

# 2016

## MOWW Convention Book



**8-14 August 2016 | Baton Rouge, LA**

**The Military Order of the World Wars**





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**THE MILITARY ORDER OF THE WORLD WARS**  
435 NORTH LEE STREET  
ALEXANDRIA, VIRGINIA 22314-2301

Office of  
The Commander-in-Chief

4 August 2016

Dear Companions, Guests and Friends of the Military Order,

Welcome to the 2016 National Convention of the Military Order of World Wars in Baton Rouge, Louisiana. This year's convention hosts are the great Companions of the LTG Middleton Chapter (056). It has been a busy year for our Order. We made progress in Strategic Goal-based activities, and brought new information, insights and capabilities to those we serve via our Order's vital outreach programs. We also recognized those in our respective communities and within our own ranks for their positive service and contributions to a better America—all based on our five Strategic Goals.

**MOWW STRATEGIC GOALS—ACHIEVING OUTCOMES VITAL TO THE MILITARY ORDER'S CHAPTERS**

- Strategic Goal 1: Annually grow chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities.
- Strategic Goal 2: Strengthen chapter outreach programs.
- Strategic Goal 3: Raise MOWW's local and national visibility.
- Strategic Goal 4: Enhance leadership training and development.
- Strategic Goal 5: Promote Companion, chapter, and community recognition.

As we begin this annual convention, we can be proud of our service and our progress in the past year.

This will be a great MOWW convention. We will be continuing our capability-building Outreach and Internal Program Workshops, MOWW committees will again provide information and tools to assist you in achieving even greater chapter successes. Then, as we proceed through the next year, let us rededicate ourselves to the very close bonds of companionship and find increasing ways to serve America in the selfless spirit of our Preamble, and our motto, "It is nobler to serve than to be served."

Companions of the LTG Middleton Chapter have worked hard for the past year along with many other Companions throughout the Military Order to help you benefit from the MOWW Convention and enjoy Louisiana hospitality—whether you are a Companion or a friend of MOWW. I hope you have a wonderful stay in historic Baton Rouge. Please take advantage of everything this convention will offer and share those benefits gained with other Companions throughout the coming year.

Sincerely,

RUTH L. HAMILTON, LTC, USA (Ret)  
Commander-in-Chief

[WWW.MILITARYORDER.NET](http://WWW.MILITARYORDER.NET)

Office of the Governor  
State of Louisiana

JOHN BEL EDWARDS  
GOVERNOR



P.O. Box 94004  
BATON ROUGE, LOUISIANA 70804-9004  
(225) 342-7015  
GOV.LA.GOV

August 11, 2016

Ruth L. Hamilton, LTC, USA (Retired)  
Commander-in-Chief  
The Military Order of the World Wars  
435 North Lee Street  
Alexandria, VA 22314-2301

Welcome to Louisiana!

I am so pleased that you have chosen Baton Rouge and our great state of Louisiana for your 2016 annual convention.

From your organization's inception in 1919, your members have lived in pursuit of the motto: "It is nobler to serve than to be served." On this, the occasion of your annual convention, the citizens of Louisiana extend our deep gratitude and respect for your honorable service -- both in the armed forces and now in your continued service in The Military Order of the World Wars to our nation's youth and future leaders.

While you are here, I know that you will enjoy Louisiana's diverse culture. Our heritage is rich and our ties to military service run deep. Your visits to the World War II National Museum and the USS Kidd will be inspirational, and I trust they will provide you and your guests with a meaningful opportunity to reflect on the lasting value of your service to the Nation.

Please enjoy all that Louisiana has to offer -- our food, our people, our landmarks and our natural resources. I hope that you will return often.

As a fellow veteran, I deeply appreciate the invitation to your convention and look forward to meeting you and welcoming all of you personally.

Sincerely,

John Bel Edwards  
Governor

**DAVID VITTER**  
LOUISIANA  
**DEPUTY WHIP**  
Environment and Public Works  
Top Ranking Republican  
Armed Services  
Housing, Housing, and Urban Affairs  
Small Business and Entrepreneurship

**United States Senate**  
WASHINGTON, DC 20510

**WASHINGTON, D.C.**  
Rm. 5100, Old Senate Building  
State SH-510  
Washington, DC 20510  
(202) 224-4123  
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500 CONVENTION SQUARE  
BATON ROUGE, LA 70802  
(225) 385-3315  
Fax: (225) 383-0920  
Website with E-Mail Address:  
vitter.senate.gov

Dear MOWW Members:

It is with great pleasure that I welcome you and thank you for choosing Baton Rouge as the site of your convention. I trust that you will have very productive meetings and that you will have an opportunity to experience our great Louisiana hospitality while you are here.

I am aware that your motto is "It is nobler to serve than to be served" and I want to thank you for living this motto. I salute your service to your country during the time you were on active duty in our Armed Forces as well as your continued service through this organization.

I appreciate all of the support that MOWW provides in areas such as ROTC and JROTC, programs to support patriotism in our youth, support for our veterans, and support in areas such as National Security and Homeland Security. The experience and commitment that you bring to each of these areas is of greater benefit than words can express and enriches our nation in countless ways.

Again, thank you for choosing Louisiana for this convention. It is my sincere hope that you have a wonderful time and that the next few days will ignite a renewed commitment to take MOWW to greater heights.

Sincerely,



David Vitter  
United States Senate

ACADIANA	CENTRAL LOUISIANA	NORTHEAST LOUISIANA	NORTHWEST LOUISIANA	SOUTHEAST LOUISIANA	SOUTHWEST LOUISIANA
2391 ROUTE SALICORN ROAD SUITE 101 LAWRENCE, LA 70500 COTN 383-1562 Fax: (337) 923-2567	6601 CALLENDAR BOULEVARD FLORA BL, SUITE 200-A ALCOA, LA 71301 1330 443-0168 Fax: (337) 443-0181	1661 LOUISIANA AVENUE SUITE 148 MONROE, LA 71201 2318 325-3720 Fax: (337) 325-3105	900 FARMINGTON ROAD SUITE 113 BOCADEPOLE, LA 71303 3378 861-0637 Fax: (337) 861-4825	2600 VETERANS BOULEVARD SUITE 201 MORNING, LA 70002 18481 539-2710 Fax: (504) 383-3187	1421 BOOM STREET SUITE A LAKE CHARLES, LA 70601 3371 428-0463 Fax: (337) 428-0163

BILL CASSIDY, M.D.  
LOUISIANA

WASHINGTON, DC OFFICE  
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## United States Senate

COMMITTEES  
APPROPRIATIONS  
ENERGY AND NATURAL  
RESOURCES  
HEALTH, EDUCATION, LABOR,  
AND PENSIONS  
VETERANS' AFFAIRS  
JOINT ECONOMIC COMMITTEE

May 17, 2016

The Military Order of the World Wars  
C/O Mr. Harry J. Phillips  
Post Office Box 2471  
Baton Rouge, Louisiana 70821-2471

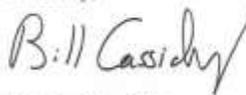
Dear Military Order of the World Wars:

As a United States Senator for the State of Louisiana, it is my pleasure to extend you a warm southern welcome to Baton Rouge, our state capitol. I send my heartfelt wishes to all attending the Military Order of the World Wars 2016 Convention.

Following World War I, General of the Armies, John J. Pershing requested his officers continue serving America after their active military service ended. Thus, establishing the Military Order of the World Wars organization in 1919, and adopting a motto of "It is nobler to serve than to be served". Today, this organization has formalized numerous partnerships of collaborative activities from youth education to recognition of excellence. I applaud each of you for your service, pride and dedication.

South Louisiana has numerous cultural and historical attractions. It is my hope you will enjoy your time in the "Red Stick" and return home with fond memories of our great state.

Sincerely,



Bill Cassidy, MD  
United States Senator

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SUITE 900  
LAFAYETTE, LA 70508  
(225) 281-1400

1 LAZARUS DRIVE  
SUITE 1115  
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(504) 334-0111

8025 YOUNG STREET  
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GREENBERG, LA 71303  
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GARRET GRAVES  
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204 CONGRESS HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-0801

Congress of the United States  
House of Representatives  
Washington, DC 20515-1806

June 1, 2016

Dear Friends,

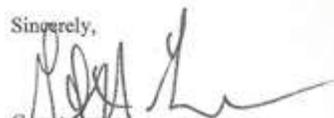
It is an honor to welcome the Military Order of the World Wars (MOWW) to Baton Rouge and to Louisiana. We are glad to have you here with us for what looks to be a promising and successful weekend. I would like to extend a warm Louisiana welcome to all of you.

MOWW's dedication to youth education programs is admirable. Teaching our next generation about the values and skills fostered by the men and women of the U.S. Armed Forces is an endeavor we strongly support. Here in Louisiana, our efforts to teach these skills and values are demonstrated through the Louisiana National Guard Youth Challenge programs. LANG YCP is one of the more successful programs of its type in the country. Through this program the National Guard aims to identify the most troubled youth and redirect their path toward one of success by instilling in them a sense of comradery and leadership.

Your efforts to promote patriotism and service to our country as well as foster and educate young adults are important, and I am hopeful that this meeting will lead to a productive exchange of ideas that will help us continue to honor the selflessness of our men and women who have served in the Armed Forces.

South Louisiana is proud to welcome you and we would like offer our best wishes to each of you. Thank you for all that you do.

Sincerely,



Garret Graves  
Member of Congress

PRINTED ON RECYCLED PAPER

# Proclamation

## THE CITY OF BATON ROUGE PARISH OF EAST BATON ROUGE

BE IT KNOWN THAT

THE MAYOR-PRESIDENT OF THE CITY OF  
BATON ROUGE AND THE PARISH OF EAST  
BATON ROUGE

HAS PROCLAIMED

AUGUST 10-14, 2016

AS

MILITARY ORDER OF THE WORLD  
WARS NATIONAL CONVENTION  
DAYS

IN WITNESS WHEREOF, I have set my hand and caused the Seal of the City of  
Baton Rouge and the Parish of East Baton Rouge to be affixed upon this tenth day of  
August, in the year of our Lord, two thousand and sixteen.

  
Melvin L. "Kip" Holden  
Mayor-President



## DIGNITY OF THE ORDER

The Order is founded on selfless service, courtesy and companionship. It operates using its organizational structure as supported by the democratic process.

While discussion is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer. Thus, every Companion is naturally a gentleman or gentlewoman. As such, they should be afforded every dignity—regardless the forum, the means of communication or the issue.

Respectful treatment is always due every Companion, just as it is for those Companions holding any office or position within the Order.

Latitude will be allowed during the debate process to allow all to express their views. However, the Order expects each Companion participating in such debates—regardless the forum, or whether in convention or not—to respect their fellow Companions at all times and exemplify dignity of the Order.

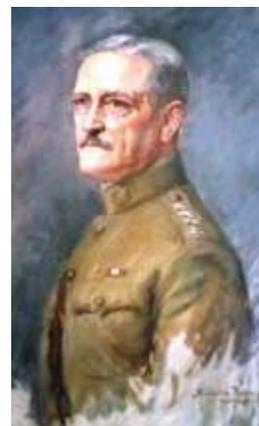
Certainly, dissenting or alternative views can be aired and debate encouraged. Such things are the hallmarks of a healthy, vibrant and learning organization. However, any dissent or alternative views should be gracefully offered and never take the form of personal attacks or vendettas.

Personal attacks on, or campaigns against, fellow Companions are strictly prohibited at all times in all forums via all means, whether in convention or not.

Presentation of individual views must be expressed calmly and intelligently, and in a dignified manner. To do otherwise reflects negatively on the individual presenter, negatively impacts order, discipline and morale, and demeans the Order.

For nearly a century, we have been a proud Order, known for its dignity, collegiality and contributions to America. Each of us, and all of us together, are expected to do our personal and collective utmost to maintain that storied tradition.

*NOTE: Convention attendees should silence cell phones, pagers, tablets, etc., during all convention activities and sessions, working groups, meetings, etc.*



## MOWW STRATEGIC PLAN (2016-2019) SUMMARY

- **MISSION:** “To unite in Selfless Service to the United States of America”
- **VISION:** “To be a preeminent united states Veterans Service Organization
- **PREAMBLE:**
  - “To cherish the memories and associations of the World Wars waged for humanity;
  - To inculcate and stimulate love of our Country and the Flag;
  - To promote and further patriotic education in our Nation;
  - Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;
  - To foster fraternal relations among all branches of the Armed Forces;
  - To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;
  - To acquire and preserve records of individual services;
  - To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;
  - And to transmit all these ideals to posterity, under God and for our Country, we unite to establish ...
  - The Military Order of the World Wars"
- **STRATEGIC GOALS:** “To achieve outcomes vital to the Order and its chapters.”
  - Strategic Goal 1 (SG-1): “Annually grow chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities”
  - Strategic Goal 2 (SG-2): “Strengthen chapter outreach programs”
  - Strategic Goal 3 (SG-3): “Raise MOWW’s local and national visibility.”
  - Strategic Goal 4 (SG-4): “Enhance leadership training and development”
  - Strategic Goal 5 (SG-5): “Promote Companion, chapter, and community recognition”
- **MEASURES OF PERFORMANCE:** “Measuring progress in achieving MOWW’s Strategic Goals”

## CONVENTION RULES

The MOWW Constitution and Bylaws, the “Dignity of the Order,” and Robert’s Rules of Order Newly Revised, govern MOWW Convention proceedings. The Convention will decide matters not covered by these.

- Only duly accredited delegates or their alternates, duly selected by a chapter, shall participate in the business coming before the MOWW Convention.
- The Convention Committee (National or Host Chapter) shall report the number of delegates certified by the Committee at the opening business session of the Convention and thereafter as required.
- The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.

Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.

- No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.
- Delegates desiring the privilege of the floor shall speak loudly or approach the nearest floor microphone, address the Presiding Officer as “Companion” and when recognized, state their name, chapter name, and the subject of their comments. Delegates granted the privilege of the floor should confine their remarks to the issue being considered.

Unless the Military Order of the World Wars Constitution and Bylaws, or Robert’s Rules of Order Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.

- When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.
- Voting on all matters before the Convention, including proposed changes to the Order’s Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Order’s Constitution and Bylaws. If not specifically covered by these documents, then the Presiding Officer will set rules for each office being addressed before proceeding to nominations for the next office.

For the election of officers at the Convention, the nominating speeches on behalf of candidates nominated from the floor shall be limited to three minutes, with the seconding speech being limited to one minute. Upon accepting the nomination, the candidate’s remarks are limited to one three-minute speech.

After the Nominating Committee report is presented and accepted by a Convention vote, nominations and election for each office shall be completed in the order listed in the MOWW Constitution and Bylaws. The Presiding Officer will announce the results for each office before proceeding to the next office’s nominations.

## CONVENTION DELEGATE INFORMATION

Each Chapter shall be entitled to two (2) delegates-at-large and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to chapter members who are members of the National General Staff) who are in good standing as of 30 June preceding the National Convention, annually.

Companion may only represent one chapter. A duly accredited alternate for the chapter may attend and vote in the absence of a chapter delegate. A chapter delegate requires written certification by the chapter commander, which must be presented during registration at the MOWW Convention.

All members of the National General Staff are delegates. General staff members do not require certification as delegates; however, they should identify their General Staff status when registering at the MOWW Convention to receive proper identification as a delegate.

According to the Order's Constitution (Article V, Section 1), the Officers of the Order, who constitute the General Staff, consist of the following:

- |  |   |
|--|---|
|  Commander-in-Chief                   |  Assistant Chaplain General  |
|  Past Commanders-in-Chief             |  Historian General   |
|  Senior Vice Commander-in-Chief       |  Assistant Historian General   |
|  Vice Commanders-in-Chief (four each) |  Members of the MOWW Board of Trustees   |
|  General Staff Officers-at-Large      |  Region, State, Department & Chapter Commanders  |
|  Treasurer General                    |  General Staff <i>Emeritus</i> members   |
|  Assistant Treasurer General          |  Chairs of all National Committees   |
|  Judge Advocate General               |  Directors of Youth Leadership Conferences (YLC) sanctioned by the Order (if not otherwise members of the General Staff) |
|  Assistant Judge Advocate General    |  Chief of Staff ( <i>ex officio</i> without a vote)   |
|  Surgeon General                    |   |
|  Assistant Surgeon General          |   |
|  Chaplain General                   |   |

All delegates should wear their MOWW Convention badge with their "Delegate Ribbon" attached while attending all business functions during the National Convention. This identification will be required to cast votes during the MOWW Convention.

## CANDIDATE PRESENTATIONS & REGIONAL CAUCUSES

Overview. The Candidate Presentation session's purpose is to provide an opportunity for candidates running for elected office in our Order to state their qualifications and to solicit the support of the Companions present. In giving Companions the opportunity to hear from each of the candidates, Companions have the opportunity to ask questions of candidates seeking office, to include their reasons for running, their qualifications, etc., prior to the Order's scheduled formal nomination process.

### Roles & Responsibilities.

- Chair, Nominating Committee. The Chair's duties shall consist of control of the assembly and the orderly conduct of its business. The Chair appoints the Moderator.
- Moderator, Candidate Presentations. The Moderator is a Companion designated by the Chair, Nominating Committee, to preside over candidate presentations. The Moderator announces locations available for the optional Regional Caucuses to be held after the Candidate presentations.
- Rules help ensure all candidates receive equal time to speak to Companions attending the convention and to respond to questions from the floor. (Personal questions are out of order.)
- Candidates for Elected Office. Companions in good standing, who wish to be elected to the leadership of the Order, or have announced or will announce themselves as candidates for elected office, will present themselves to the Moderator so they may be included in the list of speakers. Candidates will speak in the order of their consideration during the Nominating Committee meeting, as listed in the MOWW Policy Manual, Appendix U, "Nominating Committee Rules:"

 CINC	 Surgeon General
 SVCINC	 Chaplain General
 VCINCS	 Historian General
 Treasurer General	 General Staff-At-Large (Elected)
 Judge Advocate General	

- Candidates will speak one time and each will have four minutes to speak. This four-minute period includes time during which time candidates make their presentations and answer Companion questions. Candidates speaking shall be given a verbal warning when they have one-minute remaining. After candidates make their presentations, they may stay or leave at their discretion.
- All Companions attending the Convention are encouraged to attend candidate presentations to hear from those dedicated officers who seek to be part of the leadership of this Order. Companions may convene and/or sit with fellow members of their region. (not required).
- Companions should give all candidates their full attention and recognize the time constraints placed on candidates. Please refer to "Dignity of the Order" in this book in preparation for Candidate Presentations & Region Caucus sessions.

Regional Caucuses. After all candidates make their presentations, individual regions may caucus to discuss candidate presentations. Regional caucuses are self-managed. Time is available for regions to caucus, as announced by the Moderator. Regions wishing more information from a candidate may make their own arrangements with any candidate after all candidates have made their presentations.

2016 MOWW CONVENTION SCHEDULE OF EVENTS

**RECONVENTION ACTIVITIES | DRESS CASUAL**

**MONDAY, 8 AUGUST 2016 | GOLF TOURNAMENT**

TIME	EVENT	ROOM/SETUP	ROOM	ATTENDEES
08:00-14:00	<b>Tour 1 MOWW Golf Course (08:00-14:00)</b> <i>*SNA/MHA/Golf Club/BSCO/RUE/A/Tour Operator/Sea/MGR</i>			<b>ALCONHES</b>

**RECONVENTION ACTIVITIES | DRESS CASUAL**

**TUESDAY, 9 AUGUST 2016 | EXCOM/BUSINESS MEETINGS**

TIME	EVENT	ROOM/SETUP	ROOM	ATTENDEES
08:00-10:00	RECONVENTION EXCOM	(US-REG, 16)	MESSEH QEN	EXCOMMS
10:00-12:00	BOARD/T-SIBS	(US-REG, 16)	MESSEH QEN	T-SIBS/IGS
12:00-12:00	LUNCH/PSUED			
13:00-13:50	BBQ/EXCOM/BUSINESS MEETING	(US-REG, 16)	MESSEH QEN	MEMBERS
14:00-16:00	COUNCIL OF AREA COMMANDERS	(US-REG, 16)	REMER II	COMMS
15:00-16:00	PARADE EDUCATION INC	(US-REG, 16)	MESSEH QEN	HHMMMS

**RECONVENTION ACTIVITIES | DRESS CASUAL**

**WEDNESDAY, 10 AUGUST 2016 | TOURS/WELCOME REHEAT**

TIME	EVENT	LOCATION	ROOM	ATTENDEES
08:00-14:00	<b>Tour 2 W/M/Sea/MGR</b> <i>*Tour Operator/Sea/MGR/SBCE/BOW/BSCO/SA/085</i>			<b>ALCONHES</b>
16:00-17:00	HNBS/MIL/MHA/CEP/REHEAT	(CABROOM, 5)	CESSE I	CEP/MS
18:00-21:00	WELCOME REHEAT (HIST/COMMANDER/CH)	(BNUET, 20)	REMER III	ALCONHES

SPECIAL GUEST SPEAKER: GOVERNOR JOHN BEL EDWARDS (STATE OF LOUISIANA)



**RECONVENTION ACTIVITIES | DRESS CASUAL**

**THURSDAY, 11 AUGUST 2016 | W/H/DS/COMMANDER'S COIL**

TIME	EVENT	ROOM/SETUP	ROOM	ATTENDEES
08:50-10:00	<b>Tour 3 Hums/Bus</b>	<b>BS/085/SA/085</b>		<b>SO/SIBS/GISS</b>
13:00-17:00	<b>Tour 4 US/HD</b>	<b>BS/085/SA/085</b>		<b>SO/SIBS/GISS</b>
08:00-08:50	COUNCIL OF AREA COMMANDERS/CH/EF	(US-REG, 2)	MESSEH DIA	COMMS
08:00-09:00	<b>W/H/DS</b> NICKOL SHIMAN/SCHUY/AND LAWSON	(CABROOM, 125)	CESSE II	ALCONHES
10:00-11:00	<b>W/H/DS</b> CEP/RE/COMMANDER/CURE	(CABROOM, 125)	CESSE II	ALCONHES
12:00-12:00	LUNCH/PSUED			
13:00-14:00	<b>W/H/DS</b> REHEAT/CH/RE/ANNOUNCES	(CABROOM, 125)	CESSE II	ALCONHES
15:00-16:00	<b>W/H/DS</b> SCULING (EAS/GUS)	(CABROOM, 125)	CESSE II	ALCONHES
16:00-17:00	NICKOL/CON/DIA/MEETING	(CABROOM, 125)	IBVE	NICKOL/DIA/MS
18:00-19:00	<b>COMMANDER'S COIL</b> (HIST/COIL)	(CABROOM, 6)	MESSEH DIA	COMMS/IGS/EXCOM

**RECONVENTION ACTIVITIES | DRESS CASUAL, UNIFORMS OR HATS NOTED**

**FRIDAY, 12 AUGUST 2016 | WINE/DINERS/AMERS LUNCHEON/NAMING & VINING ACTIVITIES**

TIME	EVENT	ROOM/SETUP	ROOM	ATTENDEES
0800-0900	WINE/DINER PARTICIPATION	(CARRON, 125)	CARRON	AL, GNRHS
0900-1100	WINE/DINER MEMBERSHIP	(CARRON, 125)	CARRON	AL, GNRHS
1130-1230	MOWW AMERS LUNCHEON	(BANQUET, 20)	REMER	AL
1430-1500	TIER 1 CONVENTION (NAM/ME)	(US-REG, 1)	DEA/QUEEN	TIER 1
1430-1500	NATIONAL CANDIDATE PRESENTATIONS	(CARRON, 20)	CARRON	AL, GNRHS
1520-1700	TIER 2 SUPER MEETING (NAM/ME)	(US-REG, 1)	DEA/QUEEN	TIER 2
1520-1700	DINER/VINING (NAM/ME)	(CARRON, 125)	CARRON	NAM/ME DL
1800-1900	HNN BSMALL CENTER COURTESY   *UDMs/DINERS/DND	(RECEPTION RUNS, 6)	CARRON	MRS GISS
1900-2100	HNN BSMALL CENTER DINNER   UDMs* UDDINERS/DND	(INNER RUNS, 6)	CARRON	MRS GISS *

**CONVENTION ACTIVITIES | DRESS CASUAL, UNIFORMS OR HATS NOTED**

**SAURDAY, 13 AUGUST 2016 | CONVENTION BUSINESS SESSION/GENERAL STATE MEETING/CON RECEPTION & BANQUET**

TIME	EVENT	ROOM/SETUP	ROOM	ATTENDEES
0805-1000	TIER 3 SURVIVAL MEETING	RECEPTION 1080		SOUS GISS
0900-0930	MINUTE SERVICE	(CARRON, 20)	REMER	AL, GNRHS
0900-1100	2016 CONVENTION   BUSINESS SESSION	(CARRON, 20)	REMER	AL, GNRHS
1200-1200	LUNCHEON			
1300-1500	CONVENTION   GENERAL STATE MEETING	(CARRON, 20)	REMER	AL, GNRHS *
1600-1650	NATIONAL NOMINATION/WINE SERVICE	(REMER, 6)	MRS GISS/QUEEN	AL/DINER
1800-1850	CON RECEPTION/DINNER/RECEPTION   *UDMs* UDDINERS/DND	(RECEPTION, 20)	CARRON	AL, GNRHS
1900-2100	CONVENTION   CON BANQUET   *UDMs* UDDINERS/DND	(BANQUET, 20)	REMER	AL, GNRHS

2016 DISTINGUISHED SERVICE AWARD RECIPIENT: LTG RUSSEL L. HONORE, USA (RET)



**RECONVENTION ACTIVITIES | DRESS CASUAL**

**SUNDAY, 14 AUGUST 2016 | EXCOM**

TIME	EVENT	ROOM/SETUP	ROOM	ATTENDEES
0800-1100	REG-CONVENTION EXCOM	(US-REG, 16)	MRS GISS/QUEEN	EXCOM MRS
0800-0900	EXCOM REG/GUEST BREAKFAST	(US-REG, 16)	DEA/QUEEN	SOUS/GISS

**MEETING ACTIVITIES**

**MEET 2 | WINE/DINER ALTERNATIVE**

**MEET 3 | COMMANDERS CALL-OUT COMMANDERS ROOMS AND EXCOM ATTENDEES**

**HOSPITALITY ROOM ROOM 254**

CROWN PLAZA EXECUTIVE CENTER FLOOR PLAN



## 2016 MOWW CONVENTION TOURS



**Tour 1 - Golf Course (Mon, 8 Aug 16 | Depart 0830 | Re-COFOO)**. The Santa Maria Golf Course Golf Course is an 18-hole course built on 150 acres of rolling terrain featuring 18 lakes and two natural waterways with sandhills, Bermuda fairways, and mature oaks. It has received Golf Digest's highest ranking for a municipal course. It is conveniently located 15 minutes from the hotel, one mile off historic Highland Road on I-10. **Cost/person \$50.00**



**Tour 2 - National World War II Museum (Wed, 10 Aug 16 | Depart 0830)**. The museum's exhibits (100,000 artifacts) cover the war that changed the world. Housed in four buildings, each arranged around central themes of the war (D-Day, European Operations, Pacific Operations, and Vehicles & Aircraft), exhibits present the war through the eyes of the participants. See "Beyond All Boundaries," a film produced by Tom Hanks. **Cost/person \$50.00 (light lunch included)**



**Tour 3 - Houmas House Plantation/Gardens (Thu, 11 Aug 16 | Depart 0845)**. Revolutionary War hero, Gen Wade Hampton, purchased the property in 1810 and began constructing the Mansion. His daughter, Caroline, completed it in 1828. The plantation grew to 300,000 acres and by the late 1800s, it was producing 20 million pounds of sugar a year. History is also seen in the Mansion's antiques and art. **Cost/person \$40.00 (Southern buffet lunch included)**



**Tour 4 - USS Kidd Museum & Old Capitol (Thu, 11 Aug 16 | Depart 1300)**. This Fletcher-class destroyer was named after RADM Isaac C. Kidd, Sr., who was killed aboard his flagship, USS Arizona, at Pearl Harbor. She earned 8 battle stars in WWII and 4 in Korea. Then, go to the adjacent Old Louisiana State Capitol (completed in 1852). It's interior was burned during the Civil War, but was restored in 1882 and remained the statehouse until 1932. **Cost/person \$20.00**



**Tour 5 - LSU Rural Life Museum (Sat, 13 Aug 16 | Depart 0845)**. In 1966, the Burden Family began donating their Winrush Plantation and Gardens to Louisiana State University to promote Louisiana history. The museum focuses on the life and ways of the working classes of the 18th and 19th Century rural Louisiana. It has the largest collection of Louisiana Vernacular Architecture from 18th & 19th Century Louisiana. **Cost/person \$20.00**

## OPENING CEREMONIES

- ❑ 0800 — CINC: CALL TO ORDER—THE 2016 MOWW CONVENTION
- ❑ CINC: Calls the 2016 MOWW Convention to order
- ❑ Chaplain General: Gives the Invocation
- ❑ CINC: “Advance the Colors”  
(Louisiana State University Pershing Rifles, Company D-17, Color Guard)
- ❑ CINC: Lead all in reciting the “Pledge of Allegiance”
- ❑ SVCINC: Read the Order’s “Preamble:”
  - ✦ **To cherish the memories and associations of the World Wars waged for humanity;**
  - ✦ **To inculcate and stimulate love of our Country and the Flag;**
  - ✦ **To promote and further patriotic education in our Nation;**
  - ✦ **Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;**
  - ✦ **To foster fraternal relations among all branches of the Armed Forces;**
  - ✦ **To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;**
  - ✦ **To acquire and preserve records of individual services;**
  - ✦ **To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;**
  - ✦ **And to transmit all these ideals to posterity, under God and for our Country, we unite to establish...**

### The Military Order of the World Wars

- ❑ CINC: “Retire the Colors” (CINC)
- ❑ CINC: Conduct a Roll Call (if desired, may call for a motion, etc., from the floor to omit a roll call)
  - ✓ “The Convention Committee (National or Host Chapter) shall report the number of delegates certified by the Committee at the opening business session of the Convention and thereafter as required.” [Convention Rules]

- ✓ “The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.” [Convention Rules]

- CINC: Welcome dignitaries and provide remarks

#### OLD BUSINESS

- CINC: Call for approval and./or adjustments to of 2015 MOWW Convention & General Staff Meeting and Minutes.

#### NEW BUSINESS (CINC)

- CINC: Refers to the “Dignity of the Order,” Convention Rules,” “Convention Delegate Information,” and “Candidate Presentations & Regional Caucuses.” [Pages 12 – 16]
- “Reports of National Officers”
  - LTC Hamilton: Commander-in-Chief End-of-Tour Report
  - COL Le Grande: SVCINC Report
  - Col Gibson: VCINC Report
  - COL Beasley: VCINC Report
  - LTC Hollywood: VCINC Report
  - MAJ Jones: **VCINC Report**
  - CDR Hartman: Treasurer General Report
  - Brig Gen Morrill: Chief of Staff Report
- PCINC LTC Titus: “Report of the Board of Trustees.”
- “Reports of Standing Committees (except the Legislative & Resolutions Committee, and the Constitution & Bylaws Committee)”
  - SVCINC COL Le Grande: Budget Committee Report
  - HPM Hollywood: Homeland Security Committee Report
  - Maj Haney: Law & Order Committee Report
  - PCINC LTC Shehab: Magazine Committee Report
  - Capt Entz: Monuments & Memorials Committee Report
  - COL Roberts: National Security Committee Report
  - CAPT Dombeck: Patriotic Education Committee Report
  - CDR Mandigo: ROTC Committee Report
  - Maj Williams: Scouting Committee Report
  - COL Little-Upah: Veterans Affairs Committee Report
  - CAPT Massey: Chapter Activities Report
  - PCINC CAPT Vowinkel: Constitution & Bylaws Committee
  - PCINC COL Way: Ethics Committee Report

- CDR Baumgarten: Financial Development Committee Report
- LTC Munson: Information & Publicity Committee Report
- Capt Halpin: Membership Committee Report
- IPCINC Capt Hayes: Policy Planning Committee Report
- “Reports of *Ad Hoc* Committees”
  - VCINC LTC Hollywood: Education & Training Committee (*Ad Hoc*) Report
  - MG Jacka: MOWW-Pershing Rifles Group Committee (*Ad Hoc*) Report
- LTC Moss: “Report of the Legislative & Resolutions Committee”
- PCINC CAPT Vowinkel: “Report of the Constitution & Bylaws Committee” [Pages
  - **NOTE: Refer to the committee-supported proposed amendments in the 2016 Convention Book, which are attached to the Committee’s annual report**
- PCINC Capt Kash: “Report of the Nominating Committee”
  - ✓ **NOTE: Chair reports on Candidate Slate & calls for any nominations from the floor (asks three times)**
- CINC: Calls for the approval of all committee reports presented. [CONVENTION VOTE]
- CINC: Announces the 2016-2017 MOWW election slate of candidates [CONVENTION VOTE]
  - NOTE: The CINC calls for a convention vote on the slate of candidates**
- CINC: Announces the 2016 national MOWW election results.
  - **NOTE: The CINC announces the national election results [VOTE]**

UNFINISHED BUSINESS (*To include citations and installation of officers not to be installed at banquet*)

- 2017 National Convention Update (Missoula, MT)
  - ✓ **NOTE: Host Chapter Commander presents**
- 2018 MOWW Convention Update (Billings, MT)
- 2019 MOWW Convention (declared candidate locations: Ronald Reagan Library, Los Angeles, CA; Atlanta, GA; Detroit, MI)
  - ✓ **NOTE: Host Chapter Commanders present**
- CINC: Call for any items “For the Good of the Order”

1130—CINC: CALL FOR RECESS — 2016 MOWW CONVENTION

1300—CINC: CALL TO ORDER — 2016 MOWW GENERAL STAFF MEETING

- CINC: Calls for the CINC-Elect to announce national officer and committee appointment [CONVENTION VOTE]

- ✓ *NOTE: The Executive Committee of the General Staff (EXCOM), Budget, Historical & Archives and Nominating Committee Chairs are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own Chairs.*
  - Companions (five) to Assistant National Officer positions
    - Assistant Treasurer General
    - Assistant Judge Advocate General
    - Assistant Surgeon General
    - Assistant Historian General
    - Assistant Chaplain General
  - Companions (five) as General Staff-at-Large
  - Companions (three) as EXCOM Members-at-Large
  - Companion (one) to Member, MOWW Board of Trustees, for three years [VOTE]
  - National Standing Committee Chairs
  - National *Ad Hoc* Committee Chairs, as applicable
- Benediction (Chaplain General)
- CINC: Calls for adjournment of 2016 MOWW General Staff Meeting

## 1900 — CINC: CALL TO ORDER — 2016 MOWW CONVENTION

- 1900: CINC Banquet
  - CINC reconvenes the MOWW General Staff Meeting (i.e., the CINC Banquet)
  - The CINC Banquet includes:
    - Outgoing-CINC presents awards, e.g., Commander-in-Chief's National Annual Award
    - Outgoing-CINC presents the Distinguished Service Award (DSA)
    - Install the CINC-Elect, the SVCINC/VCINC-Elect, and appoint selected officers
  - ✓ *NOTE: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention*
- Benediction (Chaplain General)
- 2100: Newly-installed CINC adjourns the 2016 MOWW Convention

## 2100 — NEW CINC: CALL FOR ADJOURNMENT — 2016 MOWW CONVENTION

**NOTE — THIS AGENDA WAS COORDINATED WITH SVCINC COL LE GRANDE AND APPROVED BY CINC LTC HAMILTON. IT IS BASED ON:**

1. *THE MOWW CONSTITUTION, ARTICLE IV, "NATIONAL CONVENTION," 12 APRIL 2012, AND*
2. *THE MOWW CONSTITUTION, ARTICLE VI, "THE GENERAL STAFF," 12 APRIL 2012, AND*
3. *THE MOWW BYLAWS, ARTICLE VII, "ORDER OF BUSINESS," 12 APRIL 2012).*



**THE MILITARY ORDER OF THE WORLD WARS**  
**435 NORTH LEE STREET**  
**ALEXANDRIA, VIRGINIA 22314-2301**

11 August 2015

**FROM:** HQ MOWW/VCINC (Col Gibson)  
**TO:** Companions of The Military Order of the World Wars  
**SUBJECT:** 2015 MOWW Convention & General Staff (GS) Meeting Minutes

**CALL TO ORDER—MORNING SESSION**

- In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2015 Pre-Convention General Staff (GS) Meeting and the 2015 National Convention Meeting were called to order on Saturday, 8 August 2015. Roberts Rules of Order applied. When mentioned, “Convention Book” refers to the MOWW 2015 “MOWW Convention Book.”
- After the invocation and the presentation of Colors, the Pledge of Allegiance and the reading of MOWW’s Preamble, the Commander-in-Chief called for a motion omitting a roll call. The motion was made, seconded and affirmed by a majority vote.
- CINC Capt John M. Hayes, USAF (Fmr), welcomed dignitaries and presented his welcoming remarks. In doing so, he praised all Companions for their great work and expressed his special appreciation to those Companions attending the National Convention.

