



MOWW CONVENTION BOOK 2018



ESTABLISHED 1919

ABSTRACT

A MOWW Convention is a time in which Companions nationwide convene in the spirit of collegiality and professionalism and conduct the business of the Order. In addition, it is an opportunity for all conferees to benefit from the training and education sessions provided, the content of which should be shared with the Companions in their chapters as their chapters implement their respective Chapter Action Plans and contribute to the Order achieving its Strategic Goals during each Operating Year. It is also an opportunity to meet old friends, make new ones, and be inspired by guest speakers and each other.

6-12 August 2018 Columbus, GA

www.moww.org

General of the Armies John Joseph Pershing, AUS (Retired)



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- 192 Veterans Affairs Committee | LT Laidlaw

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RECOGNITION OF EXCELLENCE

- 199 Gold Patrick Henry Awards | CINC, SVCINC, VCINC & IPCINC
- 208 National Citations
- 210 General Staff *Emeritus* Nominations

DISTINGUISHED LEADERS

- 211 Honorary Commanders-in-Chief
- 212 Past Commanders-in-Chief
- 2175 Companions *Emeritus*



THE MILITARY ORDER OF THE WORLD WARS, INC.
435 NORTH LEE STREET
ALEXANDRIA, VIRGINIA 22314-2301

Office of
The Commander-in-Chief

1 August 2018

Dear Companions and Guests:

Welcome to the 98th annual national convention and the 2018 MOWW Convention of the Military Order of World Wars, which is being held in Columbus, Georgia, a city important to the history of our nation. Columbus is the county seat of the consolidated Muscogee County and is the second-largest city in Georgia. Situated at the heart of the Chattahoochee Valley, Columbus is directly to the east across the Chattahoochee River from Phenix City, Alabama.

Fort Benning, the United States Army's Maneuver Center of Excellence and a major employer, is located south of the city in Chattahoochee County. Columbus is also home to museums and tourism sites, including the National Infantry Museum, which is dedicated to the United States Army's Infantry Branch. In addition, it has the longest urban whitewater rafting course in the world constructed on the Chattahoochee River.

This year's MOWW Convention will be an extraordinary one. The Military Order has arranged a wide range of informative workshops for you. These workshops, a great success last year, will again provide you information critical to your chapter's success in local communities—all in support of our motto, "It is nobler to serve than to be served," and MOWW's Strategic Goals.

MOWW STRATEGIC GOALS—ACHIEVING OUTCOMES VITAL TO MOWW AND ITS CHAPTERS

- Strategic Goal 1 (SG-1). Annually grow chapter membership by four percent, and annually increase Companion participation in chapter activities.
- Strategic Goal 2 (SG-2). Strengthen chapter outreach programs.
- Strategic Goal 3 (SG-3). Raise MOWW's local and national visibility.
- Strategic Goal 4 (SG-4). Enhance leadership training and development.
- Strategic Goal 5 (SG-5). Promote Companion, chapter, and community recognition.

Last, Companions of the Columbus Chapter have worked hard to provide us opportunities to have fun as we savor some of the city's rich history, even as we conduct the work of the Order and enjoy the companionship of fellow Companions, family members and guests. Diane and I hope you enjoy your stay in Columbus and that you take advantage of everything the 2018 MOWW Convention will offer.

Sincerely,

DAVID B. GIBSON, Colonel, USAF (Retired)
Commander-in-Chief & CEO, MOWW, Inc.*

— VETERAN AFFAIRS | YOUTH LEADERSHIP | ROTC AWARDS | SCOUT RECOGNITION | NATIONAL & HOMELAND SECURITY PROGRAMS | LAW & ORDER PROGRAMS

WWW.MOWW.ORG

DIGNITY OF THE ORDER

The Dignity of the Order is applicable to all Companions at all times in all forums and gatherings, and in all forms of communication.

It was founded on selfless service, courtesy and companionship. It operates using its organizational structure as supported by the democratic process.

While discussion is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer. Thus, every Companion is naturally a gentleman or gentlewoman. As such, they should be afforded every dignity—regardless the forum, the means of communication or the issue.

Respectful treatment is always due every Companion, just as it is for those Companions holding any office or position within the Order.

Latitude will be allowed during the debate process to allow all to express their views. However, the Order expects each Companion participating in such debates—regardless the forum, or whether in convention or not—to respect their fellow Companions always and exemplify dignity of the Order.

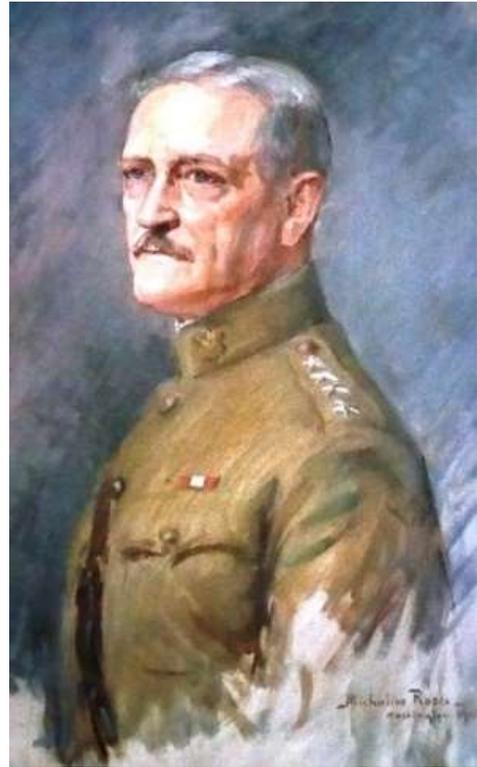
Certainly, alternative views can be aired, and debate encouraged. Such things are the hallmarks of a healthy, vibrant and learning organization. However, any alternative views should be gracefully offered. Personal attacks on, or campaigns against, fellow Companions are strictly prohibited always in all forums via all means, whether in convention or not.

Presentation of individual views must be expressed calmly and intelligently, and in a dignified manner. To do otherwise reflects negatively on the individual presenter, negatively impacts order, discipline and morale, and demeans the Order.



For nearly a century, we have been a proud Order, known for its dignity, collegiality and contributions to America. Each of us, and all of us together, are expected to do our personal and collective utmost to maintain that storied tradition.

NOTE: Convention attendees should silence cell phones, pagers, tablets, etc., during all convention activities and sessions, working groups and meetings.



MOWW STRATEGIC PLAN (2017-2019) SUMMARY

MISSION: “To unite in selfless service to the United States of America”

VISION: “To be a preeminent United States veterans service organization

PREAMBLE:

“To cherish the memories and associations of the World Wars waged for humanity;

To inculcate and stimulate love of our Country and the Flag;

To promote and further patriotic education in our Nation;

Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;

To foster fraternal relations among all branches of the Armed Forces;

To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;

To acquire and preserve records of individual services;

To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;

And to transmit all these ideals to posterity, under God and for our Country, we unite to establish ...

The Military Order of the World Wars"

STRATEGIC GOALS: “To achieve outcomes vital to the Order and its chapters.”

Strategic Goal 1 (SG-1): “Annually grow chapter membership by four percent, and annually increase Companion participation in chapter activities”

Strategic Goal 2 (SG-2): “Strengthen chapter outreach programs”

Strategic Goal 3 (SG-3): “Raise MOWW’s local and national visibility.”

Strategic Goal 4 (SG-4): “Enhance leadership training and development”

Strategic Goal 5 (SG-5): “Promote Companion, chapter, and community recognition”

MEASURES OF PERFORMANCE: “Measuring progress is vital to achieving Strategic Goals”

MOWW CONVENTION RULES

The MOWW Constitution and Bylaws, the “Dignity of the Order,” and Robert’s Rules of Order, Newly Revised, govern MOWW Convention proceedings. The Convention will decide matters not covered by these.

Only duly accredited delegates or their alternates, duly selected by a chapter, shall participate in the business coming before the MOWW Convention.

The Host Chapter shall report the number of delegates certified at the opening business session of the Convention and thereafter as required.

The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.

Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.

No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.

Delegates desiring the privilege of the floor shall speak loudly or approach the nearest floor microphone, address the Presiding Officer as “Companion” and when recognized, state their name, chapter name, and the subject of their comments. Delegates granted the privilege of the floor should confine their remarks to the issue being considered.

Unless the Military Order of the World Wars Constitution and Bylaws, or Robert’s Rules of Order, Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.

When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.

Voting on all matters before the Convention, including proposed changes to the Order’s Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Order’s Constitution and Bylaws. If not specifically covered by these documents, then the Presiding Officer will set rules for each office being addressed before proceeding to nominations for the next office.

For the election of officers at the Convention, the nominating speeches on behalf of candidates nominated from the floor shall be limited to three minutes, with the seconding speech being limited to one minute. Upon accepting the nomination, the candidate’s remarks are limited to one three-minute speech.

After the Nominating Committee report is presented and accepted by a Convention vote, nominations and election for each office shall be completed in the order listed in the MOWW Constitution and Bylaws. The Presiding Officer will announce the results for each office before proceeding to the next office’s nominations.

MOWW CONVENTION DELEGATE INFORMATION

Each Chapter shall be entitled to two (2) delegates-at-large and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to chapter members who are members of the National General Staff) who are in good standing as of 30 June preceding the National Convention, annually.

Companions may only represent one chapter. A duly accredited alternate for the chapter may attend and vote in the absence of a chapter delegate. A chapter delegate requires written certification by the chapter commander, which must be presented during registration at the MOWW Convention.

All members of the National General Staff are delegates. General staff members do not require certification as delegates; however, they should identify their General Staff status when registering at the MOWW Convention to receive proper identification as a delegate.

According to the Order's Constitution (Article V, Section 1), nearly 300 Officers of the Order constitute the General Staff:

Commander-in-Chief	Assistant Chaplain General
Past Commanders-in-Chief	Historian General
Senior Vice Commander-in-Chief	Assistant Historian General
Vice Commanders-in-Chief (four each)	Members of the MOWW Board of Trustees
General Staff Officers-at-Large	Region, Department & Chapter Commanders
Treasurer General	General Staff <i>Emeritus</i> members
Assistant Treasurer General	Chairs of all National Committees
Judge Advocate General	Directors of Youth Leadership Conferences (YLC)
Assistant Judge Advocate General	sanctioned by the Order (if not otherwise members
Surgeon General	of the General Staff)
Assistant Surgeon General	Chief of Staff (<i>ex officio</i> without a vote)
Chaplain General	

All delegates should wear their MOWW Convention badge with their "Delegate Ribbon" attached while attending all business functions during the National Convention. This identification will be required to cast votes during the MOWW Convention.

NATIONAL CANDIDATE PRESENTATIONS & REGION CAUCUSES

Overview. The Candidate Presentation session's purpose is to provide an opportunity for candidates running for elected office in our Order to state their qualifications and to solicit the support of the Companions present. In giving Companions the opportunity to hear from each of the candidates, Companions may ask questions of candidates seeking office, to include their reasons for running, their qualifications, etc., prior to the Order's scheduled formal nomination process. No personal questions may be asked.

Roles & Responsibilities.

Chair, Nominating Committee. The Chair's duties shall consist of control of the assembly and the orderly conduct of its business. The Chair appoints the Moderator.

Moderator, Candidate Presentations. The Moderator is a Companion designated by the Chair, Nominating Committee, to preside over candidate presentations. The Moderator announces locations available for the optional Regional Caucuses to be held after the Candidate presentations.

Rules help ensure all candidates receive equal time to speak to Companions attending the convention and to respond to questions from the floor. (Personal questions are out of order.)

Candidates for Elected Office. Companions in good standing, who wish to be elected to the leadership of the Order or have announced or will announce themselves as candidates for elected office, will present themselves to the Moderator so they may be included in the list of speakers. Candidates will speak in the order of their consideration during the Nominating Committee meeting, as listed in the MOWW Policy Manual, Appendix U, "Nominating Committee Rules:"

CINC	Surgeon General
SVCINC	Chaplain General
VCINCs (four)	Historian General
Treasurer General	General Staff-At-Large (Elected)
Judge Advocate General	

Candidates will speak one time, and each will have three minutes to speak. This three-minute period includes time during which time candidates make their presentations and answer Companion questions. Candidates speaking shall be given a verbal warning when they have one-minute remaining. After candidates make their presentations, they may stay or leave at their discretion.

All Companions attending the Convention are encouraged to attend candidate presentations to hear from those candidates who seek to be part of the leadership of this Order. Companions may convene and/or sit with fellow members of their region. (not required).

Companions should give all candidates their full attention and recognize the time constraints placed on candidates. Please refer to "Dignity of the Order" in this book in preparation for Candidate Presentations & Region Caucus sessions.

Regional Caucuses. After all candidates make their presentations, individual regions may caucus to discuss candidate presentations. Regional caucuses are self-managed. Time is available for regions to caucus, as announced by the Moderator. Regions wishing more information from a candidate may make their own arrangements with any candidate after all candidates have made their presentations.



2020 MOWW CONVENTION — COLUMBUS, GEORGIA

DoubleTree by Hilton Detroit - Dearborn | 5801 Southfield Fwy, Detroit, MI 48228 | 313-336-3340 | Group Code: MOWW

SUNDAY, 2 AUGUST 2020 | MOWW GOLF TOURNEY

TIME	EVENT	SET-UP	ROOM	ATTENDEES
0715-1700	TOUR 1: 2020 MOWW GOLF TOURNEY	TBD COUNTRY CLUB	ALL CONFERREES	

MONDAY, 3 AUGUST 2020 | PRE-CONVENTION EXCOM / BOARD OF TRUSTEES

TIME	EVENT	SET-UP	ROOM	ATTENDEES
0700-0945	PRE-CONVENTION EXCOM	(BOX SQUARE, 16)	EMPIRE MILLS, MH	EXCOM MBRS
1030-1130	MOWW BOARD OF TRUSTEES	(BOX SQUARE, 16)	EMPIRE MILLS, MH	TRUSTEES
LUNCH AS DESIRED				
1300-1445	COUNCIL OF AREA COMMANDERS (CAC)	(BOX SQUARE, 16)	EMPIRE MILLS, MH	CAC MBRS
1500-1645	PATRIOTIC EDUCATION, INC. (PEI)	(BOX SQUARE, 16)	EMPIRE MILLS, MH	PEI MBRS

TUESDAY, 4 AUGUST 2020 | "ALL HANDS TOUR" / HANN-BUSWELL CHAPTER MTG / CANDIDATES MTG

TIME	EVENT	SET-UP	ROOM	ATTENDEES
0845-1430	TOUR 2: NAT'L INFANTRY MUSEUM & NAT'L CIVIL WAR NAVAL MUSEUM ("ALL HANDS TOUR")			ALL CONFERREES
1530-1630	HANN-BUSWELL MEMORIAL CHAPTER MEETING	(CLASSROOM, 50)	EMPIRE MILLS RM, MH	H-B CHAP MBRS
1645-1715	NATIONAL OFFICER CANDIDATE MEETING	(CLASSROOM, 25)	EMPIRE MILLS RM, MH	NAT CANDIDATES

2020 MOWW CONVENTION

WEDNESDAY, 5 AUGUST 2020 | WORKSHOPS / CINC WELCOME BUFFET

TIME	EVENT	SET-UP	ROOM	ATTENDEES
0845-1400	TOUR 3: WARM SPRINGS, FDR LITTLE WHITE HOUSE SITE & WARM SPRINGS WINERY			SPOUSES/GUESTS
0800-0810	CINC INTRODUCTION (AV - ALL WORKSHOPS)	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
0810-0925	RECRUITING, RETENTION & INVOLVEMENT	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
0935-1025	CHAPTER LEADERSHIP & MANAGEMENT	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1035-1110	LECTURE: IRS FILING & TG CERTIFICATION	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1120-1200	MOWW WEBSITE	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1200-1315 LUNCH AS DESIRED				
1315-1400	RECOGNITION OF COMPANIONS	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1410-1455	BEST PRACTICES: OUTREACH PROGRAMS	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1505-1520	Q&A, WORKSHOP EVALS, CINC WRAP-UP	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1530-1630	COMMANDERS DEVELOP CAP & RECRUIT PLAN	(BANQUET, 200)	SYCAMORE A/C, TC	ALL CONFERREES
1800-2100	CINC WELCOME BUFFET (AV)	(BANQUET, 200)	THE FOUNDRY, TC	ALL CONFERREES

THURSDAY, 6 AUGUST 2020 | NATIONAL ELECTIONS / COMMANDERS' CALL / COMMITTEE CHAIRS' CALL

TIME	EVENT	SET-UP	ROOM	ATTENDEES
0700-0830	COUNCIL OF PAST COMMANDERS-IN-CHIEF	(BOX SQUARE, 20)	EMPIRE MILLS, MH	CPC MBRS
0845-0915	NATIONAL CANDIDATE PRESENTATIONS (AV)	(CLASSROOM, 150)	SYCAMORE A/C, TC	ALL CONFERREES
0915-1015	NATIONAL DELEGATE VOTING (AV)	(CLASSROOM, 150)	SYCAMORE A/C, TC	NOM CMTE DEL
1100-1300	MOWW AWARDS LUNCHEON (AV)	(BANQUET, 150)	THE FOUNDRY, TC	ALL CONFERREES
1315-1400	COMMANDERS' CALL (AV)	(CLASSROOM, 150)	SYCAMORE A/C, TC	CMRS, EXCOM
1415-1500	COMMITTEE CHAIRS' CALL (AV)	(CLASSROOM, 150)	SYCAMORE A/C, TC	CMTEs, EXCOM
1515-1600	NON-DENOMINATIONAL WORSHIP SVC (AV)	(CLASSROOM, 150)	SYCAMORE A/C, TC	ALL CONFERREES
DINNER AS DESIRED				
1800-2100	HANN-BUSWELL MEM CHAPTER DINNER (AV)	(BANQUET, 60)	EMPIRE MILLS, MH	MBRS/GUESTS

FRIDAY, 7 AUGUST 2020 | MEMORIAL SERVICE / CONVENTION SESSIONS / CINC BANQUET

TIME	EVENT	SET-UP	ROOM	ATTENDEES
1000-1400	TOUR 4: SPRINGER OPERA HOUSE			SPOUSES/GUESTS
0800-0845	MOWW MEMORIAL SERVICE	(CLASSROOM, 175)	SYCAMORE A/C, TC	ALL CONFERREES
0900-1400	TOUR 4: SPRINGER OPERA HOUSE & LUNCH			SPOUSES/GUESTS
0900-1100	MOWW CONVENTION BUS SESSION (AV)	(CLASSROOM, 175)	SYCAMORE A/C, TC	ALL CONFERREES
LUNCH AS DESIRED				
1315-1515	MOWW CONVENTION GEN STAFF (AV)	CLASSROOM, 175)	SYCAMORE A/C, TC	ALL CONFERREES
1800-1850	CINC RECEIVING LINE & RECEPTION	(RECEPTION, 200)	FOUNDRY HALL, TC	ALL CONFERREES
1900-2100	CINC BANQUET (AV)	(BANQUET, 200)	THE FOUNDRY, TC	ALL CONFERREES

SATURDAY, 8 AUGUST 2020 | POST-CONVENTION EXCOM

TIME	EVENT	SET-UP	ROOM	ATTENDEES
0800-1300	POST-CONVENTION EXCOM	(BOX SQUARE, 16)	EMPIRE MILLS, MH	EXCOM MBRS
0800-0950	EXCOM SPOUSE/PARTNER "MEET 'N' GREET"	(BOX SQUARE, 16)	PEMBERTON, MH	SPOUSE/PARTNER

v. 11

MOWW CONVENTION TOURS



Tur 1 – 2018 MOWW Golf Tour (Mon, 6 Aug, leaves hotel at 0715). Near Columbus, Georgia, the Country Club offers terrific views and challenging play for golfers of every skill level. Will go on a fairway and get a sleep. The Country Club is difficult yet friendly, and the staff can offer tips and tricks for playing your best round.
Cost/person \$500



Tour 2 – National Infantry Museum & the National Civil War Naval Museum (Wed, 8 Aug, leaves hotel at 0845). The Infantry Museum chronicles the history of the US Army infantryman from the Revolution to Afghanistan via interactive multimedia exhibits, etc. The Civil War Naval Museum is a 40,000-square-foot facility featuring two original Civil War military naval vessels, uniforms, equipment and weapons used by the US Navy and the CS Navy forces.

Cost/person \$40.00 (includes lunch)



Tour 3 – Warm Springs & FDR Little White House Site (Thu, 9 Aug, leaves hotel 0845). Roosevelt's Little White House. Roosevelt's Little White House is one of Georgia's most popular historic sites, drawing more than 100,000 visitors each year. It has been preserved and is as it was the day Roosevelt died. Tour also includes a visit to the Warm Springs Winery.

Cost/person \$60.00 (includes lunch)



Tour 4 – Springer Opera House (Thu, 11 Aug, leaves hotel 1000). The Springer Opera House is the State Theatre of Georgia and a Southern cultural institution. From the gaslit street to the splendid Edwardian Grand Lobby, one can imagine 19th century merchants, tradesmen, farmers, and arts patrons streaming into the theatre to glimpse of Edwin Booth or Lillie Langtry. Cost/person \$40.00

(includes lunch)

HOTEL MARRIOTT COLUMBUS FLOOR PLAN



Floor Plan and Fact Sheet



Meeting Rooms	Dimensions			Capacity							
	LxWxH	Sq. Ft.		Theater	Classroom	U-Shape	Hollow Square	Conferences	Seated Meal Rounds of 10	Seated Meal Rounds of 8	Standing Reception
Empire Ball	29 x 29 x 14	1,225		120	72	34	52	34	331	40	161
Cantaloupe	29 x 28 x 12	863		100	70	31	20	28	161	30	141
Fitness	28 x 18 x 12	396		40	34	8	-	15	20	16	30
Multipurpose	24 x 31 x 11	738		75	42	24	23	27	100	40	105
Pennington	19 x 19 x 10	580		50	30	25	28	20	40	32	60

ACCOMMODATIONS
 177 guest rooms, including two luxury town house suites
 • ADA-compliant rooms • Concierge Lobby with upgraded amenities • Individual climate control, smoke detectors and speakers • Telephone with voice mail and data ports • High-speed Internet access • AM/FM alarm clock, radio, remote-controlled cable TV with in-room pay movies • Microwave ovens, refrigerators, iron/ironing board in all guest rooms • K976 smoke-free

GUEST SERVICES
 Business center • Business center • Gift shop • Guest laundry • Package/mail service

RECREATION & LOISURE
 Outdoor pool • Fully equipped fitness center

DINING
 Hudson's Restaurant, boasts a completely made-to-order scratch menu of global fare, an award-winning wine list and sparkling specialty drinks within an inviting atmosphere for breakfast, lunch and dinner • The Great Mill Coffee Shop, serving Starbucks® specialty coffees and fresh baked pastries

MEETING FACILITIES & SERVICES
 Five meeting rooms that total over 4,000 sq. ft. • High-speed Internet access in all meeting rooms • Conveniently located opposite the 182,000 sq. ft. Convention & Trade Center • Off-site catering services to match all of your catering needs before party planners to help, to full service needs

ATTRACTIONS
 The Columbus Marriott is walking distance from many attractions including the Convention & Trade Center, the RiverCenter for Performing Arts, the Coca-Cola Sports Science Theater, Columbus Civic Center and the Springer Queen's House

DIRECTIONS
 From I-275 South, take 88 West to 2nd Ave. Follow 2nd Ave. to 9th St., turn right on 9th St., follow to Front Ave., turning left on Front, The Columbus Marriott sits on the corner of 9th St. and Front Ave.

2018 MOWW CONVENTION & GENERAL STAFF MEETING AGENDA

0900 — CINC CALLS THE MOWW CONVENTION TO ORDER

OPENING CEREMONIES

- Chaplain General: Gives the Invocation
- CINC: “Advance the Colors”
- CINC: Leads all in reciting the “Pledge of Allegiance”
- SVCINC: Reads the Order’s “Preamble:”

THE PREAMBLE TO THE CONSTITUTION OF THE MILITARY ORDER

**To cherish the memories and associations of the World Wars waged for humanity;
 To inculcate and stimulate love of our Country and the Flag;
 To promote and further patriotic education in our Nation;
 Ever to maintain law and order, and to defend the honor, integrity, and supremacy of
 our National Government and the Constitution of the United States;
 To foster fraternal relations among all branches of the Armed Forces;
 To promote the cultivation of Military, Naval and Air Science, and the adoption of a
 consistent and suitable policy of National Security for the United States of America;
 To acquire and preserve records of individual services;
 To encourage and assist in the holding of commemorations and the establishment of
 Memorials of the World Wars;
 And to transmit all these ideals to posterity, under God and for our Country, we unite
 to establish...**

The Military Order of the World Wars

- CINC: “Retire the Colors” (CINC)
- CINC: Conducts a Roll Call (If desired, may call for a motion, etc., from the floor to omit a roll call.)
ACTION: The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention. [Convention Rules]
- The Columbus Chapter (2018 MOWW Convention host reports on the number of delegates certified by the Host Chapter Committee at the opening business session of the Convention and thereafter as required.” [Convention Rules]
- CINC: Welcome Companions, dignitaries and guests, and provide remarks

OLD BUSINESS

- CINC: Call for approval and/or adjustments to the minutes of the 2017 MOWW Convention & General Staff Meeting.

NEW BUSINESS (CINC)

- CINC: Refers to the “Dignity of the Order,” Convention Rules,” “Convention Delegate Information” and “Candidate Presentations & Regional Caucuses” and calls for the annual reports of the National Officers.
- Commander-in-Chief End-of-Tour Report | Col Gibson [PAGE 20]
- SVCINC Report | LTC Hollywood [PAGE 30]
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- Chief of Staff Report | Brig Gen Morrill [PAGE 42]

- Treasurer General Report | LTC Walker [PAGE 93]
- MOWW, Inc®, Board of Trustees Report | PCINC LTC Titus [PAGE 98]

- Budget Committee | SVCINC LTC Hollywood [PAGE 141]
NOTE: The proposal to disestablish the Budget Committee and redesignate the Financial Working Group as the Finance Committee will be voted on during the Constitution & Bylaws Committee report.
- Chapter Activities Committee | CAPT Massey [PAGE 142]
- Constitution & Bylaws, Committee | PCINC CAPT Vowinkel [PAGE 143]
NOTE: The Committee will present three proposed amendments for vote:
 1. **Only have one Board of Trustees, i.e., retain MOWW, Inc., Board of Trustees and disestablish the Gist Blair Board of Trustees**
 2. **Establish Finance Committee (and deactivate the Financial Working Group)**
 3. **Disestablish Financial Development Committee**
- Education & Training Committee | SVCINC LTC Hollywood [PAGE 147]
- Ethics Committee | PCINC Col Way [PAGE 166]
- Financial Development Committee | CDR Baumgarten [PAGE 167]
NOTE: Chair's proposal to disestablish the Financial Development Committee was already voted on during the Constitution & Bylaws Committee report.
- Historical & Archives Committee | LTC Fowler [PAGE 168]
- Homeland Security Committee | HPM Hollywood [PAGE 169]
- Information & Publicity Committee | LTC Munson [PAGE 171]
- Law & Order Committee | Maj Haney [PAGE 172]
- Legislative & Resolutions Committee | LTC Moss [PAGE 173]
NOTE: Chair reports and if resolutions are offered, they will be affirmed by vote.
- Magazine Committee | PCINC LTC Shehab [PAGE 174]
- Membership Committee | COL Burtnick [PAGE 176 | No written report submitted]
- Monuments & Memorials Committee | LTC Shott [PAGE 177]
- The Military Order of the World Wars – Pershing Rifles Group Committee | LTC Wilgen [PAGE 178]
- National Security Committee | Capt Haddock [PAGE 179]
- Nominating Committee | PCINC LTC Hamilton [PAGE 180]
ACTION:
 1. **Chair reports on Candidate Slate and calls for nominations from the floor three times, after which the Candidate Slate is affirmed by vote**
 2. **CINC announces the MOWW election Slate of Candidates and calls for a VOTE**
- Patriotic Education Committee | Lt Col Dunlap [PAGE 181]
- Reserve Officer Training Corps Committee | CDR Mandigo [PAGE 185]
- Scouting Committee | COL Schlegel [PAGE 187]
- Strategic Planning Committee | IPCINC COL Le Grande [PAGE 191]
- Veterans Affairs Committee | LT Laidlaw [PAGE 192]
- Centennial Convention Committee (*Ad Hoc*) | VCINC BGen Lopez [PAGE 193]
- Host Chapter Convention Planning Committee (*Ad Hoc*) | PCINC LTC Hamilton [PAGE 195]

- CINC: Calls for the approval of all committee reports presented. [CONVENTION VOTE]
- CINC: Announces the MOWW election results.
NOTE: The CINC announces the national election results [VOTE]

UNFINISHED BUSINESS (*To include citations & installation of officers not to be installed at banquet*)

- 2019 MOWW Convention Update | Region IV
NOTE: Region XIV Commander presents | Lt Col Worley
- 2020 MOWW Convention Update | Detroit Chapter
NOTE: Commander, Detroit Chapter, presents | 2LT Layle

FOR THE GOOD OF THE ORDER

- CINC: Call for any items “For the Good of the Order”
- 1100—CINC: CALL FOR RECESS —MOWW CONVENTION [LUNCH]
- 1315—CINC: CALL TO ORDER —RECONVENE THE MOWW GENERAL STAFF MEETING
- CINC: Calls for the CINC-Elect to announce national officer and committee appointments. [CONVENTION VOTE]

NOTE: The chairs of the Executive Committee of the General Staff (EXCOM), the Historical & Archives Committee and the Nominating Committee are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own chairs.
- Companions (five) to Assistant National Officer positions
- Assistant Treasurer General
- Assistant Judge Advocate General
- Assistant Surgeon General
- Assistant Historian General
- Assistant Chaplain General
- Companions (five) as General Staff-at-Large
- Companions (three) as EXCOM Members-at-Large
- Companion(s) to Member, MOWW Board of Trustees, for three years [VOTE]
- National Standing Committee Chairs
- National *Ad Hoc* Committee Chairs, as applicable
- Benediction (Chaplain General)
- 1515—CINC: CALL FOR ADJOURNMENT—THE MOWW GENERAL STAFF MEETING, AND CALL FOR RECESS—THE MOWW CONVENTION

1900 — CINC: CALL TO ORDER — RECONVENE MOWW CONVENTION

- 1900: CINC Banquet
- CINC reconvenes the MOWW General Staff Meeting (i.e., the CINC Banquet)
- The CINC Banquet includes:
 - Presentation of MOWW Recruiting Awards
 - Presentation of GA Pershing Chapter Activities Award
 - Outgoing-CINC presents National Commander Award
 - Outgoing-CINC presents the Distinguished Service Award (DSA)
 - Distinguished Speaker: DSA Recipient
- Install the CINC-Elect, the SVCINC/VCINCs-Elect, and appoint selected officers

NOTE: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention

Benediction (Chaplain General)

2100 — NEW CINC: CALL FOR ADJOURNMENT —MOWW CONVENTION

7 June 2018

This “2018 MOWW Convention & General Staff Meeting Agenda” was coordinated with SVCINC LTC Hollywood and IPCINC COL Le Grande, and approved by CINC Col Gibson for the good of the Order and based on:

MOWW Constitution, Article IV, “National Convention,” 12 Apr 12, and
MOWW Constitution, Article VI, “The General Staff,” 12 Apr 12, and
MOWW Bylaws, Article VII, “Order of Business,” 12 April 2012.



JOHN H. HOLLYWOOD, LTC, USA (Ret)
Senior Vice CINC, MOWW, Inc.®



CLAY C. LE GRANDE, JR., COL, USA (Ret)
Immediate Past CINC, MOWW, Inc.®



DAVID B. GIBSON, Colonel, USAF (Ret)
Commander-in-Chief & CEO, MOWW, Inc.®

2017 MOWW CONVENTION & GENERAL STAFF MEETING MINUTES (DRAFT)

THE MILITARY ORDER OF THE WORLD WARS, INC.®
495 NORTH LEE STREET
ALEXANDRIA, VIRGINIA 22314-2301

15 August 2017

FROM: HQ MOWW/CS

SUBJECT: 2017 MOWW Convention & General Staff Meeting Minutes (5 Aug 17)

TO: Companions of The Military Order of the World Wars®

MORNING SESSION

- CALL TO ORDER
 - In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2017 MOWW Convention Pre-Convention General Staff (GS) Meeting and the 2017 MOWW Convention Meeting were called to order on Saturday, 5 Aug 17. Roberts Rules of Order (Revised) applied. When mentioned, "Convention Book" refers to the 2017 MOWW Convention Book.
 - After the Invocation and Presentation of Colors, the Pledge of Allegiance and the reading of the Preamble, the Commander-in Chief called for a motion omitting a roll call. The motion was made, seconded and affirmed by a majority vote.
 - Next CINC COL Clay C. Le Grande, Jr. USA (Ret), welcomed dignitaries and presented his welcoming remarks. In doing so, he praised all Companions for their great work and expressed his special appreciation to those Companions attending the 2017 MOWW Convention.
- OLD BUSINESS
 - Attendees accepted the minutes of the 2016 MOWW Convention and General Staff meeting minutes with minor adjustments.
- NEW BUSINESS
 - CINC COL Le Grande presented the Convention Rules (Convention Book), affirmed by a majority vote. Next, he presented the "Dignity of the Order," also as requirements. Next, he presented "Convention Delegate Information, and information of Candidate Presentations & Region Caucuses." The host chapter presented administrative announcements.
 - National Officers presented their annual reports (including CINC-sponsored, *ad hoc* committee reports) as listed in the 2017 MOWW Convention Book. All reports presented orally and those in the 2017 MOWW Convention Book but not presented orally, were approved by a majority vote.
 - No resolutions were presented.
 - Four amendments were presented and all were approved by majority vote.

VETERAN AFFAIRS | YOUTH LEADERSHIP | ROTC AWARDS | SCOUT RECOGNITION | NATIONAL & HOMELAND SECURITY PROGRAMS | LAW & ORDER PROGRAMS

WWW.MOWW.ORG

- "Correct the MOWW Bylaws language to reflect the MOWW Board of Trustees as being responsible for effecting transfers, etc., affecting MOWW's Investment Portfolio."
 - "Update the MOWW Bylaws by citing the requirement to grant, revoke or surrender chapter chapters while outlining the policy and procedures for the same in the MOWW Policy Manual."
 - "Update the MOWW Constitution's language to include what is generally known as the "Preamble to the Constitution of The Military Order of the World Wars" so that the Preamble is part of the MOWW Constitution."
 - "Update the MOWW Constitution by clarifying matters concerning department commanders."
- CINC COL Le Grande announced the MOWW election slate of candidates and called for a vote. After a motion and a second, the slate was approved by a majority vote in the affirmative. Next, CINC COL Le Grande called for a vote on the candidates, and they were approved by a majority vote. CINC COL Le Grande then announced the results of the vote.
- UNFINISHED BUSINESS
 - The Columbus Chapter, GA, provided a 2018 MOWW Convention Update.
 - The Region XIV representatives provided a 2019 MOWW Convention Update.
 - FOR THE GOOD OF THE ORDER
 - CINC COL Le Grande called for any "for the good of the Order" items. Hearing none, he recessed the Convention.

AFTERNOON SESSION

- CALL TO ORDER
 - In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2017 MOWW Convention Pre-Convention General Staff (GS) Meeting and the 2017 MOWW Convention Meeting were again called to order on Saturday, 5 Aug 17. Again, Roberts Rules of Order (Revised) applied. As before, when mentioned, "Convention Book" refers to the 2017 MOWW Convention Book.
- OLD BUSINESS
 - None.
- NEW BUSINESS
 - CINC-Elect Col David B. Gibson, USAF (Ret), announced his appointments to the EXCOM, his selections as Assistant National Officers, chairs of standing and *ad hoc* (temporary) national committees, boards and other appointments. This included a call

"IT IS NOBLER TO SERVE THAN TO BE SERVED"

for a vote to ratify his selections to the MOWW, Inc., Board of Trustees. Those nominations were approved by a majority vote. All those cited, and the elected slate of officers, will be published in *The Officer Review*® and the MOWW National Directory.

- FOR THE GOOD OF THE ORDER
 - CINC-Elect Col Gibson called for any “for the good of the Order” items. Hearing none, he recessed the MOWW Convention.

CINC BANQUET

- CALL TO ORDER
 - CINC reconvened the MOWW Convention (i.e., the CINC Banquet).
- NEW BUSINESS
 - The following CINC Banquet activities were completed:
 - Presentation of MOWW Recruiting Awards.
 - Presentation of General of the Armies John J. Pershing Chapter Activities Award.
 - Outgoing-CINC COL Le Grande presented National Commander Award to then-SVCINC (and incoming-CINC) Col David B. Gibson, USAF (Ret).
 - Outgoing-CINC COL Le Grande presented the Distinguished Service Award (DSA) to MG David E. Kratzer, USA (Ret).
 - MG Kratzer, the DSA recipient, presented remarks.
 - PCINC COL Bert L. Rice, USA (Ret), the Presiding Officer of the National Officer Installation Ceremony, installed the CINC-Elect, the SVCINC/VCINC-Elect, and other elected officers and appointed officers.
 - The Immediate Past Commander-in-Chief COL Clay C. Le Grande, Jr., USA (Ret), and Commander-in-Chief Col David B. Gibson, USAF (Ret), made closing remarks.
- FOR THE GOOD OF THE ORDER
 - After a Benediction by the Chaplain General, CINC Col Gibson requested “for the good of the Order” topics. Hearing none, he adjourned the 2017 MOWW Convention.

FOR THE GOOD OF THE ORDER

DRAFT

ARTHUR B. MORRILL III
Brigadier General, USAF (Retired)
Chief of Staff & COO, MOWW, Inc.®

“IT IS NOBLER TO SERVE THAN TO BE SERVED”

COMMANDER-IN-CHIEF COL GIBSON | ANNUAL REPORT

Serving as your Commander in Chief has been an honor that is a high point of a lifetime. I am humbled to have been the 87th CINC of our Order and want to thank many people for their help and mentoring during this period. My vision was to move MOWW forward in a positive way, through achieving higher membership goals, CINC Solicitation, and National Convention participation. We have made progress.

Flying solo is not productive in most endeavors, and thankfully we have great teams in our Order, including wife Diane who helps tremendously. The EXCOM has been incredible in its support, always ready to advise and implement ideas and programs to help us meet our goals of bettering our organization. Our Chief of Staff is an unbelievably hard worker and asset to the Order, always furthering the CINC's aims and ideas to fruition. SVCINC Hollywood is always there to bounce ideas and confer, I trust his judgment implicitly. VCINCs Chamberlin, Mitchell, Hartman, and Lopez are all about helping the regions, GSOs and chapters maximize their potential. Many thanks go to the rest of the team: IPCINC COL Clay Le Grande Jr., PCINC LTC David Titus, TG LTC George Walker, JAG COL Earle Lasseter, PEC Chair LtCol David Dunlap, CINC-appointee Lt Col Sheldon Goldberg, Membership Chair COL Erwin Burtnick and CAC Chair Michael Wilgen.

The EXCOM has instigated a regular monthly teleconference to communicate and work together for the good of the Order. This proved to be a useful tool for enhancing communications, leadership, management and teamwork.

Traveling across the United States to visit chapters and regions is a great way to become a road warrior. It is worth it because the CINC sees just how many good Companions are out there, doing valuable work for their communities—and not expecting any special glory. From San Diego to Florida, New England to the Puget Sound and everywhere in between, chapters are following Blackjack Pershing's admonition to "continue to serve the nation." No CINC can visit all chapters, in fact, one can only scratch the surface. Each chapter has their strong points and weak points; it is our job to celebrate successes and improve and expand programs that are lacking. One common thread is that almost all chapters must focus on improved recruiting. Recruiting and membership has been one of my three areas of focus. Even with that emphasis, we still have one third of our chapters who have not recruited one new member in this MOWW year. We must do better in the future.

The CINC Solicitation is also an emphasis item that has shown success because of the generosity of our Companions. The proof: we exceeded our goal. This allows us to serve youth across the nation where there are no chapters available. ROTC/JROTC, Boy Scouts, Girl Scouts, Service Academies, and special *Officer Review Magazine*® editions can now be funded due to your big-heartedness. I thank all contributors.

The 2018 MOWW Convention is another high interest area this year, specifically turning out a strong number of leaders and Companions at the August gathering in Columbus, GA. The reason why this is so important is that the convention is where we learn, network, and get enthused to make our chapters, regions, and Order better. Chapters that send a strong contingent to the annual MOWW Convention do well; chapters that do not send anyone to the convention are missing the boat. Leadership at every level needs to do everything possible to get people out to the next convention. If every chapter sends a contingent to the convention, it would have amazing results for the health and welfare of the Order.

Ad hoc committees were assigned this year to advise and report on two important subjects: Centennial Convention and Convention Planning. I am very grateful that we had topnotch committee teams in both instances who worked hard to bring about action in these important areas. VCINC Lopez led his committee to explore how we could make our 100th anniversary special, memorable, and fitting for a centennial celebration. He and the committee members have worked hard to arrange a program that everyone will be proud to attend, and the activities should attract enthusiastic attendance from every part of the country. Everybody will enjoy a vacation and convention in sunny Southern California. The second *ad hoc* committee was chaired by PCINC Ruth Hamilton. Her committee's charge was to look at a convention planning guide that will help any chapter who contemplates bidding on a convention in their geographic area. Much work was done to produce a detailed and comprehensive document that makes an easy "how to" for planning and executing an annual MOWW Convention. Many thanks to all involved with both *ad hoc* committees.

I want to personally complement the financial health of the Order. We came through an extensive audit of the last 1.5-years with a clean bill of health. This is in large part due to our Chief of Staff and Financial Working Group who are on top of every aspect of our income, spending, and budget process. Additionally, due to our MOWW Board of Trustees, who oversee our financial investments, the PM dividend this year was the most generous in recent memory. This is in large part because the Trustees are astute investors and the financial markets have been positive. Well done to all who improved the Order's financial well-being.

Lastly, Companions are our most important asset. They work hard, donate their time and money, use leadership to accomplish outreach from our MOWW menu—from Patriotic Education to Scouting, National Security to Law & Order, Veterans Affairs to Monuments & Memorials, and ROTC/JROTC to Homeland Security. Companions can always find something on that list that fires them up, and that is the way to keep Companions engaged. GA John J. Pershing said he wanted his officers to continue serving their country—and that was 100 years ago. Our Companions have taken that to heart and built a wonderful legacy of service that will shape the next 100 years. I commend each of you for what you are doing to build a rock-solid foundation that will take MOWW through the next century.

FOR THE GOOD OF THE ORDER

DAVID B. GIBSON, Colonel, USAF (Ret)
Commander-in-Chief, MOWW

Enclosure:

1. CINC Outreach Schedule
2. OY 2017 CINC Solicitation Donors

Encl. 1. CINC Outreach Visits

OY 2017 (1 JUL 17 – 31 MAY 18) CINC OUTREACH VISITS

SEPTEMBER

1.	MajGen Pendleton, San Diego and BGen Holland Chapter Commanders Meeting	25 Sep 17	San Diego, CA
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OCTOBER

2.	Region XIII Conference	20-21 Oct 17	Phoenix, AZ
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NOVEMBER

3.	San Antonio Chapter (Commander Meeting)	2 Nov 17	San Antonio, TX
4.	Top-4 Meeting/Veterans Day Observances	10-11 Nov 17	Washington, DC

DECEMBER

5.	Gen Meade Chapter Holiday Gala	16 Dec 17	Baltimore, MD
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JANUARY

6.	Gaylord-Dillingham Memorial Chapter Meeting	12 Jan 18	Honolulu, HI
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FEBRUARY

7.	Sun City Center Chapter Meeting	14 Fe 18	Sun City, FL
8.			
9.	West Valley Chapter MOC	28 Feb 18	Phoenix, AZ

MARCH

10.	Region II Conference	17 Mar 18	Louisville, KY
11.	Atlanta Chapter Commander Meeting	24 Mar 18	Atlanta, GA

APRIL

12.	North Texas Military Ball	13-14 Apr 18	Dallas, TX
13.	Region IV Conference	21 Apr 18	Lynchburg, VA
14.	Region XIV Conference	28 Apr 18	Ocean Side, CA

MAY

15.	Region VIII Conference	4 May 18	Dallas, TX
16.	MG Miles Chapter Meeting	15 May 18	Los Alamos, NM

JUNE

17.	Region I Conference	2 Jun 18	Portsmouth, NH
18.	New Jersey Chapter MOC	3 Jun 18	Summit, NJ
19.	Wilmington Chapter meeting	4 Jun 18	Wilmington, DE
20.	Philadelphia Chapter meeting	23 Jun 18	Philadelphia, PA
21.	Red White and Blue Banquet	23 Jun 18	Simi Valley, CA
22.	Northwest Youth Leadership Conference	24 Jun 18	Tacoma, WA

Encl. 2. OY 2017 CINC Solicitation Donors

OY 2017 (1 JUL 17 – 31 MAY 18) CINC SOLICITATION DONORS

Every Companion's donation—from the smallest to the largest—is appreciated and put to very good use supporting the mission of The Military Order of the World Wars

\$2,501-5000.00 or more

1. Baumgarten, John A. CDR USN (Ret)
2. Morrill III, Arthur B. Brig Gen USAF (Ret)
3. Elmer, James D. Col USAF (Ret)
4. Elmer, Ruth B. Ms.

