANDT
\$1,000 Scholarship
Northwest YLC
Pacific Lutheran
University

SECOND RUNNER-UP

BERTILIO CORREA
\$500 Scholarship
Spirit of America YLC
Freedom Foundation

**MARK OWEN GENERAL | WINNER, 2014 MOWW
PHOENICIAN AWARD**

Mark Owen General was born and raised in Hackettstown, NJ, and attends Warren Hills Regional High School, Washington, NJ. He was the New England YLC's "Outstanding Student. Mark says, "...being awarded the top student award at last year's Youth Leadership Conference was very humbling." He possesses high ideals and strong moral character, and he is committed to his community and his country.



Mark is an academics powerhouse. His academic honors and awards include his selection as an Advanced Placement student (Government & Politics, and Statistics | 2014, 2015), being the Top Student (MOWW'S New England Youth Leadership Conference | 2014), and being a Student of the Month Nominee (2013). He was also on the Homecoming Court (2014 | one of only twelve students from class of 285 students), and he is a recipient of the Outstanding Achievement in Physical Education Award (Sophomore Class | 2013). His Co-curricular activities included being the President, Human Rights Club (2014, 2015), a Senior Executive Committee Member (2014-Present), and a Student Council Member (2010-2014). He was also a member of the Archery Club (State Championship Team Member | 2012-2013), the Cross Country Team (2012, 2013), and he was a member of the Football Team (Co-captain of the Freshman Football Team | 2011). His extra-curricular activities included being a member of a Rugby team (Morris Lions | 2011-Present, and Captain 2012 U15 Team).

Mark will attend Norwich University next fall, majoring in Studies in War & Peace. In addition, he will be part of the Army's ROTC Program, and he hopes to earn a commission as an officer in the United States Army.



WINNING ESSAY

“The 12th Amendment: Time for Change”

By Mark O. General

New England YLC | Norwich University

Since its founding, the United States of America has been known to be the land of freedom and opportunity. Throughout our history, millions of immigrants have come to this country to practice these freedoms, and many have died, including their descendants, to protect them. America is known as “The Melting Pot of the World” because different kinds of people with diverse ethnic origins immigrated here to pursue the American dream. I believe all opportunities should be equally available to all citizens who live in this great nation regardless of where they were born. These opportunities should include the ability for any citizen who is qualified to run for President.

As stated in Article 2 Section 1 of the United States Constitution, “No person except a natural born citizen shall be eligible to the Office of the President; neither shall any person be eligible to that office who shall not have attained to the age of thirty five years, and been fourteen years a resident within the United States.” I believe the first half of this requirement should be revised to include all citizens.

As it is written in the United States Declaration of Independence, “...all men are created equal, that they are endowed by their Creator with certain unalienable rights, that among these are Life, Liberty, and the pursuit of Happiness.” Millions have come to this country to escape religious and political persecution, and to have opportunities they may not have had if they stayed in their country of origin. That is what makes America beautiful, her ability to change lives. When an immigrant wants to give back to the country that changed his or her life, they should be allowed to run for the office of the President and to the best of their abilities, preserve, protect and defend the United States Constitution.

In Article IX of the Bill of Rights, it is stated that “The enumeration in the Constitution, of certain rights, shall not be construed to deny or disparage others retained by the people.” This ensures that we are not to be limited to the same single set of laws, in fact, we can add to them and change them. As stated in Article V of the Constitution, “The Congress, whenever two thirds of both Houses shall deem it necessary, shall propose Amendments to this Constitution...” If two thirds of the states believe that all citizens who have been living in this nation for over fourteen years, and are over thirty-five years of age deserve a chance to become the President of the United States, then Article 2 of the Constitution can and should be amended. The Land of Opportunity will hold even more promise for those who come here for a better life. It will provide a freedom that they would not have had otherwise. A freedom that would change lives, as all freedoms do. ★



2013 MOWW CONVENTION

2014 CONVENTION MINUTES



THE MILITARY ORDER OF THE WORLD WARS

"It is nobler to serve than to be served"

20 August 2014

FROM: HQ MOWW/CS

TO: Companions of the Military Order of the World Wars

SUBJECT: Minutes: Joint Session, Pre-Convention General Staff (GS) Meeting and the National Convention (Saturday, 9 August 2015)

CALL TO ORDER

1. In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2014 Pre-Convention General Staff (GS) Meeting and the 2014 National Convention, were called to order on Saturday, 9 August 2014. Roberts Rules of Order applied. When mentioned, "Convention Book" refers to the MOWW 2014 "MOWW Convention Book."
2. After the invocation and the presentation of Colors, the Pledge of Allegiance and the reading of MOWW's Preamble, the Chief of Staff called for a motion omitting a roll call. The motion was made, seconded and affirmed by a majority vote. The minutes from the preceding convention were presented, and they were accepted by a majority vote.
3. CINC Captain Deborah A. Kash, USAF (Ret), welcomed dignitaries and presented her welcoming remarks. In doing so, she praised all Companions for their great work and expressed her special appreciation to those Companions attending the National Convention. She also appointed PCINC COL Philemon A. St. Amant II, USA (Ret), the Parliamentarian and Sergeant at Arms.