**OLD BUSINESS**

- Attendees accepted the minutes of the 2014 Joint Session, with exceptions for correction, 2014 Pre-Convention General Staff (GS) Meeting & National Convention Meetings, by a majority vote.

**NEW BUSINESS**

- CINC Capt Hayes presented the Convention Rules (Convention Book), also affirmed by a majority vote. The host chapter presented administrative announcements.
- MOWW officers presented their reports, including those from the CINC, Chief of Staff, SVCINC, VCINC, MOWW Board of Trustees, Gist Blair Memorial Fund Trustees, TG, Budget Committee, Membership, Policy-Planning Committee, Legislative & Resolutions Committee, Patriotic Education Committee, ROTC Committee, Scouting Committee, National Security Committee, Homeland Security Committee, Law & Order Committee, and Chapter Activities Committee. All reports presented orally and those in the 2015 Convention book were accepted by a majority vote. For the full reports, please also see the 2015 MOWW Convention Book on the MOWW website.

- The Chair, Scouting Committee, asked for more chapters to submit their MOWW Form 14. In addition, region commanders need to appoint a scouting coordinator for each region. This information is necessary for the Chair to use when working with BSA and GS-USA executives, and to document achievements for annual Scouting Program Awards in support of Strategic Goal 2 (SG-2), “Strengthen chapter outreach programs.”
- As a part of this process, by a majority vote with exceptions, the General Staff approved MOWW’s proposed FY15-16 budget. Additionally, the Chair, Budget Committee presented the “MOWW Budget Authority Resolution,” which was likewise approved by a majority vote.
- CINC Capt Hayes signed the Pershing Rifles Group (PRG)-MOWW Memorandum of Mutual Support agreement with the Chairman, PRG (MAJ John Chatelain). This included a PR color guard from Eastern Tennessee State presenting the flags. *[CS Note: this Memorandum of Mutual Support is on the MOWW website under “About MOWW,” “Resolutions of Cooperation.”]*

## DISCUSSION—FOR THE GOOD OF THE ORDER

- CINC Capt Hayes called for items “For the Good of the Order.”
  - LTC Ashton complimented the Chaplain General and other participants for the excellent Memorial Service, especially for correctly pronouncing names during the church service.
  - MAJ Barton indicated membership lapel pins are the not as attractive as before. *[CS Note: the manufacturer of these pins is unchanged, as is the die.]* She also observed that the stands for the gold/silver/bronze Patrick Award medallions are plastic. *[CS Note: these acrylic stands were a temporary measure since the manufacturer of the previous (complex) wooden stands unexpectedly went out of business. New wooden stands, more simple in design, are in final selection.]* She also suggested coffee mugs should be offered. *[CS Note: We will examine this suggestion for affordability and forecast sales.]*
  - A Companion suggested that recipients older than 18 years of age should be eligible to receive the Bronze Patrick Henry Award. No action was taken. *[CS Note: The Gold and Silver Patrick Henry Awards is for those over 18 years in age; the Bronze Award is for youth 18 years in age or younger.]*
  - Another Companion said Cold War veterans should be treated as other war veterans and be thanked along with all other war veterans. No action was taken. *[CS Note: within MOWW, all veterans are treated equally—to include Cold War veterans. This is not the case with selected other Veteran Service Organizations, or with the Veterans Administration.]*
  - The Budget Committee highlighted the juxtaposition between end of fiscal year business reporting and the timing of the annual convention. This matter was addressed by the Finance Committee, their view being the fiscal year needs to change from 1 July through 30 June of the following year, to 1 January through 31 December annually. No action was taken. *[CS Note: The EXCOM convened subsequent to the 2015 Convention to address this need, but elected to defer action on it for a year, i.e., to the 2016 Convention.]*
  - Companions looked at a line item regarding awards to Military Service Schools. However, no one in attendance offered clarifying information and so after further discussion, the budget was passed. *[CS Note: This budget line item was briefed during the joint Finance Committee-Budget Committee meeting prior to the 2015 Convention. These awards are support Strategic*

*Goal 5 (SG-5), "Promote Companion, chapter and community recognition," are budgeted items, and are highlighted in the MOWW Policy Manual. MOWW makes awards annually to USAFA, USMA, USNA, USCGA, AWC and the Intelligence College. For example, the Officer Review™ just published a one-page article on the USCGA presentations in the magazine in July-August 2015 issue ("MOWW at USCG Academy Awards, p. 13). The Chief annually arranges these presentations in concert with receiving schools, representative chapters and presenting Companions, e.g., Colorado Springs does USAFA, BG Bultman Chapter supports USMA, USNA is supported by local Companions, as is the USCGA, etc.]*

- The Chair, Homeland Security Committee, stressed that he needs information from chapters as a part of the annual Homeland Security Program Awards.
  - Legislative and Resolutions Chair stated that only one resolution was submitted this year and it was too late to make the convention.
  - Constitution & Bylaws Committee recommended approval of two amendments to the MOWW Bylaws. Both were approved by a majority vote. (See the 2015 Convention Book.)
  - Newsletter Chair challenged regions and chapters to ensure their newsletters were added to DropBox.com as a way of sharing information with other chapters.
  - The MOWW Historian General asked for Companion Profiles and chapter histories (one page). Some Companions noted that a good source of chapter history is found in their newsletters, which must be sent to the Chair, Information & Publicity Committee, and who updates the DropBox.com link on the MOWW website. [CS Note: The Historian General can copy and paste the narrative text from newsletters which can be integrated into an ongoing Order history, which needs updating.]
- CINC Capt Hayes called a recess until 1300.

#### CALL TO ORDER—AFTERNOON SESSION

- In accordance with the MOWW Constitution and Bylaws, CINC Capt John M. Hayes, USAF (Fmr), called the 2015 MOWW Convention Meeting to order. Roberts Rules of Order applied. The roll call was waived by a majority vote. There was no old business.

#### OLD BUSINESS

- None.

#### NEW BUSINESS

- PCINC LTC Engen presented the Nominating Committee Report. There were no nominations from the floor. The General Staff approved the Candidate Slate presented by the Nominating Committee.
- After a call for candidates and the national election, Officers were elected in keeping with MOWW's Constitution and Bylaws. National election results will be published in the September 2015 Convention Issue of the *Officer Review™* magazine.
- CINC Capt Hayes then called for a vote to accept all committee reports (motion made, seconded and affirmed by a majority vote).

- CINC-Elect Hamilton announced her appointments to the EXCOM, her selections as assistant National Officers, chairs of standing and ad hoc national committees, boards and councils and other appointments. Those appointments will be listed in the September 2015 issue of the *Officer Review™* magazine and in the “National Directory” available on the MOWW website.
- HQ Staff members were introduced and appreciation was shown to them with a big round of applause.
- The 2016 MOWW Convention will be held in Baton Rouge, LA, at the Crown Plaza Hotel (\$95/night rate from three days before to three days after the 9-13 August 2016 convention). The 2017 MOWW Convention will be held in Billings, MT, and the 2018 Convention will be held in Columbus, GA.
- CINC-Elect Hamilton next called for issues or Items “For the Good of the Order,” and hearing none, he announced the recess of the 2015 General Staff Meeting and the 2015 MOWW Convention to prepare for and attend the CINC Reception and the CINC Banquet.

#### CALL TO ORDER—CINC BANQUET

In accordance with the MOWW Constitution and Bylaws, CINC Capt Hayes called the 2015 National Convention to order on Saturday, 8 August 2014 at 1900. Roberts Rules of Order applied. There was no old business.

#### OLD BUSINESS

- None.

#### NEW BUSINESS

- CINC Capt Hayes presented the National Commander’s Award to IPCINC Capt Deborah A. Kash, USAF (Ret). The Distinguished Service Award (DSA) recipient, MajGen James L. Williams, USMC (Ret), presented his well-received thoughts on leadership, service and United States veterans.
- During the CINC Banquet, newly elected and approved national officers were installed. The culmination of the evening was then-CINC Capt Hayes relinquishing command, and CINC LTC Hamilton accepting command of the Order.

#### DISCUSSION—FOR THE GOOD OF THE ORDER

Last, CINC LTC Hamilton called for issues or items “For the Good of the Order” and hearing none, she adjourned the 2015 National Convention.

#### FOR THE GOOD OF THE ORDER



DAVID B. GIBSON, Colonel, USAF (Ret)  
Vice Commander-in-Chief, MOWW

#### FOR

ARTHUR B. MORRILL III, Brigadier General, USAF (Ret)  
Chief of Staff, MOWW

## COMMANDER-IN-CHIEF | LTC HAMILTON

Dear Companions –

What a year it has been meeting Companions in different parts of the country, each unique but with a common mission. These factors impact the service and support we provide and add richness to our Order's many outreach programs.

I was so proud as the MOWW's 85th Commander-in-Chief to represent the Order at numerous local and national events this past year. And I was happy to attend many chapter and region meetings where I learned so much about chapter activities, successes and challenges across the Order. We're all in it together!



My goals for the Order this year were to focus on accomplishing the Strategic Goals to the greatest extent possible based on chapters' capabilities and resources. All of the Strategic Goals are intertwined to benefit individual chapters and to help the Order prosper as a whole.

We continue to do well with respect to some of the overarching goals, but others have room for improvement. The Strategic Goals as "scalable" to a greater or lesser degree (all chapters cannot accomplish all of them but they can accomplish one...then another one). Each chapter should set its own Strategic Goal target goals as part of its annual planning process and consider where it is with regard to a particular strategic goal, where it needs to go (or what it needs to do) to accomplish it and how it can get there.

**Strategic Goal #1: Annually grow membership by a net increase of five percent, and annually increase Companion participation in chapter activities.**

- We currently have approximately 7,600 living Companions with many who are members in multiple chapters giving us total line entries that are nearly twice our current membership statistics. We need to recruit more new Companions into our ranks if we are to sustain or increase our overall strength. All it may take is to invite an eligible member to join us in our service to the nation. While we can't control unforeseeable losses due to transfers and deaths, we can make a difference in decreasing nonpayment of dues.
- Most Companions will step up and do a job they are solicited to do based on their core values and sense of service. We want to get more new Companions involved in the many outreach programs we have. New people bring new ideas and great initiative.
- Increasing our overall strength through the recruitment of new Companions and incorporating them into what we do affects all of the other Strategic Goals.
- Among our 104 chapters we have been watching the two chapters that were formed over a year ago—the BG William T. Ryder Chapter (Fayetteville, NC) and the BG Elizabeth P. Hoisington Chapter (Wichita, KS). We must seek to have a well-rounded mix of Companions (retirees, active duty, Reserve and National Guard and hereditary members) in all new chapters. Additionally, new chapters must be nurtured; leaders must be nudged to hold regular meetings and Companions must be encouraged to participate in outreach programs if they are to create a chapter environment that will sustain growth and development.

- We must continue to identify areas throughout the country where we can establish new chapters such as the Villages, FL; Edmonds/Stillwell, OK; College Station, TX and Dayton, OH; to name a few. Leaders have taken initial steps to foster the establishment of new chapters but follow through is essential.

### **Strategic Goal #2: Strengthen chapter outreach programs.**

- Our outreach programs really are where we demonstrate our selfless service—doing something for others because of the values we hold within us. This is clearly expressed in our motto: “It is nobler to serve than to be served.” Many chapters are providing outreach services over amazingly wide expanses!
- Chapters must identify what outreach programs they can and will do well (such as issuing JROTC/ROTC medals and certificates, awarding Boy and Girls Scouts or supporting a youth leadership program) rather than trying to tackle all of them. Additional involvement by Companions (Strategic Goals #1) and success in one outreach program will breed confidence and more success in other outreach programs.
- I have encouraged chapters to get engaged in supporting our veterans, past and present, with the formation of the new Veterans Affairs/Outreach Committee headed by COL Pat Little-Upah. It is import to recognize what those who came before us and what those who serve beside us have done. Overall, chapters are doing well in this area, but we can still do more as veterans helping veterans.
- Chapter newsletters continue to be an important means of advertising, promoting and expanding outreach programs and effectively promoting outreach programs, which links this Strategic Goal with Strategic Goals #1, 3 and 5.

### **Strategic Goal #3: Raise MOWW local and national visibility.**

- We have many ways to advertise MOWW and what’s behind our unique logo; we need to emphasize our brand name and enhance awareness of who we are and what we do. Others are frequently prompted to ask about the Order when they see MOWW attire, our lapel pins or lapel ribbons, and press coverage of our Companions. The Officer Review™ magazine serves as a great form of advertisement and a recruiting tool for the Order thanks to the efforts of our Chief of Staff, Brig Gen Arthur Morrill.
- The power of press coverage was evidenced on Pearl Harbor Day 2015 when PCINCs LTC Shehab and CAPT Vowinkel and I were featured in a TV news channel video that later appeared on the big screen at a Cowboys-Redskins football game that evening; MOWW Headquarters received several inquiries about membership after viewers saw the MOWW caps and neck ribbons we wore.
- The Pershing Rifles Group Ad Hoc Committee, led by MG Don Jacka has done an exceptional job working with the Pershing Rifles Group and its affiliated organizations (the National Society of Pershing Rifles, the National Society of Pershing Angels and the National Society of Blackjacks) to provide color guard support for various MOWW functions. I signed an Addendum to the Memorandum of Mutual Support at the Pershing Rifles Group National Convention in March 2016 identifying ways in which we can provide mutual support.
- CPT Stu Entz, Monuments & Memorials Committee Chair and GSO COL Arthur Tulak, his committee vice chair, are serving on the World War I Centennial Commission and the Hawaii World War I Centennial Task Force respectively. They are actively working on behalf of MOWW to feature the Order’s intent to “encourage and assist in the holding of commemorations and the

establishment of memorials of the World Wars,” which would include the preservation of such memorials. LTC Arthur Fowler, our Historian General, has photographed copies of the program from the first MOWW convention during his research in the MOWW archives at the Hoover Institution; these are available for viewing on the MOWW Website.

- My presentation of the Order’s top Phoenician Award certificate and check to then Cadet Captain Taylor Harris in Newport, Maine in April 2016 was a huge event in that town; likewise, the award of the Phoenician Award runners up made headlines in the local communities.
- Strategic Goal #4: Enhance leadership training and development.
- Leaders at every level of the Order should aim to “leave the woodpile higher than they found it” at the end of their tenure.
- Our leaders and staff officers must be trained and developed in order to do their jobs well. Ideally, through grooming and an effective leader transition.
- CAPT Deborah Dombek, took the reigns as Chair, Patriotic Education Committee this year and she effectively used teleconferencing to improve communication, coordination and cooperation among her committee members who work so diligently on our YLCs.
- Several of our region and chapter commanders and some staff officers have comprehensive continuity books to document their job requirements, accomplishments and lessons learned to share with their successors. I personally have initiated a CINC Continuity Book to assist newly-elected CINCs and I trust it will be refined in the future.
- I’ve witnessed some very effective training during region conferences and at chapter meetings staff meetings dedicated to training a new commander and his or her staff. This is important for all. Additionally, there are many tips and guides available on the MOWW Website and we have a Training and Education Committee that can provide valuable assistance.

***“WE ARE RELEVANT AND STILL GOING STRONG WAS MY MANTRA FOR MY TENURE AS COMMANDER-IN-CHIEF. I BELIEVE THAT WE ARE AN ORGANIZATION OUR NATION NEEDS TO RECOGNIZE BECAUSE OF WHAT WE PROVIDE. FOR OVER 97 YEARS, WE IN MOWW HAVE BEEN SELFLESSLY SERVING OUR YOUTH, ACKNOWLEDGING NATIONAL AND HOMELAND SECURITY CONCERNS AND RECOGNIZING OUR LAW ENFORCEMENT PERSONNEL WHO PUT THEIR LIVES ON THE LINE DAILY FOR US.***

***AT EVERY MEETING I ATTENDED WITH REGIONS AND CHAPTERS ACROSS THE NATION, I WAS SO IMPRESSED WITH THE GREAT THINGS OUR VOLUNTEER COMPANIONS ARE DOING ACROSS OUR NATION—PARTICULARLY FOR OUR YOUTH.”***

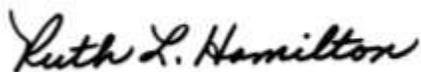
***- CINC LTC RUTH HAMILTON***

**Strategic Goal #5: Promote Companion, chapter and community recognition.**

- We as an Order generally do well in recognizing deserving Companions in addition to youth, law enforcement personnel and stellar members within our local communities. The Order's Policy Manual outlines many different ways in which we can do this.
- 
- The number of Boy and Girls Scout awards and JROTC/ROTC medals our chapters have presented is phenomenal! We do this in part because we want our future generations to embrace the same values and principles we grew up with as youth. We should never miss an opportunity to talk about the MOWW at the ceremonies in support of Strategic Goals #2 and 3.
- Some of our chapters have established individual memorial awards and traditional recurring presentations (for example, the Fort Worth Chapter annually presents a saber to the JROTC honor graduate at the local JROTC awards ceremony along with other JROTC medals and certificates). Such presentations have special meaning for both the chapter and the recipient.
- In our Officer Review™ magazine this year is a new "BRAVO ZULU" column to recognize those Companions who are recognized by fellow Companions for their outstanding service or actions.
- We must also never forget the importance of recognizing our own Companions who do so much through national citations and national awards.

In closing, we could not have accomplished what we did this year without the hard work of the EXCOM members, our region and chapter commanders, committee chairs and their committee members and our volunteer Companions throughout the country. "Thank you" are two words that cannot adequately express my gratitude for the service and support I received. Let us all continue to work together to perpetuate the ideals General of the Armies John J. Pershing charged his officers to do after World War I. We are relevant and still going strong—carry on!

FOR THE GOOD OF THE ORDER

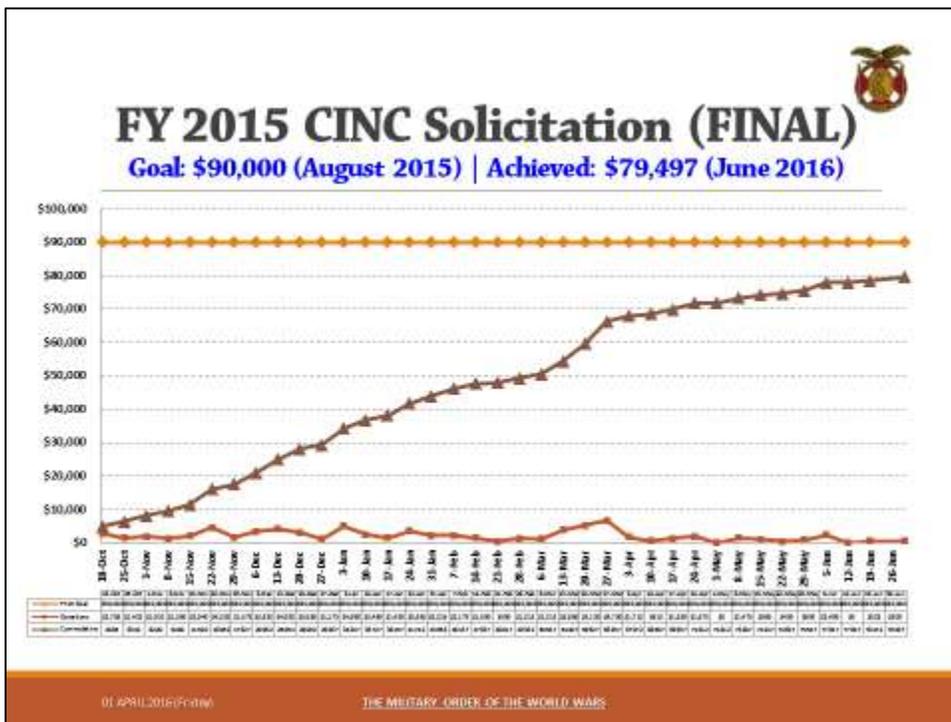


RUTH L. HAMILTON, LTC, USA (Ret)  
Commander-in-Chief, MOWW

Enclosures:

1. CINC Solicitation (FY 2015)
2. CINC Outreach (FY 2015)

Enclosure 1. CINC Solicitation (FY 2015)



## Enclosure 2. CINC Outreach (FY 2015)

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- 16-17 October 2015 - Santa Cruz Valley Chapter & Multi-level Business Meeting, Green Valley, AZ
- 28-31 October 2015 - Huntsville Youth Leadership Conference, Huntsville, AL
- 9-11 November 2015 – Top 4 & Mid-Term EXCOM & National Veterans Day Events/Alexandria, National Harbor & Arlington, VA
- 4 December 2015 - MG Leigh Wade-DC Chapter Washington, DC – Holiday Luncheon
- 7 December 2015 – Pearl Harbor Day Ceremony & Wreath Laying, Washington, DC
- 19 December 2015 - MG George G. Meade Chapter Holiday Gala, Fort Meade, MD
- 15-16 January 2016 - Apache Trail Chapter Luncheon, Tempe/Mesa, AZ
- 18 February 2016 – Sun City Center Chapter 23rd Birthday Dinner, Sun City Center, FL
- 10-13 March 2016 – Pershing Rifles National Convention & Drill Meet, Chantilly, VA
- 1-3 April 2016 – Region VII Conference, North Little Rock, AR
- 9-10 April 2016 – Phoenician Award Winner Presentation, Newport, ME
- 14-17 April 2016 – Dallas-Fort Worth Chapter Meeting, JROTC Awards Ceremony & Military Ball, Dallas, TX
- 29 April-1 May 2016 - Region V Convention, Memphis, TN
- 10 May 2016 - Gov. Thomas Johnson HS JROTC Awards Presentation, Frederick, MD
- 14-15 May 2016 – Augusta Chapter Meeting, Augusta, GA
- 17-18 May 2016 – Installation of VCINC & Chapter Meeting, Sunset Hills, MO
- 22 May 2016 - Fort Meade Memorial Day Remembrance and 30th Annual Massing of the Colors, Fort Meade, MD
- 25 May 2016 – Richmond Chapter Meeting, Richmond, VA
- 1-2 June 2016 – Philadelphia Chapter Installation Luncheon, Philadelphia, PA
- 10-12 June 2016 - Region XIII Conference & Department of Rio Grande Meeting, Santa Fe, NM
- 18 June 2016 - MG George G. Meade Summer Gala & Installation Meeting, Fort Meade, MD
- 19-21 June 2016 – San Diego Chapter Commander Meeting & Installation Meeting, San Diego, CA
- 24 June 2016 – National Capital Region YLC, Annapolis, MD
- 24-26 June 2016 – Region XIV Meeting and Red, White & Blue Ball, Simi Valley, CA
- 28-30 June 2016 – Northwest Youth Leadership Conference, Tacoma, WA
- 4-9 Aug. MOWW National Convention Tampa, FL

### Oversight Responsibilities

- My oversight responsibilities included Regions VII & VIII, three national committees: Budget, Legislative & Resolutions, and Information & Publicity. The two GSOs assigned to me were CDR Robert F. Hartman III and LTC Don B. Munson who were responsive to information requests and actively involved in other committee and staff work, as well as, region support. Maj Robert H. Jones, Region VII, and LTC Charles S. Chamberlin Jr., Region VIII, are both dedicated and aggressive leaders fully committed to the Strategic Goals and development of chapter plans to support those goals within their respective regions. Both provided outstanding support and guidance to their chapter leaders and conducted excellent region conventions that provided a balance of chapter activity reporting, leader developmental opportunities, and companion fellowship. They were responsive in communicating and providing updates to me on their region's activities. The Region Commander, General Staff Officer, and Committee Chair Reports can be found elsewhere in this book.
- During the year, I visited 17 of the 19 chapters in my regions and attended both Region VII & Region VIII conventions.
- I awarded one Gold Patrick Henry Award (LTC Charles S. Chamberlin, USA Retired, Dallas Chapter, TX) and two Silver Patrick Henry Awards (LTC Donald E. Willhouse, USA Retired, CAPT Dilworth Chapter, TX and Maj Robert H. Jones, USAF Retired, Central Arkansas Chapter, AR) during the year.
- I also am serving as Registration Chairman for the Local Arrangements Committee for the 2016 National Convention and providing assistance to LTC Patrick Widner, the committee chairman.



### Region VII

- This region was commanded by Maj Robert H. Jones of the Central Arkansas Chapter who was in his third year of region command. The region had a net loss of 5 companions (-1.4%) during the year even though it recruited 9 new companions. Eighty percent of the chapters recruited new companions. Two chapters maintained their 2015 EOY baseline and three chapters experienced a loss in membership.
- The region had 100% of its chapters complete a Chapter Activity Plan tied to the Strategic Goals that set their program objectives for the year. Additionally, 100 % of its chapters filed their 2016 Chapter Activity Reports.
- The region and 100% of its chapters were in compliance with IRS tax filing and MOWW certification procedures for their last completed tax year. All chapters received their perpetual member dividend.
- All chapters provided outreach programs for YLC students, ROTC & JROTC, and Scouting Recognition within their communities. LTG Middleton Chapter conducted the only region Massing of the Colors and the MG Wheeler Chapter conducted the only region multi-day YLC, Huntsville, which had 56 students. The region sponsored 75 students for multi-day YLCs. Central Arkansas presented Flag Education classes for 8426 elementary students. CPT Grevemberg presented 2 one-day Joe Foss Institute presentations in public schools. LTG Walker participated in a 2-day Leadership & Diversity S.T.E.M. program for 30 public school JROTC students and conducted a Memorial Day ceremony.

- The Region VII Convention was held April 1 -2, 2016 in North Little Rock, AR and was attended by the CINC, SVCINC, and 40 companions and guests representing all five region chapters. The Region Commander, Staff, and LA Department Commander were elected and installed at the region convention banquet. Maj Robert Jones, Central Arkansas, was re-elected as Region Commander and has appointed the AL, AR, & MS State Commanders for the upcoming year.
- Though the region improved its membership performance over last year it still needs to put its primary focus on plans for chapter membership recruiting activities during the coming year.

#### Region VIII

- The region was commanded by LTC Charles S. Chamberlin, Jr. of the Dallas Chapter who was in his fourth year of region command and second year of service as Chairman of the Council of Region Commanders. The region had a net loss of 1 companion (-0.1%) during the year even though it recruited 52 new companions. Only fifty-seven percent of the region chapters recruited new companions. Four chapters had net increases in companions, two chapters maintained their 2015 EOY baseline membership, and eight chapters had a membership loss. Hill Country Chapter exceeded the net 5% goal with Dallas, CAPT Dilworth, and Pinson Memorial Chapters also having net gains in membership.
- The region had 100% of its chapters complete a Chapter Activity Plan tied to the Strategic Goals that set their program objectives for the year. Additionally, 12 of 14 chapters reported filing their 2016 Chapter Activity Reports to date.
- The region, departments, and 11 of 14 chapters were in compliance with IRS tax filing and timely MOWW certification requirements for their last completed tax year and the 11 chapters received their perpetual member dividends. The three non-compliant chapters (CAPT Dilworth, Pinson, Victoria Crossroads) did all report they have since become IRS compliant.
- Victoria Crossroads Chapter didn't have regular meetings but does support YLC and the Region VIII HQs Chapter only meets annually at the region convention. The remaining 12 chapters are all were active in YLC student sponsorship, ROTC & JROTC, and Scouting Recognition outreach program activity within their respective communities. The region conducts 6 multi-day YLCs with a planned enrollment goal of 380 students for this year.
- The Region VIII Convention held in Dallas was attended by the SVCINC and 41 companions and guests representing 11 of the region chapters and both the TX & OK Departments. Region and Department elections were held and those elected were all installed during the convention banquet. Maj Robert J. Williams, Fort Worth, was elected Region Commander for the coming year.
- The region needs to continue its focus supporting membership recruiting activities in those chapters without any new companions recruited. Plans for new chapters in both OK (Edmond) and TX (College Station) should receive priority support during the coming year.

## Changing the Future

- We have seen some positive results in chapter efforts to formalize their Chapter Activity Plans (CAP) and set definitive program goals and objectives, and we must continue this effort. The hands on assistance during the National Convention workshops will continue in 2016 to support chapter development of Program Activity Plans that collectively become the CAP. The process of defining objectives and goals leads to better allocation of resources and better execution.
- Re-energizing the national committee system to primarily focus on assisting chapters & regions achieve program goals will pay dividends. Taking ownership of issues and mentoring, at all levels of leadership, leads to a cooperative attitude and effort and allows the chapters to focus maximum time on planning and delivery of outreach services. As companions, when we see a need, volunteer to help, and when asked, agree to serve, if possible.
- During my chapter visits, I have met many talented and dedicated companions performing selfless service by contributing their time and funds that are an investment in the future of our communities and nation. I encourage all companions to participate in their chapter meetings, region conferences, national conventions, and YLCs. It will provide you a great foundation in what we do and give you a vibrant testimony about the Military Order and its work that will make you an effective recruiter for your chapter.

If not us, who?

FOR THE GOOD OF THE ORDER



CLAY C. LE GRANDE, COL, USA (Ret)  
Senior Vice Commander-in-Chief, MOWW

## VICE COMMANDER-IN-CHIEF | COL GIBSON

My team of companions (A Team) has been very active and supportive in accomplishing good things for our Order. It has been an honor working with them and serving as your Vice Commander in Chief for the past year. No matter what our small problems are, I can tell you that there are many companions across the country that are working to implement the tenants in the Preamble of the Military Order of the World Wars. We always need to celebrate our excellent people and the wonderful things they are accomplishing on a daily basis and not get bogged down with the negatives. Visiting at chapter and region meetings, Youth Leadership Conferences, and Massing of the Colors in the Western part of the country makes me excited for the future of our organization because we have good people coupled with the best Veteran Service Organization in the Country.



- Region XIII Commander, Captain Michael Halpin: Region XIII, with a new commander at the helm, Captain Mike Halpin, has the gamut of chapter from healthy to struggling. Mike, who is also the Membership Chair for MOWW, is tending to all chapters. He is also moving from Phoenix to Albuquerque. This is fortuitous since our wonderful companion Irv Schlenker, the Chapter Commander, has health problems and Capt Halpin will be personally helping the situation. My trip to the Region XIII conference gave me a positive impression of companions and work being done in that area of the country. My trip to install officers of the West Valley Chapter showed me a small but active group of companions doing good things in their community—their Phoenician Award winning student is an example of that. Another trip to the Region XIII involved speaking at the El Paso Chapter Massing of the Colors, which was well organized by MAJ Paula Mitchell and team. She hosted a first-rate patriotic event that continues a tradition dating back 45 years.
- Region XIV Commander, BGen Fred Lopez: Region XIV benefited for a second year because of the dedication of BGen Fred Lopez who led his command by example and accomplished many of our organization's goals. Another area of interest within this Region is the amalgamation of the San Fernando chapter, the Bradley chapter, and the Pasadena chapter into one. Now one strong chapter under the capable leadership of LtCol Dave Worley will be a force in the Greater Los Angeles area. My visits to San Diego chapters was enlightening when I saw the fine leadership of Capt Dan Kash at Pendleton and CDR Ted Parsons in San Diego. I was able to also visit CDR Charles (Crash) Huff at one of their meetings where I was impressed with their companions and impressed to see Bo Derick in the audience (although not a companion). When I visited the Hawaii chapter for their monthly meeting, I was able to talk to their new NOAA companion, recruited by COL Tulak, and request additional companions from NOAA. Suggest all chapters that have any access to NOAA personnel use CAPT Choi in the Hawaii chapter as an example to expand NOAA companions into our Order.
- Commander John BAUMGARTEN, Financial Development Chair:
  - Friends of MOWW: John has many irons in the fire and is totally dedicated to the good of the Order. After nearly four years of effort, the "Friends of MOWW" section of the MOWW website is now fully functional. Please ask him how this can help your chapter and our organization financially.
  - Financing the MOWW Programs: CDR Baumgarten's idea for financing important MOWW programs is very exciting. He is working with the Youth Enrichment Foundation and obtained opinions and recommendations on using this viable IRS 501 (c) (3) entity within the Order to allow us to compete for philanthropic grants and participate in the Combined Federal Campaign. He will have a proposal in the very near future.

- COL Arthur Tulak, General Staff Officer: has been providing great leadership to his chapter in Honolulu, Hawaii, especially in the area of WW I celebration planning and saving the WW I memorial in Waikiki. Arthur has written an excellent article for the Officers Review called, State and Chapter Support for the Centennial of the First World War. This document will be a superb template for MOWW Chapter roles in the WW I Centennial celebrations to come over the next few years.
- Major Robert Williams, Scouting Chair: Congratulations Robert, newly elected Region VIII Commander. Maj Williams has been a whirling Dervish of a Chairman for the Order, making Scouting one of MOWW's premier programs in attracting new companions and providing needed community recognition. With the help of his very able assistant, Debbie Kerr Minor, for Girl Scouts, we have a lot to be proud of in his arena.
  - His final version of the new Certificates of Recognition for the BSA Venture Summit and Sea Scout Quartermaster Awards has been approved and the certificates should be available by the end of June. Maj Williams made final coordination of the MOWW Outstanding Eagle Scout Project Award Letter of Agreement between MOWW and NESAs with a review by the Veteran's Affairs Committee. Unfortunately, NESAs want an endowment from MOWW to fund the scholarship for scouts receiving MOWW money in future years and not just a check each year from us. This puts a hitch in our plans but Bob Williams will find a way to overcome this requirement.
  - Committee Chair Williams and BSA Vice Chair Col Robert Schlegel both attended the meeting of the Community Relations Task Force held at the BSA National Convention held in San Diego CA 25-27 May. MOWW presentation included providing a copy of the Officer Review May article on the new recognition certificates. Major Williams also attended the Venture/Sea Scout Reception and met with several of the National Officers of both the Venturing and Sea Scout groups. News of our addition of the new recognition certificates was well received.
- LTC Arthur Fowler, Historian General: Assistant Historian General PCINC COL Jack Jones and LTC Fowler returned to the MOWW Archives at the Hoover Institution at Stanford University this spring to place items into the archive and continue examination of what is contained there. There is a wealth of history and documentation at the Hoover Institute, but one item was most noted – a copy of the manuscript of "Echo of the Guns" written by Historian General Emeritus Colonel Benjamin C. Allin, III. It is a history of MOWW from its founding through 1959. The only other known copy was sent to MOWW headquarters in 2005. We secured two copies of the 158-page manuscript from the Hoover staff.
  - The plan is to continue visits to Hoover to better document the contents of the archival boxes and recommend removal of undesirable/unnecessary materials. The historians will also be adding to the archives items collected between visits. These are primarily chapter/region histories, companion profiles with associated individual military histories, and chapter newsletters. However, the procedure for submission to Hoover will now include prior organization and documentation by the Historian General. Efforts are underway to locate and recruit MOWW companions that reside in or near Palo Alto, California to assist with our Archive activities.
  - The Historian General is proposing an online archive that would contain histories, documents, and photographs pertaining to chapters and regions. Access would be much like the current online storage and display system for chapter newsletters – the 'Dropbox.' From the MOWW website 'Companions Only' page, selection of a 'History' tab would display a page with a list of all chapters/regions, and selection of one of these would display three tabs – one for chapter histories,

one for companion profiles/military experiences and the third for photographs. Within each of these folders the individual documents/photographs can be viewed with the click of a mouse.

- Chapter and region historians would be responsible for providing documents and photographs to the Historian General who would place them in the appropriate Dropbox folders. Over time this online history system could be expanded to include selected items of interest from our Hoover archives dating back to WWI and before.
- Using modern technology to enable all MOWW companions to view our historic documents and artifacts is an exciting capability, and I look forward to participating in its development.

In closing, it has been my privilege serving you for the last 12 months and I hope to continue as SVCINC in the future.

FOR THE GOOD OF THE ORDER

A handwritten signature in cursive script that reads "David B. Gibson". The signature is written in black ink on a white background and is enclosed within a thin black rectangular border.

DAVID B. GIBSON, Colonel, USAF (Ret)  
Vice Commander-in-Chief, MOWW

## VICE COMMANDER-IN-CHIEF | LTC HOLLYWOOD

I have oversight of Regions I, III, and IV, consisting of 21 Chapters, located in the Northeastern part of the United States, (Virginia to Maine). This has been an instructive and interesting year. I've had the opportunity of attend all Region Conventions and to meet many Chapter Commanders and Companions. Each Region has its own personality and dynamic, and all include dedicated Companions who are doing the best job they can to support The Order. The three Region Commanders that I work with, (LTC Dennis Christo, LTC Michael Wilgen, and CDR John Baumgarten), are all interested and active participants in the MOWW. I recommend you review each of their reports and comments on the preceding year, which will be more Chapter specific.



All Regions met the submission requirements for IRS reporting in 2015.

As reported in the Quarterly MOWW Region Reports as of 31 Mar 16, the Regions that I have oversight for lost 42 Companions due to death and NPDs, since 30 Jun 15. Region I recruited a net of 1 Companion for this time period, Region III was minus a net of 28, and Region IV was minus a net of 15 Companions. Each of these Regions did recruit new Companions, but not enough to offset their losses. This continues to be an item of major concern. The goal of 5% net increase in MOWW membership is critical for us to remain a functioning and successful Veterans Service Organization (VSO). Without recruiting, older Companions with less energy don't recruit younger members, and have less interest in serving in leadership positions, which leads to a descending spiral of Companions, programs, and closed Chapters. Some comments on recruiting.

