



# 2019 MOWW CONVENTION BOOK

## 1919-2019 CENTENNIAL

The Military Order of the World Wars (MOWW, Inc.) is a premier, patriotic Veterans Service Organization (VSO) whose motto is, "It is nobler to serve than to be served." MOWW was founded at the suggestion of General of the Armies John J. "Blackjack" Pershing in 1919 and established through the leadership of Major General George H. Harries from 1920-1925 to promote good citizenship, patriotic education, and military and public service. MOWW chapters provide opportunities to support patriotic education, ROTC and JROTC, scouting, veterans, monuments and memorials, law and order, and national and homeland security programs, to name just a few. Being a MOWW Companion is more than wearing a membership pin. It is about who we are, who we serve, and what we volunteer to do together— "serving youth, community and nation."

**HQ MOWW | Arlington, Virginia, USA**

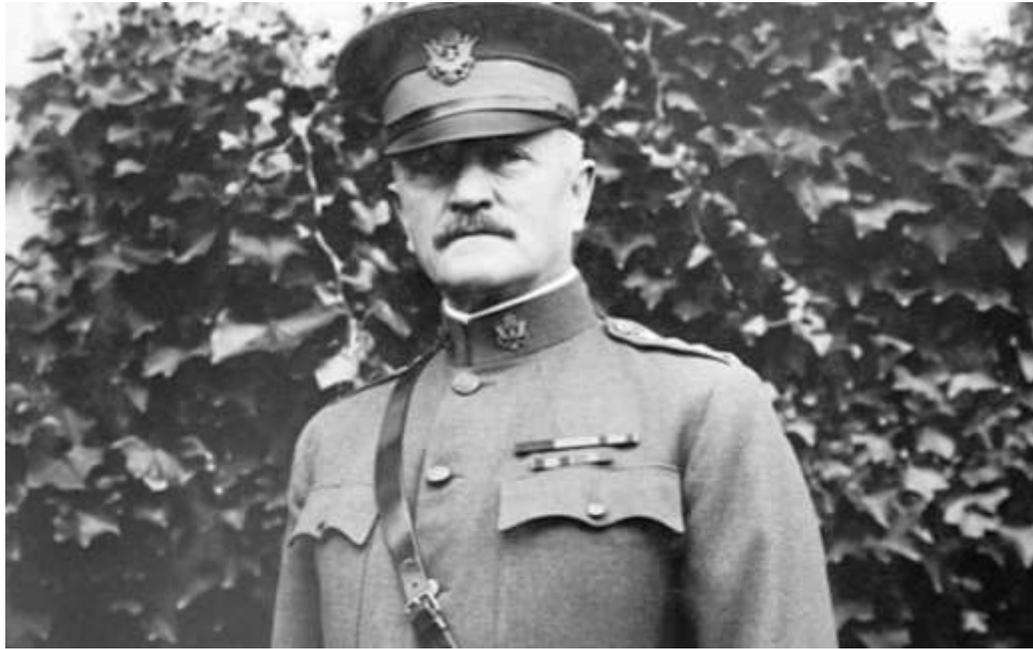
[www.moww.org](http://www.moww.org)



***“It is nobler to serve than to be served”***

**General of the Armies John Joseph Pershing, AUS (Retired) | *The Inspiration for MOWW***

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**Major General George Herbert Harries, AUS (Retired) | *The founding CINC of MOWW (1920-1925)***

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- 164 National Citations

#### DISTINGUISHED LEADERS

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- 166 Honorary Commanders-in-Chief
- 166 Past Commanders-in-Chief
- 167 Companions *Emeritus*



**THE MILITARY ORDER OF THE WORLD WARS, INC.**

435 NORTH LEE STREET  
ALEXANDRIA, VIRGINIA 22314-2301

Office of  
The Commander-in-Chief

1 August 2019

Dear Fellow Companions and Guests:

Welcome to the 99th annual MOWW Convention and the 100<sup>th</sup> anniversary celebration of the Military Order of World Wars' founding, which is being held in Simi Valley, CA, a part of the greater Los Angeles area. The city of Simi Valley is surrounded by the Santa Susana Mountain range and the Simi Hills, west of the San Fernando Valley, and northeast of the Conejo Valley, and is the home of the Ronald Reagan Presidential Library.

Simi Valley was once inhabited by the *Chumash* people, who settled much of the region from the Salinas Valley to the Santa Monica Mountains, with their presence dating back 10,000–12,000 years. The people who inhabited Simi Valley spoke an interior dialect of the native American Chumash language, called *Ventureño*, and in fact Simi Valley's name was derived from the Chumash word *Shimiyi*, which refers to the thread-like clouds that typify the region.

This year's MOWW Convention celebrating the Order's centennial of its founding will be a historic one. The Order has arranged a wide range of informative workshops for you. These workshops, great successes in prior years, will again provide you information critical to your chapter's success in local communities—all in support of our motto, "It is nobler to serve than to be served," the Order's tagline, "Serving Youth, Community and Nation," and MOWW's Strategic Goals:

**MOWW STRATEGIC GOALS—ACHIEVING OUTCOMES VITAL TO MOWW AND ITS CHAPTERS**

- Strategic Goal 1 (SG-1). Annually grow chapter membership by four percent and annually
  - increase Companion participation in chapter activities.
- Strategic Goal 2 (SG-2). Strengthen chapter outreach programs
- Strategic Goal 3 (SG-3). Raise MOWW's local and national visibility
- Strategic Goal 4 (SG-4). Enhance leadership training and development
- Strategic Goal 5 (SG-5). Promote Companion, chapter, and community recognition

Last, Companions of the General of the Army Omar Nelson Bradley – Colonel L. Thaxton Hanson Chapter (CA), Companions from throughout Region XIV, and the financial supporters from throughout the Order and elsewhere, have worked hard to provide us opportunities to have fun and celebrate our great history, savor the area's rich history, conduct the work of the Order and enjoy the companionship of fellow Companions, family and guests. Joanne and I hope you enjoy your stay in Simi Valley and that you take advantage of everything the 2019 MOWW Convention will offer.

Sincerely,

JOHN H. HOLLYWOOD, LTC, USA (Retired)  
Commander-in-Chief & CEO, MOWW, Inc.®

YOUTH AFFAIRS | YOUTH LEADERSHIP | ROTC AWARDS | COST RECOGNITION | NATIONAL & HOMELAND SECURITY PROGRAMS | LAW & ORDER PROGRAMS

WWW.MOWW.ORG

## DIGNITY OF THE ORDER

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The Dignity of the Order is applicable to all Companions at all times in all forums and gatherings, and in all forms of communication.