OLD BUSINESS

4. The minutes of the 2014 Joint Session, 2014 Pre-Convention General Staff (GS) Meeting & National Convention and actions cited therein were accepted by a majority vote. Likewise, the minutes of the 2014 Post-Convention General Staff (GS) Meeting were also accepted by a majority vote.



NEW BUSINESS

5. CINC Kash presented the Convention Rules (Convention Book), which were affirmed by a majority vote. The host chapter presented administrative announcements.
6. MOWW officers presented their reports, including those from the CINC, Chief of Staff, SVCINC, VCINCs, MOWW Board of Trustees, Gist Blair Memorial Fund Trustees, TG, Budget Committee, Membership, Policy-Planning Committee, Legislative & Resolutions Committee, Patriotic Education Committee, ROTC Committee, Scouting Committee, National Security Committee, Homeland Security Committee, Law & Order Committee, and Chapter Activities Committee. All reports, including those not represented orally, were contained in the 2014 MOWW Convention Book. All reports presented orally and those in the 2013 Convention book were accepted by a majority vote.
 - a. As a part of this process, MOWW's proposed FY14-15 budget was approved by a majority vote. Additionally, the Treasurer General presented the "MOWW Budget Authority Resolution," which was likewise approved by a majority vote.
 - b. For the full reports, please also see the 2014 MOWW Convention Book on the MOWW website.
 - c. The General Staff passed the National Resolution, Subject: "*Department of Defense Funding*," by a majority vote. This national resolution may be found on the MOWW website under "Companions Only," "National Resolutions."
 - d. CINC Kash signed a *Resolution of Cooperation between the Military Order of the Military Order of World Wars and the Air Force Association*, with Chester R. Curtis, Jr. (Senior Director, Education & Communications, Air Force Association). This resolution of cooperation may be found on the MOWW website under "About MOWW," "Resolutions of Cooperation."
7. CINC Kash then presided over ceremony during which Region XV's colors were cased, followed by her official declaration that Region XV was hereby deactivated.

RECESS

8. CINC Kash next called for issues or items "For the Good of the Order," and hearing none, she announced a recess of the 2014 General Staff Meeting and the 2014 National Convention to attend the MOWW Awards Luncheon.

CALL TO ORDER, GENERAL STAFF MEETING & 2014 NATIONAL CONVENTION

9. In accordance with the MOWW Constitution and Bylaws, CINC-elect Capt John M. Hayes, USAF (Fmr), called the Post-General Staff Meeting to. Roberts Rules of Order applied.
10. The roll call was waived by a majority vote. There was no old business.



11. CINC CAPT Vowinkel presented the Nominating Committee Report. There were no nominations from the floor. The General Staff approved the Candidate Slate presented by a majority vote.
 - a. After a call for candidates and the national election, Officers were elected in keeping with MOWW's Constitution and Bylaws. National election results were published in the September 2014 issue of the *Officer Review*[™] magazine.
 - b. CINC Capt Kash then called for a vote to accept all committee reports (motion made, seconded and affirmed by a majority vote).
12. CINC-Elect Hayes announced his appointments to the EXCOM, her selections as assistant National Officers, chairs of standing and *ad hoc* national committees, boards and councils and other appointments. Those appointments are listed in the September 2014 issue of the *Officer Review*[™] magazine and in the "National Directory" available on the MOWW website.
13. The 2014 National Convention will be held Tampa, FL, from 4-8 August 2015.

RECESS

14. CINC-Elect Hayes next called for issues or Items "For the Good of the Order," and hearing none, he announced the recess of the 2014 General Staff Meeting and the 2014 National Convention to prepare for and attend the CINC Reception and the CINC Banquet.

CALL TO ORDER

15. In accordance with the MOWW Constitution and Bylaws, CINC Kash called the 2014 National Convention to order on Saturday, 9 August 2014 at 1900. Roberts Rules of Order applied. There was no old business.
16. CINC Kash presented the Commander's Award to SVCINC CAPT John M. Hayes, USAF (Fmr). The Distinguished Service Award (DSA) recipient, ADM Robert J. Papp, Jr., USCG (Ret), former Commandant, United States Coast Guard, presented his thoughts on leadership and followership, and defense, which were very well received.
17. During the Formal Banquet, newly elected national officers were installed, and oaths of office were administered to appointed officers. The culmination of the evening was IPCINC Kash relinquishing command, and CINC Hayes accepting command of the Order.
18. Last, CINC Hayes called for issues or items "For the Good of the Order," and hearing none, he adjourned the 2014 National Convention.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)
Chief of Staff, MOWW



FUTURE NATIONAL CONVENTIONS

FUTURE MOWW CONVENTION LOCATIONS

- The 2015 MOWW Convention will be held in Tampa, Florida.
- The 2016 MOWW Convention will be held in Baton Rouge, Louisiana.
- The 2017+ conventions may be held in Atlanta, Georgia, and Billings, Montana, as determined in subsequent MOWW Conventions.



NOTES