While attending the Prince Georges County Chapter meeting, I sat next to a new Companion, who was being inducted. He was a retired Navy Captain who had retired that week from a JROTC Assignment. I asked him what caused him to join the MOWW and started to provide some history of the Order, when he said, "I joined because Clement Goodwine, (Chapter Commander), recognized me with a Certificate of Appreciation when I retired from my JROTC assignment. No one else expressed appreciation for the work that I had done over the year for the school and students I supported. When Clement did that, I felt that I needed to know more about an organization that supports both JROTC, and the instructors." Recognizing departing JROTC and SROTC instructors may be an additional way to get out information about the Order and the things we believe in and support.

LTC Michael Wilgen, Region III Commander, developed, (with VCINC COL Dave Gibson), a Memorandum of Mutual Support between the MOWW and the Pershing Rifles Group (PRG). The PRG is the parent corporation for five member organizations, including The National Society of Pershing Rifles, The Pershing Rifles Alumni Association, The CAPERS (Coed Affiliates Pershing Rifles), The National Society of Blackjacks and The Blackjacks Alumni Association. Since many Pershing Rifles Alumni Association members are eligible for MOWW membership, the view is that we should have a relationship with the parent organization, in addition to our Resolution of Cooperation with the National Society of Pershing Rifles, the SROTC organization.

Region I has a unique relationship with Norwich University, Northfield, VT, for our Youth Leadership Conference (YLC) Weekends, (see: <http://www.norwich.edu/undergraduate-admissions/leadership-camps-weekends/lcw/>). The University provides the location, food, and rooms for those who attend for a \$100 fee. This approach is a win-win for both the University and the MOWW. The school sees this as an opportunity to showcase their facilities to potential students, and the MOWW is able to provide the instructors for the normal YLC curriculum. The NE YLC of Region I held 3 YLC events this year, in conjunction with Norwich University Leadership Challenge Weekends. This approach may be something that could be replicated at the Virginia Military Institute, Virginia Polytechnic Institute and State University, the Citadel, the University of North Georgia, or Texas A&M University.

One of the interesting approaches to recruiting is being tried by the GEN Ridgway - Pittsburgh Chapter, which allows individuals who are qualified for MOWW membership to “join” as “associate members” of the Chapter for \$10 per year. This is something I will monitor, in coordination with LTC Wilgen, to see whether there is a transition to regular membership.

The Greater Boston Chapter has a Companion e-mail “book” that provides the history of the Order and the Chapter, to include dress, meeting location, programs, the Preamble, etc. This is an item that should be considered by other Chapters that have a website.

Some highlights of my VCINC year:

I attended all Region Conventions and made appropriate comments about The Order to include recruiting, involvement of new Companions, training, outreach, CINC’s solicitation, along with history and traditions. I also attended Chapter meetings in Delaware, New Hampshire, New Jersey, Maryland, Pennsylvania, Virginia, and Washington, D.C., attended the Veterans Day Ceremony at Arlington National Cemetery, followed by the annual Pershing event, participated in the MG Meade Chapter Massing of the Colors, as well as the District of Columbia Memorial Day Parade.

During October, I visited the Leigh Wade Chapter in D.C.; represented the Order at a wreath laying ceremony at St. John’s College in Annapolis, MD, for the annual French Memorial Ceremony where the French Military Attaché spoke and a company of Naval Academy Midshipmen were present; participated in the Fort Meade Retiree Appreciation Day.

In November, in addition to the EXCOM and Arlington Cemetery, the Meade Chapter had a 1 day YLC in Annapolis, when the Chief Judge of the Maryland Supreme Court, (in Maryland it’s called the Court of Appeals), was one of the speakers. On 28 November, I attended the Region I Mid-Winter Meeting in Somerville, MA.

In April, I accompanied Lt. Col Sheldon Goldberg, GSO and Department of Maryland Commander, in presenting a Silver Patrick Henry to the Honorable Mary Ellen Barbera, Chief Judge of the Maryland Court of Appeals, (Maryland’s Supreme Court), for her support of the MG Meade Chapter’s one-day YLCs.

I presented a Gold Patrick Henry Award to Maj. Earl Johnson, USAF (Ret), on 10 Apr 16 for his efforts as Hampton Roads Chapter Commander and the Director of the American Independence Foundation of Colonial Virginia Youth Leadership Conference for 14 years. This took place during the Region IV Banquet in Lynchburg, VA. This was a well-attended event, with many guests from the local community, who are not affiliated with the MOWW.

A highlight for me occurred on 30 Apr 16, when I participated in a “Welcome Home Vietnam Veterans” event with the Baltimore Orioles Baseball team in Baltimore, MD. I accompanied PCINC COL Bert Rice and Companion COL Kent Menser to this event. Sixty plus RVN vets all stood on the first base line and were recognized by the announcer and the crowd before the game. Maryland Public Television is planning many events in support of the 50th Anniversary of the Vietnam War, and the Orioles event was one of them. These events culminated in a two-day event, entitled “LZ Maryland,” at the state fairgrounds in June.

Region I – LTC Dennis Christo, USA (Ret), Commander (See the Region I Report for additional information/comments)

- Region I has 7 Chapters: MG (Bvt) Chamberlain (Maine), Cape Cod (Massachusetts), Greater Boston (Massachusetts), Worcester (Massachusetts), Granite State (New Hampshire), Narragansett Bay (Rhode Island), and Green Mountain (Vermont).

- LTC Christo is attempting to work on developing a Chapter in Connecticut, using an existing MOAA Chapter as a source of new Companions. There are 26 Companions currently listed in the MOWW Data Base who reside in Connecticut, 14 of whom belong to the Bultman Chapter. Only eight Companions were born after 1950. However, 9 Companions had no DOB listed. This is still a work in progress.
- All Chapters participated in outreach efforts with JROTC, SROTC, and Boy and Girl Scout award presentations. They also participated in Wreaths Across America and similar Veterans commemoration activities on Veterans Day and Memorial Day.
- The Region's first YLC for the current cycle took place in December 2015 at Norwich University. Other weekend sessions took place at the end of January and in March, 2016.
- The Joshua Chamberlain Chapter, (Maine), and the New England YLC, (NEYLC), of Region I, were very pleased with the announcement that they had the 2015 Phoenician Award winner. The CINC attended a JROTC Military Ball on 9 April 2016, in Newport, Maine to present the award to Taylor Harris.
- Granite State Chapter has 17 Companions, and needs to expand membership.

Region III – LTC Michael Wilgen, USA (Ret), Commander (See the Region III Report for additional information/comments)

- Region III has 5 Chapters: Wilmington (Delaware), New Jersey (New Jersey), COL Roosevelt (New York), Philadelphia (Pennsylvania), and GEN Ridgeway-Pittsburgh (Pennsylvania).
- All Chapters participated in outreach efforts with JROTC, SROTC, and Boy and Girl Scout award presentations. They also participated in commemoration activities on Veterans Day, Memorial Day, and Massing of the Colors ceremonies. Chapters also provided support for the YLC at Valley Forge.
- Philadelphia Chapter hosted a Pershing Memorial service in the Washington Chapel on the grounds of Valley Forge National Park.
- COL Roosevelt - New York Chapter - LTC Paul Farinella is working diligently to revive the "Blackjacks," the JROTC Pershing Rifles.
- Philadelphia Chapter is still struggling with getting companions to take leadership positions and to participate in activities. The good news is that three of the last five new members have been participating in activities, with one as Assistant Adjutant.
- New Jersey Chapter is still a work in progress. The New Jersey Chapter held a meeting in January, at the Summit Elks Club in Summit, New Jersey. The meeting was well planned and conducted by GSO and Chapter Commander, LTC Bill Rapp; all were disappointed by the few New Jersey Companions who attended the event. LTC Rapp is looking at the possibility of holding Chapter meetings in different parts of New Jersey, so Companions will not have to spend significant travel time to attend events.

Region IV – CDR John Baumgarten, USN (Ret), Commander (see the Region IV report for additional information/comments)

- Region IV has 9 Chapters: MAJ GEN WADE (District of Columbia.), MG Meade (Maryland), Prince Georges County (Maryland), Hampton Roads (Virginia), Northern Virginia (Virginia), Richmond (Virginia), Roanoke (Virginia), Virginia Beach (Virginia), Virginia Piedmont (Virginia).
- The National Capital Area Youth Leadership Conference (NCAYLC) has been reconstituted with Meade Chapter Commander CDR Bob Hartman as the new President. They now have a full committee, and plans are underway for holding a Youth Leadership Conference in on 22 – 25 June 2016 at St. John's College in Annapolis. This is a positive development following the cancellation of the event in 2015.
- The Roanoke Chapter hosted its annual Massing of the Colors in October 2015 at the Roanoke County War Memorial in Vinton, VA.
- The Hampton Roads Chapter successfully conducted its first-ever Massing of the Colors and JROTC Drill Competition at the North Hampton Community Center in October 2015.
- The Region conducted a very successful YLC in Jamestown, VA in April 2016.
- The Richmond Chapter hosted a JROTC Air Rifle Competitions at George Wythe HS in Richmond in December 2015 and February 2016.
- The MG Meade Chapter conducted their 30th annual Massing of the Colors and Memorial Day Remembrance Ceremony in coordination with the Ft. Meade Garrison in May 2016. The Grand Marshal was Admiral Roger, Director of the National Security Agency (NSA) and Commander of Cyber Command.
- The Region has several Chapters that are struggling. The Virginia Beach Chapter is not functioning, despite significant efforts by CDR Baumgarten and appointed Chapter Commander COL Vince Cammarata. Existing Chapter Companions are still fighting for the inclusion of enlisted personnel in the Order and that undermines Chapter development and growth.
- The Northern Virginia Chapter will be provided assistance following the death of CAPT Kent Webber, who was effectively running the Chapter. This is a Chapter that will need time and training to rebuild and revitalize.
- The MG Leigh Wade (D.C. Chapter) also received commander and staff training in June 2016

#### Ideas and items of interest from the Region Conventions:

- All Chapters, regardless of size, with a 5% net membership increase, should be recognized at the National Convention.
- MOWW HQ should purchase ads on Facebook with affinity groups and in the MOAA magazine.
- MOWW HQ should investigate the use of credit cards for payment of membership dues.
- For Companions who can't attend a National Convention is a multi-day Region Convention a viable option?
- JROTC Instructors who are Companions should talk to the school guidance counselors about YLCs.
- Region I has two Companions that have been in the Order for 70 and 61 years, (according to the MOWW database), and local Commanders wondered if a National Citation or Office Review article

- could be done on these individuals. (They did want to check to make sure that these individuals were still alive, and this wasn't the case of non-reporting of a deceased Companion.)

Future National Conventions:

- 2017 National Convention: PCINC Bert Rice was able to contract the Northern Hotel, (a four-star location), for the 2017 National Convention in Billings, MT. He was also able to get the hotel to agree to \$115.00 per night for MOWW Companions during their stay.
- The MG Meade Chapter would like to host the 2019 National Convention in the Detroit, Michigan, the site of the first MOWW Convention in 1920.
- Region I is looking at hosting a National Convention in the Boston area in 2018 or 2020. The major issue is the high cost of hotel rooms during the summer "high" season, which may cause some Companions to not attend.
- Consideration should be given to changing the dates of our annual convention. I suspect the original convention dates were based on children not being in school and annual vacations. I believe this no longer applies to our current Companions. Having conventions in May or in the September/October time frame would get us out of the hot weather, which is difficult for some of our older members, and may result in cheaper hotel rooms

In closing, even though we continue to have the same issues and concerns, e.g., recruiting, involvement of Companions, weak chapters, aging Companions, the Region Commanders are working diligently to deal with these issues. Some Chapters are strong and have excellent programs that show The Order in a very positive light. The problem is to transfer the vitality and "can do" attitude to the other Chapters that are not functioning as well. This is always a function of leadership.

FOR THE GOOD OF THE ORDER



JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Vice Commander-in-Chief, MOWW

## VICE COMMANDER-IN-CHIEF | COL BEASLEY



## General Staff Officers (GSO's):

- COL John M. House, (PhD), US Army (Ret)
- LTC Jorge L. Mas, US Army (Ret)

## National Committee Oversight Responsibilities:

- Homeland Security - Chair - HPM John S. Hollywood, USA; and Vice Chair - COL Arthur Tulak, USA (Ret) – The committee completed an MOWW One-page National Committee Guide which has been published on the MOWW National Website. They also received inputs from Chapter Commanders and evaluated inputs for national awards to be presented during the 2016 National Convention.
- Law & Order - Chair - Maj Jim Haney, USMC (Ret); and Vice Chair - CW4 Robert Hohman, USA (Ret) – The Committee completed an MOWW One-page National Committee Guide which has been published on the MOWW National Website. They also received inputs from Chapter Commanders and evaluated those inputs for national awards to be presented during the 2016 National Convention.
- National Security - Chair - COL Tom Roberts, USA (Ret); and Vice Chair - COL John House, USA, (Ret) – The Committee completed an MOWW One-page National Committee Guide which has been published on the MOWW National Website. They also received inputs from Chapter Commanders and evaluated those inputs for national awards to be presented during 2016 National Convention. The committee also published Monthly National Security Updates and distributed throughout the Order. The topics covered included many national and international events that were in the news.
- Membership - Chair - Capt Mike Halpin, USMC (Ret); and Vice Chair - Capt Alea Nadeem, USAF (Ret) – The Committee completed and MOWW One-page National Committee Guide which has been published on the MOWW National Website. They also received inputs from Chapter Commanders and evaluated those inputs for national awards to be presented during the 2016 National Convention.

## Region V:

- Commander: COL Mary Lutz, US Army, Retired
- Region V has eleven (11) Chapters located in Georgia (5), North Carolina (2), South Carolina (2), and Tennessee (2). All 11 chapters support the CINC's Five (5) Strategic Goals in various ways based on their internal and external resources and capabilities. One common thread is JROTC support as all chapters tend to support in some way this important MOWW outreach program.
- Georgia Chapters include:
  - Atlanta
  - Augusta
  - Columbus
  - BG Robert Scott (Middle GA)
  - Savannah
- North Carolina Chapters include:
  - BG William T. Ryder

- Col Bill Sheets
- South Carolina Chapters include:
  - Columbia
  - General Westmoreland (Charleston)
  - Tennessee Chapters include:
    - Knoxville
    - Memphis

#### Region VI:

- Commander: LTC Charlie Conover, US Army, Retired
- Region VI has seven (7) Chapters all located in the State of Florida with the exception of the Puerto Rico Chapter. All 7 chapters support the CINC's Five (5) Strategic Goals in various ways based on their internal and external resources and capabilities. One common thread is JROTC support as all chapters tend to support in some way this important MOWW outreach program.
- Florida / Region VI Chapters Include:
  - Bradenton/Sarasota
  - Clearwater
  - Ft. Walton Beach
  - Miami
  - Space Coast-Indian River
  - Sun City Center
  - Puerto Rico Chapter

#### VCINC Highlights:

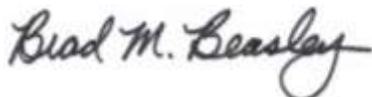
- In September 2015, Companion Owen Haddock, Knoxville, TN Chapter and I traveled to East Tennessee State University (ETSU) to present Bronze Patrick Henry (BPH) awards to the four Pershing Rifles ROTC cadets who served as Color Guard at our National Convention in Tampa, FL. Cadets Amanda Lackey, Ashley Hayes, Colin Rose and Nick Osborne sacrificed a portion of their summer vacation and drove over 1500 miles round trip to make three presentations of our national and organizational colors. One additional BPH award was presented to the Cadet Jonathan Shackelford who conducted the operational planning that enabled the Color Guard team to make the trip to Tampa. The ETSU Professor of Military Science, LTC Glen Howie was presented a Silver PH Award for his strong commitment, support and leadership over the past 20 years to the youth of our nation. An article and Pics were sent to the Chief of Staff for publication in Officer Review magazine.
- In October 2015, I visited the BG William T. Ryder Chapter in Fayetteville, NC. CPT Raelyn Guzman-Vita, the elected commander of the chapter has been deployed to Kuwait for nine months. The major goal for my visit was to meet with 1LT Whinnery, Acting Commander of the Chapter to set a date and program for the chapter's meeting in November. We attempted to get as many retirees as possible to attend the November meeting. It is extremely important to get as many retirees to join the BG Ryder Chapter as possible. It is inevitable that the Chapter, made up of 95% active duty members will experience major membership issues without building a more stable retiree membership base to sustain the chapter for the long term.

- In November 2015, I attended the MOWW 2016 EXCOM Meeting in Washington, DC. This was an excellent event and great opportunity to meet and take care of the official business of the Military Order. All EXCOM members attended in person with the exception of one member who attended via teleconference. This gathering of companions provided new insight of our Order.
- In December 2015, I attended the Columbus, GA Chapter meeting to install the new Georgia Department Commander, Companion CPT (FMR) Leo Goodsell. Leo agreed to step up to the plate and volunteered his service as the new Department Commander for one of the strongest MOWW states in the Military Order with five very strong Chapters (Atlanta, Augusta, Columbus, Brig. Gen. Scott (Macon) and Savannah). Kudos to Companion Goodsell for his willingness to assume the reins of leadership which was fully supported by his Chapter Commander LTC Patricia Krause, US Army, Retired.
- In February 2016, I traveled to the Sun City Center (SCC) Chapter in the Tampa, FL area to participate in the Chapter's annual Dining Out. The SCC Chapter and Region VI Commander, LTC Charlie Conover, invited CINC Ruth Hamilton and I to attend this excellent event which was held on February 18, 2016 at Freedom Fairways to celebrate the anniversary of the chapter. All Region VI Chapter Commanders and Companions were invited to attend this annual event. The event was very well attended, as companions, spouses and guests dressed up in their formal attire to spend an evening together celebrating the chapter's founding. Highlights of the event included Guest Speaker Remarks by CINC LTC Ruth Hamilton; Presentation of the Silver Patrick Henry Award to the SCC Chief of Police and Cutting of the Ceremonial Cake with the Chapter Saber.
- In February 2016, I attended the Memphis Chapter Meeting and was impressed with the great turnout and comradery on display throughout the evening. The chapter had a great guest speaker as the Memphis Airport CEO took the podium to inform all guests of the importance of the Memphis Airport to the local economy. He also stated that a new runway is in the plans and once completed will turn the Memphis Regional Airport into an International Airport. Great meeting and fellowship was enjoyed by all who attended.
- In March 2016, I attended the 2016 Pershing Rifles (P/R's), National Convention (NATCON), in Washington, DC. This was a great event and included activities in support of all Active and Alumni P/R's, Pershing Angles (P/A), CAPERS and the P/R High School affiliates known as the Black Jacks. Several MOWW Companions were in attendance to include CINC LTC Ruth Hamilton, SVCINC COL Clay LeGrande, VCINC MG Don Jacka, LTC Kevin Upton, LTC Michael Wilgen, LTC Carl Witte, LTC Paul Farinella, LTC Rollyn Trueblood, CPT David Poe and myself among others.
- In April 2016, I attended the 2016 Region V Convention in Memphis, TN, Friday, 29 April - Sunday, 1 May 2016. CINC LTC Ruth Hamilton joined Region V Companions for this annual event which went off without a hitch due to the excellent planning and execution by the Memphis Chapter Commander, CAPT John Kanne and our Convention Project Manager, LTC Fred Persechini and his lovely wife Fran. We had almost 40 companions and guests in attendance at the Convention Festivities which included a Meet and Greet on Friday afternoon, a no-host Dinner on Friday evening, the Region V Business Meeting on Saturday and a Formal Dinner Banquet on Saturday evening. As a side note Region V spouses and guests enjoyed a limousine tour of Memphis which included visits to Graceland and the famous Peabody Hotel. The Region V weekend culminated at the Saturday evening gala when COL Mary Lutz assumed command of Region V officiated by CINC LTC Ruth Hamilton. We also enjoyed remarks by CINC LTC Hamilton, outgoing Region Commander (myself) and incoming Region Commander COL Lutz. The CINC presented the Gold Patrick Henry Award to outgoing commander, while to the CINC's surprise; I presented the CINC with her first Gold Patrick Henry Award for her outstanding service as MOWW CINC. Additionally, the CINC presented CAPT Ted Daywalt, USN, RET with a Gold Patrick Henry Award for his

- outstanding performance as Atlanta Chapter Commander. In summary... the 2016 Region V Convention was a big success. Article and pics were sent to the Chief of Staff for publication in the Officer Review Magazine.

I am extremely proud and honored to serve our Companions and our Military Order as Vice Commander in Chief. The dedication and commitment of our Commanders, Staffs and Companions within the Chapters and Regions within my area of responsibility are absolutely amazing. Likewise, the Committee Chairs, Co-Chairs and members are first class professionals who strive every day to improve the operations and processes of our Order. I salute my entire Team for their dedicated service.

FOR THE GOOD OF THE ORDER

A handwritten signature in black ink that reads "Brad M. Beasley". The signature is written in a cursive, flowing style.

BRAD M. BEASLEY, COL, USA (Ret)  
Vice Commander-in-Chief, MOWW

## Background

- For the first two-thirds of the program year I served as one of two General Staff Officers assigned to MG Don Jacka USA (Ret), VCINC who exercised oversight of Regions II, X, and XI. By virtue of geography (Saint Louis MO) and background (Region XI Commander, 2009-2014), I was asked to concentrate my efforts on the Midwest (Regions X and XI). VCINC Jacka continued to spearhead the activities in strengthening the newly established BG Hoisington Chapter in Wichita KS, a personal project that he literally brought into existence over the past two years. Following the unanticipated resignation of MG Jacka, I was appointed VCINC to fill out the remainder of his term. I was installed in Saint Louis on 18 May 2016; and, aware of the reported problems in communications and support, I immediately contacted all region commanders for their monthly assessments on an urgent basis. Note that Region II (BG David Estes, USA (Ret) Commander) was the first to respond (within three days). I had a recent update from Region XI (MAJ Charles Bredahl USA (Ret), Commander), and I have a healthy working knowledge of that region's status. Region X (LTC Phillip Chan USA (Ret), Commander) has yet to respond.
- During the year, I traveled to Grand Rapids, MI, to award an MOWW Eagle Scout Certificate on behalf of local commanders who were unavailable, and presented a Silver Patrick Henry Medallion on behalf of the Saint Louis Chapter to SGM Walter L Wright, Senior Military Science Instructor, Vashon Senior High School, for his work with two schools in the Public School District, and his training/oversight of the Annual Massing of the Colors. I am coordinating with MG Jacka for his input on the award of Gold and Silver Patrick Henry Medallions within the area of responsibility.



## Region II (BG David Estes, USA (Ret), Commander)

- The Region Commander, a one-man regional command team, is blessed with having some outstanding leaders among the Companions in his region. He is cursed with the spectre of “multi-hatting, with a thin or nonexistent “bench”” that leaves a unit vulnerable when key leaders die or are incapacitated. With all that, he has seven chapters currently active. Four of them meet on a monthly basis and he has regular face time with those chapters, both as a chapter commander and as region commander. He has meetings scheduled in June with two of the three chapters that presently do not meet. He is concerned that the Ft. Campbell Chapter may not be salvageable, and will keep me abreast of that situation.
- The Ft Knox Chapter is the only chapter that forwards its newsletter on a regular basis to MOWW. FT Knox, Louisville, Ben Butler, and Greater Indiana (chapters meeting monthly) are very active in conducting YLCs, supporting JROTC/ROTC awards ceremonies and supporting military/veterans events. Except for Cleveland, all chapters have met IRS filing and TG certification requirements

## Region X (LTC Phillip Chan, USA (Ret) Commander)

- No report received from the Region Commander since his election/assumption/installation as of this date. Virtually all communication has been initiated by me. No chapter in Region X forwards its newsletter to MOWW National. Records indicate that no chapter in Region X is up to date on IRS filing or TG certification.

- From personal observation, the Detroit Chapter is very active in community affairs. They have benefitted by the influx of a number of Michigan chapters that have surrendered their charters and moved their membership to Detroit. This provides a robust income that affords them the opportunity to support JROTC/ROTC programs at a level far above what would be expected for their active strength. The Commander, 1LT Mary Sue Layle, is a dynamo – she serves on a number of community committees (including one working to keep open a high school in a predominantly black area that has an A&PP prep program), and travels throughout the state as a presenter of JROTC/ROTC awards. She also sits on an international (US/Canadian) military committee that sponsors an annual formal Ball in May at alternating Detroit/Windsor sites

#### Region XI (MAJ Charles Bredahl, USA (Ret), Commander)

Last report received 27 Apr 16 | Department of Missouri (COL James Tobin, USA (Ret), Commander))

- Greater Kansas City Chapter (COL James Tobin, USA (Ret), Commander))
  - By personal observation, the largest chapter in the region has benefitted greatly from the prudent leadership of COL Tobin. He has engineered the revitalization of the JROTC/ROTC awards program, shored up the financial structure, and encouraged Companion investment in Chapter projects and continuous involvement in community activities. If the chapter has a fault, it is that it tends not to “toot its own horn” – it is low-key, but highly efficient. GKC meets periodically with the local MOAA organization in a joint endeavor, and forwards a newsletter to its Companions and to the Chair, Information & Publicity Committee.
  - The chapter is up to date on IRS filing and TG certification, and forwards a newsletter to the Chair, Information & Publicity Committee.
- Saint Louis Chapter (Col Robert Coolidge, USMC (Ret), Commander)
  - This chapter has been on a slow decline over the past five years, but is still vibrant. The immediate past commander (CAPT Robert Fredrickson, USN (Ret) had major medical issues, an end result being he relocated to Texas; he will not likely return. The present commander is also experiencing major issues and has little spare time to devote to the affairs of the chapter. In addition, the current JROTC/ROTC Awards Chairman experienced significant medical issues, the result of which is he will be out of action for several months. The chapter is operating by Executive Committee which meets monthly during the entire year. With all that, the Chapter supported the JROTC/ROTC awards programs of 30-odd high schools and four universities and again sponsored the Massing of the Colors that for the sixth consecutive year has been the introductory event in the Annual Greater St. Louis Veterans Day Parade. The chapter meets monthly in a luncheon business format on the third Wednesday, September through May.
  - The chapter is up to date on IRS filing and TG certification, and forwards its monthly newsletter on a regular basis to the Chair, Information & Publicity Committee.

#### Department of Kansas (MG Don L. Jacka, Jr., USA (Ret), Commander)

- Topeka Chapter (CPT Terry L. Harbert, USA (Fmr))
  - The region’s second largest chapter, Topeka, established its YLC Conference on two consecutive Saturdays in February with an attendance of 60 students. The March meeting honored

a law enforcement officer, with a speaker from C&GS, Ft. Leavenworth. The chapter supports the JROTC/ROTC programs with medals and presenters. Plans include placing a statue in the Veterans Memorial in Gage Park, also the site for Topeka's MOC in May.

- The chapter is up to date on IRS filing and TG certification, and forwards its monthly newsletter on a regular basis to MOWW National.
- Wichita Chapter (LTC Larry White, USA (Ret))
  - No report received as of this date. The Chapter is up to date on IRS filing and TG certification.
- BG Elizabeth Hoisington Chapter (COL Mick Allen, USA (Ret))
  - No report received as of this date.
  - The Immediate Past VCINC tells me the chapter is still in a formative state, has not held a meeting, and its present complement includes only four Perpetual Companions, the rest being Regular Companions whose renewal dates are in May and June. The timing of renewals will tell us more about its potential viability. MG Jacka plans to concentrate his efforts on this chapter.

### Observations

- Effective communication -- up, down and sideways -- is the lifeblood that brings oxygen to all the elements of the Order. I see a direct correlation between the levels of communication and relative effectiveness among the Regions I oversee. I know the Chapter Activities Report addresses this issue, and the Policy Manual provides guidance along these lines. Most of the other organizations I belong to see fit to mandate at least yearly communications from commanders to members. Is this in fact an issue, and should we be looking more deeply into it?
- The Order has an aging population. There are some Companions who are uncomfortable with or resistant to electronic technology. They are essentially estranged from the tools of management available on the website. Is this an issue, and should we be looking more deeply into it? Can we help from above, or is this a situation the chapters to resolve – perhaps a Communications officer?

### Plan of Action

- It has been my privilege and honor to serve the Order and its Companions for the past 17 years. My immediate plan is to spend the months through Convention assisting MG Jacka in his efforts to solidify the BG Elizabeth Hoisington Chapter, address the issues I have raised above, open up and explore leadership possibilities in Region X, support Regions II and XI in their activities, and be available with whatever advice and counsel I can give to the Companions in my area of oversight.
- If I discover opportunities appropriate to explore, I will not hesitate to initiate action someone else may have to pursue. As I have said to many, my name is Ron, and, no matter what title I might have at the moment, my mission is and will continue to be support.

FOR THE GOOD OF THE ORDER



RONALD W. JONES, MAJ, USA (Ret)  
Vice Commander-in-Chief, MOWW

## EXECUTIVE OVERVIEW

MOWW Companions come from a storied tradition of selfless service and genuine Companionship. MOWW enjoyed many successes in FY 2015 but it still faces major challenges in recruiting, involvement and retention (Strategic Goal 1).



## MOWW STRATEGIC GOALS

- The health of the Order results from chapters achieving MOWW's Strategic Goals, or making continual progress to those ends, based on their local capabilities and stretch goals.
- The Military Order has a refined Strategic Plan with superb Strategic Goals, which offers MOWW's Companions, chapters and commanders opportunities to excel in keeping with the Preamble.
  - SG-1: Increase membership by a net 5% and increase Companion participation.
  - SG-2: Strengthen MOWW outreach programs.
  - SG-3: Raise MOWW local and national visibility.
  - SG-4: Enhance Leadership Training and Development.
  - SG-5: Promote Companion, chapter and community recognition.
- The Quarterly Region Report and the Chapter Activity Report (both on the MOWW website) let all know how each chapter and region, and the Order, are doing vis-à-vis MOWW's Strategic Goals. These Goals are in the MOWW Strategic Plan (2016-2019), which is also on the MOWW website.
  - The Quarterly Region Report (QRR) tells all Companions the state and sufficiency of recruiting and retention (Strategic Goal 1). The degree of involvement, the third component of Strategic Goal 1, is seen in the data provided in response to Chapter Activity Report (CAR) questions.
  - The Chapter Activity Report (CAR) also informs Companions about the scalable progress the Order and chapters are making in achieving Strategic Goals 2-5 via their Chapter Activity Plan.

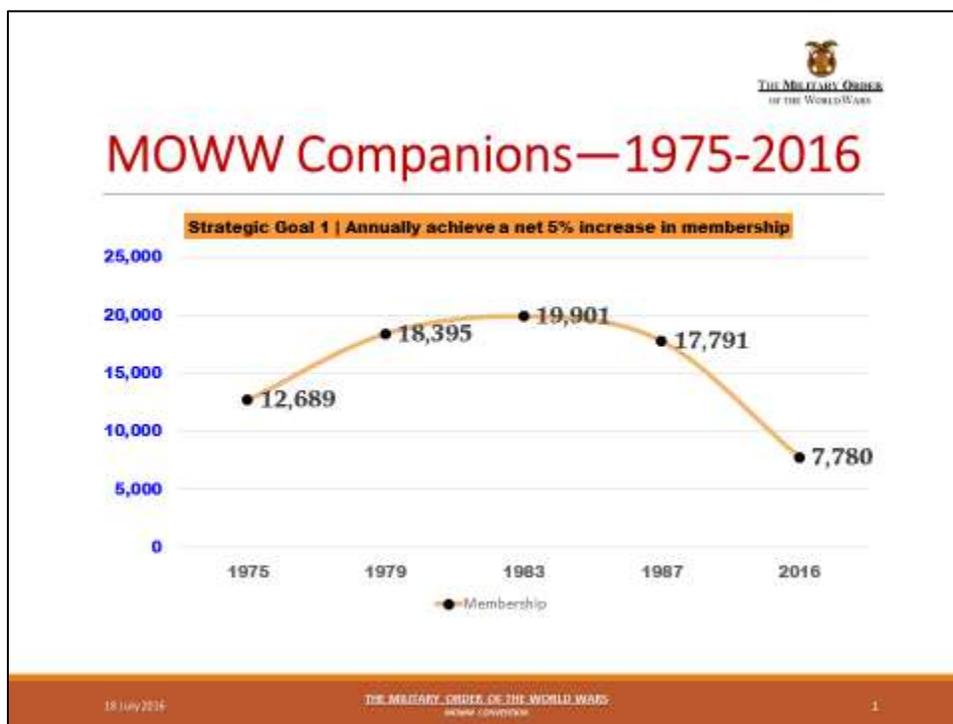
## BUSINESS OPERATIONS

- Budget Execution. The Order achieved a positive result for FY 2015 by executing under budget, as it has every Fiscal Year since FY 2010. Please see the Treasurer General's and Trustees' Report, and the FY 2015 fiscal performance (Budget Committee Report) for more information.
- CPA Audit. MOWW's audit was prepared using Generally Accepted Accounting Principles (GAAP) with no material deficiencies identified. The next audit (coordinated with MOWW's CPA Auditors) will cover the period 1 Jul 16 - 31 Dec 17 (18 months) to accommodate the constitutional amendment proposal aligning MOWW's FY to MOWW's investment portfolio.
- FY 2015 CINC Solicitation. A generous core of Companions donated \$79,495, but the Order missed its \$90,000 CINC Solicitation objective by 12 percent. See the CINC Report for more information.
- Approval of the proposed MOWW Bylaws amendment to change the current MOWW Fiscal Year (1 July-30 Jun of the following year) to that of our investment accounts (1 Jan-31 Dec, annually) will align the business operations within MOWW, Inc.; externally, it will align MOWW, Inc., with the private sector investment houses that support the Order. In adopting this proposed amendment for MOWW, Inc., no chapter or MOWW sub-element will need to change their Fiscal Year.

- MOWW Store. The MOWW Store achieved \$70,454.00 in sales vs. forecast sales of \$60,000.00 in its first full operating year. Delivery timeliness continues to average a week or less.
  - Membership. As of 30 June 2016, MOWW experienced a net 248-member loss in FY 2015 (as of 30 Jun 16) as compared to the 30 June 15 ending position for standard chapters—a loss equivalent to a region. Some membership “losses” resulted from chapters updating the status of listed members—a beneficial reconciliation that should indefinitely continue on a monthly basis at chapter level. In addition, the Order also lost two chapters, and one region and several chapters are at risk. Please see the Membership Committee report for more information.

<i>AS OF DATE</i>	<i>FISCAL YEAR</i>	<i>TOTAL MEMBERSHIP</i>
<i>30 June 2016</i>	<i>FY 2015</i>	<i>7,780</i>
<i>30 June 2015</i>	<i>FY 2014</i>	<i>8,028</i>

- While a number of Companions did some great work in the recruiting area, we must institutionally and individually acknowledge the need to take increased action to reverse the Order’s clear, long-term, net decline in membership.
- The downward trend of the Order’s membership makes achieving Strategic Goal 1 (Recruit, Involve & Retain) an imperative for the good of the Order for obvious reasons, and because achieving SG-1 enables achievement of all other Strategic Goals (the good of communities).



- Achieving MOWW’s Strategic Goals is best realized by concerted actions at all levels of command that result in achieving the desired and scalable outcomes of every Chapter Action Plan in every chapter in every region throughout the Order IAW the MOWW Strategic Plan.
- MOWW Policy. The release date of the updated Policy Manual, scheduled for release this past spring, was moved to this fall due to requests for additional time for review and committee work.

- *Officer Review*<sup>®</sup> (Strategic Goal 1-5). Layout and content enhancements featured the MOWW team (Strategic Goal 1) and outreach programs (Strategic Goal 2). Increases in reach (Strategic Goal 3), “Tips & Guides” (Strategic Goal 4), and innovations, e.g., “Bravo Zulu,” recognizing Companion excellence (Strategic Goal 5) all supported achieving MOWW’s Strategic Goals.
- BG Bultman Chapter Activity Report (CAR).
  - Outreach (Strategic Goal 2). The BG Bultman Chapter sponsored three YLC students, awarded 32 SROTC and 152 JROTC Medals of Merit, and presented 62 BSA Eagle Scout and 605 GSUSA Gold Award certificates.
  - Recognition (Strategic Goals 1, 2, 3 and 5).
    - PM BG Raymond E. Bell, Jr., PhD, USA (Ret), received a National Citation (BG Bultman Chapter) for his continuing support of MOWW in award presentations, and in promoting the Order and the tenets of the Preamble to the MOWW Constitution.
    - Angela Meskimins (Director, MOWW Member Services) performed in an outstanding way by reducing new member processing time and developing an improved Quarterly Region Report. Concurrently serving as the Acting Finance Director, she enhanced cross-referencing and reduced financial process cycle times.
    - Sunny Alley (Manager, MOWW Store) served with excellence in managing the MOWW Store while also enhancing customer support for Companions and chapters, and BSA, GSUSA, ROTC and JROTC organizations nationwide not supported by chapters.
  - Further details are in the Chapter Activity Report summaries for FY 2014 and FY 2015, which are on the MOWW website at [www.moww.org](http://www.moww.org) (“Companions Only,” “Reports & Databases”).