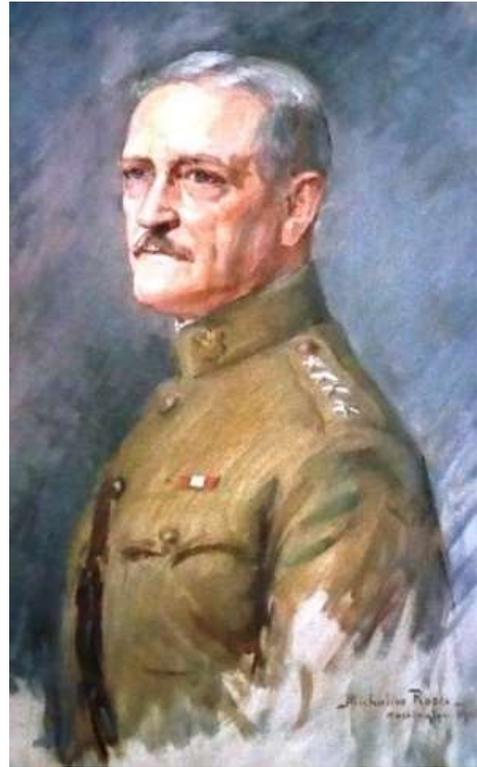
It was founded on selfless service, courtesy and companionship. It operates using its organizational structure as supported by the democratic process.

While discussion is encouraged, we should never forget that every Companion is an officer or a hereditary family member of an officer. Thus, every Companion is naturally a gentleman or gentlewoman. As such, they should be afforded every dignity—regardless the forum, the means of communication or the issue.

Respectful treatment is always due every Companion, just as it is for those Companions holding any office or position within the Order.

Latitude will be allowed during the debate process to allow all to express their views. However, the Order expects each Companion participating in such debates—regardless the forum, or whether in convention or not—to respect their fellow Companions always and exemplify dignity of the Order.

Certainly, alternative views can be aired, and debate encouraged. Such things are the hallmarks of a healthy, vibrant and learning organization. However, any alternative views should be gracefully offered. Personal attacks on, or campaigns against, fellow Companions are strictly prohibited always in all forums via all means, whether in convention or not.



Presentation of individual views must be expressed calmly and intelligently, and in a dignified manner. To do otherwise reflects negatively on the individual presenter, negatively impacts order, discipline and morale, and demeans the Order.

For nearly a century, we have been a proud Order, known for its dignity, collegiality and contributions to America. Each of us, and all of us together, are expected to do our personal and collective utmost to maintain that storied tradition.

*NOTE: Convention attendees should silence cell phones, pagers, tablets, etc., during all convention activities and sessions, working groups and meetings.*

## MOWW STRATEGIC PLAN (2018-2019) SUMMARY

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MISSION: "To unite in selfless service to the United States of America"

VISION: "To be a preeminent United States veterans service organization"

PREAMBLE:

"To cherish the memories and associations of the World Wars waged for humanity;

To inculcate and stimulate love of our Country and the Flag;

To promote and further patriotic education in our Nation;

Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;

To foster fraternal relations among all branches of the Armed Forces;

To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;

To acquire and preserve records of individual services;

To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;

And to transmit all these ideals to posterity, under God and for our Country, we unite to establish

... The Military Order of the World Wars"

STRATEGIC GOALS: "To achieve outcomes vital to the Order and its chapters."

Strategic Goal 1 (SG-1): "Annually grow chapter membership by four percent, and annually increase Companion participation in chapter activities"

Strategic Goal 2 (SG-2): "Strengthen chapter outreach programs"

Strategic Goal 3 (SG-3): "Raise MOWW's local and national visibility."

Strategic Goal 4 (SG-4): "Enhance leadership training and development"

Strategic Goal 5 (SG-5): "Promote Companion, chapter, and community recognition"

MEASURES OF PERFORMANCE: "Measuring progress is vital to achieving Strategic Goals"

## MOWW CONVENTION RULES

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The MOWW Constitution and Bylaws, the “Dignity of the Order,” and Robert’s Rules of Order, Newly Revised, govern MOWW Convention proceedings. The Convention will decide matters not covered by these.

Only duly accredited delegates or their alternates, duly selected by a chapter, shall participate in the business coming before the MOWW Convention.

The Host Chapter shall report the number of delegates certified at the opening business session of the Convention and thereafter as required.

The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention.

Delegates, and Committee, Council and Board Chairs, shall be limited to three minutes speaking time. Upon request, the Presiding Officer may, at their discretion, grant a speaker additional time.

No person shall be given the privilege of the floor a second time on any question until others privileged and desiring to speak have done so, except that a National Committee, Council or Board Chair may speak more than once on matters pertaining to their Committee, Council or Board business.

Delegates desiring the privilege of the floor shall speak loudly or approach the nearest floor microphone, address the Presiding Officer as “Companion” and when recognized, state their name, chapter name, and the subject of their comments. Delegates granted the privilege of the floor should confine their remarks to the issue being considered.

Unless the Military Order of the World Wars Constitution and Bylaws, or Robert’s Rules of Order, Newly Revised, provide otherwise, action by the Convention shall be by majority of the votes cast.

When the results of a voice vote appear doubtful, the Presiding Officer or the Convention may call for a standing vote. On a standing vote, all delegates voting shall remain standing for a determination that they are either delegates or authorized alternates and then they will be counted.

Voting on all matters before the Convention, including proposed changes to the Order’s Constitution and Bylaws, and the Preamble thereto, shall be in accordance with the Order’s Constitution and Bylaws. If not specifically covered by these documents, then the Presiding Officer will set rules for each office being addressed before proceeding to nominations for the next office.

For the election of officers at the Convention, the nominating speeches on behalf of candidates nominated from the floor shall be limited to three minutes, with the seconding speech being limited to one minute. Upon accepting the nomination, the candidate’s remarks are limited to one three-minute speech.

After the Nominating Committee report is presented and accepted by a Convention vote, nominations and election for each office shall be completed in the order listed in the MOWW Constitution and Bylaws. The Presiding Officer will announce the results for each office before proceeding to the next office’s nominations.

## MOWW CONVENTION DELEGATE INFORMATION

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Each Chapter shall be entitled to two (2) delegates-at-large and one additional delegate for every twenty-five (25) members or major fraction thereof (in addition to chapter members who are members of the National General Staff) who are in good standing as of 30 June preceding the National Convention, annually.

Companions may only represent one chapter. A duly accredited alternate for the chapter may attend and vote in the absence of a chapter delegate. A chapter delegate requires written certification by the chapter commander, which must be presented during registration at the MOWW Convention.

All members of the National General Staff are delegates. General staff members do not require certification as delegates; however, they should identify their General Staff status when registering at the MOWW Convention to receive proper identification as a delegate.