\$1,000.00 – \$2,000.00

1. Fort Hood Chapter
2. Rapp, William K. LTC USA (Ret)
3. Mason, James H. Mr.
4. Legrande, Montez T. Ms.
5. Brown, Reginald LTC USA (Ret)
6. Peters, Oren L. LTC USA (Ret)
7. Hasbrouck, Jr., Robert W. CPT USA (Fmr)

\$500.00 – \$999.00

8. Non-Member
9. Gibson, David B. Col USAF (Ret)
10. McKnight, James R. COL USA (Ret)
11. Gonzalez-Vales, Luis E. MG USA (Ret)
12. Mitchell, Paula R. CPT USAR (Fmr)
13. Coots, Norvell V. COL USA
14. Engen, Gary O. LTC USA (Ret)
15. Brown, June S. Ms.
16. Cox, Edward F. LT
17. Methered, James R. COL USA (Ret)
18. Coffman, Kenneth E. MAJ USA (Ret)
19. Hamilton, Ruth L. LTC USA (Ret)
20. Padgett, H. Winfield LTJG USN (Fmr)
21. Vowinkel, Beverly A. Mrs.
22. Rice, Bert L. COL USA (Ret)
23. Welch, Paul H. Capt USAF (Fmr)
24. Miami chapter
25. Williams, Robert J. Maj USAF (Ret)

\$251.00 – \$499.00

26. Kash, Deborah A. Capt USAF (Ret)
27. Pede, James T. Maj USAF (Ret)
28. Conover, Kirk CW3 USA (Ret)
29. McGehee, Edward H. LTC USA (Ret)
30. Lee, Lawrence E. Lt Col USAF (Res)
31. Meade, Richard W. MAJ USA (Fmr)
32. Schessler, Donald R. COL USA (Ret)
33. Hoidahl, Jr., Robert I. COL USA (Ret)
34. Wheaton, Jerrold L. Col USAF (Ret)
35. Pickens, Jimmy B. Lt Col USAF (Ret)
36. Berkebile, Noah G. Mr.
37. Lee, William C. COL USA (Ret)

38. Patterson, Paul E. Capt USAF ANG
39. Wexler, Edward I. Col USAF ANG
40. West, Allen B. LTC USA (Ret)
41. Brady, Cheryl D. LTC USA (Ret)
42. Rollins, Sherman G. LTC USA (Ret)
43. Wetzell, Robert L. LTG USA (Ret)
44. McElroy, Suzanne E. LTC USA (Ret)
45. Nadolski, William F. Col USAF (Ret)
46. Griffin, Donnell D. Capt USAF (Fmr)
47. Engen, Mark C. LTC USA
48. Wright, Jr., Lucius F. COL USA (Ret)
49. Martin, Don LTC USA ARNG

\$101.00 – \$250.00

53. Pemberton, Daniel H. Brig Gen USAF (Ret)
54. Sanders, Cameron H. CPT
55. Rice, Deanna Ms.
56. Laidlaw, Walter LT USN (Fmr)
57. Wilgen, Michael C. LTC USA (Ret)
58. Le Grande, Jr., Clay C. COL USA (Ret)
59. Dunwoody, Ann E. GEN USA
60. Applewhite, Joseph C. LT USA (Fmr)
61. Edgerly, Carl D. LTC USA (Res)
62. Merrilees, G. Robert RADM USCG (Res)
63. SGT Rebecca L. Conover
64. Baumgarten, Julie E. Ms.
65. Negron, Ramon A. LTC USA (Ret)
66. Wright, Jr., William D. LtCol USMC (Ret)
67. Fuller, John G. COL USA (Ret)
68. Voigt, Karl E. LTC USA (Ret)
69. Mason, David V. LTC USA (Ret)
70. Flannery, Nick COL USA (Ret)
71. Conover, Rebecca L. SGT USA (Fmr)
72. Cooper, Robert W. Col USAF (Ret)
73. Shoemaker, George G. MAJ USA (Ret)
74. Mellskog, Donald J. COL USA (Res)
75. Johnson, Wayman J. LTC USA (Ret)
76. Kott, Marilyn COL USAF
77. Hayes, John M. Capt USAF (Fmr)
78. Goldberg, Sheldon A. Lt Col USAF (Ret)
79. Roderick, Douglas A. Col USAF (Ret)
80. Brown, W C. COL USA (Ret)
81. See, Harold F. Mr.
82. Moorhatch, Bobby B. Col USAF (Ret)
83. Strukel, Jack MG USA (Ret)
84. Bailey, John S. COL USA (Ret)
85. Warner, Andrew ENS USN
86. Mueller, Wallace L. Capt USMC (Fmr)
87. Jones, Thomas L. Capt USAFR (Fmr)
88. Munson, Don B. LTC USA (Ret)
89. Frymire, Jr., Richard L. Maj Gen USAF (Ret)

215.	Marchand, Michael J. MG USA (Ret)	279.	Mire, Jr., Lubin E. Mr.
216.	Roberts, Calvin W. CAPT USN (Ret)	280.	Ferguson, Louis N. Col USAF (Ret)
217.	Margolis, Sheldon L. CAPT USN (Ret)	281.	Henderson, Richard A. LTJG USN (Fmr)
218.	Fehlandt, John T.	282.	Roper, Michael E. COL USA (Res)
219.	Bell, William H. Col USAF (Ret)	283.	Deluna, Louis J. CPT USAR (Ret)
220.	Romaka, John E. CPT USA (Fmr)	284.	Itsines, Nick COL USAF (Ret)
221.	Mason, Charlann P. Ms.	285.	Casper, John R. Col USAF (Ret)
222.	Rowzee, Jr., Fred R. LTC USA (Ret)	286.	Rutherford, Charles R. Col USAF (Ret)
223.	Bellisario, Peter C. Brig Gen USAF (Ret)	287.	Moreno, Ventura J. MAJ USA (Ret)
224.	Briggs, Errol C. Col USA (Ret)	288.	Schenaker, Michael J. Lt Col USAF (Res)
225.	Courson, Eugene S. Col USMC (Ret)	289.	Morgan III, Joseph D. Col USAF (Ret)
226.	Frketic, John D. COL USA	290.	Franz, Matthew G. CPT USA
227.	Masson, Maureen M. Lt Col USAF (Ret)	291.	Moriarity, John L. COL USA (Ret)
228.	Smith, George K. LTC USA (Ret)	292.	Seppala, Earl E. COL USA (Ret)
229.	Harris, Jr., Joe E. LTC USA (Ret)	293.	Caton, Douglas E. MG USA (Res)
230.	Spencer, Stephen S. CPT USA (Fmr)	294.	Shehab, Alfred H. M. LTC USA (Ret)
231.	Matzner, Rudolph CDR USN (Ret)	295.	Mott, David E. LTC
232.	Stephens, Donald G. COL USA (Ret)	296.	Smith, Dorothea B. Ms.
233.	Mayhugh, Thomas R. Lt Col USAF (Ret)	297.	Devine, John A. LTC USA (Ret)
234.	Stout, Joan K. Ms.	298.	Sokolov, Jason A. 2LT USA (Fmr)
235.	Keys, Eric B. COL USA (Ret)	299.	Mulherin, Neita H. Ms.
236.	Swick, Robert B. Capt USMC (Ret)	300.	Hargrove, Jr., Ulysses S. COL USAR (Ret)
237.	McClaurin, Dwight CAPT USA (Fmr)	301.	Dewald, John P. 1 st Lt USAF (Fmr)
238.	Johl, John H. LTC	302.	St. Amant II, Philemon A. COL USA (Ret)
239.	McCreedy, Kenneth O. COL USA	303.	Muntz, David C. COL USA (Ret)
240.	Umphrey, Fred E. COL USA (Ret)	304.	Steele, William B. MG USA (Ret)
241.	McElroy, Daniel J. CAPT USPHS	305.	Harper, Douglas A. Col USAF (Ret)
242.	Johnson, R. William COL USA (Ret)	306.	Stephens, Nathan C. Capt USAF (Fmr)
243.	Amster, Karenann B. Ms.	307.	Murphy, Michael W. LtCol USMC (Ret)
244.	Watts III, Claudius E. Lt Gen USAF (Ret)	308.	Storm, Donald C. MG USA (Ret)
245.	Buterbaugh, James H. Capt USAF (Fmr)	309.	Bernier Negron, Sergio CPT USA (Fmr)
246.	Chojnowski, Dennis A. LTC USA (Ret)	310.	Brown, Harold W. LCDR USN (Ret)
247.	Craig, Thomas F. CPT USA (Fmr)	311.	Najera, Pedro COL USA (Ret)
248.	Goldwater, Jr., Barry M. Mr.	312.	Chappell, Richard W. LTC USA (Ret)
249.	McKay, Hugh D. Maj USAF (Ret)	313.	Doan, Gilbert E. MAJ USA (Ret)
250.	Buchanan, Maurice COL USA (Ret)	314.	Taylor, James W. Col USAF (Ret)
251.	Culbertson, Mary C. Ms.	315.	Newman, Jr., Francisco B. LTC USA (Ret)
252.	Jones, Harry M. LTC USA	316.	Clark, Vernon E. ADM USN (Ret)
253.	McKnight, Sylvia J. Ms.	317.	Dobzyniak, Allan MAJ USA (Fmr)
254.	Worley, David J. Lt Col USAF (Ret)	318.	Trez, Joseph W. COL USA (Ret)
255.	Hatchell, Ernest L. Col USAF (Ret)	319.	Nolan, Emmett D. CPT USA (Fmr)
256.	Halloran, Jr., John J. COL USA (Ret)	320.	Troutman, Keith G. LTC USA (Ret)
257.	McMurrer, Jr., James E. COL USA (Ret)	321.	Dorschler, Richard K. LTC USA (Ret)
258.	Dematteo, M Joseph LTC USA NG	322.	Utley, Wallace R. CAPT USN (Ret)
259.	McNeasse, Colin A. P. Maj USMC (Fmr)	323.	Nunziata, Francis L. 1LT USA (Fmr)
260.	Kerr-Minor, Deborah J. Ms.	324.	Johnson, Daniel F. Mr.
261.	Culbertson, Michael W. SGM USA (Ret)	325.	Persechini, Fred F. LTC USA (Ret)
262.	Pretorius, C. Dale COL USA (Ret)	326.	Walsh, Barbara M. Ms.
263.	Meier II, Arthur C. COL USA (Ret)	327.	Sumpter, Thomas 1 st Lt USAF (Fmr)
264.	Puckett, Ralph COL USA (Ret)	328.	Geyer, Robert C. 1LT USA (Fmr)
265.	Cunningham, H. Scott Col USAF (Ret)	329.	Bustle, Jr., Larry E. Col USAF (Ret)
266.	Inman, Bobby R. ADM USN (Ret)	330.	Webb, Gerald E. COL USA (Ret)
267.	Mennig, Jan C. COL USA, PhD (Ret)	331.	Okin, Michael A. LTC USA (Ret)
268.	Reese, Robert L. COL USA (Ret)	332.	Hargrove, Vicky S. Ms.
269.	Haney, James H. Maj USMC (Ret)	333.	Dunlap, David L. Lt Col USAF (Ret)
270.	Estes, Charles D. BG USAR (Ret)	334.	Goggin, Kevin P. Mr.
271.	Meshinsky, Edward LTC USA (Ret)	335.	Palmer, Charles B. LtCol USMC (Ret)
272.	Ritchie, Coy D. LCDR USN (Ret)	336.	Brown, Robert R. LTC USA (Ret)
273.	D'Arcangelo, A. M. Col USAF (Ret)	337.	Palmer, Marjorie L. Ms.
274.	Chamberlin, Charles S. LTC USA (Ret)	338.	Baker, Elsa J. Lt Col USAF (Ret)
275.	Clifford, Thomas E. Maj Gen USAF (Ret)	339.	Parsons, George T. CDR USN (Ret)
276.	Fedor, William P. Col USAF (Ret)	340.	Widner, Patrick L. LTC USAR (Ret)
277.	Miranda, Mario C. CAPT USN (Res)	341.	Berry, Gerald C. 1LT USA (Fmr)
278.	Rodriguez-Mercado, Rafael Col USAR	342.	Williams, E Royce CAPT USN (Ret)

468. Akiyama, Betty A. Ms.
469. Piercefield, Fremont COL USA (Ret)
470. O'Brien, Timothy F. COL USA (Res)
471. Donley, William M. CPT USA (Fmr)
472. Byrns, William G. Col USAF
473. Bradley, Katherine M. CAPT USN (Ret)
474. Bryan, Hugh M. CDR USN (Ret)
475. Platek, Paul A. COL USA (Ret)
476. Leo, Charles R. CDR USN (Ret)
477. Duncan, William H. MG USA (Ret)
478. Bullock, Jr., Earl C. Lt Col USAF (Ret)
479. Pocklington, Thomas P. CDR USN (Ret)
480. Applewhite, James Mr.
481. Poore, Jr., C. E. CW5 USA (Ret)
482. Lloyd, Luther R. COL USA (Ret)
483. Johnson, Richard E. CW4 USA (Ret)
484. Tipton, Ancel C. Mr. USA NG
485. Johnson, Robert R. CAPT USN (Ret)
486. Longer, A. Eleanor Mr.
487. Childers, Jr., Clarence L. LCDR USN (Ret)
488. Colwell, James L. Brig Gen USAF (Ret)
489. Barton, Jr., George E. CW4 USA (Ret)
490. Visniski, Walter W. CDR USN (Ret)
491. Dwigans, Joe L. LCDR USN (Ret)
492. Vowinkel, Brian R. MAJ USA (Fmr)
493. Norman, James S. Lt Col USAF (Ret)
494. Magill, William R. MAJ USA (Ret)
495. Johnston, Mark B. MAJ USA (Ret)
496. Webb, Paul B. LCDR USN (Ret)
497. Randall, Albert M. Col USAF (Res)
498. Maloney, William J. CPT USA (Ret)
499. Randolph, Joseph B. LCDR USN (Ret)
500. Herbka, Diane H. Ms.
501. Ransom III, James P. CAPT USN (Ret)
502. Graves, Thomas C. COL USA (Ret)
503. Ebert-Aruff, Linda Ms.
504. O'Brien, George F. COL USA (Ret)
505. Dickinson, Harry B. LT USA (Fmr)
506. Herbka, Nicholas S. LCDR USN (Ret)
507. Rector, John M. LTC USA (Ret)
508. Crosse, James E W. COL USA (Ret)
509. Davis, Michael P. Col USMC (Ret)
510. Hart, Robert W. COL USA (Ret)
511. Bauer, George V. MG USA (Ret)
512. Fay, L. J. LT USN (Fmr)
513. Edwards, L Vernon CAPT USN
514. Littleton, James R. LTC USA (Ret)
515. Jutson, Sr., Daniel J. CPT USA NG
516. McMahon, Jr., Richard A. COL USA (Ret)
517. Elarth, Vernon A. Capt USAF (Fmr)
518. Medlock, Charlotte A. Ms.
519. Ritchie, Juanita P. Ms.
520. Massey, Frederick T. CAPT USN (Ret)
521. Rittmuller, Paul H. MAJ USA (Ret)
522. Merrell, Richard S. LCDR USN (Fmr)
523. Roach, Samuel L. Lt Col USAF (Ret)
524. Edison, Guillermo A. MAJ USA (Ret)
525. Roberson, Harold J. LCDR USN (Ret)
526. Fell, Gordon A. CPT USAR (Fmr)
527. Archer III, Ira F. CPT USA (Fmr)
528. Fox, William T. 1LT USA (Fmr)
529. Kehler, William A. Col USAF (Ret)
530. Odell, King B. Lt Col USAF (Ret)
531. Nurnberg, Richard A. COL USA (Ret)
532. Stopkey, Waldemar D. CDR USN (Ret)
533. Davis, Robert T. CAPT USN (Ret)
534. Arter, Robert LTG USA (Ret)
535. Robertson, S Harry CPT USA (Fmr)
536. Streicher, Carl W. CAPT USN (Ret)
537. Clark, Jr., Allen B. CPT USA (Ret)
538. Suber, Jr., Shell Lt Col USAF (Ret)
539. Emmons, George D. CPT USA (Ret)
540. Leyva, Miguel A. COL USA (Ret)
541. Cleland, James E. LTC USA (Res)
542. Hayes, Mary C. Ms.
543. Armstrong, Edward B. CAPT USN (Ret)
544. Tandy, Rev. Benjamin F. Lt Col USAF (Ret)
545. Holt, Edwin C. LT USNR (Fmr)
546. Terrell, Charles D. CPT USA (Fmr)
547. Beck, Stanley C. Maj Gen USAF (Ret)
548. Ackerman, Adam D. Maj USAF
549. Del Toro, Francisco LTC USA (Ret)
550. Titus, Carol E. Ms.
551. Cobb, V L. Lt USMC (Ret)
552. Titus, David R. LTC USA (Ret)
553. Kirby, Jr., Warren E. Chaplain COL USA
554. Todd, John R. Col USMC
555. Cochran, Sandra L. CPT USA (Fmr)
556. Longer, Donald K. Lt Col USAF (Ret)
557. Royston, Craig Lt Col USAF (Ret)
558. Sanders, David I. LT
559. Rudy, Rylen B. Maj USMC (Ret)
560. Lukens, Reaves C. MAJ
561. Ruoff, Andrew C. COL USA (Res)
562. Gainor, John W. LCDR USN (Ret)
563. Russell, Jr., Robert T. LTC USA (Ret)
564. Maclellan, Norman A. COL USA (Ret)
565. Arter, Gerald R. Lt Col USAF (Ret)
566. Wagner II, John H. CPT USA (Fmr)
567. Garza, Ph.D., Gonzalo 2ndLt USMC (Ret)
568. Madden, Jerry A. CPT USA (Fmr)
569. Marks, Jacqueline Ms.
570. Holt, Susan L. Ms.
571. Benjamin, Stuart H. CDR USN (Ret)
572. Malone, George M. LtCol USMC
573. Holder, Paul B. CDR USN (Ret)
574. Malone, Susan L. Col USMC (Ret)
575. Wicker, Jr., Thomas C. LTJG USN (Fmr)
576. Maloney, James P. MG USA (Ret)
577. Henson, William E. Maj USMC (Ret)
578. O'Hara, John G. Mr.
579. Gillen, Sr., Robert L. CDR USN (Ret)
580. Fenderson, G David CAPT USN (Ret)
581. George, Michael S. LTC USA (Ret)
582. Scaffidi, Ralph P. CAPT USN (Ret)
583. White, James R. Col USAF ANG
584. Scanlan, Francis G. LTC USA ARNG (Ret)
585. Whitman, John T. Maj USAF (Ret)
586. Schaefer, Norman E. Col USAF (Ret)
587. Giesler, Gregg C. LTC USA (Ret)
588. Delmore III, Laurence Col USMC (Ret)
589. Massey, William J. Mr.
590. Carnathan, Herbert G. Lt Col USAF (Ret)
591. Alvarez, Jose M. COL USA (Ret)
592. Schlegel, Robert F. COL USA (Ret)
593. Burton, Richard G. CAPT USN (Ret)
594. Schwimmer, Joseph H. COL USAR (Ret)
595. Wolkstein, Andrew I. Col USAF ANG (Ret)

596. Scott, Ronald D. LCDR USN (Ret)
 597. Bush, Carl R. CW4 USA (Ret)
 598. Fetner II, Lawrence J. CDR USN (Ret)
 599. McDaniel, Donald L. Maj USAF (Ret)
 600. Moskowitz, Harvey W. CPT USA (Fmr)
 601. Green, James E. Capt USAF (Ret)
 602. Cohen, Edward D. COL USAF (Ret)
 603. Wynne, Michael W. Capt USAF (Fmr)
 604. Kramar, Joel D. LCDR USN (Ret)
 605. Yocum, Harold A. COL USA (Ret)
 606. Seppala, Sylvia B. Ms.
 607. Bush, Charles D. COL USA (Ret)
 608. Fiske, Edward J. Lt Col USAF (Ret)
 609. Zedler, Donald H. COL USA (Ret)
 610. Shanks, Willis E. Maj USAF (Ret)
 611. Stopkey, Douglas W. LT USN
 612. Shatzer, Dale E. Col USMC (Ret)
 613. Chapman II, John W. LTC USA (Ret)
 614. Kundahl, George G. MG USA (Ret)
 615. Rothstein, Edward C. COL USA (Ret)
 616. Sherertz, Carl B. Maj USMC (Ret)
 617. Herzog, Lawrence A. LTC USAR (Ret)
 618. Fitzmaurice, Jr., Edward J. Capt USMC (Ret)
 619. Darlington, Jr., Henry LT
 620. Miluszusky, Raymond J. LTC USA (Ret)
 621. Comulada-Walker, Bonnie N. Ms.
 622. Siverio, Manuel F. COL USA (Ret)
 623. Riesz, Peter B. LTC USA (Fmr)
 624. Slimowicz, Jr., Charles J. LTC USA (Ret)
 625. Gunning, Walter P. COL USA (Ret)
 626. Slone, James M. LTC USA (Ret)
 627. Amadeo, Jorge J. CPT
 628. Sluschewski, Jr., Teofil Maj USAF (Ret)
 629. Halpin, Michael J. Capt USMC (Ret)
 630. Cohn, Leslie L. CPT USA (Fmr)
 631. Butler, Terry Mr.
 632. Lancaster, Louis K. Col USAF (Ret)
 633. Darley, Fred W. COL USA (Ret)
 634. Smith, John W. CDR USN (Ret)
 635. Harley, William M. Col USAF (Ret)
 636. Flatley III, James H. RADM USN (Ret)
 637. Merenbach, Dennis G. Mr.
 638. Sorem-Hughlett, Barbara K. LCDR USNR (Ret)
 639. Beck, Maryetta M. COL USA (Ret)
 640. Larzelere, Marie T. CPT USA (Fmr)
 641. Higgs, Michael J. CDR USNR (Ret)
 642. Moss II, King LTC USAR (Ret)
 643. Hancock, Darrell O. Lt Col USAF (Ret)
 644. Lawler, Linda V.
 645. Darley, Joan D. Ms.
 646. Fox, Jack R. BG USA NG
 647. Noble, Charles C. Mr.
 648. Lee, James K. LTC USA
 649. Long, Charles F. COL USA (Fmr)
 650. Myers, Bill E. Col USAF (Ret)
 651. Page, Thomas A. LTC USA (Ret)
 652. Houston, Gerald H. CW4 USA (Ret)
 653. Grenier, John L. CAPT USCG (Ret)
 654. Reeves, Charles M. CDR USN (Ret)
 655. Anderson, Kenneth S. CPT USA (Ret)
 656. Crespo-Ocasio, Santiago CPT USA (Ret)
 657. Smith, Joseph N. COL
 658. Gruner, George R. COL USA (Ret)
 659. Cohen, Robin D. Mr.
 660. Brown, William J. Lt Col USAF
 661. Hirst, Robert C. CDR USN (Res)
 662. McCarthy, Charlotte T. Ms.
 663. Hartwein, Kenneth J. Capt USAF (Fmr)
 664. Witsell, Edward L. LTC USA (Ret)
 665. Bernstein, Joseph I. LT
 666. Perri, Angelo COL USA (Ret)
 667. Gill, Americus M. LTC USA (Ret)
 668. Hartman III, Robert F. CDR USN (Ret)
 669. Sulsona, Fernando COL USA (Ret)
 670. Magenheimer, Joan E. Ms.
 671. White III, William C. COL USA (Res)
 672. Mannes, Richard L. CW4 USA (Ret)
 673. Scully, John E. MG USA (Res)
 674. Tulak, Arthur N. COL USA (Ret)
 675. Cyr, Jr., Henry L. Col USAF (Ret)
 676. Burwell III, L. Carter Col USAF (Res)
 677. Alli, William E. 2nd Lt USAF (Fmr)
 678. Gargan, John A. LTC USA ARNG
 679. Hershberger, Donald A. CAPT USNR (Ret)
 680. Luetge, Lee
 681. Smith, Dane M. LTC USA (Ret)
 682. Ensminger, Donald E. LTC USA (Ret)
 683. Poole, Steven D. CPT USA (Res)
 684. Chaparas, Sotiros D. CAPT USPHS (Ret)
 685. Suto, Eugene J. COL USA (Ret)
 686. Adams, Jr., Edwin H. Col USAF (Ret)
 687. Curtin, Ellen S. Ms.
 688. Brockington, John S. LTC USA (Ret)
 689. Maxwell, Robert A. Capt USAF (Fmr)
 690. Murphy, Jr., Thomas LTC USA (Ret)
 691. Driscoll, MD, Charles E. Maj USAF (Fmr)
 692. Swisher, Robert C. A. COL USA (Ret)
 693. Hickerson, James M. CAPT USN (Ret)
 694. Hughes, Jr., Harry S. COL USA (Ret)
 695. Knipp, Sue Ms.
 696. Haddock, Owen S. Capt USAF (Fmr)
 697. Meinshausen, Walter COL USA (Ret)
 698. Hyatt, Edwin E. LT USA (Fmr)
 699. Galanski, Stanley R. Lt Col USAF (Res)
 700. Evans, John A. LTC USA (Ret)
 701. Zachgo, Kelly L. COL USA (Ret)
 702. Barnard, Leroy H. COL
 703. Moore, John A. COL USA (Ret)
 704. Kales, Robert G. LT USNR (Ret)
 705. Herring, Jerald J. Maj USAF (Ret)
 706. Farkas, Robert N. LTC USA (Ret)
 707. Von Seyfried, Henry CPT USA (Ret)
 708. Kaplan, Harvey T. COL USA (Ret)
 709. Shiflett, Cornelius H. LTC USA (Ret)
 710. Noa, Fernando COL USA (Ret)
 711. Middleton, Douglas J. COL USA (Ret)
 712. Moreno, Isabella M. Ms.
 713. Clark, James W. LTC USA (Ret)
 714. Mann, Thomas R. COL USA (Ret)
 715. Anderson, David A. LTC USA (Ret)
 716. Pelose, John M. CW03 USA (Ret)
 717. Smith, Martin A. CPT USA (Fmr)
 718. Holman, Larry D. LCDR USN (Ret)
 719. Chrysler, Jr., Edward J. Mr.
 720. Furlong, William J. LTC USA (Res)
 721. Knipp, Virgil R. MAJ USA (Ret)
 722. Grinspoon, Alan M. Capt USN (Ret)
 723. Morlock, Lois M. Ms.

- 724. Collins, Sue S. Ms.
- 725. Reeder, Roberta J. LTC USAR (Ret)
- 726. Manning, Thomas J. COL USA (Ret)
- 727. Krolak, Richard S. Maj USMC (Ret)
- 728. Willis, Jr., William E. COL USA (Ret)
- 729. Jenkins, Catherine A. Ms.
- 730. Nooney, Nancy N. COL USA (Ret)
- 731. Landry, Donald E. LTC USA (Ret)
- 732. Edgren, James COL USA (Ret)
- 733. Belcher, Vicki W. LTC USA (Ret)
- 734. Nootz, Steven H. Mr.
- 735. Walker, Donald R. CDR USN (Ret)
- 736. Kaufman, Sr., Larry A. LtCol USMC (Ret)
- 737. Haddock, Faye E. Ms.
- 738. Busick, Brian P. LTC USA (Ret)
- 739. Farris, John Henry CPT USA (Fmr)
- 740. Scott, Donald R. MAJ USA (Ret)
- 741. Vallas, Theodore G. Capt USAF (Fmr)
- 742. Frith, John R. LTC USA
- 743. Kenney, James A. CAPT USN (Ret)
- 744. Smith, Richard A. Mr.
- 745. Jentz, Edward M. COL USA (Ret)
- 746. Padgett, Robert L. LtCol USMC (Ret)
- 747. Carlone, Frank L. COL USA (Ret)
- 748. Hofstetter, David G. LTC USA (Ret)
- 749. Belcher, Michael E. MAJ USA (Ret)
- 750. Bruce, Samuel G. CW4 USA (Ret)
- 751. Loo, Edna K. S. Ms.
- 752. Paiste, Albert J. MAJ USA (Ret)
- 753. Mayhugh, Elizabeth B. 1st Lt USAF (Fmr)
- 754. Applegarth, William F. MAJ USAR (Fmr)
- 755. Collins, John M. CAPT USN (Ret)
- 756. Johnson, Claude W. COL USA (Ret)
- 757. Ruiz, Marlon Lt Col USAF (Ret)
- 758. Robinson, William A. Capt USAF (Ret)
- 759. Phifer, Thomas K. LTC USA (Ret)
- 760. Bordenaro, Ronald J. COL USA (Ret)
- 761. Velez, Edgar O. MAJ USA (Ret)
- 762. Willwerth, Lawrence A. COL USA (Ret)
- 763. Hammer, Lowell V. LT USA (Fmr)
- 764. Savicky, Andrew Mr. USMC (Ret)
- 765. Combs, Ilse L. Mr.
- 766. Googe, Jr., James P. CAPT USN (Ret)
- 767. Follis, Jr., Elmer K. Col USAF (Ret)
- 768. Wallwork, Craig R. LtCol USMC (Ret)
- 769. Hammer, Elizabeth B. Ms.
- 770. Jones, Bonnie W. Mrs.
- 771. Fortmayer, Carroll J. Lt Col USAF (Ret)
- 772. Newell, James F. Capt USMC (Ret)
- 773. Kooistra, Marvelene 1st Lt USAF (Ret)

GRAND TOTAL: \$100,761

SVCINCLTC HOLLYWOOD | ANNUAL REPORT

This has been an instructive and interesting year as the Senior Vice Commander-in-Chief with oversight of Region II. I had the pleasure of attending Region II and Region IV Conferences during 2018. These events provided an excellent opportunity to meet many chapter commanders and Companions and exchange information and ideas and clarify MOWW policies and procedures.

- Region II.
 - Commander: BG David Estes, USA (Ret). (See his Region II Commander's report for additional information.)
 - In 2017, Region boundaries were adjusted, and Region II gained three new chapters and several states. The region then had nine chapters and ten states. One chapter in Minnesota was closed following. Four chapters are in Kentucky, with single chapters in Indiana, Ohio, Illinois and Michigan. Of the eight remaining chapters, two met their recruiting goals in 2018 (Chicago and Fort Knox). Both chapters also met their recruiting goals in 2017. As a whole, the region achieved 65% of their recruiting goal as of 30 Apr 18. The Region recruited 13 new Companions, but due to deaths, (22), or NPDs, (8), overall membership within the Region continued to decline. Four chapters recruited no new Companions (Cleveland, Frankfort, Greater Indiana and Louisville). These are the same chapters that failed to recruit any new Companions in 2017.
 - Region II met the IRS' filing requirements in 2017, with the exception of the Cleveland Chapter, which lost and then reinstated their EIN with the IRS.
 - The Fort Knox Chapter continues to do well and was awarded the General of the Armies John J. Pershing Chapter Activity Award for small chapters at the 2017 Convention.
 - Several of the chapters participated in outreach efforts with JROTC, ROTC, BSA and GSUSA award presentations. They also participated in veterans' commemorations activities on Veterans Day and Memorial Day and supported YLC activities in their areas. In addition, the Fort Knox chapter held a Massing of the Colors.
 - I attended a Region II conference on 17 Mar 18. This was the first region conference held in many years. It was held in Louisville, KY, and CINC COL Gibson actively participated. I made comments about the Order, to include recruiting, involving new Companions, training, outreach, CINC Solicitation, along with history and traditions. We had chapter commanders from six of the eight chapters participate, along with several Companions. During the conference, I presented a Gold Patrick Henry Award to LTC Lawrence A. Herzog, USA (Ret), Fort Knox Chapter, for the great work he has done over many years in support of the Order and his chapter.
 - Overall, the region has some bright spots (Fort Knox and Chicago) and some chapters that need assistance. The Cleveland Chapter is on "life support" with aging Companions who enjoy the camaraderie of the Order but aren't interested in recruiting new members. This Chapter will close in the future. The Frankfort, Greater Indiana and Louisville Chapters have not recruited any new Companions. While these chapters offer many reasons for not recruiting new Companions, the experiences of units in the region that have gained new members demonstrates that recruiting can be done—and successfully at that.
- Highlights.

- I attended chapter meetings in the District of Columbia, Kentucky, Maryland, and Virginia. As indicated above, I also attended the Region IV Conference in Lynchburg, VA. In addition, I attended the National Veterans Day and Pershing Memorial Service events at Arlington National Cemetery. I was honored to assist CINC Col Gibson in presenting an MOWW wreath at the Tomb of the Unknowns at Arlington Cemetery during Veterans Day events.
- I also had the pleasure of serving as the Chair of the General Meade Chapter's 32nd Annual Massing of Colors in May which had 45 color guards participating and approximately 400 guests attending. This event was of interest since GEN Paul M. Nakasone, the new commander of CYBERCOM and Director of the NSA, was the Grand Marshall.
- Recruiting:
 - While attending the Prince George's County chapter meeting, I sat next to a new Companion, who was being inducted. He was a retired US Navy Captain who had retired that week from a JROTC Assignment. I asked him what caused him to join MOWW and started to provide some history of the Order, he replied, "I joined because Clement Goodwine [the chapter Commander] presented a Certificate of Appreciation to me when I retired from my JROTC assignment. No one else expressed appreciation for the work that I had done over the years for the school and students I supported. When Clement did that, I felt that I needed to know more about an organization that supports both JROTC, and the instructors."
 - The take-away from this experience is recognizing departing JROTC and SROTC instructors may be an additional way to get out information about the Order and the things we believe in and support—in addition to potentially recruiting new Companions.
- Ideas.
 - Region I has a unique relationship with Norwich University (Northfield, VT) for their Youth Leadership Conference (YLC) weekends. The University provides the location, food and rooms for those students attending for a \$100 fee. This approach is a win-win for both the University and MOWW. The school sees this as an opportunity to showcase their facilities to potential students, and the MOWW is able to provide the instructors for the normal YLC curriculum. This approach may be something that could be replicated at the Virginia Military Institute, the Virginia Polytechnic Institute and State University, the Citadel, the University of North Georgia, or Texas A&M University.
 - The Greater Boston Chapter has a Companion e-mail "booklet" that provides the history of the Order and the Chapter, to include dress, meeting location, programs, the Preamble, etc. This is an item that should be considered by other chapters that have a website.

In closing, Region II had their first conference in many years and participants felt the event was very instructive, worthwhile and should be repeated in 2019. Some chapters in Region II are strong and have excellent programs that showcase the Order in a very positive light. The problem is to transfer the vitality and "can do" attitude to the other chapters that are not functioning as well. This is always a function of leadership. With the interest and involvement of chapter Companions and, especially, their leaders, this could represent a tangible change for the better.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Senior Vice Commander-in-Chief, MOWW

VCINCBGEN LOPEZ | ANNUAL REPORT

This is my first year as a VCINC and member of the EXCOM. I found it extremely interesting, challenging, and informative. It was my honor and pleasure to serve the Order this year. My oversight responsibilities included:

- 2 GSOs - Col. Arthur N. Tulak, USA (Ret) and CDR George T. Parsons, USN (Ret)
- Region IV – CDR John H. Baumgarten, USN (Ret) - Commander
- Region XIV – LtCol David Worley, USAF (Ret) - Commander
- Committees:
 - 2019 Centennial Convention Plan (ad hoc)
 - National Security
 - Homeland Security
 - Law & Order
 - ROTC

I found there was a misconception by some of the oversight responsibility mission. My interaction with the region commanders and committee chairs was not directive in nature, as a VCINC is not in the chain of command. Rather I was their representative to the EXCOM and was used as a conduit for an exchange of information and status. As such I provided input and suggestions based on my experience and drew on the collective wisdom of the EXCOM. I had major interactions with the region commanders and GSOs. Interaction was minimal with the Committee Chairs with the exception of LtCol. David Worley, Chairman of the 2019 National Convention Committee. Should I be re-elected as a VCINC again I will be more proactive in finding out and tracking what the committees do for the Order.

My GSOs were tasked by me with assisting the region commanders in the areas of recruiting, retention, MOWW Convention attendance, and direct chapter support where requested. Again here, the key word is assistance, not direction.

The reports from the respective GSOs, region commanders and committee chairs are contained in the 2018 MOWW Convention Book and will not be regurgitated here.

Observations and Comments:

- There is not one chapter in the Order that I am aware of that is not struggling with Recruiting and Retention, aging Companions, loss of membership due to illness and death, engaging chapter members to step up to a position of responsibility, recruiting of the age groups under 60, getting our first Gulf War, Afghanistan and Iraq War, officers to join the Order. Our experience is not unique to current veteran's service organizations. It is the ability of a very minor population of our Order to convey our message that is bringing in new members.
- I like our name, what it stands for and do not recommend changing it, but unfortunately sometimes it closes doors where otherwise they would be open to hear from/about the Order. I experienced this phenomenon this year where I offered to present our Order's award to an Eagle Scout but was respectfully turned down by the family; and there is one regional youth organization that refuses to engage although we continue to provide an offer of support. Time and again when talking to organizations, and to veteran military officers about joining MOWW, they claim to never have heard of MOWW. Perhaps it is time to embark on a consistent and uniform national campaign of education and self-promotion.
- The status of the 2019 Convention led by Lt Col David Worley is very positive as he provides exceptional leadership as the committee chair. I think our 100th year anniversary celebration will be a landmark event for the Order.

My thanks to CDR Parsons, GSO, who provided outstanding mission support to the Order and Region XIV, and to Lt Col Worley and CDR Baumgarten who kept me informed of region status on a timely basis and who continue to do good work for the Order and their chapters.

FOR THE GOOD OF THE ORDER

FREDERICK LOPEZ, BGen, USMCR (Ret)
Vice Commander-in-Chief, MOWW

VCINCLTC CHAMBERLIN | ANNUAL REPORT

General

- My oversight responsibilities included Region VII and VIII, three committees (Scouting, Information & Publicity and MOWW-PRG). Two GSOs were assigned: LTC Don Munson and LTC King Moss. Both individuals were always responsive and very active in Dallas Chapter activities, Don responsible for the award-winning Dallas Chapter Newsletter, King also served as Texas Department Commander and both individuals in the Dallas Veterans Day Parade.
 - Region VII was commanded by LTC Pat Widner, who had seven chapters. LTC Widner was reelected as Region VII Commander at his Region VII Conference in Baton Rouge, LA, April 27-28, 2018.
 - Region VIII was commanded by Maj Bob Williams who had sixteen chapters. Bob was reelected Region VIII Commander at his Region VIII Conference May 4-5, 2018. He has decided to run for a VCINC position at the National Convention in Columbus, GA.
 - Both of these commanders were active, hands on companions focused on the CINC's Strategic Goals as well as implementing the tenets of the Preamble. They were responsive to my requests and provided definitive inputs monthly for the CINC SITREPs. It is noteworthy to mention that these commanders and their staffs were passionate about dealing with the many challenges they faced in their efforts to be productive and successful in the Order's outreach programs and recruitment.
- During the year, my wife and I attended both Region VII and Region VIII Conferences. The Region VII Conference was held in Baton Rouge, LA, while the Region VIII Conference was held in Dallas, TX. Specifics on both regions will be addressed in region commander reports.
 - I awarded: a gold Patrick Henry Award to LTC Wayne Chapman, an active member of the Gen. Critz Chapter, Lawton, OK. I also awarded silver Patrick Henry awards to MG Gary Bunch, Dallas Chapter, and LTC Peter Riesz, Victoria Crossroads Chapter.
 - I was appointed to a committee under PCINC Ruth Hamilton to develop a national Convention Planning Guide for future use by hosting chapters. The committee has completed its research and compiled a draft copy of the plan to be presented to the EXCOM at the National Convention this August 2018.
 - Both Regions exceeded their assigned CINC Solicitation Goal.
 - These Regions will be testing a Tiger Team Concept, designed to identify and classify chapters status and needs for assistance in recruiting new companions. If a chapter has recruited no new companions in the current year, they will be classified as "red" and assigned a Tiger Team with the mission of going on-site and providing whatever assistance is needed to motivate, train and assist in the recruiting of at least two new Companions for that chapter. Tiger Teams will be selected and directed by the region commander and assisted by their department commanders. A trial test will be run in Jun-Jul 18 to those chapters classified as "red." Currently, Region VII has one red chapter (St Louis) while Region VIII has three red Chapters (San Antonio, Ft. Hood and Wichita). Chapters that are recruiting well and can achieve their goal are classified as "green" while chapters that can recruit but struggle in meeting their goal are classified "yellow," meaning they should be monitored for possible Tiger Team assignment.

Region VII. Has seven chapters, i.e., three large, two medium and two small. Two chapters added to the region effective 1 July 2017.

- The active chapters are the LTG Middleton (Baton Rouge, La), the CPT Grevemberg (New Orleans, LA), the LTG Walker (Jackson, MS), the MG Wheeler (Huntsville, AL), the Central Arkansas (AR), the Greater Kansas City (MO) and the Saint Louis (MO).
 - The LTG Middleton Chapter is the largest and the strongest. This chapter is very active with multiple outreach programs. It met its recruiting goal. They are classified green.
 - The CPT Grevemberg Chapter is aging but still very active. Their efforts with multiple outreach programs are robust. It has recruited one new Companion. It is classified green.
 - The Central Arkansas Chapter is active, recruits well and has an excellent outreach programs. They are classified green.
 - The LTG Walker Chapter is very active, recruits well and has robust outreach programs. They are classified green.
 - The Greater Kansas City Chapter is active, meets regularly with good attendance. They have excellent JROTC/ROTC and Boy/Girl Scout support programs. They are classified green.
 - The MG Joe Wheeler Chapter is a clearly a region leader with their four-day YLC program, which is supported by dedicated volunteers and chapter members who assist. This chapter has marginal recruiting and low attendance at chapter meetings. They are classified yellow.
 - The St. Louis Chapter has significant aging and health issues. They have not recruited anyone for the last couple of years and will need new Companions soon to offset the current issues outlined before. They are a prime candidate for Tiger Team assignment. They are classified red.
- As with most chapters in the Order, Region VII also has an aging membership and is aware they need to recruit younger members as soon as possible. The region has stressed the need to recruit active duty personnel in their areas to add the youth needed but are finding them to be focused on their primary missions and have little interest in joining VSOs at this time. That is being experienced in a number of military base locations.

Region VIII. Now has a total of sixteen chapters, i.e., two large, six medium and eight small.

- The active chapters are Austin (TX), CAPT Dilworth (Georgetown, TX), Dallas (TX), Fort Hood (Killen, TX), Fort Worth (TX), Hill Country (Kerrville, TX), Houston (TX), North Texas (Plano, TX), Pinson (Irving, TX), San Antonio (TX), Victoria Crossroads (Victoria, TX), Reg VIII Hqs (TX), MG Critz (Lawton, OK), Col Woods (Oklahoma City, OK), Topeka (KS) and Wichita (KS). Region VIII has achieved its assigned 4% recruiting goal.
 - The Region VIII Hqs Chapter is a unique one. It meets once a year at the Region Conference, is made up of PM companions from existing Region VIII Chapters. They only recruit existing Region VIII PMs. Their purpose has been to assist other Region VIII Chapters or new chapters with financial assistance. They will provide Region VIII with funds for the Tiger Team gas expense. They should be considered an At Large Chapter.
 - The Dallas Chapter is clearly the leader in Region VIII. It is the largest and most active with an average of 70 to 60 Companions attending monthly meetings. Their outreach programs are very robust. They are classified green.
 - The Ft. Worth Chapter is very active, recruits well and has solid leadership. They are classified green.

- The Hill Country Chapter is very active, recruits exceptionally well, and is growing from a small to a soon to be medium chapter. They have excellent outreach programs and leadership. They are classified green.
- The Pinson Memorial Chapter is active, recruits well and has good leadership. They are classified green.
- The Victoria Crossroads Chapter is an amazing "rags to riches" story. Just a couple of years ago under the same leadership, this chapter, was in trouble with membership. It was down to 10 living Companions. This past year, the chapter commander revitalized himself and has recruited and inducted four new members with a fifth in progress. This is very noteworthy and congratulations in order for the chapter commander, LTC Peter Reisz. They are classified green.
- The Gen Critz Chapter is active, recruits well, has excellent outreach programs and has solid leadership. They are classified green.
- The COL Woods Chapter is active, recruits well and has good outreach programs with solid leadership. They are classified Green.
- The Topeka Chapter is active, recruits well and has solid leadership. They are classified green.
- The CAPT Dilworth Chapter is active but struggling with recruiting and is changing leadership. They are classified yellow.
- The Austin Chapter is active but struggles with recruiting. They are classified Yellow.
- The Houston Chapter has the typical aging issues, recruiting difficulties and attendance problems with the distances and traffic in that city. They are classified yellow.
- The North Texas Chapter has just changed leadership and has new energy to apply. They are able to recruit. They are classified yellow.
- The San Antonio Chapter has new leadership that is in transition. They have not recruited anyone this year. They are classified red.
- The Ft. Hood Chapter has solid leadership, has done an outstanding job with a new memorial there at Ft Hood but they have not recruited anyone this year. They are classified red.
- The Wichita Chapter is in trouble for several reasons. They do want to right the ship but are slow in making the necessary corrections. Clearly, they need help. They are classified Red.
- The Dallas Veterans Day Parade is the largest in Texas. Region VIII continues its solid support of that parade, providing sixteen Companions on the planning committee, with most coming from the Dallas Chapter.

Other Comments.

- It has been a personal and professional pleasure to work with two dedicated, caring and competent Region Commanders, i.e., LTC Pat Widner, USA (Ret), and Major Bob Williams, USAF (Ret). They maintained focus on the goals and objectives assigned and followed the requirements outlined in our Preamble. I thank them for their noteworthy efforts and results.
- Clearly, the Order-wide, major challenge for us has and continues to be recruiting. Somehow trying to figure out how to implement whatever processes, procedures and/or sweat equity it takes to

change the declining membership in our unique Order is the challenge. Lots of things have been discussed, tried, discussed, tried and tried again. We have yet to master the challenge. For that/those reasons, I am at the point where I feel we must get down in the fox holes with those chapters that for whatever reason cannot find a way to recruit even one new companion in a given year. So, the Tiger Team Concept is my effort to get caring, qualified Companions down with those struggling chapters and stay with them until they "get it." It is my intent to implement this initiative in my two oversight regions. It is also my intent to bring enough information to the EXCOM this August to discuss this matter in some detail and see if there is interest in taking this Order-wide. In fairness to the Tiger Team members who sign up for this duty, we should find a way to reimburse them for their travel expenses, i.e., gas and meals. I hope to approach the Hann-Buswell Chapter for information on submitting grants from each Region to fund Regional Tiger Teams. Keep in mind we are only talking about chapters classified "red" that need Tiger Team presence.

- It has also been both a personal and professional pleasure to serve the MOWW in leadership capacities, this past year as a VCINC. Attending chapter meetings, region conferences, presenting awards, speaking at YLCs as well as participating in outreach programs, has put me in contact with some very dedicated, hardworking, productive Companions.
- As was the case last year, the single most noticeable issue is the need for our chapters to encourage more of their Companions to step forward and become dedicated, hardworking, productive companions and add value to the Order as we strive each year to meet the assigned strategic goals and outreach program requirements. Hopefully, our individual as well as our collective dedication and efforts will spread to others who will want to do what is necessary to grow this outstanding organization once again.
- Thanks to our CINC for his steady leadership and encouragement to achieve.

FOR THE GOOD OF THE ORDER

CHARLES S. CHAMBERLIN, USA (Ret)
Vice Commander-in-Chief, MOWW

VCINCDRHARTMAN | ANNUAL REPORT

General.

- My oversight responsibilities included Regions I, III and V, and the Historical Archives Committee. Other assignments included membership on the Magazine Committee, the Financial Working Group and the *ad hoc* Convention Planning Committee.
- I attended three excellent region conferences: two conducted by Region I and one by Region III. I regret I was unable to attend an equally fine conference by all accounts in Region V, which unfortunately was held the same weekend in May as the Meade Chapter's Massing of the Colors.

Region I. LTC Dennis Christo, USA (Ret), Commanding. (Please see the Region I Report elsewhere in this book.)

- Region I has 7 chapters: MG (Bvt) Chamberlain (ME); Cape Cod (MA); Greater Boston (MA); Worcester (MA); Granite State (NH); Narragansett Bay (RI), and; Green Mountain (VT).
- Through April 2018, the Region was 1 short of meeting its overall region recruiting goal of 13, although four of the seven chapters had not recruited any new members.
- All chapters met the IRS filing requirements for the year.
- As of April 2018, Region I was one of four regions in the Order to reach 100% of its CINC Solicitation goal.
- The Region continues to support MOWW programs in the State of Connecticut through a former member of a now closed chapter (with the assistance of the other region chapters), a very laudable effort—and one that could perhaps be mirrored in other areas where chapters have closed.
- All chapters participated in outreach efforts with JROTC, SROTC, Boy Scouts and Girl Scouts. Several chapters conducted essay contests, which enhances patriotic education among area youth. This is also an activity that could be utilized by others. The chapters of the Region support the New England YLC at Norwich University, which had two sessions this year.
- Companions of the region participate in many veteran commemoration activities on our national holidays.

Region III. LTC Michael Wilgen, USA (Ret), Commanding. (Please see the Region III Report elsewhere in this book.)

- Region III has 5 chapters: Wilmington (DE); New Jersey (NJ); COL Roosevelt (NY); Philadelphia (PA), and; a GEN Ridgeway-Pittsburg (PA).
- All chapters have recruited at least one new member, and 4 of the 5 chapters have met or exceeded their annual goals.
- All chapters met the IRS filing requirements for the year.
- The New Jersey Chapter continues to struggle with the problem of its members being scattered throughout the state and, as a result, the challenges of identifying a suitable site at which to hold regular meetings.
- All chapters participated in outreach efforts with JROTC, SROTC, Boy Scouts and Girl Scouts. The region strongly supports the multi-day YLC at the Freedoms Foundation at Valley Forge, PA.

Region V. CAPT Fred Massey, USN (Ret), Commanding. (Please see the Region V Report elsewhere in this book.)

- Region V has 8 active chapters: Atlanta, Augusta, Columbus and Brig Gen Scott (all in GA); Columbia and GEN Westmoreland Chpaters in SC; Knoxville and Memphis Chapters in TN. The Savannah Chapter (GA) was disestablished in this operating year.
- The region also has an inactive chapter—the BG Ryder in NC—which the Region commander is struggling to resurrect. To CAPT Massey’s great credit, he refuses to give up on this chapter and continues to work on a plan for its revival.
- Five of the 8 chapters met or exceeded their recruiting goals as of April; one chapter is almost there. Two chapters have not recruited any new members.
- Several of the region’s chapters have struggled with meeting the IRS reporting requirements in recent years. Two of the chapters are in the process of re-establishing their tax-exempt status.
- Each of the active chapters strongly supported the Order’s various outreach efforts during the year.

The leadership in each of these regions consists of strong, dedicated and patriotic Companions. These officers support and assist the chapters in their regions, to continue to improve and to meet the Order’s goals and objectives to the best of their ability. The Order’s business in these regions is in very capable hands.

FOR THE GOOD OF THE ORDER

ROBERT F. HARTMAN III, CDR, USN (Ret)
Vice Commander-in-Chief, MOWW

VCINCPT MITCHELL | ANNUAL REPORT

It has been an honor to serve the Order as VCINC for my second year. I have had the chance to meet and talk with many of you across the country and found that there are many exciting activities at many chapters as well as challenges.

REGION VI

- Region VI was hit in September with hurricanes Irma and Maria, which did major damage to many areas of both Florida and Puerto Rico. Puerto Rico was slower to recover but the Chapter is back at work and moving forward.
- Chapters have been doing their scouting awards and JROTC/ROTC awards across the region and May brings most of the Law and Order Program recognitions/speakers. Several conference calls and emails were shared throughout the year.
- The Region Conference is scheduled for June 21, 2018, which is after the submission of this annual report. I will be attending this meeting. Elections will take place at this meeting. Due to the hurricanes in the fall, no region conference was held.
- The region chapters are working on a joint venture with several other VSOs to plan a golf tournament in October 2018 which will raise money for a veteran's memorial. They hope to dedicate the memorial for Veterans Day 2018.
- Thanks to the leadership of LTC Charles R. Conover as Region Commander and LTC Jorge Mas, GSO, for their assistance, as well as Department Commanders LTC Henry Adams (FL) and LTC Ramon Negron (PR) for responding and sharing information. Thanks also to GSO Jorge L. Mas for his assistance.

REGION XIII

- Region XIII is under the continued leadership of Captain Michael Halpin for his third year as Region Commander. He has continued to work alongside Department of the Rio Grande Commander LTC Gregg Geisler to get the Albuquerque Chapter up and functioning under the direction of a new chapter commander and to keep the Santa Fe Chapter operational.
- The Great Salt Lake Chapter remains a struggling chapter in the region and steps are being taken for chapter closure following the death of the Chapter Commander, LTC Daniel Hudson. With the assistance of Region XIII, efforts were made to continue JROTC/ROTC awards in April/May 2018.
- I was able to attend the Fall Region Meeting in Phoenix, AZ, along with CINC Col Gibson.
- I visited the Mesilla Valley Chapter for a couple of meetings to discuss membership and functioning of that chapter. I was also able to attend the Mesilla Valley Chapter's ROTC/JROTC Dinner which is under the continuing leadership of Captain Walter Baker. Best wishes to Captain Baker as he recovers from recent surgery.
- I attended the Region XIII Region Spring Conference in April in conjunction with the El Paso Chapter's Massing of the Colors. Of course, I also attended many other functions in my home Chapter of El Paso, TX, under the leadership of Chapter Commander LTC Pauline Ballesteros.
- Thanks to the leadership of Captain Mike Halpin; Rio Grande Department Commander LTC Gregg Giesler; Dept. of Arizona Commander Lt Col Marlon Ruiz and; Rocky Mountain Department Commander COL Barrie Town for their assistance this year. Thanks also to GSO Lt Col Marlon Ruiz for his ongoing assistance in his multiple roles. Congratulations to him on his election as the incoming Region XIII Commander for 2018-2019.

In closing, it has been a privilege to serve you for this past year.

FOR THE GOOD OF THE ORDER

PAULA R. MITCHELL, CPT, Ed.D, USAR (Ret)
Vice Commander-in-Chief, MOWW

CS BRIGGENMORRILL | ANNUAL REPORT

MOWW, INC., ANNUAL AUDITS AND IRS FILINGS

1. In accordance with the MOWW Bylaws, the audited financial statements and a copy of MOWW, Inc.'s, electronic 2017 IRS Form 990 submission are at Enclosures 1 and 2, respectively. The audited financial statements cover the year ended 31 Dec 17 and the six-months ended 31 Dec 16, i.e., the "Stub Year." As is normal, these audits included MOWW, Inc.'s, investment portfolio. These audits were conducted by an independent firm of auditors comprised of Certified Public Accountants (CPAs) specializing in non-profit organizations.
2. The audits cited above are complete. Both were clean audits (i.e., unqualified opinions), which are audit reports issued when an auditor determines that each of the financial records provided by the business is free of any misrepresentations. There were no material deficiencies or significant discrepancies. In sum, MOWW, Inc.'s, fiscal management is on a solid footing, which continues a beneficial tradition of eight consecutive years.

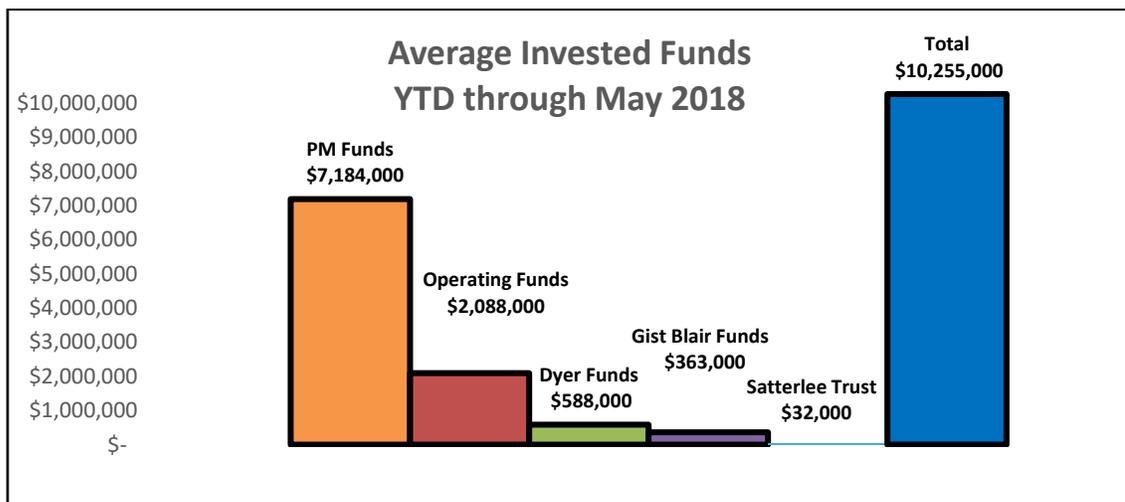
MOWW, INC., FISCAL MANAGEMENT

1. Business Performance. This section refers to the Order's Fiscal Year. The Statement of Financial Position, the Statement of Financial Activities and the Statement of Cash Flows are the three key financial statements that report the cash generated and spent during a specific period of time (i.e. a month, quarter or year). These financial exhibits are reviewed monthly by the Chief of Staff and the contract financial staff. They are also reviewed quarterly during the Quarterly Financial Review (QFR) by the Chief of Staff and the Treasurer General, Co-Chairs, Financial Working Group (FWG), and the FWG members, i.e., the Chairman of the Board of Trustees, the Senior Vice Commander-in-Chief and the Assistant Treasurer General. Last, they are also discussed as needed with the CINC, and addressed in a summary way when presenting the proposed annual MOWW, Inc., budget to the EXCOM for the EXCOM's approval of the budget in December, annually.
 - a. Statement of Financial Position. The Statement of Financial Position, often called the Balance Sheet, is a financial statement that reports the assets, liabilities and equity of a company on a given date. In other words, it lists the resources, obligations and ownership details of a company on a specific day. This financial exhibit reveals operating cash continues to be strong and higher than 2017 due to the late 2017 receipt of the balance of MOWW, Inc.'s share of the prior cycle's P&M Dividend (which it took in increments), as well stronger performance than this time last year in MOWW Store sales.
 - b. Statement of Financial Activities. The Statement of Financial Activities, also called an Income Statement, shows the nonprofit organization's income and expenses for a specific period of time. The report reflects the changes to an organization's net assets resulting from income and expenses that occur during the current fiscal year.
 - 1) In the five months into Fiscal Year 2018, revenue is ahead of budget in all areas save for "Other Income," i.e., "other non-CINC Solicitation donation income," which is down less than \$1K. All areas except Building Costs are a bit ahead, as are some convention expenditures that were not anticipated this early. For FY 2018 through May, the Order had a slight gain (\$103K) in its investment portfolio. This gain was offset by annually-planned transfers from investments to pay P&M Dividends and fund operations.
 - 2) In monitoring our investment balances and activity, we consider both cash-basis activities (e.g., realized gains, dividends and interest and market gains) and unrealized gains and losses in our portfolio value—in the near-, mid- and long-term. The cash-basis activity is a good indicator of our ability to fund operations and disburse PM dividends in the near term, while market value changes give us intelligence on our mid- and long-term prospects for funding the Order.