## THE COMPANION TEAM

- Our nearly century-old Order is a vital Veteran Service Organization (VSO) but like all VSOs, it struggles with recruiting, involvement and retention (Strategic Goal 1), in addition to having an aging membership. A stronger net gain-oriented approach to achieving SG-1 can mitigate this.
- The Patriotic Education, Scouting and ROTC Programs continue as flagship programs. Broader involvement scalable to chapter capabilities in support of Chapter Action Plans will enhance mission success. Scouting added the Quartermaster Award Recognition Certificate (Sea Scout Program) and the Summit Award Recognition Certificate (Venturing Program) to further honor BSA’s good work.
- The Order has a number of chapters that excel regardless their size, e.g., Dallas, El Paso, MG Meade, Atlanta, San Diego, Sun City Center, Greater Boston, COL Woolsey, Virginia Piedmont, Pinson, MG Miles, Hampton Roads, and others. They clearly focus on part two of Strategic Goal 1, i.e., “increase Companion participation,” and Strategic Goal 2, i.e., “strengthen MOWW outreach programs.”
- Support of MOWW Strategic Goal 5 (promote intra-MOWW recognition) remains low. From 2011-2016, the National Citations presented were: 2011 (34 presented), 2012 (29 presented), 2013 (49 presented), 2014 (53 presented), 2015 (29 presented), 2016 (31 presented). Approximately 125 National Citations could be presented annually to deserving Companions by chapter, department and region commanders. In addition, national committees receive very low numbers of chapter submissions for outreach and internal program awards despite non-submitting chapters being competitive, which frequently leaves some award categories without recipients.

- Happily, Strategic Goal–based outcomes are achieved by positive, “results-oriented” Companions. These “leader-builders” exude “companionship” and exemplify a “serving others” team approach.
  - MAJ Virgil (former chapter commander) and Sue Knipp (Virginia Piedmont Chapter) for making serving as a Companion fun, and for the example they set in achieving widespread Companion involvement, especially via the chapter’s focus on “we” and helping others.
  - Capt Paul Brown (Dallas Chapter) for his service as the Fundraising Committee Chair while leading the effort to raise record amounts, thereby ensuring the chapter will continue its broad and successful service in the vital area of Youth Leadership Conferences.
  - VCINC Col Dave Gibson, for his chapter visit program, his mentoring of national committees, and for his untiring willingness to generate involvement in World War I Centennial activities
  - PCINC Capt Debbie Kash (San Diego Chapter) for her service as the editor of the chapter newsletter, “The Companion,” for establishing a chapter Facebook page, and for expertly developing Chapter News Releases—all in support of multiple Strategic Goals.
  - Maj Bob Williams (Chair, Scouting Committee), for his work with BSA in establishing new programs of mutual support, including the Quartermaster Award Recognition Certificate (Sea Scout Program) and the Summit Award Recognition Certificate (Venturing Program).
  - Capt Stewart Entz (Chair, Monuments & Memorials Committee) for his engaged and progressive chairmanship, and his positive attitude while leading his committee, the Order and its chapters in supporting multiple national World War One Centennial events.
  - Maj Kenneth Zelmer (Central Arkansas Chapter) for his horizon-to-horizon involvement as a volunteer in activities—as a chapter commander, as a YLC Selection Committee member, in planning the Region VII Conference, and in his willingness to assist others whenever needed.

## OBSERVATIONS

- The Military Order is comprised of wonderful Companions who jointly serve a unique mission for a nation that needs what the Order offers more than at any time in MOWW’s history. The results of the chapters and Companions cited above, and others, give us confidence that that we can achieve anything if wish if we do so as involved and mutually-supportive members of the Companion Team.
- Achieving SG-1 (recruit, involve and retain) is the cardinal enabler for achieving all other Strategic Goals. Achieving measurable success in these sub-areas is vital to reversing long-term declines in these core sub-areas. National committee engagement with every MOWW chapter overseen (lead) by all commanders will help this needed effort by fostering and reinforcing outreach and internal program success while promoting greater Companion involvement and mutual support in chapters.
- MOWW’s website is a force multiplier; its use should be part of all training, planning and execution.

FOR THE GOOD OF THE ORDER



ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)  
Chief of Staff, MOWW



## OVERVIEW

Thanks to the teamwork of the Order's financial management team (i.e., the Trustees, the Financial Working Group, the Budget Committee and the Headquarters Staff), we continue to perform well. The annual audit revealed no material deficiencies. The next audit (coordinated with MOWW's CPA Auditors) will cover the period 1 Jul 16 - 31 Dec 17 (18 months) IAW the proposed constitutional amendment synchronizing the Order's fiscal year with that of funds managed by the Order's Trustees.

## INCOME

Net Income was \$249,895.76 vs. \$179,499.74 forecast, for an increase of \$70,396.02—a positive result. Gross Income was \$958,852.43 vs. \$1,019,349.74 forecast, for a decrease of \$60,497.31. The investment market poses concerns. Gross Expenses were \$708,956.67 vs. \$839,850.00 budgeted, for a decrease of \$130,893.33—a positive result.

Gross Income, as discussed herein, includes realized gains and losses generated by the Order's Trust assets through the receipt of dividends and distributed net capital gains, as well as other non-trust income. It does not include unrealized gains and losses attributable to recording the Order's Trust assets at current values.

While these assets must be shown at current values in our audited financial statements due to the Order's auditors requirements and in accordance with Generally Accepted Accounting Principles (GAAP), the resulting unrealized gains and losses do not have to be (and should not be) included in this report. To do so might be misleading and could obfuscate any comparison of the actual financial performance of the Order against its budget, and so they are not included in the calculation of Net Income. Since unrealized gains or losses are a function of overall marketplace volatility, they were not included in the FY 2016 Budget.

## GROSS FUND INCOME

Gross Fund Income for FY 2015, that is, income generated by and realized in connection with our invested assets (i.e., dividends and capital gains) was \$716,007.43 actual vs. \$778,349.74 forecast. Based on invested assets of approximately \$10 million, the Trust continues to generate its target cash flow of between 5- 7%, which is necessary to support the ongoing operations of the Order.

## GROSS NON-FUND INCOME

Gross Non-Fund Income for FY 2015, that is, income generated by and realized in connection with our invested assets (i.e., dividends and capital gains) was \$207,845.00 actual vs. \$206,000.00 forecast—a positive result. This FY's increase resulted from increases in member dues (\$48,119.00 actual vs. \$45,000.00 forecast) and strong MOWW Store performance (\$70,454.00 actual vs. \$60,000.00 forecast). The 2015 CINC Solicitation (\$79,497.00 donated vs. a \$90,000.00 goal) and Unsolicited Donations (\$9,775.00 received vs. \$11,000.00 forecast) were under target.

## GROSS EXPENSES

On the expense side, FY 2015 Gross Expenses were \$708,956.67 actual vs. \$839,850.00 forecast—a positive result—due to continued management benefits, and concerns about trust performance given the market and world events.

In the MOWW, Inc., “Operations” section (consisting primarily of employee wages, insurance, bank fees, audits, and CINC/SVCINC/VCINC Outreach Visits, and the EXCOM) FY 2015 expenses were on target at \$323,339.00 actual vs. \$366,525.00 forecast, the positive delta largely the result of a temporarily vacant employee position. For FY 2015, CINC, SVCINC and VCINC Outreach was less than budgeted (CINC @ \$8,321.00 actual vs. \$12,000.00 budgeted, and SVCINC/VCINC Outreach @ \$3,327.00 vs. \$11,000.00 budgeted). However, to better reflect the cost of operations, we expect to execute as budgeted for FY 2016 by requiring all official travel be claimed using these funds vs. using personal funds to generate personal income tax deductions.

Fund Raising (CINC Solicitation Processing) essentially executed as budgeted at \$12,259.00 actual vs. \$12,350.00 budgeted. We expect similar performance for FY 2016.

In Chapter Support, consisting primarily of Perpetual & Memorial Fund PM Dividends to Chapters, brochures, advertising and postage-related expenses, the operating result was \$111,215.72 vs. \$210,600.00 forecast. This was largely due to the PM Fund Dividend being only \$83,571.72 actual vs. \$185,000.00 forecast. The Trustees advise FY 2016 will likely deliver a similar result. This makes taking advantage of the fund raising techniques offered by the Financial Development Committee (and available on the MOWW website ([www.moww.org](http://www.moww.org)) especially critical. It also makes region and chapter commander action in ensuring every chapter files with the IRS and certify with the TG IAW the MOWW Policy Manual, Article I, Section 10, equally important. In lesser areas, no FY 2015 funds were executed against the \$3,000.00 advertising element of expense given early unsuccessful efforts at national advertising, e.g., USA Today. The best “advertising” traction is at the local chapter level via new releases, displays, etc. In the postage area, postage is slightly up, largely functions of increases in MOWW Store activity and chapter support.

In Chapter Development, \$1,500.00 was expensed against \$3,000.00 budgeted for “New Chapters.” In this case, the “new” chapter was the result of closing several chapters and incorporating the membership of those closed chapters into a “new” chapter. No expenditures in either Cadres or Continuity Books were levied against the \$3,500.00 and \$4,000.00 budgeted, respectively.

Despite programming funds to develop a YLC video that could be shown at all YLCs, no activity occurred, so this will not be a budget line item for FY 2016.

National Convention support was on target at \$12,599.00 actual vs. \$13,500.00 budgeted.

Awards & Prizes were slightly up at \$14,228.00 actual vs. \$13,875.00 budgeted—a \$353.00 difference—due to award streamer costs.

Expenditures for the Officer Review® were below budget by \$3,700, with \$144,300.00 expensed vs. \$148,000 budgeted—a positive result.

There was little change in the Facility Infrastructure section from FY 2014 to FY 2015, although actual expenditures exceeded budget by \$859.00. The Order spent \$23,438.00 in building maintenance and repairs largely replacing sewer lines complicated by the CAPT Kales building being a historic districted, exacerbated by the complex, reinforced concrete foundations remaining from when this area was a petroleum storage area and a torpedo assembly and storage area. As

mentioned in prior years, we are budgeting - \$25,000 in the next three years to continue this program.

In the Information Technology area, the Order expensed \$42,656.95 actual vs. \$16,000 forecast due to needing to replace computers, establish a cloud capability, and update software.

#### CONCLUSION

As can be seen by the above discussion, income is difficult to predict with any certainty. We are electing new leadership for the coming year, and leaders at all levels must be made aware of their fiduciary responsibility to the Order to make every effort to keep expenditures within the approved budget. The Chief of Staff and the Headquarters staff should be commended for their efforts in keeping costs down and in identifying cost savings for the Order while continuing to improve operations.

Looking forward, we must make a concerted effort to retain our current members and to recruit new members, and secure a broader membership and financial base of support now and for our continued future. As mentioned in prior years, this is the No. 1 area that requires the attention of all Companions.

Likewise, we urge all Companions to consider including the Order in their wills and estate plans. Providing 1-2% of an estate to the Order is a small amount that can provide significant benefits to the Order.

FOR THE GOOD OF THE ORDER



ROBERT F. HARTMAN, CDR, USN (Ret)  
Treasurer General, MOWW

## BOARD OF TRUSTEES | PCINC LTC Titus

<u>DATE</u>	<u>ML PORTFOLIO BAL</u>	<u>STOCK PORT BAL</u>	<u>TOTAL</u>
31-Dec-15	\$4,769,885.05	\$4,442,874.03	\$9,212,759.08
31 May-16	\$4,907,381.11	\$4,629,344.70	\$9,536,725.81

Portfolio Gain YTD      3.5%    \$323,966.73

Activities within funds YTD:

Dividends & Interest (YTD)	\$116,813.47	Jan-May 1.2%
Draw from ML	(\$97,865.22)	PM Dividend 2015
Draw from S	(\$96,470.05)	PM Dividend 2015
Deposits to ML	\$9,687.50	PM Dues May 9
Draw from S	(\$0.00)	Dyer Will Fund
Draw from S	(\$0.00)	Capt. Satterlee Fund
Draw from ML	0	Gist Blair Fund



✓ **NOTE: Data as of 30 May 16. End of the Investment Funds' Fiscal Year results may vary.**

Following several years of relative calm in financial markets, we began to see increased volatility beginning in October 2014. That was the month the Federal Reserve Board ended its bond buying program called "Quantitative Easing." This market nervousness continues to date as European inflation and growth data, along with world turmoil and a lagging US economy, play out. Investors are seeing stocks, bonds and currencies exhibiting higher volatility as they seek safety and/or income.

Although equity returns were flattish for 2015, market action throughout the year was anything but calm. Periodic downdrafts roiled markets at various times in all four quarters resulting in the poorest year since 2008 for US stocks overall.

Scanning the world for indicators of future equity market conditions found more cause for concern than comfort in 2015.

- A leading source of worry was the sharp decline in energy prices, continuing a trend that, for crude oil, started mid-year 2014.
- Another source of worry was China, where reported nominal GDP had fallen into the 6% range from around 12% a few years ago.
- A reaffirmation of the global economy was represented by 6.4% DECLINE in the S&P 500 during August its worst monthly performance in more than three years.

The geopolitical situation also served to keep investors on edge.

- Ongoing conflict in the Middle East, fighting in the Ukraine in the wake of Russia's seizure of Crimea in late 2014 along with the massive flow of refugees across much of Western Europe and Greece very nearly withdrawing from the Eurozone.
- While the U. S. was the safest port in the storm, it was not without its own choppiness. Equity markets continued to reflect these concerns that grew more ominous as 2015 progressed into 2016.

- Despite the most tumultuous beginning to any calendar year—with US equity markets in 2016 posting their worst 10-day opening year decline ever—most major equity benchmarks ended the first quarter, showing little actual change. This was owing to a strong rally in February when markets were down in the 10 percent range.
- The market summary is provided by ALPS Advisors, Inc. Investment Advisor, 1290 Broadway, Suite 1100, Denver, CO 80203.

**NOTE FOR ALL COMMANDERS & TREASURERS:** Considering that this is an election year, our current GDP growth rate at less than 1% and energy prices slowly rising, *our PM dividend projection is that it will be more in line with last year* and consist of dividend and interest returns from our holdings in the Perpetual Memorial Funds. Chapters should plan accordingly.

The investment strategy for MOWW investment portfolios continues to be seeking a total return with a combination of growth and income and maximization of investment income without undue risk.

FOR THE GOOD OF THE ORDER



PCINC DAVID R. TITUS, LTC, USA (Ret)  
Chair, MOWW Board of Trustees

No status to report (NSTR).

FOR THE GOOD OF THE ORDER

EARLE F. LASSETER, COL, USA (Ret)  
Judge Advocate General, MOWW

Once again it has been my pleasure to be the Surgeon General for MOWW. The pleasures are many. I certainly get to meet and correspond with many companions. We share experiences and a touch of our health issues. I think it has been a good thing to share some practical issues that acknowledge the need to accommodate the passage of time, and the need to stay active. The happenings to me, my chapter and others gives me a fertile source of material for my columns. We are an active group and have been all our lives contributing and honoring the service and the American way. To continue this for as long as possible is both noble and rewarding. We have a responsibility to pass the sword on down the generations.

In addition to recruiting new members we must lead by example. It is nice to see the many runners by the "dawn's early light" at meetings, hear of travel and, sports prowess and the unswerving support of the scouts, ROTC and JROTC units. We present awards, take part in brother organizations efforts, traveling as needed to do these services. My daughter has caught the bug and spends much of her professional time producing events and ceremonies for veterans, especially the wounded being rehabilitated. Looking over the group shows activity, mastering health issues, active minds and sound bodies.

In short the command remains intact and functional, as always.

Be Well

FOR THE GOOD OF THE ORDER

ROBERT E. MALLIN, MD, CPT, USA (Fmr)  
Surgeon General, MOWW

Wrote and submitted Chaplain's Pulpit articles published or to be published in the MOWW National magazine, the "*Officer Review*".

- "You Are What You Think." Published, September 2015.
- "Rays of Light," Post Traumatic Stress. Published, November 2015.
- "We Will Treat Anyone", Church at Angoville-Au-Plain, Normandy France, 6-9 June 1944. Published December, 2015.
- "Taking a Heavenly Perspective," Leprosarium in Vietnam. Published Jan/Feb 2016.
- "Let Me Tell You My Story", Alcoholics Anonymous. Published April 2016.
- "What is Man?" Published May 2016
- "World War II Field Hymnal," West Point Cadet Prayer. Published, June 2016.
- "Defenders of Freedom," Berlin, the Outpost of Freedom, 1945-1989. To be published July/August 2016.

In process of planning and coordinating the MOWW National Memorial Service for deceased MOWW companions to be conducted 13 August 2016, Baton Rouge, Louisiana.

FOR THE GOOD OF THE ORDER

WILLIAM K. BROCK, COL (CH), AUS (Ret)  
Chaplain General, MOWW

Assistant Historian General PCINC COL Jack Jones and I returned to the MOWW Archives at the Hoover Institution at Stanford University early this spring to place items into the archive and continue examination of what is contained there. Following our visit last year, the Institution was able to condense the contents of five of our 357 archival boxes into two, and two new boxes were created this year with the submission of all chapter newsletters for 2015.

In all there are more than six thousand separate collections in the Hoover Institution Archives. Fifty-one years ago our collection was indexed and given an accession number of '65029' meaning that it was the 29th collection at Hoover to be given public accession in 1965. But storage of our historical materials there goes back decades earlier. The Hoover Institution Library and Archives were created by Herbert Hoover in 1919, the same year our order was begun by General Pershing, and there are indications of long existing cooperation between the two organizations. Several Historians General, their Assistants and History Committee members lived in the Stanford area and worked with the archives frequently.

Jack and I found a wealth of history and documentation at our last visit, but one item was most noted – a copy of the manuscript of “Echo of the Guns” written by Historian General Emeritus Colonel Benjamin C. Allin, III. It is a history of the MOWW from its founding through 1959. The only other known copy had been sent by Jack to MOWW headquarters in 2005 but it had been lost. We secured two copies of the 158-page manuscript from the Hoover staff.

Our plan is to continue visits to Hoover to better document the contents of the archival boxes and recommend removal of undesirable/unnecessary materials. We will also be adding to the archives items collected between visits. These are primarily chapter/region histories, companion profiles with associated individual military histories, and chapter newsletters. However, the procedure for submission to Hoover will now include prior organization and documentation by the Historian General. Efforts are underway to locate and recruit MOWW companions that reside in or near Palo Alto, California to assist with our Archive activities.

Going forward I am proposing an online archive that would contain histories, documents, and photographs pertaining to chapters and regions. Access would be much like the current online storage and display system for chapter newsletters – the 'Dropbox.' From the MOWW website 'Companions Only' page, selection of a 'History' tab would display a page with a list of all chapters/regions, and selection of one of these would display three tabs – one for chapter history, one for companion profiles/military experiences and the third for photographs. Within each of these folders the individual documents/photographs can be viewed with the click of a mouse. Chapter and region historians would be responsible for providing documents and photographs to the Historian General who would place them in the appropriate Dropbox folders. Over time this online history system could be expanded to include selected items of interest from our Hoover archives dating back to WWI and before.

Using modern technology to enable all MOWW companions to view our historic documents and artifacts is an exciting capability, and I look forward to participating in its development.

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC USA (Ret)  
Historian General, MOWW

1. Region I ended our activity year on June 11, 2016, with our Annual Convention in Portsmouth, NH. It was hosted by the MG Joshua Chamberlain Chapter. The honored guests were VCINC LTC John Hollywood and his wife Joanne. This followed a Mid-Winter Region Conference in Somerville, MA, on 28 November 2015, hosted by the Department of MA Commander, CDR Robert Gillen, with VCINC LTC John Hollywood present. All Chapters, except one, were represented and much information exchanged in fraternal harmony enhancing the Good of the Order.
2. The New England Youth Leadership Conference (NEYLC) was conducted by the Green Mountain Chapter at Norwich University in three sessions: 4-6 Dec 2015, 29-31 Jan 2016, and 26-28 Feb 2016. The program drew 78 students from 14 States and 51 high schools. The program runs from Friday afternoon to Sunday afternoon. Region 1 Chapters fund this program on a prorated basis. The Leadership Challenge Weekend is conducted by the Norwich Admissions Office using 10-12 senior cadets as cadre and involves physically challenging events such as water survival, climbing wall and concluding with a leadership reaction course. The YLC component is conducted by the YLC Director, LTC Michael Jarvis, BG Thomas O'Donovan, and a third instructor from at-large within the Region and consists of seminars on citizenship, leadership, free enterprise and administering a patriotic knowledge test, in addition to addressing relevant topics as: Personal Financial Management, Honor & Ethics, Cyber Security, and Citizen Soldier. Each student must submit a 500-word essay on the Bill of Rights; their essays are evaluated and graded to help assess and determine the Outstanding Student of each session. Nearly 800 students have been strengthened by the benefits of this patriotic education.
  - a. For the past three years, NEYLC graduates have taken first and second place in the MOWW Phoenician Award in 2013, third place in 2014, and first place again in 2015. These awards attest to the caliber of the students attending the New England YLC. This year's winner, Taylor Harris, attends Nokomis High School in Newport, ME. She was the New England YLC's Outstanding Student. An honor roll student taking all AP and Honors classes, she was her Class Secretary and Vice President, and is active in the Drama Club. As a JROTC cadet, she received many awards for academic and military achievement, and was promoted to Cadet Captain and Company Commander. She is a member of the JROTC Drill, Academic and Leadership Teams, and received two Superior Cadet Medals. She devoted 500 hours of community service with her JROTC Battalion by raising money for homeless veterans and hospitalized children. After graduation, she will seek an ROTC scholarship, attend Norwich University, and major in biology to pursue a military medicine career.
  - b. The CINC, LTC Ruth Hamilton, made the presentation of the \$2,000 check to Taylor during her school's JROTC Annual Military Ball and Awards Night on 9 April 2016. LTC Jarvis and BG O'Donovan deserve special Kudos to for providing such a successful YLC program of instruction.
3. Region One support to Boy Scouts and Girl Scouts, Senior ROTC, and Junior ROTC units continues and expands with additional units in the New England area. We are pleased and proud to support and recognize the exceptional performance of outstanding recipients. Worcester Chapter added The Central and Western Massachusetts GSA Council and presented 32 Gold Awards this year in June.
4. Connecticut is supported by Region I. CW3 Francois Pelletier continues to represent MOWW in the state with assistance from others in the Region, most notably Worcester Companions. Yale University held its President's Review for ROTC Awards again for re-established Air Force and

- Navy units. There is strong support from the Yale Administration, as evidenced by the Yale President again hosting the ceremony and presenting awards.
- a. CW3 Francois Pelletier made presentations at the UCONN Army ROTC, the JROTC program at Waterbury, CT, to the top graduate at the CTNG OCS program, and Eagle Scout Certificates at the Housatonic Council Awards night.
  - b. U.S. Coast Guard Academy in New London, CT, has two special cash awards for graduating seniors. The Captain Charles Avery Satterlee Memorial Award dates back to 1985 and is for English Composition and Rhetoric, and the MOWW Pistol Marksmanship Award dates back to 1953 and was presented for highest pistol marksmanship proficiency. Presentations were made by CWO Pelletier.
  - c. The Cape Cod Chapter provides Pewter Mugs to two members of the graduating class of the Massachusetts Maritime Academy at their commencement ceremonies; one for Deck and one for Engineering.
5. Several Chapters in the Region conduct essay contests to encourage patriotic education and thinking and award cash prizes of varying amounts to winners selected through their review process.
    - a. In May, Cape Cod Chapter Companions participated in selecting winners of the Falmouth High Schools James M. Pafford Essay Contest, begun by a very active Chapter Companion. Lt. Pafford, established a trust in memory of his son, killed on active duty during WWII with the U.S. Air Force. Companion Pafford purposefully chose an essay definition with a strong patriotic flavor: Why I Love the United States of America. Annual income from the trust provides the monetary awards given each year.
    - b. The Greater Boston Chapter provides The Danforth Scholarship, named in honor of CAPT Danforth, to a Boston high school student who presents the best essay on a patriotic subject. Many fine essays have been submitted and the cash award is a substantial incentive for high school students to enter the competition.
  6. The Greater Boston Chapter produces a noteworthy monthly Newsletter which outlines current and future chapter activities, guest speakers, and topics of noteworthy patriotic interest. This past year has highlighted many distinguished Guest Speakers, numerous awards to non-members in the civilian community, and special field trips the Joint Force Headquarters at Hanscom AFB and the Coast Guard Base in Boston with a special CG cutter tour of Boston Harbor.
  7. Participation in Memorial Day, Flag Day, 4th of July, Veterans Day, and Pearl Harbor Day activities, as well as WWII, Korean War, Viet Nam War, and War on Terror commemorations, are high on the list of Chapter activities throughout Region I. There is strong participation by all Chapters and Companions, ranging from walking in parades, work on observance committees, ceremonies of varied types specific to the holiday or event being observed, Massing of the Colors at the Vermont Veterans Cemetery, decorating graves with flags at local and national cemeteries, grief counseling for veteran's families at the RI Veterans Cemetery, laying of wreaths at memorials, and visiting Assisted Living Centers in Maine and meeting with and recognizing veteran residents. Special efforts have been made to recognize community leaders to advance our Law and Order Goal and enhance our community outreach and publicity. Our Companions are proud to support these and other patriotic events, observances, and activities to advance our Order's Strategic Goals while carrying out the tenets of our Preamble.

8. The harmony and fellowship of all Companions in Region I have made this past year a memorable one for me as the Region Commander. The support by Department Commanders, Chapter Commanders, and Region Staff Officers has been instrumental in any successes achieved, as demonstrated by the active, outward participation enumerated above throughout the Region. Companions have been actively engaged in recruiting for the Order, producing positive results, and for attending other Chapter's luncheons and meetings. I was just elected to remain as Region Commander for another year, as were the Region Staff Officers for their positions; we took the Oath of Office and were sworn in by VCINC LTC John Hollywood at our June 11, 2016 Annual Convention. We do so with humility to carry on the proud traditions of Region One and our Order.

FOR THE GOOD OF THE ORDER

DENNIS V. CHRISTO, LTC, USA, USAF (Ret)  
Commander, Region I

## COMMANDER, REGION II | BG ESTES

Region II consists of the states of Kentucky and Ohio. There are five chapters in Kentucky and one in Ohio. This year Region II took control of the Greater Indiana Chapter, which is located just across the Ohio River from Louisville. The region has four very active chapters and three dormant chapters. Region II officers are Commander: BG Charles D. Estes, Region II Scout Coordinator: COL Walt Meinshausen and Kentucky Department Commander: CAPT William Dibble.

Region II's four active chapters support the CINC's goals to varying degrees and faithfully executed the tenants of the Preamble to the best of their ability. The accomplishments of the chapters surpass what would normally be expected by the actual number of active companions. The general problem plaguing the region, and probably the Order, is the advance aging of our companions. We are attempting to get an influx of new and young blood, but it is a tough uphill struggle.

Region II did not hold a regional conference, but every month the four active commanders meet.

### CHAPTER ACTIVITIES

MG Ben Butler Chapter (240) Commander: CAPT Jeff Daus, USN (ret).

Louisville Chapter (077) Commander: COL Chris Smrt, USA (ret).

Greater Indiana Chapter (083) Commander: LtCol James Norman, USAF (ret)

- These three chapters are all in the Louisville, KY area and meet together on the first Friday of the month. They generally plan their activities together. Over the last year there have been some great speakers at these meetings. On several occasions WWII and Vietnam Era fighter pilots have shared their exploits. Two USAF officers came and briefed on the Civil Air Patrol mission. Other guests have included a local retired politician and an author who published an online book contained oral histories from a Kentucky Veteran's home residents.
- The Louisville Chapters co-sponsored a 70th Anniversary of VJ Day event on Bowman Field (local municipal airport). Local companions, who own WWII aircraft, had an Honor Flight flyover. 110 Vets were in attendance with a crowd of close to 10,000 locals. It was a very successful event.
- The Chapters also held YLCs on 17 and 24 October. Attendance was 390.
- The chapters also participated in the Louisville Veteran's Day Parade, concluding in a massing of the colors. Great event, parade lasted 90 minutes, followed by speeches (Louisville Mayor Fischer, Kentucky Governor-elect Bevens, Kentucky Congressman Yarmouth, etc.), followed by blessing of the colors. Louisville Chapter helped plan and execute this. Ft. Knox Chapter's colors were present.

Ft. Knox Chapter (239) Commander: BG Charles D. Estes, USA (ret).

- Ft. Knox Chapter meets on the third Tuesday each month and publishes a monthly newsletter.
- The chapter participated in the Hardin County KY Veteran's Parade on 7 Nov 2015, concluding in a massing of the colors. The Chapter was asked to organize and conduct the ceremony following the parade and to present two plaques for Most Patriotic Floats at the Veterans Day Parade. The chapter also helped organize the placement of flags on graves at the local Veterans Cemetery.
- Ft. Knox supported a Veteran's Day YLC event at a Ft. Knox elementary school with 300 students and 3 veterans present.

- In support of the Scouting Goals, the Commander has presented three certificates to Eagle scouts. The Boy Scouts held a Patriot Games competition and the Chapter supported the games by presenting four plaques to the winners of four events.
- Ft. Knox Chapter supported the Basic ROTC and Advanced ROTC Camps that have changed their names from LTC to Cadet Initial Entry Training (CIET) and from LDAC to Cadet Leader Course (CLC) respectively. There were 9 CIET rotations and 10 rotations of the CTC.
- Ft. Knox Chapter also presented 6 other ROTC medals and 18 JROTC medals.
- Ft. Knox Chapter supported the Hardin County Veterans Court with two mentors. The special court is under the oversight of Judge Kim Shumate, one of our hereditary companions. The program provides court-supervised treatment for veterans as an alternative to incarceration and supports them with services to address the issues that contributed to their criminal behavior. These services include treatment for substance abuse and/or mental health, connection to benefits, and help with housing, employment and education.
- Guest speakers have included the Lincoln Trail Boy Scout District head, The Hardin County Sheriff, Judge Shumate and 3 JROTC members from Ft. Knox High School.
- A 2-day YLC was held 29-30 January with 36 students from the Kentucky Bluegrass Challenge Academy. The first day was held in Louisville at the Sons of the American Revolution headquarters and the second day was held at the Patton Museum on Ft. Knox.

Frankfort, KY Chapter (238) Commander: COL Roger Green, USA (ret).

- The Frankfort Chapter has not met this year. Recent conversations have resulted in a planned meeting in June. Age is the primary cause of the inaction.
- Ft. Campbell Chapter (242) Commander: No commander. The Ft. Campbell Chapter has not met this year. In an attempt to widen the sphere of the Chapter the area of Bowling Green, KY was added. CAPT Dibble and I went and briefed the Military Officers of America Association on MOWW but so far have seen no interest. Age is also the primary cause of the inaction.

Cleveland, OH Chapter (080) Commander: 1st Lt William Strand, USAF

- The Cleveland Chapter has not met this year. CAPT Dibble and I have reestablished contact with several companions and will meet with them in June. The companions we will meet with are all over 80. Age is definitely the primary cause of the inaction.

After the 2015 convention the EXCOM asked Region II to establish a Chapter in/or near Wright-Patterson AFB. I have contacted retirees in the area but have been unable to get any commitments. Status: open.

In closing, Region II has its problems, but overall I am proud of the commitment of the companions that are active. Our YLCs are very well run and support to ROTC/JROTC is very good. We enjoy support from the local communities near Ft. Knox and the City of Louisville. I will continue to work with my three dormant chapters and try to revitalize them.

FOR THE GOOD OF THE ORDER

BG Charles D. Estes, USAR (Ret)  
Commander, Region II

Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include: Commander - LTC Michael Wilgen, Vice Commander - COL Robert Reese; General Staff Officer - LTC Paul Farinella, Pennsylvania Department Commander - LTC Fred Lovelace; DE State Commander – COL Earl Seppala, New Jersey State Commander – LTC William Rapp, and New York State Commander – CAPT George Emmons.

Region III has five chapters that support the CINC's goals to varying degrees and faithfully execute the tenets of the Preamble to the best of their abilities. They make a concerted effort to support and promote Senior and Junior ROTC units within their areas. The Philadelphia Chapter has won or placed second in the ROTC Award in Category 5 & 6 in eleven of the last twelve years, but didn't submit for an award due to the health of CAPT Richard Burton, their ROTC Awards Coordinator. Chapters sponsoring JROTC and/or high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge (FFVF). The Philadelphia Chapter sponsored this YLC which was held April 14 – 17, 2016 and which set a record for attendance exceeding 100 students. Region III has been the test bed for the re-emergence of the National Society of Blackjacks, a high school program sponsored by the Pershing Rifles Group. LTC Paul Farinella has done a great job in developing programs and four units participated in the drill competition at the Pershing Rifles National Convention in Chantilly, VA 10 -12 March and two new units were chartered.

Based upon the last "Quarterly Region Report" (as of 31 March 2016) posted on the National website, the Region "recruited" 11 new companions since last year loss a net 28 living members within the Region. One unit is "positive" for the year. As noted every year, gains are easily wiped out by deaths. The living membership will continue to go down next year. On the positive side, we did decrease the NPD's losses from prior years and hope to continue to do the same next year.

BG Peter Bellisario was re-elected as Commander of the GEN Matthew B. Ridgway Pittsburgh Chapter. The Chapter has been able to send 101 students to the multi-day YLC at the Freedoms Foundation at Valley Forge, during the past 11 years, having raised in excess of \$68,000 to accomplish this undertaking. The Chapter supports three high schools, each of which send three students who are required to complete essays on what they learned at the FFVF and present those essays before the chapter members. The Chapter supports 12 High Schools and 3 Colleges issuing 21 medals sets to JROTC and SROTC Cadets each year. The Chapter has maintained its speakers program, awards and recognition program having issued numerous Certificates of Appreciation and Patriotism to speaker, schools, students and veterans, and multiple awards to the community and its companions. The GEN Ridgway Chapter submitted seven articles to the OR magazine during the past year and is a regular contributor to the newsletter Drop box. COL Reese, Vice-Commander, provides the continuity of operations in all the chapter's activities and has done an excellent job.

LTC Carl Witte enters his second year as the Commander of the Wilmington Chapter. He has done a great job of formalizing, publishing and utilizing the Chapter Action Plan. He has also broadened ties with other Patriotic Organizations which should have an impact on membership and visibility of the Chapter. Further, positive actions have been taken to energize companion participation in on-going meetings and special events. For the first time the Chapter presented BSA Certificates.

COL Joe Kirlin replaced LCDR John Gaul as the Philadelphia Chapter Commander. The monthly chapter programs, ROTC leadership and awards programs, the YLC one-day conference at Bertram HS and three-day conference (FFVF), and community support continue to be commendable. This includes their annual Veterans Day Remembrance Service at the Washington Chapel in the Valley Forge National Park and the awarding of six \$2000 ROTC Scholarships at their May Awards Luncheon. Their stellar ROTC program was noted above. The Chapter's challenge continues to be recruiting new members and keeping/replacing staff members. And as noted in previous reports it exemplifies the challenges of an "elderly" Chapter trying to

continue to execute all those excellent activities it has done in the past with less participants. The Chapter lost twenty-eight companions this year due to death and has added six new members.

LTC Bill Rapp continues as Commander of the New Jersey Chapter and as the State Commander of New Jersey. The Chapter continues its support and presentation of ROTC awards and Eagle Scout Certificates. The Chapter added four new companions. LTC Rapp continues to seek opportunities within New Jersey to establish mini-companion groups within the Chapter. Due to geographies he is looking for meeting sites in the middle and south of New Jersey to make it easier for some Companions to attend. New Jersey had three Departments (North, Central and South) in the 1980s, but went to zero Chapters in 2004. This Chapter was chartered in 2009. LTC Rapp has done a great job in increasing the Chapter's support to the Scouting program and presents more BSA & GSUSA certificates than all the other Chapters within the Region.

LCDR Bill Orlaskey remains as the Commander of the Colonel Theodore Roosevelt of New York Chapter. Captain Emmons, NY State Commander, has led the recruiting efforts within the Chapter over the past few years. Without his efforts, the Chapter would be close to the minimum required membership. LTC Farinella with the National Society of Blackjacks has been noted above. The Chapter participates in ROTC and Boy Scout Awards and local events. This year they sent two students to the YLC at the Freedoms Foundation at Valley Forge.

LTC Fred Lovelace was re-elected as the Department of Pennsylvania Commander. He has remained active in running and presenting the ROTC Awards within central Pennsylvania. The Region pays for the awards.

Thanks to COL Bob Reese, Region Vice Commander, LTC Carl Witte, Region Adjutant, and LTC Fred Lovelace for their assistance and guidance to me and the Region. Also, my personal thanks go to all the Commanders and Companions who unselfishly give of their time, effort and funds to make Region III what it is today.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)  
Commander, Region III

As we approach the end of this operating year, I believe the Region is in relatively good health. In this report, I will address chapter activities which are focused on the achievement of the Strategic Goals of the Order.