According to the Order's Constitution (Article V, Section 1), nearly 300 Officers of the Order constitute the General Staff:

Commander-in-Chief	Assistant Chaplain General
Past Commanders-in-Chief	Historian General
Senior Vice Commander-in-Chief	Assistant Historian General
Vice Commanders-in-Chief (four each)	Members of the MOWW Board of Trustees
General Staff Officers-at-Large	Region, Department & Chapter Commanders
Treasurer General	General Staff <i>Emeritus</i> members
Assistant Treasurer General	Chairs of all National Committees
Judge Advocate General	Directors of Youth Leadership Conferences (YLC)
Assistant Judge Advocate General	sanctioned by the Order (if not otherwise
Surgeon General	members of the General Staff)
Assistant Surgeon General	Chief of Staff ( <i>ex officio</i> without a vote)
Chaplain General	

All delegates should wear their MOWW Convention badge with their "Delegate Ribbon" attached while attending all business functions during the National Convention. This identification will be required to cast votes during the MOWW Convention.

## NATIONAL CANDIDATE PRESENTATIONS & REGION CAUCUSES

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**Overview.** The Candidate Presentation session’s purpose is to provide an opportunity for candidates running for elected office in our Order to state their qualifications and to solicit the support of the Companions present. In giving Companions the opportunity to hear from each of the candidates, Companions may ask questions of candidates seeking office, to include their reasons for running, their qualifications, etc., prior to the Order’s scheduled formal nomination process. No personal questions may be asked.

**Roles & Responsibilities.**

**Chair, Nominating Committee.** The Chair’s duties shall consist of control of the assembly and the orderly conduct of its business. The Chair appoints the Moderator.

**Moderator, Candidate Presentations.** The Moderator is a Companion designated by the Chair, Nominating Committee, to preside over candidate presentations. The Moderator announces locations available for the optional Regional Caucuses to be held after the Candidate presentations.

Rules help ensure all candidates receive equal time to speak to Companions attending the convention and to respond to questions from the floor. (Personal questions are out of order.)

**Candidates for Elected Office.** Companions in good standing, who wish to be elected to the leadership of the Order or have announced or will announce themselves as candidates for elected office, will present themselves to the Moderator so they may be included in the list of speakers. Candidates will speak in the order of their consideration during the Nominating Committee meeting, as listed in the MOWW Policy Manual, Appendix U, “Nominating Committee Rules:”

CINC	Surgeon General
SVCINC	Chaplain General
VCINCs (four)	Historian General
Treasurer General	General Staff-At-Large (Elected)
Judge Advocate General	

Candidates will speak one time, and each will have three minutes to speak. This three-minute period includes time during which time candidates make their presentations and answer Companion questions. Candidates speaking shall be given a verbal warning when they have one-minute remaining. After candidates make their presentations, they may stay or leave at their discretion.

All Companions attending the Convention are encouraged to attend candidate presentations to hear from those candidates who seek to be part of the leadership of this Order. Companions may convene and/or sit with fellow members of their region. (not required).

Companions should give all candidates their full attention and recognize the time constraints placed on candidates. Please refer to “Dignity of the Order” in this book in preparation for Candidate Presentations & Region Caucus sessions.

**Regional Caucuses.** After all candidates make their presentations, individual regions may caucus to discuss candidate presentations. Regional caucuses are self-managed. Time is available for regions to caucus, as announced by the Moderator. Regions wishing more information from a candidate may make their own arrangements with any candidate after all candidates have made their presentations.

2019 MOWW CONVENTION AGENDA

[HQ STAFF ROOM: VENTURA II]		PRE-CONVENTION: MONDAY, 5 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0900-1700	TOUR #1: MOWW GOLF TOURNEY	TIERRA REJADA GOLF CLUB; MOORPARK, CA		ALL REGISTRANTS	

[HQ STAFF ROOM: VENTURA II]		PRE-CONVENTION: TUESDAY, 6 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0700-0945	PRE-CONVENTION EXCOM MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	EXCOM MEMBERS	
1030-1130	MOWW BOARD OF TRUSTEES MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	MOWW, INC., TRUSTEES	
1200-1600	TOUR #2: GRIFFITH OBSERVATORY & HOLLYWOOD SIGN		LOS ANGELES, CA	SPOUSES/GUESTS	
1200-1600	TOUR #3: AUTRY MUSEUM OF THE AMERICAN WEST		LOS ANGELES, CA	SPOUSES/GUESTS	
1300-1445	COUNCIL OF AREA COMMANDERS (CAC) MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	CAC MEMBERS	
1500-1645	PATRIOTIC EDUCATION, INC. (PEI), MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	PEI MEMBERS	
1530-1630	HANN-BUSWELL CHAPTER MEETING (AV)	(CLASSROOM, 250)	BALLROOM	HANN-BUSWELL CHAPTER MBRs	
1645-1715	NATIONAL OFFICER CANDIDATE MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	NATIONAL CANDIDATES	
1800-2100	CINC WELCOME BUFFET (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	

[HQ STAFF ROOM: VENTURA II]		CONVENTION: WEDNESDAY, 7 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0800-0810	CINC REMARKS   LEADERSHIP ACADEMY (AV)	(CLASSROOM, 250)	BALLROOM	ALL REGISTRANTS	
0815-1000	REGION COMMANDER WORKSHOP (AV)	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	REGION CDRs & TOP-4	
0815-1050	CHAP COMMANDER & STAFF WORKSHOP (AV)	(CLASSROOM, 250)	BALLROOM	CHAP CDRs & ALL REGISTRANTS	
1100-1200	REGION & CHAPTER CMDR WORKSHOP (AV)	(CLASSROOM, 250)	BALLROOM	CMDRS & ALL REGISTRANTS	
1300-1800	TOUR #4: THE GETTY VILLA		PACIFIC PALISADES, CA	ALL REGISTRANTS	
1300-1500	TOUR #5: VFW MUSEUM OF MILITARY HISTORY		SIMI VALLEY, CA	ALL REGISTRANTS	

[HQ STAFF ROOM: VENTURA II]		CONVENTION: THURSDAY, 8 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0830-1530	TOUR #6: MISSION SAN FERNANDO MUSEUM (REY DE ESPAÑA)		MISSION HILLS, CA	ALL REGISTRANTS	
0700-0830	COUNCIL OF PAST COMMANDERS-IN-CHIEF (CPC)	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	CPC MEMBERS	
0830-0930	MOWW COMMANDERS' CALL	(CLASSROOM, 250)	BALLROOM	CMDRS, TOP-8	
0930-1030	MOWW COMMITTEE CHAIRS' CALL	(CLASSROOM, 250)	BALLROOM	CMTEs, TOP 8	
1030-1130	BEST CHAPTER PRACTICES WORKSHOP (AV)	(CLASSROOM, 250)	BALLROOM	ALL REGISTRANTS	
1140-1230	YLC & YES DIRECTORS' CALL	(CLASSROOM, 250)	BALLROOM	YLC/YES DIRECTORS & TOP-8	
1300-1615	TOUR #7: REAGAN PRESIDENTIAL LIBRARY & MUSEUM		SIMI VALLEY, CA	ALL REGISTRANTS	
1800-2100	HANN-BUSWELL CHAP COCKTAILS & DINNER (AV)	(BANQUET, 80)	BALLROOM	CHAPTER MEMBERS & GUESTS	