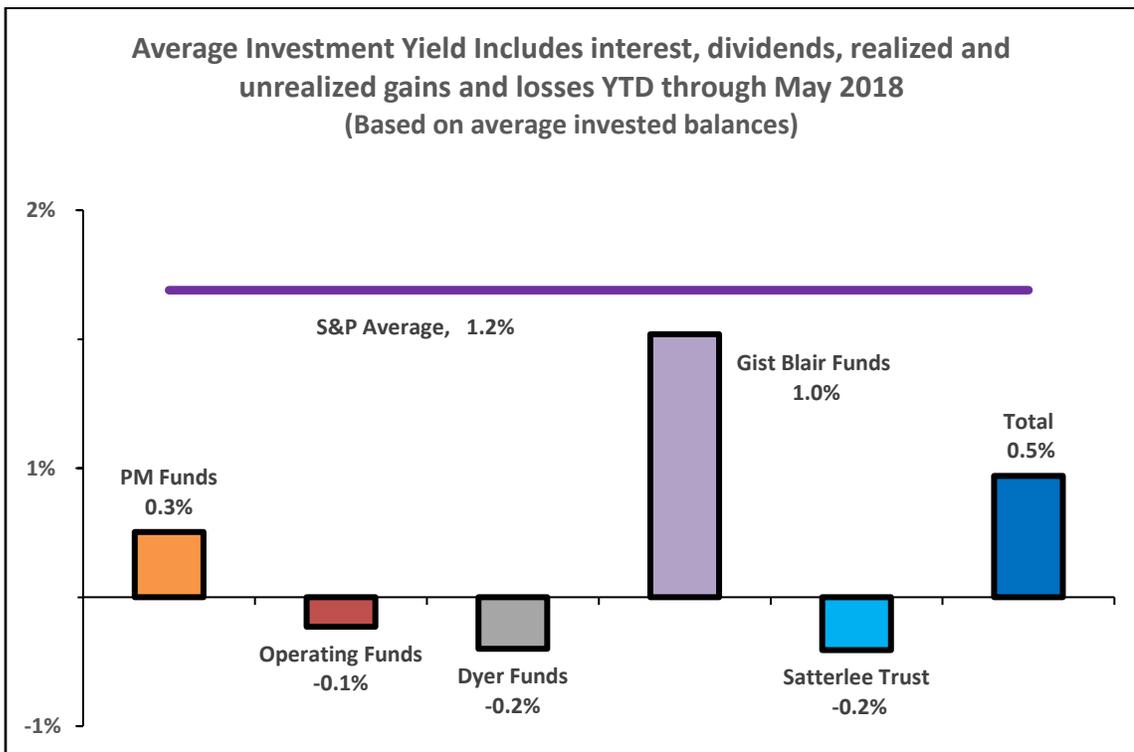
- 3) Historically, the Order’s focus has been more near-term. This year (FY 2018) especially marks the beginning of a more comprehensive and abiding look at all three periods, with reporting as required. We anticipate that improving trends will continue. Happily, Net Operating Revenue is 9% above budget, with the better-than-projected revenue more than making up for the higher expenditures.
 - c. The Statement of Cash Flows. The Statement of Cash Flows, also called the Cash Flow Statement, summarizes the amount of cash and cash equivalents entering and leaving MOWW, Inc. By measuring how well MOWW, Inc., manages its cash position, it shows how well MOWW, Inc., generates cash to pay its debt obligations and fund its operating expenses. In that regard, Net Operating Revenue is currently on track to finish the Fiscal Year ahead of budget. However, as with the Statement of Activities, investment performance and their projected returns will be monitored as market conditions change.
2. Online Intuit QuickBooks™. In early 2017, we converted from a server-based accounting system to an online accounting system. This move saved the Order over \$1,000 last FY and provided cost avoidance in subsequent years, e.g., FY 2018. This conversion allows remote access to accounting records for our outsourced finance team, e.g., to review records when they are not on site, which facilitates timely responses to management inquiries, etc. Our operations and finance teams work well together to achieve this seamless, effective, end-to-end process management and execution on behalf of the Order and its Companions.
3. Accounting Workpapers and Financial Reports. After the accounting system change, we automated our financial reports to improve consistency, accuracy and timeliness. We continue improving the format and content of internal financial workpapers. This automation and improvement has enabled us to reduce the monthly accounting closeout cycle by one day—an almost 50% reduction.
4. Financial Dashboard. During FY 2018, development and testing began on a Financial Dashboard to serve as a tool for the professional staff, the Financial Working Group and ultimately the EXCOM to complement existing GAAP-compliant financial exhibits (e.g., The Statement of Financial Position, the Statement of Financial Activities and the Statement of Cash Flows) with executive-level, graphic financial presentations. We anticipate completing Dashboard 1.0 this Fiscal Year.

MOWW, INC., INVESTMENT PORTFOLIO

1. This section refers to the MOWW Fiscal year. In broad terms, we are obligated to consider near-, mid- and long-term fiscal performance, trends and planning considerations. The unrealized market loss of \$123K through May 2018 has decreased our overall investment yield to approximately .5% YTD. On a positive note, April and May both saw positive yields after negative performance in February and March. We are hopeful that this trend will continue.



2. As earlier stated, cash-basis investment performance (e.g., realized sales, interest, investments, dividends, and realized gains and losses) is just one area of recurring interest. We also monitor both cash-basis and market value investment performance in the near-, mid- and long-term.
3. We are developing automated, standard and repeatable, investment portfolio charts and reports that will enhance our ability to better discern investment performance, trends, decision outcomes and more. Underpinning this is the development of a formally articulated investment strategy, a need highlighted two years ago by a CINC-sponsored, *ad hoc* committee.
4. We are grateful to the MOWW, Inc., Board of Trustees for facilitating the national organization’s professional staff being able to access MOWW, Inc.’s, investment fund statements online vs. the former practice of having to rely on snail-mailed paper statements. This online access facilitates more rapid monthly close-outs, analysis and reporting of investment performance.

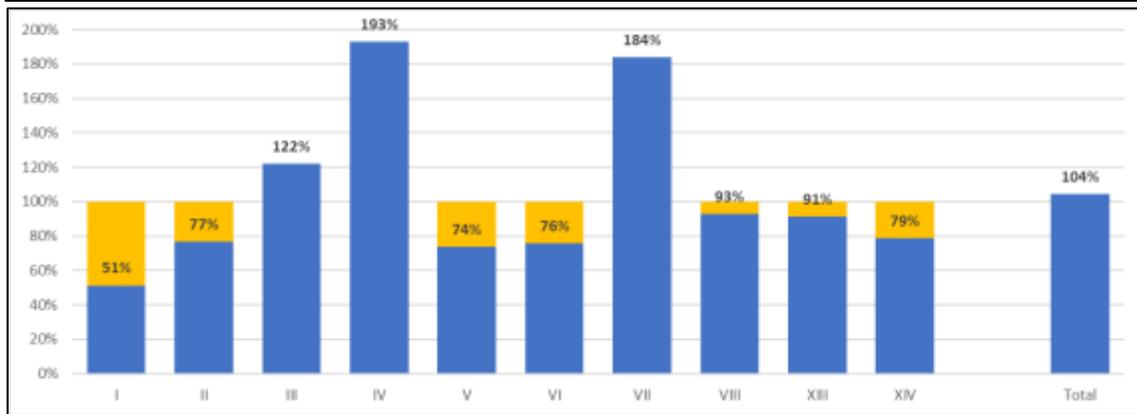
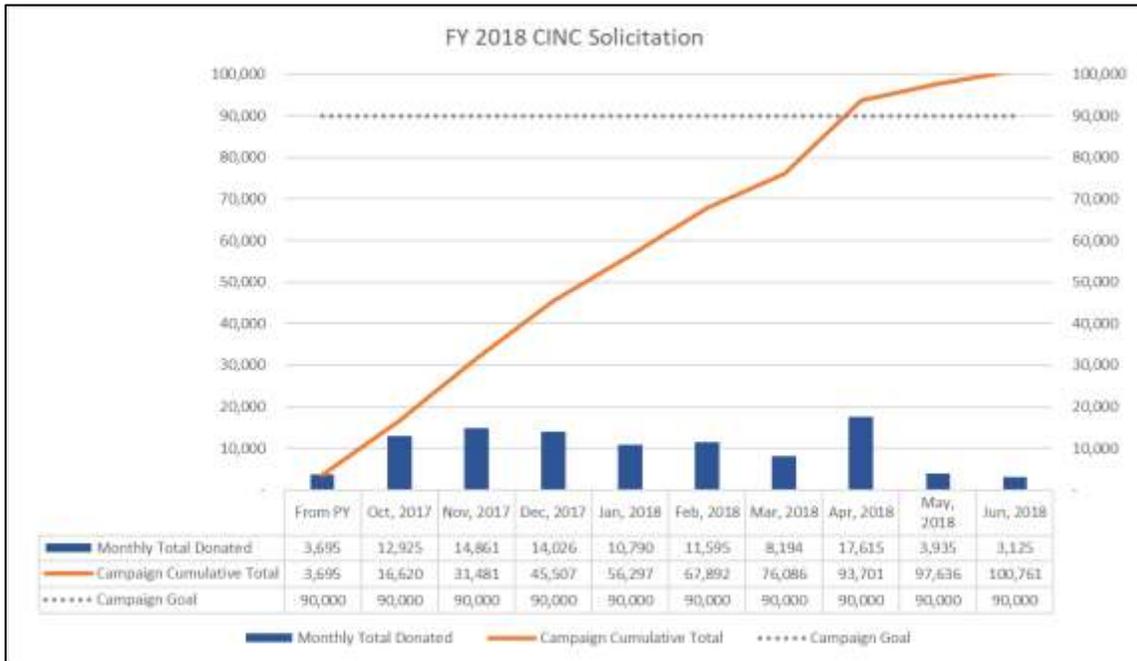


OPERATING YEAR (OY) 2017 CINC SOLICITATION

1. We upgraded and automated our tracking of the CINC Solicitation donations (gifts), enabling timelier and more user-friendly reports and analytic data. Donations are entered into the automated database daily—with our heaviest donation workload historically being from October to April, although workload in other months is steady. This continuous improvement initiative resulted in reports being immediately available to management without data pulls by finance staff.
2. OY 2017 CINC Solicitation Status (as of 31 May 18). Most important, every Companion’s donation—from the smallest to the largest, and whether the donation was one-time or recurring—is appreciated and put to very good use supporting the mission of The Military Order of the World Wars. As of 31 May 18, 769 generous Companions donated \$100,761, well exceeding the \$90,000 goal—the most successful CINC Solicitation in MOWW’s history. Thanks to all those great Companions who donated, to those who donated more than once, to those who donated greatly, to Regions III, IV and VII for clearly exceeding their region goal, and to CINC Col Gibson, who

personally led the charge and provided donation leadership by example. All donations, large and small, are hugely appreciated. Thank you all!

- CINC Solicitation donors are listed at Enclosure 2 to CINC Col Gibson’s Annual Report. Overall donation results are shown in the chart immediately below. Regions donations received vs. their region goals are seen in the chart below that.



ONLINE FINANCIAL & MEMBER SERVICES

- Requests to MOWW. This online bequest form was upgraded with the following language:

BEQUEST TO MOWW

Create a personal legacy and guarantee that like you, future generations will benefit from the service-based outreach that you and other Companions provided to our nation, its communities, and the veterans and youth of our great country.

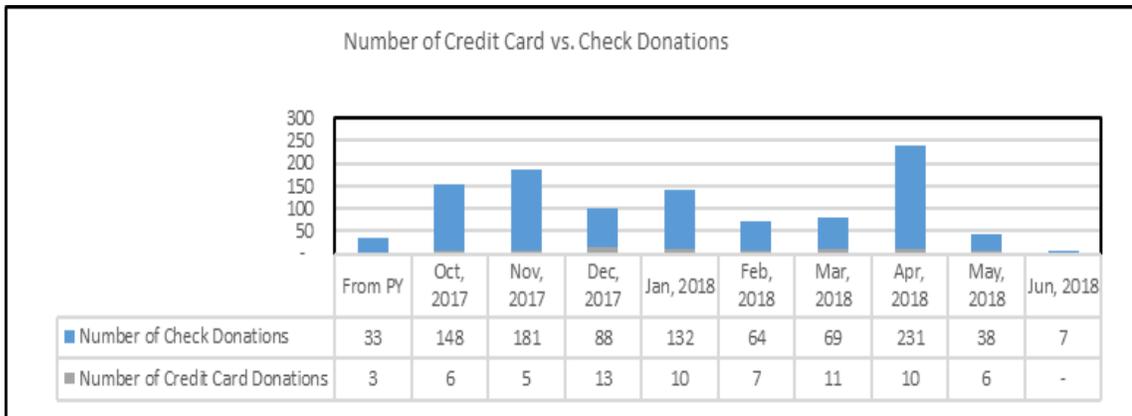
Name The Military Order of the World Wars, Inc., on your beneficiary designation forms.

INCLUDE A BRIEF STATEMENT IN YOUR WILL OR TRUST

SAMPLE BEQUEST LANGUAGE:

"I devise and bequeath [percentage of my estate or residue, specific dollar amount, or property] to The Military Order of the World Wars, Inc., Alexandria, Virginia, Tax ID #53-0109990."

2. Online Dues Payments & Donations. Due to investments in software enhancements, Companions can now pay dues and make donations (CINC Solicitation and general donations) online using the MOWW website and their credit card—a first in MOWW’s history. The sole exception to this new online capability involves initial membership applications which require a membership application with original applicant and sponsor signatures to jointly verify the applicant’s veteran/officer status bonafides based on IRS decisions affecting VSOs. However, that signed application now includes space to annotate credit card information so applicants can pay for their membership by that means—even for the initial membership. Unfortunately, these convenient, online capabilities remain little used.



3. MOWW Store.
 - a. The MOWW Store has already achieved \$63,000 in sales (May 2018) vs. a full FY 2018 forecast of \$77,000, suggesting FY 2018 sales are on pace to exceed forecasts. Order to receipt performance remains at a week or less—with priority shipment visibility of orders via USPS Tracking® and UPS Tracking.

- b. MOWW Outreach Service Medal. Maj Robert Williams (then the Chair, MOWW Scouting Committee) worked with the headquarters staff to develop the award criteria and secure the EXCOM approval of the MOWW Outreach Service Medal earlier (RIGHT), which is now available on in the MOWW Store.



- c. MOWW Youth Merit Medal. IPCINC COL Le Grande proposed and the MOWW EXCOM approved the establishment of a Youth Merit Medal (FAR RIGHT). We designed and produced the medal. The accompanying certificate was designed, is in production and it will soon be available in the MOWW Store. Its purpose is to develop America’s future leaders by motivating and encouraging youth by recognizing their outstanding performance in leadership or citizenship activities in their school, community or youth organizations. The medal may be presented to youth, 18 years or less, exclusive of those eligible for ROTC or JROTC medals, and/or BSA Eagle, BSA Quartermaster, BSA Summit and GSA Gold Award Recognition Certificates. Chapter commanders and Youth Leadership Conference (YLC) directors approve this award. There is no limit to the number of these medals that may be awarded each year; however, no individual will be awarded the medal more than once. Chapters and YLCs are to keep records of recipients, purpose and date of award.



MOWW STRATEGIC PLAN (2016-2019)

1. General. The Order has an admirable Strategic Plan with five excellent Strategic Goals, realistic Strategies enabling each Strategic Goal, and operationalized Desired Outcomes for each Strategic Goal. These things, when combined with the existing GAAP-compliant fiscal exhibits covered earlier, could be central components to a comprehensive governance system. This section refers to the MOWW Operating Year.
 - a. Strategic Goals 1-5, Desired Outcomes. Each Strategic Goal's "Desired Outcomes" (in total, there are 24 Desired Outcomes) summarize the Order's top operational objectives.
 - b. These things are not generally tracked or reported, which makes insufficient use of the Strategic Plan, impacts the Order's understanding of its current status and trends, and affects operational progress in activities the Strategic Plan states are central to achieving its Vision, i.e., "To be a Preeminent United States Veteran Service Organization." Additionally, these Desired Outcomes are often not part of command or committee objectives or tracked activities.
2. Strategic Goal 1, Veteran Recruiting. (Note: Hereditary member issues are not addressed here.)
 - a. Commissioned, flight and warrant officers of the seven uniformed services are eligible for MOWW membership, i.e., current, retired or former officers of the United States Army, United States Marine Corps, United States Navy, United States Air Force, United States Coast Guard, United States Public Health Service Commissioned Corps, and the National Oceanic and Atmospheric Administration Commissioned Officer Corps.
 - b. However, from an IRS perspective, MOWW's veteran members are those officer or enlisted veterans of the five uniformed services that make up the United States Armed Forces, i.e., the United States Army, United States Navy, United States Air Force, United States Marine Corps, and the United States Coast Guard. At least 75 percent of MOWW's members must be past or present members of the United States Armed Forces.
 - c. Currently, commissioned and warrant officer veterans comprise only 76% of MOWW's membership. Even adding the small number of enlisted veteran members who are on the rolls as hereditary members by virtue of the MOWW Constitution's provisions, the Order remains at 76%. One percent is an insufficient margin to appropriately protect the Order's IRS non-profit Veteran Service Organization status—especially given the Order's membership trends since 1987. Measurably improving that situation, e.g., numerically increasing MOWW's veteran member population to 80% of its total living membership, is something the Order should pursue as part of a documented recruiting strategy, which it needs.
3. Strategic Goal 1, Recruiting and Retention.
 - a. Membership Management. In this Operating Year, the national organization's headquarters staff began providing the suite of membership management documents listed below to every commander and Companion via the MOWW website to aid the Order's efforts to achieve Strategic Goal 1. First, we changed the Quarterly Region Report (QRR) to a Monthly Region Report (MRR) to provide commanders and chapters more frequent updates to their recruiting and end strength standings to support chain of command leadership actions (ENCL 3). To get feedback on the utility of these products, we asked each of the ten region commanders for feedback on their region's use of the items listed below. Four commanders (40%) responded to this survey and those responding said they and their subordinate commanders found these products useful and routinely used them. Based on the strength of this limited feedback, we will continue providing them.

- 1) MOWW Member Roster (data a/o the last business day of each week). Updated weekly.
 - 2) Monthly Region Report (MRR) | OY 2017 YTD (data a/o the last business day of the prior full month). Updated monthly.
 - 3) Monthly SG-1 Recruiting Performance | OY 2017 YTD (data a/o the last business day of the prior full month). Updated monthly.
 - 4) Monthly New Member Rosters | OY 2017 YTD (data a/o the last business day of the prior full month). Updated monthly.
 - 5) Monthly Overdues & Renewals Pending | OY 2017 YTD (data a/o the last business day of the prior full month). Updated monthly.
 - 6) Monthly Wrong Address List | OY 2017 YTD (data a/o the last business day of the prior full month). Updated monthly.
 - 7) Non-Renewing RM/HRMs OY 2017 YTD (data a/o the last business day of the prior full month). Updated Monthly.
 - 8) CINC Solicitation Status | OY 2017 YTD--8 May 18. Updated as required.
 - 9) FY 2017 Tax Compliance Status. Updated as required.
 - 10) New Companion Welcome Letter (SAMPLE). Provided in Microsoft Word.doc format so chapters may edit it to local chapter needs.
- b. Strategic Goal 1 requires the Order's Companions to "...annually increase Companion participation in chapter activities." However, this measurable SG-1 objective is not tracked.
- 1) As of May 2018, the Order's 95 standard chapters had 610 Companions with "Wrong Addresses." Consequently, these Companions cannot be contacted, involved in chapter activities or renewed if Regular Members (RM/HRM). The chain of command should take steps to research the correct addresses so those Companions ("Lost Patrols") are brought back into the fold, become involved in chapter activities and help reduce the Order's overreliance on multi-hatting. To make progress in this area, we are pursuing an initiative to have an organization research the current addresses of all "Wrong Addresses." However, in the meantime chapters should continue their efforts to do the same for their chapter members in that category.
 - 2) In addition, the Order has 102 non-renewals (May 2018), i.e., Companions who decided to leave the Order. To address this loss, we began publicizing those lost members as indicated in Paragraph 3.a. above so the affected chapters could take steps to recover them as contributing members of the chapters (see "Non-Renewing RM/HRMs OY 2017 YTD" above.) Together, these "Wrong Address" and non-renewal "Lost Patrols" represent over 700 lost Companions—10% of the Order. If the Order were able to recover even half of that number—a number greater than this Operating Year's recruiting objective of 268—it would be a much-needed achievement.
 - 3) Last, as of May 2018, the Order lost approximately 293 Companions to their passing—a sad fact, but one that has no bearing on the Order's ability to successfully achieve the SG-1 recruiting objective annually. More to the point, the Order has never expected any chapter to predict or avoid such losses as a Companion's passing as that would be both unrealistic and unreasonable. However, chapters can recruit. Unfortunately, as of May 2018, 30 of 95 MOWW

chapters (32%) recruited no one—a topic frequently discussed in EXCOM sessions. These inactive chapter recruiting programs drove an unaffordable recruiting opportunity cost of 79 new members.



4. Strategic Goal 3, Raise MOWW's Local and National Publicity.

- a. Chesapeake (VA) Mayor's Commission on Veterans Affairs. The Mayor's Commission has a clever but simple way to publicize veterans' events through the use of a "business card" as seen on the right. It is clear as to the event, location and date, and is convenient to distribute and use. Such a mechanism could be used to publicize chapter meetings, Massings of the Colors, Youth Leadership Conferences, etc.



- b. National D-Day Memorial (Bedford, VA). This memorial (<https://www.dday.org/>), dedicated by then President George W. Bush, is a national war memorial located in Bedford, VA, but its scope is international. It has a unique but simple publicity feature which chapters could employ locally. The Memorial permits the Order of the Purple Heart to install reserved parking signs for Purple Heart Medal recipients. MOWW chapters could locally sponsor comparable parking signs at selected locations designated as "Veteran Parking" that display the MOWW emblem and local chapter contact information.

4. Strategic Goal 5, Promote Companion, Chapter and Community Recognition.

- a. Gold Patrick Henry (GPH) Medals. This year, PCINC COL Le Grande recommended and the EXCOM added the Immediate Past Commander-in-Chief to the list of executive National Officers who may award a Gold Patrick Henry Medal. The EXCOM is also considering a Council of Area Commander (CAC) proposal to increase the number of GPH Medals that may be presented by VCINCs. If approved by the EXCOM, it should be put in place before FY 2018 begins, i.e., before January 2019.
- b. All 147 region, department and chapter commanders may nominate a Companion to receive a National Citation. In OY 2017, only 35 of 147 possible National Citations (24%) were submitted. This breaks down to six of 10 (60%) region commanders who nominated, four of 42 (10%) department commanders who nominated and 25 of 95 (26%) of chapter commanders who nominated Companions for this honor. Historical data follows: 2011 (34 presented); 2012 (29 presented); 2013 (49 presented), 2014 (53 presented), 2015 (29 presented), 2016 (35 presented) and 2017 (35 presented).

THE OFFICER REVIEW®

1. *The Officer Review®* In FY 2017, the magazine was held at four issues a year due to FY 2017 MOWW, Inc., budget constraints. However, in Dec 17 the EXCOM-approved the FY 2018 MOWW, Inc., budget, which permitted increasing the issue count from four annual issues to six bi-monthly issues. In addition, the layout was modernized and we received laudatory reviews from within and without of the Order.
2. We are coordinating with the Patriotic Education Committee to implement a stand-alone, annual, 24-page YLC publication in FY 2019 in lieu of a "YLC issue" of *The Officer Review®*. This new, annually-recurring publication will be included in the MOWW, Inc.'s FY 2019 budget proposal that will be presented to the EXCOM in Dec 18. This YLC-unique issue is intended for advertising and promotional purposes to support YLC student recruitment by providing it to parents of prospective students, school counselors and other educators, etc. (It is not intended to be a YLC handout given to students attending any YLC.) This initiative should also increase visibility of the Order's YLCs which, in recent years, have declined in number.

3. *The Officer Review*® magazine enjoys good support in the “Chapters in Action” area, though broader chapter representation (submissions) from all regions is needed. Even more, increased support is needed from Companions nationwide in regularly submitting feature articles, committee and program updates, and senior leader perspectives.

OY 2017 BG BULTMAN CHAPTER OUTREACH	
JROTC Medal of Merit Set, Certificate & Folder	44
JROTC Certificate, Ribbon Bar & Folder	61
ROTC Medal of Merit Set, Certificate & Folder	87
• Gold	29
• Silver	29
• Bronze	29
ROTC Ribbon Bar, Certificate & Folder	3
• Gold	1
• Silver	1
• Bronze	1
BSA Eagle Scout Recognition Certificate	112
BSA Summit Award Recognition Certificate	1
BSA Quartermaster Award Recognition Certificate	1
GSUSA Gold Award Recognition Certificate	99
TOTAL PRESENTED	408

BG BULTMAN CHAPTER (AT LARGE)

1. BG Bultman Chapter (At-Large). This at-large chapter continues providing responsive support to ROTC and Scouting Programs across the continental United States, and in the Pacific and European theaters. Due to chapter closures, dormancy and “chapters in crisis,” the BG Bultman Chapter is providing increasing support to uncovered or partially-covered areas, e.g., Utah, the Carolinas, the central and northeast United States, and overseas. We see this trend continuing.
2. The chapter also supports the Distinguished Service Award, the National Commander Award, Gold Patrick Henry Awards, and the MOWW neck decorations for the CINC and the IPCINC, promotional, etc., materials, and other areas of MOWW activity.

CLOSING COMMENTS

1. “Bravo Zulu” to all Companions who hold offices of command and committee program responsibility, and to the many Companions who provide day-to-day support of MOWW’s chapter management and outreach mission requirements. Particular appreciation goes to those Companions who simultaneously serve in several if not many positions, and who continue to be dedicated to serving the nation, it’s people and their communities.
2. The Past Commanders-in-Chief also deserve our special appreciation as they continue to inspire and guide. Despite having risen through the MOWW “ranks” position-wise over many years, to include holding the highest MOWW leadership position as the Commander-in-Chief of our Order, they continue to serve brilliantly without fanfare after achieving that distinction in leadership roles ranging from chapter commander positions to YLC Program management. Kudos to all PCINCs.
3. Last, I commend the Order’s small but talented headquarters staff, which is dedicated to serving the Order and its Companions via performance excellence with accountability for results. They are:

MOWW EMPLOYEES
 Mrs. Sunny Alley (MOWW Store)
 Mrs. Hankins (Membership)

MOWW CONTRACT SUPPORT
 Mrs. Beruff (*The Officer Review*®)
 Mrs. Meyer/Mrs. Ferrara, CPA (Finance) | Part-time

Together, these consummate professionals are a selfless and collaborative team that benefits from Cross Utilization Training, multi-skilling and documented process management with continuity documents. In short, they are exceptional professionals and supportive friends to all Companions.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brigadier General, USAF (Ret)
 Chief of Staff, MOWW

Enclosures:

1. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16
2. Electronic IRS Fm 990 (2017), “Return of Organizational Exempt from Income Tax”
3. Monthly Region Report (Recruiting and End Strength), May 2018

Encl. 1. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16



THE MILITARY ORDER OF THE WORLD WARS, INC.*
 455 NORTH LEE STREET
 ALEXANDRIA, VIRGINIA 22304-2308

8 May 2018

FROM: HQ MOWW/CS

SUBJECT: Audited Financial Statements & 2017 IRS Form 990

TO: MOWW EXCOM MOWW, Inc. Board of Trustees MOWW, Inc., Financial Working Group

1. In accordance with the MOWW Bylaws, copies of MOWW, Inc.'s, audited financial statements and a copy of its electronic 2017 IRS Form 990 submission are provided at Enclosures 1 and 2, respectively. These audits include MOWW, Inc.'s, investment portfolio. The audited financial statements cover the year ended 31 Dec 17 and the six-months ended 31 Dec 16, i.e., the "Stub Year." As previously proposed at MOWW Convention and approved during the convened, quorum-compliant, General Staff meeting, this change was due to MOWW, Inc., changing its fiscal year from 1 Jul through 30 Jun of the following year to 1 Jan through 31 Dec of each year. This beneficial change aligned MOWW, Inc.'s, fiscal year with its investment portfolio's business year. MOWW, Inc.'s next audit (for FY 2018) will start on/about Jan 19.
2. These audits were conducted by an independent firm of auditors comprised of Certified Public Accountants (CPAs) specializing in non-profit organizations. After over three months, the subject audits are complete. Both audit periods resulted in clean audits. A clean audit (i.e., an unqualified opinion) is an audit report issued when an auditor determines that each of the financial records provided by the business is free of any misrepresentations. There were no material deficiencies or significant discrepancies. In sum, MOWW, Inc.'s, fiscal management is on a solid footing, which continues a happy tradition of eight consecutive years.
3. These audits above were especially notable as MOWW, Inc., went from a modified-cash basis of accounting (its historic practice) to an accrual basis of accounting (an improved practice) coincident with the change in fiscal year—all in conformance with generally accepted accounting principles (GAAP). GAAP is a set of rules that encompass the details, complexities and legalities of business and corporate accounting. The Financial Accounting Standards Board (FASB) uses GAAP as the foundation for its comprehensive set of approved accounting methods and practices. Accrual accounting is an accounting method that measures the performance and position of a company by recognizing economic events regardless of when cash transactions occur. The general idea is that economic events are recognized by matching revenues to expenses (the matching principle) at the time in which the transaction occurs rather than when payment is made or received. This method allows the current cash inflows/outflows to be combined with future expected cash inflows/outflows to give a more accurate picture of a company's current financial condition.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III
 Brigadier General, USAF (Retired)
 Chief of Staff & COO, MOWW, Inc.*

Enclosures:

1. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16
2. IRS Fm 990 (2017), "Return of Organization Exempt From Income Tax"

VETERAN AFFAIRS | YOUTH LEADERSHIP | ROTC AWARDS | SCOUT RECOGNITION | NATIONAL & FEDERAL SCOUTS PROGRAMS | LAW & CRIME PROGRAMS

MOWW.MOWW.ORG

Encl. 1.

THE MILITARY ORDER OF THE WORLD WARS
AUDITED FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2017 and
SIX MONTHS ENDED DECEMBER 31, 2016

GOVERNMENT & NON-PROFIT AUDIT GROUP, PLC
Certified Public Accountants
Chantilly, Virginia

THE MILITARY ORDER OF THE WORLD WARS

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Notes to Financial Statements	7-14

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Government & Non-Profit Audit Group, PLC

Certified Public Accountants

P.O. Box 220111 • Charlottesville, Virginia 22903
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INDEPENDENT AUDITOR'S REPORT

To the General Staff of
The Military Order of the World Wars
Alexandria, VA

We have audited the accompanying financial statements of The Military Order of the World Wars (a not-for-profit organization), which comprises the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities and cash flows for the year ended December 31, 2017 and the six months ended December 31, 2016, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Military Order of the World Wars as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the year ended December 31, 2017 and the six months ended December 31, 2016 in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter**Change to Accrual Basis of Accounting**

Effective July 1, 2016 the Order changed its basis of accounting from the modified cash basis to the accrual basis, which is in accordance with accounting principles generally accepted in the United States of America. See Note 7 for the impact of this change. Our opinion is not modified with respect to this matter.

Government & Non-Profit Audit Group, PLLC

Certified Public Accountants
Chantilly, Virginia

May 3, 2018

Encl. 1. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

THE MILITARY ORDER OF THE WORLD WARS
STATEMENT OF FINANCIAL POSITION
December 31, 2017

ASSETS	General Operating Fund	Perpetual and Memorial Fund	Operational Fund	Endowment Fund	Admiral Dyer Memorial Trust Funds	Other Funds	Total All Funds
Current Assets							
Cash and cash equivalents	\$ 301,798	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301,798
Investments	-	7,428,110	364,913	1,696,442	605,250	386,195	10,480,910
Due to / due from	(47,433)	80,543	-	6,870	-	-	-
Inventory	106,426	-	-	-	-	-	106,426
Prepaid expenses	8,330	-	-	-	-	-	8,330
Total Current Assets	<u>369,141</u>	<u>7,488,653</u>	<u>364,913</u>	<u>1,703,312</u>	<u>605,250</u>	<u>386,195</u>	<u>10,997,464</u>
Property and Equipment							
Land	127,423	-	-	-	-	-	127,423
Building	371,761	-	-	-	-	-	371,761
Website	18,667	-	-	-	-	-	18,667
Furniture and equipment	108,445	-	-	-	-	-	108,445
	626,296	-	-	-	-	-	626,296
Less accumulated depreciation and amortization	(384,276)	-	-	-	-	-	(384,276)
Total Property and Equipment	<u>242,020</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>242,020</u>
Total Assets	<u>\$ 611,161</u>	<u>\$ 7,488,653</u>	<u>\$ 364,913</u>	<u>\$ 1,703,312</u>	<u>\$ 605,250</u>	<u>\$ 386,195</u>	<u>\$ 11,139,484</u>
LIABILITIES AND NET ASSETS							
Liabilities							
Accounts payable	\$ 27,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,164
Accrued interest	12,944	-	-	-	-	-	12,944
Dividends payable	-	498,568	-	-	-	-	498,568
Deferred dues	-	1,487,228	-	-	-	-	1,487,228
Total Current Liabilities	<u>49,653</u>	<u>1,985,796</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,035,441</u>
Net Assets							
Unrestricted	559,593	3,482,857	364,913	1,703,312	-	-	8,110,674
Temporarily restricted	1,916	-	-	-	385,250	369,695	756,861
Permanently restricted	-	-	-	-	220,000	16,500	236,500
Total Net Assets	<u>561,509</u>	<u>3,482,857</u>	<u>364,913</u>	<u>1,703,312</u>	<u>605,250</u>	<u>386,195</u>	<u>9,104,035</u>
Total Liabilities and Net Assets	<u>\$ 611,161</u>	<u>\$ 7,488,653</u>	<u>\$ 364,913</u>	<u>\$ 1,703,312</u>	<u>\$ 605,250</u>	<u>\$ 386,195</u>	<u>\$ 11,139,484</u>

The accompanying notes are an integral part of these financial statements.

3

Encl. 1. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

THE MILITARY ORDER OF THE WORLD WARS
STATEMENT OF FINANCIAL POSITION
December 31, 2016

ASSETS	General Operating Fund	Perpetual and Memorial Fund	Operational Fund	Endowment Fund	Admiral Dyer Memorial Trust Fund	Other Funds	Total All Funds
Current Assets							
Cash and cash equivalents	\$ 47,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,133
Investments	-	7,504,326	142,703	1,484,715	561,567	298,796	9,982,107
Due to / due from	(41,925)	35,655	-	6,870	-	-	-
Inventory	118,215	-	-	-	-	-	118,215
Prepaid expenses	4,612	-	-	-	-	-	4,612
Total Current Assets	128,035	7,539,981	142,703	1,491,585	561,567	298,796	10,162,667
Property and Equipment							
Land	127,423	-	-	-	-	-	127,423
Building	371,761	-	-	-	-	-	371,761
Website	18,667	-	-	-	-	-	18,667
Furniture and equipment	108,445	-	-	-	-	-	108,445
	626,296	-	-	-	-	-	626,296
Less accumulated depreciation and amortization	(364,573)	-	-	-	-	-	(364,573)
Total Property and Equipment	361,723	-	-	-	-	-	361,723
Total Assets	\$ 389,758	\$ 7,539,981	\$ 142,703	\$ 1,491,585	\$ 561,567	\$ 298,796	\$ 10,423,790
LIABILITIES AND NET ASSETS:							
Liabilities							
Accounts payable	\$ 20,293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,293
Accrued leave	15,246	-	-	-	-	-	15,246
Dividends payable	-	430,124	-	-	-	-	430,124
Deferred dues	-	1,619,418	-	-	-	-	1,619,418
Total Current Liabilities	35,539	2,049,542	-	-	-	-	2,085,081
Net Assets							
Unrestricted	331,498	5,489,839	142,703	1,491,585	-	-	7,475,625
Temporarily restricted	2,721	-	-	-	341,567	282,296	626,584
Permanently restricted	-	-	-	-	220,000	16,500	236,500
Total Net Assets	354,219	5,489,839	142,703	1,491,585	561,567	298,796	8,338,700
Total Liabilities and Net Assets	\$ 389,758	\$ 7,539,981	\$ 142,703	\$ 1,491,585	\$ 561,567	\$ 298,796	\$ 10,423,790

The accompanying notes are an integral part of these financial statements.

4

THE MILITARY ORDER OF THE WORLD WARS
STATEMENTS OF ACTIVITIES

	For the Year Ended December 31, 2017				For the Six Months Ended December 31, 2016			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues and Support:								
Interest and dividends	\$ 646,082	\$ 96,280	\$ -	\$ 742,362	\$ 272,005	\$ 22,556	\$ -	\$ 294,561
Contributions	201,766	-	-	201,766	44,157	-	-	44,157
Merchandise sales	75,510	-	-	75,510	19,151	-	-	19,151
Membership dues	27,173	-	-	27,173	9,670	-	-	9,670
Other	8,980	10,359	-	19,339	73	2,721	-	2,794
Net assets released from restrictions, Authorized expenditures and fees	12,101	(17,181)	-	-	4,900	(4,900)	-	-
Total Revenues and Support	971,612	\$ 96,758	-	1,026,300	340,860	20,077	-	370,017
Expenses:								
Salaries and payroll taxes	205,872	-	-	205,872	109,494	-	-	109,494
Chapter PMI dividend distribution	297,555	-	-	297,555	430,131	-	-	430,131
Officer Retiree	79,995	-	-	79,995	32,823	-	-	32,823
Professional fees	71,410	-	-	71,410	46,102	-	-	46,102
Cost of merchandise sold	45,858	-	-	45,858	8,082	-	-	8,082
Information technology	32,277	-	-	32,277	17,643	-	-	17,643
Facility infrastructure	21,751	-	-	21,751	16,333	-	-	16,333
Headquarters office expense	20,831	-	-	20,831	7,499	-	-	7,499
Depreciation	18,709	-	-	18,709	10,711	-	-	10,711
Convention expense	14,864	-	-	14,864	17,297	-	-	17,297
Bank fees	11,466	-	-	11,466	3,357	-	-	3,357
Postage	14,774	-	-	14,774	6,113	-	-	6,113
Awards	13,765	-	-	13,765	9,428	-	-	9,428
Youth leadership conference and training	11,364	-	-	11,364	-	-	-	-
Subsistence	11,082	-	-	11,082	7,223	-	-	7,223
Insurance	8,933	-	-	8,933	745	-	-	745
Meetings	4,332	-	-	4,332	2,881	-	-	2,881
Employee benefits	2,787	-	-	2,787	4,402	-	-	4,402
Trademark	2,527	-	-	2,527	-	-	-	-
Travel	1,696	-	-	1,696	2,812	-	-	2,812
Total Expenses	903,324	-	-	903,324	744,178	-	-	744,178
Change in net assets before unrealized and realized gain(loss) on investments and Temporal and Memorial Fund contributions	68,288	\$ 4,758	-	123,026	(384,713)	20,077	-	(174,138)
Unrealized gain(loss) on investments	268,303	79,519	-	445,476	(109,237)	31,649	-	(138,042)
Realized gain(loss) on sales of investments	22,108	-	-	22,108	501,304	(128)	-	500,976
Temporal and Memorial Fund contributions	174,713	-	-	174,713	85,233	-	-	85,233
Change in Net Assets	635,989	130,277	-	765,226	22,386	51,384	-	73,900
Net Assets at Beginning of Year - as revised	2,471,623	820,584	236,510	3,238,709	7,437,041	579,190	236,500	8,209,731
Net Assets at End of Year	\$ 3,107,612	\$ 950,861	\$ 236,510	\$ 3,294,983	\$ 7,459,427	\$ 630,574	\$ 236,500	\$ 8,239,901

The accompanying notes are an integral part of these financial statements.

Encl. 1. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

THE MILITARY ORDER OF THE WORLD WARS
STATEMENTS OF CASH FLOWS

	For the Year Ended December 31, 2017	For the Six Months Ended December 31, 2016
Cash Flows from Operating Activities		
Change in net assets	\$ 765,326	\$ 73,978
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation	19,703	10,711
Unrealized (gain)/ loss on investments	(445,474)	138,092
Realized gain on sales of investments	(22,108)	(500,976)
Changes in operating assets and liabilities:		
Decrease in inventory	11,789	1,634
Increase in prepaid expenses	(3,718)	(4,612)
Increase in accounts payable	6,871	568
(Decrease)/increase in accrued leave	(2,302)	1,376
Increase in dividends payable	68,444	413,210
Increase in deferred grants	9,545	-
Decrease in deferred dues	(132,190)	(64,182)
Net cash provided by operating activities	<u>275,886</u>	<u>69,799</u>
Cash Flows from Investing Activities		
Purchases of property and equipment	-	(10,262)
Purchases of investments	(5,939,220)	(1,392,505)
Proceeds from sale of investments	<u>5,917,999</u>	<u>1,346,835</u>
Net cash used in investing activities	<u>(21,221)</u>	<u>(55,932)</u>
Change in cash and cash equivalents	254,665	13,867
Cash and cash equivalents, beginning of year	<u>47,133</u>	<u>33,266</u>
Cash and cash equivalents, end of year	<u>\$ 301,798</u>	<u>\$ 47,133</u>

The accompanying notes are an integral part of these financial statements.

6

THE MILITARY ORDER OF THE WORLD WARS

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – Organization and Summary of Accounting Policies

The Military Order of the World Wars (the "Order") is a patriotic, non-partisan organization of commissioned and warrant officers currently or formerly on active duty who have served honorably in the Armed Forces of the United States of America. Former officers in the Great War founded the Order in 1919. Members in good standing must personally recommend all applicants for membership. There are 98 chapters (96 standard, 2 At-Large) throughout the country with current membership at 18,492 (includes living and deceased perpetual members). The Order's primary sources of funds are from contributions and investment income.

Chapters of the Order have been established based on geographical areas. The Chapters have their own legal identity, governance and tax status. Thus, the activities of the Chapters are not reflected in the financial statements of the Order.

The following is a summary of significant accounting policies followed in the preparation of these financial statements:

- (a) **Basis of Accounting** – The Order prepares its financial statements in accordance with generally accepted accounting principles, which involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.
- (b) **Basis of Presentation** – The Order is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As of December 31, 2017 and 2016 the Order had \$756,861 and \$626,584 in temporarily restricted net assets and \$236,500 and \$236,500 in permanently restricted net assets, respectively.
- (c) **Support and Revenue Recognition** – Contributions received and unconditional promises to give are measured at their fair values and are reported as increases in unrestricted, temporarily restricted, or permanently restricted net assets, depending on the existence and/or nature of any donor restrictions.

Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in temporarily restricted or permanently restricted net assets, depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions. Donor restricted contributions whose restrictions are met in the same reporting period are reported as unrestricted support.

- (d) **Cash and Cash Equivalents** – The Order considers substantially all highly liquid investments with an initial maturity of three months or less when purchased to be cash equivalents.
- (e) **Inventory** – Inventory consists of insignias and supplies available for resale or use in future periods. Inventory is stated at the lower cost or market, using the first-in, first-out method.

THE MILITARY ORDER OF THE WORLD WARS

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

NOTE 1 – Organization and Summary of Accounting Policies (continued)

- (f) **Use of Estimates** – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.
- (g) **Income Taxes** – The Order is a not-for-profit organization incorporated in the District of Columbia and is exempt from Federal income taxes under Section 501(c)(19) of the Internal Revenue Code. However, the Order is subject to taxes on its unrelated business activities. Such activities did not result in taxable income for the year ended December 31, 2017 and the six months ended December 31, 2016.
- (h) **Property and Equipment** – Purchased property and equipment are recorded at cost for any item in excess of \$500. Contributed property and equipment is recorded at its fair market value on the date of contribution. Expenditures for maintenance and repairs are charged against income as incurred; betterments, which increase the value or materially extend the life of the related assets, are capitalized.

Depreciation and amortization expense is computed using the straight-line method over the estimated useful lives of the respective assets. The estimated useful lives are:

Website	3 years
Furniture and Equipment	5 to 7 years
Building and Improvements	15 to 40 years

- (i) **Investments** – Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the Statement of Financial Position. Investment income or loss (including gains and losses on investments, interest and dividends) is included in unrestricted net assets in the Statement of Activities unless the income or loss is restricted by donor or law.
- (j) **Uncertain Tax Positions** – As of December 31, 2017, the Order has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. The tax years subject to examination by the taxing authorities are the years ended June 30, 2014 through June 30, 2016, and the six months ended December 31, 2016.
- (k) **Concentration of Credit and Market Risk** – The Order occasionally maintains deposits in excess of federally insured limits. These items are identified as a concentration of credit risk requiring disclosure, regardless of the degree of risk. The risk is managed by maintaining all deposits in high quality financial institutions. The Order has not experienced any losses on its cash accounts.

The Order has significant investments in stocks, bonds, and mutual funds and is therefore subject to concentrations of market risk. Investments are made and monitored by the Order's Board of Trustees. Although the market value of investments is subject to fluctuations on a year-to-year basis, management believes the investment mix is prudent for the long-term welfare of the Order and its beneficiaries. See Note 2.

THE MILITARY ORDER OF THE WORLD WARS

**NOTES TO FINANCIAL STATEMENTS
(CONTINUED)**

NOTE 2 – Investments

Investments continue to be recorded at fair market value based on quoted prices in active markets for identical assets (level 1 inputs) and are comprised of the following as of December 31, :

	2017 2017 Cost	2017 Fair Market Value	2016 Cost	2016 Fair Market Value
Mutual Funds:				
Principal High Yield Fund	\$ 1,927,242	\$ 1,914,625	\$ 3,082,399	\$2,962,048
Principal Preferred Secs	1,287,668	1,280,368	-	-
Fidelity Advisor High Income Fund	1,187,600	1,249,998	2,210,706	2,068,821
Blackrock Equity Fund	1,012,948	1,077,659	884,447	935,340
Fidelity Advisor High Income Advantage Fund	829,930	912,909	1,249,887	1,590,286
Liberty All Star Equity Fund	792,254	893,686	594,853	550,410
Blackrock High Yield Fund	872,324	844,349	569,063	555,856
Eaton Vance Tax Dividend Income	482,906	522,420	74,839	73,944
Princo Income Strategy	482,545	472,576	-	-
Blackrock Global Fund	453,336	456,390	433,465	402,745
Blackrock Focus	341,750	383,709	150,007	149,021
Blackrock HI, SC OPP A	156,378	186,885	150,006	149,732
Blackrock MID CAP	179,821	159,247	150,015	146,707
CMA Money Fund	46,428	46,428	47,413	47,413
Gabelli Dividend and Income	21,731	26,219	21,731	22,445
Gabelli Global Small and Mid Cap Value Trust	437	484	1,333	1,187
Blackrock Large Cap	-	-	159,539	149,208
Stocks	68,607	48,558	248,124	186,944
Cash due from General Operating Fund	4,400	4,400	-	-
Total	\$10,148,325	\$10,480,910	\$10,027,849	\$9,992,107

NOTE 3 – Net Assets

Net assets are classified based upon the existence or absence of donor imposed restrictions. In order to account for limitations and restrictions on the use of resources available to the organization, the financial statements are prepared in accordance with the principles of fund accounting. Under these principles, resources are classified for accounting and reporting purposes into funds established according to their nature and purpose. The purpose of each fund within the net asset groups is as follows:

THE MILITARY ORDER OF THE WORLD WARS

**NOTES TO FINANCIAL STATEMENTS
(CONTINUED)**

NOTE 3 – Net Assets (continued)

Unrestricted

Undesignated

- General Operating Fund – represents net assets that are available for support of the Order's general operations.

Board Designated

- Perpetual and Memorial Fund – represents the unrestricted contributions received, to be held as corpus, in the memory of members of the Order. The income generated from the corpus is distributed as prescribed in the Bylaws for the general use of the National Headquarters and to support the chapters of the Order. The liability for dividend distributions payable to the chapters for the year ended December 31, 2017 and the six months ended December 31, 2016, were \$498,568 and \$430,124, respectively.
- Endowment Fund – represents unrestricted contributions received, to be held as corpus, with the related income generated from the corpus to be used for general operations to assist in meeting the operating budget of the National Headquarters.

Temporarily Restricted – represents earnings on permanently restricted net assets that are restricted for a specific purpose and funds restricted by the donor for a specific purpose for a specific purpose. A description of each fund within the net asset group is as follows:

- Admiral Dyer Memorial Trust Funds – represents the Dyer Magazine Fund and The Executive Committee Discretionary Fund. The Dyer Magazine Fund provides awards for excellence in writing, to members of the Order whose articles are published in the *Officer Review*.

The Executive Committee Discretionary Fund provides a perpetual trust for those purposes selected annually by the Executive Committee. The original contributions to these funds are held in perpetuity while their earnings are restricted for the purposes selected by the Executive Committee.

- Gist Blair Trust Fund – included in Other Funds, the fund was established to fund historical endeavors of the Order. The original contribution to this fund is held in perpetuity while the earnings are restricted for the purposes described above.
- Captain Satterlee Award Fund – included in Other Funds, the fund was established to provide awards for students in the Coast Guard Academy for excellence in the French language. The original contribution to this fund is held in perpetuity while the earnings are restricted for the purposes described above.
- Wilson B. Powell TUW Residuary Fund – included in General Operating Funds, the fund was established to provide awards for scholastic or citizenship programs in the state of New Jersey.

THE MILITARY ORDER OF THE WORLD WARS

**NOTES TO FINANCIAL STATEMENTS
(CONTINUED)**

NOTE 3 – Net Assets (continued)

As of December 31, 2017, and 2016, the nature of the Order's temporarily restricted net assets consists of the following:

	2017	2016
Admiral Dyer Memorial Trust Funds	\$385,250	\$341,567
Gist Blair Trust Fund	343,534	258,479
Captain Satterlee Award Fund	26,161	23,817
Wilson B Powell TUW Residuary Fund	1,916	2,721
Total Temporarily Restricted Net Assets	\$756,861	\$626,584

Net assets were released from donor restrictions by incurring expenses, satisfying the purpose or time restrictions specified by donors as follows:

	2017	2016
Wilson B Powell TUW Residuary Fund	\$11,364	\$ -
Gist Blair Trust Fund	737	-
Admiral Dyer Memorial Trust Funds	-	4,500
Captain Satterlee Award Fund	-	400
Total Released From Restriction	\$12,101	\$ 4,900

Permanently Restricted – represents contributions to be held in perpetuity. Original contributions received for the Admiral Dyer Memorial Trust Funds, Gist Blair Trust Fund and Captain Satterlee Award Fund, as described above, represents the permanently restricted corpus of each fund.

As of December 31, 2017, and 2016, the nature of the Order's permanently restricted net assets consists of the following:

	2017	2016
Admiral Dyer Memorial Trust Funds	\$220,000	\$220,000
Gist Blair Trust Fund	10,000	10,000
Captain Satterlee Award Fund	6,500	6,500
Total Permanently Restricted Net Assets	\$236,500	\$236,500

THE MILITARY ORDER OF THE WORLD WARS

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

NOTE 4 – Endowment Funds

The Order's endowment consists of eight (8) individual funds established for a variety of purposes. Its endowment includes both donor-restricted funds and funds designated by the General Staff to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the General Staff to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The General Staff of the Order has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Order classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Order in a manner consistent with the standard of prudence prescribed by SPMIFA. In accordance with SPMIFA, the Order considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Order, and (7) the Order's investment policies.

Investment Return Objectives, Risk Parameters and Strategies. The Order's investment decisions are made by a four member Board of Trustees. Based on these investment decisions and on the spending policies approved by the General Staff for endowment assets, the Order attempts to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution to cover the authorized expenditure from each fund, while growing the funds if possible. The Order expects its endowment assets, overtime, to produce an average rate of return of approximately 7% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investments assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Spending Policy. The Order has a policy for restricted endowments, of appropriating for distribution each year an amount not to exceed the prior year earnings from interest and dividends of the specific fund. In establishing this policy, the Order considered the long-term expected return on its investment assets, the nature and duration of the individual endowments funds, some of which must be maintained in perpetuity because of donor-restrictions, and the possible effects of inflation. The Order expects the current spending policy to allow its endowment funds to grow at a nominal, average rate of 4% annually. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts and investment return.