#### Membership and Companion Involvement

- According to my review of the last-published Region report of 31 March 2016, the Region suffered a net loss of 15 Companions (902 vs. 887) during this operating year. According to this report, the Region lost 33 Perpetual Members (presumably due to death). However, the report does not include the number of RMs lost due to death, resignation or non-payment of dues. Nevertheless, it is obvious that the Region is not recruiting enough new Companions to offset its losses.
- Based on the chapter activity reports submitted at the end of the last operating year, Region IV chapters reported Companion participation rates ranging from 15 – 20 % up to a high of 50 – 80% reported by the Virginia Piedmont Chapter. The obvious success of the Virginia Piedmont Chapter is vested in its traditionally outstanding monthly newsletter and its use of a “calling tree” to remind Companions about attending the chapter’s meetings.
- Seven of nine Region IV Chapters communicate with their Companions by hard-copy newsletters, electronic newsletters or e-mail messages. In order to enhance Companion participation, it is absolutely essential that all Region IV chapters communicate with their members on a regular basis to inspire their involvement.

#### Chapter Outreach Programs

- Chapter outreach programs are the strong suit of Region IV. I note with great pleasure the combined efforts of the GEN Meade, Prince Georges County and GEN Leigh Wade chapters, whose Companions joined together to re-staff and re-organize the operation of the National Capital Area Youth Leadership Conference, which was cancelled in 2015 due to staffing and recruitment problems. The revived conference will resume in late June 2016.
- Among the Region IV chapters, we have continued to enjoy reliable financial support to fund the attendance of high school students to attend the annual Youth Leadership Conferences in Jamestown, Virginia, Annapolis, Maryland and the Freedom’s Foundation at Valley Forge, Pennsylvania.
- Several chapters in Region IV maintain vibrant and effective programs to support the award of Eagle Scout certificates and Girl Scout Gold certificates in their areas of responsibility. Most notable are the efforts of the Northern Virginia Chapter which provided more than 150 such certificates this operating year. The Richmond Chapter, Prince Georges County, GEN Meade, Roanoke Chapter and the Hampton Roads Chapter also continued to provide commendable support for the Order’s Scouting Programs.
- In addition, most, if not all Region IV chapters maintained consistently reliable programs to provide MOWW Awards of Merit to ROTC and JROTC cadets and host special luncheon and dinner meeting programs to recognize the accomplishments of these fine young Americans.

#### MOWW National and Local Visibility

- During this operating year, the GEN Meade, Roanoke and Hampton Roads chapters conducted Massing of the Colors ceremonies to promote local visibility of the Order and its activities. In

addition, these chapters have broadcast news releases to their local newspapers to highlight the success of these functions.

- Moreover, two Companions from Region IV volunteered to “carry the colors” at the national Veterans Day observance at Arlington National Cemetery on 11 November 2015 to further represent the Order.

#### Chapter Leadership Training

- Efforts to accomplish this strategic goal of the Order remain as the “great unknown” within Region IV. Year after year, based on Chapter Officer Reports submitted, I see literally the same Companions “pulling the wagon” at the chapter and region levels. While their continued service to the Order is greatly appreciated, their continued service is an indication that there needs to be more programs in place to grow new leadership within our organization. This is an area of operations which needs more focused effort.

#### Companion, Chapter and Community Recognition

- Based on my review of the 2015 Convention Book, only Region IV and two chapters of the region submitted Companions for National Citations. This is a somewhat poor testimony to our combined efforts to recognize the accomplishments of our deserving Companions. My review of the Chapter Activity Reports submitted at the end of the 2014 – 2015 operating year, indicated that some Region IV Chapters alternatively recognized the efforts of their Companions, community leaders and supporting organizations through presentation of Silver and Bronze Patrick Henry Medallions and Outstanding Service Awards, which is commendable.
- Several Region IV Chapters, most notably the Virginia Piedmont, Richmond, GEN Meade and Hampton Roads chapters, submitted several articles for publication in the “Chapters in Action” section of the Officer Review magazine, which showcased their chapter activities. Region IV chapters have also submitted news releases and articles to their local newspapers to advertise and highlight MOWW events and accomplishments.

In closing, I believe with continued emphasis on the Strategic Goals of the Order that Region IV can improve operations in all its chapters to realize these goals to the fullest extent.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, SC, USN (Ret)  
Commander, Region IV

The State of Region V is strong with the potential to become even stronger. Made up of eleven (11) chapters in the states of Georgia (5); North Carolina (2); South Carolina (2); and Tennessee (2), Region V encompasses 4 contiguous southeastern states where patriotism is among the strongest in the country. When coupled with the number of military bases, active duty military personnel and retirees living within close proximity, Region V has the potential to be among the top recruiting regions within the Order. As a result, Region V is in the process of launching an all-out recruiting campaign to be implemented during MOWW operating year 2016-2017. I look forward to our new Region Commander, COL Mary Lutz, USA, (Ret) reporting the results of this effort next year.

#### Region Commander Highlights:

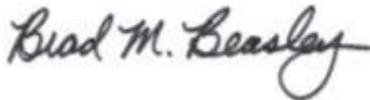
- In September 2015, I visited East Tennessee State University (ETSU) along with Companion Owen Haddock, Knoxville, TN Chapter to present Bronze Patrick Henry (BPH) awards to the four Pershing Rifles ROTC cadets who served as Color Guard at our National Convention in Tampa, FL. Cadets Amanda Lackey, Ashley Hayes, Colin Rose and Nick Osborne sacrificed a portion of their summer vacation and drove over 1500 miles round trip to make three presentations of our national and organizational colors. One additional BPH award was presented to the Cadet Jonathan Shackelford who conducted the operational planning that enabled the Color Guard team to make the trip to Tampa. The ETSU Professor of Military Science, LTC Glen Howie was presented a Silver PH Award for his strong commitment, support and leadership over the past 20 years to the youth of our nation. An article and Pics were sent to the Chief of Staff for publication in Officer Review magazine.
- In October 2015, I visited the BG William T. Ryder Chapter in Fayetteville, NC. CPT Raelyn Guzman-Vita, the elected commander of the chapter has been deployed to Kuwait for nine months. The major goal for my visit was to meet with 1LT Whinnery, Acting Commander of the Chapter to set a date and program for the chapter's meeting in November. We attempted to get as many retirees as possible to attend the November meeting. It is extremely important to get as many retirees to join the BG Ryder Chapter as possible. It is inevitable that the Chapter, made up of 95% active duty members will experience major membership issues without building a more stable retiree membership base to sustain the chapter for the long term.
- In December 2015, I attended the Columbus, GA Chapter meeting to install the new Georgia Department Commander, Companion CPT (FMR) Leo Goodsell. Leo agreed to step up to the plate and volunteered his service as the new Department Commander for one of the strongest MOWW states in the Military Order with five very strong Chapters (Atlanta, Augusta, Columbus, Brig. Gen. Scott (Macon) and Savannah). Kudos to Companion Goodsell for his willingness to assume the reins of leadership which was fully supported by his Chapter Commander LTC Patricia Krause, US Army, Retired.
- In February 2016, I attended the Memphis Chapter Meeting and was impressed with the great turnout and comradery on display throughout the evening. The chapter had a great guest speaker as the Memphis Airport CEO took the podium to inform all guests of the importance of the Memphis Airport to the local economy. He also stated that a new runway is in the plans and once completed will turn the Memphis Regional Airport into an International Airport. Great meeting and fellowship was enjoyed by all who attended.
- In April 2016, our Memphis Chapter hosted the 2016 Region V Convention in Memphis, TN, on Friday, 29 April through Sunday, 1 May 2016. CINC LTC Ruth Hamilton joined Region V

Companions for this annual event which went off without a hitch due to the excellent planning and execution by the Memphis Chapter Commander, CAPT John Kanne and our Convention Project Manager, LTC Fred Persechini and his lovely wife Fran. We had almost 40 companions and guests in attendance at the Convention Festivities which included a Meet and Greet on Friday afternoon, a no-host Dinner on Friday evening, the Region V Business Meeting on Saturday and a Formal Dinner Banquet on Saturday evening. As a side note Region V spouses and guests enjoyed a limousine tour of Memphis which included visits to Graceland and the famous Peabody Hotel. The Region V weekend culminated at the Saturday evening gala when COL Mary Lutz assumed command of Region V officiated by CINC LTC Ruth Hamilton. We also enjoyed remarks by CINC LTC Hamilton, outgoing Region Commander (myself) and incoming Region Commander COL Lutz. The CINC presented the Gold Patrick Henry Award to outgoing commander, while to the CINC's surprise; I presented the CINC with her first Gold Patrick Henry Award for her outstanding service as MOWW CINC.

- Additionally, the CINC presented CAPT Ted Daywalt, USN, RET with a Gold Patrick Henry Award for his outstanding performance as Atlanta Chapter Commander. In summary... the 2016 Region V Convention was a big success. Article and pics were sent to the Chief of Staff for publication in the Officer Review Magazine.

In closing, I am very proud of all the hard work each of our Chapter Commanders and all Region V Companions have done to keep their chapters operating and actively involved in supporting their local communities. All are doing everything they can to positively impact the lives of our youth through Junior and Senior ROTC awards programs; Youth Leadership Conferences; Girl and Boy Scout Programs; and a host of other community Patriotic and Educational activities. A BIG "thank you" and salute to all Companions of Region V for another successful operating year as we strive to improve ourselves by doing even more next year!

FOR THE GOOD OF THE ORDER



VCINC BRAD M. BEASLEY, COL, USA (Ret)  
Commander, Region V

## COMMANDER, REGION VI | LTC CONOVER

The Region Convention was held on June 16, 2016 and the meeting was called to order by LTC Charlie Conover, Region VI commander at 9:30 am in Freedom Plaza, Sun City Center, FL. Those in attendance were: LtCol Jim Warchol, commander SCC chapter; Major Jim Haney, Chapter 226 treasurer; LtCol Frank Zahrobsky, Region VI Senior Vice Commander; HPM Henrietta Zahrobsky, adjutant Region VI; LTC. Sam Thompson, Chapter 226 Adjutant; Maj. Jim Haney, Chapter 226 Treasurer; HPM Krista Conover Chapter 226 member; HRM Nancy Alguire, Chapter 226 Senior Vice Commander; Bob Russell, Chapter 226 Senior Vice Commander, Capt. Vern Elarth, Chapter 226 member; CAPT. Frank Kepley, Chapter 226 member, LTC. Roy Conklin, Chapter 226 member and HPM Sheila Turpin.

Those excused and not in attendance included: Col Bob Schlegel, Region VI Jr. Vice CC; LTC Henry Adams, Space Coast CC; LtCol John Cahoon, Ft Walton Beach CC; LTC Jorge Mas, Puerto Rico CC; LCDR Jack Henderson, Region VI Treasurer and Col. Fred Graves, Bradenton CC.

1. Minutes of the last Region VI meeting in 2015 were approved as submitted.
2. Treasurer's report for Region VI was presented. The bank balance on 1 June, 2016 was \$2404.84
3. Old Business. Development of a new chapter in the Villages is still a work in progress. While there may be members of MOWW National living in the area, we have not been able to identify any that are willing to assist in starting a chapter.
4. Chapter Reports. Chapters not in attendance provided written (e-mail) reports of the health of their chapters. A brief summary of each chapter is provided below:
  - a. Puerto Rico has a VERY active chapter that is successfully recruiting new members. LTC Jorge Mas provided a comprehensive status report. They have luncheon meetings every other month. They publish a periodic newsletter and have regular staff meetings. They held a one day YLC in February with 40 students in attendance. They also have had several items published in the Officer Review. They support all the Senior and Junior ROTC and Civil Air Patrol units on the Island. They actively support the Boy Scout and Girl Scout programs. They also held a "Massing of the Colors" at the National Cemetery with 22 units participating and 400 people in attendance. An interesting thing that they do is to take one of their luncheons "on the road". Since many of their members live outside the San Juan area, they take one luncheon a year to an area where it can be attended by those that can't attend in San Juan. My wife Krista and I visited the chapter in December 2015 and can attest to the fact that the chapter has great leadership and involved members. Their financial position is excellent. Attendance at the national convention is in question.
  - b. LtCol John Cahoon provided a report of the Ft Walton Beach chapter. There are only 5 or 6 active members and few meetings are held because there are a limited number of members living in the local area. They support 6 ROTC and 38 JROTC units. Their major activity is conducting the four day Tallahassee YLC each year. Attendance at the national convention is in question.
  - c. LTC Henry Adams provided a report of the Space Coast-Indian River chapter. They continue to recruit with limited success. They hold quarterly meetings with the ROA. Their financial position is good, however, because of late filing, the contribution for perpetual members was withheld and it is not known if a onetime waiver was granted. It is used primarily to send 16 to 20 students to the Melbourne YLC Which was not held this year because of unavailability of

- d. adequate facilities. They support 110 Jr ROTC units and 9 ROTC programs. No one from the chapter will attend the national convention.
  - e. The Miami chapter did not report.
  - f. The Bradenton/Sarasota chapter has approximately 8 to 10 active members and most activities are run by these folks. In 2014, the chapter started having joint luncheons with the local chapter of MOAA and they have been very successful. I attended one of their luncheons which recognized their YLC participants, all of which were JROTC cadets. They made an outstanding Power Point presentation and found a well-run and active chapter. They support 37 JROTC units and one ROTC unit. They continue to support the local Boy Scout and Girl Scout programs with 20 Gold and 20 Eagle certificates this year. Recruiting continues to be a problem and they are trying financial incentives to get new members. Financial health of the chapter is excellent. Unfortunately, Col. Fred Graves, USAF (Ret), the chapter Commander, passed away the week of June 11, 2016. We will be supporting the chapter in finding a new commander
  - g. LTC Steve Hodges reported on the Clearwater chapter. Their chapter is active and healthy. They have recruited a number of new members this year. They held seven meetings (luncheons) and averaged 35 to 40 members per event. They support 26 JROTC and 4 ROTC units. They support the Boy Scout programs in their area and stated interaction with the Girl Scout programs this year. Companions in the chapter are very active in the two Florida YLC programs; however, they could not send the planed students to Melbourne because of the cancellation.
  - h. Lt Col Jim Warchol reported on the status of the Sun City Center chapter. The chapter has won the National MOWW best mid-sized chapter activity award for the last seven years. Recruiting is up and attention to recruiting is a chapter priority. The chapter runs fund raising activities during the year for the YLC program. This year the chapter sent 40 students to the Tallahassee YLC. The annual Veterans Day Sun City Center Military Ball is run each year by MOWW. It is the primary formal affair in the city. The chapter also runs a charity golf tournament each year. The chapter participates in and helps run Memorial Day, 9/11, 4th of July and Veteran's Day programs. A luncheon is held every month except July and August. Twelve staff meetings are held each year. The chapter will be sending 11 Companions to NC 16 in Baton Rouge.
5. New Business
- a. A slate of officers for Region VI for 2016-2017 was presented and approved as follows:
    - 1) Region VI Commander – LtCol Frank Zahrobsky
    - 2) Region VI Senior Vice Commander – LTC. Charlie Conover
    - 3) Region VI Junior Vice Commander – Open
    - 4) Region VI Treasurer – HPM Krista Conover
    - 5) Region VI Adjutant – HPM Henrietta Zahrobsky
  - b. Other new business:

- 1) Maj Jim Haney provided an update on the Girl Scout program in the local area and participated in their Gold Award program.
- 2) Maj Haney also gave an update on the local and national Law and Order program for which he is the chair.
- 3) The staff approved the expenditure of Region VI funds to pay for the coffee and pastries at the meeting.
- 4) The new Region VI commander and staff were inducted and the meeting adjourned

FOR THE GOOD OF THE ORDER

CHARLES M. CONOVER, JR., LTC, USA (Ret)  
Commander, Region VI

## COMMANDER, REGION VII | MAJ JONES

MOWW Region VII, encompassing the four states of Alabama, Arkansas, Louisiana and Mississippi, is comprised of five Chapters: one each in Alabama, Arkansas and Mississippi, organized under a State Commander, and two in Louisiana, with one large and one medium- sized organized under a Department Commander. The living membership of the five chapters in Region VII decreased slightly from 366 to 361 during the past year, and as of this report has recruited nine new companions. The efforts of Region VII's commanders at all levels continue to place a high priority on the recruitment of new members and retention of current members as corrective measures for the dual problems of recruiting and retention.

### 2016 Midwinter Region Conference

- The Region VII Conference was hosted by the Central Arkansas Chapter, and held at the Riverfront Wyndham Hotel in North Little Rock on 1 and 2 April 2016. The formal portion of the Conference was opened with a memorial service for our five deceased Region VII companions. The business session opened with CINC LTC Ruth Hamilton addressing representatives from all five of Region VII's Chapters, followed by a welcome from Mr. Bob Major, on behalf of the Office of the North Little Rock Mayor. Oral and written presentations of each Chapter's activities during the preceding year were delivered by the Chapters' representatives. National Scouting Chairman Maj Robert Williams of the Dallas, TX Chapter presented an informative session on the MOWW-Scouting effort. Officers elected during the business session were as follows: Maj Robert Jones, Commander; LTC Patrick Widner, GSO; COL Clay Le Grande, Adjutant and HPM Jennie McIntosh, Treasurer.
- The following positions were appointed by the Region VII Commander: COL David Beranek, Arkansas State Commander; MGen Erik Hearon, Mississippi State Commander and COL John Reitzell, Alabama State Commander. LTC Shaun McGarry was elected Louisiana Department Commander by the Louisiana Caucus. SVCINC COL Le Grande also conducted the training sessions for the Region during the Conference. CINC LTC Ruth Hamilton was the keynote speaker for the banquet later that evening, and was attended by 46 Companions and their guests.

### Youth Leadership Conference

- Huntsville, AL's MG Joe Wheeler Chapter held its own 3-day Youth Leadership Conference again in October of this past year at the US Space and Rocket Center facility, with 56 students participating. LtCol Dave Dunlap wrote an excellent article highlighting Huntsville's YLC, which appeared in the March 2016 issue of Officer Review. Central Arkansas, LTG Middleton, LTG Walker and CPT Grevemberg Chapters sponsored 10 students to the Huntsville YLC.
- Moreover, 5 students were sponsored by Central Arkansas to the Texas Wesleyan YLC in Fort Worth, TX and 3 by LTG Middleton to the Patriots' Point YLC aboard the USS Yorktown in Charleston, SC. Additionally, CPT Grevemberg Chapter sponsored 3 students to a 1-day YLC, and LTG Walker Chapter partnered with Rankin County Schools JROTC in sponsoring a half-day YLC for 30 top-tier students.

### ROTC/ JROTC

- All Region VII chapters continue to actively support Junior and Senior ROTC units in their respective areas of influence, and to maintain ROTC support as a priority. The following awards were furnished and/ or presented:
  - Baton Rouge 126 JROTC/ROTC Awards
  - Central Arkansas 22 JROTC/ ROTC Awards

- Huntsville                      48 JROTC/ ROTC Awards
- Jackson                         63 JROTC/ ROTC Awards
- New Orleans                    20 JROTC/ ROTC Awards

#### Other Outreach

- The LTG Middleton (Baton Rouge) Chapter sponsored a Massing of the Colors in concert with Parkview High School on 10 November 2015. The event involved 20 different Color Guard units and was attended by 650 people. A full page article in the January/February 2016 issue of Officer Review highlighted the event.
- Central Arkansas Chapter conducted Flag Education classes for over 8,469 5th grade students at 72 separate presentations during the school year as part of the ongoing support of and emphasis on patriotic education within Region VII.

#### Additional Activities

- Region VII Chapters lent an admirable measure of support to Boy Scouts and Girl Scouts in their respective areas by presenting a total of 139 BSA Eagle Scout Certificates and 16 GSA-USA Gold Award Certificates.
- They further involved themselves in Joe Foss activities, Memorial Day, National Speakers Circuit, Memorial Day, National Sojourners Veterans presentations, Pearl Harbor and Veterans Day ceremonies, to list only a few of the better-known organizations sponsoring patriotic education and related activities.

#### Concluding Statement

The foregoing only summarizes a few highlights of Region VII Chapters' accomplishments since 30 June 2015, and is not and cannot be a recap of all the Region's activities. Companions of Region VII will continue their efforts to support and accomplish the honorable and worthy goals set forth in the MOWW Preamble and those outlined in the 2016 Strategic Plan.

FOR THE GOOD OF THE ORDER

ROBERT H. JONES, Major, USAF (Ret)  
Commander, Region VII

## General:

- This completes my fourth and final year as Region VIII Commander. It has been a professional honor and personal pleasure to command Region VIII. It is time to let another worthy companion take the gavel and continue guiding this fine Region in a positive direction toward achieving the CINCs Strategic Goals and Preamble requirements. On May 14th, Major Bob Williams, USAF (Retired) was elected and sworn in as the new Region VIII Commander.
- Region VIII: Region VIII consists of two Departments, Oklahoma and Texas having a total of 14 chapters. Texas with 12 and Oklahoma with 2. The chapter size is broken into 1 large, 6 medium and 7 small chapters, with a combined living membership as of May 14, 2016 of 1041. This is a net increase of 8 companions over the June 2015 living membership of 1033 from last year.
- Oklahoma Department has two chapters; MG Critz in Lawton and the Col Woods in Oklahoma City, both medium chapters. They have a combined living membership of 180 companions.
- Texas Department has 12 chapters; Austin (small), Capt Dilworth in Georgetown (small), Region Hqs (small), Dallas (large), Ft Worth (medium), Ft Hood (small), Hill Country in Kerrville (small), Houston (medium), North Texas in Plano (small), Pinson in Irving (small), San Antonio (medium) and Victoria Crossroads in Victoria (small). They have a combined living membership of 861 companions.
- New chapter potentials: There currently are three opportunities for new chapters. The leading candidate is in the Oklahoma Department with a large National Guard unit of 54 officers who have stated a desire to establish a chapter but are on hold until a relocation of their three base relocations is complete. The next two candidates are Texas Department opportunities. The first is Texas A&M University at College Station, Texas where a large number of retired veterans live as well as a large ROTC cadre headed by an Army BG. This summer he, I and another MOWW companion who recently moved to College Station will meet to initiate efforts to form the cadre. The second in Texas is an effort in Houston to establish a 2nd chapter north of Houston in the Woodlands where about 15 to 20 veteran officers have expressed interest in adding another chapter to the Houston area.

## Activities:

- 2015 National Convention Activity Awards: Region VIII received a total of 18 awards and 9 National Citation at the Tampa, Florida MOWW Convention. The Region received twelve 1st place awards, four 1st Runner Up awards, one 2nd Runner Up award and one Boy Scout Square Knot award. Dallas received nine Winner place awards: the Best Large Chapter, Home Land Security, Law & Order Program, Law & Order Outstanding Performance, ROTC Cat IV, Patriotic Education, Chapter Newsletter, Information & Publicity and Perpetual Membership Recruiting. Dallas received the 2nd Runner Up for Law & Order Exceptional Service. Pinson received three Winner place awards in Law & Order Program, Patriotic Education and Chapter Newsletter. Pinson also received one 1st Runner Up award for Law & Order Exceptional Service. MG Critz received a Winner for the ROTC Cat I while Ft Hood received a 1st Runner Up for Patriotic Education and Hill Country received a 1st runner Up for Information & Publicity. Lastly, Col Dan Foust of the Dilworth Chapter received the Boy Scout Square Knot award. The nine national Citations were submitted by seven chapters.

- YLCs: Region VIII supports 6 multi day YLCs, 5 in Texas and 1 in Oklahoma. There were 351 students programmed to attend these 6 YLCs. Noteworthy to mention was Dallas with 77 and Col Woods with 50, these being the two largest chapters in the Region. Also noteworthy were the efforts of two small chapters, Ft Hood with 30 and North Texas with 24.
- JROTC/ROTC: The Region supports several hundred JROTC programs with Houston the leader supporting over 100 high schools in that area. The primary ROTC schools are Texas A&M and TCU.
- Boy & Girl Scouts: The Region continues its excellent support of numerous Boy Scout Eagle awards and Girl Scout Gold awards, providing MOWW certificates to individuals achieving those awards.
- Veterans Day & Other Ceremonies: Most chapters provide participants in various ways in support of their local Veterans Day parades. Dallas each year has at least 16 companions that play key roles in the planning and execution of that huge parade. Over half of the chapters hosted Massing of the colors. Ft Worth conducts a Massing of the colors with over 100 flag units participating. PCINC Rollie Stevens was the guest speaker at the Ft Worth ceremony this year.

#### Region VIII Convention:

- The Region VIII convention was held May 13 - 14, 2016 at the Omni West Hotel in Dallas. There were 11 of 14 chapters in attendance. Friday, May 13, consisted of a two-hour social which included a Taco Bar enjoyed by all. That was followed by the annual meeting of the Region Hqs Chapter and election of their next year's officers. There were 27 companions attending the business meeting on Saturday, May, 14th, including SVCINC Clay Le Grande, PCINC John Hayes, PCINC Rollie Stevens and PCINC Cliff Way. CH (Col) Ralph Smith conducted a moving Memorial Service for deceased companions this past year. The business meeting was focused and covered several key issues; the CINC's goals, particularly SG-1. Of interest was pointing out that up through March 2016, only 6 out of 103 chapters were meeting their SG-1 target. Recruiting remains the number one issue in the Order, in my opinion. We also addressed the Chapter Activity Report revised form and the once a year requirement. Additionally, I held a seminar with live demo of the National database showing the chapter commanders how to manipulate the Excel spreadsheet and use it as an effective management tool. Oklahoma Department Commander Wayne Chapman login in to the website and went through many examples. This was very well received by the chapter commanders. We discussed the upcoming National Convention and delegate requirements as well as the importance of participating in the competitive awards program. We also discussed and voted to extend the contract with the Omni Hotel to continue holding the Region Convention there for the next 3 years. We had a good, productive convention.
- Region Induction Banquet: There were 52 attendees at the Induction Banquet. The SVCINC Clay Le Grande inducted the new commander Major Bob Williams, PCINC John Hayes inducted the two Department Commanders, King Moss (Texas) and Wayne Chapman (Oklahoma) while Cliff Way inducted the Region Staff. Our excellent guest speaker was Major Karl Munger, USAR (Retired), founder of Gallant Few, Inc., in 2010. This organization has the mission to develop and provide veteran mentors throughout the country for those veterans currently transitioning to civilian life, assisting them with integration into their local community and where necessary, prevent suicides. His overview of their efforts, challenges and results were heartwarming. Several awards were presented. I presented two SPH awards, one to CWO Ray Sanchez, Capt Dilworth chapter and the other to Major Karl Munger for his true patriotic contributions over the past 16 years. Additionally, I present LTC Art Fowler with an Outstanding Service Award and two outstanding achievement plaques to Col Jim Wolfe and Cmdr John Lopez, North Texas Chapter. Lastly, I was genuinely surprised but highly honored to receive the Gold Patrick Henry from SVCINC Clay Le Grande. That moment was a top highlight of my MOWW career.

Issues:

- The Region Report is again provided on a quarterly basis and is a very welcomed tool for both chapter and Region Commanders.
- The Form 27 Chapter Activity Report has been revised and is now only required once a year instead of twice a year. It appears there remains some determination as to how this information gets rolled up for use by all concerned and the process required.
- There needs to be a discussion about the possibility of modifying the SG-1 to some extent creating a dual goal made up of an "initial recruiting target" and the "net % target. I'll expand this at the convention to clarify my intent.
- I sense a growing frustration in the Order that we need to address in some manner. Primarily I am concerned we need to consider outlining all the things we require chapters to do along with what tools do they have to get them done. Additionally, I think we need to consider a moratorium on creating anything new for chapters to do until we have assessed and make sure what is in place is working the way we need it to work.

FOR THE GOOD OF THE ORDER

CHARLES S. CHAMBERLIN, JR., LTC, USA (Ret)  
Commander, Region VIII

REGION IX

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Deactivated

COMMANDER, REGION X | LTC CHAN

No report received.

FOR THE GOOD OF THE ORDER

PHILIP CHAN, COL, USA (Ret)  
Commander, Region X

## Overview:

- Region XI is composed of the St. Louis, Greater Kansas City, Topeka, Wichita, and BG Elizabeth P. Hoisington of Wichita chapters. All chapter, BG Hoisington, met regularly throughout the year with programs of interest to their membership.

## Highlights:

- St. Louis' Massing of the Colors in conjunction with Veterans Day. Topeka's two (2) day YLC in April and Massing to the Colors on Memorial Day. All chapters, except BG Hoisington, have strong ROTC/JROTC programs.

## Disappointments:

- The BG Hoisington chapter failed to hold any meeting during the year due membership composed of mainly Reserve Component (RC) personnel whose jobs and Tidy's along with a change in senior RC leadership lead to waning interest. Also, the Chapter Commander lived 150 miles from Wichita and did not have opportunities to provide adequate day to day guidance. Sad to report the chapter will be disbanded

## Assessments:

All chapters are challenged with recruiting and maintaining membership. ROTC/JROTC involvement remains strong throughout the region. Topeka Chapter will continue to develop their TLC program.

FOR THE GOOD OF THE ORDER

CHARLES G. BREDAHL, USA (Ret)  
Commander, Region XI

REGION XII

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Deactivated

### Overview

- Region XIII covers the states of Arizona, Colorado, New Mexico, Utah, Wyoming, and the western tip of Texas (El Paso), a very large territory. There are thirteen Chapters the Region, with five in Arizona, four in New Mexico, two in Colorado, one in Utah, one in El Paso Texas none in Wyoming. There are three Departments (Rocky Mountain - Colorado and Wyoming; Rio Grande - New Mexico and El Paso; and Arizona and one State - Utah.

### Region XIII Conferences Held

- Two Region XIII Conferences were held during the year, one in October 2015 in Green Valley, AZ, and one in June 2016 in Santa Fe, NM.
- We were honored to have CINC LTC Ruth Hamilton attend both meetings and to have VCINC COL Dave Gibson at the Santa Fe meeting. Both meetings were fairly well attended, with representatives of all three Departments attending. A lot of good information and exchange of ideas occurred at each meeting, especially on membership and the Region's Youth Leadership Conferences.

### Status of Chapters

- Department of the Rocky Mountain: Both chapters (Denver and Colorado Springs) are in fairly good shape. The Denver chapter, although limited in active members, continues to conduct many activities for the good of the order, including ROTC and JROTC awards, Scouts recognition, Retiree Day outreach for recruitment, and regular staff and membership meetings. This chapter has recruited new members and seems to have a healthy amount of momentum.
- Department of Arizona: Of the five Chapters in this department (Apache Trail, Catalina Mountains, Phoenix, Santa Cruz, and West Valley), most seem to be doing well and are holding their own. The Santa Cruz Valley Chapter suffers from too few active, energetic Companions, placing much of the burden on its Commander and one other officer. The Chapter is hindered by geography, since the membership is scattered over much of southern Arizona. On the other hand, the Catalina Mountains Chapter is centered nearby in Tucson and provides much support for the Santa Cruz Valley Chapter. The Apache Trail Chapter has submitted for a name change, has received both Department and Region approval and it awaiting final approval.
- Department of the Rio Grande: The El Paso, MG Miles, and Santa Fe Chapters continue to do well. Mesilla Valley, in Las Cruces, NM, is similar to Santa Cruz Valley in that it has too few members who are willing to take on leadership roles. It, too, is being supported by two energetic Companions who have held leadership positions for many years. New blood is needed to give them relief. The Albuquerque Chapter is slowly recruiting new members. With my recent move to Albuquerque I will be transferring my membership to the Albuquerque Chapter and will be able to work with them in recruiting new members.
- State of Utah: The Greater Salt Lake Chapter has been in trouble for a long time. The Chapter continue to present ROTC medals to nine university programs in Utah in April and JROTC medals to eight high school programs.

There are three YLC sponsored by MOWW in the Region:

- The Sunbelt YLC remains in existence but did not conduct a YLC this year. As President of the YLC and Region Commander and moving back to Albuquerque, I will closely with the chapters and begin to rebuild the YLC.
- Rocky Mountain YLC consists of one 5-day conference held at Colorado State University - Pueblo in July. In 2016 they will once again conduct a YLC in July. Support is provided by the Colorado Springs and Denver Chapters as well as other sources of funding.
- The Arizona YLC consists of one 5 - day conference held in Phoenix, AZ, in June. Support is provided by all the Arizona Chapters.

ROTC/JROTC Awards

- Most of the Chapters support these outreach programs at some level, but the numbers vary widely from chapter-to-chapter. Numerous JROTC and ROTC awards were made in the springtime.
- Scouting Awards
- LT Evan Totten of the Denver Chapter is both the Chapter and the Region XIII Scouting Coordinator. He continues to make great strides in improving the MOWW scouting program in the Region.

Massing of the Colors. The chapters in Region XIII conducted three MOCs during the year:

- Catalina Mountains: in Tucson, AZ
- Santa Cruz Valley: in Sahuarita, AZ
- El Paso: in El Paso, TX
- The Santa Fe Chapter had to cancel their MOC this year but plan to continue it in 2017.

Additional Activities

- At the Region Meeting in Santa Fe in June 2016, the Region Commander and Staff agreed to continue in their positions for another year.
- While it has been an eventful year for me as Region XIII Commander. With detached retina surgery and cataract surgery in both eyes, the duties of being Chair of the Membership Committee and moving to Albuquerque to help family in June, it has been valuable to me to getting to know more companions. I look forward to serving for another year, which, with good health, should prove very successful.

FOR THE GOOD OF THE ORDER

MICHAEL J. HALPIN, Capt, USMC (Fmr)  
Commander, Region XIII

## COMMANDER, REGION XIV | BRIGGEN LOPEZ

The Region of 8 states and 14 chapters goes from the western edge of Hawaii to the eastern edge of Montana, north to Alaska and south through California. This covers an area of 10,054,664 square miles with a population of 55,137,650. Four of the states have State Commanders only with no chapters; one State Commander position, Idaho, is vacant at the moment. Region XIV has 1,166 living members, down 54 Companions from FY15, that reside in 40 of the 50 states, APOs and AEs, Puerto Rico and even Ireland. The Region sadly had 87 deceased Perpetual members this FY.

The Region ran with a full staff. Elected and appointed were:

Region Commander:	BGen Frederick R. Lopez, USMCR (Ret)
Deputy Commander:	BGen Dan Pemberton, USAFR (Ret)
Vice Commander:	LtCol. David Worley, USAF (Ret)
Treasurer: Capt.	Gordon Fell, USA (Former)
Adjutant/Historian:	Lt Ed Holt, USNR (Former)
Chaplain:	CWO4 Charlie Hooker, USA (Ret)
JAG:	Col. John Moriarity, USA (Ret)
Sergeant at Arms:	Col. John Durant, USMCR (Ret)

The new Region XIV Commander and staff will be voted in at the Region XIV Conference on 25 June 2016.

During the year three chapters from the Los Angeles area were merged into one: The San Fernando Valley Chapter, Bradley Chapter and Pasadena Chapter became the Bradley-Hanson Chapter (186).

(SG-2, 3, 4) Sponsorship of junior and senior ROTC units is extremely strong in the Region. The Region sponsored 56 SROTC units and 289 JROTC units.

For the year, all of our Chapters worked to ensure that each ROTC/JROTC program was supported with a National Medal, Ribbon, and Citation to be presented to a deserving cadet. Any and all requests received directly from units located at colleges, high schools, or National HQ were acted upon in a timely manner. Upon receipt of the "official unit's listings" this summer from the respective services, we will look at possibly realigning "Which-Chapters-Support-Which-Schools" as many schools are supported by Chapters outside their geographical boundaries. This is particularly evident in areas where a supporting Chapter does not exist: we simply plan to relook the situation, and possibly realign in such a way that benefits and "balances" costs that our Chapters incur. Additionally, we need to continue to work towards having 100% of all Region Awards being supported by a sponsoring Chapter.

(SG-2,3,4,5) Other programs and events of note include:

- The San Francisco Bay Area Chapter supported the area San Francisco Unified School District JROTC Brigade with funded bus transportation for seven (7) Army and Navy JROTC units of the San Francisco Unified School District to attend their annual 5-day encampment at Camp Parks in Dublin. They also funded drum supplies and tee shirts for the Navy JROTC drum corps team Burton High School, San Francisco, to retain that program. The chapter supported the Thousand Oaks Youth Leadership Conference at California Lutheran University, June 13-17, with funding of airline transportation and tuition for 28 JROTC cadets and one (1) JROTC instructor from the San Francisco Bay Area. The chapter also recognized a Law Enforcement Officer at the Naval Postgraduate School in Monterey.