[HQ STAFF ROOM: VENTURA II]		CONVENTION: FRIDAY, 9 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0700-0745	MOWW MEMORIAL SERVICE (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	
0800-1015	MOWW CONVENTION I   BUSINESS (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	
1100-1230	MOWW AWARDS LUNCHEON (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	
1330-1415	NON-DENOMINATIONAL WORSHIP SVC (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	
1430-1500	IRS FILING COURSE (AV)	(CLASSROOM, 250)	BALLROOM	CMDRS, TREAS, ALL REGISTRANTS	
1510-1630	MOWW WEBSITE WORKSHOP (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	
1900-2100	SPECIAL EVENT: CENTENNIAL CELEBRATION (AV)	(BANQUET, 150)	BALLROOM	ALL REGISTRANTS	

[HQ STAFF ROOM: VENTURA II]		CONVENTION: SATURDAY, 10 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0730-0830	MOWW CANDIDATE PRESENTATIONS (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS	
0800-0915	TELLER SUPPORT MEETING (NOM CMTE)	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	NOMINATING CMTE TELLERS	
0830-0915	MOWW DELEGATE VOTING (AV)	(BANQUET, 250)	BALLROOM	ALL DELEGATES	
0930-1045	MOWW CONVENTION II   GENERAL STAFF (AV)	(BANQUET, 250)	BALLROOM	ALL GENERAL STAFF	
1800-1850	CINC RECEIVING LINE	(RECEPTION, 350)	REAGAN LIBRARY	ALL REGISTRANTS	
1900-2100	CINC BANQUET (AV)	(BANQUET, 350)	REAGAN LIBRARY	ALL REGISTRANTS	

[HQ STAFF ROOM: VENTURA II]		POST-CONVENTION: SUNDAY, 11 AUGUST 2019		[PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]	
TIME	EVENT	SET-UP	ROOM	ATTENDEES	
0730-1130	POST-CONVENTION EXCOM MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	EXCOM MEMBERS	
0800-0950	EXCOM SPOUSE/PARTNER "MEET 'N' GREET"	(BOX SQUARE, 20)	VISTA GARDEN RESTAURANT	SPOUSES/PARTNERS	

V.15

## MOWW CONVENTION TOURS

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**Tour 1: Golf Tourney at the Tierra Rejada Golf Club (15187 Tierra Rejada Rd, Moorpark, CA 93021).** Tee off: 0900. The Bob Cupp Designed, par 72, championship golf course is great for players of all skill levels with some of the most spectacular views in golf! Tierra Rejada may be played from four sets of tees.

**Cost/Person \$60**



**Tour 2: Griffith Observatory & Hollywood Sign (Tue, 6 Aug 19, 1200-1600).** Southern California's gateway to the cosmos! Visitors can look through telescopes, explore exhibits, see live shows in the Samuel Oschin Planetarium, and enjoy spectacular views of Los Angeles and the Hollywood Sign.

**Cost/person \$55 (includes lunch).**



**Tour 3: Autry Museum of the American West (Tue, 6 Aug 19, 1200-1600).** Explore the history of the American West via the Irene Helen Jones Parks Gallery of Art, the Gamble Firearms Gallery, the Parks Gallery and Art of the West, with paintings shown next to crafts, photography, video and other elements.

**Cost/person \$65 (includes lunch).**



**Tour 4: The Getty Villa (Wed, 7 Aug 19, 1300-1800).** The Getty Villa is dedicated to the arts and cultures of ancient Greece, Rome and Etruria. The collection has 44,000 Greek, Roman, and Etruscan antiquities dating from 6,500 BC to 400 AD, including the Lansdowne Heracles and the Victorious Youth.

**Cost/person \$55 (includes lunch).**



**Tour 5: VFW Museum of Military History (Wed, 7 Aug 19, 1300-1500).** Hundreds of military posters and historical artifacts are on display that were graciously provided by local veterans and collectors. Artifacts include old weapons, munitions, posters, newspapers, uniforms and much more.

**Cost/person: \$5.**



**Tour 6: Mission San Fernando Museum (Rey de España) (Thu, 8 Aug 19, 0830-1530).** This Spanish mission was founded in 1797 and was the 17 of 21 Spanish missions established in Alta California. Today the mission functions as a museum; the church is a chapel of ease of the Archdiocese of Los Angeles.

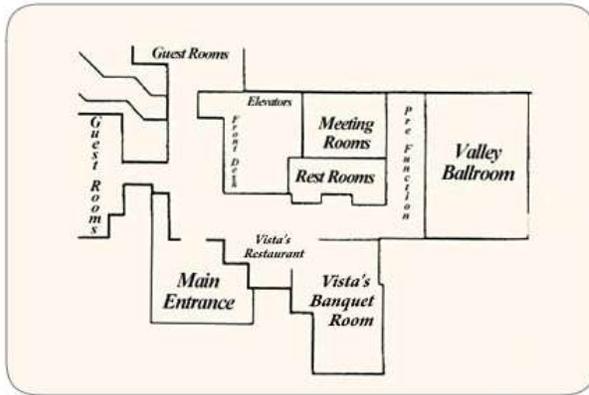
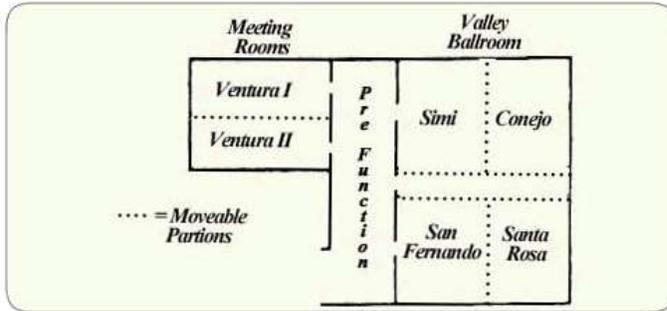
**Cost/person \$60 (includes lunch).**



**Tour 7: Reagan Presidential Library & Museum (Thu, 8 Aug 19, 1300-1615).** It features temporary and permanent exhibits and the gallery includes the 1965 Ford Mustang used during his first gubernatorial campaign, the desk used as a governor, a table from the White House Situation Room and Air Force One.