THE MILITARY ORDER OF THE WORLD WARS

**NOTES TO FINANCIAL STATEMENTS
(CONTINUED)**

NOTE 4 – Endowment Funds (continued)

Endowment net asset composition by type of fund as of December 31, 2017 is as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total Net Endowment Assets
General Staff-designated endowment funds	\$7,551,082	\$ -	\$ -	\$ 7,551,082
Donor-restricted endowment funds	-	756,861	236,500	993,361
Total Funds	\$7,551,082	\$756,861	\$236,500	\$ 8,544,443

Changes in endowment net assets as of December 31, 2017 are as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total Net Endowment Assets
Endowment net assets, beginning of the year	\$7,124,127	\$626,584	\$ 236,500	\$ 7,987,211
Contributions	46,928	10,559	-	57,487
Investment income	667,845	56,280	-	724,125
Net appreciation	369,935	75,339	-	445,274
Amounts appropriated for expenditures	(657,253)	(12,101)	-	(669,354)
Endowment net assets, end of year	\$7,551,082	\$756,861	\$ 236,500	\$ 8,544,443

Endowment net asset composition by type of fund as of December 31, 2016 is as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total Net Endowment Assets
General Staff-designated endowment funds	\$7,124,127	\$ -	\$ -	\$ 7,124,127
Donor-restricted endowment funds	-	626,584	236,500	863,084
Total Funds	\$7,124,127	\$626,584	\$236,500	\$ 7,987,211

Changes in endowment net assets as of December 31, 2016 are as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total Net Endowment Assets
Endowment net assets, beginning of the year	\$7,118,256	\$575,190	\$ 236,500	\$ 7,929,946
Contributions	21,048	2,721	-	23,769
Investment income	773,309	21,928	-	795,237
Net appreciation/(depreciation)	(169,737)	31,645	-	(138,092)
Amounts appropriated for expenditures	(618,749)	(4,900)	-	(623,649)
Endowment net assets, end of year	\$7,124,127	\$626,584	\$236,500	\$ 7,987,211

THE MILITARY ORDER OF THE WORLD WARS

NOTES TO FINANCIAL STATEMENTS (CONCLUDED)

NOTE 5 – Functional Costs

The costs of the Order's programs and activities have been summarized below on a functional basis, based upon management's estimates. Accordingly, certain costs have been allocated among the program and supporting services benefited. Program service and management and general expenses for the year ended December 31, 2017 and the six months ended December 31, 2016, are as follow:

Program services:	2017	2016
Conferences and Forums	\$632,322	\$587,772
Officer Review	<u>79,993</u>	<u>52,525</u>
Total Program services	712,315	640,297
Management and general	171,677	93,436
Fundraising	<u>19,332</u>	<u>10,442</u>
Total expenses	\$903,324	\$744,175

NOTE 6 – Lease Agreements

The Order has operating leases for office equipment with required annual payments totaling \$6,668, that expire at various dates through October 2018. The total lease expense for the year ended December 31, 2017 and the six months ended December 31, 2016, were \$8,836 and \$3,843, respectively.

The total minimum lease commitments for the year ending December 31, 2018 is \$4,803.

NOTE 7 – Restatement of Beginning Net Position

Effective July 1, 2016 the Order changed its basis of accounting from the modified cash basis to the accrual basis, which is in accordance with accounting principles generally accepted in the United States of America. As such, the financial statements report a decrease of the beginning total net asset balance in the amount of \$1,734,108.

The effect on fiscal year ended June 30, 2016 is as follows:

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>
Net assets as of June 30, 2016 as previously reported	\$9,187,149	\$575,190	\$236,500
Recognition of deferred perpetual and memorial dues	(1,683,600)	-	-
Recognition of accounts payable and accrued expenses	(33,594)	-	-
Recognition of perpetual and memorial dividends payable	<u>(16,914)</u>	<u>-</u>	<u>-</u>
Net assets as of June 30, 2016 as restated	\$7,453,041	\$575,190	\$236,500

NOTE 8 – Evaluation of Subsequent Events

The Order has evaluated subsequent events through May 3, 2018, the date which the financial statements were available to be issued.

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Encl. 2.

Form **990** OMB No. 1545-0047

Return of Organization Exempt From Income Tax
 Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
 * Do not enter social security numbers on this form as it may be made public.
 * Go to www.irs.gov/Form990 for instructions and the latest information.

2017
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

A For the 2017 calendar year, or tax year beginning **2017**, and ending **2017**

B Check if applicable:
 Address change
 Name change
 Initial return
 First return/terminated
 Amended return
 Reopening pending

C THE MILITARY ORDER OF THE WORLD WARS
435 NORTH LEE STREET
ALEXANDRIA, VA 22314

D Employer identification number
53-0109990

E Telephone number
(703) 683-4911

F Name and address of principal officer: BRIG GEN A B MORRILL III, USAF
SAME AS C ABOVE

G Gross receipts \$ 7,119,067

H Is this a group return for subsidiaries? Yes No
I (b)(6) (b)(7)(C) (b)(7)(D) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18) (19) (20) (21) (22) (23) (24) (25) (26) (27) (28) (29) (30) (31) (32) (33) (34) (35) (36) (37) (38) (39) (40) (41) (42) (43) (44) (45) (46) (47) (48) (49) (50) (51) (52) (53) (54) (55) (56) (57) (58) (59) (60) (61) (62) (63) (64) (65) (66) (67) (68) (69) (70) (71) (72) (73) (74) (75) (76) (77) (78) (79) (80) (81) (82) (83) (84) (85) (86) (87) (88) (89) (90) (91) (92) (93) (94) (95) (96) (97) (98) (99) (00)

J Website: WWW.MOWW.ORG

K Form of organization: Corporation Trust Association Other * **L** Year of foundation: **M** State of legal domicile:

Part I Summary

1 Briefly describe the organization's mission or most significant activities: TO PROMOTE PATRIOTISM.

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a) **3** **14**

4 Number of independent voting members of the governing body (Part VI, line 1b) **4** **14**

5 Total number of individuals employed in calendar year 2017 (Part V, line 2a) **5** **4**

6 Total number of volunteers (estimate if necessary) **6** **0**

7a Total unrelated business revenue from Part VIII, column (C), line 12 **7a** **0.**

7b Net unrelated business taxable income from Form 990-T, line 34 **7b** **0.**

	Revenue	
	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1b)	77,672.	423,196.
9 Program service revenue (Part VIII, line 2g)		
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	795,235.	724,470.
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	9,142.	29,622.
12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	882,050.	1,177,288.
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		
14 Benefits paid to or for members (Part IX, column (A), line 4)		
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	107,897.	208,659.
16a Professional fundraising fees (Part IX, column (A), line 11a)		
b Total fundraising expenses (Part IX, column (B), line 25) *		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	603,548.	648,777.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	711,445.	857,436.
19 Revenue less expenses. Subtract line 18 from line 12	170,605.	319,852.
20 Total assets (Part X, line 16)	Beginning of Current Year 10,426,059.	End of Year 11,339,484.
21 Total liabilities (Part X, line 26)	428,302.	2,035,449.
22 Net assets or fund balances. Subtract line 21 from line 20	9,997,757.	9,304,035.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here
 Signature of officer: BRIG GEN A B MORRILL III, USAF (RET)
 Title or print name and title: CHIEF OF STAFF, DIR

Paid Preparer Use Only
 Preparer's name: MARK J. RHODES, CPA
 Preparer's address: P.O. BOX 220111, CHANTILLY, VA 20153
 Preparer's phone: 703-631-1376
 Preparer's PTIN: P00734999

May the IRS discuss this return with the preparer shown above? Yes No

BAA For Paperwork Reduction Act Notice, see the separate instructions. 990 (2017) Form 990 (2017)

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Form 990 (2017) THE MILITARY ORDER OF THE WORLD WARS 53-0109990 Page 2

Part III Statement of Program Service Accomplishments
 Check if Schedule O contains a response or note to any line in this Part III

1. Briefly describe the organization's mission:
TO PROMOTE PATRIOTISM.

2. Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No
 If "Yes," describe these new services on Schedule O.

3. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No
 If "Yes," describe these changes on Schedule O.

4. Describe the organization's program service accomplishments for each of its three largest program services. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 632,322, including grants of \$) (Revenue \$)
SEE SCHEDULE O

4b (Code:) (Expenses \$ 79,993, including grants of \$) (Revenue \$)
THE ORDER PROVIDES MEMBERS WITH A SUBSCRIPTION OF THE MOWW MAGAZINE, "OFFICER REVIEW"

4c (Code:) (Expenses \$, including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)
 (Expenses \$, including grants of \$) (Revenue \$)

4e Total program service expenses 712,315

BAA TELAVIVA 1/20/17 Form 990 (2017)

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Form 990 (2017) THE MILITARY ORDER OF THE WORLD WARS		53-0109990	Page 3
Part IV Checklist of Required Schedules			
		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A		X
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(b) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III		X
6	Did the organization inure or confer any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	X	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable:		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX		X
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 17a? If 'Yes,' complete Schedule G, Part I (see instructions)		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III		X

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Form 990 (2017) THE MILITARY ORDER OF THE WORLD WARS		53-0109990	Page 4
Part IV Checklist of Required Schedules (continued)			
		Yes	No
20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H		X
	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III		X
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25a		X
	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I		
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes,' complete Schedule L, Part II		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
	a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV		X
	b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV		X
	c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I		X
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.		X
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Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

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Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V.

		Yes	No
1a	Enter the number reported in Box 3 of Form 1099. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <i>Note. If the sum of lines 1c and 2a is greater than 250, you may be required to e-file (see instructions).</i>	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
3b	If 'Yes,' has it filed a Form 990-T for this year? If 'No,' in line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
4b	If 'Yes,' enter the name of the foreign country: _____ <i>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).</i>		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
5c	If 'Yes,' to line 5a or 5b, did the organization file Form 8866-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
6b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
7a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		
7b	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		
7d	If 'Yes,' indicate the number of Forms 8282 filed during the year		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8879 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1038-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the sponsoring organization make any taxable distributions under section 4956?		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
10a	Initiation fees and capital contributions included on Part VIII, line 12		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter:		
11a	Gross income from members or shareholders		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? <i>Note. See the instructions for additional information the organization must report on Schedule O.</i>		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
13c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
14b	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O		

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	1a	14		
b	Enter the number of voting members included in line 1a, above, who are independent	1b	14		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a	X		
b	Each committee with authority to act on behalf of the governing body?	8b			X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.	9			X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No	
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organizer provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	12c		X
13	Did the organization have a written whistleblower policy?	13		X
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, compensation data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official.	15a		X
b	Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	15b		X
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed: **NONE**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. **SEE SCHEDULE O**

20 State the name, address, and telephone number of the person who possesses the organization's books and records: **THE ORDER 435 NORTH LEE STREET ALEXANDRIA VA 22314 703-683-4911**

BAA 7324919L 03/2017 Form 990 (2017)

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors
 Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hourly pay rate. List any hours for related services from other (2017 only)	(C) Position (do not check more than two boxes unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Grossed amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee			
(1) COL DAVID B GIBSON CHAIRMAN, EXCOM	2 0	X		X		0.	0.	0.	
(2) LTC JOHN H HOLLYWOOD VICECHAIR, EXCOM	5 0	X		X		0.	0.	0.	
(3) BGEN FREDERICK R LOPEZ DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(4) CDR ROBERT F HARTMAN III DIRECTOR, EXCOM	5 0	X				0.	0.	0.	
(5) LTC CHARLES S CHAMBERLIN DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(6) CPT PAULA R MITCHELL DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(7) LTC GEORGE J L WALKER DIRECTOR, EXCOM	7 0	X				0.	0.	0.	
(8) COL EARLE F LASSETER DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(9) LT COL DAVID L DUNLAP DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(10) COL ERWIN A BURTRICK DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(11) COL SHELDON A GOLDBERG DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(12) COL CLAY C LEGRANDE JR DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(13) LTC DAVID R TITUS DIRECTOR, EXCOM	2 0	X				0.	0.	0.	
(14) LTC MICHAEL C WILGEN DIRECTOR, EXCOM	2 0	X				0.	0.	0.	

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (all any hours for related organization same below should file)	(C) Position (Do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Officer	Director/Trustee	Key employee	Highest compensated employee	Former			
(15) BRIG GEN ARTHUR B. MORRILL, III CHIEF OF STAFF	60			X			97,600.	0.	0.
(16)	0								
(17)									
(18)									
(19)									
(20)									
(21)									
(22)									
(23)									
(24)									
(25)									
1 b Sub-total							97,600.	0.	0.
c Total from continuation sheets to Part VII, Section A							0.	0.	0.
d Total (add lines 1b and 1c)							97,600.	0.	0.
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization							0		

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual.	3	X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.	4	X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person.	5	X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

0

BAA SECTION 501(C)(3) Form 990 (2017)

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		(A)	(B)	(C)	(D)	
		Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512-514	
Form 990 (2017) THE MILITARY ORDER OF THE WORLD WARS 53-0109990 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII <input type="checkbox"/>						
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1 a				
	b Membership dues	1 b 27,173.				
	c Fundraising events	1 c				
	d Related organizations	1 d				
	e Government grants (contributions)	1 e				
	f All other contributions, gifts, grants, and similar amounts not included above	1 f 395,023.				
	g Net asset contributions included in lines 1a-fc	1 g \$				
	h Total. Add lines 1a-1f	423,196.				
Program Service Revenue	2 a	Business Code				
	b					
	c					
	d					
	e					
	f All other program service revenue					
	g Total. Add lines 2a-2f					
Other Revenue	3 Investment income (including dividends, interest and other similar amounts)	702,362.			702,362.	
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
	6 a Gross rents	(i) Real				
		(ii) Personal				
		b Less: rental expenses				
		c Rental income or (loss)				
	d Net rental income or (loss)					
	7 a Gross amount from sales of assets other than inventory	(i) Securities	5,917,999.			
		(ii) Other				
		b Less: cost or other basis and sales expenses	5,895,891.			
		c Gain or (loss)	22,108.			
	d Net gain or (loss)	22,108.	22,108.			
	8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a				
		b Less: direct expenses	b			
c Net income or (loss) from fundraising events						
9 a Gross income from gaming activities. See Part IV, line 19	a					
	b Less: direct expenses	b				
	c Net income or (loss) from gaming activities					
10 a Gross sales of inventory, less returns and allowances	a	75,510.				
	b Less: cost of goods sold	b 45,888.				
	c Net income or (loss) from sales of inventory	29,622.	29,622.			
11 a	Business Revenue	Business Code				
	b					
	c					
	d All other revenue					
	e Total. Add lines 11a-11d					
12 Total revenue. See instructions	1,177,258.	51,730.	0.	702,362.		

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

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Part IX Statement of Functional Expenses				
Section 501(c)(2) and 501(c)(9) organizations must complete all columns. All other organizations must complete column (A).				
Check if Schedule O contains a response or note to any line in this Part IX <input type="checkbox"/>				
Do not include amounts reported on lines 6b, 7b, 8b, 8c, and 10b of Part VII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.				
2 Grants and other assistance to domestic individuals. See Part IV, line 22.				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	97,600.			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0.			
7 Other salaries and wages	93,449.			
8 Pension plan accruals and contributions (include section 401(a) and 403(b) employer contributions)				
9 Other employee benefits	2,787.			
10 Payroll taxes	14,823.			
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	71,410.			
d Lobbying				
e Professional fundraising services. See Part IX, line 17.				
f Investment management fees				
g Other (if line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion	2,527.			
13 Office expenses	20,831.			
14 Information technology	32,277.			
15 Royalties				
16 Occupancy				
17 Travel	1,696.			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	34,490.			
20 Interest				
21 Payments to affiliates	297,455.			
22 Depreciation, depletion, and amortization	19,703.			
23 Insurance	8,955.			
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PRINTING AND PUBLICATIONS	79,293.			
b FACILITY INFRASTRUCTURE	21,751.			
c BANK FEES	18,456.			
d POSTAGE AND SHIPPING	14,778.			
e All other expenses	24,445.			
25 Total functional expenses. Add lines 1 through 24e.	857,436.			
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 96-2 (ASC 958-720).				

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Part X Balance Sheet			
Check if Schedule O contains a response or note to any line in this Part X <input type="checkbox"/>			
		(A) Beginning of year	(B) End of year
Assets	1 Cash -- non-interest-bearing	47,133.	1 301,798.
	2 Savings and temporary cash investments		2
	3 Prudges and grants receivable, net		3
	4 Accounts receivable, net		4
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(29) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6
	7 Notes and loans receivable, net		7
	8 Inventories for sale or use	120,484.	8 106,426.
	9 Prepaid expenses and deferred charges	4,612.	9 8,330.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 687,629.	
	b Less: accumulated depreciation	10b 365,609.	10c 242,020.
	11 Investments -- publicly traded securities	261,723.	11 10,480,910.
	12 Investments -- other securities. See Part IV, line 11	9,992,107.	12
	13 Investments -- program-related. See Part IV, line 11		13
	14 Intangible assets		14
15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (round equal line 34)	10,426,059.	16 11,139,484.	
Liabilities	17 Accounts payable and accrued expenses	35,519.	17 40,108.
	18 Grants payable		18
	19 Deferred revenue		19 1,496,773.
	20 Tax-exempt bond liabilities		20
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22
	23 Secured mortgages and notes payable to unrelated third parties		23
	24 Unsecured notes and loans payable to unrelated third parties		24
	25 Other liabilities (including federal income tax payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	392,781.	25 498,566.
	26 Total liabilities. Add lines 17 through 25	428,302.	26 2,035,449.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.		
	27 Unrestricted net assets	9,137,395.	27 8,110,674.
	28 Temporarily restricted net assets	623,862.	28 756,861.
	29 Permanently restricted net assets	236,500.	29 236,500.
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.		
	30 Capital stock or trust principal, or current funds		30
	31 Paid-in or capital surplus, or land, building, or equipment fund		31
	32 Retained earnings, endowment, accumulated income, or other funds		32
33 Total net assets or fund balances	9,997,757.	33 9,104,035.	
34 Total liabilities and net assets/fund balances	10,426,059.	34 11,139,484.	

BAA

Form 990 (2017)

TECHNICAL ASSISTANCE

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Form 990 (2017) THE MILITARY ORDER OF THE WORLD WARS 53-0109990 Page 12

Part XI Reconciliation of Net Assets
 Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,177,288.
2	Total expenses (must equal Part IX, column (A), line 25)	2	857,436.
3	Revenue less expenses. Subtract line 2 from line 1	3	319,852.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	9,997,757.
5	Net unrealized gains (losses) on investments	5	445,474.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	-1,659,048.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	9,104,035.

Part XII Financial Statements and Reporting
 Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a	X
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	X
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	2c	X
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3a	X

BAA Form 990 (2017)

TEAR HERE TO REMOVE

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

2017	FEDERAL WORKSHEETS		PAGE 1
CLIENT 8007	THE MILITARY ORDER OF THE WORLD WARS		53-0109990
5/08/18			06/22/AM
FORM 990, PART III, LINE 4E PROGRAM SERVICES TOTALS			
	PROGRAM SERVICES TOTAL	FORM 990	SOURCE
TOTAL EXPENSES	712,315.		
GRANTS	0.		0. PART IX, LINE 25, COL. B
REVENUE	0.		0. PART IX, LINES 1-3, COL. B 0. PART VIII, LINE 2, COL. A
FORM 990, PART IX, LINE 24E OTHER EXPENSES			
	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL
		(D) FUNDRAISING	
AWARDS	13,363.		
MEETING EXPENSE			
MISCELLANEOUS	11,082.		
SOLICITATION			
TOTAL	\$ 24,445.	\$ 0.	\$ 0. \$ 0.

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

<p>SCHEDULE D (Form 990)</p> <p><small>Department of the Treasury Internal Revenue Service</small></p> <p>Name of the organization</p>	<p>Supplemental Financial Statements</p> <p><small>* Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. * Attach to Form 990. * Go to www.irs.gov/Form990 for instructions and the latest information.</small></p>	<p><small>OMB No. 1545-0047</small></p> <p style="font-size: 24pt; font-weight: bold;">2017</p> <p><small>Open to Public Inspection</small></p> <p>Employer identification number</p>										
<p>THE MILITARY ORDER OF THE WORLD WARS</p>		<p>53-0109990</p>										
<p>Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.</p>												
	<p>(a) Donor advised funds</p>	<p>(b) Funds and other accounts</p>										
1. Total number at end of year												
2. Aggregate value of contributions to (during year)												
3. Aggregate value of grants made (during year)												
4. Aggregate value at end of year												
<p>5. Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>6. Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <input type="checkbox"/> Yes <input type="checkbox"/> No</p>												
<p>Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.</p>												
<p>1. Purpose(s) of conservation easements held by the organization (check all that apply):</p> <p><input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) <input type="checkbox"/> Preservation of a historically important land area</p> <p><input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure</p> <p><input type="checkbox"/> Preservation of open space</p>												
<p>2. Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.</p> <table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:70%;"></td> <td style="width:30%; text-align: center; border-bottom: 1px solid black;">Held at the End of the Tax Year</td> </tr> <tr> <td>a. Total number of conservation easements</td> <td style="text-align: center; border-bottom: 1px solid black;">2 a</td> </tr> <tr> <td>b. Total acreage restricted by conservation easements</td> <td style="text-align: center; border-bottom: 1px solid black;">2 b</td> </tr> <tr> <td>c. Number of conservation easements on a certified historic structure included in (a)</td> <td style="text-align: center; border-bottom: 1px solid black;">2 c</td> </tr> <tr> <td>d. Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register</td> <td style="text-align: center; border-bottom: 1px solid black;">2 d</td> </tr> </table>				Held at the End of the Tax Year	a. Total number of conservation easements	2 a	b. Total acreage restricted by conservation easements	2 b	c. Number of conservation easements on a certified historic structure included in (a)	2 c	d. Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2 d
	Held at the End of the Tax Year											
a. Total number of conservation easements	2 a											
b. Total acreage restricted by conservation easements	2 b											
c. Number of conservation easements on a certified historic structure included in (a)	2 c											
d. Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2 d											
<p>3. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year *</p>												
<p>4. Number of states where property subject to conservation easement is located *</p>												
<p>5. Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <input type="checkbox"/> Yes <input type="checkbox"/> No</p>												
<p>6. Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year *</p>												
<p>7. Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year * \$</p>												
<p>8. Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(b)(4)(B)(i) and section 170(b)(4)(B)(ii)? <input type="checkbox"/> Yes <input type="checkbox"/> No</p>												
<p>9. In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.</p>												
<p>Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.</p>												
<p>1. a. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII, the text of the footnote to its financial statements that describes these items.</p> <p>b. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:</p> <p>(i) Revenue included on Form 990, Part VIII, line 1 \$</p> <p>(ii) Assets included in Form 990, Part X \$</p>												
<p>2. If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:</p> <p>a. Revenue included on Form 990, Part VIII, line 1 \$</p> <p>b. Assets included in Form 990, Part X \$</p>												
<p>BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990. <small>GENERAL 10/11/17</small> Schedule D (Form 990) 2017</p>												

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Schedule D (Form 990) 2017 THE MILITARY ORDER OF THE WORLD WARS 53-0109990 Page 3

Part VII Investments – Other Securities. N/A
 Complete if the organization answered 'Yes' on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)		

Part VIII Investments – Program Related. N/A
 Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)		

Part IX Other Assets. N/A
 Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.)	

Part X Other Liabilities.
 Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) PM DIVIDENDS PAYABLE	498,568.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	498,568.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FFR 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII. SEE PART XIII

BAA 12-31-2017 Schedule D (Form 990) 2017

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Schedule D (Form 990) 2017 THE MILITARY ORDER OF THE WORLD WARS 53-0109990 Page 4

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements.....	1	1,668,650.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
	a Net unrealized gains (losses) on investments.....	2a	445,474.
	b Donated services and use of facilities.....	2b	
	c Recoveries of prior year grants.....	2c	
	d Other (Describe in Part XIII.) SEE PART XIII.....	2d	45,888.
	e Add lines 2a through 2d.....	2e	491,362.
3	Subtract line 2e from line 1.....	3	1,177,288.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
	a Investment expenses not included on Form 990, Part VIII, line 7b.....	4a	
	b Other (Describe in Part XIII.).....	4b	
	c Add lines 4a and 4b.....	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	1,177,288.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements.....	1	903,324.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
	a Donated services and use of facilities.....	2a	
	b Prior year adjustments.....	2b	
	c Other losses.....	2c	
	d Other (Describe in Part XIII.) SEE PART XIII.....	2d	45,888.
	e Add lines 2a through 2d.....	2e	45,888.
3	Subtract line 2e from line 1.....	3	857,436.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
	a Investment expenses not included on Form 990, Part VIII, line 7b.....	4a	
	b Other (Describe in Part XIII.).....	4b	
	c Add lines 4a and 4b.....	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	857,436.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X - FIN 48 FOOTNOTE

UNCERTAIN TAX POSITIONS - AS OF DECEMBER 31, 2017, THE ORDER HAD NO UNCERTAIN TAX POSITIONS THAT QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS. THE TAX YEARS SUBJECT TO EXAMINATION BY THE TAXING AUTHORITIES ARE THE SIX MONTHS ENDED DECEMBER 31, 2016, AND THE FISCAL YEARS ENDED JUNE 30, 2014 THROUGH 2016.

BAA

Schedule D (Form 990) 2017

REARXAL 08/18/17

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

Schedule D (Form 990) 2017 THE MILITARY ORDER OF THE WORLD WARS 53-0109990 Page 5
Part XIII Supplemental Information (continued)

SCHEDULE D, PART XI, LINE 2D
OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

COGS		\$	45,888.
	TOTAL	\$	<u>45,888.</u>

SCHEDULE D, PART XII, LINE 2D
OTHER EXPENSES AND LOSSES PER AUDITED F/S

COGS		\$	45,888.
	TOTAL	\$	<u>45,888.</u>

BAA

SCHEDULE D (Form 990) 2017

Enclosure 2. Electronic IRS Form 990 (2017), "Return of Organizational Exempt from Income Tax"

<p>SCHEDULE O (Form 990 or 990-EZ)</p> <p><small>Department of the Treasury Internal Revenue Service</small></p>	<p>Supplemental Information to Form 990 or 990-EZ</p> <p>Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. * Attach to Forms 990 or 990-EZ. * Go to www.irs.gov/Form990 for the latest information.</p>	<p><small>OMB No. 1545-0047</small></p> <p>2017</p> <p><small>Open to Public Inspection</small></p>
<p>Name of the organization THE MILITARY ORDER OF THE WORLD WARS</p>		<p>Employer identification number 53-0109990</p>
<p>FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS</p>		
<p>1. MOWW SERVES AMERICA'S YOUTH BY HOSTING YOUTH LEADERSHIP CONFERENCE (YLC) PROGRAMS THROUGHOUT THE UNITED STATES--AT NO COST TO HIGH SCHOOL STUDENTS ATTENDING. THESE STUDENTS RECEIVE PATRIOTIC EDUCATION ON LEADERSHIP IN A FREE SOCIETY, FREE ENTERPRISE SYSTEM CONCEPTS, PRINCIPLES OF DEMOCRACY, THE CONSTITUTION AND BILL OF RIGHTS, AND CIVIC RESPONSIBILITIES ASSOCIATED WITH PRESERVING AMERICAN RIGHTS AND FREEDOMS. STUDENTS ALSO DEVELOP SPEAKING, WRITING AND LEADERSHIP SKILLS, WHICH CONTRIBUTES TO THEM BEING BETTER CITIZENS AND FUTURE LEADERS.</p>		
<p>2. MOWW SPONSORS AWARDS PROGRAMS FOR RESERVE OFFICER TRAINING CORPS (ROTC) AND JUNIOR ROTC CADETS, THE BOY SCOUTS OF AMERICA AND THE GIRL SCOUTS OF THE USA.</p>		
<p>3. MOWW FORMALLY HONORS THOSE WHO EXCEL IN THE NATIONAL SECURITY, HOMELAND SECURITY, AND LAW AND ORDER ARENAS.</p>		
<p>4. MOWW HOSTS "MASSING OF COLORS" CEREMONIES IN CONJUNCTION WITH FLAG DAY, THE FOURTH OF JULY, MEMORIAL DAY AND VETERANS DAY AND SPONSORS VARIOUS VETERANS' PROGRAMS.</p>		
<p>5. MOWW MEMBERS LIVE BY THE MILITARY ORDER'S MOTTO, "IT IS NOBLER TO SERVE THAN TO BE SERVED."</p>		
<p>FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS</p>		
<p>A DRAFT OF THE FORM 990 WAS GIVEN TO THE CHIEF OF STAFF FOR REVIEW. ADDITIONS AND CORRECTIONS WERE MADE AS NECESSARY. THE FINAL 990 WAS GIVEN TO THE BOARD OF DIRECTORS.</p>		
<p>FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE</p>		
<p>THE MILITARY ORDER OF THE WORLD WARS' FORM 990 IS AVAILABLE ON THE GUIDESTAR WEBSITE. THE GOVERNING DOCUMENTS ARE AVAILABLE ON ITS WEBSITE AND THE FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST.</p>		
<p>BAA: For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2017)</p>		

MONTHLY REGION REPORT (MRR) - OF 2017 THRU MAY 2018

Region	CURRENT MEMBERSHIP (Cumulative 2017-2018)						REGISTRATION RESULTS (Cumulative 2017-2018)				REGISTRATION RESULTS (Cumulative 2017-2018)				CURRENT MEMBERSHIP (Cumulative 2017-2018)			
	PRE RECAVATED (Volunteer)	PRE RECAVATED (Professional)	PRE RECAVATED (Youth)	PRE RECAVATED (Total)	PRE RECAVATED (Total)	PRE RECAVATED (Total)	NEW MEMBERS (Volunteer)	NEW MEMBERS (Professional)	NEW MEMBERS (Youth)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	NEW MEMBERS (Total)	
REGION III																		
225. Richmond (M)	1	1	15	17	17	17	0	0	0	0	0	0	0	0	0	0	0	
226. Williamsburg (M)	117	117	49	166	166	166	2	2	2	2	2	2	2	2	2	2	2	
227. Norfolk (M)	4	4	13	17	17	17	0	0	0	0	0	0	0	0	0	0	0	
228. Chesapeake (M)	626	626	258	884	884	884	0	0	0	0	0	0	0	0	0	0	0	
229. Washington (M)	23	23	23	46	46	46	1	1	1	1	1	1	1	1	1	1	1	
REGION III TOTALS	772	772	318	1090	1090	1090	3	3	3	3	3	3	3	3	3	3	3	
REGION IV																		
000. General/Board (M)	105	105	243	348	348	348	2	2	2	2	2	2	2	2	2	2	2	
001. Hampton Roads (M)	42	42	21	63	63	63	1	1	1	1	1	1	1	1	1	1	1	
002. Mid State (M)	412	412	104	516	516	516	0	0	0	0	0	0	0	0	0	0	0	
003. New-Entry (M)	8	8	81	89	89	89	4	4	4	4	4	4	4	4	4	4	4	
004. Piedmont (M)	142	142	67	209	209	209	1	1	1	1	1	1	1	1	1	1	1	
005. Richmond (M)	28	28	53	81	81	81	0	0	0	0	0	0	0	0	0	0	0	
006. Shenandoah (M)	24	24	39	63	63	63	0	0	0	0	0	0	0	0	0	0	0	
007. Virginia Beach (M)	19	19	40	59	59	59	2	2	2	2	2	2	2	2	2	2	2	
008. Virginia Tidewater (M)	13	13	25	38	38	38	4	4	4	4	4	4	4	4	4	4	4	
REGION IV TOTALS	1,276	1,276	678	1,954	1,954	1,954	11	11	11	11	11	11	11	11	11	11	11	

MONTHLY REGION REPORT (MRR) - QY 2017 THRU MAY 2018

REGION V	CURRENT MEMBERSHIP (Cumulative 2017-2018)				2018 ACTING MEMBERS (Cumulative 2018)				2017 ACTING MEMBERS (Cumulative 2017)				CURRENT MEMBER LOSS (Cumulative 2017-2018)			
	REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	NEW REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)
Alabama (24 MRR)	182	13	23	30	1	4	1	1	4	4	1	1	3	0	0	0
Arizona (16 MRR)	256	10	248	216	2	2	1	1	1	1	1	1	1	0	0	0
California (24 MRR)	248	5	243	212	0	1	0	0	1	1	1	1	1	0	0	0
Florida (24 MRR)	208	15	8	23	0	3	0	0	3	3	3	3	3	0	0	0
Georgia (24 MRR)	314	8	62	65	0	0	0	0	0	0	0	0	0	0	0	0
Illinois (24 MRR)	31	10	43	59	0	0	0	0	0	0	0	0	0	0	0	0
Indiana (24 MRR)	228	2	63	65	0	0	0	0	0	0	0	0	0	0	0	0
Iowa (24 MRR)	60	7	48	55	0	3	0	0	3	3	3	3	3	0	0	0
Michigan (24 MRR)	216	11	53	70	1	3	0	0	3	3	3	3	3	0	0	0
REGION V TOTALS	1,079	86	608	714	5	17	1	1	17	17	17	17	17	4	4	4
REGION VI	CURRENT MEMBERSHIP (Cumulative 2017-2018)				2018 ACTING MEMBERS (Cumulative 2018)				2017 ACTING MEMBERS (Cumulative 2017)				CURRENT MEMBER LOSS (Cumulative 2017-2018)			
REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	NEW REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	REGISTRATION (YTD)	RENEWALS (YTD)	RE-REGISTRATION (YTD)	RE-REGISTRATION (YTD)	
Arkansas (16 MRR)	154	0	71	71	0	0	0	0	0	0	0	0	0	0	0	0
California (16 MRR)	133	18	83	58	2	2	1	1	1	1	1	1	1	0	0	0
Colorado (16 MRR)	115	0	51	76	0	0	0	0	0	0	0	0	0	0	0	0
Florida (16 MRR)	212	0	80	90	0	0	0	0	0	0	0	0	0	0	0	0
Georgia (16 MRR)	105	10	39	109	1	1	0	0	1	1	1	1	1	0	0	0
Illinois (16 MRR)	272	1	96	379	0	0	0	0	0	0	0	0	0	0	0	0
Iowa (16 MRR)	28	12	64	81	3	6	0	0	6	6	6	6	6	0	0	0
REGION VI TOTALS	1,145	48	517	566	6	8	1	1	8	8	8	8	8	1	1	1

MONTHLY REGION REPORT (MRR) - QY 2017 THRU MAY 2018

Region	CURRENT MEMBERSHIP (Members 2017 QY18)				REGULATORY RESULTS (QY18)				REGULATORY RESULTS (QY17 QY18)				CURRENT MEMBERSHIP (Members 2017 QY18)			
	RECEIVED (Members)	RELEASING (Members)	RELEASING (Members)	RELEASING (Members)	RECEIVED (Members)	RELEASING (Members)	RELEASING (Members)	RELEASING (Members)	RECEIVED (Members)	RELEASING (Members)	RELEASING (Members)	RELEASING (Members)	RECEIVED (Members)	RELEASING (Members)	RELEASING (Members)	RELEASING (Members)
REGION VII																
Central Missouri (MO)	24	1	47	48	0	0	0	0	0	0	0	0	0	0	0	0
UT (Utah)	1,02	7	77	84	0	0	0	0	0	0	0	0	0	0	0	0
West Virginia (WV)	1,73	11	86	98	2	2	0	0	0	0	0	0	0	0	0	0
TX (Texas)	125	17	54	113	3	3	0	0	0	0	0	0	0	0	0	0
WV (West Virginia)	57	16	33	48	1	3	0	0	0	0	0	0	0	0	0	0
MO (Missouri)	18	7	26	38	1	0	0	0	0	0	0	0	0	0	0	0
WV (West Virginia)	55	3	40	63	0	0	0	0	0	0	0	0	0	0	0	0
REGION VII TOTALS	632	59	413	472	8	7	0	0	0	0	0	0	0	0	0	0
REGION VIII																
TX (Texas)	13	20	27	37	0	1	0	0	0	0	0	0	0	0	0	0
CA (California)	11	10	27	37	0	0	0	0	0	0	0	0	0	0	0	0
WV (West Virginia)	1,32	11	70	88	3	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	232	62	113	174	8	14	0	0	0	0	0	0	0	0	0	0
TX (Texas)	27	1	24	25	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	78	1	70	78	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	17	17	25	42	3	3	0	0	0	0	0	0	0	0	0	0
TX (Texas)	53	7	47	69	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	32	0	25	25	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	105	14	65	79	2	2	0	0	0	0	0	0	0	0	0	0
TX (Texas)	24	3	20	26	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	13	1	10	11	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	125	4	69	79	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	83	14	56	70	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	5	7	8	11	0	0	0	0	0	0	0	0	0	0	0	0
TX (Texas)	16	1	7	8	0	0	0	0	0	0	0	0	0	0	0	0
REGION VIII TOTALS	1,012	159	618	1,207	14	14	0	0	0	0	0	0	0	0	0	0

MONTHLY REGION REPORT (MRR) - Q1 2017 THRU MAY 2018

Region	CURRENT MEMBERSHIP (Cumulative QTR)										SO-LACUREMENT (Cumulative QTR)				CURRENT MEMBER LOSS (Cumulative QTR)					
	REGISTRATION (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)	MMI (New/Reinstated)
REGION XIII	449	68	599	608	315	2	-3	218	28	6	218	6	218	6	218	6	218	6	218	6
REGION XIV	1,788	106	638	3,045	37	218	2	468	44	2	45	6	23	6	23	6	23	6	23	6

MONTHLY REGION REPORT (MRR) - QV 2017 THRU MAY 2018

AT LARGE	CURRENT MEMBERSHIP (Cumulative QV18)				MAY 2018 ACTUAL RECRUITMENT RESULTS (Cumulative QV18)				MAY 2018 ACTUAL RECRUITMENT RESULTS (Cumulative QV18)				CURRENT MEMBERSHIP (Cumulative QV18)			
	NEW REGISTRARS (Registrars)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)	NEW PHS (PHS)
REGS	1,210	38	604	712	0	1	13	-54	0	0	0	0	0	0	0	0
PHS	209	0	159	159	2	0	0	0	0	0	0	0	0	0	0	0
AT LARGE TOTALS	1,419	38	763	871	2	1	13	-54	0	0	0	0	0	0	0	0
MOWW SUBTOTALS	MEMBERSHIP (Cumulative QV18)															
REGS	1,305	784	6,445	7,229	78	133	248	-32	268	-39	201	18	103	422		
PHS	840	748	5,658	6,426	76	152	215	22	268	-40	187	25	102	395		
MOWW TOTALS	MEMBERSHIP (Cumulative QV18)															
REGS	2,105	1,532	12,103	13,735	154	285	463	-10	536	-79	388	43	205	817		
PHS	1,240	1,496	11,316	12,812	152	152	230	44	536	-16	374	25	102	590		
Standard Chapters Only (Mixer At Large and Includes Mch-Monks)	MEMBERSHIP (Cumulative QV18)															
REGS	1,210	38	604	712	0	1	13	-54	0	0	0	0	0	0	0	0
PHS	209	0	159	159	2	0	0	0	0	0	0	0	0	0	0	0
AT LARGE TOTALS	1,419	38	763	871	2	1	13	-54	0	0	0	0	0	0	0	0

TREASURER GENERAL | ANNUAL REPORT

Contrary to what the title implies, the MOWW Treasurer General (TG) has very little to do with the organization's finances. Rather, the primary task of the Treasurer-General and his assistant (ATG) is one of ensuring tax compliance. In that role, the TG works to ensure that the Order and its sub-elements (chapters, etc.) are kept abreast of the latest IRS tax filing requirements and that they file their Form 990-Series tax returns in a timely manner so that IRS does not revoke any of their tax-exempt statuses.

In August 2017, the IRS had recently changed procedures for filing Form 990-N tax returns (the 990-Series tax return filed by almost all of MOWW's chapters). That meant that all chapter treasurers had to be retrained.

Furthermore, we discovered several IRS procedures that apply to MOWW and its sub-elements (chapters, etc.), but of which we were unaware. These procedures deal with such matters as creating new chapters and adding those chapters to the IRS Master List of MOWW chapters, recovering tax-exempt status, etc. As a result of our unfamiliarity with these IRS procedures, at least six chapters (according to IRS) are not part of MOWW's tax-exempt group, and other chapters are expending more time, effort, and/or money than necessary to establish new chapters and gain (or recover) tax exempt status. Since ALL MOWW chapters must file tax returns (Form 990-N, etc.) it was decided to focus on that problem during the first year.

As a result of an all-out effort by the TG and the Chain of Command, aided in this effort by a new IRS illustrated User Guide to Form 990-N filing (IRS Publication 5248) and, more recently, an excellent PowerPoint presentation created by LTC Dick Ardisson of the Ft Knox Chapter, TN, all chapters were notified of the new IRS procedures and approximately 87% of chapters managed to correctly file their tax returns and thus qualify for their PM dividends for FY 2016. About half of the chapters that failed to file were prevented from doing so by their loss of exempt status due to failure to file in prior years. The other half were "chapters in crisis" whose reasons for not filing are unknown.

In the coming year, the plan is for the Chain of Command to take over the leadership task of getting chapters to file their tax returns on time, with the new ATG (LCDR Paul Webb) maintaining the Tax-Compliance Spreadsheet. That will free-up the TG to study and document IRS procedures for such tasks as enrolling new chapters in the MOWW group, and helping some current chapters recover their lost tax-exempt status and merge them with MOWW procedures in such a manner that, in future years, chapters will be able to accomplish tasks other than tax filing with an absolute minimum expenditure of time, effort, and money. There is also a need for a "glossary" to explain IRS terms, such as "gross income" vs "usual income," and "fiscal year" vs "calendar year."

Our goal is to create a new "Tax Compliance Handbook" so that future MOWW leaders and their respective Chains of Command need only refer to that handbook for step-by-step guidance when confronted by various tasks related to IRS procedures other than simply filing 990-Series tax returns.

FOR THE GOOD OF THE ORDER

GEORGE J. L. WALKER, LTC, USA (Ret)
Treasurer General, MOWW

Enclosure:
2017 Region/Chapter IRS Filing & Certification Status

Enclosure. 2017 Region/Chapter IRS Filing & Certification Status

MOWW FY 2017 TAX COMPLIANCE SPREADSHEET						
REPORT DATE: 5 JUNE 2018 REGION-CHAPTER ASSIGNMENT	EMPLOYER IDENTIFICATION NUMBER (EIN)	FISCAL YEAR (FY) START - END	DUPLICATE Chapter must email the IRS document showing IRS accepted chapter's 990-N filing to the TG (Bylaws: NLT 60 Days after chapter FY ends)	CHAPTER ACTION Date the TG received the chapter email showing the IRS accepted the chapter's FY 990-N filing	REMARKS	
REGION I – 7 Chapters	04-3204015	1 Jul - 30 Jun	31-Aug-18	25 July 2017		
Granite State NH	02-0862072	1 Jul - 30 Jun	31-Aug-18			
Cape Cod MA	04-6152869	1 Jul - 30 Jun	31-Aug-18			
Greater Boston MA	04-6038673	1 Jul - 30 Jun	31-Aug-18			
Worcester MA	22-2510819	1 Jul - 30 Jun	31-Aug-18			
MIG (BIA) Chamberlin ME	01-6019152	1 Jul - 30 Jun	31-Aug-18			
Narragansett Bay RI	05-0367119	1 Jan - 31 Dec	28-Feb-18	18 Feb 2018		
Green Mountains VT	03-0286280	1 Jan - 31 Dec	28-Feb-18	14 Jan 2018		
REGION II – 8 Chapters	N/A*					
Chicago IL	36-6159657	1 Aug - 31 Jul	30-Sep-18			
Greater Indiana IN	35-6041800	1 Jul - 30 Jun	31-Aug-18			
Fort Knox KY	61-1327159	1 Jul - 30 Jun	31-Aug-18			
Frankfort KY	26-3194608	1 Jul - 30 Jun	31-Aug-18			
Louisville KY	61-6042141	1 Jul - 30 Jun	31-Aug-18			
MIG Butler KY	61-1366924	1 Jul - 30 Jun	31-Aug-18			
Detroit MI	38-6057992	1 Jul - 30 Jun	31-Aug-18			
REGION III – 5 Chapters	32-0324338	1 Jul - 30 Jun	31-Aug-18			
Wilmington DE	51-0174627	1 Jul - 30 Jun	31-Aug-18			
New Jersey NJ	35-2332972	1 Jul - 30 Jun	31-Aug-18			
COI Roosevelt NY	26-2822441	1 Jul - 30 Jun	31-Aug-18			
GEN Ridgeway-Pittsburg PA	25-8090660	1 Jul - 30 Jun	31-Aug-18			
Philadelphia PA	23-0390896	1 Jul - 30 Jun	31-Aug-18			
REGION IV – 9 Chapters	26-2187399	1 Jul - 30 Jun	31-Aug-18			
Maj Gen Wade DC	30-0502927	1 Sep - 31 Aug	31-Oct-18			
Prince George's County MD	52-1256780	1 Jan - 31 Dec	28-Feb-18	16-Jan-18		
General Meade MD	52-6071183	1 Jul - 30 Jun	31-Aug-18			
Hampton Roads VA	54-6067074	1 Jul - 30 Jun	31-Aug-18			
Northern Virginia VA	54-6060216	1 Jul - 30 Jun	31-Aug-18			
Richmond VA	54-6067076	1 Oct - 30 Sep	30-Nov-18			
Roanoke VA	54-6032494	1 Jul - 30 Jun	31-Aug-18			
Virginia Beach VA	23-7370290	1 Jan - 31 Dec	28-Feb-18	10-Jan-18		
Virginia Piedmont VA	54-1142105	1 Jul - 30 Jun	31-Aug-18			

Enclosure: 2017 Region/Chapter IRS Filing & Certification Status

MOWW FY 2017 TAX COMPLIANCE SPREADSHEET

REPORT DATE: 5 JUNE 2018 REGION-CHAPTER ASSIGNMENT	EMPLOYER IDENTIFICATION NUMBER (EIN)	FISCAL YEAR (FY) START - END	DUPLICATE Chapter must email the IRS document showing 990-N filing to the TG (Bylaws Art 7.60 Days after chapter FY ends)	CHAPTER ACTION Date the TG received the chapter annual showing the 990 accepted the chapter's FY 990-N filing	REMARKS
REGION V -- 10 Chapters	N/A*				
Florida GA	88-0000000	1 Jul - 30 Jun	31-Aug-18	04-Feb-18	
Augusta GA	58-1426370	1 Jul - 30 Jun	31-Aug-18		
Brig Gen Scott GA	58-200287	1 Jul - 30 Jun	31-Aug-18		
Columbus GA	58-6043638	1 Jul - 30 Jun	31-Aug-18		
Fort Stewart GA	78-0000000	1 Jul - 30 Jun	31-Aug-18		
GEN Westmoreland SC	57-0962279	1 Jul - 30 Jun	31-Aug-18		
Memphis TN	62-6071913	1 Jul - 30 Jun	31-Aug-18		
REGION VI -- 7 Chapters	65-0359586	1 Jul - 30 Jun	31-Aug-18	04-Sep-18	
Bradenton-Sarasota FL	59-6153118	1 Jul - 30 Jun	31-Aug-18		
Clearwater FL	23-7368566	1 Jul - 30 Jun	31-Aug-18		
Fort Walton-Blanch FL	59-2202135	1 Jul - 30 Jun	31-Aug-18		
Miami FL	59-6150709	1 Jul - 30 Jun	31-Aug-18		
Space Coast-Indian River FL	59-2047159	1 Jul - 30 Jun	31-Aug-18		
Sun City Center FL	59-3169569	1 Jul - 30 Jun	31-Aug-18		
Puerto Rico PR	66-0390836	1 Jul - 30 Jun	31-Aug-18		
REGION VII -- 7 Chapters	72-1221473	1 Jul - 30 Jun	31-Aug-18		
MG Wheeler AL	63-1086071	1 Jul - 30 Jun	31-Aug-18		
Central Brantley AL	24-2250034	1 Jul - 30 Jun	31-Aug-18		
OPT Greenville LA	72-0854434	1 Jul - 30 Jun	31-Aug-18		
LTG Madison LA	72-6028104	1 Jul - 30 Jun	31-Aug-18		
Greaser Kansas City MO	43-0070037	1 Jul - 30 Jun	31-Aug-18		
St Louis MO	43-6045546	1 Jul - 30 Jun	31-Aug-18		
LTG Walker MS	54-0016545	1 Jul - 30 Jun	31-Aug-18		

Enclosure. 2017 Region/Chapter IRS Filing & Certification Status

MOWW FY 2017 TAX COMPLIANCE SPREADSHEET					
REPORT DATE: 5 JUNE 2018 REGION-CHAPTER ASSIGNMENT	EMPLOYER IDENTIFICATION NUMBER (EIN)	FISCAL YEAR (FY) START - END	DUE DATE Chapter must email the IRS document showing IRS accepted chapter's 990-N filing to the TG (Bylaws: NLY 60 Days after chapter FY ends)	CHAPTER ACTION Date the TG received the chapter email showing the IRS accepted the chapter's FY 990-N filing	REMARKS
REGION VIII -- 16 Chapters	75-2543964	1 Jul - 30 Jun	31-Aug-18		
Tapeba KS	48-6134613	1 Jul - 30 Jun	31-Aug-18		
COL Woods OK	73-6107179	1 Jul - 30 Jun	31-Aug-18		
MG Crta OK	73-1065061	1 Jul - 30 Jun	31-Aug-18		
Austin TX	74-2183266	1 Jul - 30 Jun	31-Aug-18		
CAPT Dikwirth TX	74-2957511	1 Jan - 31 Dec	31-Aug-18	18-Apr-18	
Dallas TX	75-6037494	1 Jul - 30 Jun	31-Aug-18		
Fort Hood TX	80-0167784	1 Jul - 30 Jun	31-Aug-18		
Fort Worth TX	75-1733348	1 Jul - 30 Jun	31-Aug-18		
Hill Country TX	74-3629868	1 Jul - 30 Jun	31-Aug-18		
Houston TX	74-6066257	1 Jul - 30 Jun	31-Aug-18		
HQ Region VIII TX	27-1261358	1 Jul - 30 Jun	31-Aug-18		
North Texas TX	51-0672108	1 Jul - 30 Jun	31-Aug-18		
Plinian Memorial TX	75-2628870	1 Jan - 31 Dec	28-Feb-18	24 January 2018	
San Antonio TX	74-6062413	1 Jan - 31 Dec	28-Feb-18	23 Mar 18 (Late)	Late 990-N due to illness - Accepted
Victoria Crossroads TX	74-2680140	1 Jul - 30 Jun	31-Aug-18		
Woods AZ	48-6134613	1 Jul - 30 Jun	31-Aug-18		
REGION XIII -- 13 Chapters	84-1207538	1 Jul - 30 Jun	31-Aug-18	06-Jul-17	
Catalina Mountains AZ	86-0654640	1 Jul - 30 Jun	31-Aug-18		
COL Stevens - Apache Trail AZ	86-0648826	1 Jul - 30 Jun	31-Aug-18		
Santa Cruz Valley AZ	86-0516089	1 Jul - 30 Jun	31-Aug-18		
West Valley AZ	23-7185111	1 Jul - 30 Jun	31-Aug-18		
Albuquerque NM	85-6044991	1 Jul - 30 Jun	31-Aug-18		
Medita Valley NM	85-0907745	1 Jan - 31 Dec	28-Feb-18	28 Mar 2018 (Late)	990-N filing late due to Chapter Treasurer illness, Accepted
MG Miller NM	85-0477932	1 Jul - 30 Jun	31-Aug-18		
Santa Fe NM	90-0588889	1 Jul - 30 Jun	31-Aug-18		
Colorado Springs CO	84-0890358	1 Jul - 30 Jun	31-Aug-18		
Denver CO	61-1560732	1 Jul - 30 Jun	31-Aug-18		
El Paso TX	84-0890358	1 Jul - 30 Jun	31-Aug-18		
Springdale Lake AZ	48-6134613	1 Jul - 30 Jun	31-Aug-18		
Phoenix AZ	86-6040467	1 Jul - 30 Jun	31-Aug-18		

Enclosure: 2017 Region/Chapter IRS Filing & Certification Status

MOWW FY 2017 TAX COMPLIANCE SPREADSHEET

REPORT DATE: 5 JUNE 2018 REGION-CHAPTER ASSIGNMENT	EMPLOYER IDENTIFICATION NUMBER (EIN)	FISCAL YEAR (FY) START - END	DUPLICATE	CHAPTER ACTION Date the TG received the chapter annual showing the IRS accepted the chapter's Form 990-N filing	REMARKS
REGION XIV -- 14 Chapters	33-9526578	1 Jul - 30 Jun	31-Aug-18		
BCem Holland CA	33-0293400	1 Jul - 30 Jun	31-Aug-18		
COJ Woodley CA	95-6149993	1 Jul - 30 Jun	31-Aug-18		
Coosje Valley CA	33-1986785	1 Jan - 31 Dec	28-Feb-18	08-Mar-18	Files IRS Form 990-EZ
GA Bradley COJ Hanson CA	95-9905249	1 Jul - 30 Jun	31-Aug-18		
Gen Vandenberg CA	77-0319175	1 Jul - 30 Jun	31-Aug-18		
LYG Wright CA	95-3330058	1 Jul - 30 Jun	31-Aug-18		
MajGen Pendleton CA	33-0147408	1 Jul - 30 Jun	31-Aug-18		
Montana 8th CA	33-0038333	1 Jul - 30 Jun	31-Aug-18		The chapter filing was not in 2018. An 82724113 Chapter is attached. "Bad apple" replacement of the member(s) who filed.
Saddleback Valley CA	33-0851764	1 Jul - 30 Jun	31-Aug-18		
San Diego CA	95-6071962	1 Jul - 30 Jun	31-Aug-18		
San Francisco Bay Area CA	94-6121658	1 Jul - 30 Jun	31-Aug-18		
Gaylord-Dillingham Memorial HI	99-6009142	1 Jul - 30 Jun	31-Aug-18		
Las Vegas NV	58-0154692	1 Jan - 31 Dec	29-Feb-18	18-Jan-18	
Flager Sound WA	91-6071645	1 Jan - 31 Dec	29-Feb-18	26-Feb-18	
AT-LARGE -- 2 Chapters					
RG Bullman	90-0639621	1 Jan - 31 Dec	29-Feb-18	12-Jan-18	
Hann Buswell Memorial	33-6390788	1 Jul - 30 Jun	31-Aug-18		Files IRS Form 990-EZ

MOWW, INC., BOARD OF TRUSTEES | ANNUAL REPORT

The Trustees have a very favorable opinion of our representation on the Financial Working Group, soon to become one of our standing committees, overseeing the overall financial operations to include our investments and budgeting process. One of the greatest improvements is the ongoing transparency of our Financial Management processes as evidenced by the publishing of the Annual Audit Report of The Order in our annual convention publication. It validates our compliance with Generally Accepted Accounting Principles (GAAP) and makes full disclosure to all where our funds come from and where they are going according to our budget.