- The San Diego chapter achieved 16 milestones under five major goals, and improved or expanded the JROTC and Boy Scout programs. Many additional Companions participated at events and luncheons, while hosting many more guests. In addition, they expanded cooperation with other veteran organizations throughout the year, including three local chapters. The cooperation included informal activities, joint staff meetings, and MOWW presentations to groups. There is one milestone in progress, conducting the Massing of the Colors planned for October 2016. The chapter sponsored 10 students to their area June Youth Leadership Conference. This success is a result of intensive publicity and follow up with schools and other organizations including Girl Scouts and Boy Scouts.
- The Col. George C. Woolsey chapter's emphasis on Homeland Security included speakers from the local Coast Guard unit and the Santa Barbara Sheriff's Office OIC, Intelligence branch. The chapter provided major support to the local Memorial Day Ceremony (800 attendees), 20th annual Veterans Day Military Ball (700 attendees), Veterans Day Parade, Santa Barbara Veterans Marathon and Veterans Day Concert as well as development of the "Wings of Honor" Memorial to be constructed at the Santa Barbara Airport in honor of all those who served at Marine Corps Air Station Santa Barbara during WWII. The chapter was fortunate to be able to donate over \$3000 to the local Girl Scouts of America, Boy Scouts of America, UCSB Veterans Student Association, and Patriotic Education Inc. In conjunction with a local service organization and a major veterans support group, the chapter provided major speakers for the 66th Anniversary program of the Korean War and 50th Anniversary program of the Vietnam War. At each event there were over 350 people in attendance, including local high school students. During the April 2016 chapter meeting, six law enforcement officers and first responders were honored with individual awards from which two were selected for submission to the National Law & Order Committee as nominations for the Outstanding Performance and Exceptional Service Awards.
- The MajGen Joseph H. Pendleton chapter presented one national and two local Law and Order awards to two San Diego County Sheriff's Deputies. Companion Mr. Charles Dare revamped the YLC website and demonstrated the new look (see [www.sdylc.org](http://www.sdylc.org)). The Silver Patrick Henry was awarded to LtCol Charles B. Palmer, USMC (Retired) for his continued patriotic service to the chapter, MOWW, and veterans. The Bronze Patrick Henry was awarded to a cadet at the Carlisle Army-Navy Academy. The Bronze Patrick Henry was also awarded to the Veterans Association of North County (VANC) organization in recognition of their service to veterans. 10 JROTC awards and certificates were presented to cadets at 10 high schools in Northern San Diego and Southern Riverside Counties. Our first Girl Scout Gold Award certificate was presented. To increase public awareness of MOWW, the chapter had a booth at the Fallbrook Vintage Car Show on 29 May. Companions represented the chapter at Memorial Day services in Oceanside and San Clemente. The Youth Leadership Conference will be taking place 27 June - 1 July; there will be 35 students attending.
- The Bradley-Hanson Chapter year ended on a high note as they were finally able to complete the merger of the San Fernando Valley (SFV) (134), G/A Omar Bradley (Bradley) (186), and Pasadena (107) Chapters. The new name of the merged Chapter was approved by EXCOM as the G/A Omar Bradley – Col L. Thaxton Hanson Chapter CA (Bradley-Hanson) (186); the new name was selected keeping the original name of the former Bradley Chapter and recognizing the original founder of the former SFV Chapter. The first official meeting of the newly merged Chapter took place on Sunday, 22 May 2016 with the election of officers for the upcoming year. In August 2016 the chapter will hold an Open House and Open Chapter Meeting to celebrate and publicize the newly-merged Chapter; extensive press coverage of the momentous event is planned. The chapter is moving forward with a presentation at this year's National Convention in Baton Rouge and bid for the rights for the Chapter to host the 100th Anniversary National Convention in 2019. There is great enthusiasm by the Companions that the newly formed Chapter will be able to flourish and prosper,

serve our community, and bring new Companions on board; they are excited by the challenge and embrace the opportunities before them.

- The Saddleback Valley Chapter donated \$500.00 to Cal State Fullerton to help them build an Exercise Course. The chapter held a highly successful YLC with 60 students attending. On May 11, 2016 in Corona, California, the chapter supported the 7th annual El Cerrito Middle School “Salutes Our Veterans” event as it continued the tradition of bringing the community together to honor veterans. With nearly 70 Veterans and over 200 8th grade students in attendance, this event allowed the students the unique opportunity to hear first-hand the experience of being in the different branches of the US Armed Forces and the sacrifices it entails. Students listened attentively with fascination as veterans talked about the reality of being in combat. Students also had the opportunity to ask questions and look at special memorabilia collected by veterans during their years in the military. Students are chosen to attend the event by writing a letter in their history class explaining why they want to attend.

Overall the active chapters continue to do great things in the communities they serve, supporting the Strategic Goals and precepts of the Order. We will continue to address the issue of declining membership and look for opportunities for growth in the geographical areas underserved. It is an honor to be associated with such a fine group of patriots in our Region.

FOR THE GOOD OF THE ORDER

FREDERICK R. LOPEZ, BrigGen, USMC (Ret)  
Commander, Region XIV

REGION XV

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Deactivated

Homeland Security is an area of great importance to the Order and our companions. Our chapters and companions have done excellent work in this area. As just a few examples:

- The Order conducted, for the first time at the 2015 annual Convention in Tampa Florida, “Outreach Workshops,” run in the format of an interactive learning session focusing on Homeland Security, National Security, and Law Enforcement, on 6 August 2015. The Order also presented five Homeland Security Awards given for excellence in supporting the MOWW Homeland Security Program to the MG Miles Chapter (229), NM: Topeka (086), KS: COL Woolsey (113), CA: Dallas (069), TX, and; El Paso (070), TX.
- The COL Woolsey chapter (113) honored first responders from six agencies in April, 2016. They also hosted the Commander of the USCG Blackfin as a guest speaker. The Blackfin patrols Southern California’s coastline for missions including drug interdiction, human trafficking interdiction, and search and rescue. Chapter companion Capt. Joe Danely hosts a bi-weekly radio show that includes discussion of homeland security events.
- The MG Miles Chapter (229) hosted the chief of the Los Alamos Fire Department in October 2015, who described the process for the department to obtain its fourth accreditation from the Commission on Fire Accreditation. The LAFD was one of the first five departments in the world to be so accredited, in 1997.
- The Dallas Chapter (069) hosted presentations on defending computer networks from cyber-attack and the status of the Lake Lewisville dam. Chapter companion Luis Fellini serves a terrorism liaison officer with the Dallas Police Department, serves on the Board of Directors for the University of North Texas Center for Human Identification, and speaks for the FBI’s Highway Serial Killings Initiative
- The El Paso Chapter (070) publicizes the national Emergency Alert System, the El Paso Emergency Alert System, and weather preparedness resources from its website. Companion LTC Charles Hamilton provided operational and coordination support to Pope Francis’s visit to Ciudad Juarez in February, 2016, along with making over a dozen presentations on homeland security topics to local government, courts, and industry groups and Texas.
- The GEN Vandenberg Chapter recognized Detective David Marquez of the San Luis Obispo (SLO) County Sheriff’s Department was selected as the Chapter’s Law Enforcement Officer of the Year at Chapter luncheon in October 2015. In June 2015, the GEN Vandenberg Chapter held a coffee at which local law enforcement Officers were honored, including Chief of Police for the City of Pismo Beach, Jake Miller and other officers.
- The Greater Boston Chapter continued its series of speakers at Chapter events with a focus on the general topic of Homeland Security. At the Chapter’s September 2015, event, the speaker was former Boston Police Commissioner, Edward F. Davis, a key law enforcement figure in dealing with the consequences of the notorious Marathon Bombing of 2013. The Greater Boston Chapter has hosted speakers from first responders, the Massachusetts National Guard, the US Coast Guard and the Boston Police.
- The LTG Middleton Chapter presented the 2015 Outstanding Law Enforcement Officer Awards Corporal Ivory Taylor Jr., and Corporal Larry Walters with the Baton Rouge Police Department.
- The Puget Sound Chapter honored two superior law enforcement officers during the 13 September Law and Order meeting at Patriots Landing. The honored officers were: Sergeant John Frasier, Lakewood Police Department, and Corporal Mitch Bauer, Washington State Patrol.

The Homeland Security Committee prepared a situation report on the terror threat facing the US for the Gen. George G. Meade Chapter (MD) in January, 2016. The slides from this presentation are available for chapters to use from the “Companions Only” portion of the MOWW website. An updated version of this situation report will be posted to the MOWW website and turned into an Officer Review article later this year.

This year, we will continue to request that companions write articles for Officer Review – as well as for other publications – on homeland security topics.

Our presentation at the convention will focus on helping chapters develop homeland security activity plans. We will advocate for chapters to undertake outreach activities in this vital area, including:

- Recognizing first responders and federal, state, and local homeland security personnel
- Supporting training and education events to improve community preparedness
- Participating in community preparedness and disaster response activities, such as local Community Emergency Response Teams.
- Authoring publications, giving presentations, and holding media interviews on homeland security issues.

We welcome new members of the committee, as well as articles and insights on homeland security issues.

FOR THE GOOD OF THE ORDER

JOHN S. HOLLYWOOD, PhD, HPM  
Chair, MOWW Homeland Security Committee

During 2015 Region and Chapter Commanders were asked by the Committee to identify their respective L&O Chairs for 2015-2016. Several responded but many more did not. This attempt was undertaken to gain insight into where additional effort was required by the Committee to gain Law & Order Program participation throughout the Order. The Committee continued to issue communiques throughout the year to solicit feedback and update the Chapters regarding the preparation of award submissions. A Law & Order Award submission package, Excel version, was distributed to Region Commanders, upon receipt of an early non-compliant Law & Order Exceptional Service Award nomination. This package provided clarifying improvements needed in Appendix M of the MOWW Policy Manual.

Several Committee members, and the Oversight VCINC, participated with the Chair to prepare and submit a MOWW Law & Order Committee Guide (draft) resulting in the publication of MOWW Form 31; available on the MOWW members only Web site.

Chapter Law & Order Outreach Program activities were noticeable through the year with the following articles/items published in the Officer Review.

- Law and Order Recognition; OR November 2015, page 26. Puget Sound, WA (120)
- Celebrating Justice; OR December 2015, page 24. Brig Gen Scott, GA (204)
- SPH to Police Commissioner; OR January/February 2016, page 20. Greater Boston, MA (004)
- Bravo Zulu-Innovation, Excellence, and Esprit-MG Meade (026), MD; OR, April 2016, page 19.
- Chapter's 2015 Outstanding Law Enforcement Awards (Chapters in Action)-LTG Middleton (056), LA; OR, June 2016, page 27.

Hopefully these articles/items will show up in 2015-2016 Law & Order Award submissions, as there has been a low submission level, similar to recent years, as of 1 June 2016, the submission date of this report.

A Law & Order Workshop workbook will be used during the 2016 National Convention to attempt to kick start Chapter planning for the 2016-2017 Program year, and take back a renewed interest in the Law & Order Outreach Program. Appendix N of the MOWW Policy Manual continues to be a valuable resource and will be used as the backbone for this workbook. During the very short workshop session, the Law & Order Project/Program Best Practices identified in the award submissions will be available to participants.

Committee efforts will take place early during this next program year to implement previously suggested improvements to the MOWW Policy Manual Law & Order sections and appendices.

At a minimum, each chapter is encouraged to develop a Law & Order/Public Safety speaker list and recognize worthy Public Safety officials locally, state, and federal; not only Law Enforcement officials.

FOR THE GOOD OF THE ORDER

JAMES H. HANEY, Major, USMC Retired  
Chair, MOWW Law & Order Committee

## MAGAZINE COMMITTEE | PCINC LTC SHEHAB

The MOWW Magazine Committee Meeting held its annual meeting on 6 June 2016 at 1000 at MOWW Headquarters. Committee attendees were as follows:

- Present:
  - PCINC LTC Alfred H. M. Shehab, USA (Ret), Chairman
  - VCINC LTC Ruth L. Hamilton, USA (Ret), Vice Chair/Recorder
  - IPCINC Capt John M. Hayes, USAF (Fmr), Member by Position
  - VCINC LTC John H. Hollywood, USA (Ret)
  - Brig Gen Arthur B. Morrill III, USAF (Ret); MOWW/CS and Editor-in-Chief, Officer Review (Ex-Officio)



Note: Committee member PCINC CAPT Russell C. Vowinkel, USN (Ret), was unavailable for the meeting, but submitted his top Officer Review® magazine article selections prior to the meeting.

PCINC LTC Shehab convened the meeting promptly at 1000 in the VADM Dyer Memorial Conference Room at MOWW Headquarters. IPCINC Capt Hayes participated via conference call. Prior to the meeting, all committee members were sent a copy of the Magazine Committee Meeting Procedures.

- Committee members reviewed all eligible articles before the meeting and presented their top five articles for consideration prior to the meeting date. At the meeting all attendees were provided copies of the most frequently selected articles identified by the committee members.
- PCINC LTC Shehab addressed the procedures for the voting of articles published in the Officer Review™ issues June 2015 to June 2015 (excluding the September 2014 National Convention issue and the March 2015 YLC Issue as well as articles from non-Companions or reprinted articles). The June 2015 issue articles were included in this year's voting because they could not be considered at last year's meeting.
- Comments pertaining to the regarding personal viewpoints on the most frequently selected articles added to the committee's deliberations before ranking the final articles.
- Final voting on the articles yielded very close results. The committee highly regards and compliments the published authors on their articles and extends its sincere congratulations to all award recipients.

The award recipients for First Prize and Second Prize, and three Honorable Mentions, will be announced at the 2016 MOWW National Convention Awards Luncheon. The prize amounts for winning articles are as follows:

- VADM Dyer Writing Prizes for Excellence
  - First Prize (1 award at \$2,000)
  - Second Prize (1 award at \$1,000)
  - Honorable Mention Prizes (3 awards at \$500 each)
- The committee also approved awarding three Certificates of Appreciation. Certificates of Appreciation will be awarded to three regularly contributing Companions with recurring articles.

Their superb articles in their areas of expertise are beneficial to the all Companions the Order (along with other readers).

PCINC LTC Shehab complimented Brig Gen Morrill for continuing to produce a superior organizational publication for MOWW. The Officer Review® magazine is well-received by our Companions; it contains scholarly articles and it recognizes our Order's collective contributions to our nation, and is shared nationally with key leaders and organizations.

FOR THE GOOD OF THE ORDER

A handwritten signature in black ink that reads "Alfred H. M. Shehab". The signature is written in a cursive style with a large initial 'A'.

PCINC ALFRED H. M. SHEHAB, LTC, USA (Ret)  
Chair, MOWW Magazine Committee

Although Chapter 8, Section 1, Paragraph B, Subparagraph 16 of the MOWW Policy Manual, sets forth the three very limited tasks of the Memorials Committee, the Committee has, during this past year, continued to encourage the Order to build on the on-going, worldwide Centennial of World War I (2014-2018).

Last year, as indicated in the Committee's 2015 Report to the Order, the Committee endeavored to encourage the Order to enter into a collaborative relationship with the United States World War One Centennial Commission by facilitating the Order's joinder as a "Commemoration Partner". The primary effort of the Committee was to entreat the Order to fully engage in the World War I Centennial commemoration.

It remains the single most forceful recommendation of the Committee to encourage the Order to use the occasion of the Centennial (continuing through 2018) to proclaim its heritage in that event and, in such an effort, create many, many opportunities to fulfill Strategic Objectives 1 and 3 of the Order.

Currently, resource materials on the World War I Centennial are legion, beginning with the Centennial Commission. Many Museums, Universities, historical associations, as well as military related organizations, have held or plan to sponsor seminars, lectures, displays, renovation of WWI memorials as well as serve on State Centennial entities.

To this end the Committee has participated in conference calls with the Centennial Commission. The calls include numerous national and international organizations developing excellent centennial programs and planned events. The call of March 17, 2016 related to the rededication of the WWI Lafayette Escadrille Memorial in Paris France. It was the first occasion where the Centennial Commission experimented with the use of Social Media to get out their message. It also clearly demonstrated how Commemoration Partners could get broad coverage of their scheduled activities. (MOWW Strategic Objectives 1 and 3)

The committee has suggested that the MOWW story, its origin in this historic event could be included as part of the YLC curriculum during the Centennial time frame as it may give added meaning to other commemorative events that the students would experience in their communities.

Finally, to this end, the Committee would strongly encourage consideration of the MOWW GSO 2016 Report of Col. Arthur N. Tulak. Although time is short, the Order might consider a Centennial Plan tied to the entry of the United States into World War I (the centennial being in 2017).

FOR THE GOOD OF THE ORDER

STEWART L. ENTZ, Captain, USAF (Fmr)  
Chair, MOWW Monuments & Memorials Committee

1. The following were members of the 2015-2016 NSC:
  - ✚ NSC Vice Chair COL John House, US Army, Retired
  - ✚ LTC John Wayne Chapman, II, US Army, Retired
  - ✚ LTG Robert (Sam) Wetzel, US Army, Retired
  - ✚ COL Philemon A. St. Amant, US Army, Retired
  - ✚ LTC Michael S. George, US Army, Retired, Past NSC Chairman
  - ✚ BG Charles D. Estes, USAR (Retired) – Region II
  - ✚ LTC Michael C. Wilgen, USA (Retired) – Region III
  - ✚ COL Brad M. Beasley, USA (Retired) Region V
  - ✚ LTC Charles S. Chamberlin, USA (Retired) – Region VIII
  - ✚ BrigGen Frederick R. Lopez, USMC (Retired) – Region XIV
  
2. In furtherance of chapter development of a national security program, the following is submitted:
  - a. Chapter Guide on how the chapter commander should plan and oversee the local NS committee was developed.
  - b. Asked the regional commanders to be part of the NSC at the national level to get their involvement in the chapter programs through their subordinate commanders.
  - c. Provided the regional commanders with the monthly NS report to forward it down the chain to the chapters for their use.
  - d. Agreed to try the two-page format for the NSC awards. This effort is to lighten the workload of the chapters in preparation for applying for the awards by not asking for supporting documentation.
  - e. No further action was taken until the proposed policy changes stated below were enacted. The reason is that the old language contained phrases that referenced homeland security and to a lesser extent law enforcement as part of national security. This created confusion at the chapter level as to definition of the three distinct areas and needed clarification.
  - f. The following text indicates what the 2015-16 committee goals were, their status and what was forwarded to clarify the earlier statements published in the policy manual.
  
3. Committee goals and objectives: The committee established the following goals and objectives as a program guide for the year:

***NSC GOAL 1 – Add words to the Chapter 8, Policy Manual National Security Committee mission statement that will highlight, as a committee objective, the support and development of active chapter NSC internal and external programs to provide member and citizen national security education and awareness.***

- Supports MOWW Strategic Goal #2, outcome #7 – Each chapter establishes and/or expands its National and Homeland Security program and speakers' bureau to be an active part of its activities.

- Objectives:
  - Revise the mission statement of the National Security Committee (MOWW Policy Manual, page 65, paragraph 18, to include advice and assistance to chapters and state staff to develop an active and viable national security education program at the local level. (COMPLETED)
    - “18. National Security Committee: This committee shall be responsible for monitoring international threats and United States defense and foreign policy strategies, policies, and procedures in regard to those threats. It focuses on military, political, economic, and intelligence decisions as to their impact on the US Armed Forces capabilities to execute strategic and tactical missions that protect the United States from direct or indirect attack. When appropriate, it provides the executive committee (EXCOM), the national officers, and the members of the Order the impact of those policies as they regulate military budgeting, personnel ceilings, force development, and research and development, the measures that predict the future ability of diplomatic, military, and intelligence organizations to react for the good of the Nation. It recommends national security position statements to the EXCOM, resolutions to the Order in convention, presents programs at the national level and assists regions and chapters in developing and maintaining a viable National Security education program.”
  - Determine if it is feasible to develop a program that will encourage and support the development of state and region MOWW half/one-day national security seminars utilizing chapter, state or regional resources that would be open to the general public and other veterans’ organizations. (2016-17 GOAL) (PARTIALLY COMPLETED)
    - “Region Commanders were invited to be part of the NSC as liaison for their regions. Five commanders accepted and all committee information and monthly National Security Reports are forwarded to them for further distribution.”
  - Develop guidance in outline format identifying ideas that can be used to develop chapter presentations, e.g. presenting a NS program to youth leadership classes, high school and college students that include their participation as decision-makers, role players, community service clubs, chambers of commerce; radio and TV interviews and newspaper commentaries. (2016-17 GOAL)

***NSC GOAL 2 – Simplify the NSC Award Input requirements stated in Annex K, National Security Award Form, MOWW Policy Manual, to encourage more chapter award submissions. (COMPLETED)***

- Supports MOWW Strategic Goal #5, outcome #3 – Increase chapter participation in, and submission to the Military Order’s Chapter Award Program.
- Objectives:
  - Review and simplify Annex J, if needed, so that chapters are not intimidated by the large amount of text. The goal is to get more chapter award participation. (COMPLETED)
    - “Annex K was reviewed and significantly reduced to focus on national security items and events. The draft was forwarded to Headquarters. In discussions with the Chief of Staff, it was agreed that the 2-page abbreviated award format (in its different forms) should be used for national security, law and order, and homeland security for the 2016-17 period.”

- Review, evaluate, and recommend the time needed for the NS committee to review and grade chapter NS award submissions. (PARTIALLY COMPLETED)
  - “To provide clarity, the chair submitted submission guidance to the chief of staff for publication in his staff notes to the commanders. This guidance indicated a block of dates for compilation, forwarding and, NSC review. This was forwarded in sufficient time to assist chapters to develop, review and submit their award applications. As of 1 June, six chapters had forwarded awards for review.”

***NSC GOAL 3 – Encourage Chapter leadership supported by state and department leadership, to partner with other Veterans Organizations or Councils to develop a local Veterans Organization National Security Committee that can provide unified statements of support for a strong national security posture.***

- Supports MOWW Strategic Goal #3, outcome #1. a – Increase awareness of MOWW and its outreach programs.
- Objectives:
  - Encourage local chapter, state, and department leadership to establish a working relationship with other veterans’ organizations with the purpose of identifying common national security concerns. (PARTIALLY COMPLETED – 2016-17 GOAL)
    - “Developed a chapter National Security Committee guide for the chapter commander in which there is a strong emphasis on developing a national security speaker program for external and internal presentations.”
  - Provide the chapters with areas of concern, where to develop common national security concerns and present unified organization resolutions of concern for national security. (2016-17 GOAL)

***NSC GOAL 4 – Foster National Security speaker programs at all MOWW levels through the use of knowledgeable leaders in the National Security field.***

- Supports MOWW Preamble sentence 4 which states, in part – ..... to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States.
- Objectives:
  - Develop and transmit to chapters, ways and means to identify and invite national security experienced leaders to be speakers at chapter and state meetings, local and state MOWW national security seminars and special events. (2016-17 GOAL)
  - Continue individual/panel presentations on national security at the Annual National Convention. (Under review)

***NSC GOAL 5 – Prepare MOWW National Resolutions, as needed, outlining MOWW concerns as to the state of National Security and the ability of the United States Armed Forces to actively defend the United States and its critical national interests at home and overseas.***

- Supports MOWW Preamble sentence 6 which states, in part, “...the adoption of a consistent and suitable policy of national security for the United States of America.

- Objectives:
  - Analyze the 2014-15 Department of Defense National Defense budget application and sequestration process as they affect each department to determine whether the United States armed forces can carry out the National Security Strategy, the National Defense Strategy objectives (to defend the homeland, to win the long war, to promote security, to deter conflict, and win the nation's wars), and the National Military Strategy of the United States. (Continuing objective – expressed in Opinion Editorials in the OFFICER REVIEW)
  - “A total of 12 National security reports were forwarded to the chief of staff of which a number were printed in the Officer Review. Additionally, these reports were forwarded to the region commanders for their dissemination to their chapters.”
    - Based on analysis, develop and present resolutions that support or express concern on the state of readiness of the armed forces. (COMPLETED)
    - “The Policy and Resolutions Committee received, reviewed, and approved for presentation at the Annual Convention, the national security committee resolution on Department of Defense Readiness.”

FOR THE GOOD OF THE ORDER

JAMES T. ROBERTS, JR., COL, USA (Ret)  
Chair, MOWW National Security Committee

Aligned with the CINC's Strategic Goals – for 2013-2016, Patriotic Education across the Order focused our goals in 2015-2016 to assist the MOWW to pursue Strategic Goals #1 & #2.

Especially with Strategic Goal #1 in mind, the PEC's major focus this year reestablished relationships, and regular two-way communication with all the YLC Directors, (one day and multi-day). As the "flagship" patriotic education program of the MOWW, the YLC played center stage. That's not to say that other patriotic education programs were not as important, not at all, its' just that with limited time and energy, we embarked upon YLC issues this year.

Strategic Goal (SG) #1. Annually grow MOWW Chapter membership by a net increase of five percent, and annually increase Companion participation in chapter activities.

- PEC Objective - Create a communication network among the PBC & Chapters' Patriotic Education Committee Chairperson/Commander/YLC Director/MOC Directors. Learn from each other what is being done across the MOWW in Patriotic Education, to help grow Companion participation across the MOWW, and improve the quality of the programs.
- PEC Point #1: Share and exchange ideas, best practices, fundraising ideas for Youth Leadership Conferences (YLCs). Discuss issues relevant to all YLCs (single day- multi-day).
  - Accomplishment: Set up (through- Free Conference Calls) a specific number for all involved to call in free from their land or cell phone lines. This has worked quite well. Conducted 4 (bi-monthly) teleconferences w/ YLC Directors on Nov 30th, Feb 1st, April 11th, and June 2nd. Agenda's and minutes of each teleconference sent to all YLC directors, CINC, VCINCs, COS, and Chair of the Reginal Commanders. Our next teleconference will happen on Thurs. Aug 4th, just prior to the National Convention, 2016.
  - Still to Accomplish: This regular bi-monthly communication has not only opened lines of communication between YLC directors, across the order, it has highlighted specific issues that YLC Directors will look to work on next year. For example, some of the issues: Review and update Phoenician Award Criteria, Overhaul YLC Article editing process for YLC issue of Officer Review (OR) and possibly change from the March to the April issue of the OR, increase visibility of the YLC reimbursement process with Youth Education Foundation (YEF), the YLC venue insurance process and Boy Scouts of American Youth Protection Program used for all volunteers who are directly involved with youth.
  - Still to Accomplish: Establish a communication network among the Chapters' PE committee chairs/commanders and MOC Directors and PEC to share and exchange ideas.
- PEC Point #2: Establish, a place on MOWW website for YLC Directors, MOC Directors, Chapter PE Coordinators, etc. to share their best practices for conducting YLCs, store useful lesson plans for YLC leadership, patriotism and free market activities, examples of MOC programs, and other patriotic Education activities that are happening across the MOWW.
  - Accomplishment: One issue that the YLC directors expressed was necessary for the exchange great ideas was spot on the MOWW website, "all our own: to share ideas, etc. The Chief of Staff heard this, and has set up a "YLC Resource Center", a Menu dropdown item under the Companion Tool Box – on the MOWW Website (Companions Only area) for YLC Directors and other interested Companions to exchange best practices. The YLC Resource Center is meant for everyone, but its usefulness will depend of YLC directors, and

- other interested person adding best practices. Stop by and visit the YLC Resource Center soon, and make a deposit.
- Still to Accomplish: How to improve, and make YLC Directors' After Action Report, (AAR) more interactive, online, and in general a more effective tool for all involved including the YEF, and PEI. During teleconferences, discussed that the AAR needs to be easily accessed by all YLC directors, and others. It needs to focus on MOWW strategic goals, serve as a tool to measure what is important to YLC directors, the PEC, and the Order.

#### Strategic Goal (SG) # 2- Strengthen MOWW Outreach Programs-

- PEC Objective – (From “MOWW Strategic Plan”, signed 10/10/2013 for 2013-2016) Develop plans to increase the numbers and quality of external and internal programs supported.
  - PEC Point #1: Increase YLC attendance across the order and the number of YLCs.
    - Detail #1: Use Chapter Activity Reports and (updated) YLC Directors' AARs to create a base line measure for YLC attendance and numbers of all YLCs completed from 2015-2016.
    - Detail #2: Then gather statistics from YLC Directors' (updated) AARs and Chapter Activity Reports in 2016 and onward.
    - Still to Accomplish: Did not tackle PEC Objective, Point #1 this year. Recommend that new PEC Chair, with the YLC Directors, with guidance from the new CINC reevaluate this Objective, and how to measure this Point.
  - PEC Point #2: Increase the number of Massing of the Colors (MOC) across the order, increase Chapter's involvement in Veterans Day and Memorial Day Ceremonies, and other Patriotic Ceremonies and events.
    - Detail #1: Use Chapter Activity Reports to gauge a base line of Massing of Colors (MOC), Veteran's Day, Memorial Day, and other Patriotic Ceremonies and events.
    - Still to Accomplish: Did not tackle PEC Objective, Point #2, and Detail #1 this year. Recommend that new PEC Chair, with the other YLC Directors, with guidance from the new CINC reevaluate this Objective and PEC Point.
    - Detail #2: World War I Centennial - During all Patriotic Events, including YLCs, present material about the US's involvement during World War I (1917-1919) in honor of the 100-year anniversary of US involvement in WWI over the next two years. See [www.theworldwar.org/education](http://www.theworldwar.org/education) for myriads of educational resources for all ages, children – adults.
    - Still to Accomplish: Directors to provide feedback to the MOWW Monuments Committee, via (yet to be completed) updated YLC AAR so that the information can be captured each year for the next three years.

FOR THE GOOD OF THE ORDER

DEBORAH H. DOMBECK, CAPT, USCG (Ret)  
Chair, MOWW Patriotic Education Committee

## ROTC COMMITTEE | CDR MANDIGO

ROTC Committee Chair and Vice Chairs:

✚	Chair:	CDR Alan Mandigo	Tel: 253-568-6544	<a href="mailto:cdramm@outlook.com">cdramm@outlook.com</a>
✚	Vice Chair:	CW4 Robert Ozier	Tel: 520-886-9624	<a href="mailto:rjozier@msn.com">rjozier@msn.com</a>

ROTC Annual Reports and Strategic Goal Support: As of 1 June, I had received only 9 Annual ROTC Reports. All chapters should be providing a JROTC/ROTC support IAW Strategic Goal (SG) 2.B.2.: "Together, all chapters support every JROTC/ROTC program (detachment) by presenting MOWW's Senior and Junior ROTC medals, ribbon bars and certificates." I know that most chapters are supporting the ROTC/JROTC units in their area but I cannot, as a committee chair, give an accurate accounting of the SG goal without 100% of the chapters reporting their support.

Senior ROTC: Senior ROTC programs at colleges and universities remain virtually the same.

Junior ROTC: The Navy JROTC and Air Force JROTC programs are continuing to deactivate programs with continued low enrollment. Navy JROTC is replacing the deactivated units with Navy National Defense Cadet Corps (NNDCC) units that have sustained enrollment for 2 or more years, but they are not starting any new units. Air Force JROTC is starting up new units when low enrollment units are deactivated.

ROTC/JROTC Websites:

- A review of the ROTC and JROTC websites was conducted. It was found that all of the websites listed below are still user friendly and cross referencing units to states and colleges and high schools in the state are easy. It was noticed that the units listing is normally updated just prior to the new school year, so units that started after the beginning of the 2015/2016 school year are not necessarily there.
- MOWW Regions and Chapters remain primary in determining if all of the units in their area are being supported.
- I highly recommend that once the new school year starts this fall, contact all of your units that you support, verify Instructor changes and ask if they know of any units that have been deactivated or started up. That is what I do with my 96 units in the Puget Sound Chapter and it is very effective.

Chapters are commended for their continued support of all ROTC and JROTC programs.

Importantly, please use the MOWW website (ROTC Program Page) to connect to service ROTC/JROTC websites, and to identify ROTC/JROTC units in your chapter area:

- <http://www.moww.org/programs/rotc-jrotc-program/>

FOR THE GOOD OF THE ORDER

ALAN M. MANDIGO, CDR, USN (Ret)  
Chair, MOWW Reserve Officer Training Corps Committee

**Committee Members:**

- ✚ MAJ Robert J. Williams, Chairman
- ✚ COL Robert F. Schlegel, Jr (BSA Rep)
- ✚ Ms Deborah Kerr-Minor (GSA Rep)
- ✚ Ms Linda Ebert-Aliff – member at large
- ✚ LTC Oren Lee Peters – member at large
- ✚ COL David Gibson, VCINC, Scouting Oversight
- ✚ Region Scouting Coordinators

**Committee Responsibilities:**

Boy/Girl Scouts Committee: This committee shall be responsible for monitoring activities of the Boy Scouts of America and the Girl Scouts of the USA, their rules and programs, and report all matters of interest, with appropriate recommendations, to the national leadership – Commander-in-Chief, the National General Staff, and the National Convention. The committee shall also monitor the recommendations of Chapter Boy/Girl Scouts programs, giving assistance where appropriate, reporting to National Headquarters all issues with reference to chapter activities and the Boy/Girl Scout programs.

**2015/2016 Goals:**

- Continue the effort to develop the reference data base identifying the BSA and GS Councils related to the Chapters of the Order.
- Revise the BSA Resolution of Mutual Support to include recognition of those individuals earning the Venture Summit and/or Sea Scout Quartermaster Award in addition to the Eagle Scout Award.
- Continue to work with the GS USA National Headquarters as they work to re-define their National Affiliates.
- Continue to work with the BSA National Committee to have access to an MOWW Information Booth at the 2016 BSA National Convention in San Diego CA.
- Expand the Annual Scouting Report to serve as the submission package for an Annual Chapter Scouting Award to identify the best Scouting Programs in the Order and add it to the Policy Manual as an addendum.
- Provide an article on the MOWW for publishing in both the BSA and GS in USA National publications to include the updated processes for obtaining the MOWW Eagle Scout and GS Gold Award certificates from the National Headquarters.
- Expand the level of involvement by the Region Scouting Coordinators working with their Chapters to increase the Scouting activities within our Chapters and expand the number of Chapters recognizing the BSA Eagle Scout/Venture Summit/Sea Scout Quartermaster, and GS USA Gold Award Recipients.

### Comments Regarding 2015/2016 Goals:

- The MOWW Form 14, Chapter Scouting Award Nomination form which replaced the previous Scouting Program Report, was used this year for the first time to identify the best Scouting Outreach programs within the Order.
- Links to the BSA and GS USA Councils was added to the Scouting Page on the MOWW Web-site. This provided the chapters with the necessary links to identify the location of the BSA/GS USA councils in their area.
- The GS USA National Headquarters will NOT be re-defining their National Affiliates due to limited resources at the National level. They will however continue to recognize the Memorandum of Mutual Support which currently exists between MOWW and GS USA.
- 
- An article was published in the April 2016 Officer Review recognizing the 100th Anniversary of the GS USA Gold Award. Information on the process for recognizing those Girl Scouts receiving the GS Gold Award was included. A copy of the final published article was forwarded to the GS National Headquarters.
- An article was published in the May issue of the *Officer Review*<sup>®</sup> describing the addition of Certificates of Recognition for both the Venture Summit and Sea Scout Quartermaster Awards. Information on the process to be used by chapters to present these awards was included. Copy of the article as published was forwarded to the BSA National Headquarters and the BSA National Venturing and Sea Scout Program offices. Article to be posted by BSA to the Venturing and Sea Scout web sites.
- Access to an information booth at the BSA National Conventions continues to be a work in progress with no immediate resolution forthcoming due to re-structuring of the BSA National Headquarters departments and staff.

### 2016/2017 Goals:

- Revise the BSA Resolution of Mutual Support to include recognition of those individuals earning the Venture Summit and/or Sea Scout Quartermaster Award in addition to the Eagle Scout Award.
- Continue to work with the BSA National Committee to have access to an MOWW Information Booth at the 2017 BSA National Convention in Orlando FL.
- Contact the GS USA National Headquarters for possible attendance at the GS 2017 National Convention in Columbus, OH 4-8 October.
- Expand the level of involvement by the Region Scouting Coordinators working with their Chapters to increase the Scouting activities within our Chapters and expand the number of Chapters recognizing the BSA Eagle Scout/Venture Summit/Sea Scout Quartermaster, and GS USA Gold Award Recipients.
- The Scout Committee will develop an internal annual MOWW award program providing recognition of the most outstanding BSA Eagle Scout Project and GS Gold Award Project involving veterans, veterans-support or military related activities. The exact nature of the award will be determined as part of this effort.