**Cost/person: \$20 (no charge for those attending the CINC Banquet).**

GRAND VISTA HOTEL FLOOR PLAN



Room	Sq. Ft.	L	W	H	Reception	Banquet	Theatre	Classroom	U-Shape
Pre-Function Space	1,500	-	-	-	200	-	-	-	-
Valley Ballroom	4,224	78	54	12	500	300	450	280	-
Half Ballroom	1,890	54	35	12	200	150	160	126	50
Simi	945	35	27	12	75	70	70	60	33
Conejo	945	35	27	12	75	70	70	60	33
San Fernando	945	35	27	12	75	70	70	60	33
Santa Rosa	945	35	27	12	75	70	70	60	33
Ventura	960	32	30	12	75	80	70	60	33
Ventura I	480	16	30	12	50	30	50	30	21
Ventura II	480	16	30	12	50	30	50	30	21
Vistas Banquet Room	980	28	35	12	75	80	70	60	33

BOARD ROOMS	
Room	People
Board Room I	8
Board Room II	8
Board Room III	14
Board Room IV	14
Executive Meeting Room	28

## 2019 MOWW CONVENTION & GENERAL STAFF MEETING AGENDA

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### **0800 - 1015 (FRIDAY, 9 AUG 19) — CINC CALLS THE MOWW CONVENTION TO ORDER**

#### OPENING CEREMONIES

- Chaplain General: Gives the Invocation
- CINC: "Advance the Colors"
- CINC: Leads all in reciting the "Pledge of Allegiance"
- SVCINC: Reads the Order's "Preamble:"

#### THE PREAMBLE TO THE CONSTITUTION OF THE MILITARY ORDER

- To cherish the memories and associations of the World Wars waged for humanity;
- To inculcate and stimulate love of our Country and the Flag;
- To promote and further patriotic education in our Nation;
- Ever to maintain law and order, and to defend the honor, integrity, and supremacy of our National Government and the Constitution of the United States;
- To foster fraternal relations among all branches of the Armed Forces;
- To promote the cultivation of Military, Naval and Air Science, and the adoption of a consistent and suitable policy of National Security for the United States of America;
- To acquire and preserve records of individual services;
- To encourage and assist in the holding of commemorations and the establishment of Memorials of the World Wars;
- And to transmit all these ideals to posterity, under God and for our Country, we unite to establish...

#### The Military Order of the World Wars

- CINC: "Retire the Colors" (CINC)
- CINC: Conducts a Roll Call (If desired, may call for a motion, etc., from the floor to omit a roll call.)  
***ACTION: The Commander-in-Chief will appoint a Sergeant-at-Arms for the Convention who will be responsible for maintaining order on the Convention floor throughout all business during the Convention. [Convention Rules]***
- The Convention Host Chapter reports on the number of delegates certified by the Host Chapter Committee at the opening business session of the Convention and thereafter as required." [Convention Rules]
- CINC: Welcome Companions, dignitaries and guests, and provide remarks

#### OLD BUSINESS (CINC)

- CINC: Call for approval and/or adjustments to the minutes of the 2018 MOWW Convention & General Staff Meeting.

## NEW BUSINESS (CINC)

- CINC: Refers to the “Dignity of the Order,” Convention Rules,” “Convention Delegate Information” and “Candidate Presentations & Regional Caucuses” and calls for the annual reports of the National Officers, saying:

***CINC: “Please note that only the national officers and committees listed below will present oral reports. However, all annual reports are in the 2019 MOWW Convention Book.”***

- Commander-in-Chief End-of-Tour Report | LTC Hollywood [PAGE 23]
- SVCINC Report | LTC Chamberlin [PAGE 37]
- VCINC Report | BGen Lopez [PAGE 40]
- VCINC Report | CDR Hartman/LTC Okin [PAGE 42]
- VCINC Report | MAJ WILLIAMS [PAGE 44]
- VCINC Report | CPT Mitchell [PAGE 47]
- Chief of Staff Report | Brig Gen Morrill [PAGE 49]
- MOWW, Inc®, Board of Trustees Report | PCINC LTC Titus [PAGE 72]
- Treasurer General Report | LTC Walker [PAGE 73]
- Constitution & Bylaws, Committee | PCINC LTC Engen [PAGE 115]
- Strategic Planning Committee | IPCINC Col Gibson [PAGE 157]
- Legislative & Resolutions Committee | LTC Moss [PAGE 140]

***NOTE: Chair reports and if resolutions are offered, they will be affirmed by vote.***

- Education & Training Committee | Lt Col Goldberg [PAGE 126]
- Information & Publicity Committee | LTC Munson [PAGE 138]
- Patriotic Education Committee | Lt Col Dunlap [PAGE 147]
- Reserve Officer Training Corps Committee | CDR Mandigo [PAGE 151]
- Scouting Committee | COL Schlegel [PAGE 153]
- Nominating Committee | PCINC COL Le Grande [PAGE 146]

**ACTION:**

- 1. Chair reports on Candidate Slate and calls for nominations from the floor three times, after which the Candidate Slate is affirmed by vote***
  - 2. CINC announces the MOWW election Slate of Candidates and calls for a VOTE***
- CINC: Calls for the approval of all annual reports presented orally and/or in writing. [CONVENTION VOTE]

## UNFINISHED BUSINESS

- 2020 MOWW Convention Update | Detroit Chapter  
***NOTE: Detroit Chapter representative presents***

## FOR THE GOOD OF THE ORDER

- CINC: Call for any items “For the Good of the Order”

## ADJOURNMENT &amp; RECESS

- CINC: Call for adjournment of the annual Business Session and recess the MOWW Convention & General Staff Meeting

**0930 - 1045 (SATURDAY, 10 AUG 19) — CINC: CALL TO ORDER & RECONVENE THE MOWW CONVENTION & THE MOWW GENERAL STAFF MEETING**

- CINC: Calls for the CINC-Elect to announce national officer and committee appointments. [CONVENTION VOTE]

***NOTE: The chairs of the Executive Committee of the General Staff (EXCOM) and the Nominating Committee are determined by rule. The Council of Region Commanders and the Council of Past Commander-in-Chief elect their own chairs.***

- Companions (five) to Assistant National Officer positions
- Assistant Treasurer General
- Assistant Judge Advocate General
- Assistant Surgeon General
- Assistant Historian General
- Assistant Chaplain General
- Companions (5-10) as General Staff-at-Large
- Companions (3) as EXCOM Members-at-Large
- Companion(s) to Member, MOWW Board of Trustees [VOTE]
- National Standing Committee Chairs
- National *Ad Hoc* Committee Chairs, as applicable
- Benediction (Chaplain General)