In the main, the Trustees are on track to support achieving a seven percent return from invested assets, which we have exceeded for the past several years through dividends/interest, and secondarily, by realizing capital gains which resulted from portfolio reallocations. We feel that we are appropriately balanced as we move forward in support of the needs of the Order. In recent months there have been very significant changes in the market actions that we are continuing monitor. A synopsis of the many changes is provided by William R. Parmentier Jr., President and CEO, Liberty All-Star® Equity Fund, for your information.

“Volatility returned to the equity markets with a vengeance as 2018 opened. The first quarter’s investment environment contrasted dramatically with that of 2017 one of the most tranquil years in the long bull market. Stocks shot out of the gate to begin the year with the S&P 500 Index rising 2.6% in the first week. The Dow Jones industrial average (DJIA) topped 25,000 for the first time and the NASDAQ Composite posted a new record as well. Stocks continued to rise through the month, with the three indices advancing 5.73%, 5.88% and 7.4% percent, respectively, then, like the flip of the switch, stocks reversed direction, and posted their largest sell-off in 4 months on January 29. On February 2, the DJIA fell 665 points—its worst single-session point decline since 2008. Yet just two weeks later stocks posted strong gains as the S&P 500 rose for six straight trading sessions and gained 6% for the week ending February 16. On balance however, the sellers prevailed and for February and the NASDAQ composite fell 1.74%. Although there were periodic rallies, the three indices retreated in March as well, highlighted by a 724 point decline in the DJIA in the DJIA on March 22. For the full quarter, the S&P declined 1.96%, while the NASDAQ Composite stayed in positive territory with a return of 2.59% percent.

A wide range of factors pushed and pulled equity markets in dramatically different directions over the course of the quarter. Momentum coming out of a strong 2017, corporate tax cuts, ongoing sound economic data, o accelerating global growth and good corporate earnings reports propelled the market ahead in January. The Labor Department reported that the economy added 176,00 new jobs in January and 2.7 percent increase in wages for the full year 2017. Meanwhile, pricing pressures remained subdued, as core inflation rose 1.8 percent for the 112 months ended 12/31/17. GDP at an annualized rate of 2.6 percent in the fourth quarter of 2017, capping a year in which GDP rose 2.3 percent. On the corporate front, the clear majority of fourth quarter 2017 S&P earnings reports surpassed analysts’ estimates. Meanwhile, a short-lived weekend government shutdown had little effect on market.

As January ended, the market took on an entirely different tone. A broad sell-off saw markets post their biggest declines in more than four months on January 29, and the selling continued into early February. One concern was that the market that was viewed as overbought and richly valued. Another worry was rising interest rates as the yield on 10 year Treasury notes rose and put the 3.0 percent level within sight. Investors also fretted over coming interest rate actions of the Federal Reserve. To illustrate the ferocity of the volatility, it took just nine days for stocks to plunge 10 percent from their peak, reached on January 26; it was the swiftest move from a record high to a correction in the history of the S&P 500, according to the New York Times. This stood in sharp contrast to 2017, a remarkably calm year for stocks: There were only eight trading days in 2017 in which the S&P 500 rose or fell at least 1 percent. By quarters end 2018, there had been 23 such trading days.

March began with free trade advocate Gary Cohen resigning as the top White House economic advisor. That set the stage for a White House announcement, one week later, of a 25 percent trade tariffs on imported steel and 10 percent on imported aluminum (with temporary carve outs for some countries, including Canada and Mexico). On March 22, President Trump announced an additional 60 billion in tariffs on industrial and agricultural products. At the same time, the Federal Reserve, as expected increased its benchmark federal funds rate by a quarter percentage point for a range of 1.5 to 1.75 percent. It was the sixth quarter-point move since December 2015, but U. S. central bank statements about future rate rises were not seen as overly hawkish. As the quarter closed, markets surged or retreated, almost daily, in response to the president's tweets—depending on whether they were aggressive or conciliatory regarding tariffs—and the resulting response by Chinese trade officials.”

In the good news arena, the improved economic conditions in our global economy and particularly our country have resulted in significant corporate profit improvements over the last two years. As profitability improves companies build large cash positions which cause them to consider investing by buying back their shares or declaring dividends to shareholders or both. Because we invest in dividend-yielding equities we have enjoyed some dividend increases. In one equity we enjoyed a 25 percent dividend increase based on the net asset value (NAV) of its shares.

The investment strategy for MOWW investment portfolios continues to be seeking a total return with a combination of growth and income and maximization of investment income without undue risk.

FOR THE GOOD OF THE ORDER

PCINC DAVID R. TITUS, LTC, USA (Ret)
Chair, MOWW Board of Trustees

JUDGE ADVOCATE GENERAL | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

EARLE F. LASSETER, COL, USA (Ret)
Judge Advocate General, MOWW

SURGEON GENERAL | ANNUAL REPORT

First let me say that it is a distinct honor for me to be able to submit this annual report once again. Over the years I have been able to follow the status of the command from WWII officers to the (now much older) Vietnam kid officers. Over the years we have had the later-mentioned officers move into leadership positions to keep the Order moving forward in its goal of serving the needs of veterans active, former and retired.

During this time several of us have had health issues and met them with determination and resolve to stay participating in the mission of MOWW, while the newer members become the more physically active. One of the things I have noted is the stamina and desire of all to stay as physically “with it” as possible. Feedback from the membership expresses their methods of staying healthy and doing what it takes. We are seemingly better at keeping fit than the average persons of any age, by applying judgement and wisdom to individual fitness programs when needed to modify programs to compensate for limited muscle strength to get results.

Pre-meeting running, golf tournaments and wise eating habits abound. We are using what’s available to stay as fit as possible. Long habits persist, and our health goals are out there to peruse. Over the years there has been continued efforts to maintain good health with good results. As newer members join MOWW, the future looks good.

Be well.

FOR THE GOOD OF THE ORDER

ROBERT E. MALLIN, MD, CPT, USA (Fmr)
Surgeon General, MOWW

CHAPLAIN GENERAL | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

CHERYL D. BRADY, COL, USA (Ret)
Chaplain General, MOWW

HISTORIAN GENERAL | ANNUAL REPORT

In November, a complete set of newsletters from the past year from all chapters was printed and submitted to the staff at the Hoover Institution at Stanford University (CA) for archival. During this visit to the collection many documents were found that related to WWI and to early MOWW organizational activities. Eight hundred digital photographs were taken of these and other archived items.

The items from the personal papers of the late PCINC Dr Hans von Leden are in the process of being readied for archival submission.

The procedures for examining the contents of archival boxes at the Hoover Institution has changed. The maximum number of boxes per request has increased from ten to twenty, but still only one box at a time may be on a table in the reading room. The requests must now be made on-line either from off-site or from a Hoover computer in the reading room. And the number of requests is now limited to two per day—morning and afternoon. Before this, the boxes were requested with a hand written sheet given to a Hoover attendant in the reading room.

While the Hoover Institution has done a great job preserving and protecting our archives since 1931, the Companions of the Order have not had easy access to or visibility of the items stored there. Access is available but requires travel to Stanford University and registration at the site. After that, examination of items is subject to the Hoover Institution rules which are necessarily restrictive and time consuming.

The MOWW website has a link allowing Companions to view all chapter newsletters if they were submitted to the Chair, Information & Publicity Committee, using a file sharing utility called “Dropbox.” In similar fashion, Dropbox folders can be organized to display photos of the items stored at the Hoover Institution. The folders may be by organization (Region, Chapter, etc.), by event (WWI, WWII, Korea—with sub-folders), by individuals (GAS Pershing, PCINCs, etc.), or by any other area of interest as determined by the Historian General with input from the general membership. This visual, on-line museum of our archives would also facilitate research activity. As is the case with MOWW chapter newsletters, any item can be printed from Dropbox or downloaded and stored. Plans are underway to begin this on-line museum with images from the beginning of the Order in 1919 and from the first national convention in Detroit in 1920. Following soon will be folders with images from WWI including photographs, orders, memoranda and diary entries. Future folders as described earlier can be added giving all MOWW Companions quick and easy visual access to many interesting items from our archives.

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC USA (Ret)
Historian General, MOWW

GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

My mission as a GSO is to support Region XIV chapters as needed and as directed by VCINC Lopez to mentor, monitor, and assist. Region XIV Commander, Dave Worley, asked me to assist two chapters.

My observations, discussions with commanders, and check of national management reports, confirmed the following.

- Both chapters have very few companions able to assist.
- No new companions have been recruited in at least a year.
- There is little companion involvement except by the commanders.
- Passionate involvement by their commanders.
- Both chapters have a JROTC/ROTC focus.
- Both chapters are up to date with IRS forms.

The health of each chapter is 2 out of 5.

My assistance to those chapters includes encouragement and suggestions through phone conversations, emails, and personal meetings. I provided many documents to assist with chapter and recruiting plans and leads for potential new companions. Plus, I am supporting one chapter's efforts to establish a YLC.

My recommendations include the following.

- That I continue my assistance by communicating regularly and addressing the chapter needs as I can or referring them to others.
- That I work with the region staff to provide other resources to the chapters.
- That I remind them of, and refer the commanders to, the many resources available through the MOWW website (www.moww.org).

FOR THE GOOD OF THE ORDER

GEORGE T. "Ted" PARSONS, CDR, USN (Ret)
General Staff Officer (Elected)

GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

- I continue to also serve as both the Commander, Department of New Jersey, and as the Commander, New Jersey Chapter.
- The 2nd Annual Massing of Colors and Flag Retirement Ceremony is growing in size and interest in the northern New Jersey area.
- I have been pushing for more involvement by the Girl Scouts of the USA (GSUSA). Currently, only one out of five Councils have responded with names for the GSUSA Gold Award ceremony. This year, the Order awarded that council 103 certificates.
- I have achieved increasing penetration into the Boy Scouts of America (BSA) councils in New Jersey with all six councils reporting a total 43 new Eagle Scouts for recognition.
- I presented one Silver Patrick Henry Award to Fire Chief Eric Evers of Summit, NJ, for extraordinary service to the veteran community and his support of several joint programs with the local American Legion post.
- I supplied templates of my “elevator speech” cards to several Companions for their use in their membership recruitment.
- I am working on refining the web page for the New Jersey Chapter.
- I continue to work on increased meetings with the far-flung Companions of the New Jersey Chapter. Doing research into video/audio teleconferencing in lieu of physical meetings.
- I assisted in the planning and construction of a monument in Summit, NJ, for two local deceased residents who were awarded the Medal of Honor for their heroism in World War I.
- I assisted in creating doubled-sided banners with pictures of local veterans for display in downtown Summit, NJ. There are currently 50 banners that display the pictures of 100 veterans. This will be doubled next year.

FOR THE GOOD OF THE ORDER

WILLIAM K. RAPP, LTC, USA (Ret)
General Staff Officer-at-Large (Elected), MOWW

GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

SHELDON A. GOLDBERG, Ph.D., Lt Col, USAF (Ret)
General Staff Officer-at-Large (Elected), MOWW

GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC USA (Ret)
General Staff Officer-at-Large (Elected), MOWW

GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC, USA (Ret)
General Staff Officer-at-Large (Elected), MOWW

GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

“To encourage and assist in the holding of commemorations and the establishment of memorials of the World Wars”

This year’s report builds on previous reports in 2016 and 2017, which described how regions, departments and chapters can make significant contributions to the World War I Centennial Commemoration. MOWW Companions actions and efforts in support of the WWI Centennial Commemoration are a demonstration of the purpose of our Order as quoted above, which is one of the tenets of our Preamble. At the region and department level, region and department commanders can partner with their state centennial commemoration organization, which is often in the form of a standing committee. At the chapter level, Companions can volunteer to help plan and execute local commemorations and programs in the community at the grass roots level.

At the national level, MOWW continues as a WWI Commemoration Partner on the National WWI Commission, and receives acknowledgment of this partnership on the National Centennial Commission’s website: <http://www.worldwar1centennial.org/index.php/participate/organizations/partner-organizations.html>. Partnerships are part of the story we can tell others about MOWW’s contributions to the Centennial Commemoration to support Strategic Goal (SG) #3, i.e., raise MOWW’s local and national visibility.

The MOWW Department of Hawaii is gaining attention and respect from other veterans’ organizations in Hawaii for its contributions to the leadership of the Hawaii World War One Centennial Task Force (HI WWI CTF), with four of the seven serving TF officer positions filled by MOWW Companions. Over the last 32 months since the HIWWI CTF formed, it has conducted a total of 23 official events. Hawaii MOWW Companions have participated in 10 of the 11 events conducted in the last 12 months. This encourages other Companions to join in, supporting Strategic Goal #1 to increase Companion participation in chapter activities” (for more information, see the Hawaii MOWW Facebook page at https://www.facebook.com/MOWW.Hawaii/?ref=py_c).

One of these was planned and executed singlehandedly by Hawaii MOWW Companion LTC Robert Takao, USA (Ret). This event occurred on 19 September 2017, which was the centennial anniversary of the original Roll Call of Honor held on the grounds of Oahu College on the same date a century ago. On this date in 1917, the college president read aloud the names of all Oahu College and Punahou Preparatory School alumni and students who had volunteered for military service. You can watch a video recording of the event at: <https://www.youtube.com/watch?v=EFAKubgdEsE&feature=youtu.be>.

A key role of the Hawai’i Department was promoting the Centennial Commemoration by leading the charge for testimony in support of the draft legislation sent to the Hawai’i State Legislature to fund the Commemoration. MOWW’s Department of Hawai’i submitted testimony at several House and Senate hearings in support of the bill proposed by the Hawai’i State House’s Chairman of the Veterans, Military, & International Affairs Committee, which encouraged other Veterans Service Organizations to follow suit.

This influence campaign was necessary to ensure that the bill would continue to move forward. The end result was the awarding of a Grant-in-Aid of \$413,000 to pay for the State’s Centennial Commemoration. The Hawai’i State Legislature and Department of Defense took notice of the Hawai’i Department’s role in this important work, supporting Strategic Goal #3, “Raise MOWW’s local and national visibility.”

In support of the tasks from the Preamble to “promote and further patriotic education in our nation,” and “to promote the cultivation of military, naval, and air science,” the MOWW’s Department of Hawaii developed the concept for and financially supported a JROTC and Civil Air Patrol (CAP) Cadet Essay Contest focused on lessons learned from the stories of Service of Hawai’i’s WWI veterans, 9,800 who volunteered to serve when war came.



The essay contest encourages cadets to research the stories of veterans, or their own WWI ancestors. Each JROTC and CAP unit will select its own winner, who is then awarded a medal struck exclusively for this contest and paid for in part by a donation from the Gaylord Dillingham Chapter. There are two more iterations of this contest. Each of these allows schools to select another winning essay in October in advance of Veterans Day 2018, and again in April in advance of Memorial Day 2019, i.e., before the end of the Commemoration period ends on 28 June 2019, which is the centennial of the signing of the Treaty of Versailles.

Hawai'i MOWW Companions participate in and support Hawaii Centennial Commemoration events in proper MOWW attire, ensuring a more visible profile for the Order and providing Companions the opportunity to share MOWW's WWI roots, namely that it was formed by officers who had served under General of the Armies Pershing, who commanded the American Expeditionary Force.

The Hawai'i WWI CTF is looking for ancestors of Hawaiian WWI Veterans through a joint project with San Francisco State University, which seeks to identify WWI Veterans interred on Oahu and to find their next-of-kin and descendants. As this project continues to unfold, it will provide MOWW with potential hereditary Companions to recruit in support of Strategic Goal #1.

There is still time for MOWW regions, departments and chapters to contribute to and participate in the Centennial Commemoration, which will provide many opportunities for Companions to share MOWW's WWI origins, history, and our important missions as stated in the Preamble.

Look up your state's centennial commemoration organization, contact them and offer to help! For a listing of State organizations, go to: <http://www.worldwar1centennial.org/participate/state-organizations/state-websites/others-pending.html>. If your state does not have a committee, band together with other Veteran Service Organizations to ensure that the Centennial of the Armistice is commemorated in a dignified manner in your city and state.

FOR THE GOOD OF THE ORDER

ARTHUR N. TULAK, USA (Ret)
General Staff Officer-at-Large (Appointed), MOWW

GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

General: Oversight responsibilities include providing VCINC Region XIII field echelon leadership services, support three departments with 13 chapters in six states (Wyoming, Utah, Arizona, Colorado and New Mexico) and chapter in El Paso.

GSO Duties: relaying all oversight VCINC coordination request actions, following up on Region XIII suspenses and ensuring the satisfactory completion of all coordinated requested actions. Refer to the Oversight VCINC's annual report, and the annual commander reports for Region XIII and Region XIII for further details.

Report Summary: The following summary observations provide a correlation between stated MOWW strategic goal objectives and observed Region XIII field operational support compliance and overall performance.

- SG-1: Membership growth by a net 4% / Increase Companion participation & involvement. Of the three departments in Region XIII, the Department of Arizona (five chapters) had the most productive activity season in supporting these objectives, with four of its five chapters meeting or exceeding their annual 4% membership growth quota. The Department of the Rio Grande (five chapters) and Department of the Rocky Mountains (two chapters) had some recruitment success but were unable to achieve their total department quotas for the season.
- SG-2: Strengthen chapter outreach programs. The Department of Arizona again excelled significantly the operational capabilities in support of the stated objective. The department launched a new website at the commencement of the season, which incorporates all five chapters' operations and serves as a central "hub & spoke" conduit benefitting overall communications, collaboration, coordination, outreach, networking capabilities and enriching partnerships across the entire spectrum of organizational engagement. Visit www.mowwscv.com/ to view the website and explore its capabilities and services. They also launched a new Facebook page in the last two months of the current season. It is still in its early development stages and is intended to expand beyond their current website project capability. Ultimately, it will contain MOWW brand informational and publicity outreach. The intent is to invite all fellow Region XIII chapters to contribute and participate on this newly introduced platform, which is just 20-days old as of the preparing of this report. Visit www.facebook.com/mowwscv/ to view their newly-launched Facebook page and its current social media engagement activities.
- SG-3: Raise MOWW's local and national visibility. All three departments contributed, to varying degrees, to supporting the stated objective. The most prominent was the Department of Arizona, followed by the Department of the Rocky Mountains and the Department of the Rio Grande. Loss of Great Salt Lake City Chapter service capabilities in Utah threatens to decrease gained engagement successes previously achieved in that state.
- SG-4: Enhance leadership training and development. Efforts across the Region XIII spectrum of operations continue to be a challenge, in adequately supporting this stated objective. However, the investment in technology application enhancements made during this activity season provides an opportunity for continued expansion of more robust organization communication, collaboration, coordination networking outreach and project implementation in this regard.
- SG-5: Promote Companion, chapter and community recognition. All three departments contributed, to varying degrees, supporting the stated objective. The most prominent was the Department of Arizona, followed by the Department of the Rocky Mountains and the Department of the Rio Grande. Loss of Great Salt Lake City Chapter service capabilities in Utah threatens to decrease recognition engagement successes previously achieved in that state. As a consequence of the displayed "inter" and "intra" Region XIII collaboration and solidarity efforts upon learning of the loss of scheduled support services provided by the Great Salt Lake City Chapter in Utah was inspiring and most commendable. Upon notification of the sudden passing of fellow Companion COL Dan Hudson, USA (Ret.), Great Salt Lake City Chapter, commander and multi-hatted Utah

State commander, Region XIII spearheaded efforts to help preserve the annual ROTC & JROTC awards recognition program in tribute and honoring fellow companion's Hudson's successful support service legacy and his years of ceaseless MOWW community support in that state – resulting in uninterrupted award presentation services to two university ROTC programs, four JROTC programs and even supporting a newly established JROTC program client as well. In summary, the displayed combined efforts between the oversight Region XIII VCINC Capt Paula Mitchell, USA (Fmr.), the Region XIII Commander Capt Michael Halpin, USMC (Fmr.) and the Department of Arizona Commander Lt. Col. Marlon Ruiz, USAF (Ret.), assured the continuance and delivery of a total of 6 ROTC and 7 JROTC Medal-Ribbon-Citation award presentation packages and 14 MOWW Certificates of Appreciation recognition presentations.

FOR THE GOOD OF THE ORDER

MARLON RUIZ, Lt Col, USAF (Ret)
General Staff Officer-at-Large (Appointed), MOWW

GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

RONALD W. JONES, USA (Ret)
General Staff Officer-at-Large (Appointed), MOWW

GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

MICHAEL W. CULBERTSON, SGM, USA (Ret)
General Staff Officer-at-Large (Appointed), MOWW

GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

No status to report.

FOR THE GOOD OF THE ORDER

JORGÉ L. MAS, LTC, USAF (Ret)
General Staff Officer-at-Large (Appointed), MOWW

COMMANDER, REGION I | ANNUAL REPORT

- Region I ended our activity year on 2 Jun 18, with our annual conference in Portsmouth, NH. The honored guests were CINC Col David Gibson and his wife Diane, CDR Robert Hartman, Oversight VCINC for Region I, and LTC Michael Wilgen, Chair, Council of Area Commanders. This followed a Mid-Winter Region Conference in Somerville, MA, in December 2017 hosted by CDR Robert Gillen, Commander, Department of Massachusetts, with Oversight VCINC CDR Robert Hartman present. All chapters were represented, and much information exchanged in fraternal harmony enhancing the good of the Order.
- The New England Youth Leadership Conference (NEYLC) was conducted by the Green Mountain Chapter at Norwich University in two sessions: 1-3 Dec 17 and 23-25 Feb 18. This year's YLC statistics have been reduced as two sessions were cancelled due to program changes at Norwich. The program runs from Friday afternoon to Sunday afternoon. Region I chapters fund this program on a prorated basis. The Leadership Challenge Weekend is conducted by the Norwich Admissions Office using 10-12 Norwich cadets as cadre and mentors. It involves physically challenging events such as water survival and wall climbing and concludes with a leadership reaction course. The YLC component is conducted by YLC Director LTC Michael Jarvis, BG Tom O'Donovan, and a Companion-at-large within the region. It consists of seminars on citizenship, leadership, free enterprise and administering a patriotic knowledge test, in addition to addressing relevant topics as: personal financial management, honor and ethics, cyber security, and the citizen soldier. All students were strengthened by the benefits of this patriotic education. In the past seven years, NEYLC graduates have successfully participated in the MOWW Phoenician Award Program and have won first and second place in the in 2012, third place in 2014, and first place again in 2015 and 2016. These awards attest to the caliber of the students attending the New England YLC.
- Region I supports Boy Scouts and Girl Scouts, ROTC and Junior ROTC units, law and order, and national security programs, and continues to expand its support with additional units and events in the New England area. Our chapters are pleased and proud to support and recognize the exceptional performance of outstanding recipients. Chapter Activity Reports document their efforts.
- Connecticut programs are supported by Region I. CW3 Francois Pelletier continues to represent MOWW in the state with assistance from others in the region, particularly, Worcester Chapter Companions. The Yale University administration continues to provide strong support to Air Force and Navy ROTC units as evidenced by the Yale President again hosting the ceremony and presenting awards. CW3 Francois Pelletier made presentations at the University of Connecticut Army ROTC, the JROTC program at Waterbury, CT, and Eagle Scout Certificates (27) at the Housatonic Council Awards night.
 - CWO Pelletier and LTC Dennis Christo made presentations at the US Coast Guard Academy in New London, CT, on behalf of the Order, which has two special awards for graduating cadet seniors: the Captain Charles Avery Satterlee Memorial Award (which dates to 1985 and is for English Composition and Rhetoric), and; the MOWW Pistol Marksmanship Award (which dates to 1953 and is presented for highest pistol marksmanship proficiency).
 - The Cape Cod Chapter provides pewter mugs to two members of the graduating class of the Massachusetts Maritime Academy at their commencement ceremonies, i.e., one for Deck and one for Engineering.
- Several chapters in the region conduct essay contests to encourage patriotic education and thinking and award cash prizes of varying amounts to winners selected through their review process.
 - Notably, the Worcester Chapter invites all city and area high school students to participate in their Bill of Rights Essay Contest. The chapter presented three awards of \$100 each from the 33 essay submissions this year. In May, Cape Cod Chapter Companions participated in selecting winners of the Falmouth High Schools James M. Pafford Essay Contest, begun by a very active chapter Companion, LT Pafford, who established a trust in memory of his son who was killed on active duty US Army Air Forces duty Force during

WWII. Companion Pafford purposefully chose an essay definition with a strong patriotic flavor, i.e., “Why I Love the United States of America.” Annual income from the trust underwrites the monetary awards given each year.

- The Greater Boston Chapter provides The Danforth Scholarship, named in honor of CAPT Danforth, to a Boston high school student who presents the best essay on a patriotic subject. Many fine essays have been submitted and the cash award is a substantial incentive for high school students to enter the competition.
- The Greater Boston Chapter produces a noteworthy monthly newsletter which outlines current and future chapter activities, notable guest speakers supporting MOWW program areas, and topics of patriotic interest. The chapter holds its monthly meetings at the historical Union Oyster House in Boston, with each meeting featuring a distinguished guest speaker. These speakers are notable members of the local community, such as, Dan Daly (author and Swift Boat Captain in Vietnam), and Harold Shaw (Special Agent in Charge of the FBI Boston Office), as well as military speakers such as author COL Raoul Henri Alcala, BG Leonid E. Konraticuk (Director of Historical Services, MA-ARNG), and MG William E. Rapp, Director, National Security Fellows at Harvard, and a former Commandant, US Army War College, and a former Commandant, US Military Academy. In addition, a special invite by Boston’s Chief of Police, William Gross, for tour of the Boston Police Department’s Operations Center with lunch was sponsored and opened to all Region I Companions.
- The Worcester Chapter presented its third annual Silver Patrick Henry Award in support of the Law & Order Program. Worcester District Attorney Joseph Early, Jr., was last year’s recipient, and this year’s recipient is retired Major Francis D. Leary, Massachusetts State Police, who received an award presented at an evening dinner meeting.
- Participation in Memorial Day, Flag Day, 4th of July, Veterans Day, and Pearl Harbor Day activities, as well as WWII, Korean War, Viet Nam War and veteran commemorations are high on the list of chapter activities throughout Region I. There is strong participation by all chapters and Companions, ranging from walking in parades, work on observance committees, ceremonies of varied types specific to the holiday or event being observed, Massing of the Colors at the Vermont Veterans Cemetery, decorating graves with flags at local and national cemeteries and memorials, and visiting assisted living centers in Maine, and meeting with and recognizing veteran residents. Special efforts have been made to recognize community leaders to advance our Law & Order and National Security Goals and to enhance our community outreach and publicity. Our Companions are proud to support these and other patriotic events, observances and activities to advance our Order’s Strategic Goals and the tenets of our Preamble.
- The harmony and fellowship of all Companions in Region I have made this past year a memorable one for me as the Region Commander. The support by department commanders, chapter commanders and region staff officers has been instrumental in any successes achieved, as demonstrated by the active, outward participation enumerated above to make the region a viable one. Our Companions have been actively engaged in recruiting for the Order, achieving positive results, and for attending other chapters meetings and luncheons, and mutually supporting one another. All region officers and Companions serve with humility to carry on the proud traditions of Region I and our Military Order. I want to thank the Region I Oversight VCINC, CDR Robert Hartman, for all the guidance and willingness to visit New England and be at our Winter and Summer region conferences. In addition, I want to thank LTC Michael Wilgen (Chair, Council of Area Commanders) for his help in addressing challenges.

FOR THE GOOD OF THE ORDER

DENNIS V. CHRISTO, LTC, USA (Ret)
Commander, Region I

COMMANDER, REGION II | ANNUAL REPORT

OVERVIEW

Region II consists of the states of Kentucky, Indiana, Ohio, Michigan, Illinois, Wisconsin, Iowa, Minnesota, South Dakota and North Dakota. There were five chapters in Kentucky, one in Indiana, one in Illinois, one in Michigan and one in Ohio. This year Region II added the Chicago, Detroit and Fort Snelling Chapters. Fort Snelling has since closed. The region now has four very active chapters, two moderately active chapters and two dormant chapters. Region II officers are: Commander BG Charles D. Estes; Deputy Commander COL Robert Westholm; Region II Scout Coordinator COL Walt Meinshausen; Kentucky Department Commander CAPT William Dibble, and; Illinois Department Commander COL Michael P. Peck.

Region II's six active chapters support MOWW's Strategic Goals and CINC Priorities to varying degrees and faithfully execute the tenants of the Preamble to the best of their ability. The accomplishments of the chapters surpass what would normally be expected by the actual number of active Companions. The general problem still plaguing the region, and probably the Order, is the advance aging of our Companions. We are attempting to get an influx of new and young blood, but it is a tough uphill struggle.

Region II held a region conference on 17 March in Louisville, KY. Attendees included the CINC, SVCINC, two department commanders and seven of nine chapter commanders. LTC Larry Herzog (Adjutant, Fort Knox Chapter) was presented with the Gold Patrick Henry by SVCINC John Hollywood.

CHAPTER ACTIVITIES

These three chapters are all in the Louisville, KY, area and meet together on the first Friday of the month. They generally plan their activities together. They are: MG Ben Butler Chapter (240), Commander: CAPT Jeff Daus, USN (Ret); Louisville Chapter (077), Commander: COL Chris Smrt, USA (Ret), and; Greater Indiana Chapter (083), Commander: Lt Col James Norman, USAF (Ret).

- These chapters have continued to have some great speakers at their meetings. On several occasions WWII and Vietnam War-era fighter pilots have shared their exploits. Two professors from University of Louisville each gave great presentations. The first was on unmanned aerial vehicles and centered on UL's Robotics Laboratory's work in this field. The second was from a Russian History professor and centered on current Russian events.
- The chapters also participated in the Louisville Veteran's Day Parade, concluding in a Massing of the Colors. Following speeches there was a blessing of the colors. Louisville chapters helped with the planning and execution of the entire event.

Ft. Knox Chapter (239), Commander: BG Charles D. Estes, USA (Ret).

- The Ft. Knox Chapter meets on the third Tuesday each month and publishes a monthly newsletter.
- The Ft. Knox Chapter participated in the Hardin County, KY, Veteran's Parade on 11 Nov 17, concluding in a Massing of the Colors. The chapter continues to be asked to organize and conduct the ceremony following the parade and to present two plaques for Most Patriotic Floats at the Veterans Day Parade. The Ft. Knox Chapter also helped organize the placement of flags on graves at the local veterans' cemetery.
- The Ft. Knox Chapter supported a Veteran's Day YLC event at a Ft. Knox elementary school with over 300 students and three veterans present.
- In support of the scouting goals, the commander has presented 39 certificates to Eagle Scouts in Kentucky and Georgia.
- The Ft. Knox Chapter supported the Basic ROTC and Advanced ROTC Camps. There were eight Basic rotations and ten Advanced rotations.

- Ft. Knox Chapter also presented 12 other ROTC medals and 18 JROTC medals.
- The Ft. Knox Chapter continues to support the Hardin County Veterans Court with two mentors. This special court is under the oversight of Judge Kim Shumate, one of our hereditary Companions. The program provides court-supervised treatment for veterans as an alternative to incarceration and supports them with services to address the issues that contributed to their criminal behavior. These services include treatment for substance abuse and/or mental health, connection to benefits, and help with housing, employment and education.
- Guest speakers have included the Lincoln Trail Boy Scout District head, Kentucky Department of Homeland Security head, Judge Shumate and three JROTC members from Ft. Knox High School.
- A two-day YLC was held 9-10 Sep 17 and 16-17 Feb 18, with 72 students from the Kentucky Bluegrass Challenge Academy. The first day was held in Louisville at the Sons of the American Revolution headquarters and the second day was held at the Patton Museum on Ft. Knox. A one-day YLC with 50 students was held on 14 Nov 17 in conjunction with Veterans Day.

Frankfort, KY Chapter (238) Commander: COL Roger Green, USA (Ret). The Frankfort Chapter has not met this year. Age is the primary cause of the inaction.

Chicago Chapter (082), Commander: CW4 Richard E. Johnson, USA (Ret).

- The Chicago Chapter supports over 200 JROTC Units and 22 ROTC Detachments in the State of Illinois with medals for their annual awards ceremonies. Each week the top recruit graduate from Great Lakes Naval Base receives the MOWW Medal at the Recruit Graduation Ceremony.
- The Youth Leadership Conference is scheduled for the second week of June at the Great Lakes Naval Training Station and will once again recognize the top ten graduates with the MOWW medal.
- The Chicago Chapter met twice this year and has six new Companions.

Detroit Chapter (078), Commander: 2nd LT Mary Sue Layle, USA (Fmr).

- The Detroit Chapter met once this year and has supported JROTC and ROTC award ceremonies.
- Detroit is scheduled to host the 2020 MOWW Convention. Detroit was the site of the first convention in 1920.

Cleveland Chapter (080), Commander: 1st Lt William Strand, USAF (Ret). The Cleveland Chapter has not met this year. CAPT Dibble, the Chapter Treasurer, has just reestablished their EIN. Age is definitely the primary cause of the inaction in this Chapter.

CONCLUSION

Region II has its problems, but overall, I am proud of the commitment of the Companions who are active. Our YLCs are very well run and support to ROTC/JROTC is very good. We enjoy support from the local communities near Ft. Knox and the City of Louisville. I will continue to work with my two dormant chapters and try to revitalize them.

FOR THE GOOD OF THE ORDER

CHARLES D. ESTES, BG, USAR (Ret)
Commander, Region II

COMMANDER, REGION III | ANNUAL REPORT

Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include: Commander LTC Michael Wilgen; Vice Commander COL Robert Reese; General Staff Officer LTC Carl Witte; Pennsylvania Department Commander LTC Fred Lovelace; DE Department Commander COL Earl Seppala; New Jersey State Department Commander LTC William Rapp, and; New York Department Commander CAPT George Emmons.

Region III has five chapters that support MOWW's Strategic Goals and the CINC's Priorities to varying degrees, and faithfully execute the tenets of the Preamble to the best of their abilities. They make a concerted effort to support and promote Senior and Junior ROTC units within their areas. The Philadelphia Chapter has one of the strongest ROTC/JROTC support programs in the Order. Chapters sponsoring high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge (FFVF). The Philadelphia Chapter-sponsored YLC was held 1-22 April 2018. Over 86 students attended this year's YLC. Two chapter commanders and the region commander are the back bone of the MOWW-PRG Committee (see the Committee's report elsewhere in this MOWW Convention Book).

Based upon the last "Quarterly Region Report" (as of 30 April 2018), which is posted on the MOWW website, shows the region recruited seven new Companions since last year but ended the month with a net loss of 17 living members. It is expected that by 30 June we will have recruited three or four new Companions with four of five chapters meeting or exceeding their goals. One unit is "positive" for this year. We have minimized NPD losses from prior years and hope to continue to do the same next year.

BG Peter Bellisario was re-elected as Commander, GEN Matthew B. Ridgway Pittsburgh Chapter. Since 2005, the chapter has been able to send 116 students to the multi-day YLC at the Freedoms Foundation at Valley Forge, having raised more than \$78,600 to accomplish this undertaking. The chapter supports three high schools, each of which send three students who are required to complete essays on what they learned at the FFVF and they present those essays before the chapter members. The chapter supports 13 High Schools and three colleges issuing 20 medals sets to JROTC and SROTC cadets each year. The chapter has maintained its speakers program, with the awards and recognition program having issued numerous certificates of appreciation and patriotism to speakers, schools, students and veterans, and multiple awards to the community and its companions. The GEN Ridgway Chapter is a regular contributor to the newsletter Drop box and maintains a website. COL Reese, Vice-Commander, provides the continuity of operations in all the chapter's activities and has done an excellent job.

LTC Carl Witte is the energetic Commander, Wilmington Chapter, DE. LTC Witte's initiative in establishing a relationship with the Delaware Military Heritage and Education Foundation has resulted directly and indirectly in nine new Companions in the last three years. Thus, the chapter has exceeded its recruiting goals each year. Nine Companions are actively involved in support to the Foundation's Delaware Military Museum and/or of nine different veteran support programs. Seven students were sent to the YLC at FFVF, and 18 JROTC and 6 SROTC were given this year. The chapter is represented at the Delaware Memorial Day and Veteran Day services, and the GEN Pershing Memorial Ceremony at Arlington National Cemetery sponsored by the General George G. Meade Chapter.

COL Joe Kirlin continues as the Philadelphia Chapter Commander. The monthly chapter programs, ROTC leadership and awards programs, the one-day YLCs at Bertram HS and Camden HS, and the three-day YLC (FFVF) and other community support continue to be commendable. This includes their annual Veterans Day Remembrance Service at the Valley Forge Military Chapel in Radnor, PA, and the awarding of seven scholarships of \$2000 to ROTC cadets at their May Awards Luncheon. Their stellar ROTC program was noted above. The chapter's challenge continues to be recruiting new members and keeping and replacing staff members. And as noted in previous reports, it exemplifies the challenges of an "elderly" chapter trying to continue to execute all those excellent activities it has done in the past with less participants

LTC Bill Rapp continues as Commander, New Jersey Chapter, as the Commander, Department of New Jersey, and as a General Staff Officer (Elected). The chapter continues its support and presentation of ROTC Awards and BSA Eagle Scout Certificates. Further, LTC Rapp has increased the number of Girl Scouts of the USA Gold Award certificates to 105 awards. This is the second year that the chapter, along with the American

Legion, that the chapter hosted a Massing of the Colors and a Retirement of Flags Ceremony in the Summit town square. Further, the chapter and the American Legion have received approval by the City of Summit to erect a memorial to the two WWI Medal of Honor recipients. LTC Rapp has done an excellent job in increasing the chapter's visibility and participation within the local community.

LTC Paul Farinella enters his second year as the Commander, COL Theodore Roosevelt Chapter, NY. Department Commander CAPT George Emmons and LTC Farinella have increased recruiting efforts to keep the numbers above the minimum. This May two newly-commissioned 2LTs were expected to be inducted as Perpetual Members. One is the first Blackjack to Pershing Riflemen to MOWW Companion in the 21st Century, while the other was the former Pershing Rifles National Commander for 2017-2018—both graduates of Hofstra University. The chapter promotes ROTC and JROTC Awards as well as BSA Eagle Scout certificates. 1LT Barry Kopeloff was awarded the new Outreach Service Medal for his many Eagle Scout recommendations over the past three years as he is the BSA Suffolk County District Coordinator for Jewish scouting. Like in the past three years, two high school students were sent to the YLC at the Freedoms Foundation at Valley Forge.

LTC Fred Lovelace was re-elected as the Commander, Department of Pennsylvania. He has remained active in running and presenting the ROTC Awards within central Pennsylvania, which is funded by the Region III Treasury. This coming year will be his last, if he departs the Region area.

Thanks to COL Bob Reese (Vice Commander, Region III), LTC Carl Witte (Region GSO), LTC Paul Farinella (Region Treasurer) and LTC Fred Lovelace for their assistance and guidance to me and the region. Also, my personal thanks go to all the commanders and Companions who unselfishly give of their time, effort and funds to make Region III what it is today.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)
Commander, Region III

COMMANDER, REGION IV | ANNUAL REPORT

During the past operating year, I have received several accolades from the Order's senior leadership complimenting Region IV Companions their exceptional performance in various areas of operations. While I absolutely agree that Region IV continues one of the best-performing regions in the MOWW, I can take no credit for that achievement. Instead, it was the efforts of the region's Companions, as inspired and led by its chapter commanders, that enabled this region to achieve this long-held distinction. My summary of our region's accomplishments, and what our region needs to do to become even better, follows.

1. CINC Solicitation. Region IV has already achieved over 174% of its fund-raising target for the CINC Solicitation, i.e., to date, the region's Companions donated \$20,920 vs. a goal of \$11,559. This annual and most essential fund-raising effort provides much-needed funds for the operations at home and abroad—including those areas where no chapters exist—that cannot be supported by MOWW's investment portfolio income or the distribution of PM Dividends. I appreciate the generosity of the Companions in Region IV's chapters and the terrific servant-leadership team it took to make this happen.
2. Tax Compliance Reporting. Once again, this operating year, all nine Region IV chapters successfully completed and submitted the IRS Form 990-N and the MOWW Form 9 to the Order's Treasurer-General. While this is an uncomplicated process which does not require a lot of time, I appreciate the efforts of chapter leaders to ensure this annual Bylaws requirement was quickly accomplished.
3. Outreach Programs. I continue to be impressed by the significant efforts put forth by all Region IV chapters in supporting the Order's outreach programs. Based on my reviewing hard-copy and electronic newsletters, and conversations with chapter commanders, I offer the following:
 - a. Seven of the region's nine chapters combined their fund-raising efforts and financial resources to sponsor 45 high school students to the Youth Leadership Conference (YLC) in Jamestown, VA, which concluded on 22 Apr 18. In its 16 years of operation, this is the first year that the conference administrators had to maintain a waiting list for applying students.
 - b. The General Meade Chapter hosted two one-day "Law & Order" YLCs at the Maryland Statehouse.
 - c. The Prince George's County, General Meade and Maj Gen Wade Chapters combined their resources to sponsor a substantial number of high school students to the YLC at St. John's College (MD) in late Jun 18.
 - d. All Region IV chapters continued providing notable support for Reserve Officer training Corps (ROTC/JROTC) Award of Merit recognition programs.
 - e. The Richmond Chapter hosted its annual JROTC Air Rifle Match in Feb 18, and several chapters hosted meetings to honor YLC graduates, ROTC/JROTC cadets and Scouts.
 - f. The General Meade Chapter hosted its annual Massing of the Colors in May 18.
 - g. The Hampton Roads and Prince George's County Chapters were expected to host ROTC/JROTC Drill Meets in the latter part of this Operating Year.
 - h. The Northern Virginia Chapter sponsored several students to the Apr 18 American Independence YLC at Williamsburg, VA. I am pleased to note that PCINC and Northern Virginia Chapter Commander CAPT Russ Vowinkel delivered a keynote address and presented awards to that YLC's graduating students. In addition, the chapter also presented numerous ROTC Awards of Merit and Eagle Scout recognition certificates—in addition to having a terrific Speaker's Program.

- i. Once again, the Virginia Piedmont Chapter hosted the annual Memorial Day observance in Lynchburg and it was a primary participant in the weekly “Veterans Appreciation Day,” which has been conducted more than 800 times since its inception. It also was again the host chapter for the spring Region IV Conference—a business, training and social event enjoyed by all.
 - j. The Roanoke, Hampton Roads and Virginia Piedmont Chapters continued providing compassionate support to in-patient veterans at local VA hospitals.
 - k. The Prince George’s County, General Meade, Richmond and Virginia Piedmont Chapters continued as participating members in veteran’s coalitions in their respective state and local areas.
4. Recruiting. According to the March 2018 recruiting summary, the region’s chapters recruited 24 new Companions for the Order during this operating year. However, we remain eight recruitments short of our MOWW Strategic Plan goal of 32 new Companions. Unfortunately, two of the region’s chapters have not recruited anyone. Therefore, it is imperative that all chapter commanders put on a “full-court press” to recruit new Companions to meet or exceed our recruiting goal. Even though we have had some notable gains, we also lost 30 Companions due to death and non-renewal of membership, giving us a net loss of six Companions this operating year.
 5. Retention.
 - a. While obviously we cannot do anything to reduce membership losses due to deaths, we can ramp up our efforts to eliminate losses of regular (annual) members due to non-renewals of membership. According to the March 2018 report on non-renewals, there are currently 12 Companions who are in danger of losing their membership due to non-payment of dues. It is imperative that chapter commanders, adjutants and membership chairs access the “LEADERSHIP & MANAGEMENT” area in the “Companions Only” section of the MOWW website’s on at least a monthly basis to identify and contact delinquent Companions and encourage them to renew their annual memberships. Other useful information is there as well.
 - b. Note that the MOWW Bylaws requires the Order to drop an individual from the rolls who fails to respond to three renewal notices over a three-month period, and still does not pay their dues after an additional three months (i.e., after a total of six months of being delinquent). If such individuals are currently-serving elected or appointed members of the chapter staff, they will no longer be qualified to serve in such positions—so prompt payment is vital.
 6. Companion Involvement. Foremost, I recognize and compliment PCINC CAPT Russ Vowinkel (Chapter Commander) and Brig Gen Art Morrill (Adjutant & Treasurer) for their comprehensive and relentless efforts to re-start and revitalize the Northern Virginia Chapter. To date, they have made significant membership gains (above goal), they have established and are increasing their outreach programs, and they are increasing Companion participation in their chapter meetings, which occur semi-monthly. However, such is not the case for all Region IV chapters.
 - a. Based on department commander-provided information, some chapters are experiencing a continuing decline in Companion participation. I do not believe this situation is due to a lack of leadership or failure of communication. Instead it is largely a “geographic” issue. These chapters have anchored their monthly or semi-monthly meetings in the same location for many years, which apparently is not conveniently accessible to a considerable number of their Companions.
 - b. As has been attested to by the Northern Virginia Chapter, finding a suitable and accessible location to attract Companions to chapter meetings can a daunting challenge, but it is one we must all overcome. Therefore, it is incumbent upon all chapter commanders to continually assess Companion participation and re-evaluate when and where they conduct their periodic meetings. In some cases, chapter members are spread out over areas exceeding 50 miles, which can have a definite negative impact on participation.

7. Chapter Newsletters & Communication. I periodically receive “hard-copy” newsletters from several chapters, and electronic newsletters from others and the MOWW website, but the electronic newsletters usually contain only meeting information and not much else to address efforts to attain the Strategic Goals of our Order. The best newsletters in the region not only advertise chapter meetings, but also discuss other chapter events, what the chapter is doing to achieve the Strategic Goals of the Order and encourage Companion participation in the CINC Solicitation, and attendance at Region IV Conferences and the annual MOWW Convention. All chapter commanders need to work with the MOWW Information & Publicity Committee, review the content and frequency of distribution of their chapter newsletters, and endeavor to make them a meaningful document to inspire greater Companion knowledge and participation.
8. Companion Recognition. It is incumbent upon each chapter commander to recognize those Companions of the chapter and those of the local community who merit special recognition. This can be accomplished by local presentation of Silver Patrick Henry awards, Outstanding Service Medals, Outreach Service Medals, MOWW Plaques of Merit, National Citations, Certificates of Appreciation and more. In particular, chapter and department commanders should nominate those Companions they believed best qualify for the prestigious Gold Patrick Henry award to the region commander as early as possible in the operating year, so the region commander may consider them for possible forwarding to the Oversight VCINC (if not also the CINC) for action.
9. Companion Involvement & Leadership Succession.
 - a. An old adage says, “Nobody lives forever.” We need to take this adage to heart to best support the perpetual operation and longevity of our chapters and our Order. In too many Region IV chapters, we have the same few Companions “pulling the wagon” for too many years. With all we have to do to achieve the Strategic Goals of our Order, sustain our chapters and help our Companions find fulfillment in active service, four or five loyal Companions in a chapter simply cannot do it all. Therefore, it’s incumbent upon all chapter commanders and staff to seek out other Companions and inspire them to get involved in leading and managing chapter functions.
 - b. One way to do this is to give a job in the chapter to the new Companions the chapter recruits and contact long-time Companions and ask them to lend a hand in operating the chapter. Putting new or existing Companions in “assistant” positions can help improve your leadership succession and involvement efforts by preparing them before, not after, the fact.
 - c. During my years as Region Commander, when I encounter Companions and ask them why they are not involved more in their chapter, the response is usually, “Nobody ever asked me.” We need to work on that.

In summary, Region IV’s chapters are not “fork & knife” clubs. Instead, they are “patriotic engines” that drive achievement of MOWW’s service mission while continuously improving their chapter operations and enhancing Companion fulfillment. All of us—whether we lead, support or follow—need to be intimately involved in these most essential processes...for the good of our mission, our chapters and our Order.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, USN (Ret)
Commander, Region IV

COMMANDER, REGION V | ANNUAL REPORT

First, I want to thank the members of the Columbus Chapter and specifically Companion Leo Goodsell for making the 2018 MOWW Convention possible. As with many events we've attended, there were some initial problems that needed to be addressed to make this event successful. Those problems were noted and quickly addressed. Leadership requires attention to detail, finding solutions and taking action to ensure events move effortlessly to completion. You can be the judge. Enjoy Columbus, the scheduled events and the opportunity to meet, greet and learn through interaction with fellow MOWW leadership and Companions. Region V thanks those who have chosen to join us in Columbus.

Unfortunately, one of our chapters voted to close this year and the members will be missed. The Savannah Chapter was an avid supporter of the Patriots Point Youth Leadership Conference onboard the USS Yorktown in Charleston. Even as they voted to disband they voted to continue support for this youth-oriented program. I wish that the program could survive, but reduced numbers of students and the aging of the director and supporting staff made that an impossible task for this year. A search is now on to revive this vital program onboard the historic "Fighting Lady." Region V considers this interruption a mere burp and looks forward to reviving the venue and the YLC Program onboard Yorktown in the near future.

Although a number of chapters have experienced a loss of revenue from the Perpetual Member Investment fund due to IRS filing issues, two Chapters in Region V have taken corrective steps with the assistance of the Treasurer General to meet the MOWW Bylaws requirements necessary to resume payment. Perpetual & Memorial Fund dividends are an important source for funding chapter initiatives and one that needs annual attention. Needed help is available for those chapters that have experienced a lapse. Just ask.

North Carolina currently has no functional chapters. A number of high schools in North Carolina have had to ask HQ MOWW for support in their awards programs. Needs have been met, but this is a program that needs MOWW chapter support. Nothing is more satisfying than seeing the smile on a cadet's face when receiving an MOWW medal and certificate from an MOWW chapter Companion. The one active member of the BG Ryder Chapter has been recently deployed – yes, active duty – and has been unable to meet the challenge of attending state ceremonies. The region is actively trying to assist him in gaining additional active members. In the words of Winston Churchill, "We will never, never, never give up."

My latest visit to the Atlanta Chapter on 20 May proved well worth the ten hour round trip. The Companions were welcoming, attentive to the events of the day and provided an interesting topic on Veterans Administration support. The speaker brought a personnel insight to what is available to veterans. Someone once said don't believe everything you read in the papers or see in the media. Believe it! The VA is alive and well and totally supportive of those who have served.

Region V goals for the 2018-19 season remain committed to improving the region's support of MOWW Strategic Goals and our CINC's priorities.

- Increase membership
- Visit and assist struggling chapters
- Utilize best practices of stronger chapters to assist struggling chapters that need help
- Improve recruiting efforts throughout Region V by stressing proven concepts

FOR THE GOOD OF THE ORDER

FREDERICK T. MASSEY, CAPT, USN (Ret)
Commander, Region V

COMMANDER, REGION VI | ANNUAL REPORT

Region VI is comprised of six chapters in Florida and one chapter in Puerto Rico. The Region has been active during the year with chapters focusing on recruiting new members as well as all the individual outreach programs of the Order.