## 2015/2016 Scouting Report Results:

	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011	FY 2010
<i>Chapters Reporting</i>	25 (+) *	40 (+1*)	36	11*	17*	20*
<i>Boy Scout Coordinator Companion</i>	20 (+1) *	22 (+1*)	23	9	12	14
<i>Eagle Scouts</i>	5	33	45	26		26
<i>Eagle Scout Certificates</i>	439 (+62) *	698 (+50*)	883	837*	528*	1049*
<i>Venture Summit and/or Sea Scout Quartermaster Certificates</i>	1	17				
<i>Girl Scout Coordinator Companion</i>	20 (+1) *	21 (+1*)	22	9	5	2
<i>GS Gold Award Recipients</i>	0	0	2	1	0	2
<i>Gold Award Certificates</i>	315 (+605) *	495 (+451*)	431	1306*	3804*	2532*
<i>BSA Community Service Organization Award (Square Knot)</i>	0	0	7	4	3	6

- ✓ **\* BG Bultman Chapter (At Large) totals for FY 2015 and FY 2014 in parentheses). BG Bultman Chapter totals are included in other FYs as indicated by the asterisk**

## Summary of Scouting Outreach Program Activities:

- The number of Chapters for which information was received this year was extremely disappointing. Only 25 Chapters submitted reports prior to submission of this report. Five of the 25 Chapters reported no certificate presentations, but they did have Scouting activity with their Massing of the Colors and other related activities. Once again, there were NO reports or data received from Chapters in Regions II, IV, IX, X and XI. The majority of those Chapters which submitted Form 14s reported involvement in the Scouting Outreach Program above and beyond simply presenting Eagle Scout or GS Gold Award MOWW Certificates of Recognition. Only a minimal response was received from the majority of the Region Scouting Coordinators and/or Region Commanders.
- The Greater Boston Chapter presented a Meritorious Service Award being presented to a Girl Scout leader at a regular chapter meeting and presenting three (3) Bronze Patrick Henry Awards being presented to three outstanding Girl Scouts at a ceremony held at the Massachusetts State House. The New Jersey Chapter participated in Scouting banquets, rank advancements and troop Courts of Honor as well as having Scouting units participate in Chapter-conducted events for Memorial Day, Flag Day, 4th of July and Veteran's Day. The Augusta Chapter has Companions participating in various Scouting banquets as speakers as well as serving on numerous Eagle Scout Boards of Review. BGen Robert Cutting received the Distinguished Eagle Scout Award from the Georgia-Carolina Council. The Sun City Florida Chapter attended several Scouting banquets for both the Girl Scouts and Boy Scouts. The LTG Middleton LA Chapter participated in BSA Awards Banquets and had Scouts participate in their annual Massing of the Colors. The Dallas Chapter hosted Boy Scouts and Adult Leaders at their February Chapter meeting, presenting them with Certificates of Appreciation. The General Critz Ok Chapter has a Companion who serves on one of the District

Committees as well as attending Courts of Honor and the Annual Scouting Awards banquet. The MGen Miles Chapter also participates in a BSA District Awards Banquet. The Santa Fe Chapter had Girl Scouts participate in their 2015 Massing of the Colors. The Santa Cruz Valley AZ Chapter continues to invite local Scouting units for their annual Massing of the Colors. The Catalina AZ Chapter also has participation from both BSA and GS USA units for their annual Massing of the Colors. The Denver CO Chapter continues to support both BSA and GS USA awards banquets. The Phoenix AZ Chapter participates in local BSA and GS USA Award banquets as well as having GS Units participate in the Chapter's annual Massing of the Colors. Two Girl Scouts attended the Arizona YLC. Companions of the El Paso Chapter support the Girl Scouts "Cookies for Troops", as well as various Boy Scout camp outs, hikes and collecting food for shelters in the local area. Boy Scout and Girl Scouts were recognized at the April Chapter meeting. In addition, Scouting Units supported the Chapter's Massing of the Colors; Veteran's Day and Independence Day parade as well the Flag Placement at the Ft Bliss Cemetery for both Memorial Day and Veteran's Day. Congratulations to Companion Jesus Beltran who received the "Vale La Pena" Award from the local BSA Council. The San Diego Chapter has met with the BSA Council Field Director who was the featured speaker at the January Chapter meeting. The Chapter BSA Chair attended the BSA Scout Fair and has met with the Council Exploring Director to arrange future joint Exploring-MOWW Seal Fitness Challenge events. Col George Woolsey Chapter donated \$1,000.00 to both the BSA and GS USA Councils to support their scouting programs. GS Troop 50220 was presented with the Bronze Patrick Henry Plaque. Eagle Scout Duncan Smith was presented with the Bronze Patrick Henry medallion at the Dec 2015 meeting and GS Cassidy Quinn received the Bronze Patrick Henry medallion at the Chapter's May meeting.

- Some chapters reported difficulty in getting any support or response from their local BSA and/or GS USA Councils. The Scout Committee and the Regional Scouting Coordinators will continue to work with these chapters to identify solutions to overcome their challenges and increase their involvement in Scouting.
- The Order continues to have active membership with the BSA at the National level with membership on the Community Relations Sub-committee. Major Williams and Col Robert Schlegel attended meetings held at Dallas in October 2015 and February 2016 and at the BSA National Convention in May 2016. This provides MOWW visibility with other National organizations. Following BSA NESA Committee decision requiring scholarships/awards be supported by a minimum \$100,000.00 endowment, the Letter of Agreement between MOWW and NESA has been withdrawn. The Scout Committee is in contact with the GS USA National Headquarters and continuing to work with them on common issues.
- Once again there were NO new nominations for the MOWW BSA Community Service Organization Award (Square Knot). This will remain available for future Companions who are also registered adult leaders with the BSA. Likewise, the Committee received only ONE nomination for the 2016 James C. Baird National Scouting Award.

Importantly, please use the MOWW website (Scouting Program Page) to connect to BSA and GSUSA websites, and to identify BSA and GSUSA units in your chapter area:

- <http://www.moww.org/programs/scouting-program/>

FOR THE GOOD OF THE ORDER

ROBERT J. WILLIAMS, Major, USAF (Ret)  
Chair, MOWW Boy & Girl Scouts Committee

## VETERANS AFFAIRS COMMITTEE | COL LITTLE-UPAH

MEMBERS: COL Patricia Little-Upah (Chair); CAPT Ted Daywalt (Vice Chair), and; COL Erwin Burtnick

### INTENT:

This program area is intended to help chapters strengthen their veterans outreach programs within their respective communities. The objective is to encourage the active involvement of each MOWW chapter in activities within their local communities and nationally that support the Military Services and the veterans of those services across a range of areas, e.g., deployment and welcome home events, medical care, correction of records, employment counseling and veteran homelessness, and VA and other hospitals.

### ALIGNMENT WITH NATIONAL STRATEGIC GOALS:

- STRATEGIC GOAL 2 – To strengthen chapter outreach programs. This can be accomplished by the Establishment of Region, Department/State and Chapter Committees.
- Accomplishments: Article is being published in the October magazine to encourage the chapters to appoint a Veterans Outreach coordinator. In the upcoming year the committee needs to reach out and establish more effective means of communication with all Chapters and provide the guidance needed for each Chapter to establish an effective program.
- STRATEGIC GOAL 3 – Raise MOWW’s local and national visibility. Accomplishments: Veterans Affairs Program included on the MOWW homepage increasing recognition by all that visit the site that MOWW is committed to serving veterans.
- STRATEGIC GOAL 5 – Promote companion, chapter and community recognition. Accomplishments: Recognition that the development of a National award needs to be developed to recognize chapter accomplishments in this area. Development of a better tool to gather data in this area. Continue to encourage local chapters to publish what they are doing in this area in the Officers Review. Continue to work with the Eagle Scout council on a Veterans Service award.

While the committee has struggled with communication with chapters and ways to more effectively gather information, we recognize that chapters are doing Veterans outreach within their communities.

- Ongoing examples include:
  - Having local community and national organizations as speakers at meetings to educate and explain opportunities for volunteering and service.
  - Supporting local stand-down and stand-up events.
  - Members volunteering with the VA and numerous veterans organizations.
  - Additional opportunities could include more Chapter activities where the entire Chapter does a volunteer event at a local military installation or a VA facility.

### FOR THE GOOD OF THE ORDER

Patricia A. Little-Upah, COL USA (Ret)  
Chair, MOWW Veterans Affairs Committee

## BUDGET COMMITTEE | SVCINC COL LE GRANDE

The Budget Committee prepared and submitted, through the Commander-in-Chief, the proposed FY 2016 budget for the Pre-Convention Budget Committee Meeting (Encl. 1). This proposed budget is the basis for the overall expenditures of the incoming administration and shall be based on a realistic appraisal of income. No excess expenditures over income may be authorized herein.

The committee also provides a proposed Resolution outlining the limits of expenditure (Encl. 2). Upon the approval of the budget and the resolution by National Convention, neither the budget nor the resolution may be amended or changed without the approval of the Executive Committee or the National General Staff.

Please also see the Treasurer General, MOWW Trustee and Chief of Staff' annual reports.

FOR THE GOOD OF THE ORDER



SVCINC CLAY C. LE GRANDE, COL, USA (Ret)  
Chair, MOWW Budget Committee

Enclosures:

1. FY 2016 MOWW Budget (Proposed)
2. MOWW Budget Resolution (Proposed)



## Enclosure 1: FY 2016 MOWW Budget (Proposed)

<b>FY 2016 MOWW BUDGET (Proposed)</b>			
Version 22			
<b>FY SUMMARY</b> (1 JULY-30 JUNE INCOME & EXPENSES)	Approved FY 2015 Budget (1 Jul 15-30 Jun 16)	Executed FY 2015 Budget (1 Jul 15-30 Jun 16)	Proposed FY 2016 Budget (1 Jul 16-30 Jun 17)
<b>GROSS MOWW FUND INCOME</b>	\$ 778,349.74	\$ 716,007.43	\$ 700,000.00
<b>GROSS GIST BLAIR FUND INCOME</b>	\$ 35,000.00	\$ 31,582.00	\$ 35,000.00
<b>GROSS NON-FUND INCOME</b>	\$ 206,000.00	\$ 207,845.00	\$ 194,000.00
<b>GROSS INCOME</b>	\$ 1,019,349.74	\$ 955,434.43	\$ 929,000.00
<b>GROSS EXPENSES</b>	\$ 839,250.00	\$ 708,056.67	\$ 767,710.00
<b>NET INCOME</b>	\$ 180,099.74	\$ 247,377.76	\$ 161,290.00
<b>GROSS NON-FUND INCOME (MOWW, Inc.)</b>	\$ 206,000.00	\$ 207,845.00	\$ 194,000.00
Member Dues (PM/HPM, PM/HPM Installment & RM/HRM)	\$ 45,000.00	\$ 48,119.00	\$ 45,000.00
MOWW Store (Merchandise Sales)	\$ 60,000.00	\$ 70,454.00	\$ 60,000.00
CINC Solicitation (Annual)	\$ 90,000.00	\$ 79,497.00	\$ 80,000.00
Unsolicited Donations	\$ 11,000.00	\$ 9,775.00	\$ 9,000.00
<b>GROSS EXPENSES</b>	\$ 839,250.00	\$ 708,056.67	\$ 767,710.00
<b>Operations (MOWW, Inc.)</b>	\$ 365,925.00	\$ 322,439.00	\$ 362,150.00
Employee Wages/Taxes	\$ 270,000.00	\$ 245,610.00	\$ 270,000.00
Employee Benefits (Insurance, 401 K)	\$ 16,600.00	\$ 11,163.00	\$ 11,000.00
Office Items (Bank fees, Payroll fees)	\$ 25,000.00	\$ 25,067.00	\$ 25,000.00
Audit	\$ 6,450.00	\$ 6,200.00	\$ 6,450.00
Outreach Support	\$ 375.00	\$ 1,954.00	\$ 2,200.00
Commercial Insurance	\$ 9,500.00	\$ 9,075.00	\$ 9,500.00
CINC Outreach Visits (e.g., transportation, per diem, expenses)	\$ 15,000.00	\$ 8,321.00	\$ 15,000.00
SVCINC/VCINC Outreach Visits (\$2K per VCINC x 4, \$3K x 1 SVCINC)	\$ 11,000.00	\$ 3,327.00	\$ 11,000.00
Executive Committee of the General Staff (EXCOM)	\$ 12,000.00	\$ 11,722.00	\$ 12,000.00
<b>Fund Raising (MOWW, Inc.)</b>	\$ 12,350.00	\$ 12,259.00	\$ 12,350.00
CINC Solicitation (3X Letter Processing & Mailing)	\$ 12,350.00	\$ 12,259.00	\$ 12,350.00
<b>Chapter Support (MOWW, Inc.)</b>	\$ 210,600.00	\$ 111,215.72	\$ 131,050.00
Perpetual & Memorial Membership Fund Distribution to Chapters	\$ 185,000.00	\$ 83,571.72	\$ 100,000.00
Promotional Materials (Brochures)	\$ 3,500.00	\$ 1,550.00	\$ 3,500.00
Advertising	\$ 3,000.00	\$ -	\$ -
Pitney Bowes Postage Machine Lease (USPS mail & packages)	\$ 6,500.00	\$ 5,530.00	\$ 5,700.00
USPS Postage (Pitney Bowes Postage Machine)	\$ 9,600.00	\$ 9,655.00	\$ 9,850.00
UPS Postage (Packages)	\$ 3,000.00	\$ 10,909.00	\$ 12,000.00
<b>Chapter Development (MOWW, Inc.)</b>	\$ 10,500.00	\$ 1,500.00	\$ 1,500.00
Cadras (Promotional Materials)	\$ 3,500.00	\$ -	\$ -
New Chapters (Chapter Flags)	\$ 3,000.00	\$ 1,500.00	\$ 1,500.00
Chapters (Continuity Books)	\$ 4,000.00	\$ -	\$ -

Enclosure 1: FY 2016 MOWW Budget (Proposed), *continued*

<b>FY 2016 MOWW BUDGET (Proposed)</b>			
Version 22			
<b>FY SUMMARY</b> (1 JULY-30 JUNE INCOME & EXPENSES)	<b>Approved FY 2015 Budget (1 Jul 15-30 Jun 16)</b>	<b>Executed FY 2015 Budget (1 Jul 15-30 Jun 16)</b>	<b>Proposed FY 2016 Budget (1 Jul 16-30 Jun 17)</b>
<b>Patriotic Education Program (MOWW, Inc.)</b>	<b>\$ 2,500.00</b>	<b>\$ -</b>	<b>\$ -</b>
Youth Leadership Conference (YLC) Video	\$ 2,500.00	\$ -	\$ -
<b>National Convention (MOWW, Inc.)</b>	<b>\$ 13,500.00</b>	<b>\$ 12,599.00</b>	<b>\$ 13,500.00</b>
MOWW Convention Support	\$ 13,500.00	\$ 12,599.00	\$ 13,500.00
<b>Awards &amp; Prizes (MOWW, Inc.)</b>	<b>\$ 13,875.00</b>	<b>\$ 14,228.00</b>	<b>\$ 18,800.00</b>
Program Award Streamers (Policy Manual)	\$ 100.00	\$ 1,053.00	\$ 1,100.00
Phoenician Award	\$ 4,100.00	\$ 3,500.00	\$ 7,200.00
VADM Dyer Writing Prizes	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00
Service Academies Awards (e.g., USAFA, USMA)	\$ 575.00	\$ 575.00	\$ 900.00
Service School Awards (e.g., Army War College)	\$ 250.00	\$ 250.00	\$ 750.00
CAPT Charles Avery Satterlee Awards (USCGA)	\$ 400.00	\$ 400.00	\$ 400.00
MOWW Recruiting Awards (Policy Manual)	\$ 3,950.00	\$ 3,950.00	\$ 3,950.00
<b>Officer Review* Magazine (MOWW, Inc.)</b>	<b>\$ 148,000.00</b>	<b>\$ 144,300.00</b>	<b>\$ 144,700.00</b>
Mercury Publishing	\$ 71,000.00	\$ 79,100.00	\$ 88,700.00
Magazine Postage (USPS)	\$ 22,000.00	\$ 10,200.00	\$ -
Contractor Payroll	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00
<b>CAPT Robert G. Kales Building (MOWW, Inc.)</b>	<b>\$ 46,000.00</b>	<b>\$ 46,859.00</b>	<b>\$ 48,160.00</b>
Building Maintenance & Repair	\$ 25,000.00	\$ 23,438.00	\$ 25,000.00
HVAC Service Contract	\$ 500.00	\$ 310.00	\$ 360.00
Utilities (Electrical, Water, Sewage)	\$ 3,700.00	\$ 5,576.00	\$ 5,900.00
Lee Street Square Officer Center Assoc (HOA)	\$ 4,500.00	\$ 4,317.00	\$ 4,500.00
Intellectual Property (Registered Trademarks)	\$ 750.00	\$ 1,690.00	\$ 750.00
State Registration Taxes/Does (MD, VA)	\$ 1,100.00	\$ 1,125.00	\$ 1,200.00
Real Estate Taxes (VA)	\$ 9,650.00	\$ 9,617.00	\$ 9,650.00
Personal Property Taxes (VA)	\$ 800.00	\$ 786.00	\$ 800.00
<b>Information Technology (MOWW, Inc.)</b>	<b>\$ 16,000.00</b>	<b>\$ 42,656.95</b>	<b>\$ 35,500.00</b>
Hardware (Computers/Printers/Projectors)	\$ 250.00	\$ 10,650.00	\$ 2,500.00
Software/Training	\$ 1,000.00	\$ 1,100.00	\$ 1,300.00
AT&T (Telephone)	\$ 750.00	\$ 569.00	\$ 600.00
CFRACOM (Network/Server/Cloud)	\$ 10,000.00	\$ 12,300.00	\$ 12,600.00
Comcast (Internet/Email/Web Domain)	\$ 3,000.00	\$ 2,887.95	\$ 3,000.00
American Eagle (MOWW Website)	\$ -	\$ 6,750.00	\$ 7,000.00
Ironistic (E-Commerce/MOWW Store)	\$ -	\$ 8,400.00	\$ 8,500.00
IT Service Contracts	\$ 1,000.00	\$ -	\$ -

Enclosure 2: MOWW Budget Resolution (Proposed)

FY 2016 MOWW Budget Authority Resolution (Proposed)

Move that a budget resolution be adopted to accept the Budget Committee's proposed FY 2016 MOWW Budget, and that any adjustments thereto be made only after the Executive Committee of the General Staff or the General Staff approves such adjustments in accordance with the MOWW Bylaws, Article VIII.

The most significant accomplishment of the Financial Development Committee for this operating year was the implementation of the “Financial Development” section of the MOWW website (thanks to the much-appreciated assistance of the Chief of Staff). This new section of the website features the following two initiatives for use by individual Companions and MOWW chapters:

- **Planned Giving Guide.** This brochure provides Companions instructions and guidance on how to make “outright gifts” to the Order to help sustain its current operations or how to make “testamentary bequests” from their estates to sustain the longer-term finances of the Order.
- **Friends of MOWW.** This new MOWW website content provides Chapter Commanders the program guidance and tools to allow them to solicit donations from individual citizens, other fraternal organizations, civic groups, trade associations, financial institutions, etc., to raise funds to support the operation of the Order’s patriotic missions at the chapter level. All funds raised through such efforts accrue directly to, and are retained by the chapter to help finance such mission expenses.

The next mission of the Financial Development committee is to draft and submit a new fund-raising proposal for the Order to improve its ability to apply for grants from philanthropic organizations such as the Verizon Foundation, the USAA Community Support Department, etc., and to allow it to participate in the Combined Federal Campaign (CFC). At present, the Order’s national status as an Internal Revenue Code (IRC) 501 (c)(19), non-profit, tax-exempt Veterans Service Organization, disqualifies it from participation in such fund-raising efforts. To resolve this problem, the Order will have to create a separate IRC 501 (c)(3) non-profit “charitable” entity to successfully obtain additional funds to support its various patriotic missions. There are several ways to accomplish this objective, which will be addressed in the fund-raising proposal.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, USN (Ret)  
Chair, MOWW Financial Development Committee

Chapter newsletters on the “members only” website provide a wealth of information on how Chapters are engaging their communities. Yes, many chapters are engaged and actively meeting CINC goals in support of the Preamble. Over the past week, Chapters have been forwarding their inputs to the annual report for consideration of awards. The reports once again this year are few when considering the number of Chapters, but overwhelming when considering activities being accomplished. Chapters in many locations are having a significant impact in their respective communities and making a difference in educating our future and current leaders. One problem I’ve noticed is that many Chapters, for whatever reason, have reduced their input to the many YLCs being conducted. If funds are a contributing factor, I hope leadership attending the National Convention will make an effort to attend the Patriotic Education Workshop.

Two Chapter competitive folders arrived early and gave time to thoroughly enjoy the past year’s chapter activities. Not only does the Augusta Chapter host a two day YLC each year, they actively engage their community honoring our veterans and fallen comrades in arms on Veterans and Memorial Day. A poem by C. W. Johnson (May 1975) in their Memorial Day brochure gives special meaning to those who perished defending our freedom.

*We walked among the crosses/Where our fallen soldiers lay/And listened to the bugle/As TAPS began to play/The Chaplain led a prayer/We stood with our heads bowed low/And thought of fallen comrades/I had known so long ago/They came from every city/Across this fertile land/That we might live in freedom/They lie here beneath the sand/I felt a little guilty/My sacrifice was small/I only lost a little time/But these have lost their all/Now the services are over/For this Memorial Day/To the names upon those crosses/I just want to say/Thanks for what you’ve given/No one could ask for more/May you rest with God in Heaven/From now through evermore.*

Again this year it was a pleasure reading the input from the Fort Knox Chapter in Kentucky. Their size – 34 living members – certainly has no impact on their accomplishments. Their YLCs have attracted National attention, “Teen Court” and “Veterans Court” initiatives have received positive response from local students, and involvement with the Knoxville area Boy Scouts of America District and Council have proven impressive. A strong point remains their media relationship with local publications and MOWW National.

Reading through newsletters can be fun, constructive, rewarding, and thought provoking. I came across an interesting thought in the El Paso Chapter’s October 2015 newsletter:

*It’s a funny thing about getting older as you mark each milestone, the point where you are actually a senior citizen seems farther and farther away. First, you retire from the service or post-service job. Then you get your Medicare Card. Then suddenly you’re eligible for the Chapter’s Octogenarian Group.” Celebrating arriving in that group were two who still appear to be in their 20s. One the co-chair of this committee whose energy seems boundless, “gazing out at life with endless possibilities.*

Go girl!

In closing, here are some thoughts for acquiring new members provided by the Col George C. Woolsey Chapter in California and mentioned in my remarks for last year’s Conference input.

- Give every staff member two envelopes containing:
- MOWW Membership Applications
- MOWW Information Pamphlet
- MOWW Boy Scouts, Girl Scouts Pamphlet

- Youth Leadership Pamphlet
- Chapter “Information for Joining” Pamphlet
- Include a return envelope addressed to the Chapter adjutant

Each member has been given five (5) business cards that contain the chapter name, dates-location and address of monthly meetings. Give it a try!

FOR THE GOOD OF THE ORDER

FREDERICK T. MASSEY, CAPT, USN (Ret)  
Chair, MOWW Chapter Activities Committee

Enclosure:

Chapter Activity Results | Strategic Goals 2-5 (FY 2015) | As of 30 June 2016









## CONSTITUTION &amp; BYLAWS COMMITTEE | PCINC CAPT VOWINKEL

There were seven proposals submitted to amend the MOWW Constitution and./or the MOWW Bylaws. The proposed amendments were published in several issues of the *Officer Review*®.

All seven of the proposed amendments were recommended for consideration and adoption by the Delegates to the 2016 MOWW Convention.

In accordance with the MOWW Constitution and the MOWW Bylaws, no additional amendments not already received by the Committee may be considered.

FOR THE GOOD OF THE ORDER



PCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)  
Chair, MOWW Constitution & Bylaws Committee

Enclosure:  
MOWW Constitution and MOWW Bylaws Amendments (Proposed)



## Proposed Amendments

In keeping with the MOWW Constitution (Article VIII, Section 3) and the MOWW Bylaws (Article IX, Section 3), the MOWW Constitution & Bylaws Committee presents seven proposed amendments to MOWW's Constitution and Bylaws for consideration by the Order. In particular, the Committee expressly presents them for consideration by, and the vote of, the Delegates to the 2016 MOWW Convention, in Baton Rouge, LA, in August 2016.

1. **PROPOSED BYLAWS AMENDMENT: RENAME THE "POLICY PLANNING COMMITTEE" AS THE "STRATEGIC PLANNING COMMITTEE."**
  - a. Committee Recommendation. Adopt.
  - b. Author. PCINC Capt Deborah A. Kash, USAF (Ret)
  - c. Current language. "Policy Planning Committee. [MOWW Bylaws, Article VII, Section 1, Paragraph S.]
  - d. Proposed Language. Amend the MOWW Bylaws, Article VII, Section 1, Paragraph S, to read, "Strategic Planning Committee."
  - e. Rationale. For a decade or more, the Policy Planning Committee's role was developing the Order's Strategic Plan, a role that continues today. This role has not included making policy recommendations since day-to-day management recommendations are beyond the Committee's scope. Given that strategy is the Committee's focus, the adoption of this amendment will align the name of the Committee with its actual role.
  
2. **PROPOSED CONSTITUTION AND BYLAWS AMENDMENTS: RENAME THE "COUNCIL OF REGION COMMANDERS" AS THE "COUNCIL OF AREA COMMANDERS."**
  - a. Committee Recommendation. Adopt.
  - b. Author. LTC Charles S. Chamberlin, USA (Ret); Chair, Council of Region Commanders
  - c. Current language.
    - 1) "Chair of the Council of Region Commanders." [REF: MOWW Constitution, Article VI, Section 3, Paragraph A.8]
    - 2) "Council of Region Commanders." [REF: MOWW Bylaws, Article VII, Section 3, Paragraph B.]

- d. Proposed Language. Amend the MOWW Constitution, Article VII, Section 3, Paragraph B, to read, “Chair of the Council of Area Commanders,” and the MOWW Bylaws, Article VII, Section 3, Paragraph B, to “Council of Area Commanders.”
  - e. Rationale. This proposal supports the desires of the Council to better identify the composition of the Council.
3. **PROPOSED BYLAWS AMENDMENT: ESTABLISH A STANDING, NATIONAL “EDUCATION & TRAINING COMMITTEE.”**
- a. **Committee Recommendation. Adopt.**
  - b. Author. VCINC LTC John H. Hollywood, USA (Ret); Chair, Education & Training Committee (*Ad Hoc*)
  - c. Current language. None.
  - d. Proposed Language. Add “Education & Training Committee” to the list of standing national committees. [REF: MOWW Bylaws, Article VII, Section 1]
  - e. Rationale. PCINC Capt John Hayes established this *ad hoc* committee in 2014 to develop needed training for chapter commanders. The committee accomplished that mission by exporting training modules to chapters, and by providing training during region conferences. As our Order evolves and guidance changes, education and training will always be needed to provide information to new commanders and refresher training to those who have served or are serving as commanders. MOWW should promote other training to ensure new Companions are aware of their roles as Companions and can best contribute to MOWW’s success. Because this need for education and training is enduring, the Order should retain this committee as a standing, national committee.
4. **PROPOSED BYLAWS AMENDMENT: ESTABLISH A STANDING, NATIONAL “MOWW & PERSHING RIFLES GROUP COMMITTEE.”**
- a. **Committee Recommendation. Adopt.**
  - b. Author. VCINC MG Donald L. Jacka, Jr., USA (Ret); Chair, MOWW-Pershing Rifles Group Committee (*Ad Hoc*)
  - c. Current language. None.
  - d. Proposed Language. Add “MOWW-Pershing Rifles Group Committee” to the list of standing national committees. [REF: MOWW Bylaws, Article VII, Section 1]
  - e. Rationale. This proposed amendment supports the “Memorandum of Mutual Support between MOWW and the Pershing Rifles Group (PRG)” co-signed by the MOWW CINC and the Chairman of the Pershing Rifles Group at the 2015 MOWW Convention. Establishing a standing, national committee to develop and implement mutually supportive actions to the benefit of both organizations will provide mutual support for recognition, increased membership, and leadership development and mentoring to young leaders.

5. **PROPOSED BYLAWS AMENDMENT: CHANGE THE MOWW FISCAL YEAR FROM 1 JULY-30 JUNE TO 1 JAN-31 DEC.**
- a. **Committee Recommendation. Adopt.**
  - b. Author. The Financial Working Group (CS, TG, SVCINC, Trustees)
  - c. Current language: “The Fiscal Year (FY) of the Order shall begin on the first day of July and end on the last day of the following June, e.g., 1 July 2010 — 30 June 2011.” [REF: MOWW Bylaws, Article I, Section 1.]
  - d. Proposed language: Amend the MOWW Bylaws, Article I, Section 1, to read, “The MOWW Fiscal Year (FY) will be as reflected in the MOWW Policy Manual.”
  - e. Rationale. It allows 12 months of full fiscal reporting and completion of all preparatory actions for the annual MOWW Convention and General Staff deliberations. It aligns the MOWW budget cycle to the business/tax cycle of the MOWW Board of Trustees, and parallels the tax year of the investment houses, and our investment and income accounts. It permits the Order’s auditors to complete their annual audit of our financial statements and issue their opinion prior to the Convention. It synchronizes the fiscal management and budget development processes of the Order, i.e., the Finance Working Group, the Budget Committee, the MOWW Board of Trustees, and the MOWW Gist Blair Fund Trustees. It avoids the need for a continuing resolution because currently there is a gap between the end of one year’s approved budget and fiscal authority, and the approval date of the next year’s budget, i.e., historically a financial authority gap of 4-6 weeks in duration.
6. **PROPOSED BYLAWS AMENDMENT: CLARIFY GENERAL STAFF AUTHORITY AS REGARDS AMENDING THE MOWW CONSTITUTION & BYLAWS.**
- a. **Committee Recommendation. Adopt.**
  - b. Author. SVCINC LTC Clay C. Le Grande, Jr., USA (Ret)
  - c. Current language. “The General Staff will administer the affairs of the Order between National Conventions.” [REF: MOWW Constitution, Article VI, Section 1]
  - d. Proposed Language. Amend the MOWW Constitution, Article VI, Section 1, to read, “The General Staff will administer the affairs of the Order between National Conventions. Administering the affairs of the Order does not constitute authority of the General Staff or Executive Committee of the General Staff to amend the Order’s Constitution or Bylaws since such authority is exclusively vested in the voting delegates of the National Convention as the legislative body of the Order.”
  - e. Rationale. “Supreme authority and direction of the Order are vested in the Order in convention, subject only to the Order’s Constitution and Bylaws” [REF: MOWW Constitution, Article III, Section 2]. Further, “The legislative body of the Order will be the National Convention” [REF: MOWW Constitution, Article IV, Section 1]. However, the Constitution also states, “The Executive Committee will have full power and authority to manage the business of the General Staff between the General Staff’s meetings” [REF: MOWW Constitution, Article VI, Section 3, Paragraph B]. These several provisos lead to varying interpretations of roles and responsibilities. To clarify this situation, this amendment reinforces the authority of the Order’s delegates in convention vis-à-vis amending the MOWW Constitution and the MOWW Bylaws. It also clarifies Executive Committee roles and responsibilities vis-à-vis the executive vs. legislative processes. In summary, this proposed amendment reinforces the necessary separation of, but complementary relationship of, legislative and executive powers. In providing this clarification, the adoption of this proposed amendment will not restrict or limit in any manner the appropriate authorities of Convention Delegates or the Executive Committee granted via MOWW’s Constitution or Bylaws.

7. **PROPOSED CONSTITUTION AMENDMENT: ELIMINATE THE “STATE COMMANDER” TITLE AND USE ONLY “DEPARTMENT COMMANDER,” AND CHANGE THE CONSTITUTIONAL LANGUAGE TO “DEPARTMENTS MUST HAVE TWO OR MORE CHAPTERS OR COVER AN ENTIRE STATE AREA.”**
  - a. **Committee Recommendation. Adopt.**
  - b. Author. LTC Charles Chamberlin, USA (Ret); Chair, Council of Region Commanders
  - c. Current language. “No Region may be organized with fewer than five chapters. No Department may be organized with fewer than two chapters. No Chapter may be organized with fewer than ten (10) living Members.” [REF: MOWW Constitution, Article III, Section 1, Paragraph A]
  - d. Proposed Language. Amend the MOWW Constitution, Article III, Section 1, Paragraph A, to read, “No Region may be organized with fewer than five chapters. Departments must have two or more chapters, or cover an entire state area. No Chapter may be organized with fewer than ten (10) living Members.”
  - e. Rationale. The elimination of the State Commander title (by merging” that role with the role of “Department Commander”) is complemented by removing the need to make a distinction between commanded elements of states with two or more chapters and commanded elements of states with one or no chapters since they will both be performed by Department Commanders. This proposed amendment change makes those adjustments.

## ETHICS COMMITTEE | PCINC Col Way

The Ethics Committee of the Military Order of the World Wars had a quiet year with no referrals so far this year. Current members are COL John Moriarity, Lt Col Sandy Wyatt and myself.

The Committee would like to remind all chapter Companions that this fall the National and local elections will become very heated and we may feel it necessary to express ourselves. Do so by voting! Be cautious by using only your name in endorsements of local and National officer seekers. Try to keep your association with the Military Order of the World Wars out of the picture.



Finally, Chapter commanders and newsletter editors be careful that your programs and write ups do not show any political leanings that would cause some members to be offended by the position being shown as being indorsed by the Order.

I want to thanks Lt Col Sandy Wyatt for her three years of service to this committee. I welcome PCINC Col James Elmer to the committee and look forward to serving with him during the coming year.

FOR THE GOOD OF THE ORDER

A handwritten signature in black ink, appearing to read "Clifford D. Way, Jr.", written in a cursive style.

PCINC CLIFFORD D. WAY, JR., Colonel, USAF (Ret)  
Chair, MOWW Ethics Committee

*Editor's Note: See the Historian General Report.*

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC, USA (Ret)  
Chair, MOWW Historical & Archives Committee

## INFORMATION &amp; PUBLICITY COMMITTEE | LTC MUNSON

If your chapter is not adding your Newsletters to the MOWW Dropbox account, every month, you are missing out on a valuable resource. The account is available for viewing to every Companion in the Order. It currently contains over 1,000 Newsletters from MOWW chapters around the nation.

FY 2015 was the inaugural year for this creative information-sharing opportunity, which allows your chapter to publicize your activities, maintain chapter historical records and continuously improve, by learning from other chapter's successes.

The MOWW Dropbox Newsletters account has grown from a repository of data for the initial first six chapters, who immediately capitalized on its outstanding possibilities, to its current use by nearly fifty (50) chapters. While that growth has been admirable, it is still less than half of the chapters of the Order, many of whom produce excellent Newsletters, Bulletins, or e-mail announcements which could and should be added to the national Dropbox collection.

A spinoff benefit of The Dropbox folders has been to eliminate the frustrating, time-consuming, and often costly, submission of Best Newsletter entries to multiple committee members, for evaluation to determine the Best Chapter awards. Since all of the Newsletters are readily available and accessible, on-line, there is no need for chapters to assemble, package, and mail their entries for consideration. Every Chapter's Newsletter is instantaneously available for review and evaluation.

Allow me to take this opportunity to thank the dozen members of the Newsletters Evaluation Committee for volunteering their time and talents to review the hundreds of Newsletters received throughout the past fiscal year (July 15 thru June 16).

All Chapter Commanders are encouraged to ensure that the Editors of their monthly news documents are forwarded to the Chairman of the National Newsletters Committee, for inclusion in the MOWW website. Commanders at Region, State and Department levels should include in their Goals for FY 2017 to attain 100% adherence to this productive policy objective.

Best Newsletter winners will be announced during the National Convention Luncheon.

FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC, USA (Ret)  
Chair, MOWW Information & Publicity Committee

## LEGISLATIVE &amp; RESOLUTIONS COMMITTEE | LTC Moss

The Legislative & Resolutions Committee received one resolution and no legislative requests during the year 2015-2016. The committee reviewed and recommends that a National Resolution on Department of Defense Readiness, developed by the National Security Committee, be approved at the Military Order of World Wars Convention in Baton Rouge, Louisiana, 9-13 August 2016.

The Legislative and Resolutions Committee is comprised of the following companions:

- LTC King Moss II, USA (Ret)—Chairman
- Maj Paul Willard, USAF (Ret)—Vice Chairman
- Col Joseph D. Eddlemon USMC (Ret)
- LTC Kenneth L. Wu, USA (Ret)
- LTC William Rapp, USA (Ret)

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC, USAR (Ret)  
Chair, MOWW Legislative & Resolutions Committee

Enclosure:  
National Resolution (Proposed) | Subject: Department of Defense Readiness

**Enclosure: Resolution | Department of Defense Readiness**

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National Resolution (PROPOSED)

DEPARTMENT OF DEFENSE READINESS

WHEREAS, the political and military actions of Russia have become more aggressive and by those actions have attempted to intimidate NATO and other Northern and Central European countries by air, sea and land operations with the aim to increase dominance of the Russian armed forces; and

WHEREAS, the political and military actions of the Peoples Republic of China have become more aggressive through a demand of the right of domain over large areas of the South China Sea and, in particular, occupation of disputed islands, rocks, and shoals in international waters in an effort to intimidate smaller nations to accede to China's demand to potentially control the right of free passage for American and other ships in the South China Sea; and

WHEREAS, the political and military support of violent extremist groups in neighboring countries by the Islamic Republic of Iran and the Islamic State threaten the existence of and growth of democratic governance in the Middle East and Africa, create terroristic disruption in Europe, and attempt to intimidate the freedom of sea lane movement of oil vital to the survival of the United States; and

WHEREAS, the continued development of nuclear weapons and intercontinental nuclear warhead delivery capabilities by the Peoples Republic of North Korea for use as a tool to intimidate the United States, Japan and the Republic of South Korea create dangerous instability in that region; and

WHEREAS, our armed forces are, by their presence and by treaties, engaged worldwide to protect our vital national security interests as well as those of our treaty partners, and

NOW, THEREFORE, be it resolved that the Military Order of the World Wars, in convention in Baton Rouge, Louisiana, 9-13 August 2016, expresses its concern about the increasing world instability that threatens the United States and, thus, strongly urges Congress to fully resource current defense requirements and increase future funding for the revitalization of our armed forces to a strength level that can peaceably thwart or decisively defeat those nations and non-state movements that may threaten to or actually attack United States vital interests and treaty obligations.

- Chair: Captain Michael Halpin USMC
- Vice Chair: Captain Alea Nadeem USAF
- Members: LTC Marlon Ruiz; PCINC Capt Deborah Kash

The Order continues to face the problem of a declining and aging membership. What we have been doing isn't working. We need a new plan and the committee has been busy putting together ideas plan to complement our ongoing effort. The plan is based on the idea that to increase membership the Order has to sell the Order in the same way a business sells itself. A new business will advertise its products and services to make itself known to the public as it seeks out new customers to ensure its success.