#### ADJOURNMENT & RECESS

- 1515—CINC: CALL FOR ADJOURNMENT OF THE MOWW GENERAL STAFF MEETING AND RECESS OF THE MOWW CONVENTION

### 1900 - 2100 (SATURDAY, 10 AUG 19) — CINC: CALL TO ORDER — RECONVENE MOWW CONVENTION

- 1900: CINC Banquet
- CINC reconvenes the MOWW General Staff Meeting (i.e., the CINC Banquet)
- The CINC Banquet includes:
  - Presentation of MOWW Recruiting Awards
  - Presentation of GA Pershing Chapter Activities Award
  - Outgoing-CINC presents National Commander Award
  - Outgoing-CINC presents the Distinguished Service Award (DSA)
  - Distinguished Speaker: DSA Recipient
  - Install the CINC-Elect, the SVCINC/VCINC-Elect, and appoint selected officers

***NOTE: Invocation, Pledge of Allegiance and reading of the Preamble of the Order are not necessary because the General Staff is in session from the Joint Session of the Full National Convention***

- 2100 — NEW CINC: CALL FOR ADJOURNMENT OF MOWW CONVENTION

1 June 2019

This “2019 MOWW Convention & General Staff Meeting Agenda” was coordinated with SVCINC LTC Chamberlin and IPCINC Col Gibson, and approved by CINC LTC Hollywood for the good of the Order and based on:

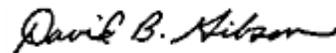
- MOWW Constitution, Article IV, “National Convention,” 12 Apr 12, and
- MOWW Constitution, Article VI, “The General Staff,” 12 Apr 12, and
- MOWW Bylaws, Article VII, “Order of Business,” 12 April 2012.



JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Commander-in-Chief & CEO, MOWW, Inc.®



CHARLES S. CHAMBERLIN, LTC, USA (Ret)  
Senior Vice CINC, MOWW, Inc.®



DAVID B. GIBSON, Colonel, USAF (Ret)  
Immediate Past CINC, MOWW, Inc.®

## 2018 MOWW CONVENTION &amp; GENERAL STAFF MEETING MINUTES (DRAFT)



THE MILITARY ORDER OF THE WORLD WARS, INC.®  
435 NORTH LEE STREET  
ALEXANDRIA, VIRGINIA 22314-2501

22 August 2018

FROM: HQ MOWW/CS

SUBJECT: 2018 MOWW Convention & General Staff Meeting Minutes

TO: Companions of The Military Order of the World Wars®

**MORNING SESSION**

- CALL TO ORDER
  - In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2018 MOWW Convention Pre-Convention General Staff (GS) Meeting and the 2018 MOWW Convention Meeting were called to order on Saturday, 9 Aug 18. Roberts Rules of Order (Revised) applied. When mentioned, "Convention Book" refers to the 2018 MOWW Convention Book.
  - After the Invocation and Presentation of Colors, the Pledge of Allegiance and the reading of the Preamble, the Commander-in Chief called for a motion omitting a roll call. The motion was made, seconded and affirmed by a majority vote.
  - Next, CINC Col David B. Gibson, USAF (Ret), welcomed dignitaries and presented his welcoming remarks. In doing so, he praised all Companions for their great work and expressed his special appreciation to those Companions attending the 2018 MOWW Convention.
- OLD BUSINESS
  - Attendees accepted the minutes of the 2017 MOWW Convention and General Staff meeting minutes with minor adjustments.
- NEW BUSINESS
  - The CINC presented the Convention Rules (Convention Book), affirmed by a majority vote. Next, he presented the "Dignity of the Order," also as requirements. Next, he presented "Convention Delegate Information, and information on "Candidate Presentations & Region Caucuses." The host chapter presented administrative announcements.
  - National Officers presented their annual reports (including CINC-sponsored, *ad hoc* committee reports) as listed in the 2018 MOWW Convention Book. Reports presented orally and those in the 2018 MOWW Convention Book but not presented orally, were approved by a majority vote.
    - No resolutions were received or presented.
    - Three amendments were presented and all were approved by majority vote.

VETERANS AFFAIRS | YOUTH LEADERSHIP | ROTC AWARDS | SCOUT RECOGNITION | NATIONAL & HOMELAND SECURITY PROGRAMS | LAW & ORDER PROGRAMS

WWW.MOWW.ORG

- Disestablish the Financial Development Committee.
- Disestablish the Gist Blair Board of Trustees such that MOWW has only one board of trustees, i.e., the MOWW, Inc., Board of Trustees.
- Disestablish the Budget Committee and establish the Finance Committee (née Financial Working Group).
- The CINC announced the MOWW election slate of candidates and called for a vote. After a motion and a second, the slate was approved by a majority vote in the affirmative. Next, the CINC called for a vote on the candidates, and they were approved by a majority vote. The CINC then announced the results of the vote.
- UNFINISHED BUSINESS
  - The Columbus Chapter, GA, provided a 2018 MOWW Convention Update.
  - Region XIV representatives provided a 2019 MOWW Convention Update.
  - The Detroit Chapter, MI, provided a 2020 MOWW Convention Update.
- FOR THE GOOD OF THE ORDER
  - The CINC called for any "for the good of the Order" items. Hearing none, he recessed the Convention.

#### AFTERNOON SESSION

- CALL TO ORDER
  - In accordance with the Military Order of the World Wars (MOWW) Constitution and Bylaws, the Joint Session, 2018 MOWW Convention Pre-Convention General Staff (GS) Meeting and the 2018 MOWW Convention Meeting were again called to order. Again, Roberts Rules of Order (Revised) applied. As before, when mentioned, "Convention Book" refers to the 2018 MOWW Convention Book.
- OLD BUSINESS
  - None.
- NEW BUSINESS
  - CINC-Elect LTC John A. Hollywood, USA (Ret), announced his appointments to the EXCOM, his selections as Assistant National Officers, chairs of standing national committees, boards and other appointments. This included a call for a vote to ratify his selections to the MOWW, Inc., Board of Trustees. Those nominations were approved by a majority vote. All those cited and the elected slate of officers will be published in *The Officer Review*® and the MOWW National Directory.
- FOR THE GOOD OF THE ORDER

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*"Serving Youth, Community and Nation"*

- The CINC-Elect called for any "for the good of the Order" items. Hearing none, he recessed the MOWW Convention.

#### **CINC BANQUET**

- **CALL TO ORDER**
  - CINC reconvened the MOWW Convention (i.e., the CINC Banquet).
- **NEW BUSINESS**
  - The following CINC Banquet activities were completed:
    - Presentation of MOWW Recruiting Awards.
    - Presentation of General of the Armies John J. Pershing Chapter Activities Award.
    - Outgoing-CINC Col Gibson presented National Commander Award to then-SVCINC (and incoming-CINC) LTC John H. Hollywood, USA (Ret).
    - Outgoing-CINC Col Gibson presented the Distinguished Service Award (DSA) to GEN Barry R. McCaffrey, USA (Ret).
    - GEN McCaffrey, the DSA recipient, presented remarks.
    - The Presiding Officer of the National Officer Installation Ceremony, installed the CINC-Elect, the SVCINC/VCINC-Elect, and other elected officers and appointed officers.
  - The Immediate Past Commander-in-Chief Col Gibson and the Commander-in-Chief LTC Hollywood made closing remarks.
- **FOR THE GOOD OF THE ORDER**
  - After a Benediction by the Chaplain General, the CINC requested "for the good of the Order" topics. Hearing none, he adjourned the 2018 MOWW Convention.