The Region VI Conference was held on 15 Jun 17 and hosted by the Sun City Center Chapter. The meeting was called to order by Commander, Lt Col Frank Zahrobsky. Those in attendance were: Region VI Vice Commander LTC Charlie Conover and Adjutant Henrietta Zahrobsky HPM; Chapter 226 Commander (elect) Major Jim Haney, Vice Commander Lt Col Farris Garrett, and companions Cpt Vern Elarth and LTC Jim Warchol. Commander LTC Steve Hodges represented the Clearwater Chapter.

Officers for the 2017-2018 year were elected as follows:

- Commander LTC Charlie Conover
- Vice Commander and Treasurer Lt Col Frank Zahrobsky
- Adjutant Companion Henrietta Zahrobsky

A summary of the status of chapters is as follows:

- Bradenton/Sarasota Chapter. The chapter holds regular joint meetings with MOAA and has several successful programs especially their JROTC support of Manatee High School. Since the passing of long-time commander Col Fred Graves in 2016, the chapter has been without a commander and it may fail unless a new commander and willing staff can be found. The chapter Companions attend the joint meetings and the chapter has the potential to excel with a strong new commander.
- Clearwater Chapter. The Clearwater Chapter, under the command of LTC. Steve Hodges, LTC, USA (Ret), is active and holds regular meetings. Companions are active in all MOWW outreach programs. They have recruited six new members during the year and are actively recruiting more. They are very active with the Boy Scout Eagle Scout awards, awarding 15, and Girl Scout Gold awards, awarding nine. They attend the annual Girl Scout of West Central Florida Gold Award Program as well as Boy Scout Courts of Honor. They awarded 134 JROTC Medals and 12 ROTC medals, and sent five students to the Tallahassee YLC in May 18. The chapter presented the 2017 National Law & Order Exceptional Service Award to Pinellas County Sheriff Robert A. Gualtiere at their annual Law and Order Luncheon in May 2018.
- Ft. Walton Beach Chapter. Holds no meetings because of the distances between communities in the panhandle of Florida. Chapter commander Lt Col John Cahoon, Lt Col USAF (Ret), is the treasurer of the Florida Youth Leadership Foundation, Inc., and the Conference Director of the Tallahassee YLC. The chapter sent six students to this year's YLC. In addition, they gave 31 JROTC Medals and 15 ROTC Medals. There is a large population of active and retired military officers in the panhandle. The secret is to find someone to spearhead a drive to recruit new members.
- Miami Chapter. This is the largest chapter in Florida based on total Companions, however, because of health problems within the leadership, declining membership (eight listed in the May 18 issue of *The Officer Review*[®]) the chapter is danger of becoming lost. Repeated attempts to contact the chapter via email or telephone have not been successful.
- Space Coast-Indian River Chapter. LTC Henry Adams, USA (Ret), the person keeping the chapter going. Meetings are infrequent because of distances between cities and meetings are held, when possible, with other veterans' organizations. LTC Adams is also the President and a Director of the Florida Youth Leadership Foundation, Inc., and has participated in more than eleven YLCs. During this Operating Year, the chapter conducted one YLC, gave 68 JROTC Medals and 22 ROTC Medals. The chapter held one Massing of the Colors on 11 Nov 17.

- Puerto Rico Chapter. BG Victor Perez, USA (Ret), is the current commander. Even though Puerto Rico suffered more than 4,600 deaths due to Hurricane Maria, the chapter had no losses. All activities of the chapter were halted until Dec 17, which meant cancellation of this year's YLC. The chapter plans to hold two YLCs next year. BG Perez is a strong commander and has led the charge to recruit four new members since Jun 17. The chapter meets regularly and even though activity paused for the hurricane, it held eight regular meetings. One highlight of the year was a high school JROTC Banquet in Apr 17 attended by 200 cadets. Fifteen JROTC medals and eight ROTC Medals were presented. A Massing of Colors was held during the year. Because of the hurricane, the Boy Scout Eagle Scout Awards and Girl Scout Gold Awards have not been executed yet but will be soon. We expect the chapter to grow and be a leader in the region again.
- Sun City Center Chapter. Under Command of Maj Jim Haney, USMC (Ret), the Sun City Center chapter continues to do an outstanding job as the best mid-sized chapter in America. The chapter recruited 10 new Companions during the 2017-2018 (OY 2017) period. Maj Haney reported that the scouting program continues to be excellent. The Clearwater and Sun City Center chapters took part in the Girl Scout Gold Award ceremony with 19 Gold Awards and support of nine counties of the West Central Region. The Boy Scouts in Hillsborough County were presented with 32 Eagle Scout Awards. This year the chapter sent 38 students to the Tallahassee YLC. Grants from several local charities along with several fundraisers provided the means. The ROTC program this year has been excellent. Two universities and 28 local high schools are supported. Thirty JROTC Medals and four ROTC Medals were presented. The Honor Graduate of each of the ROTC programs has been given a complementary perpetual membership to MOWW upon commissioning. Maj Haney, working with his staff and outreach program chairs has had featured presentations during the year covering all outreach activities and programs and made award submissions for all. The chapter is also a member of the Sun City Center Charitable Foundation and Veterans Memorial Project, it publishes 12 newsletters per year, is a member of Hillsborough County Veterans Council, and presented several Outstanding & Outreach Service Medals. The annual Veterans Day Military Ball is the highlight dance of the year with more than 300 attendees.

Even though several chapters are in trouble, the three most active chapters are setting the gold standard. They have been able to do this because of strong leadership and participation by Companions. Several practices have proven to be successful.

- Recruit new officers by providing a Perpetual Membership and set of gold bars to the Honor Graduate of the Army, Navy and Air Force ROTC at colleges/Universities supported by the chapter.
- Recruit outside your immediate geographical area, especially in areas with large military populations.
- Recruit members from other military organizations in your area; they like to meet other military people and become involved in the larger military-veteran community.
- Get your new Companions immediately involved in chapter activities such as Boy Scouts, Girl Scouts, JROTC/ROTC programs, Law and Order, Homeland Security, National Security, YLC and other initiatives that the chapter is involved in.
- Be proud of your service and wear your uniform to ROTC/JROTC events/functions. Attendees recognize your service and some will likely join your chapter.

The Region VI officers for 2018-2019 are:

- Commander – Lt Col Frank Zahrobsky, USAF (Ret)
- Senior Vice-Commander – Lt Col Jim Warchol, USAF (Ret)
- Junior Vice-Commander – LTC Steve Hodges, USA (Ret)

- Adjutant – LTC Charles Conover, USA (Ret)
- Treasurer – Capt Vern Elarth, USAF (Fmr)

FOR THE GOOD OF THE ORDER

CHARLES R. CONOVER, JR., LTC, USA (Ret)
Commander, Region VI

COMMANDER, REGION VII | ANNUAL REPORT

- End of Year Report
 - With the realignment of the regions last year, Region VII now is comprised of seven chapters encompassing five states. They are: Alabama, Arkansas, Louisiana, Mississippi and Missouri. With the addition of the two new chapters from Missouri, the region's living membership is 474.
 - The efforts of Region VII's commanders at all levels continue to place a high priority on recruiting new members and retention of current members as corrective measures for the dual problems of recruiting and retention.
- 2018 Region Conference
 - The Region VII Conference was hosted by the LTG Troy H. Middleton Chapter of Baton Rouge, LA, and held at the Holiday Inn Express in Baton Rouge from 27-28 Apr 18. The formal portion of the conference was opened with a memorial service for four deceased Region VII Companions. The business session opened with the LTC Pat Widner (Commander, Region VII), addressing representatives from five of the seven Region VII chapters. Oral and written presentations of each chapter's activities during the preceding year were delivered by the chapter representatives.
 - Conference representatives elected the following officers during the business session: LTC Patrick Widner (Commander, Region I), LTC Reginald Brown (GSO), COL Clay Le Grande (Adjutant) and HPM Donna M. Widner (Treasurer). The following Companions were appointed as department commanders: Col William A. Kehler (Commander, Arkansas Department); LTC Shaun McGarry (Commander, Louisiana Department). The Commanders of the Departments of Alabama, Mississippi and Missouri will be appointed by the Commander, Region VII, by 30 Jun 18 after consulting with various states.
 - IPCINC & Region VII Adjutant COL Clay Le Grande conducted a leadership workshop and covered the requirements and procedures for establishing an effective membership program using current membership goals and chapter accomplishments. He also addressed how to log in and use the "Companions Only" portion of the website, IRS filing, preparing for the annual MOWW Convention, and individual award authorizations and suspense dates. COL Le Grande stressed the importance of chapter success through the use of a simple Chapter Activity Plan (CAP) and its component Recruiting Plan.
 - In closing remarks, Oversight VCINC LTC Chuck Chamberlain encouraged maximum participation in the 2018 MOWW Convention in Columbus, GA, in August 2018. Additionally, leaders were encouraged to have their Companions use the online payment process for their membership dues and their CINC Solicitation donations. The Oversight VCINC also encouraged the region to pay attention to the Order's Strategic Goals, especially the SG-1 Recruiting & [Companion] Involvement Goal.
 - Finally, during the Installation Banquet, guest speaker Mr. Steve Rabalais spoke on the subject of World War I. He specializes in military figures lost to history. For example, MG Fox Conner was the subject of his most recently-completed book. MG Conner was Pershing's Chief of Operations and Eisenhower's mentor. MG Conner was integral to our success in WWI and quite possibly kept our 34th President, Dwight D. Eisenhower, from being discharged from the Army. Mr. Rabalais was awarded the Army Historical Society's Distinguished Writing Award for military biographies published in 2016 and I awarded him a Silver Patrick Henry Award for his outstanding support of the LTG Middleton Chapter's YLC program.

- Region VII Rating System. Chapter rating system for this year will be for overall condition and recruiting. It will be as follows: “Green” - overall successful; “Yellow” - overall successful but recruited less than goal, and; “Red” - overall unsuccessful and recruited no one.
 - Alabama - MG Joe Wheeler (SM) | Chapter Condition “Yellow.” This chapter hosts a four-day Youth Leadership Conference that is second to none within the Order. It uses last year’s attendees as cadre, trains them through Toastmasters International on how to give a speech and teaches classes and puts them in Leadership positions during the Youth Leadership Conference. Under the tutelage of Lt Col Dave Dunlap (Chair, Patriotic Education Committee) and a core of dedicated chapter members and volunteers, this program is outstanding! The YLC is conducted on and near NASA’s Space camp facilities and this type of arrangement would be hard to duplicate. The chapter is categorized as Recruiting Condition “Yellow” because only one Companion was recruited last year, and the chapter has a very low turnout of members at chapter meetings. It would only take a few health issues or other unforeseen circumstances and this Chapter could be in trouble.
 - Arkansas - Central Arkansas (MED) | Chapter Condition “Green.” Central Arkansas is an active chapter but recruited no new members, so it is Recruiting Condition “Red.” The chapter does have an excellent outreach program of Flag Education. The chapter holds classes for 5,585 fifth grade students in schools around central Arkansas. They hold regular meetings and have good attendance. They sent nine students to Alabama’s YLC and have a good ROTC/JROTC Awards program. This chapter supports both the Boy Scouts of America and Girl Scouts Award Program.
 - Louisiana - CPT Grevemberg (LG) | Chapter Condition “Green.” This is an aging Chapter but still active. The chapter continues to excel with its ROTC/JROTC Awards Program supporting the entire New Orleans area. The outreach programs of BSA Eagle Certificates and its YLC participation are robust. The chapter also has active Law & Order and National Security Programs. This chapter joined the Louisiana Heritage Commission to protect military monuments within the state. The chapter recruited one new member. Lastly its leadership succession appears to be a looming problem just over the horizon.
 - Louisiana - LTG Troy H. Middleton (LG) | Chapter Condition “Green.” This an active Chapter with a robust ROTC/JROTC Award Program, BSA/GS Eagle and Gold Star Certificate Program. The Middleton Chapter also has an ongoing Law & Order Program plus it will host its second Youth Leadership Conference this year at the USS Kidd in Baton Rouge. They plan to host 25 students and will also send a student to Alabama’s YLC in support of that program. The chapter met its recruiting goals for 2018. The chapter is active in the Wreaths Across America Program and other JROTC ceremonies. It recruited 100% of its goal and is rated condition Green.
 - Mississippi - LTG Walker (MED) | Chapter Condition Chapter “Green.” The Gen Walker Chapter is very active. They meet regularly and have good attendance. Their ROTC/JROTC program is robust as well as their Law and Order Program. They sent 7 students to Alabama’s YLC in support of that program. This chapter recruited 200% of its Region VII goal for 2018. LTG Walker was the best in Region VII recruiting.
 - Missouri - Greater Kansas City (LG) | Chapter Condition “Green.” Greater Kansas City is an active chapter that meets regularly and has good attendance. They recruited 50% of their Region VII goal. I plan to visit this chapter next year to welcome the chapter to the region and offer any possible assistance.
 - Missouri – St. Louis (SM) | Chapter Condition “Red.” The St Louis Chapter is in trouble. Its membership is aging and facing health issues. They meet infrequently and have no ongoing Outreach Programs. The chapter is categorized as Recruiting Condition “Red” because they haven’t recruited anyone in several years. In addition, their leadership succession is in doubt without new members. Region VII will put together a Tiger Team designed by VCINC LTC Chuck Chamberlain to help put this chapter back on its feet. I plan

to visit this chapter and offer any assistance I can. This chapter is rated “Red” in most areas.

- Additional Activities. Region VII chapters lent an admirable measure of support to many veteran and patriotic related activities, e.g., Joe Foss Classes, flag retirement ceremonies, Companion burials, Memorial Day, Wreaths Across America and Veterans Day ceremonies, to list only a few.
- Conclusion
 - Region VII is rated condition “Green” overall for recruiting. The region also deserves high praise for exceeding its CINC Solicitation goals.
 - However, the region is experiencing problems that appear to be Order-wide. Aging members, health issues and deceased members lead the list of common reasons why the MOWW is experiencing a membership decline similar to all Veteran Service Organizations (VSOs) today.
 - Companions of Region VII will continue their efforts to support and accomplish the honorable and worthy goals set forth in the MOWW Preamble and those outlined in the 2018 Strategic Plan. Strategic Goal number one (Recruiting) is our priority for this coming year. I want to thank all the members of the Region VII Staff and Chapter Commanders and their Staff for all their help and assistance this past year.

FOR THE GOOD OF THE ORDER

PATRICK L. WIDNER, LTC, USA (Ret)
Commander, Region VII

COMMANDER, REGION VIII | ANNUAL REPORT

The 2018 Region VIII Conference was once again held in Dallas earlier this month. I was most fortunate to be re-elected for a third term as commander of the second largest region in the country and arguably the premier region within the Military Order of the World Wars. The 2018 Region VIII Conference was attended by representatives of 12 of the 16 chapters. We were pleased that CINC Colonel David Gibson and his wife joined us in their travels and visitation schedule while celebrating their 50th wedding anniversary. In addition to the CINC, VCINC Chamberlin and Past CINCs Col Cliff Way and Capt John Hays joined us for the conference. Chaplain Colonel Ralph Smith retired from the Region VIII chaplaincy after many years of service to the region.

It all started at the 2017 MOWW Convention in Billings, MT, last August when Region VIII was awarded the BG Horace W. Port Award for having the highest percentage of its national staff officers registered and in attendance at the 2017 MOWW Convention. For the second year in a row, Region VIII was also awarded the Chapter Commanders and Adjutants' Award for having the highest percentage of chapter commanders and adjutants registered and in attendance at the 2017 MOWW Convention. My hat goes off to my fellow Companions of Region VIII without whose participation at the 2017 MOWW Convention these awards would not have been possible.

Other awards garnered by Region VIII chapters in Billings, MT, included:

- General of the Armies John J. Pershing Chapter Activity Award: Topeka Chapter (1st Runner-Up Intermediate Chapter) and Dallas Chapter (Winner, Large Chapter).
- Chapter Law and Order Program Award: Pinson Memorial Chapter (Winner, Small Chapter).
- Law & Order Exceptional Service Award, Second Runner-Up: (Bureau Commander William E Cochran (Topeka Police Department), sponsored by the Topeka Chapter).
- Chapter Patriotic Education Program Award: Ft Hood Chapter (Winner, Small Chapter) and Dallas Chapter (Winner, Large Chapter).
- ROTC Awards: Dallas Chapter (1st Runner Up, Category 5 Chapter).
- Chapter Scouting Program Award: Topeka Chapter (2nd Runner Up, Intermediate Chapter) and Dallas Chapter, Winner Large Chapter).
- Chapter Information and Security Award: Pinson Memorial Chapter (Winner, Small Chapter) and Dallas Chapter (Winner, Large Chapter).
- Chapter Newsletter Award: Pinson Memorial Chapter (Winner, Small Chapter) and Dallas (Winner, Large Chapter).
- Perpetual Membership Recruiting Award (Organizational): Dallas Chapter (Winner).
- Membership Recruiting Award: Dallas Chapter (Winner) and Capt Paul Brown (1st Runner Up, Dallas Chapter). Dallas (Capt Paul Brown) 1st Runner Up.

Once again, the hot topic for this past year has been recruiting. While Region VIII was not leading the pack, as it was last year, we did exceed our 4% goal (47 Companions recruited) with part of May and all of June left for this year's recruiting cycle. Region VIII includes 16 chapters in three states (Kansas, Oklahoma and Texas) and includes the Region VIII Headquarters Chapter. Of the sixteen, three failed to recruit any new Companions. Six of the chapters (Col Woods and MG Critz in Oklahoma, and Capt Dilworth, Dallas, North Texas and Victoria Crossroads in Texas) exceeded their 4% goal. Dallas once again lead the region with 21 Companions recruited, as of the date of this report.

The CINC Solicitation was another command interest area. Region VIII is one of four regions which surpassed the solicitation goal. Thank you to all Companions of the region who supported this effort.

While not all chapters have the resources to be actively involved in all of the Order's outreach programs, all of the programs are supported by at least one or more of them. Patriotic Education is very much alive and well within Region VIII. During this past year, chapters within the region conducted and staffed five multi-day Youth Leadership Conferences at five different locations within the region, while at the same time, providing sufficient funds to support 294 high school students attending one of these five conferences. The Ft Hood Chapter once again provided grants through the Texas Patriotic Education Fund for both the Capt Dilworth and Austin Chapters to assist in their participation in the region YLCs. The Dallas Chapter, with additional support from the North Texas and Pinson Memorial Chapters, once again hosted the Dallas Veteran's Day Parade and Massing of the Colors. The Ft Worth Chapter held the annual Massing of the Colors on the Sunday immediately following Veteran's Day. The Ft Hood Chapter was instrumental in establishing a World War I Memorial, which was dedicated on 21 May of this year. ROTC/JROTC programs are being actively supported by virtually every chapter in the Region.

In addition to supporting the Order's specific outreach programs, chapters in the region participated in other events which helped "show the MOWW flag." The Fort Worth Chapter represented the Order with a booth in the Veteran's Park at the Lockheed Martin Armed Forces Bowl and in April the chapter manned a booth at the Ft Worth Aviation Museum's annual open house. The MG Critz Chapter, OK, provided a monetary donation to the Lawton Veteran Service Center whose volunteers are certified Veteran Service Officers who help veterans and their families. The Hill Country Chapter participated in several local Veterans Service Organization events and dedicated a plaque at the National Museum of the Pacific War. The Houston Chapter manned a booth for a Veteran's Appreciation Day event held at Ellington Field.

I wish to thank CINC Col Gibson and VCINC LTC Chamberlin for their leadership and support. In addition, the unwavering support by the Region VIII staff and chapter commanders have helped make Region VIII the best region in the Order.

FOR THE GOOD OF THE ORDER

ROBERT J. WILLIAMS, Maj, USAF (Ret)
Commander, Region VIII

COMMANDER, REGION XIII | ANNUAL REPORT

Overview. Region XIII covers the states of Arizona, Colorado, New Mexico, Utah, Wyoming and the western tip of Texas (El Paso), a very large territory. There are thirteen chapters in the region, with five in Arizona, four in New Mexico, two in Colorado, one in Utah, one in El Paso, TX, and none in Wyoming. There are three Departments (Rocky Mountain – Colorado and Wyoming; Rio Grande – New Mexico and El Paso; and Arizona – Arizona and Utah).

- Region XIII Conferences Held:
 - Two Region XIII Conferences were held during the year. One was held in Mesa, AZ, in October 2017 and the second was held in El Paso, TX, in April 2018 in conjunction with the chapter's Massing of the Colors. At this conference, region elections were held and VCINC CPT Mitchell reviewed Financial/990N PowerPoint and other issues.
 - A region conference call was held on 24 January 2018, which included discussion regarding communication issues.
- Status of Chapters
 - Department of the Rocky Mountain. Both chapters (Denver and Colorado Springs) are in fairly good shape. The Denver chapter, although limited in active members, continues to conduct many activities for the good of the Order, including ROTC and JROTC awards, Scouts recognition, Retiree Day outreach for recruitment, and regular staff and membership meetings. This chapter has recruited new members and seems to have a healthy amount of momentum.
 - Department of Arizona. Of the five chapters in this department (Apache Trail, Catalina Mountains, Phoenix, Santa Cruz, and West Valley), most seem to be doing well and are holding their own. The Santa Cruz Valley Chapter suffers from too few active, energetic Companions, placing much of the burden on its commander and one other officer. The chapter is hindered by geography, since the membership is scattered over much of southern Arizona. On the other hand, the Catalina Mountains Chapter is centered nearby in Tucson and provides much support for the Santa Cruz Valley Chapter. The Apache Trail Chapter's request for a name change was approved and is now the "Colonel Billie L. Stephens - Apache Trail Chapter." A Department of Arizona meeting will be held in 6-7 July 2018 for election of officers. VCINC CPT Mitchell will attend and will review Financial/990N PowerPoint and other issues for those AZ chapters who did not attend Region XIII meeting in April.
 - Department of the Rio Grande. Recruitment efforts continue throughout the department. The department has four small chapters (Mesilla Valley, Albuquerque, Santa Fe, and MG Miles) and one large chapter (El Paso). The first three small chapters have less than twenty living members and are having problems recruiting new members. The Mesilla Valley and Santa Fe Chapters face a more difficult problem. The Mesilla Valley Chapter holds joint meetings with MOAA in order to have enough attendees to support a speaker. The Santa Fe Chapter no longer holds monthly meetings, but some Companions meet with the local MOAA Chapter. The department is studying the possibility of combining the MG Miles and Santa Fe Chapters in some capacity. The Albuquerque Chapter has not been holding meetings but continues to be active with ROTC/JROTC units. As I will soon be relieved as Region XIII Commander and become Commander of the Albuquerque Chapter, we will begin efforts to hold monthly meetings once again and become more active. The MG Miles and El Paso Chapters are doing well as indicated by the awards they receive at MOWW Conventions.
 - State of Utah. The Greater Salt Lake Chapter has suffered with the death of its most active Companion, and the fact that it has fewer members than required by the MOWW Bylaws.

The chapter, working with the department, continues to present ROTC medals to nine university programs in Utah in April and JROTC medals to eight high school programs. These efforts are supported by ROTC and Scouting support from HQ MOWW.

- Youth Leadership Conferences (YLC).
 - There were three YLCs sponsored by MOWW in the region:
 - The Sunbelt YLC in New Mexico scheduled a three-day conference for June but had to cancel as too few students could be recruited. As President of the YLC, I have made the reestablishment of a YLC a critical priority.
 - The Rocky Mountain YLC consists of one five-day conference held at University of Colorado in Colorado Springs in July. In 2018 they will once again conduct a YLC in July. Support is provided by the Colorado Springs and Denver Chapters as well as by other sources of funding.
 - The Arizona YLC consists of one five-day conference held in Phoenix, AZ, in June. Support is provided by all the Arizona chapters.

- ROTC/JROTC Awards.
 - Three Department of Rio Grande Chapters (Mesilla Valley, MG Miles and El Paso) participated in JROTC/ROTC activities in the past year. The Mesilla Valley Chapter contributed to the annual Welcome Back ROTC BBQ and held its Annual ROTC/JROTC Recognition Dinner with two ROTC and six JROTC units attending. This spring, it presented JROTC/ROTC awards to many area units. The MG Miles Chapter supported its only JROTC unit with the JROTC Medal, four Patrick Henry Bronze Medallions, and a \$500 scholarship. The EL Paso Chapter provided its usual support to the many JROTC units in the area.
 - The Department of Arizona presented dozen ROTC and JROTC medals.
 - The Denver Chapter presented 44 JROTC Awards at 14 high schools and 22 ROTC awards at four universities during Spring 2018.
 - Most of the chapters support these outreach programs at some level, but the numbers vary widely from chapter-to-chapter. Numerous JROTC and ROTC awards were made in the spring.

- Scouting Awards.
 - Three Department of Rio Grande chapters are participating with Eagle Scout Awards but have problems with Gold Awards because so few girls earn it. The El Paso Chapter, including the area of the Mesilla Chapter, awarded three Gold Awards this year. It also awarded many Eagle Awards for that area. The MG Miles Chapter presented Eagle Awards Certificates for the Northern New Mexico District. The Santa Fe Chapter presented Eagle Awards Certificates to several scouts.
 - The Department of Arizona presented three BSA Eagle Scout certificates and several GSUSA Gold Award certificates.
 - The Denver Chapter presented 74 BSA Eagle Scout certificates and 32 GSUSA Gold Award certificates. At the 2017 MOWW Convention, Denver was awarded First Place among Small Chapters.

- Massing of the Colors. The chapters in Region XIII conducted three MOCs during the year. The Department of Arizona held seven Massing of Colors, hosted by Catalina Mountains Chapter in Tucson, AZ, Santa Cruz Valley Chapter in Sahuarita, AZ, Phoenix Chapter, West Valley Chapter and the Apache Trail Chapter, El Paso: in El Paso, TX in April; attended by VCINC Mitchell and the Region Commander.
- Law and Order, National Security, Homeland Security and Veterans. The El Paso Chapter presented a number of awards at its annual Law and Order Dinner. It was the Winner of the Large Chapter Law and Order Award, and its nominee received 2nd Runner-Up in the Law & Order Outstanding Performance Award. The Department of Arizona held 37 outreach activities in these area.
- Additional Activities. At the Region Meeting held in El Paso April 2018, LtCol Marlon Ruiz was elected to become the new Region Commander.

Conclusion. It has been an eventful year for me as the Commander, Region XIII. Once again, it has been very valuable to me in getting to know more Companions. I look forward to now serving as Commander, Albuquerque Chapter, and dedicating myself to re-establishing the Sunbelt Youth Leadership Conferences and rebuilding the Albuquerque Chapter. I expect to have a very successful year.

FOR THE GOOD OF THE ORDER

MICHAEL J. HALPIN, Captain, USMC (Fmr)
Commander, Region XIII

COMMANDER, REGION XIV | ANNUAL REPORT

My roadmap for improving the Order by advancing Region XIV into the future was outlined in my 5-Year Region Action Plan built around our Order's Strategic Goals. Included in the plan are seven "Areas of Focus" for our region that served as the focal point for our department and chapter commanders. I'm proud to say that all commanders have embraced these focus areas and have made them an integral part of their leadership framework:

- Focus on what I term "RERs." RER stands for Recruitment, Engagement, and Retention (SG-1). This includes not only recruiting new members, but having those members engaging in chapter activities and Companions engaging with other Companions to encourage Companion involvement. We also need to retain our members, especially those who are not Perpetual Members. The region has made significant progress in the recruiting of new members. However, we still have a long way to go.
- Focus on community outreach (SG-2). This is what MOWW Companions do in support of the Order's motto, "It Is Nobler To Serve Than To Be Served." This focus area also overlaps SG-1 as we focus on MOWW's overall mission. I see our chapters' community outreach as a MOWW "buffet," i.e., what's on your plate? One size doesn't fit all, but what is on a chapter's specific plate has impact on chapter productivity and RERs. Our region is doing well in this area.
- Market the MOWW Brand (SG-3). We need to not only take a chapter approach but a region approach as well. In short, my perception is that the public and other military veterans generally don't know who we are and what we do. We need to start aggressively addressing this issue now and not wait at the region level until the 2019 Centennial MOWW Convention to begin the process.
- Promoting and executing the 2019 Centennial MOWW Convention (SG-3). Though the Bradley-Hanson Chapter is hosting the Convention (there will be an update in Columbus), this is going to be a collective "California effort." It is a golden opportunity for the region to not only market the MOWW brand, but the convention can positively affect our RERs. I want every Companion in the region "jazzed" about the convention, planning to attend the convention, and collectively using the convention as a focus to move our Order forward during the ramp-up to and execution of our Order's grand celebration.
- Increase department commander engagement and initiate department realignment (SG-4). I believe strongly in the concept of "centralized control and decentralized execution." Department commanders need to provide leadership training and development for our chapters and assist chapters in defining what is on their "MOWW buffet plate." A department realignment proposal that was approved at this year's Region XIV Conference has been forwarded to EXCOM for review.
- Give chapters tools to succeed (SG-5). Though this appears on the surface to be a basic Leadership 101 no-brainer, I wanted everyone in the region to understand that this is the job of me, my staff and department commanders. I'm here to serve my region companions, and on-the-flip-side, I need to develop a culture wherein chapter commanders are comfortable telling me and my staff exactly what they need. I need strong chapter leadership for the good of the Order, and that's what we have. To date, communication between commanders and me (and my staff) has been open and productive.
- Increase community, chapter, and Companion recognition (SG-5). This needs to be at the forefront of every commander's approach throughout the region. Chapters must update the Honors documents (through the MOWW Form 5, Membership Update) reflecting all Companions who have been recognized with appropriate awards. National Citation submissions are also a high emphasis. Department commanders need to recognize chapter commanders, and chapter commanders need to recognize organizations and individuals in their chapter and their community. Community recognition will also carry-over at the region level, to include during the 2019 Centennial MOWW Convention.

- Attended by the CINC and sponsored by the Maj Gen Pendleton Chapter, this year's Region XIV Conference was our most widely attended conference in recent years. A new constitution and bylaws were adopted, and key issues were enthusiastically addressed with significant progress realized. The San Diego and Puget Sound Chapters received the Outstanding Chapter Award, while numerous individual awards were presented as well. An outstanding dinner speaker concluded the Conference.

A Region XIV chapter review follows:

- Monterey Bay Chapter (127). Commander: LCDR "Arly" La Mica. What a joy it was to be in Monterey on February 26th to attend their first meeting in nearly four years! We inducted their new Companion LCDR (Ret) "Arly" La Mica and installed him as the new Monterey Bay Chapter Commander. He's enthusiastic and looking forward to moving the chapter forward with new members he plans to recruit. We have the chapter's bank account reinstated and are working with the Order's Treasurer General to reinstate their tax-exempt status: Our Region Treasurer is assisting with the paperwork, which we hope to have completed, submitted and approved over the coming months.
- San Francisco Bay Area (112). Commander: CPT Gary Pforr. A significant part of the chapter's community outreach is their continuous support of activities at the Veterans Memorial Building in Danville and volunteering countless hours and fundraising to assist in meeting the needs of Veterans. The chapter supports six SROTCs and 26 JROTC units with medals/certificates and is expanding their outreach throughout Northern California. Through a foundation (the result of a MOWW legacy) that was formed and is administered by Companions of the chapter, in this year alone, 40 high school students are sponsored to attend the Thousand Oaks Youth Leadership Conference (TOYLC).
- COL Woolsey Chapter (113). Commander: BG Frederick Lopez. New members have consistently been brought into the chapter over the last five years. The chapter is highly engaged in numerous community outreach programs, to include BSA/GSA support, Companions/community Patrick Henry Awards, support of local Veterans Day, Memorial Day, 9/11, July 4th ceremonies, and recognition of local law enforcement/first responders within the community. The SROTC program at UCSB is strongly supported. The impact of this benchmark chapter's overall program and strong top-to-bottom leadership is best described by the chapter's continued national-level recognition year in-and-year out.
- Conejo Valley Chapter (195). Commander: Col Jerry Knotts. There are five key events the chapter sponsors: a Veterans Day program attended by approximately 300 people at a local cemetery; a Memorial Day program held in the community attended by approximately 2,000 people; a recognition dinner with a specific focus (this year, the Chapter and local MOAA Chapter co-hosted a tribute to fifteen World War II veterans), the annual Red, White and Blue Military Ball held at the Ronald Reagan Presidential Library, and serving as primary host for the annual Thousand Oaks Youth Leadership Conference again this year with over 50 students expected.
- G/A Bradley-COL Hanson Chapter (186). Commander: Lt Col Dave Worley. A series of initiatives implemented this year included the first JROTC Recognition Luncheon for cadets, recognizing cadets that went above-and-beyond in the community. The chapter supports 57 SROTC/JROTC programs with medals/certificates with Companions presenting; 75 Boy Scout Eagle Award and nearly 300 Girl Scout Gold Award Certificates were presented throughout Los Angeles/Orange Counties; and twelve high school students were selected to attend this year's Thousand Oaks Youth Leadership Conference. Preparations to host the 2019 Centennial MOWW Convention is on track and on schedule.
- Gen Vandenberg Chapter (213). Commander: LTC Louis Stout. There are no JROTC units in the area for the chapter to support, but there is strong support for the ROTC at Cal Poly San Luis Obispo. Numerous Boy Scout/Girl Scout Certificates are also presented annually. The chapter strongly supports Grizzly Youth Academy (GYA), a partnership between the California National

Guard and the Grizzly Challenge Charter School. GYA is for youth between the ages of 16 and 18 who have dropped out of high school or are at-risk of dropping out. It offers a highly-structured environment that promotes leadership, cooperation and academic skills, while building self-esteem, pride and confidence.

- LTG Wright Chapter (148). Commander: Lt Col Larry Stumpf. The Chapter supports 60 JROTC units and the California Military Institute (CMI) in Perris, CA. These are the primary community outreach programs for the chapter. Joint monthly meetings with the local MOAA chapter are held. The chapter annually sponsors high school students attending the San Diego Youth Leadership Conference.
- BG Holland Chapter (103). Commander: LCDR Nick Herbka. Four JROTC units and one SROTC unit are supported annually with medals/certificates. BSA/GSA recognition certificates are presented throughout the year as well. The chapter strongly supports the San Diego Youth Leadership Conference, sponsoring many high school students. Through the Rancho Bernardo Veterans Memorial Association (of which the chapter was a co-sponsor in 1994 along with the local VFW Post of the Veterans Memorial located in Webb Park), the chapter co-sponsors three events annually during Fourth of July, Veterans Day and Memorial Day, and participates in the community's Fourth of July parade as well.
- Maj Gen Pendleton (190) Chapter. Commander: Capt Dan Kash. The chapter works hand-in-hand with the San Diego Chapter in many areas to include promoting the annual Massing of the Colors (held in Balboa Park, San Diego, every October). The chapter is the primary sponsor of the San Diego Youth Leadership Conference (YLC). Last year, 42 students attended the four-day conference representing numerous high schools throughout the Southern California area. The chapter set-up booths at numerous events publicizing MOWW, the YLC, and the Massing of the Colors. Eleven JROTC units are supported.
- Saddleback Valley Chapter (221). Commander: LTC "Tex" Wandke. The chapter currently has a handful of active members led by a highly motivated and enthusiastic commander. Thirteen JROTC units and one SROTC unit are annually supported with medals and certificates. GSO CDR Ted Parsons is actively providing assistance to the chapter in the recruitment area with the focus of developing a targeting approach in line with the chapter's RER Plan.
- San Diego Chapter (100). Commander: CDR George Parsons. This benchmark chapter is recruiting new members in leaps-and-bounds. The chapter has partnered with the San Diego Veterans Museum to provide community outreach by providing lecturers for museum historical programs and sponsoring youth musical events. Most noteworthy is the chapter's sponsorship of the annual Massing of the Colors celebration held in Balboa Park, consisting of JROTC, Boy and Girl Scouts, members of the Armed Forces, law-enforcement agencies, and other civic groups. Two SROTC and 19 JROTC units are supported annually. The chapter is also a co-sponsor of the annual San Diego Youth Leadership Conference.
- Gaylord-Dillingham Memorial Chapter (115). Commander: LTC Jeff Tom. Chapter Companions are actively supporting the planning and execution of WWI commemorative events in orchestration with the State of Hawaii's World War I Centennial Task Force. For example, a Companion who is an instructor for the Punahou High School Army JROTC spearheaded a re-enactment of the September 19, 1917, "Roll Call" of "Punahou's Sons and Daughters" who volunteered for military service when America went to war.
- Las Vegas Chapter (147): Commander: CPT Jim Steiner. The chapter has two community outreach focuses: JROTC, and; Operation Homefront-Nevada. The chapter supports 21 JROTC and 2 SROTC units with medals/certificates, including two in the Reno area. Operation Homefront-Nevada is an extension of the national organization, which provides financial assistance and a variety of services to help alleviate the burden of unexpected emergency situations for military families struggling with deployment and housing issues. GSO CDR Ted Parsons is actively providing assistance to the chapter in the recruitment area by focusing on developing a targeted approach in line with the chapter's RER Plan.

- Puget Sound Chapter (120). Commander: LT John McConnel. This is the benchmark chapter in the region. Thirty new Companions were recruited over the last two years, thereby growing the chapter in leaps-and-bounds. The chapter is also engaged in a number of community outreach programs with strong Companion participation, including numerous veterans support programs. The chapter has robust SROTC and JROTC awards programs, sponsoring medals/certificates for 26 SROTC programs and 69 JROTC units in Washington, Idaho, Oregon, Alaska, Guam, and Japan. Finally, the chapter hosts the annual Northwest Youth Leadership Conference that has been growing steadily over the years.

FOR THE GOOD OF THE ORDER

DAVID J. WORLEY, USAF (Ret), Maj, USMC (Ret)
Deputy Commander, Region XIV

BUDGET COMMITTEE | ANNUAL REPORT

The Budget Committee supports the proposed amendments to disestablish the existing Budget Committee and transform the current Financial Working Group (standing) into the Finance Committee (Standing), which is comprised of the Chief of Staff and Treasurer General as Co-Chairs, and the following members: Chair, MOWW Board of Trustees; Assistant Treasurer General, and; Senior Vice Commander-in-Chief.

FOR THE GOOD OF THE ORDER

SVCINC JOHN H. HOLLYWOOD, LTC, USA (Ret)
Chair, MOWW Budget Committee

CHAPTER ACTIVITIES & AWARDS COMMITTEE | ANNUAL REPORT

If you take the time to read the many chapter newsletters published each month, you can see that MOWW is alive and well within the many communities they serve. Like the Post Office, neither wind, nor rain, nor sleet, nor snow seems to keep the FORCE from moving forward “for the Good of the Order. Small chapters to large are putting forth a herculean effort to ensure the Order’s precepts are accomplished and communities are aware of our efforts to teach our future leaders the importance of being in the Vanguard for patriotism and leadership.

The CINC’s charge to increase membership is making inroads toward achieving our goal as evidenced in reports from chapters like Dallas who reported a significant new membership increase welcoming fourteen new perpetual members and twenty regular companions during their 2017 recruiting effort. Getting the word out is a necessary first step. The Greater Boston Chapter recently used the following to reach potential perpetual members: “the strongest reason to become a perpetual member is that the funds paid will go into the MOWW trust fund from which annual dividends are paid to the chapter as an aid to carrying on its programs.” Names like General Pershing and President Kennedy for whom the chapter still receives perpetual membership funds might be some help in recruiting.

A good recruiting tool is a guest speaker who can relate to problems encountered by our seniors. Many of us fall into that category and an informative session can work wonders in meeting obstacles that tend to cause concern. Mr. Jason Blankenship of the Better Business Bureau spoke to the BG Scott Chapter on the subject of “Scams against Seniors.” Mr. Blankenship described how senior citizens are lucrative targets. He emphasized that seniors are most likely to be polite and trusting, have difficulty in saying no, may suffer from memory problems, and are most likely to have nest eggs for investing in bogus opportunities or enjoying superficially free benefits. For his most informative talk and his willingness to speak, the chapter was most appreciative.

Small chapters with just a few members can bring attention to the Order through community involvement. The Hampton Roads Chapter continues to impress their community with ROTC/JROTC awards (three Universities and 15 high schools), hosting a JROTC drill competition, conducting an annual 4-day YLC, providing a music teaching program for wounded warriors, and providing members to the York County Historical Committee for its annual Memorial Day Ceremony.

In December 2017, the Sun City Chapter hosted their seventh annual Military Ball which included a parading of the flags representing a number of local patriotic organizations. This was a great venue for recognizing local leaders with two Bronze Patrick Henry Awards. The Virginia Piedmont Chapter had the honor of coordinating local veteran’s organization participation in this year’s Memorial Day Observance held at Memorial Terrace, Lynchburg, Virginia. Showing our colors is an important part of Order’s Patriotic Education Program.

Some chapters in our organization use a combined meeting approach to get to know one another and share chapter success. Go no farther than the five Arizona chapters to see how well this works. Sponsoring patriotic education and youth leadership training has become a major initiative within the chapters.

As I stated in last year’s report, many great programs are alive and well in the MOWW. To all those mentioned and the others supporting their communities and the Youth of America, job well done.

FOR THE GOOD OF THE ORDER

FREDERICK T. MASSEY, CAPT, USN (Ret)
Chair, MOWW Chapter Activities Committee

CONSTITUTION & BYLAWS COMMITTEE | ANNUAL REPORT

The Constitution and Bylaws Committee is composed of the following Companions: Chair PCINC Russell Vowinkel, Vice Chair PCINC Gary Engen, PCINC John Hayes, former VCINC LTC Wayman Johnson, JAG COL Earl Lasseter and Chief of Staff Brig Gen Arthur Morrill (*ex officio*).

The committee reviewed three proposals to amend the Constitution or the By Laws this year. All three were approved (Encl). These proposals were posted in the May-June and the Jul-Aug editions of *The Officer Review*[®] magazine and will be taken to the Convention floor for consideration and approval by the Companions in attendance. All proposals did meet the submission criteria and appropriate timelines.

In keeping with the MOWW Constitution (Article VIII, Section 3) and MOWW Bylaws (Article IX, Section 3), the MOWW Constitution and Bylaws Committee presents three proposed amendments to these documents for consideration by all Companions of the Order. The Committee recommends their adoption and expressly presents them for consideration by, and the vote of, the Delegates to the 2018 MOWW Convention to be held in Columbus, GA, in August 2018.

FOR THE GOOD OF THE ORDER

PCINC RUSSELL C. VOWINKEL, CAPT, USN (Ret)
Chair, MOWW Constitution & Bylaws Committee

Enclosure:
MOWW Constitution and MOWW Bylaws Amendments (Proposed)

Enclosure: MOWW Constitution & MOWW Bylaws Amendments (Proposed)

In keeping with the MOWW Constitution (Article VIII, Section 3) and MOWW Bylaws (Article IX, Section 3), the MOWW Constitution and Bylaws Committee presents three proposed amendments to these documents for consideration by all Companions of the Order. The Committee recommends their adoption and expressly presents them for consideration by, and the vote of, the Delegates to the MOWW Convention to be held in Columbus, GA, in August 2018.

Proposed Amendment #1. Improve MOWW, Inc., fiscal management by clarifying preexisting Constitutional language such that there will be only one Board of Trustees, i.e., the MOWW, Inc., Board of Trustees. Thus, adoption of this amendment will disband the Gist Blair Board of Trustees as the Gist Blair Fund is managed by the MOWW, Inc., Board of Trustees, and neither the MOWW Constitution nor the Bylaws established the Gist Blair Board of Trustees.

- a. Current language (MOWW Constitution, Article V, Section 2, Paragraph C): “The members of the Board of Trustees of the funds of the Order will be elected to three-year terms by the General Staff at the Post-Convention Meeting of the General Staff, with one member being nominated by the Commander-in-Chief and elected by the General Staff in each year. In addition, one of three members of the Board of Trustees will be nominated by the Commander-in-Chief and elected by the General Staff to be the Chair of the Board of Trustees for the following year.”
- b. Proposed language (MOWW Constitution, Article V, Section 2, Paragraph C): “The Military Order of the World Wars (MOWW, Inc.) will have only one Board of Trustees comprised of three trustees nominated by the Commander-in-Chief (CINC) and confirmed to hold three-year terms by the General Staff at annual Convention. In addition, the CINC will nominate one of those three members as the Chair, MOWW, Inc., Board of Trustees, and the General Staff in convention will confirm that CINC nomination annually. Trustee terms of office will overlap by one year to promote continuity of operations and financial stability. With one exception, no member of MOWW’s Executive Committee of the General Staff (EXCOM), i.e., MOWW, Inc., Board of Directors, may be a member of the MOWW, Inc., Board of Trustees, and vice versa. That sole exception is a trustee’s membership in the Council of Past Commanders-in-Chief (CPC), e.g., a Past CINC’s election as the Chair, CPC, will not preclude their membership on the MOWW, Inc., Board of Trustees.”
- c. Rationale: The MOWW Constitution, Article V, Section 1, Paragraph O, states the Order will have a MOWW Board of Trustees. Neither the MOWW Constitution nor the MOWW Bylaws mentions a Gist Blair Board of Trustees. Given the statutory existence of the MOWW, Inc., Board of Trustees, additional boards of trustees, e.g., the Gist Blair Board of Trustees, are neither authorized nor required—a conclusion with which the Chair, MOWW, Inc., Board of Trustees agrees.
 - 1) While corporate directors and trustees both refer to individuals who have a corporate fiduciary duty to oversee the well-being of the corporate organization, this proposed amendment prevents inherent conflicts due to the differences in roles, responsibilities, authorities and liabilities of members of boards of directors vs. boards of trustees. Thus, this amendment enhances separation of powers and reinforces accountability.
 - 2) In having one MOWW, Inc., Board of Trustees, the Order conforms with standard corporate business structures and practices. The Chair, MOWW, Inc., Board of Trustees, indicates the trustees will exercise transparency by providing the proposed Finance Committee (née the Financial Working Group – FWG) with statements and transparency to accounts via cyberspace, during Quarterly Financial Review forums, and by other means and forums as required (see Proposed Amendment #2). Appropriate and timely trustee reports and actions will support enhanced fiscal management of MOWW, Inc. This process has begun in that the trustees moved the Gist Blair Fund from being a stand-alone account to now residing with other investment accounts belonging to MOWW, Inc.

Proposed Amendment #2. Improve MOWW, Inc., fiscal management by adding language that establishes the Finance Committee, formerly the Financial Working Group (FWG), as a standing committee and disestablishes the current Budget Committee.

- a. Current language. MOWW Bylaws, Article VII, Section 1.B. says, “Except for the Executive Committee of the General Staff (EXCOM), the following committees shall serve as Standing Committees of the General Staff and of the National Convention.” Paragraph 1.B. of the same authorizes a Budget Committee as a standing committee.
- b. Proposed language: Change the MOWW Bylaws, Article VII, Section 1, to delete the “Budget Committee” and add the “Finance Committee,”
- c. Rationale:
 - 1) The Budget Committee is comprised of the Senior Vice Commander-in-Chief (SVCINC) as the chair, and the four VCINCs as members. Its activities have been historically limited to reviewing the draft budget prepared by the national headquarters staff in coordination with the Treasurer General, typically at convention, i.e., mere days before the Business Session. Then, later as members of the EXCOM, i.e., MOWW, Inc.’s Board of Directors, the SVCINC and VCINCs approve the budget they proposed. This construct has not served the Order well in that it did not include all MOWW fiscal entities involved. Moreover, to the extent that it involved any other fiscal entities, such involvement was stove-piped, and a mix of formal and informal means, which affected transparency. This limited information-sharing precluded vertical and horizontal integration.
 - 2) Consequently, in October 2014, the Chief of Staff and the Treasurer General began remedying this situation by establishing the Financial Working Group (FWG), which had the Chief and the Treasurer as Co-Chairs, and the Senior Vice Commander-in-Chief (SVCINC) as an FWG member. The Executive Committee of the General Staff EXCOM established the FWG in October 2014. Shortly after its establishment, the Chairman, MOWW, Inc., Board of Trustees, and the Assistant Treasurer General were added as members to further integrate end-to-end corporate financial processes and activities, i.e., from financial investment to budget execution. This adjustment, which also enhances continuity, was likewise approved by the MOWW, Inc., Board of Directors (EXCOM). Due to the geographically distributed nature of FWG members, meetings are held throughout the year via emails and teleconferences. Quarterly meetings feature the review of defined financial exhibits.
 - 3) The FWG has performed well even as the Budget Committee continued in its traditional manner. Since 2014, the FWG improved the Perpetual & Memorial (P&M) Dividend Process, and the IRS filing (IRS Fm 990-N ePostcard) and TG Certification (MOWW Fm 9) processes. It also defined the Planning, Programming, Budgeting & Execution (PPBE) Process, enhanced the MOWW, Inc., the MOWW, Inc., Chart of Accounts (COA), which serves as the foundation for a financial record keeping system, audits, etc. It also clarified the fiscal management roles and responsibilities of MOWW, Inc., and enhanced collaboration and corporate financial reporting.
 - 4) This amendment also complements Proposed Amendment #1 above since it enables the VCINCs to continue their involvement in the annual budget process as members of the EXCOM, i.e., MOWW, Inc., Board of Directors, which approves MOWW, Inc., budgets.

Proposed Amendment #3. MOWW, Inc., should disband the Financial Development Committee as the Order has neither appointed any Companions to serve as committee members (no Companions have **volunteered**) nor has the committee raised any money for the Order since the committee’s establishment in 2011.

- a. Current language. MOWW Bylaws, Article VII, Section 1. “Except for the Executive Committee of the General Staff (EXCOM), the following committees shall serve as Standing Committees of the General Staff and of the National Convention.” Paragraph 1. G. of the same authorizes the Financial Development Committee as a standing committee.
- b. Proposed language: Change the MOWW Bylaws, Article VII, Section 1, to delete the “Financial Development Committee.”

- c. Rationale: Since being established in 2011, the committee has not recruited any Companions to serve on the Financial Development Committee and it has raised no money for the Order, and the prospect of those things happening is nil. In addition, of the ten or more charitable foundations the Chair and Vice Chair have contacted, none of them were willing to donate to MOWW an IRC 501(c)(19) entity, despite being provided with a copy of the IRS tax-exempt determination letter. Moreover, none of the foundations contacted were interested in supporting the patriotic efforts of the MOWW. Instead, they preferred to focus their donations on IRC 501(c)(3) entities engaged in "STEM" (Science, Technology, Engineering and Mathematics) programs. Last, the Chair also tried to register MOWW in the Combined Federal Campaign (CFC) but discovered that such participation is limited to IRC 501(c)(3) organizations.

EDUCATION & TRAINING COMMITTEE | ANNUAL REPORT

Training and education are perennial problems for the Order. Everyone recognizes that these are important topics, but there never seems to be enough time to conduct training. We have some chapter leadership that is active, interested and committed. They are eager and willing to learn how to accomplish what is required for a successful chapter year. On the other hand, some Companions don't want to take the time or don't know where information is located to make their time as a commander more manageable. Some are in leadership positions because "no one else wanted the job," and their interest or energy level is low.

Despite these issues, training for the staff and the commander is a command responsibility and is a very important part of a successful chapter year. The information needed is available to all MOWW Companions in the MOWW Policy Manual and on the MOWW Website (www.moww.org). Unfortunately, not all new leaders are aware that such help exists.

- This year the Treasurer General (TG), put together a step-by-step PowerPoint presentation that shows how to file the 990-N, (e-Postcard), with the Internal Revenue Service (IRS). The IRS also offers a step-by-step "how to" product on the IRS website. These are important since not filing with the IRS could result in the Chapter losing its tax exempt status. It also means that the chapter will not be eligible receive their Perpetual Member (PM) dividend check due to MOWW Bylaws noncompliance.
- Chapter treasurers must complete MOWW Form 9 and provide a copy of the IRS acceptance notice and e-mail these items to the TG. Copies of the PowerPoint presentation are available from the TG for the asking. Alternatively, ask a member of the Education and Training Committee.
- A detailed PowerPoint presentation on training new chapter commanders is also available from the Education and Training Committee upon request. In addition, the "IRS Form 990-N (e-Postcard) User Guide," also available on the IRS website, is at Enclosure 3.

Last year at the 2017 MOWW Convention in Billings, MT, the training emphasized workshops. The workshops were designed to provide "hands-on" items that could be used by chapter personnel once they returned to their individual chapters. This approach to training was developed by PCINC Capt Debbie Kash, who provided the framework, materials and workshop topics. Workshop facilitation was provided by the Education and Training Committee. All who attended the workshops felt they were a valuable addition to the convention.

During the 2018 MOWW Convention, we will continue the emphasis on materials that can help the chapter leadership team accomplish their goals and objectives. The objective will be for every participant to have all items needed to prepare and implement the Chapter Action Plan (CAP) and a Recruiting Action Plan.