The Order faces three problems in its recruiting effort:

1. The biggest problem the Order faces in recruiting is that most eligible veterans have never heard of us. In an informal survey by the Chair at various MOWW meetings, an overwhelming majority (well over 90%) indicated that they had never heard of the Order until they were recruited to join.
2. We have no recruitment strategy beyond the immediate opportunity, which is usually another retired person and left solely to the Chapters to pursue.
3. We have no retention strategy for keeping Companions or getting former Companions to rejoin.

The Committee is proposing new recruiting idea to address these problems. At the Convention we will present these ideas in more detail and provide a workshop on proven practices and sales techniques for the Chapter.

1. Problem – No one has ever heard of us.
2. Solution Ideas
  - a. Publicize, Publicize, Publicize
  - b. Publicizing the Order through 21st century media, social media and events
  - c. Better use of Officer Review magazine to attract new members
  - d. Expand Patriotic Education events
  - e. Conduct National Security Seminars
  - f. Obtaining contact information by offering a free item in return for their email address
  - g. Develop a resource center of our collective military knowledge and experience
  - h. Contact every newly commissioned officer
  - i. Obtain corporate sponsorship and support
1. Problem – No recruitment strategy
2. Solution Ideas
  - a. Developing Long Term, Short Term and Immediate recruiting strategies
  - b. Targeting specific age groups
  - c. A national recruiting effort coordinated at the National Headquarters in addition to the Chapter's efforts
  - d. Create an easy to use and more informative recruiting website
  - e. Present annual Officers of the Year and writing awards to Active and Reserve Officers
  - f. Become more involved with ROTC units
  - g. Create special membership categories for Active Duty members, Academy and ROTC scholarship students

- h. Invite eligible officers from the National Convention area to pick their brains on how to recruit them
  - i. Continue to support Chapter efforts with salesmanship techniques
1. Problem – No retention strategy
  2. Solution Idea: Maintain contact with former Companions to encourage them to rejoin someday

These ideas are the outline of a plan to turn our recruiting success around. We are not reinventing the wheel but rather we are taking successful ideas from other organizations and businesses and using it for our success. It will take the imagination and hard work of all of us to succeed. This is not a complete plan, but rather ideas to inspire more ideas that, when successfully implemented, will result in new growth for the Order.

FOR THE GOOD OF THE ORDER

MICHAEL J. HALPIN, Capt, USMC (Ret)  
Chair, MOWW Membership Committee

Enclosures:

Quarterly Region Report | Strategic Goal 1 (FY 2015) | As of 30 June 2015

## NOMINATING COMMITTEE | PCINC CAPT KASH

The three primary functions of the Nominating Committee:

- To conduct a candidate forum for candidates seeking national office in front of the convention delegates. Any candidate wishing to speak at this forum may do so. Specific time limitations for speeches will be strictly enforced.
- To conduct the Nominating Committee Meeting. Credentialed Committee Members (designated in Appendix U of the MOWW Policy Handbook) will nominate, second and select a list of nominees to be reported to the Convention. Designated Nominating Committee Members must register their appointment at the Nominating Committee Desk at registration time. Committee members will verify their ballots contained in their credentials packets, verify they read the rules prior to attending and be reminded to bring pen or pencil with which to mark their ballots.
- To present the report of the Nominating Committee to the Convention delegates for its acceptance at a time selected by the Commander-in-Chief.



The Chairman and Co-Chairman wish to thank those Companions who assisted in serving as Marshals controlling entry to the previously mentioned Nominating Committee Meeting and those who volunteered to count the ballots.

Candidates may still announce their intention to run by notifying the Committee Chair at her email address ([debbie.kash@gmail.com](mailto:debbie.kash@gmail.com)) or by phone (760-579-8720) as soon as possible. Please note that candidates are not required to speak at the Candidate Forum, but must be nominated and seconded by credentialed delegates to the Nominating Committee during the Nominating Committee meeting, immediately following the Candidate Forum.

FOR THE GOOD OF THE ORDER

PCINC DEBORAH A. KASH, Captain, USAF (Ret)  
Chair, MOWW Nominating Committee

## POLICY PLANNING COMMITTEE | PCINC CAPT HAYES

The Policy Planning Committee reviewed the implementation of the principles set forth in the MOWW Preamble. It also reviewed general policy matters concerning the Order. MOWW has developed and put into effect procedures, reports, etc., to monitor the progress in the achievement of success in each of the five Strategic Goal areas. Continued endeavors to accomplish the Strategic Goals are strongly recommended.

The Committee was tasked with updating the Order's Strategic Plan (2013-2016). The Committee agreed that the 2013-2016 document, which emphasized the five Strategic Goals, was an excellent guide that was still applicable. Only minor changes were needed. These changes were incorporated into a final draft that was approved by the Policy Planning Committee and submitted for MOWW approval on 21 March 2016. [The EXCOM approved this revised MOWW Strategic Plan (2016-2019), effective 16 May 2016.]



FOR THE GOOD OF THE ORDER

*John M. Hayes*

PCINC JOHN M. HAYES, Captain, USAF (Fmr)  
Chair, MOWW Policy Planning Committee

EDUCATION & TRAINING COMMITTEE (*Ad Hoc*) | VCINC LTC Hollywood

Training and education is a perennial problem for the Order. This year we recommended to the MOWW Convention and Bylaws Committee that the Training and Education Committee becomes a standing committee of the Order. The Committee recommended adoption of this Bylaws Amendment. We have some chapter leadership that is active, interested, and committed, who are eager and willing to learn how to accomplish what is required for a successful chapter year. On the other hand, some Companions don't want to take the time, or don't know where information is located, to make their time as a Commander more manageable. Some are in leadership positions because no one else wanted the job, and their interest or energy level is low. Despite these issues, training for the staff and the commander is a command responsibility and is a very important part of a successful Chapter year. The information needed is available to all MOWW Companions in the MOWW Policy Manual and on the MOWW Website ([www.moww.org](http://www.moww.org)). But not all new leaders are aware that such help exists.



As part of this process, the MOWW's website made it easier to access information that Companions can use at the Chapter level. In addition to MOWW publications, (Policy Manual, Strategic Goals, Constitution, etc.), the website lists 35 forms that Commanders and their staffs can use to accomplish the goals of the Order. Of these, 6 are of major interest to the Chapter Commander and staff. Two forms deal with Treasurer General Issues and ensuring the Chapter receives its Perpetual Member (PM) Dividend, (Form 9 – IRS Reporting Certification; Form 21 – Annual financial review Checklist). Four other forms will allow the Chapter to plan and conduct a successful year, (Form 19 – Chapter Commander Checklist; Form 20 - Planning Guide; Form 26 - Chapter Action Plan (Example); and Form 27 - Chapter Activity Report). Using the Planning Guide and Chapter Commander Checklist will provide the foundation for all other actions required during the upcoming year. (See attached outline for items to cover during training for the Chapter Commander and Staff). One other item on the website is also very helpful, the MOWW Membership Database. The Excel spreadsheets provide excellent information about the health of the Chapter and can be used to identify NPDs or to get DOB information for birthday wishes.

Articles in the *Officer Review*<sup>®</sup> related to Education and Training, provided by the Chief of Staff during the year, were very helpful, to include the Chapter Action Plan, (which can be found on the MOWW website in "Tips and Guides" in the Companion Toolbox).

Some recommended areas to assist in the training effort: Conduct training during annual or semi-annual Region Conventions. Reviewing the 6 forms mentioned above will assist in reminding commanders about the planning process and can provide a vehicle for sharing best practices among participants. The Officer Review magazine should develop an ongoing section under Departments that deals with training and education issues. These topics are currently covered on a frequent basis, and covered well, but the emphasis on training should be constant. This could include reprints of the training, education, and recruiting material that have been published in past issues. We believe that new commanders will be most interested in training topics during the April to November timeframe when they are still working on Chapter planning. We continue to solicit ideas on how to improve our training and education.

FOR THE GOOD OF THE ORDER

VCINC JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Chair, MOWW Education & Training Committee (*Ad Hoc*)

MOWW-PERSHING RIFLES GROUP (*Ad Hoc*) | MG Jacka

The founder of our Military Order of the World Wars (MOWW), General of the Armies John J. (Blackjack) Pershing, in 1894, while he was the Professor of Military Science at the University of Nebraska, established an organization for the development and refinement of leadership abilities in the Army ROTC Cadets under his command. What is now called Pershing Rifles and part of an organization called Pershing Rifles Group (PRG) is a national organization located on college campuses throughout our nation. Its primary purpose is to develop, at the highest degree possible, outstanding traits of leadership, military science, military bearing, and discipline within the framework of a military oriented, honorary fraternity.

Initially established as a Working Group by CINC, Capt. John Hayes, USAF (Fmr) with oversight provided by VCINC, Col. David B. Gibson, USAF (Ret), the Ad hoc Committee on Pershing Rifles was originated to research the long history and commonality between the MOWW and the Pershing Rifles—both being founded by General of the Armies John J. Pershing. That Working Group was able to seek out Companions of MOWW who were also members of Pershing Rifles, establish relationships with the Pershing Rifles Group, and chart a course of action for the future of a mutual supporting relationship between the two organizations. The activities of the working group, in conjunction with the Pershing Rifles Group, culminated in the development of a Memorandum of Mutual Support for signature between the CINC, Military Order of World Wars and the Chairman, Pershing Rifles Group.

Upon the signature of the MoMS at the 2015 MOWW National Convention by both the MOWW and the PRG, an ad hoc Committee was established by CINC LTC Ruth Hamilton, USA (Ret) and directed to develop, and implement mutually supportive actions to the benefit of the Military Order of World Wars and the Pershing Rifles Group (to include Pershing Rifles Actives, Blackjacks, and Pershing Rifles Alumni). Such activities and association shall provide mutual support for recognition, increased membership, and commitment to both subject organizations and leadership development and mentoring to young leaders. To further and accomplish the tenants of the MOWW/Pershing Rifles Memorandum of Mutual Support, an Ad Hoc Committee on Pershing Rifles was established by our CINC, LTC Ruth Hamilton, USA (Ret). This Ad Hoc Committee on Pershing Rifles consists of the following Companions: MG Donald Jacka, Committee Chairman & PR; LTC Michael Wilgen, Committee Vice-Chairman & HPR; VCINC COL Brad Beasley Companion & PR; LTC Carlton Witte, Companion & PR; LTC Paul Farinella Companion & PR; CPT David Poe Companion & PR; and, CPT Kevin Upton, Companion & PR.

## Ad Hoc COMMITTEE PURPOSE:

The Ad Hoc Committee will develop, and implement mutually supportive actions to the benefit of the Military Order of World Wars and the Pershing Rifles Group (to include Pershing Rifles Actives, Blackjacks, and Pershing Rifles Alumni). Such activities and association shall provide mutual support for recognition, increased membership, and commitment to both subject organizations and leadership development and mentoring to young leaders.

## AD HOC COMMITTEE—ACCOMPLISHMENTS TO DATE:

1. Drafted and effected signature of a Memorandum of Mutual Support (MoMS) Between the Military Order of World Wars and the Pershing Rifles Group, at the Military Order of the World Wars' 2015 National Convention in Tampa, FL.
2. Drafted and effected signature of an Addendum to Memorandum of Mutual Support (at Alumni Dinner on Thursday 10 March 2016) at the 2016 Pershing Rifles National Competition and Convention in Washington, DC.

- a. Drafted specific actions and/or activities to be executed by both parties intended to enhance the provisions of the MoMS and its Addendum,
- b. establishing a “living” Timeline for completing requisite actions in support of the MoMS.
3. CINC made presentation at the PR NATCOM Alumni Dinner and presented MOWW awards and honors to PRs and Companion who enabled the Ad hoc Committee to be successful.
4. Interaction with PR Alumni in the NATCOM Hospitality Room resulted in one new companion being inducted into the Order by SVCINC Le Grande and pinning by the CINC Hamilton. Several other Officer Alumni were encouraged to join MOWW and received applications for overnight consideration. This activity resulted in three of those prospective Companions being inducted on the 12 March 2016.
5. During the 2016 PR NATCOM several Companions met BG Gainey, Deputy Commander Cadet Command, and provided him with information on the Order and our MoMS with the PRG.
6. Drafted, and had published, various articles on the association being developed between the Military Order of the World Wars and the Pershing Rifles.
7. Utilizing the Chain of Command, throughout the Order, located many Companions who are also Pershing Rifles Members.
8. Submitted an amendment to the MOWW Bylaws to establish new Standing National Committee on Pershing Rifles Outreach.

#### AD HOC COMMITTEE—ONGOING/FUTURE TASKS TO BE ACCOMPLISHED:

1. Coordinate with the ROTC and Finance Committees, Council of Area Commanders, and any other National Staff Officers, as required.
2. To increase Companion awareness, write and submit a series of articles for publication in the Officer Review—Ongoing.
3. Continue to exchange organizational representations at each organization’s National Convention;
4. Determine the MOWW Companions who all also Pershing Rifles Alumni, on-going.
5. Encourage, through edification and direction, the affiliation of MOWW Chapters and P/R Companies on a geographic basis.
6. Encourage, through edification and direction, the affiliation of MOWW Companions who because of geographic separation, have no local MOWW Chapter—at-large companions (i.e. BG Bultman Chapter)—with Pershing Rifles Companies which may be in their area—allowing the association of like-minded Pershing Rifles Alumni (Commissioned Officers) and MOWW Companions, an association in areas where they would have limited or no opportunity for association otherwise.
7. Through MOWW Chapters and Companions, provide:
  - a. Support for local ROTC, JROTC, Pershing Rifles, Black Jacks, and CAPERS.
  - b. Support for local organization, or associations that already engage in similar support (e.g. JROTC Booster Clubs).

- b. Pershing Rifles support activities--funding for activities, transportation, equipment, uniforms, etc.
- c. assistance to local JROTC/ROTC Cadre by providing teaching, mentoring, instructing, leadership example, and speakers.
- d. Assistance to ROTC Programs which do not have Pershing Rifles Companies on their campus to establish a new Pershing Rifles Company for the leadership development (leadership lab) it offers.

FOR THE GOOD OF THE ORDER

DONALD L. JACKA, JR., MG, USA (Ret)

Chair, The Military Order of the World Wars — Pershing Rifles Group Committee (*Ad Hoc*)

## MOWW NATIONAL CITATIONS

## REGION COMMANDER RECOGNITION

1. Region III	LTC Carlton R. Witte, USA (Ret)	(Wilmington Chapter)
2. Region IV	CDR Robert F. Hartman, USN (Ret)	(MG Meade Chapter)
3. Region V	LTC Fred F. Persechini, USA (Ret)	(Memphis Chapter)
4. Region VII	Major Kenneth E. Zellmer, USAF (Ret)	(Central Arkansas Chapter)
5. Region VIII	LTC Charles S. Chamberlin, USA (Ret)	(Dallas Chapter)

## DEPARTMENT COMMANDER RECOGNITION

6. Department of Kansas	Col Jon E. Boursaw, USAF (Ret)	(Topeka Chapter, Region XI)
7. Department of Arizona	MAJ Rosanne E. Trujillo, AUS (Ret)	(Apache Trail Ch, Region XIII)
8. Department of Texas	Lt Col Phil R. Hardin, USAF (Ret)	(Dallas Chapter, Region VIII)
9. Department of New Mexico	CPT (DR) Robert E. Mallin, USA (Fmr)	(MG Miles Chap, Region XIII)

## CHAPTER COMMANDER RECOGNITION

10. Fort Knox Chapter	HPM Kimberly W. Shumate	(Region II)
11. GEN Ridgway-Pittsburgh Chapter	LTC Lois G. Shirley, USA (Ret)	(Region III)
12. Hampton Roads Chapter	HPM Wivi P. Detlie	(Region IV)
13. MG Meade Chapter	Lt Col Sheldon A. Goldberg, USAF (Ret)	(Region IV)
14. Richmond Chapter	LTC Joseph M. Tarantino, USA (Ret)	(Region IV)
15. Puerto Rico Chapter	COL Carlos A. Quinones, ANG (Ret)	(Region VI)
16. Sun City Center Chapter	Capt Vernon A. Elarth, USAF (Fmr)	(Region VI)
17. Dallas Chapter	Capt Paul W. Brown, USAF (Fmr)	(Region VIII)
18. Topeka Chapter	Capt Stewart L. Entz, USAF (Fmr)	Region XI
19. Apache Trail Chapter	LTC Patrick C. Stolze, USA (Ret)	(Region XIII)
20. Catalina Mountain Chapter	HPM Joy J. Ozier	(Region XIII)
21. El Paso Chapter	LtCol Charles F. Hamilton, USMC (Ret)	(Region XIII)
22. MG Miles Chapter	Col Gerald O. Bolme, USAF (Ret)	(Region XIII)
23. Phoenix Chapter	LTC Jeannine C. Dahl, USA (Ret)	(Region XIII)
24. West Valley Chapter	HPM Susan J. Ramsay	(Region XIII)
25. Santa Cruz Valley Chapter	HRM Adriana Y. Ruiz	(Region XIII)
26. Gaylord-Dillingham Mem Chapter	MAJ Douglas C. Thomas, USA (Ret)	(Region XIV)
27. Saddleback Valley Chapter	MAJ Edison A. Guillermo, USA (Ret)	(Region XIV)
28. San Diego Chapter	PCINC Capt Deborah A. Kash, USAF (Ret)	(Region XIV)
29. Gen Vandenberg Chapter	LTJG Joseph E. Brocato, USN (Fmr)	(Region XIV)
30. GA Bradley-Colonel Hanson Chapter	Thomas E. Hanson, HPM	(Region XIV)
31. BG Bultman Chapter	BG Raymond E. Bell, Jr., USA (Ret)	(At Large)

GENERAL STAFF *EMERITUS* NOMINATIONS

No nominations received.

## THE 2014 PHOENICIAN AWARD

The Military Order of the World Wars (MOWW) presents the Phoenician Award Winner, First Runner-up and Second Runner-up recipients a cash award of \$2,000, 1,000 and \$500 respectively for the best essay on a specific national issue.

The Phoenician Award provides national recognition to a Youth Leadership Conference (YLC) student who is judged as the “The Military Order of the World Wars Outstanding Student of the Year.” Candidates are chosen from among students who have been selected as the student by their multi-day Youth Leadership Conference. The national winner is determined by the outcome of the essay contest, including a review of comments by the Conference Director.

MOWW’s Patriotic Education Committee is responsible for the judging of this award. Upon selection of the award recipients, they receive several awards:

- The winner receives a check for \$2,000, a Phoenician Award Certificate, and a MOWW Bronze Patrick Henry Award.
- The First Runner-Up receives a check for \$1,000, a Phoenician Award Certificate, and a MOWW Bronze Patrick Henry Award.
- The Second Runner-Up receives a check for \$500, a Phoenician Award Certificate, and a MOWW Bronze Patrick Henry Award.

All receive their awards during local MOWW ceremonies attended by family, fellow students, friends and local media. In addition, MOWW features them in its *Officer Review*<sup>™</sup> magazine, and in its annual MOWW Convention Book.

**2015 MOWW****PHOENICIAN  
AWARD****ESSAY QUESTION**


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“In connection with the recent selection of a new Speaker of the United States House of Representatives, discussion has arisen regarding adherence to political beliefs vs. compromise in meeting the needs of the nation. Take a position regarding the Speaker’s leadership role on one side or the other of this controversy, and defend and support your argument.”

## 2016 PHOENICIAN AWARD | NATIONAL WINNER ESSAY

### “The Role of the Speaker of the House in Meeting the Needs of the Nation”

By Taylor A. Harris

New England YLC | Norwich University

The Speaker of the House is the head of the US House of Representatives. The roles of this position include facilitating House debates, appointing committee members, and reviewing bills before they are passed. This position is appointed by a majority party caucus, which is an election among the current members of the House. The Speaker is also second in line, after the Vice President, for ascension to the Presidency in a time of crisis. The Speaker of the House must balance his party's platform, while working with members of the opposing party for the welfare of the country.

Currently, Paul Ryan is serving as the 62nd Speaker of the House, and his leadership since his election in 2015 has shown that he is willing to compromise with other members of Congress to meet the needs of our country. Ryan, a Republican politician, belongs to a party whose conservative platform differs from many of his Democratic colleagues. While unwillingness to compromise between the parties has damaged our country's ability to run efficiently, Ryan's willingness to compromise may serve as a model for more efficient governmental oversight.

Ryan's ability to compromise is captured in this quote, “We really believe that we should reform the entire tax code for all people...” But it is pretty clear to us that the President doesn't agree with that [position] on [taxes on] individuals. So, the question is, “Is there common ground on aspects of tax reform that we think could help grow the economy?” Ryan demonstrates his willingness to work with the President, as long as they can come to an agreement, to repair our country's fiscal instability. Another fiscal compromise occurred under Ryan's leadership regarding the 1.8 trillion-dollar tax and spending bill. At its completion, Ryan stated, “We passed more major legislation in a few weeks than we have in a few years.” The “omnibus” spending bill proposed adding more money to the debt ceiling in order to prevent the US government from defaulting and shutting down. Ryan had a major role in this discussion and it was because of his willingness to work with others, and his actions as the Speaker that he was able to facilitate the discussion and encourage compromise. Throughout his term as the Speaker of the House, Ryan has shown a desire to restore the country to its previous paradigm of working collaboratively with each other. He has done this through interviews, articles, and voting records. He has acted for the benefit of the country, and the people as a whole, not just his party, or the congressional offices. Through this, he has fulfilled his role as Speaker. The Speaker of the House must show that he is willing to do what is necessary to fulfill the needs of the country. This readiness ensures that America's finances, domestic concerns and international partnerships will continue to be managed efficiently. Both parties must work together to fix our nation's current problems and facilitate the formation of a better future. ★



Taylor Harris attends Nokomis High School in Newport, ME. She was the New England YLC's Outstanding Student. An honor roll student taking all AP and Honors classes, she was her Secretary and Vice President, and is active in the Drama Club. As a JROTC cadet, she received many awards for academic and military achievement, and was promoted to Cadet Captain and Company Commander. She is a member of the JROTC Drill, Academic and Leadership Teams, and received two Superior Cadet Medals. She devoted 500 hours of community service with her JROTC Battalion by raising money for homeless veterans and hospitalized children, and by participating in a basketball league working with special needs students. After graduation, she will seek an ROTC scholarship, attend Norwich University, major in biology to pursue a military medicine career.

## 2015 PHOENICIAN AWARD | FIRST RUNNER-UP ESSAY

### “Compromise by the Speaker of the United States House of Representatives”

By Tristen L. Dunn

Southwest YLC (TAMU) | Texas A&M University

Recently, the newly elected Speaker of the U.S. House of Representatives was criticized for not strictly adhering to his political beliefs. While it is important to adhere to one’s core values, it is imperative for a leader to be able to compromise to achieve the goals of the bigger picture, for the good of the people. The ability to compromise is a key trait of a leader. A good leader is persuasive and attempts to influence people to follow his direction. It is not reasonable to expect that every constituent or every member of congress will always agree with the direction advocated by the Speaker of the House. The Speaker is not responsible for making unilateral decisions in the House; nevertheless, he has great persuasion over legislation and the debate process. A good leader is someone who is able to persuade others, at times, to compromise in his favor.

The Founding Fathers framed the Constitution to encourage compromise so that the needs of the people would be met through changing times. They realized that compromise would be necessary to keep the Constitution relevant over time. This supports the fact that the Speaker of the House needs to compromise to some degree in order to keep things moving and up to date. The constitutional framers realized that people by nature have their own political beliefs, philosophies, ideas, and agendas and that this reality would eventually lead to conflict. The only way to solve conflict is to give a little in order to receive a little – through compromise. James Madison once said, “If men were angels, no government would be necessary.” He knew governing and legislating would not, necessarily, be popular for all parties involved; it would take compromise to keep the government going.

Without compromise, adhering to a staunch party line leads to gridlock. In order to advance legislation, and actually do the work of governing and representing the people, Congress must be able to move forward to get work done. Compromise is a necessary step in preventing gridlock and government shut downs. In the most recent case of Paul Ryan, as Speaker of the House, compromise was necessary in order to get bills passed, so Congress and the nation could move forward. While this led to some acerbic criticism, Ryan defended his decision to compromise, keeping the big picture in mind; giving a little in order to get a little.

The ability to compromise is a necessary skill for someone in a leadership role. The U.S. House of Representatives is a great example of where this applies, because the House is politically divided. It takes compromise to overcome conflict, which is inherent in the nature of politics. It is necessary for the Speaker of the House, as a member of Congress, to maintain his political beliefs and core values. However, his leadership role requires him to balance that with the imperative ability to compromise. ★



Tristan Dunn is currently a senior at Naaman Forest High School in Garland, TX. He is a member of the Lumberjack spirit team at his high school. He will graduate in June of 2016. He will attend Baylor University in the fall of 2016. Tristan attended the YLC at Texas A&M University in July of 2015, where he received the Outstanding YLC Student and the Bronze Patrick Henry Medallion. The Garland Independent School District (GISD) recognized him for receiving this award, and he received the “Evidence of Excellence” award from the GISD Board of Trustees. A local news station CW33 featured him as a “Class Act,” which is recurring segment featuring local high school student leaders. He will return to the YLC at Texas A&M University in July of 2016 as a counselor. Tristan enjoys hunting, fishing,

metalwork, and automotive work. He plans to study Business Law at Baylor and move on to obtain his law degree.

## 2015 PHOENICIAN AWARD | SECOND RUNNER-UP ESSAY

## "The Art of Compromise"

By Justice R. Felton

Arizona YLC (AZYLC) | Arizona State University

The Speaker of the House, as defined in Article I, Section II of the United States Constitution, is an elected member of the House of Representatives who acts as the leading mediator within the legislature. This role has evolved over time, and in recent years has turned into a position revolving around a rigid adherence to one's personal or party views. As leader of the House, the Speaker must combat this egotistical approach to leadership by encouraging the art of compromise to both sides when they draft legislation, and by constantly reminding those within the House chamber that the needs of the nation come before those of individual legislators.

Compromise is one of the key vehicles that facilitated change throughout the history of the U.S., which is why this country rose to a level of greatness in such a short period. When initially calculating how many representatives each of the original states would have, the issue of counting slaves arose, as it would greatly increase the influence wielded by southern states. To reach a consensus, delegates from both the Northern and Southern states agreed to the Three-Fifths Compromise, which allowed slaves to count as three-fifths of a person when estimating state populations. One of the most notable Speakers to hold the position, Henry Clay, earned his nickname as "The Great Compromiser." In his three terms spent as Speaker of the House, he did exactly what the position commands: put personal beliefs and party affiliation aside to achieve agreements that mutually benefited the nation and its citizens.

The Speaker of the House must set a positive example for all 435 members to model the expectation of an elected official, which is to put country before personal gain and strive to attend to the needs of constituents in the ideal manner possible. Serving in an elected position yields a desirable yearly salary, which may cloud the judgement of members as they consider legislation. It is crucial that the Speaker watch proposed legislation to ensure it is not rushed, unnecessary or nonsensical, as these could indicate officials trying to earn re-election and a bonus to their congressional salaries. Referring to this problem in the House, the current Speaker, Paul Ryan, declared, "We need to make some changes, starting with how the House does business." By recognizing this issue at the beginning of his term, Ryan is quickly tackling problems that were neglected by his predecessors.

The leadership role of the Speaker is one that requires a high degree of intestinal fortitude. The Speaker must hold not only himself or herself accountable, but must also hold all members of the House responsible for their actions while in office. Furthermore, this position must be embraced with a spirit of humility that embodies dedication to compromise rather than loyalty to political beliefs or personal gain. ★



Justice Felton attends Thunderbird High School in Phoenix, AZ, and is in his fourth year in the NJROTC program. He has been a member of the state champion drill team for three straight years, and a member of the regional qualifying academic and orienteering teams. Additionally, he has been a member of the cadet staff for three years. Academically, he is in the top 7% of his 325 student graduating class. He accumulated over 300 community service hours throughout his time in NJROTC, and as a member with distinction in National Honors Society. He was the Outstanding Student and is a MOWW Bronze Patrick Henry recipient. After high school, he plans on attending the United States Naval Academy and earning a Bachelor's of Science in Applied Physics. From there, he looks forward to attending Navy Nuclear Power School and commissioning into the fleet as a Nuclear Submarine Warfare

## COMMANDERS-IN-CHIEF | HONORARY CINCS

1. ✘ G/A John J. Pershing
2. ✘ ADM William S. Sims
3. ✘ G/A George C. Marshall
4. ✘ F/A Ernest J. King
5. ✘ President Harry S. Truman
6. ✘ President Dwight D. Eisenhower
7. ✘ Admiral Arthur W. Radford
8. ✘ President Herbert C. Hoover
9. ✘ G/A Omar N. Bradley
10. ✘ President Ronald W. Reagan
11. ✘ GEN William C. Westmoreland
12. President George H. W. Bush

✘ *Deceased*



#### AN OLD FRIEND HONORED

PRESIDENT HARRY S. TRUMAN BECOMES HONORARY COMMANDER-IN-CHIEF, MILITARY ORDER, 10/12/45

Left to right: Admiral William H. Standley; President Harry S. Truman; and David Sholtz, former Governor of Florida. Both Standley and Sholtz were past Commanders-in-Chief, MOWW. Major E. Kemper Carter and Captain Arthur D. Brookfield, companions of the Kansas City Chapter, to the left and General of the Army, George C. Marshall, and Colonel Edwin S. Bettelheim to the right.

## COMMANDERS-IN CHIEF | PAST CINCS

1. ✕ MG George H. Harries (1920-1925)
2. ✕ MG Mark L. Hersey (1925-1926)
3. ✕ G/A Douglas MacArthur (1926-1927)
4. ✕ COL Thatcher T. P. Luquer (1927-1929)
5. ✕ RADM Thomas J. Cowie (1929-1930)
6. ✕ BG J. R. Delafield (1930-1933)
7. ✕ LTC George E. Ijams (1933-1936)
8. ✕ RADM R. R. Belknap (1936-1938)
9. ✕ COL Edward N. Wentworth (1938-1939)
10. ✕ LCDR Charles A. Mills (1939-1940)
11. ✕ COL Charles C. Allen (1940-1941)
12. ✕ MAJ Ennalls Waggaman (1941-1942)
13. ✕ LCDR Charles Hann (1942-1943)
14. ✕ MG Albert L. Cox (1943-1944)
15. ✕ LCDR David Sholtz (1944-1945)
16. ✕ ADM William H. Standley (1945-1947)
17. ✕ COL Forrest F. Watson (1947-1948)
18. ✕ COL Van R. H. Sternbergh (1948-1949)
19. ✕ RADM William R. Furlong (1949-1950)
20. ✕ LTG Milton G. Baker (1950-1951)
21. ✕ RADM Harold C. Train (1951-1952)
22. ✕ MG Melvin J. Maas (1952-1953)
23. ✕ MAJ Omer W. Clark (1953-1954)
24. ✕ MAJ Harry Okin (1954-1955)
25. ✕ VADM Charles A. Pownall (1955-1956)
26. ✕ LTC M. Leslie Buswell (1956-1957)
27. ✕ LTC Howard E. Cox (1957-1958)
28. ✕ CPT Robert G. Kales (1958-1959)
29. ✕ MG W. Irvine (1959-1960)
30. ✕ BG J. L. Whitney (1960-1961)
31. ✕ LTC Vaughn H. Huse (1961-1962)
32. ✕ CDR Hans von Leden, USN (Ret) (1962-1963)
33. ✕ COL Henry G. Simmonite (1963-1964)
34. ✕ BG Joseph Cohen (1964-1965)
35. ✕ COL Robert E. Joseph (1965-1966)
36. ✕ BG Louis J. Fortier (1966-1967)
37. ✕ LTC Thomas S. Clayton (1967-1968)
38. ✕ MAJ Thomas F. Faires (1968-1969)
39. ✕ VADM George C. Dyer (1969-1970)
40. ✕ LCDR Robert E. Steman (1970-1971)

41. ✘ BG J. Paul Holland  
(1971-1972)
42. ✘ MG Harley B. West  
(1972-1973)
43. ✘ LTC Fred A. Kaps  
(1973-1974)
44. ✘ CDR J. Paul Scheetz  
(1974-1975)
45. ✘ LTC Starbuck Smith, Jr.  
(1975-1976)
46. ✘ Lt Col Peter Burrows  
(1976-1977)
47. ✘ BG A. R. Brownfield  
(1977-1978)
48. ✘ COL L. Sam Moore  
(1978-1979)
49. ✘ LT William A. George  
(1979-1980)
50. ✘ COL Wesley H. Vernon  
(1980-1981)
51. ✘ COL Jack N. Rogers  
(1981-1982)
52. ✘ LCDR Roy C. Anderson, Jr.  
(1982-1983)
53. ✘ COL Adrian L. Hoebeke  
(1983-1984)
54. ✘ LT Blair F. Fulton  
(1984-1985)
55. ✘ CPT Jephtha C. Tanksley  
(1985-1986)
56. ✘ COL William H. Waugh, Jr.  
(1986-1987)
57. ✘ CPT John E. Goggin  
(1987-1988)
58. ✘ COL Francis S. Donnell  
(1988-1989)
59. ✘ MG Frederick A. Welsh  
(1989-1990)
60. ✘ Capt Dwight F. Copley  
(1990-1991)
61. ✘ Col John L. Lawler  
(1991-1992)
62. ✘ COL O. G. A. Mastroianni  
(1992-1993)
63. ✘ CAPT Wendell C. Phillips  
(1993-1994)
64. ✘ COL Richard A. Palewicz  
(1994-1995)
65. ✘ Col B. Dean Smith  
(1995-1996)
66. ✘ COL Homer C. Schmidt  
(1996-1997)
67. MG Franklin E. Miles, USA (Ret)  
(1997-1998)
68. LTC Alfred H. M. Shehab, USA (Ret)  
(1998-1999)
69. ✘ CDR Bruce L. Slawson, USN (Ret)  
(1999-2000)
70. 1LT A. Earl Luetge  
(2000-2001)
71. 1<sup>st</sup> Lt Donald G. Allen, USAF (Fmr)  
(2001-2002)
72. CAPT R. M. Stevens, USN (Ret)  
(2002-2003)
73. COL Brion V. Chabot, USA (Ret)  
(2003-2004)
74. COL Bert L. Rice, USA (Ret)  
(2004-2005)
75. COL Jack B. Jones, USA (Ret)  
(2005-2006)
76. LTC David R. Titus, USA (Ret)  
(2006-2007)
77. Col James D. Elmer, USAF (Ret)  
(2007-2008)
78. LTG Robert L. Wetzel, USA (Ret)  
(2008-2009)
79. COL Philemon A. St. Amant II, USA (Ret)  
(2009-2010)
80. Col Clifford D. Way, Jr., USAF (Ret)  
(2010-2011)
81. CAPT Russell C. Vowinkel, USN (Ret)

(2011-2012)

**82.** LTC Gary O. Engen, USA (Ret)  
(2012-2013)

**83.** Capt Deborah A. Kash, USAF (Ret)  
(2013-2014)

**84.** Capt John M. Hayes, USAF (Fmr)  
(2014-2015)

✘ *Deceased*

COMPANIONS | *EMERITUS*

1. LTC Henry A. Adams
  2. 1LT Marion S. Ball
  3. MAJ JoAnne Barton
  4. COL Joseph H. Barber
  5. Maj Silas W. Bass
  6. ✘ COL John C. Butler
  7. ✘ COL Thomas E. Douglas, Jr.
  8. COL Juan R. Figueroa
  9. COL John G. Fuller
  10. COL F. W. Grant
  11. ✘ Col Frederick J. Graves, USAF (Ret)
  12. COL Alden G. Hacker
  13. ✘ COL Edward H. Heilbron
  14. Col Watt G. Hill, Jr.
  15. Col Edward V. Hoersch
  16. CAPT Watt W. Jordan, Jr.
  17. Lt Col Calvin J. Kadous
  18. COL Charles F. Long
  19. CW4 Robert R. Meier
  20. ✘ COL Robert G. Meyler, Jr.
  21. ✘ COL Alfred L. Michaud
  22. CW4 Robert R. Ozier
  23. Maj Joseph H. Reus
  24. MAJ Irvin Schlenker
  25. LTC William G. Shrecengost
  26. CH (COL) Ralph L. Smith, Jr.
  27. ✘ Col James M. Snyder
  28. Patricia J. Snyder
  29. CPT Francis R. Spaniola
  30. ✘ COL Billie L. Stephens
  31. CDR Waldemar D. Stopkey
  32. Lt Gen C. M. Talbott
  33. ✘ LT Laura M. Trexler
  34. Col Jerrold L. Wheaton
  35. ✘ COL J. Trigg Wood, Jr.
  36. COL Pendleton Woods
  37. COL Donn W. Yoder
- ✘ *Deceased*



MOWW with War  
Pre-WWII

MOWW with Wars  
Post-WWII



Officers neck badge  
with ring suspension



Members breast badge  
w/open bar suspension



Pre-WWII members  
badge numbered 471

Pre-WWII members  
badge unnumbered