#### **FOR THE GOOD OF THE ORDER**

#### ***DRAFT***

ARTHUR B. MORRILL III  
 Brigadier General, USAF (Retired)  
 Chief of Staff & COO, MOWW, Inc.\*

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*"Serving Youth, Community and Nation"*

## EXECUTIVE LEADER BIOGRAPHIES



CINC LTC John H. Hollywood, USA (Ret), was commissioned in the Regular Army in 1968, following graduation from California State Polytechnic University, San Luis Obispo, CA. During his career he had assignments with the 82nd Airborne and 1st Infantry Divisions, several intelligence organizations, including one in Berlin, Germany, that resulted in the arrest of an East German agent trying to recruit American military personnel for the Soviet Union. He also served with the Army Recruiting Command and taught at two Army service schools. After his retirement he worked in the financial services industry, ending as the Managing Partner of Rosenzweig, Hollywood & McDowell, a financial services firm in Bethesda, MD. He is currently an Adjunct Associate Professor at University of Maryland University College. In the Military Order of the World Wars, he has served as a VCINC, Treasurer General, General Staff Officer, (elected); Senior Vice Commander Region IV, Department of Maryland Commander, Commander of the GEN Meade Chapter. He has a master's degree in Sociology from the University of Arizona and an MBA from Northwestern University. ★



SVCINC LTC Charles S. Chamberlin, USA (Ret), is a 1960 Texas A&M Distinguished Military Graduate, receiving a BS degree in Industrial Engineering. He also holds a Master of Business Administration degree (Fairleigh Dickinson University). His 20 years of US Army service included: 101st Abn Div; 10th SFG (Abn) (Co Cmdr); 5th SFG (Abn) (Vietnam); Career Course Distinguished Graduate; USMA Tactical Off; USAFA Army Exchange Officer; MACV J-6 (Vietnam); 9th Inf Div (Battalion XO); Army C&GS College; NMCC JCS (Pentagon), Emergency Action Officer; 2nd Inf Div (Battalion Cmdr) and The Defense Communications Agency as Implementation Branch Chief. He wears the Combat Infantryman Badge, Ranger Tab, Master Jump Wings, German and Vietnamese Jump Wings, and the JCS Badge. After his 1981 Army retirement, he was a telecommunications executive for 28 years (14 years as a corporate vice president). He joined MOWW in 2004, serving as the Dallas Chapter's Junior Vice Commander and Chapter Commander, and as the Region VIII Commander. He was the Chair, Council of Area Commanders, and served on the EXCOM. He is an Outstanding Service Award, Silver and Gold Patrick Henry Medal recipient. ★

## EXECUTIVE LEADER BIOGRAPHIES



VCINC BGen R. Frederick Lopez, USMCR (Ret), served 31 years on active duty and in the United States Marine Corps Reserve. His tours of duty include 13 months in Vietnam (1968-1969), including duty as a Rifle Platoon Commander (Vietnam) and Sniper Platoon Commander (Vietnam), Company Commander, S-3 Operations Officer, Infantry Battalion Commander, Assistant Division Commander, Commanding General 4th Marine Division, and Deputy Commanding General 1st Marine Expeditionary Force. Medals and decorations include the Distinguished Service Medal, the Bronze Star Medal with Combat "V," the Navy Commendation Medal, the Combat Action Ribbon and numerous other decorations and badges, including the Navy & Marine Corps Parachutist Wings. He holds a BS (Mathematics) from California Polytechnic (San Luis Obispo) and an MS (Computer Science) from West Coast University. He retired from Raytheon Company in 2007 as a Director of Engineering, Electronic Warfare Systems. He has been a Companion in MOWW for 19 years, holding command positions at the chapter, department and region levels, General Staff Officer (Elected), and his current position as Vice Commander-in-Chief. ★



VCINC CDR Robert F. Hartman III, USN (Ret), now a Trustee, MOWW, Inc., Board of Trustees, graduated from the US Naval Academy in 1969. Until 1974, he was on active duty as a Surface Warfare Officer, serving on destroyers and minesweepers, and in a research and development project (Surface Effect Ships). In 1974, he transferred to the Naval Reserve as an Active Reservist (1974-1989) in units supporting the Military Sealift Command, the Chief of Naval Operations and the Commander, Atlantic Fleet. In 1975, he earned a BA in Accounting (University of South Florida), became a CPA in 1977 and worked in public accounting until 1979. He then was the Vice President of Accounting, later Chief Financial Officer, of a Navy contractor. He retired in 2007. During this time, he earned an MBA. (George Washington University) and completed the Naval Command & Staff Program. He formed his own company in 2009 preparing individual and small business tax returns. He is active in the local Chamber of Commerce, Rotary and other community organizations. In 2010, CDR Hartman became a Perpetual Member of MOWW and joined the Gen Meade Chapter. He has served as Chapter Treasurer, Chapter Commander and Director of the National Capital Area YLC, and Treasurer General of the Order. ★



VCINC LTC Michael A. Okin, MD, USAR (Ret), who replaced VCINC CDR Hartman as a VCINC, graduated from Washington & Lee University in 1976 with a BS in Biology. He then joined the Army via the Health Professions Scholarship Program through which he attended the University of Virginia (UVA) School of Medicine graduating with his MD in 1980. His internship and residency in Family Medicine was at Dwight David Eisenhower Army Medical Center, Fort Gordon, GA, graduating in 1983. He transferred to Fort Bragg, NC, where he was a residency staff member at Womack Army Community Hospital and a Clinical Instructor, Family Medicine, at the University of North Carolina (Chapel Hill) where he completed a Fellowship in Family Medicine in 1985. While at Fort Bragg, he deployed to Grenada. In 1987, he transferred to the Army Reserve and moved to Lynchburg, VA, serving as the Associate Director, Lynchburg Family Medicine Residency Program, and as a Clinical Associate Professor in Family Medicine, UVA. In 1991, he was recalled to active duty during the Gulf War and deployed with the 475th MASH, 332nd Medical Brigade. In 1995, he went into private practice with Central Virginia Family Physicians (CVFP). In 1997, he retired from the Army Reserve and in 2015 retired from the active practice of Family Medicine. He currently works part-time as the Director, CVFP Laboratory and Diagnostic Services. He joined MOWW's Virginia Piedmont Chapter in 2006 and has served as its commander, an EXCOM member, the Vice Chair of the Education & Training Committee and a member of the Strategic Planning Committee. ★