The EXCOM has discussed having region conferences in the months following the annual MOWW Convention, (September-November) when chapters are planning their upcoming year. This would be an excellent time to develop Chapter Activity Plans, to cover MOWW forms and to share ideas with other leaders on what worked and what didn't.

As part of this process, the MOWW's website makes it easier to access information that Companions can use at the chapter level. In addition to MOWW publications (Constitution, Bylaws, Strategic Plan and Policy Manual), the website lists 37 forms that commanders and their staffs can use to accomplish the goals of the Order. (The forms are listed below "Companion Toolbox," under the title of MOWW Forms.) Of these, five are of major interest to the chapter commander and staff. Three other forms will help the chapter to plan and conduct a successful year, (Form 19, "Chapter Commander Checklist;" MOWW Form 26, "Chapter Action Plan (Example);" and MOWW Form 27, "Chapter Activity Report." [Note: the Council of Area Commanders is developing a prototype form which they will submit to the EXCOM for its consideration.] Using the Chapter Commander Checklist will provide the foundation for all other actions required during the upcoming year. (See the enclosed outline of items to be covered during chapter commander and staff training. Actual training should take two to three hours.)

Two forms deal with Treasurer General issues and ensuring the chapter receives its Perpetual Member (PM) Dividend, i.e., the MOWW Form 9, “Financial Management Certification,” and the MOWW Form 21, “Annual Financial Review” checklist).

One other item on the website in the “Companions Only” section that is very helpful is under “LEADERSHIP & MANAGEMENT.” The MOWW Member Roster is updated every week and the rest are updated every month. They are invaluable tools and can help chapter leader areas such as recruiting, dues, wrong addresses and more—even birthday wishes.

LEADERSHIP & MANAGEMENT

-  [MOWW Member Roster \(data a/o the last business day of each week\)](#)
-  [Monthly Region Report \(MRR\) | OY 2017 YTD \(data a/o the last business day of the prior full month\)](#)
-  [Monthly SG-1 Recruiting Performance | OY 2017 YTD \(data a/o the last business day of the prior full month\)](#)
-  [Monthly New Member Rosters | OY 2017 YTD \(data a/o the last business day of the prior full month\)](#)
-  [Monthly Overdues & Renewals Pending | OY 2017 YTD \(data a/o the last business day of the prior full month\)](#)
-  [Monthly Wrong Address List | OY 2017 YTD \(data a/o the last business day of the prior full month\)](#)
-  [Non-Renewing RM/HRMs OY 2017 YTD \(data a/o the last business day of the prior full month\)](#)
-  [CINC Solicitation Status | OY 2017 YTD--8 May 18](#)
-  [FY 2017 Tax Compliance Status](#)
-  [New Companion Welcome Letter \(SAMPLE\)](#)

Articles in *The Officer Review*[®] related to Education and Training, provided by the Chief of Staff, e.g., “Chief’s Notes,” are also very helpful. He also created another product at Enclosure 2, “MOWW Chapter Action Plan (CAP) “How To,” which can be found on the MOWW website, “Companion Toolbox, “Tips and Guides.”

Some recommended areas to assist in the training effort are at Enclosure 1 “MOWW Chapter Training Outline,” and follow:

- Conduct training during annual or semi-annual Region Conventions.
- Review the five forms mentioned above to assist commanders about the planning process and to provide a vehicle for sharing best practices among participants.
- The Officer Review magazine should develop an ongoing section, under Departments, that deals with training and education issues. These topics are currently covered on a frequent basis, and covered well, but the emphasis on training should be constant. This could include reprints of the training, education, and recruiting material that have been published in past issues.
- We believe that new commanders will be most interested in training topics during the September to November timeframe when they are still working on Chapter planning.

We continue to solicit ideas on how to improve our training and education and how to best distribute this information to members of the Order.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Chair, Education & Training Committee

Enclosures:

1. MOWW Chapter Training Outline
2. MOWW Chapter Action Plan (CAP) "How To"
3. IRS Form 990-N (e-Postcard) User Guide

Enclosure 1. MOWW Chapter Training Outline

- ✓ The Basics -
 - MOWW Forms (www.moww.org)
 - Form 19 – Chapter Commander Checklist
 - Form 27 – Chapter Activity Report
 - Form 26 – Chapter Action Plan (example)
- ✓ Planning the Chapter Year
 - Staff meeting
 - Chapter Commander Checklist
 - Develop the Chapter Calendar, (publish in the Chapter newsletter)
 - Chapter officers trained, and duties explained
- ✓ Tax Planning and Certification (no report, no PM dividend)
 - Form 21 – Annual Financial Review Checklist
 - Form 9 - Financial Management Certification
- ✓ Recruiting and Retaining Companions
 - People will join the Order because they are asked
 - Reasons to attend meeting
 - Interesting speakers
 - Companions with similar values
 - It's a nice place to be; "everybody knows your name"
 - Communication – Newsletters (Dropbox)
 - Reasons Companions stay -
 - They have a job or position in the chapter
 - They are mentored by the person who recruited them
 - Special interests: Scouting, ROTC, YLC, Massing of the Colors
 - They are recognized for what they do
- ✓ MOWW Website for:
 - National Directory, Policy Manual, Strategic Goals, IRS Filing and TG Certification, Chapter Action Plan (PowerPoint - how to), etc.
- ✓ Membership Database:
 - An invaluable recruiting and management tool for the chapter
 - Using the MOWW Member Roster
- ✓ Reports:
 - To Region Commander – monthly VCINC input
 - National for new Companions
 - Form 1 – Membership Application
 - Form 4 – Companion Profile
 - Form 5 – Membership Update
- ✓ Attend Region Conferences and MOWW Convention

Enclosure 3. MOWW Chapter Action Plan (CAP) “How To”

5/29/2018



Achieving Strategic Plan Success via Chapter Action Plans (CAP)

References: 1.) MOWW Strategic Plan; 2.) Northern Virginia Chapter CAP

The Military Order of the World Wars (MOWW)
25 May 2018



CINC Intent

To achieve our vision to be a preeminent United States veteran service organization, we will achieve our Strategic Goals to realize outcomes vital to the Military Order and its chapters.

All commanders and Companions must be aware that tactical (chapter) and operational (region and department/state) execution are designed to support strategic, Order-wide end states.

We must be guided by conviction that it is nobler to serve than to be served, and we must unite in selfless personal service to the United States of America. In pursuing our Order-wide end states, we will become stronger, reinforce our relevance, and enhance our brand recognition.

25 May 2018 The Military Order of the World Wars (MOWW)

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Enclosure 3. MOWW Chapter Action Plan (CAP) “How To”

5/29/2018

Achieve MOWW’s Strategic Goals

If we achieve Strategic Goals, everything improves

- Strategic Goal (SG) 1. The cardinal enabler.
 - Annually grow chapter membership by an increase of four percent, and annually increase Companion participation in chapter activities.
- Strategic Goal (SG) 2.
 - Strengthen chapter outreach programs
- Strategic Goal (SG) 3.
 - Raise MOWW’s local and national visibility
- Strategic Goal (SG) 4.
 - Enhance leadership training and development.
- Strategic Goal (SG) 5.
 - Promote Companion, chapter and community recognition.

MOWW Strategic Plan



28 May 2018 The Military Order of the World Wars (MOWW)

SG-1: Recruit, Involve & Retain

Chapter Action Plan (CAP)

- Strategic Goal (SG) 1:
 - Annually grow chapter membership by a net increase of five percent, and
 - Annually increase Companion participation in chapter activities
- Retention is facilitated by Companion involvement and fulfillment, and chapter leader follow-up with each Companion

Program Engagement Plan (PEP)

- Desired Outcomes:
 - Establish Membership Coordinators in every chapter.
 - Develop and conduct an annual membership campaign
 - Give Companions jobs in the chapter, with mentoring and training
 - Brief updated recruiting and involvement outcomes in Chapter Meetings and in Staff Meetings

28 May 2018 The Military Order of the World Wars (MOWW)

Enclosure 3. MOWW Chapter Action Plan (CAP) "How To"

5/29/2018



SG-2: Strengthen Outreach

<p style="text-align: center;">Chapter Action Plan (CAP)</p> <ul style="list-style-type: none"> • Strategic Goal (SG) 2: <ul style="list-style-type: none"> • Strengthen chapter outreach programs 	<p style="text-align: center;">Program Engagement Plan (PEP)</p> <ul style="list-style-type: none"> • Desired Outcomes: <ul style="list-style-type: none"> • Increase YLC attendance annually • Host/participate in Massing of Colors, Veterans Day, Memorial Day, etc. • Support JROTC/ROTC Detachments by presenting MOWW's ROTC Awards of Merit • Support BSA Troops by presenting MOWW's Eagle Scout certificates • Support GS-USA Councils by presenting MOWW's Gold Award certificates • Annually recognize local law enforcement officials and first responders • Establish and/or expand the National and Homeland Security Programs
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SG-3: Increase Visibility

<p style="text-align: center;">Chapter Action Plan (CAP)</p> <ul style="list-style-type: none"> • Strategic Goal (SG) 3: <ul style="list-style-type: none"> • Raise MOWW's local and national visibility 	<p style="text-align: center;">Program Engagement Plan (PEP)</p> <ul style="list-style-type: none"> • Desired Outcomes: <ul style="list-style-type: none"> • Create a publicity plan to increase awareness of MOWW and its outreach programs • Use MOWW's "News Release Guide" to publicize chapter programs and events (see the MOWW website) • Distribute chapter newsletters to Companions and others to publicize chapter activities • Use social media to publicize the Order, e.g., Facebook, LinkedIn, YouTube, etc.
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Enclosure 3. MOWW Chapter Action Plan (CAP) "How To"

5/29/2018



SG-4: Enhance Leadership

<p style="text-align: center;">Chapter Action Plan (CAP)</p> <ul style="list-style-type: none"> • Strategic Goal (SG) 4: <ul style="list-style-type: none"> • Enhance leadership training and development 	<p style="text-align: center;">Program Engagement Plan (PEP)</p> <ul style="list-style-type: none"> • Desired Outcomes: <ul style="list-style-type: none"> • Develop trained chapter leaders, e.g., commander, adjutant, treasurer, program coordinators, etc. • Identify, mentor and develop future leaders • Increase Companion attendance at national, region and department conventions and conferences
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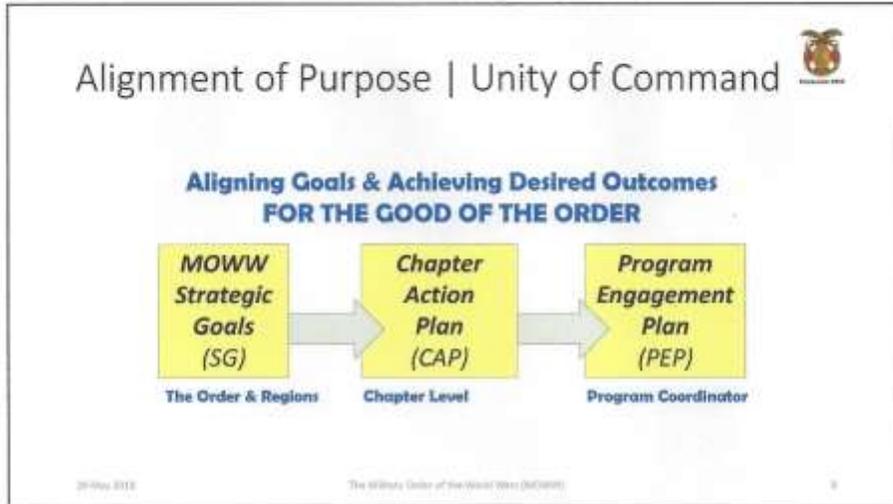
SG-5: Increase Recognition

<p style="text-align: center;">Chapter Action Plan (CAP)</p> <ul style="list-style-type: none"> • Strategic Goal (SG) 5: <ul style="list-style-type: none"> • Promote Companion, chapter and community recognition 	<p style="text-align: center;">Program Engagement Plan (PEP)</p> <ul style="list-style-type: none"> • Desired Outcomes: <ul style="list-style-type: none"> • Award full chapter authorization of National Citations to deserving Companions • Annually present the full chapter authorization of Silver Patrick Henry Medallions • Submit the chapter for all MOWW Chapter Program Awards for which the chapter is eligible • Increase the number of Bronze Patrick Henry Awards presented by chapters to eligible individual and organizations in local communities
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28 May 2018 The Military Order of the World Wars (MOWW)

Enclosure 3. MOWW Chapter Action Plan (CAP) “How To”

5/29/2018



- ### Chapter Action Plan | Sample
- **Membership: Our lifeline to perpetuity:**
 - Increase our living chapter membership to 370 members, a net 5% increase
 - Each member to bring one qualified guest to a meeting at least once a year
 - Theme: "Two minutes a day"
 - Increase Companion involvement at presentations by 50%
 - **Information and Communication:**
 - Update ALL email addresses and other pertinent information on each Companion.
 - Use electronic means for financial management
 - Coordinate with other nearby chapters for speakers and chapter functions
 - **Leadership Training:**
 - Increase attendance at Regional and National Conferences to six or more Companions
 - Honor our Chapter Companions with appropriate recognition for their service
 - **Community Outreach:**
 - Fundraising: Both within our membership and from external contributors
 - Prepare a supporting brochure
 - YLC: Fundraise both within our resources and within the communities to support 100 student interviews and selections
 - School targets: Increase selections from 45 to 50 schools
 - Add emphasis for Home Schooled
 - ROTC & JROTC: Present MOWW Awards of Merit at university and high school levels
 - SWOTC Medal Awards plus service specific awards to the Gold-level senior ROTC cadet at our defined universities
 - Law and Order: Recognize 10 first responders with Certificates of Commendation
 - Scouting: Recognize Boys (Eagle Scout) and Girls (Gold Award) at appropriate ceremonies
- 20-Nov-2018 The Military Order of the World Wars (MOWW)

Enclosure 2. MOWW Chapter Action Plan (CAP) "How To"

5/29/2018

Chapter ROTC PEP | Sample, continued



- **PEP 1: Present ROTC/JROTC Award of Merit Certificates to 10 JROTC and 2 ROTC Units**
 - Identify ROTC & JROTC Points of Contact (POC) for each ROTC & JROTC unit by 15 Sep
 - Use 50 mile radius for responsibility area
 - Use chapter membership roster to identify Companion closest to presentation location
 - Develop list of Companions to be presenters by 15 Jan
 - Assign to ROTC/JROTC award events
 - Communicate awards presentation schedule and assignments to all Companions and ROTC/JROTC detachments involved
 - Order award sets by 28 Feb (after PM Dividend received)
 - Deliver award sets to Companions as determined above
- **PEP 2: Track and report on presentations of ROTC and JROTC Awards of Merit**
 - Provide objective and results (by type award) to:
 - The Chair, MOWW ROTC Committee (national)
 - **Region ROTC Coordinator**
 - Chapter Commander
 - Use data for:
 - Briefing at General Membership Meetings
 - Chapter submissions for national program awards, e.g., MOWW's ROTC Program Award
 - Awards for individual excellence
 - MOWW Form 27, "Chapter Activity Report"
 - Chapter commander's report to region commander

27 May 2018

The Military Order of the Most Excellent Order of the MOWW

11

Make a Difference



"If your actions inspire others to dream more, learn more, do more and become more, you are a leader."
President John Quincy Adams

27 May 2018

The Military Order of the Most Excellent Order of the MOWW

12



IRS Form 990-N Electronic Filing System (e-Postcard)

User Guide

Publication 5248 (Rev. 3-2018) Catalog Number 68747U Department of the Treasury Internal Revenue Service www.irs.gov

Steps for using the Form 990-N Electronic Filing System (e-Postcard)

REMINDER

An organization cannot file Form 990-N until after the end of its tax year. For example:

- **Calendar Year Filers**

If your organization uses a calendar year (Jan. through Dec.) as its tax year, it must wait until the following January 1 (after the tax year is complete) to file.

- **Fiscal Year Filers**

If your organization uses a fiscal year (for example, Oct. 1 through Sept. 30) as its tax year, it must wait until the following October 1 (after the tax year is complete) to file.

The IRS determines the filing year using the beginning date of the organization's fiscal period.

NOTE: BEFORE FILING

If technical issues prevent you from registering or filing with the Form 990-N electronic filing system, try the suggestions below. If the problem still exists after trying all the suggestions below, contact IRS Customer Account Services at 877-829-5500 (a toll-free number). Telephone assistance is also available for individuals with TTY equipment at 800-829-4059.

Take the following steps to prevent problems during the registration and filing processes:

- **Close multiple browsers when registering.**

Errors may occur if you have additional internet browsers open during the registration process. Please close other internet browser windows.

- **Do not use a smart phone to register or file your Form 990-N.**

- **Use correct text characters when registering and filing.**

Ensure that you use only letters, numbers or a hyphen when entering text fields and limit your entries to 35 characters/spaces. These character limits do not apply to password fields. When choosing a password, use only letters, numbers and special characters except the caret (^).

- **Check your spam or junk email folders.**

When registering or requesting a user-identification reminder, check your spam or junk email folders for a response. The email may have been filtered out by your email program.

- **If the suggestions above don't resolve the issue, sign out of the filing system (if logged in), close all programs and shut down your computer. Wait a minute, restart your computer and try again.**

This step is required before calling the Customer Account Services line (877-829-5500) for technical help.

Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

HOW TO FILE

Open the electronic filing page at <https://www.irs.gov/charities-non-profits/annual-electronic-filing-requirement-for-small-exempt-organizations-form-990-n-e-postcard>.

After reviewing the information provided on the Form 990-N webpage, click the "Electronic Filing System" link under the **READY TO FILE?** header.

First Time Users: Select **Create Account**.

Returning Users: Enter Username and select **LOG IN**. On the next page, enter your Password and select **Submit**. Skip to **STEP 5** of this user guide. If you did not register with the new system until after February 2016, you must register as a First Time User. Your user name and password from Urban Institute will not work.

The screenshot shows two side-by-side panels. The left panel is titled "Sign Up" and contains the text "Don't have an account? Create one now." and a blue button labeled "CREATE ACCOUNT". The right panel is titled "Log In" and contains the text "Already have a username? Welcome back!". Below this text is a text input field labeled "Username" and a blue button labeled "LOG IN". At the bottom of the right panel, there is a link that says "Forgot Username".

REGISTRATION: FIRST TIME USERS ONLY

Use your personal information when registering. The login ID and password you are creating are for your personal use - to file the organization's Form 990-N. With your login ID and password, you may file a Form 990-N for multiple organizations without the need to register for each organization. The login ID and password belong to you, not to the organization for which you are filing.

STEP 1

Enter your contact information, then select **SEND CODE**.

USE CORRECT TEXT CHARACTERS WHEN REGISTERING AND FILING.

Ensure that you use only letters, numbers or a hyphen when entering text fields and limit your entries to 35 characters/spaces. These character limits do not apply to password fields - except that you cannot use the caret (^).

The screenshot shows the IRS logo at the top left. Below it is the heading "Let's Get Started!" followed by the sub-heading "It sounds like you need all the necessary information available and can begin:". There are two lines of text, each followed by a text input field: "First Name (or it appears on your credit report tax return)." and "Last Name (or it appears on your credit report tax return)". Below these are three more text input fields labeled "Street Address", "Mailing Street Address", and "Mailing Street Address".

Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

STEP 2

Enter the confirmation code found in your email, then select **CONTINUE**. If you don't receive an email, check your spam or junk email folder.

STEP 3A

Choose a **USERNAME** and **PASSWORD** on the "Create Your User Profile" page.

Username field: Ensure that you use only letters, numbers or a hyphen and limit your entries to no more than 35 characters unless noted otherwise. Periods, slashes and other prohibited characters will cause registration or filing errors. These character limits do not apply to password fields.

Password field: You may use letters, numbers and special characters except the caret (^).

Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

STEP 3B

Choose a **SITE PHRASE**. This phrase will appear on your login page before you input your password. When you see the phrase you created while logging in, you can be assured you're not on a scam or fake page. You may use spaces within the site phrase.



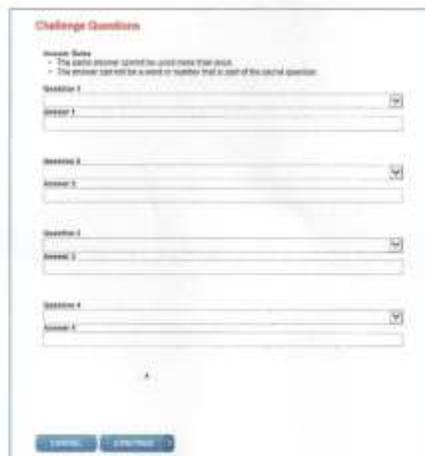
STEP 3C

Choose a **SITE IMAGE**. This image will appear on your login page before you input your password. When you see your selected image while logging in, you can be assured you're not on a scam or fake page.



STEP 3D

Choose four challenge questions. These questions may appear when you logon using a new computer or location. When you have selected and answered four questions, select **CONTINUE**.



Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

STEP 4

The "User Profile Successfully Created" page will appear. Select **CONTINUE**.

STEP 5

Select **CONTINUE** on the "Online Security Information" page.

CREATE AN ELECTRONIC FORM SUBMISSION**STEP 6**

Select **MANAGE E-POSTCARD PROFILE** to create a new Form 990-N electronic filing submission.

STEP 7

From the drop down shown below, select either **Exempt Organization** or **Preparer** in the "User Type" field.

- **Exempt Organization:** Select if you are only completing 990-N for your organization.
- **Preparer:** Select if you expect to help multiple organizations.
 - Example: A preparer can be a paid preparer, such as a CPA, volunteer or someone aiding exempt organizations at a local library. By selecting **Preparer**, you can use your login to add as many organizations as you wish.

Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

After selecting the user type, select **CONTINUE**.

The screenshot shows the 'e-Postcard Profile' page with a progress bar at the top. The 'User Type' dropdown menu is open, showing 'Exempt Organization' and 'Proprietor' as options. The 'CONTINUE' button is highlighted.

STEP 8

Enter an EIN for the organization you're filing for, then click **ADD EIN**. You may also delete EINs already associated with your profile. To continue, select **CREATE NEW FILING**.

The screenshot shows the 'e-Postcard Profile' page with the 'ADD EIN' button highlighted. Below it is a table titled 'Currently Associated EIN(s)' with columns for EIN, Organization Name, Date Added, and Delete. The table is currently empty.

STEP 9

Select the EIN you wish to file for from the drop down menu. Once you have selected the EIN, select **CONTINUE**.

The screenshot shows the 'Select EIN' page with a dropdown menu for selecting an EIN. The 'CONTINUE' button is highlighted.

Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

STEP 10

Complete the "Organization Details" page. If you don't understand the request, click the question mark icon for an explanation. When you have completed each line, select **CONTINUE**.

STEP 11

Complete the "Contact Information" page. If you don't understand the request, click the question mark icon for an explanation. When you have completed each line, select one of the following:

- **SAVE FILING:** Select if you are missing any requested information. This will allow you to return to complete it later.
- **SUBMIT FILING:** Select when you are sure all required information has been input.

NOTE WHEN REGISTERING OR FILING: Text fields cannot exceed 35 characters and must contain only numeric, alpha or hyphen characters unless noted otherwise. Periods, slashes and so on will cause registration or filing errors.

Also, enter website addresses using "www." - not "http://www."

Enclosure 3. IRS Form 990-N (e-Postcard) User Guide

STEP 12

The filing CONFIRMATION will display the filing status as "Pending."

Click on the word **PRINT** in the bottom paragraph to print a copy for your records. Once you leave the page, you won't be able to print this filing.

Select **MANAGE FORM 990-N SUBMISSIONS** to view or submit additional filings.

MANAGING FORM 990-N SUBMISSIONS**STEP 13**

On the "Manage Form 990-N Submission" page, your submission will show the status of "Pending."

- After seven minutes, refresh the page (F5 key for Windows; Command-R for Mac) and the **GET UPDATED STATUS** button will be visible.
- The status will change from pending to accepted or rejected.
- If your submission was rejected, select the **submission ID hyperlink** for additional details.
- After the status is updated, the only valid statuses are "Accepted" or "Rejected." If your status displays any other text (like "submitted" or "MeF failed"), contact Customer Account Services at 877-829-5500.

Additional Information

- [Annual Electronic Filing Requirement For Small Exempt Organizations - Form 990-N \(e-Postcard\)](#)
- [Form 990-N FAQs](#)

ETHICS COMMITTEE | ANNUAL REPORT

The Ethics Committee of The Military Order of the World Wars had an uneventful year with a short committee staff. COL John Moriarity, USA (Ret), left after a three-year service tour. Col. James D. Elmer USAF was appointed last year, and he and I suddenly were it this past year. We were very lucky with the national elections last year. We didn't have any Companions cause us to be embarrassed in media interviews nor did any of their written presentations cause an ethical breach. The Committee would like to remind all chapter Companions that this fall, the mid-term national and local elections could become very heated and we may feel it necessary to express ourselves. Do so by voting! Be cautious by using only your own name in endorsements of local and national officer seekers. Try to keep your association with the Military Order of the World Wars out of the picture. Finally, chapter commanders and newsletter editors should be careful that your programs and write ups do not show any political leanings that would cause some members to be offended by a position shown as being indorsed by the Order.

I did indicate to our current CINC that we were short a member of the Ethics Committee and I recommended LTC Michael George, USA (Ret), who is a member of the General Critz Chapter in Oklahoma and a Past National Vice Commander. He also was a key planner on our first Strategic Plan for the Order.

This will be my third year as Chairman of the MOWW Ethics Committee and by terms of office, I should be coming off. It has been an honor to serve you all and I hope I am leaving the committee with no problems that I can see on the horizon.

FOR THE GOOD OF THE ORDER

PCINC CLIFFORD D. WAY, JR., Colonel, USAF (Ret)
Chair, Ethics Committee

FINANCIAL DEVELOPMENT COMMITTEE | ANNUAL REPORT

No status to report other than we recommend this committee be disestablished.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, USN (Ret)
Chair, Financial Development Committee

HISTORICAL & ARCHIVES COMMITTEE | ANNUAL REPORT

See the Historian General's Annual Report.

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC, USA (Ret)
Chair, Historical & Archives Committee

HOMELAND SECURITY COMMITTEE | ANNUAL REPORT

Homeland Security is an area of great importance to the Order and our Companions. Our chapters and Companions have continued to do excellent work in this area. Some examples follow:

- At the 2017 MOWW Convention, the Order presented three Homeland Security Awards given for excellence in supporting the MOWW Homeland Security Program to the MG Miles Chapter (229), NM; COL Woolsey (113), CA; and; El Paso (070), TX.
 - In the 2017 program year, the COL Woolsey chapter (113) honored first responders from six agencies in March 2017. They hosted the Undersheriff of Santa Barbara County, CA, as a guest speaker to discuss law enforcement and “sanctuary city” issues. The chapter hosted an FBI Supervisory Special Agent to discuss cybersecurity and cybercrime issues.
 - In the 2017 program year, the El Paso Chapter (070) saw Companions give a half-dozen presentations to local government, industry, courts, and state of Texas organizations on topics such as active shooter defenses, cyber security, and the philosophy of security. They also participated in over a dozen planning and preparedness organizations and participated in a half dozen planning and training exercises.
- The LTG Troy H. Middleton integrated homeland security content into their Youth Leadership Conference chapter and honored a beloved BSA camp ranger who was killed in the line of duty during their annual Massing of the Colors program. They also supported Civil Air Patrol cadet flight training and response activities.
- The MG Meade Chapter hosted the Chair, MOWW Homeland Security Committee, to present a situation report on top homeland security threats facing the US in April 2017.
- The Maj Gen Leigh Wade Chapter hosted the Chair, MOWW Homeland Security Committee, to discuss the active shooter threat to our citizens in April 2018.

On a personal note, the Chair, MOWW Homeland Security Committee, was honored to be able to lead an assessment of technologies at a major active shooter exercise in Grand Central Terminal, NY, in October 2017, as well as participate in the Veterans Day ceremonies at Arlington National Cemetery representing the Order in November 2017.

This year, we continue to request that Companions write articles for *The Officer Review*[®], as well as for other publications, on homeland security topics. We also advocate for chapters to undertake outreach activities in this vital area, including:

- Recognizing first responders and federal, state, and local homeland security personnel.
- Supporting training and education events to improve the community’s vigilance for activities that may precede a terror attack. Our nation’s success at discovering and foiling terror plots has been strongly dependent on citizens “Seeing Something and Saying Something,” including referring direct threats to carry out an attack to referring plans to authorities, reporting individuals traveling overseas to get paramilitary training and reporting clearly suspicious activity (which, in one notable example, was being erroneously mailed a box of forged security badges).
- Supporting training and education events to improve community preparedness. As more of our population steadily moves into areas at risk from disasters such as hurricanes and wildfires, preparing our communities to know what to do and whom to communicate before, during, and after disasters is becoming ever-more important.

- Participating in community preparedness and disaster response activities, such as local Community Emergency Response Teams.
- Authoring publications, giving presentations and holding media interviews on homeland security issues.

We also strongly encourage chapters to submit applications for the Homeland Security Award to receive recognition for their strong efforts in this area. The award application is migrating to an online form to be available from the MOWW website, along with many other chapter Awards.

We welcome new members of the committee, as well as articles and insights on homeland security issues.

FOR THE GOOD OF THE ORDER

JOHN S. HOLLYWOOD, PhD, HPM
Chair, MOWW Homeland Security Committee

INFORMATION & PUBLICITY COMMITTEE | ANNUAL REPORT

Information & Publicity

- Welcome to the 21st Century! An overwhelming majority of MOWW chapters now electronically distribute their monthly newsletters and announcements, which is an indicator that the majority of our Companions have become comfortable with the proliferation of computers, smart phones and other hand-held devices now available to enhance our "social interaction."
- All Companions are urged to maximize the use of these electronic marvels to publicize their chapter's many activities. Anyone can post photos, videos, and blogs, on his or her chapter's website and/or social network page. There is no excuse not to. You gain visibility to an audience that is literally, worldwide. It is fast, easy, and costs nothing to publicize your chapter's involvement in the local, state, and national community.
- The Information & Publicity Committee continues to encourage chapters to post on their favorite website *de jour*. (In particular, "LinkedIn" is an excellent site for linking post-military professionals. It is especially advantageous for those who are still active in the business world and are actively pursuing or expanding contacts in the corporate world).

Chapter Newsletters

- There are currently 95 active MOWW Chapters. Only 45 of those chapters currently post their monthly Newsletters in the National Dropbox account. That means 50 chapters are missing a golden opportunity to improve their chapters. Among its many benefits, the National Dropbox account allows all Companions to gain information, ideas, and insights on techniques to improve -- membership, fundraising, and camaraderie.
- All chapter commanders need to ensure that their newsletter editors send a copy to (don.munson@tx.rr.com), who will add them to the Dropbox account on the moww website (www.moww.org, "Companions Only," "Chapter Newsletters").

FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC (Ret)
Chair, Information & Publicity Committee

LAW & ORDER COMMITTEE | ANNUAL REPORT

1. This report will concentrate solely on the committee accomplishments undertaken to support regions and chapters. The report presented during the 2018 MOWW Convention Business Session will highlight region and chapter program accomplishments.
 - a. The committee shared law and order topics and issues for those Companions joining the “Military Order of the World Wars Law & Order Outreach” Facebook page. These postings have provided items which could be developed into presentation and promotion opportunities.
 - b. Few chapters have shared their L&O accomplishments on this Facebook page or on their own chapter pages. The committee will continue to post to the committee Facebook page while encouraging others to share their achievements on this page. Simply posting chapter newsletter articles would be appreciated by the committee.
2. The MOWW National Law & Order Award submission package was updated to reflect:
 - a. Award submission deadline of 1 Jun 18.
 - b. Email submission to Chair (jhhaney1@gmail.com). (Refer to the MOWW National Directory on the MOWW website.)
 - c. Scanned exhibits attached to email submission.
 - d. Chapter commander’s signature certifies truth & accuracy of submission details, thus minimizing exhibit submission.
3. The Committee Awards Evaluation team is comprised of the following Companions:
 - a. Major James H. Haney, USMC (Ret); Chair
 - b. CW4 Robert D. Hohman, USMC (Ret); Vice Chair
 - c. COL Danny R. McKnight, USA (Ret)
 - d. LTC William W. Sondervan, USA (Ret)
 - e. MAJ Andrew J. Rodnite, JD, USA (Ret); MOWW AJAG
4. During this next program year, the committee intends to streamline the award submission process, possibly using an on-line format. Chapter newsletter reviews may prove to provide a source for timely reporting of Law & Order Program accomplishments.
5. If, at any time, Companions believe that there is a law & order issue that deserves consideration for the issuance of an MOWW Resolution, please contact the committee chair.

FOR THE GOOD OF THE ORDER

JAMES H. HANEY, Maj, USMC (Ret)
Chair, MOWW Law & Order Committee

LEGISLATIVE & RESOLUTIONS COMMITTEE | ANNUAL REPORT

The Legislative & Resolutions Committee received no legislative requests or resolutions to review during the Operating Year 2017.

The Legislative & Resolutions Committee is comprised of the following Companions:

- LTC King Moss II, USA (Ret) | Chairman
- Maj Paul Willard, USAF (Ret) | Vice Chairman
- Col Joseph D. Eddlemon, USMC (Ret)
- LTC Kenneth L. Wu, USA (Ret)
- LTC William Rapp, USA (Ret)

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC, USAR (Ret)
Chair, MOWW Legislative & Resolutions Committee

MAGAZINE COMMITTEE | ANNUAL REPORT

The MOWW Magazine Committee conducted its deliberations via email to consider *Officer Review*[™] magazine articles from 2017 for the VADM Dyer Writing Awards. The Committee concluded its voting of articles on 20 January 2018.

- The Committee members were:
 - PCINC LTC Alfred H. M. Shehab, USA (Ret), Chair
 - PCINC LTC Ruth L. Hamilton, USA (Ret), Vice Chair/Recorder
 - PCINC CAPT Russell C. Vowinkel, USN (Ret),
 - SVCINC LTC John H. Hollywood, USA (Ret)
 - VCINC CDR Robert F. Hartman III, USN (Ret)
 - CS Brig Gen Arthur B. Morrill III, USAF (Ret), *Ex-Officio* | Editor-in-Chief, *The Officer Review*[®]

Each committee member submitted their top five articles from magazine issues 1 January – 31 December 2017. Prior to the meeting, all committee members received a copy of the Magazine Committee Voting Procedures.

The most frequently selected articles were listed and voted on by all committee members to determine a First Prize, Second Prize and three Honorable Mention awardees in accordance with the VADM Dyer Writing Award criteria.

The award recipients for First Prize, Second Prize, and Honorable Mention Prizes, will be announced at the 2018 MOWW National Convention Awards Luncheon. The prize amounts for winning articles are as follows:

- VADM Dyer Writing Prizes for Excellence
 - First Prize (One award at \$2,000)
 - Second Prize (One award at \$1,000)
 - Honorable Mention Prizes (Three awards at \$500 each).
- The committee also approved awarding Certificates of Appreciation to the following individuals for their contributions to the *Officer Review*[™].
 - Surgeon General CPT (Dr.) Robert E. Mallin, USA (Fmr) for his informative (and often humorous) recurring “Surgeon’s Tent” articles.
 - National Security Committee Chair, COL James T. Roberts, Sr., USA (Ret) for his timely and complete Op-Ed article assessing the situation in North Korea.
 - Chaplain General (COL) Ronald L. Cobb, USA (Ret) for his thoughtful “Chaplain’s Pulpit” article “Please Pray.”
 - Chief of Staff, Brig Gen Arthur B. Morrill III, USAF (Ret) for his helpful and instructional “Chief’s Notes” articles.

The Officer Review® continues to be a first-rate magazine for our Companions and others because of the article submissions and the exceptional work of the Chief of Staff and Editor-in-Chief, Brig Gen Arthur B. Morrill III.

FOR THE GOOD OF THE ORDER

PCINC ALFRED H. M. SHEHAB, LTC, USA (Ret)
Chairman, Magazine Committee

MEMBERSHIP COMMITTEE | ANNUAL REPORT

No report received.

FOR THE GOOD OF THE ORDER

ERWIN BURTNICK, COL, USA (Ret)
Chair, MOWW Membership Committee

MONUMENTS & MEMORIALS COMMITTEE | ANNUAL REPORT

“To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars”

Our Order has not flagged in participating in ceremonies, rendering honors and recognizing and memorializing organizations and individuals. Veterans Day 2017 is well-documented in *The Officer Review*®. As the Commander of the Fort Hood Chapter, I often tell our members that we are more than YLC and BSA sponsors. We have a proud history and legacy which, in 2019, we mark our centennial—a historical achievement that we’ll celebrate.

The MOWW legacy is what we leave behind that inspires, educates and spiritually enlivens others. Published and visual reminders of what MOWW is and has done will live on long after MOWW fades away. I would encourage all commanders and staffs to submit key chapter events that specifically address monuments and memorials directly to me at the email address in the MOWW National Directory on the MOWW website (www.moww.org), go to “Companions Only” and then go to “Publications.”

MOWW is very much involved in the celebration of the US participation in World War I. Texas also has an outstanding centennial committee and state-wide programs. The Fort Hood Chapter was eager to support this celebration thanks to receiving a generous bequest from a deceased member. They were able to commission a black granite monument, 6’ by 4’, with an accompanying matching bench named in honor of COL Edward Heilbron, USA (Ret), for his generosity. The dedication ceremony was held at the Central Texas State Veterans Cemetery on 21 May 2018. Attending were the Deputy Commanding General, III Corps, MG Thomson, and Mayors Grayson from Belton, TX and Seffrood from Killeen. Representatives from the Woman’s Army Corps, the Order of the Purple Heart, the American Legion, and the Commander and members of the CPT Dilworth Chapter, Georgetown, TX. Graciously and generously, III Corps kicked off its centennial celebration on 16 May, the date in 1918 when it was organized in France. The Fort Hood and Georgetown Chapters will hopefully be partnering with them throughout the summer and fall.

I will be writing an article on the “First Convention” in 1919. For *The Officer Review*®. Although it will be a history document, I would like to see it handed out during the 2019 Convention to act as a link to our legacy.

FOR THE GOOD OF THE ORDER

GEORGE C. SHOTT, JR., USA (Ret)
Chair, MOWW Monuments & Memorials Committee

THE MILITARY ORDER OF THE WORLD WARS – PERSHING RIFLES GROUP COMMITTEE | ANNUAL REPORT

The Committee is made up of Companions who are also members of the National Society of Pershing Rifles Alumni Association (NSPRAA).

- Chair, LTC Michael Wilgen, USA (Ret)
- Vice Chair LTC Paul Farinella, USA (Ret)
- LTC Carl Witte, USA (Ret)
- LTC Kevin Upton, USA (Ret)
- Past Chairs: MG Don Jacka and COL Brad Beasley (both members of the PRG, Inc Board)

The committee worked with the Pershing Rifles Group (PRG) Chief Executive Officer(CEO) and Chief Operating Officer (COO) to update the locations of all active Pershing Rifles (PR) units and MOWW chapters within CONUS as well as insuring that invitations were sent to the CINC and the PRG CEO to the respective Pershing Rifles Drill Meet and National Conventions.

This year the PRG will provide a PR Color Guard from Clemson University for the 22018 MOWW Convention in Columbus, GA. In addition, direct communication has been established between the PRG CEO and COL Burt Rice (Gen Meade Chapter) for enhanced PRG participation in the annual General of The Armies Pershing Memorial Service. The relationship is continuing to develop between the two organizations as more PR active and alumni members have been in attendance, as well as two Blackjacks units in the last few years.

IPCINC COL Clay Le Grande attended the PR NATCON & Drill Meet from 8-10 March on behalf of CINC COL Gibson while LTC Wilgen and LTC Farinella attended on behalf of the Order and the PRG Committee. Of special note:

- LTC Paul Farinella (President, National Society of Blackjacks) continues to use Region III as the test bed for the development of Blackjack units. The units are a sub-group member of the PRG within high schools offering JROTC or military and leadership academies, as well as any type of unit that fields a drill team.
- At the Pershing Rifles NATCON Drill Meet on 9 March 2018 in Concord, NC, two Blackjack units competed. One was Blackjack Company B-4 from the Paul R. Brown Leadership Academy in North Carolina, who won the 1st Place overall Drill meet cup. The other was Blackjacks Company A-4 from Camden Military Academy, who won the 3rd Place overall Drill meet trophy.
- Furthermore, last 11 November at the MOWW Pershing Memorial Service at GA Pershing's gravesite, new Blackjacks from Units A-4 and B-4 were sworn in as part of the official program. One goal we hope to achieve is that as more Blackjack companies are formed in the Virginia area, they will proudly attend the annual wreath-laying ceremony as high school cadets.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)
Chair, The Military Order of the World Wars - Pershing Rifles Group Committee

NATIONAL SECURITY COMMITTEE | ANNUAL REPORT

1. National Security Awards Evaluation group are committee members:
 - a. Capt Owen S. Haddock, USAF (Fmr) | Chair
 - b. COL John M. House, USA (Ret)
 - c. LtCol Charles F. Hamilton USMC (Ret)
 - d. LTC Marlon Ruiz, USAF (Ret)
 - e. Maj James H. Haney, USMC (Ret)
2. This report is focused on improving communication on national security matters using information and research guidelines to improve member recruitment and improved activity in regions and chapters.
 - a. The committee has shared current national security with all committee members to encourage community interest and relevance in each chapter's community. Information links were provided to encourage research and participation.
 - b. Our committee will continue to report participation by individual members and facilitate any member's opportunity to report.
3. The National Security Committee Award submission guideline will be updated to reflect:
 - a. The annual 1 June deadline.
 - b. Direct email submission to the undersigned (committee chair) at: o.haddock@comcast.net.
 - c. Email attachments to accompany each email submission with the chapter commander's signature.
4. Going forward, we will improve our communications and awards processes.
5. Over the last months, the Chair has submitted information from the US Naval Institute's *Proceedings*, which reviewed China's state sponsorship of fentanyl being smuggled through Mexico and how to spot mislabeling of Comcast email addresses of Companions to trigger responses. These are examples of the kind of information I hope to see other committee members become involved with and present.

FOR THE GOOD OF THE ORDER

OWEN S. HADDOCK, Capt, USAF (Fmr)
Chair, MOWW National Security Committee

NOMINATING COMMITTEE | ANNUAL REPORT

The 2018 Nominating Committee officers are:

- PCINC LTC Ruth L. Hamilton, USA (Ret), Chair
- IPCINC COL Clay Le Grande, USA (Ret), Vice Chair

There are three primary functions of the Nominating Committee:

- To conduct a Candidate Forum for Companions seeking national office in front of convention delegates. Any candidate wishing to speak at this forum may do so. Specific time limitations for speeches will be strictly enforced.
- To conduct the Nominating Committee Meeting. Credentialed Committee members (in accordance with Appendix U of the MOWW Policy Manual) will nominate, second and select a list of nominees to be reported to the Convention. Designated Nominating Committee members must register their appointment at the Nominating Committee Registration Desk during registration times. Committee members will be provided ballots in their credentials packet with specific instructions on their purpose and use and will read the rules prior to attending the Nominating Committee Meeting. Committee members will be reminded to bring a pen or pencil with them to mark ballots, if necessary.
- To present the report of the Nominating Committee to the Convention delegates for its acceptance at a time selected by the Commander-in-Chief.

Candidates may still announce their intention to run for a national office by notifying the Committee Chair at her email address (ruth12345@aol.com) or by phone (571-213-4856) as soon as possible. Please note that candidates are not required to speak at the Candidate Forum but must be nominated and seconded by credentialed delegates to the Nominating Committee during the Nominating Committee Meeting, immediately following the Candidate Forum.

The Chair and Vice Chair wish to thank those Companions who assisted in serving as marshals controlling entry to the previously mentioned Nominating Committee Meeting and those who volunteered to count the ballots.

FOR THE GOOD OF THE ORDER

PCINC RUTH L. HAMILTON, LTC (Ret)
Chair, Nominating Committee

PATRIOTIC EDUCATION COMMITTEE | ANNUAL REPORT

Patriotic Education across the Order focused its efforts in 2017-2018 to assist the MOWW in pursuing Strategic Goals (SG) #2 - #5 and SG #1 indirectly. This report states what we accomplished and then ties the accomplishments to the SGs

The PEC was busy and productive this year. We reassessed and better documented the PE Program, initiated by a hugely overdue editing of the PE-related references and appendices of the 2012 Policy Manual, consolidated the content of its two YLC-related appendices and wrote a single appendix as a "How to" for YLCs. We standardized and documented operating procedures, further and thoroughly developed the Phoenician Essay program process and schedule for multi-day Youth Leadership Conferences, improved the PEP Award Application (PEPAA) and the YLC Report Form 10, developed a YLC Succession Planning Tool and Plan Template (SPT&PT), developed plans for better using the PE Program and YLC Resource pages at moww.org. We also held six teleconference meetings for YLC Directors (multi-day and single-day) and included other Companions for dialogue on Massing of Colors, other large community events, and smaller PE events. A large part of the PEC productiveness is attributable to a filled and very active Vice PEC Chair, Bill Townsley.

PEP reassessment and teleconferences led to developing a PEC SOP folder, accessible at the YLC Resource page at moww.org. The folder now contains Youth Protection Training Guidance, MOWW Venue insurance request, PEI booklet ordering, Phoenician process and forms, YLC Succession Plan and Planning Tool. Notification of updates and new documents is by email and re-emphasized by the PEC Huddle, a newsletter to capture teleconference minutes and the notifications.

The PEC further and thoroughly developed the Phoenician Essay program process and schedule for multi-day Youth Leadership Conferences, documented them, and included them in the policy manual edit while implementing and executing the process from question generation to ceremonial awards to the YLC outstanding students who had won the Phoenician competition.

Across the Order there is a move toward making program award applications for chapters short and fillable online. The PEP Award appendix underwent a major edit and led to developing a new PEP Award Application (PEPAA), which integrated modification of the existing PEPAA, PEP Award Score Sheet and applicable guidance that was previously included in the application nor score sheet. The new PEPAA failed to be vetted in time for use this year, but we digitized and simplified the existing PEPAA and score sheet as a single 5-page form which also can serve as a PEP planning tool. The form includes region information to recognize region resources during the planning phase.

Despite the significance of YLCs to our nation and our Order, In the last six years, we have lost seven multi-day YLCs (Florida Institute of Technology, Sun Belt (which expects to relaunch in 2019), San Antonio, and most recently 3 New England and Patriot Point). This is predominantly due to lack of support from chapters, closing chapters, rising costs and requirements by the venue, and/or reduced capability of people running YLCs. These problems are not unique to the YLCs we've lost. Planning for succession is within the scope and control of a YLC and is a major key to keeping a YLC healthy for its perpetuation. We developed a Succession Plan and Planning Tool to help in this regard. This form includes region information like the PEP planning tool, to recognize region resources during the planning phase. We are also developing Tiger Team procedures to assist chapters in growing and maintaining existing YLCs and developing new YLCs. The PEP planning tool, aka PEPAA, addresses PE in depth and can be used to identify resources a chapter may be able to contribute to grow MOWW's overall YLC footprint. On a positive note, we have provided YLC guidance documentation to the Clear Water Florida Chapter and they expect to have their first YLC, a 1-day event, this October.

If you have questions about PE, and especially if YLC-related, Bill Townsley and I welcome your contacting us. Bill was the American Independence (Williamsburg VA) YLC Director for many years and I have been the Huntsville (Alabama) YLC Director since 2008 and have also served two years as a Director for a YLC in Texas. Our contact information, which we will have posted at the PEP and YLC Resource Center page of moww.org, is:

- Dave Dunlap 256-651-1983 cell, dunlapdl@aol.com
- Bill Townsley 757-478-7467 cell, townsley2369@gmail.com

How these accomplishments contribute to MOWW Strategic Goals:

- Strategic Goals (SG) # 2 & #4- : 2. Strengthen MOWW Outreach Programs & 4. Enhance Leadership Training and Development.
 - PEC Objective 1 – (From “MOWW Strategic Plan”, signed 8/6/2016 for 2016-2019) Develop plans to increase the numbers and quality of external and internal programs supported.
 - Desired Outcomes stated for SG #2 include increasing YLC attendance, the number of YLCs, Massings of Colors, and other patriotic events. The primary SG #4 desired outcome is to develop trained leaders at all levels of the Military Order as well as identify, mentor and develop future leaders.
 - PEC Point #1: The table below shows a 2.3% increase in overall YLC attendance and forms a baseline on attendance but hides the fact that YLCs growth and health is not a given and needs support beyond the host chapter and a documented and actively applied succession plan for MOWW’s YLC footprint to adequately grow and perpetuate. The succession planner can identify capability, but also can identify opportunities for involvement with PE and for training and mentoring potential successors for various responsibilities supporting YLCs and other PE efforts.

CODE	LOCATION	Days	Students	
			2016	2017
NEYLC (4x)	Norwich University; Northfield VT	2	84	66
	Only 1x as of 2018			
AUGYLC	Trinity on the Hill; Augusta GA	4	43	42
GPYLC	Topeka Police Dept Training Center, Topeka, KS	2	42	49
FFYLC	Freedom Foundation; Valley Forge PA	3	104	99
AIYLC	Williamsburg VA	4	34	45
TALYLC	Tallahassee FL	4	50	54
NJYLC	Lenape High School; Medford NJ	1	43	19
OCU	Oklahoma Christian University OK	4	57	57
LEX-1	Aboard USS Lexington; Corpus Christi TX	5	61	61
TOYLC	California Lutheran University 1000 Oaks, CA	5	48	41
NCAYLC	Johns College; Annapolis, MD	4	35	45
NWYLC	Pacific Lutheran University; Tacoma WA	5	85	83
LEX-2	On USS Lexington; Corpus Christi TX	5	39	63
SDYLC	San Diego State University; San Diego, CA	5	30	42
AZYLC	Arizona State University West, Phoenix, AZ	5	60	42
RMYLC	Colorado State University; Pueblo CO	5	76	93
TWU	Texas Wesleyan University; Fort Worth TX	5	43	43
TAMU	Texas A & M University; College Station TX	5	66	66
HSVYLC	US Space & Rocket Center; Huntsville AL	4	77	81
FBYLC	Infantry Museum, Fort Benning, GA	1	43	35
PRYLC	Puerto Rico (Recovering from 2017 Hurricane)	1	40	40
PHYLC	Philadelphia	1	35	22
BRYLC	Baton Rouge 2017 1st year	1	N/A	23
KYYLC	Kentucky (Louisville)	1	43	34
FKYLC	Fort Knox KY	1	30	31
LOYLST	Law & Order Youth Leadership Specialty Training 2017 1 st year, Courthouse, Annapolis, MD			21

PPYLC	On USS Yorktown, Mt. Pleasant SC (10+ year run ended 2017)	4	60	47
SBYLC	New Mexico Highlands University, Las Vegas, NM (Lost but trying to restart)	3	Delayed until 2019	
SWYLC	San Antonio TX St Mary's University (ended 2016)		29	N/A
FITYLC	Florida Institute of Tech, Melbourne, FL (ended 2014)		N/A	
Only 2.3% increase overall, but not per YLC				
TOTALS			1268	1297

Many of this year's PEC accomplishments should help spur adequate YLC growth, better leverage PE effort of a chapter and within a region or multiple regions and help optimize PE coordination effort. These accomplishments include our comprehensive edit of the PE-related information in the MOWW Policy Manual, the YLC SPT&PT, the PEPAA to also serve as a chapter's PE capability inventory and PE effort planning tool, Tiger Team procedures for assisting another chapter develop and launch a YLC, and easy to access PEC SOPs and guidance for general and routine tasks (e.g., Youth Protection Training Guidance, MOWW Venue insurance request, PEI booklet ordering, Phoenician process and associated forms). This type of information has been and is addressed in YLC Director teleconferences, six this reporting year, for two-way communication and the YLC Director in your region or nearest your chapter may be a good contact toward understanding PE procedures and documents, particularly those related to YLCs and PE youth events.

We hope to have most of this information cited above available at the PEP and YLC Resource Center pages of moww.org. The YLC Resource Center page will also enable YLC Directors, MOC Directors, Chapter PE Coordinators, etc. to share their best practices for conducting YLCs, store useful lesson plans for YLC leadership, patriotism and free market activities, examples of MOC programs, and other PE activities that are happening across the MOWW.

Still to Accomplish: Work with Region Commanders and Chapter Commanders to have them embrace the PEPAA as a PE capability inventory and effort planner to include noted capability and effort which might lead to a home-grown YLC as well as improvements to the PEPAA itself as a planner. YLC Directors need to develop a succession plan for their YLCs using the YLC SPT&PT and provide feedback toward improving the tool for YLCs and be aware of chapter PE capabilities and assess them as potential resources for a YLC. We have some of the posted on at the YLC Resource Center page but are working to have much more posted within the next four months.

- Strategic Goal (SG) # 3- Raise MOWW's local and national visibility.
 - Desired Outcomes:
 - Increase awareness of MOWW and its outreach programs through press releases, media interviews, social media, and presentations to community groups and educate chapters on sources and methods to enhance their public relations efforts.
 - Increase dissemination of MOWW's premier *The Officer Review*[™] magazine.
 - Produce an updated Youth Leadership Conference (YLC) video.
 - PEC Objective – (From “MOWW Strategic Plan,” signed 8/6/2016 for 2016-2019) Increase awareness of MOWW outreach programs to enable the Military Order to reach potential members via widespread local and national recognition and branding as a pathway for federally uniformed commissioned and warrant officers to continue to serve their country.

One of the modifications of the PEPAA was to emphasize the value of PE publicity external to host and participating chapters. We may be reluctant to toot our horn about a PE event, but if we don't publicize it beyond ourselves we are not reaching out to others who may want to help the next time. Intra chapter communication and even inter chapter communication is typically insufficient for reaching those who are not already members of MOWW.

This year we made a bigger public footprint with our Phoenician Essay Competition. The winners of the essay contest were presented their awards in public ceremonies which were to include dignitaries at various levels of government, media coverage, and a follow up article

for The Officer Review. This part of the Phoenician process had not been documented to address ceremony requirements and timing until this year.

Use of OR by YLC to address the Phoenician Essay. Also at least one YLC used the YLC issue of The Officer Review as a workshop in which students were to study one of the three essays published in the issue and orally communicate what the article and bio on the author conveyed and their thoughts regarding the effort. This exercise provided students with an expectation of writing an essay for the competition if chosen the most outstanding student for the YLC. Still to Accomplish: Improve YLC content and its availability for Officer Review (OR), be proactive in suggesting layout for improved interface with students and education officials and other MOWW publications promoting MOWW PE outreach programs and produce an updated YLC video.

FOR THE GOOD OF THE ORDER

DAVID A. DUNLAP, Lt Col USAF (Ret)
Chair, Patriotic Education Committee

RESERVE OFFICER TRAINING CORPS COMMITTEE | ANNUAL REPORT

- Committee Members:

Chairman	CDR Alan Mandigo	Tel: 253-568-6544	cdramm@outlook.com
Vice Chair	CW4 Robert Ozier	Tel: 520-886-9624	rjozier@msn.com
Region III	LTC Michael Wilgen		mwilgen@comcast.net
Region VIII	Maj Bob Williams		rbrtwill1@verizon.net
Region XIV	Lt Col Dave Worley		worleymoww@mindspring.com

- ROTC Committee: The committee is responsible for monitoring the MOWW chapters with respect to activities and support of college Senior ROTC and high school Junior ROTC (JROTC) programs.
- 2018/2019 Goals:
 - ROTC Support: Continue efforts to ensure that all ROTC and JROTC programs are supported by a MOWW chapter.
 - ROTC and JROTC Service Headquarters: Continue to work with ROTC and JROTC service headquarters to ensure that they have MOWW support and the MOWW ROTC Committee is kept up to date regarding program changes.
 - Review and update all ROTC/JROTC guidance instructions. For example, I recently received a copy of the Army JROTC Awards Instruction and it is not what I updated to in 2001.
 - Chapter ROTC Annual Reports: Continue working with region commanders to ensure all MOWW chapters submit an annual ROTC Report. In 2016 there were 20. In 2017 there were 26. The 2018 goal is 35 reports; as of 23 May 18, 17 were submitted.
- ROTC Support:
 - The committee reviewed ROTC and JROTC websites. All websites are user friendly and cross referencing units to states, colleges and high schools in the state was easy. It was easy to use a personal browser to search for ROTC or JROTC, or use the MOWW website (ROTC Program Page) to connect to service ROTC/JROTC websites to identify the units in your chapter area: <http://www.moww.org/programs/rotc-jrotc-program/>
- Chapter ROTC Support:
 - The committee recommends that once the new school year starts, chapters should contact each of the ROTC/JROTC units it supports, verify instructor changes and ask the ROTC/JROTC unit if they know of any other units that were deactivated or established.
 - I use this recommendation as the ROTC/JROTC Coordinator for the Puget Sound Chapter and the 105 units it supports. It is very effective and much easier than combing through the websites. In the fall 2017, I found out that I had two new JROTC units when I contacted Puget Sound-supported ROTC/JROTC units.
- MOWW Policy Manual Update:
 - The ROTC Program Report and Awards Appendix update has been completed and will be in the updated MOWW Policy Manual when it is published. The COS created a new MOWW Form 39, ROTC Program Award Submission, and it is working out well.
- ROTC and JROTC Service Headquarters:

- Senior ROTC: Programs at colleges and universities remain virtually the same at 514 Primary Units supporting 2348 colleges and universities.
- Junior ROTC: The Navy JROTC and Air Force JROTC programs are continuing to deactivate programs with continued low enrollment. Navy JROTC is replacing the deactivated units with Navy National Defense Cadet Corps (NNDCC) units that have sustained minimum enrollment for two or more years, but they are not starting any new units. Army and Air Force JROTC are starting up new units when low enrollment units are deactivated. The JROTCs remain basically the same with: 1731 Army, 929 Air Force, 584 Navy, 32 Navy NNDCC and 246 Marine Corps units.
- Chapter Annual ROTC Reports:
 - As of this report, only 17 of 95 chapters submitted annual ROTC reports. All chapters that submitted used the new MOWW Form 39, "ROTC Program Award Submission." I was hoping for more submissions and will continue my efforts to increase submissions next year.
 - All chapters should be providing a JROTC/ROTC support IAW Strategic Goal (SG) 2.B.2.: "Together, all chapters support every JROTC/ROTC program (detachment) by presenting MOWW's Senior and Junior ROTC medals, ribbon bars and certificates."
 - I know that most chapters are supporting the ROTC/JROTC units in their area but I cannot, as a committee chair, give an accurate accounting of the SG goal without 100% of the chapters reporting their support.

Chapters are commended for their continued support of all ROTC and JROTC programs.

FOR THE GOOD OF THE ORDER

ALAN M. MANDIGO, CDR, USN (Ret)
Chair, ROTC Committee

SCOUTING COMMITTEE | ANNUAL REPORT

- Committee Members.
 - COL Robert F. Schlegel, Jr. | Chair
 - MAJ Robert J. Williams | Vice Chair, BSA Representative
 - HPM Deborah Kerr-Minor | Vice Chair, GSUSA Representative
 - HPM Linda Ebert-Ariff | Member-at-Large
 - LTC Oren Lee Peters | Member-at-Large
 - Region Scouting Coordinators:
 - LTC Dennis V. Christo | Region I
 - COL Walter Meinshausen | Region II
 - Lt Col Frederick W. Lovelace | Region III
 - CDR John A. Baumgarten | Region IV
 - Col Mary D. Lutz | Region V
 - COL Robert F. Schlegel, Jr. | Region VI
 - LTC Billy I. Ware | Region VII
 - LTC Donald E. Willhouse | Region VIII
 - LT Evan L. Totten | Region XIII
 - LTJG Joseph E. Brocato | Region XIV
 - LTC Charles S. Chamberlin, Jr. | Oversight VCINC, Scouting Committee
- Overview.
 - From a reporting perspective, fewer chapters are involved in recording scouting outreach support. One may reasonably surmise this is more than a reporting decline. The decline from last Operating Year (OY 2016) to this (OY 2017) is significant and requires concerted leadership and follow-up to reverse and put outreach on an increasingly positive trajectory.
 - The Order continues to actively engage with BSA at the national level via membership on the BSA Community Relations Sub-Committee. This membership provides MOWW visibility into other national organizations. For example, Col Robert Schlegel, Major Robert Williams and Lt Col Oren Lee Peters attended the October 2017 and February 2018 meetings held in Dallas, TX, and attended the BSA National Convention held there. The 2019 BSA National Convention will be in Denver, CO.
 - Program Changes in the Boy Scouts of America. To include the entire family (boys and girls) in scouting, the Boy Scouts of America announced a significant change to Cub Scout (ages 4 – 10) and Boy Scout (11 – 18) programs membership. As of Aug 18, chartering organizations may admit girls to the Cub Scouts. As of Feb 19, chartering organizations may admit girls to the Boy Scout program.
 - Girls will be in the Cub Scout Program will be in separate, all-girl dens or packs. Girls in the Scouts BSA Program will be in separate, all-girl troops. The Boy Scout Program will change its name to “Scouts BSA,” reflecting the inclusion of girls. However, the corporate name of “Boy Scouts of America” is not being changed.
- OY 2017 (Jul 17-Jun 18) goals with updates:
 - Contact Headquarters GSUSA for possible MOWW recognition of GSUSA’s “Young Ladies of Distinction Award” starting in OY 2018.

- End of OY 2017 Status Update: Delete pending further review.
 - Implement a MOWW Scholarship program for selecting one young man and one young lady to attend one of the four BSA National Advanced Youth Leadership Experience Courses held at either Philmont Scout Ranch, Northern Tier High Adventure, Summit High Adventure, or Sea Base High Adventure camps beginning in summer of 2019.
 - End of OY 2017 Status Update: Defer and consider promoting chapter-paid BSA and GSUSA youth attendance at YLCs.
 - Expand the involvement of Region Scouting Coordinators with their chapters to increase the scouting activities in our chapters and expand the number of chapters recognizing BSA Eagle Scout/Venture Summit/Sea Scout Quartermaster and GSUSA Gold Award recipients.
 - End of OY 2017 Status Update: The Scouting Committee will schedule regular updates with all oversight OVCINCs (who oversee all regions) on collaborative efforts with region commanders to achieve measurable results. The committee will also work directly with region and chapter Scouting Coordinators to help them achieve an increased level of award presentations and report them.
 - The Scouting Committee will develop an internal, annual MOWW award program providing recognition of the most outstanding BSA Eagle Scout Project and GSUSA Gold Award Project involving veterans, veterans-support or military-related activities. The exact nature of the award is TBD and will be announced at the 2018 MOWW Convention.
 - End of OY 2017 Status Update: Start year updated to FY 19 (Jan-Dec 19)
- OY 2018 (Jul 18-Jun 19) goals:
 - Expand region scouting coordinator and chapter involvement in honoring and supporting scouting activities; increase the number of chapters recognizing the BSA Eagle Scout/Venture Summit/Sea Scout Quartermaster recipients, and GSUSA Gold Award recipients; and increase the number of chapters reporting annually via MOWW Form 14, "Chapter Scouting Award Nomination". The committee will review ways to increase participation, e.g., via National Eagle Scout Association (NESA) involvement with council-wide Eagle Scout events.
 - Promote chapters financially supporting attendance of eligible BSA and GSUSA scouts at YLCs. Track chapters that do so via the MOWW Form 14.
 - Continue exploring a possible annual MOWW award program recognizing the BSA Eagle Scout and GSUSA Gold Award Projects involving veterans.
- OY 2017 Scouting Outreach Program Performance Outcomes

	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12
No. Chapters Reporting	29	42	25	40	36	11*	17*
Boy Scout Coordinator	23	26	20	22	23	9	12
No. Companion Eagle Scouts	NR	NR	5	33	45	26	
Eagle Scout Certificates	893	647	439	698	883	837*	528*
Venture Summit and/or Sea Scout Quartermaster Certificates	6	0	1	17	NA	NA	NA

<i>Girl Scout Coordinator</i>	21	26	20	21	22	9	5
<i>No. Companion GS Gold Award Recipients</i>	NR	NR	NR	0	2	1	0
<i>Gold Award Certificates</i>	998	871	315	495	431	1306*	3804*
<i>No. BSA Community Service Organization Award (Square Knots)</i>	1	3	0	0	7	4	3

NOTES:

1. **NR = None Reported**
2. **NA = Not Applicable**
3. *** includes certificates provided from BG Bultman Chapter.**

- o The number of chapters from which information was received this year was seriously down from last year’s report. Only 29 (31%) of 95 chapters submitted a MOWW Form 14 this year prior to the 1 June suspense date for this report, with four chapters (small) reporting no involvement in the Scouting Outreach Program.
- o Twenty-five chapters (eight small, eight medium and nine large) reported some level of involvement in scouting via the MOWW Form 14s. Only those 25 (of 95) chapters will be evaluated for the Chapter Scouting Program Award in the three chapter categories (small, medium and large).
- o The reason for the GS USA Gold Award certificate presentations being greater than the BSA Eagle Scout certificate presentations continues to be that virtually all the GS Gold Award certificates are presented at council-wide banquets while nearly all of the Eagle Scout certificates are presented at individual Eagle Scout Courts of Honor rather than council-wide banquets. These Eagle Courts of Honor range from being a part of a regular weekly troop meeting to elaborate affairs approaching that of a wedding reception/Bar/Bat Mitzvah-but nearly all are for individual Scouts and, with some 50,000 Eagle Scouts each year, that is a challenge. Interestingly, there is no standard format or even listing of mandatory elements of an Eagle Scout Court of Honor. Normally these are arranged between the troop and the Scout’s parents. The district and council usually don’t have any information on these events unless one of the district or council people is invited—a very “hit or miss” affair.
- In Conclusion:
 - o The committee recognizes the contributions made by the individual members—presenting nearly 1,000 MOWW Gold Award Recognition Certificates and almost 900 MOWW Eagle Scout Recognition Certificates has required a dedication and commitment to travel. The MOWW Eagle Scout Award Recognition Certificates are often individually presented at troop Courts of Honor and deserve special mention.
 - o The committee needs additional members.
 - o Bravo Zulu to LT Evan Totten for his exceptional work as the Region XII Scouting Coordinator; all his chapters reported on their outreach efforts.
 - o The committee will work hard to achieve the goals noted above, which have no significant financial impacts. We will explore the possibility of obtaining information on Council-wide Eagle Scout ceremonies, which are typically arranged by the local NESA committee/chapter. While these are not mandatory, they could provide a venue in which attending Eagle Scouts could be recognized with a MOWW recognition certificate. (Note: attendees are usually a minority percentage of the new Eagle scouts awarded that year.)

- The Scouting Committee is committed to expanding the MOWW BSA/GSUSA award recognition program as our primary goal and it will seek innovative ways to do so.

FOR THE GOOD OF THE ORDER

ROBERT F. SCHLEGEL, JR., USA (Ret)
Chair, Scouting Committee

STRATEGIC PLANNING COMMITTEE | ANNUAL REPORT

The Strategic Planning Committee reviewed the MOWW Strategic Plan, 2016-2019, dated 17 May 2016 for consistency with strategic goals, policy and procedures adopted by CINC Col Dave B. Gibson and the sitting Executive Committee of the General Staff (EXCOM).

There were no broad strategic goal and policy inconsistencies. However, the committee did add awarding BSA Summit Award Recognition Certificates and Quartermaster Award Recognition Certificates to Strategic Goal 2 (Strengthen Chapter Outreach Programs), Desired Outcomes, Paragraph 4.

Additionally, the committee recommends that during the Operating Year 2018 (i.e., 1 Jul 18-30 Jun 19) update cycle, the committee should develop and field a scalable measure of performance for each Strategic Goal's Desired Outcomes to be used in the Order's governance forums, e.g., EXCOMs, region conferences, committees. This would institutionally synchronize the Order's and the chain of command's activities with the Desired Outcomes of the MOWW Strategic plan—all to achieve the general and specified intent of the MOWW Strategic Plan.

FOR THE GOOD OF THE ORDER

IPCINC CLAY C. LE GRANDE, COL, USA (Fmr)
Chair, Strategic Planning Committee

VETERANS AFFAIRS COMMITTEE | ANNUAL REPORT

Goals for the 2017-2018 Year

- The committee's objective for this year was to institute a chapter Veterans Support Award. It has always been a strategic goal of the Order to recognize chapters and individuals for their contribution to the growth and development of the Order's programs and objectives.
- The way this committee can help fulfill this strategic goal is to initiate a chapter Veterans Support Award. The primary purpose of the award is to incentivize the chapters to start and/or expand their programs and to encourage them to formally recognize companions who have provided significant contributions to their veteran's programs.

How is the Committee doing?

- The chapter Veterans Support Award is ready to go. The write-up explaining the purpose and procedure for Chapter submission along with the chapter submission form have been prepared and submitted for inclusion in the new MOWW Policy Manual.
- As of this writing, the new Policy Manual is still in preparation, etc., and so has not been released so no chapter submissions are expected for this convention. It is the committee's hope that the revised Policy Manual will be released shortly after this year's national convention so that chapters have plenty of time to prepare for next year's submissions.

FOR THE GOOD OF THE ORDER

WALTER LAIDLAW, LT, USN (Ret)
Chair, Veterans Affairs Committee

CENTENNIAL CONVENTION COMMITTEE (*Ad Hoc*) | ANNUAL REPORT

At the direction of CINC Col Gibson, a 2019 MOWW Centennial Convention Committee (*Ad Hoc*) was formed to provide oversight of 2019 National Convention planning. As a member of Region XIV who is assisting in sponsoring the convention, it was natural that I became a functioning member of the 2019 MOWW Centennial Convention Planning Committee, specifically as the COL George C. Woolsey Chapter representative. The following planning events have been executed in preparation for the convention:

The Bradley-Hanson Chapter planning meeting, in preparation for its role as the Host Chapter for the 2019 MOWW Centennial Convention, was held on Saturday, 20 Jan 18. Region XIV chapter representatives were present. Meeting discussion results, including post-meeting clarification and updates within subject areas, follow:

- The Convention Planning Team (CPT) will handle all planning and logistics tasks through 1 May 19. There are 24 members on the CPT consisting of twelve Companions from Bradley-Hanson Host Chapter and twelve Companions representing the remaining ten chapters within California. Committee checklists are being compiled for distribution to CPT members.
- The Convention Operations Team (COT) will handle all planning, logistics and convention execution tasks beginning 1 May 19 (transition date from completion of CPT mission). Committee checklists are being compiled for distribution to yet-to-be-identified COT members.
- An Operation Plan (OPLAN) is being drafted by the host chapter and after coordination with the CPT, it will be presented at the 2018 MOWW Convention. The OPLAN will include marketing strategies for chapters at the national level, to include recruitment of new members, promoting the 2019 MOWW Centennial Convention from a common national perspective, promoting MOWW's ties to General Pershing and public recognition of The Great War, guidance to chapters at a national level in preparation for the 2019 Centennial MOWW Convention and a comprehensive, targeted media/press kit.
- Team members were asked to go back to their chapters and identify activities, events and/or profiles they would like to include in a 2019 MOWW Centennial Convention promotional video. This video was further discussed at the 28 Apr 18 Region XIV Conference, to include the exact message needed and logistics considerations relating to actual filming. The timeline has yet to be established, although the date for film completion is 1 Oct 18.
- The draft agenda was finalized and forwarded to the CINC, SVCINC and CS for review. Feedback is expected prior to or during the 2018 MOWW Convention.
- Twenty-Five \$500 sponsorships will be offered by the Bradley-Hanson Host Chapter as a fund-raising effort. Companies, community organizations, MOWW chapters, MOWW Companions, etc., can be a sponsor. Recognition of sponsors before and during the 2019 MOWW Centennial Convention will be outlined by the chapter during the 2018 MOWW Convention.
- The Bradley-Hanson Host Chapter will be selling three types of merchandise at the 2019 MOWW Centennial Convention, i.e., shirts, coins, and a post-convention celebration book. The chapter is determining polo and casual shirts to be offered. Once those determinations are made, recommendations will be forwarded to the EXCOM its approval. A coin design is complete and will also be forwarded to the EXCOM for approval. A gold coin with colored artwork is planned and a similar coin in gold, but numbered, has been designed. However, it will not be sold but produced in a limited quantity for distribution by the chapter as appropriate. The post-convention celebration book will be designed and available after the convention-ends, subject to EXCOM approval.
- After the 2018 MOWW Convention, a trip is planned to the Hoover Institution at Stanford University (CA) to review historical MOWW records archived at the institute. The intent is to

extract historical data for the publicity purposes leading-up to the 2019 MOWW Centennial Convention and after for inclusion in the post-convention celebration book.

- Financial budgeting for the convention is an ongoing effort by the Bradley-Hanson Host Chapter. Companion and Non-Companion convention pricing will be publicized at the 2018 MOWW Convention.
- The 2019 MOWW Centennial Convention was further discussed at the 28 Apr 18 Region XIV Conference.

Overall, planning is being expertly accomplished with the result being that the host chapter is well on its way to providing an exceptional 2019 MOWW Centennial Convention for the Order's Companions.

FOR THE GOOD OF THE ORDER

VCINC FREDERICK R. LOPEZ, BGen, USMCR (Ret)
Chair, Centennial Convention Committee (*Ad Hoc*)

HOST CHAPTER CONVENTION PLANNING COMMITTEE (*AD HOC*) | ANNUAL REPORT

Following the 2017 MOWW National Convention, the CINC directed a Convention Planning Committee (*Ad Hoc*) to prepare a guide that documents and standardizes host chapter convention planning. The Committee was also tasked to research and explore timing options for national conventions that reduce costs to the Order and improve attendance. Each Committee member chose various aspects of convention planning on which to provide input. The Committee held six teleconference meetings and had interim correspondence in deliberating what to include in the guide. The EXCOM approved the guide and Committee's report of its findings at the June 2018 EXCOM meeting.

The Committee members were:

- a. PCINC LTC Ruth L. Hamilton, USA (Ret) | Chair
- b. VCINC LTC Charles S. Chamberlin, Jr., USA (Ret) | Vice Chair
- c. SVCINC LTC John H. Hollywood, USA (Ret)
- d. VCINC CDR Robert F. Hartman III, USN (Ret)
- e. CS Brig Gen Arthur B. Morrill III, USAF (Ret) | *Ex Officio*

Each Committee member chose various aspects of convention planning on which to provide input. The Committee held six teleconference meetings and had interim correspondence in deliberating what to include in the guide. The EXCOM approved the guide and Committee's report of its findings at the June 2018 EXCOM meeting.

The Vice Chair, VCINC LTC Chamberlin, examined various timing options for MOWW Conventions and considered the pros and cons of conducting annual MOWW Conventions at different times of the year, i.e., spring, summer or autumn months. He found no significant advantage in holding conventions in the spring or autumn because of conflicting personal/family events for many Companions at these times of the year as well as the annual elections, YLCs, and other regularly scheduled events at the chapter, region and department levels. Weather conditions, e.g., average temperatures and the likelihood of hazardous weather will fluctuate with convention site selection. The costs of flights are based largely on the timing of the reservations (with 1-3 months from the flight date being optimal) and not the time of the year. Hotel costs at different times of the year vary with the region and city in which a convention would be held. He also solicited through the Chair, Council of Area Commanders, the opinions of these leaders and found that with one exception, none were inclined to recommend any change to the current timing of our annual national convention held during the first two weeks of August. A more critical matter is the selection of optimal convention sites.

The initial draft MOWW Convention Planning guide was based on a MOWW Convention planning spreadsheet developed by the General Meade Chapter in 2011 that has been used by several host chapters in guiding the planning and execution of MOWW Conventions. The Chair, PCINC LTC Hamilton, prepared the draft guide that has evolved over many months with the result being the approved guide which can be updated as needed in the future based on new or evolving priorities, requirements, lessons learned, etc.

SVCINC LTC Hollywood prepared a complete list of site selection considerations for future conventions (i.e., a quality hotel with reasonable prices, close to a major airport with various transportation options, near shopping and dining options, etc.). He also emphasized the importance of obtaining bids from several hotels to select the best one for the Order's needs using requests for proposal procedures.

VCINC CDR Hartman prepared a sample budget using *à la carte* pricing for meals and tours at our MOWW Conventions. He also explained the impact of this pricing methodology on registration fees. While an assumption is made that the host chapter has sufficient funds to initiate convention planning, essentially the host chapter passes on the costs of convention expenses to attending Companions through registration fees and mean and/or tour prices.

CS Brig Gen Morrill articulated the essentials of hotel contract requirements, cost burden sharing considerations and Host Chapter Convention Committee governance rules, along with the need for a legal review of hotel contracts by the MOWW Judge Advocate General before they are signed.

Other Companions who are knowledgeable about and experienced MOWW Convention planning provided inputs to the committee (and thus, the guide) and/or participated in the recurring review process, e.g., PCINC COL Rice, IPCINC COL Le Grande, Senior Vice Chapter Commander CW3 Conover. The committee is grateful for their assistance.

The committee also communicated and coordinated with the Chair, Centennial Convention Committee (*Ad Hoc*), to provide information on the deliberations of the committee and to provide the evolving Planning Guide to aid preparations for the 2019 MOWW Convention. Likewise, a draft version of the Guide was provided to the Project Officer of the 2018 MOWW Convention, which is hosted by the Columbus Chapter to aid in preparations for the 2018 MOWW Convention. These actions were taken to bring this Guide into use as soon as possible.

Last, the committee's presentation of the guide and report to the EXCOM included a recommendation to establish a standing Convention Planning Committee to assist host chapters, serve as an intermediary between the host chapter and the EXCOM and the CS (who is statutorily responsible for the MOWW Convention Agenda), and recommend prospective host chapters. This will require an amendment to the MOWW Bylaws. The proposed committee will require an incumbent chair and vice chair be appointed, as well as committee members. Committee membership should include, but should not be limited to, the CINC and SVCINC, CS and the Chair, Host Chapter Convention Committee. The committee will be responsible for updating the planning guide, as needed.

The MOWW Convention Planning guide will be hosted on the MOWW Website and the proposed standing committee will be responsible for ensuring it is up to date in coordination with others. The Committee members hope this planning guide will be extremely helpful to both current and prospective host chapters.

FOR THE GOOD OF THE ORDER

PCINC RUTH L. HAMILTON, LTC, USA (Ret)
Chair, Convention Planning Committee (*Ad Hoc*)

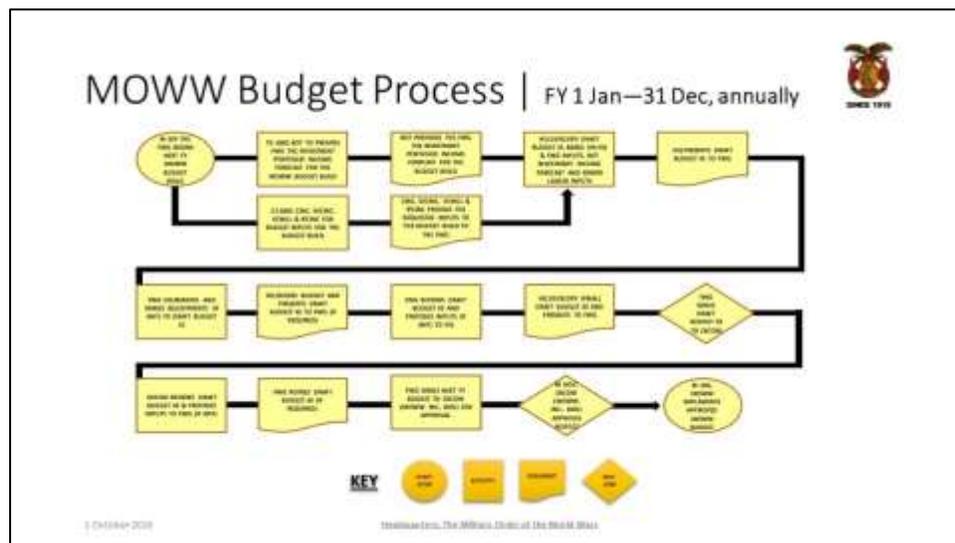
FINANCIAL WORKING GROUP | ANNUAL REPORT

Financial Working Group (FWG) Members:

- Brig Gen Arthur B. Morrill III, USAF (Ret) | Co-Chair, and MOWW Chief of Staff
- LTC George J. L. Walker, USA (Ret) | Co-Chair, and MOWW Treasurer General
- LCDR Paul B. Webb, USN (Ret) | Assistant Treasurer General
- PCINC LTC David R. Titus, USA (Ret) | Member, and Chairman, MOWW Board of Directors
- SVCINC John H. Hollywood, USA (Ret) | Member, and Chair, MOWW Budget Committee

The FWG's purpose is to provide the Order with a vertically and horizontally-integrated, end-to-end, fiscal management and reporting capability involving all stakeholders (i.e., Chief of Staff, Treasurer General, Chairman of the Board of Trustees and Chairman of the Budget Committee) vs. stove-piped activities. Key activities are financial planning, budget development, execution management and investment oversight and fund raising. Several key activities deserve note:

- The 1 January-31 December Fiscal Year (FY) continues to serve the Order (MOWW, Inc.) well. The investment and business years are fully synchronized, the budget development is done in the fall with the EXCOM approving the next FY's budget by 31 Dec, thereby eliminating the historic 4-6 weeks budget authority gap between the end of one FY and the approved budget of the next.



- Audits were conducted by an independent firm of auditors (CPAs) specializing in non-profit organizations. Both audit periods—1 Jul-31 Dec 16 (Stub Year) and FY 2017, i.e., 1 Jan-31 Dec 16 (full FY)—resulted in clean audits. There were no material deficiencies or significant discrepancies, i.e., MOWW, Inc.'s, fiscal management and accounting are well-managed IAW generally accepted accounting principles (GAAP). See the Chief of Staff report for more information.
- For this cycle's P&M Dividend (paid out in Apr 18 after the prior fiscal year ended on 31 Dec), the coordinated MOWW Board of Trustees-Treasurer General-Chief of Staff process was uneventful and executed as planned. The national organization's headquarters staff upgraded its system of computation, controls and tracking of P&M Fund(s) Dividends. Once the Board of Trustees determined the total amount of the dividend pool and the Treasurer General informed the national organization's headquarters staff as to which chapters were and were not eligible to receive the

cycle's PM Dividend check, the staff's automated workbook calculates obligations to chapters, and issues and mails checks within a week—with tracking. To mail the checks to chapter commanders, the staff uses contact information in the MOWW National Directory, which results in a higher rate of timely dividend check clearing.

- There are several FWG-sponsored Constitution & Bylaws amendments that will come before the Order during the 2018 MOWW Convention.
 - Disestablish the Financial Working Group and establish the Finance Committee (same membership) while eliminating the Budget Committee, whose members are all voting Board members and review and approve the budget in that latter capacity.
 - Eliminate the Gist Blair Board of Trustees (BOT). The MOWW, Inc., BOT manages the Gist Blair investment fund. This will properly situate MOWW, Inc., with only one Board of Trustees, thereby eliminating a roles and responsibilities conflict by prohibiting Board (EXCOM) members from simultaneously serving as trustees (currently the case), which is at odds with standard business practice.
 - Disestablish the Financial Develop Committee. Since its inception, no Companion has volunteered to be a committee member and it has raised no money. The long-standing (and original chair) recommend it be disestablished.
- The CINC appointed the MOWW, Inc., Assistant Treasurer General, LCDR Webb, on 27 Mar 18, and relieved CDR Hartman from his temporary duty as an FWG member. "Bravo Zulu" goes to CDR Hartman for his superb service and LCDR Webb for volunteering for this important duty.

The FWG (to be Finance Committee) will continue pursuing MOWW, Inc.'s fiscal management transformation by:

- Developing and publishing an investment management and fund-raising strategies, and an investment policy that streamlines transactions, reduces redundant accounting and improves reporting while increasing yield across funds enabled by asset pooling.
- Establishing external fundraising capabilities and enhanced investment portfolio performance to provide the financial wherewithal the Order needs to operate today and in the future.
- Developing investment portfolio metrics and reporting criteria per the Investment Management Committee (*ad hoc*) findings and recommendations.

Last, we commend all FWG members for their exceptional service in helping to secure the Order's future.

FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)
Co-Chair, Financial Working Group

GEORGE J. L. WALKER, LTC, USA (Ret)
Co-Chair, Financial Working Group

GOLD PATRICK HENRY AWARD | Jack D. Jory, CW4, USA (Ret)

CITATION

Mr. Jack D. Jory, United States Army (Retired) has distinguished himself by exceptional service to the mission of The Military Order of the World Wars through his tireless work on the Washington State Patriotic Day (WSPD). He is exceptionally dedicated to ensuring publicity and fundraising for the event is more robust each year. Jack is generous with his time and financial support of the WSPD and the annual Massing of the Colors, persevering and overcoming all challenges. Mr. Jory also has the laudable ability and drive to consistently bring in new Companions to the Order. His wealth of knowledge of potential officers is a great asset that he uses to gently persist until the candidate is inducted into the Puget Sound Chapter. Many current Companions have Mr. Jory to thank for being a member of the Order. The many years that he has worked in leadership and followership roles is a testament to his character and a tremendous benefit to the chapter. Mr. Jory embodies the servant-leader style and self-sacrifice necessary to make The Military Order of the World Wars a premier military service organization for the good of the United States of America.

DAVID B. GIBSON, Colonel, USAF (Ret)
Commander-in-Chief, MOWW
24 February 2018

GOLD PATRICK HENRY AWARD | Norman G. Wilson, Lt Col, USAF (Ret)

CITATION

Lieutenant Colonel Norman G. Wilson's leadership as Vice Commander, MG Miles Chapter, ensured the chapter's administrative performance was superb. His prior five-year tenure as Commander and his four-year tenure as Adjutant, MG Miles Chapter, made him expert in every aspect of chapter activities. This rich experience allowed him to provide invaluable support to the incumbent Commander and Adjutant in organizing chapter meetings, fund-raising activities, supporting the chapter's Naval Junior Reserve Officer Training Corps scholarship program, Memorial Day, Flag Day, and Veterans Day. He also expertly coordinated with the Department of the Rio Grande, Region XIII and the Order's Homeland Security Committee. Colonel Wilson exemplifies the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

CINC Col David B. Gibson, USAF
21 March 2018

GOLD PATRICK HENRY AWARD | John H. Hollywood, LTC, USA (Ret)

CITATION

Lieutenant Colonel John H. Hollywood, United States Army (Retired), has served in nearly every elected and appointed office in the Military Order of the World Wars—from chapter-level to national office—including as the Senior Vice Commander-in-Chief. In addition, he co-chaired two successful MOWW Conventions, led several Massing of Colors ceremonies, co-chaired multiple General Pershing Memorials at Arlington National Cemetery, was a chaperone for the General Meade Chapter's Law & Order Youth Leadership Conference and served as a principal presenter at the National Capital Area Youth Leadership Conference. In all endeavors, he has shown excellence, a sense of humor, and a great affinity for people. Colonel Hollywood exemplifies the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

DAVID B. GIBSON, Colonel, USAF (Ret)
Commander-in-Chief, MOWW
21 March 2018

GOLD PATRICK HENRY AWARD | Lawrence A. Herzog, LTC, USA (Ret)

CITATION

Lieutenant Colonel Lawrence A. Herzog, United States Army (Retired) distinguished himself as the Commander, and later the Adjutant, Fort Knox Chapter, Kentucky. He worked tirelessly to set up a Youth Leadership Program, which now runs two Youth Leadership Conferences annually. He also ensured the chapter heavily supported JROTC and ROTC awards ceremonies in central Kentucky. As the Adjutant for ten years, he produced an outstanding newsletter and was instrumental in the chapter winning the Small Chapter Activity Award for ten of the last eleven years. In addition, his work led to the chapter presenting 37 Eagle Scout Recognition Certificates at a recent Boy Scouts of America Awards Dinner. He also coordinated with Cadet Command, the result being the chapter presents MOWW awards at all eighteen Basic and Advanced Camp graduations. Colonel Herzog's distinctive accomplishments exemplify the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

JOHN H. HOLLYWOOD, LTC, USA (Ret)
Senior Vice Commander-in-Chief, MOWW
21 March 2018

GOLD PATRICK HENRY AWARD | Mr. Thomas E. Hanson

CITATION

Mr. Thomas E. Hanson distinguished himself while holding command positions at chapter, department and region levels. In mentoring future chapter commanders, he ensuring they received needed training. He was also a recruiting leader, bringing in new Companions in impressive numbers, and he was an inspiring fixture at many Reserve Officer Training Corps awards ceremonies. He led the complex effort to combine two chapters into the General of the Army Bradley-Colonel Hanson Chapter, which improved Companion cohesion and outreach. After the California Department of Veterans Affairs opened the Veterans Home of California (West Los Angeles), he spearheaded two major, chapter fundraising efforts that raised thousands of dollars in support of its residents. Mr. Hanson's distinctive accomplishments exemplify the Order's enduring motto, "It is nobler to serve than to be served," and reflect extraordinary credit upon himself and The Military Order of the World Wars.

FREDERICK R. LOPEZ, BGen, USMCR (Ret)
Vice Commander-in-Chief, MOWW
21 March 2018

GOLD PATRICK HENRY AWARD | John W. Chapman III, LTC, USA (Ret)

CITATION

Lieutenant Colonel John Wayne Chapman III's extraordinary contributions benefited the MG Critz Chapter and its outreach programs, while serving as the Commander, Oklahoma Department. As the Vice Commander and later Commander, MG Critz Chapter, his unmatched volunteerism as the Outreach Program Coordinator drove exceptional results for the Chapter. Especially noteworthy are his efforts in managing JROTC/ROTC and Youth Leadership Conference support. Additionally, his six years as the Commander, Oklahoma Department, proved he was integral to the success of Region VIII and its sixteen chapters—including six Region VIII Conferences that included invaluable seminars to attendees. Colonel Chapman exemplifies the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

CHARLES S. CHAMBERLIN, JR., LTC, USA (Ret)
Vice Commander-in-Chief, MOWW
21 March 2018

GOLD PATRICK HENRY AWARD | Dennis V. Christo, LTC, USA (Ret)

CITATION

Lieutenant Colonel Dennis V. Christo, United States Army (Retired), a dedicated member of the Order since 1992, distinguished himself in leadership roles of ever-increasing responsibility. He has served as the Commander, Worcester Chapter, and more recently as the Commander, Region I. When he took command of the Worcester Chapter, it was facing closure. His energetic leadership restored the chapter to a prominence position in the Order and the local community. Then, after serving as a Region I staff officer, in 2014 he became the Commander, Region I. As such, he skillfully led the region's seven chapters in achieving the Order's Strategic Goals. A leader in community affairs, Colonel Christo's distinctive accomplishments exemplifies the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

ROBERT F. HARTMAN III, CDR, USN (Ret)
Vice Commander-in-Chief, MOWW
21 March 2018

GOLD PATRICK HENRY AWARD | Marlon Ruiz, Lt Col, USAF (Ret)

CITATION

Lieutenant Colonel Marlon Ruiz excelled at all levels of the Order, including as: Commander, Santa Cruz Chapter; Commander, Department of Arizona; Senior Vice Commander, Region XIII, and; General Staff Officer. He also ably served in prior role as Vice Chair, National Membership Committee. In addition, The Officer Review® featured his articles and he serves brilliantly as the Editor, Santa Cruz Chapter Newsletter. In 2016, he held two exceptional Massing of Colors—one with a Mexican border community. His leadership as a Board Member, Arizona Youth Leadership Conference, Incorporated, and his membership on the Pima County Cemetery Foundation, which established the first veterans' cemetery, were pivotal. Colonel Ruiz exemplifies the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

PAULA R. MITCHELL, CPT (Ret)
Vice Commander-in-Chief, MOWW
21 March 2018

GOLD PATRICK HENRY AWARD | Ruby D. Roberts, Major, USAF (Fmr)

CITATION

Captain Ruby D. Roberts, United States Air Force (Former), distinguished herself by two years of service as the Commander, Region VII, and by five years of service as the Commander, CPT Grevemberg Chapter. Notably, she stabilized the chapter after major personnel changes and reinvigorated chapter outreach programs in the areas of the Reserve Officer training Corps, the Boy Scouts of America and in Patriotic Education. In the latter area, she led the chapter in sponsoring students to attend the Huntsville Youth Leadership Conference, Alabama, and the Baton Rouge Youth Leadership Conference, Louisiana. Her chapter's highly publicized sponsorship of the local Special Forces Association chapter's Mardi Gras float honoring veterans was a tour de force. Captain Roberts' distinctive accomplishments exemplifies the Order's enduring motto, "It is nobler to serve than to be served," and reflects extraordinary credit upon himself and The Military Order of the World Wars.

CLAY C. LE GRANDE, JR., COL, USA (Ret)
Immediate Past Commander-in-Chief, MOWW
21 March 2018

MOWW NATIONAL CITATIONS

REGION COMMANDER RECOGNITION

- | | | |
|----|-------------|---|
| 1. | Region I | 2LT Jason A. Sokolov, USA (Fmr)
Greater Boston Chapter, MA |
| 2. | Region III | CPT George D. Emmons, USA (Ret)
COL Roosevelt Chapter, NY |
| 3. | Region IV | COL Bert L. Rice, USA (Ret)
General Meade Chapter, MD |
| 4. | Region VI | LTC David V. Mason, USA (Ret)
Clearwater Chapter, FL |
| 5. | Region VIII | COL (CH) Ralph L. Smith, Jr., USA (Ret)
Dallas Chapter, TX |
| 6. | Region XIII | CAPT Michael A. Isban, USN (Ret)
West Valley Chapter, AZ |

DEPARTMENT COMMANDER RECOGNITION

- | | | | |
|-----|-----------------------------------|-------------------------------------|-------------|
| 7. | Department of Texas | LTC James B. Blunk, Jr., USA (Ret) | Region VIII |
| 8. | Department of Arizona | COL Christine F. Mahon, USA (Ret) | Region XIII |
| 9. | Department of Hawaii | HRM Leslie A. Loo | Region XIV |
| 10. | Department of Southern California | Capt Theodore G. Vallas, USAF (Ret) | Region XIV |

CHAPTER COMMANDER RECOGNITION (STANDARD CHAPTER)

- | | | | |
|-----|------------------------------------|--------------------------------------|-------------|
| 11. | Greater Boston Chapter, MA | LTC Michael A. Lavey, USA (Ret) | Region I |
| 12. | Fort Knox Chapter, KY | COL Alban Liang, USAR | Region II |
| 13. | Wilmington Chapter, DE | LTC Richard W. Chappell, USA (Ret) | Region III |
| 14. | GEN Ridgway-Pittsburgh Chapter, PA | CAPT Wallace R. Utley, USN (Ret) | Region III |
| 15. | Richmond Chapter, VA | HPM Mary L. Bailey | Region IV |
| 16. | Hampton Roads Chapter, VA | Capt Daniel G. Seabolt, USAF (Ret) | Region IV |
| 17. | Virginia Piedmont Chapter, VA | COL Rayburn G. Smith, USA (Ret) | Region IV |
| 18. | Northern Virginia Chapter, VA | HRM Garrett B. Vowinkel | Region IV |
| 19. | Augusta Chapter, GA | SGM Michael W. Culbertson, USA (Ret) | Region V |
| 20. | Columbus Chapter, GA | CPT Leo J. Goodsell, GAARNG (Ret) | Region V |
| 21. | Sun City Center Chapter, FL | HPM Nancy J. Alguire | Region VI |
| 22. | Dallas Chapter, TX | HPM William J. Farmer | Region VIII |

23.	North Texas Chapter, TX	Col Robert M. Gehbauer, USAF (Ret)	Region VIII
24.	Hill Country Chapter, TX	Col Norman E. Wells, USAF (Ret)	Region VIII
25.	CAPT Dilworth Chapter, TX	LTC Richard P. Winnike, USA (Ret)	Region VIII
26.	Phoenix Chapter, AZ	LTC Carol J. Dahl, USA (Ret)	Region XIII
27.	West Valley Chapter, AZ	Col Gerald O. Jenson, USMC (Ret)	Region XIII
28.	Catalina Mountains Chapter, AZ	CWO4 Robert R. Ozier, USA (Ret)	Region XIII
29.	Santa Cruz Valley Chapter, AZ	CDR Bradley W. Roberson, USN (Ret)	Region XIII
30.	MajGen Pendleton Chapter, CA	CDR Joseph A. Beyer, USCGR (Ret)	Region XIV
31.	Saddleback Valley Chapter, CA	CDR Robert C. Hirst, USN (Ret)	Region XIV
32.	Puget Sound Chapter, WA	Col Alfred L. Jones, USAF (Ret)	Region XIV
33.	BG Holland Chapter, AZ	BGen Paul K. Lebidine, USMCR (Ret)	Region XIV
34.	GA Bradley-COL Hanson Chapter, CA	MAJ Howard P. Lewis, USA (Ret)	Region XIV
35.	San Diego Chapter, CA	LT Darryl E. Peralta, USN (Ret)	Region XIV

GENERAL STAFF *EMERITUS* NOMINATIONS

No nominations received.

COMMANDERS-IN-CHIEF | HONORARY CINCS

1. ✘ G/A John J. Pershing
2. ✘ ADM William S. Sims
3. ✘ G/A George C. Marshall
4. ✘ F/A Ernest J. King
5. ✘ President Harry S. Truman
6. ✘ President Dwight D. Eisenhower
7. ✘ Admiral Arthur W. Radford
8. ✘ President Herbert C. Hoover
9. ✘ G/A Omar N. Bradley
10. ✘ President Ronald W. Reagan
11. ✘ GEN William C. Westmoreland
12. President George H. W. Bush

✘ *Deceased*

COMMANDERS-IN CHIEF | PAST CINCS

1. ✘ MG George H. Harries (1920-1925) (1951-1952)
2. ✘ MG Mark L. Hersey (1925-1926)
3. ✘ G/A Douglas MacArthur (1926-1927)
4. ✘ COL Thatcher T. P. Luquer (1927-1929)
5. ✘ RADM Thomas J. Cowie (1929-1930)
6. ✘ BG J. R. Delafield (1930-1933)
7. ✘ LTC George E. Ijams (1933-1936)
8. ✘ RADM R. R. Belknap (1936-1938)
9. ✘ COL Edward N. Wentworth (1938-1939)
10. ✘ LCDR Charles A. Mills (1939-1940)
11. ✘ COL Charles C. Allen (1940-1941)
12. ✘ MAJ Ennalls Waggaman (1941-1942)
13. ✘ LCDR Charles Hann (1942-1943)
14. ✘ MG Albert L. Cox (1943-1944)
15. ✘ LCDR David Sholtz (1944-1945)
16. ✘ ADM William H. Standley (1945-1947)
17. ✘ COL Forrest F. Watson (1947-1948)
18. ✘ COL Van R. H. Sternbergh (1948-1949)
19. ✘ RADM William R. Furlong (1949-1950)
20. ✘ LTG Milton G. Baker (1950-1951)
21. ✘ RADM Harold C. Train
22. ✘ MG Melvin J. Maas (1952-1953)
23. ✘ MAJ Omer W. Clark (1953-1954)
24. ✘ MAJ Harry Okin (1954-1955)
25. ✘ VADM Charles A. Pownall (1955-1956)
26. ✘ LTC M. Leslie Buswell (1956-1957)
27. ✘ LTC Howard E. Cox (1957-1958)
28. ✘ CPT Robert G. Kales (1958-1959)
29. ✘ MG W. Irvine (1959-1960)
30. ✘ BG J. L. Whitney (1960-1961)
31. ✘ LTC Vaughn H. Huse (1961-1962)
32. ✘ CDR Hans von Leden, USN (Ret) (1962-1963)
33. ✘ COL Henry G. Simmonite (1963-1964)
34. ✘ BG Joseph Cohen (1964-1965)
35. ✘ COL Robert E. Joseph (1965-1966)
36. ✘ BG Louis J. Fortier (1966-1967)
37. ✘ LTC Thomas S. Clayton (1967-1968)
38. ✘ MAJ Thomas F. Faires (1968-1969)
39. ✘ VADM George C. Dyer (1969-1970)

40. ✘ LCDR Robert E. Steman (1970-1971)
41. ✘ BG J. Paul Holland (1971-1972)
42. ✘ MG Harley B. West (1972-1973)
43. ✘ LTC Fred A. Kaps (1973-1974)
44. ✘ CDR J. Paul Scheetz (1974-1975)
45. ✘ LTC Starbuck Smith, Jr. (1975-1976)
46. ✘ Lt Col Peter Burrows (1976-1977)
47. ✘ BG A. R. Brownfield (1977-1978)
48. ✘ COL L. Sam Moore (1978-1979)
49. ✘ LT William A. George (1979-1980)
50. ✘ COL Wesley H. Vernon (1980-1981)
51. ✘ COL Jack N. Rogers (1981-1982)
52. ✘ LCDR Roy C. Anderson, Jr. (1982-1983)
53. ✘ COL Adrian L. Hoebeke (1983-1984)
54. ✘ LT Blair F. Fulton (1984-1985)
55. ✘ CPT Jephtha C. Tanksley (1985-1986)
56. ✘ COL William H. Waugh, Jr. (1986-1987)
57. ✘ CPT John E. Goggin (1987-1988)
58. ✘ COL Francis S. Donnell (1988-1989)
59. ✘ MG Frederick A. Welsh (1989-1990)
60. ✘ Capt Dwight F. Copley (1990-1991)
61. ✘ Col John L. Lawler (1991-1992)
62. ✘ COL O. G. A. Mastroianni (1992-1993)
63. ✘ CAPT Wendell C. Phillips (1993-1994)
64. ✘ COL Richard A. Palewicz (1994-1995)
65. ✘ Col B. Dean Smith (1995-1996)
66. ✘ COL Homer C. Schmidt (1996-1997)
67. ✘ MG Franklin E. Miles, USA (Ret) (1997-1998)
68. LTC Alfred H. M. Shehab, USA (Ret) (1998-1999)
69. ✘ CDR Bruce L. Slawson, USN (Ret) (1999-2000)
70. 1LT A. Earl Luetge (2000-2001)
71. 1st Lt Donald G. Allen, USAF (Fmr) (2001-2002)
72. CAPT R. M. Stevens, USN (Ret) (2002-2003)
73. ✘ COL Brion V. Chabot, USA (Ret) (2003-2004)
74. COL Bert L. Rice, USA (Ret) (2004-2005)
75. ✘ COL Jack B. Jones, USA (Ret) (2005-2006)
76. LTC David R. Titus, USA (Ret) (2006-2007)
77. Col James D. Elmer, USAF (Ret) (2007-2008)
78. LTG Robert L. Wetzel, USA (Ret) (2008-2009)
79. COL Philemon A. St. Amant II, USA (Ret) (2009-2010)
80. Col Clifford D. Way, Jr., USAF (Ret) (2010-2011)
81. CAPT Russell C. Vowinkel, USN (Ret) (2011-2012)

- 82. LTC Gary O. Engen, USA (Ret)
(2012-2013)
- 83. Capt Deborah A. Kash, USAF (Ret)
(2013-2014)
- 84. Capt John M. Hayes, USAF (Fmr)
(2014-2015)
- 85. LTC Ruth R. Hamilton, USA (Ret)
(2015-2016)
- 86. COL Clay C. Le Grande, Jr., USA (Ret)
(2016-2017)
- 87. Col David B. Gibson, USAF (Ret)
(2017-2018)

✘ *Deceased*

COMPANIONS | EMERITUS

1. LTC Henry A. Adams
 2. 1LT Marion S. Ball
 3. MAJ JoAnne Barton
 4. ✘ COL Joseph H. Barber
 5. Maj Silas W. Bass
 6. ✘ COL John C. Butler
 7. ✘ COL Thomas E. Douglas, Jr.
 8. COL Juan R. Figueroa
 9. COL John G. Fuller
 10. COL F. W. Grant
 11. ✘ Col Frederick J. Graves, USAF (Ret)
 12. COL Alden G. Hacker
 13. ✘ COL Edward H. Heilbron
 14. Col Watt G. Hill, Jr.
 15. Col Edward V. Hoersch
 16. ✘ CAPT Watt W. Jordan, Jr.
 17. Lt Col Calvin J. Kadous
 18. COL Charles F. Long
 19. CW4 Robert R. Meier
 20. ✘ COL Robert G. Meyler, Jr.
 21. ✘ COL Alfred L. Michaud
 22. CW4 Robert R. Ozier
 23. Maj Joseph H. Reus
 24. MAJ Irvin Schlenker
 25. LTC William G. Shrecengost
 26. CH (COL) Ralph L. Smith, Jr.
 27. ✘ Col James M. Snyder
 28. Patricia J. Snyder
 29. CPT Francis R. Spaniola
 30. ✘ COL Billie L. Stephens
 31. CDR Waldemar D. Stopkey
 32. ✘ Lt Gen C. M. Talbott
 33. ✘ LT Laura M. Trexler
 34. Col Jerrold L. Wheaton
 35. ✘ COL J. Trigg Wood, Jr.
 36. COL Pendleton Woods
 37. COL Donn W. Yoder
- ✘ *Deceased*