## EXECUTIVE LEADER BIOGRAPHIES



Award, and several National Citations. ★

VCINC Maj Robert J. Williams, USAF (Ret), was commissioned by the United States Air Force in 1969. He wears the Master Aircraft Maintenance Badge and has served as an aircraft maintenance officer at Ellsworth AFB, U-Tapao Airfield, Offutt AFB, Chanute AFB; RAF Mildenhall and Minot AFB. Retiring in 1988, he next spent 24 years with FlightSafety International as an Instructional Developer and Project Specialist, retiring again in 2014. As a Companion, he was the Fort Worth Chapter Junior Vice, Senior Vice and Chapter Commander. He was also the Chair, Scouting Committee, a General Staff Officer, an appointed EXCOM member, and the Adjutant/Treasurer and Commander, Region VIII. He is a recipient of MOWW's Gold and Silver Patrick Henry Medals, Outstanding Service Medal, Outreach Service Medal, Membership Medal with bronze hourglass, James E. Baird National Scouting Award, MOWW-BSA Community Service



Development (NISOD) Excellence Award. She was the Commander, MOWW's El Paso Chapter from 2012–2016 and the Commander, Department of the Rio Grande (2012–15). She was Junior Vice Commander, Region XIII (2015–2016), and is a recipient of MOWW's Silver Patrick Henry, Outstanding Service Award, and National Citation. ★

VCINC CPT Paula R. Mitchell, Ed.D, USAF (Fmr), holds a BSN (Graceland University), an MSN (University of Texas-Austin) and an Ed.D. in Educational Administration (New Mexico State University). She served in the Army Student Nurse Program and the Army Nurse Corps from 1971–1978, and she had tours at Fort Leonard Wood, Fort Bragg, William Beaumont Army Medical Center, and the 121st Evacuation Hospital, Army Support Command (ASCOM), Korea. She was the Volunteer Coordinator, West Texas Medical Reserve Corps (2006–2014), and Chair, El Paso Voluntary Organizations Active in Disasters (VOAD), from 2013–2015. Inducted into the El Paso Commission for Women's Hall of Fame, she received the Texas Society of Allied Health Professions (TSAHP) Distinguished Service Award and the National Institute of Staff & Organization



MAC, ACC, PACAF, AFMC, HQ USAF and DLA. Key assignments include: Vice Director, DLA; HQ AFMC/A4 (Logistics & Sustainment); HQ USAF/A4R (Director of Logistics Resources); HQ PACAF/A4 (Logistics); Director of Propulsion, Oklahoma City Air Logistics Center (OC-ALC), and; Aircraft System Program Director (OC-ALC) for such platforms as the VC-25A (Air Force One). In the private sector, he was a senior consultant with the Spectrum Group. He is a recipient of the Air Force Distinguished Service Medal and two Legions of Merit, wears the USAF Master Aircraft-Munitions Maintenance Badge and the Basic Command & Control Badge, and is a recipient of other US and foreign decorations and badges. He has twice received MOWW's National Commander's Medal and also wears its Silver Patrick Henry Medal and Outstanding Service Medal. ★

MOWW's Chief of Staff since 2010, Brig Gen Arthur B. Morrill III, USAF (Ret), holds a BS in history and political science, *cum laude*, from the University of Providence and a MPA from Ball State University. He is an in-residence graduate of Squadron Officer School, Air Command & Staff College and the Industrial College of the Armed Forces (Distinguished Graduate). He completed executive programs at Harvard University, Syracuse University and the University of North Carolina, and holds certificates in lifecycle logistics and in program management from the Defense Acquisition University. Throughout his 37-year Air Force career, he held positions in aircraft maintenance & munitions, supply, logistics, plans, programming and international affairs at the squadron, wing, center, joint task force, major command and Air Staff levels, and in the joint arena, serving in SAC, USAFE,

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## COMMANDER-IN-CHIEF LTC HOLLYWOOD | ANNUAL REPORT

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I have enjoyed serving as your Commander-in-Chief for the past 12 months. The Order is a unique institution that provides opportunities that no other Veteran Service Organization, (VSO), delivers. We are a family of military officers who have experienced many similar events and experiences over our lifetimes, and feel that there is a need to provide some of that wisdom to individuals and families who are coming behind us. In a changing society, with lots of distractions, providing a place, where “Duty, Honor, Country” are practiced, is very important. Patriotic Education, Youth Leadership Conferences, Youth Education Seminars and (J)ROTC, and Scouting are areas where we can be justly proud. Our committee efforts, such as Monuments and Memorials, Law & Order, Homeland and National Security, and Veterans Outreach are areas where many of our Chapters excel.

The items I’ve listed above could not have been accomplished without the leadership of Chapter Commanders and their active Companions who are the face of the Order to the general public and to other VSOs. The Region Commanders also play an active and important role in this picture, since they are the link between MOWW National and the Departments and Chapters.

The Oversight Vice Commanders-in-Chief are actively engaged in assisting the Regions in accomplishing their goals and in those items that are developed by the EXCOM and the CINC. My thanks go to the Senior Vice CINC, LTC Chuck Chamberlin, and all of the Vice CINCs who supported me during my tour of duty: CPT Paula Mitchell, Maj Bob Williams, CDR Bob Hartman, and LTC Michael Okin and BGen Fred Lopez. I would also like to thank Brig Gen Art Morrill for his thoughts, suggestions and daily involvement in MOWW. These individuals are dedicated Companions of the Order.

### COMMENTS ON THE 2019 OPERATING YEAR (JULY 2018 TO JUNE 2019):

Let’s talk about positive outcomes first. The Order achieved the CINC’s solicitation goal with over \$100K donated from companions. On the downside, only 719 individuals donated money for this worthy cause, or about 11% of all Companions.

We forecast we will achieve the 4% recruiting goal, which is great, (we needed to recruit 10 additional Companions for the 4% goal as of 30 May 19)! Our goal was 252 Companions, and we recruited 242 as of 30 May 19 so we will achieve our goal. However, we lost 421 Companions in our 90 standard chapters and in our two at large chapters.

My goal as the CINC was to have one more Companion than we started the year with. That goal was not met. On May 30, 2018, we had 7158 living Companions. As of May 17, 2019, we had 6848 living Companions. This was a net loss of 310 Companions, or about 4.3%. If this trend doesn’t change, i.e., the continuing net loss of Companions, we will have no Companions and, hence, no MOWW.

We have one other issue that we need to address. The IRS requires that 501(c)(19) Veterans Service Organizations (VSO), have 75% of their membership as “veterans.” We currently have 75.4%. That means we need to emphasize recruiting active and former military personnel who are eligible for membership.

### WHAT CAN WE DO?

The simple answer is “recruit new Companions, and involve them in Chapter activities.” If that were as simple to do as it sounds, I wouldn’t be writing about the need to recruit new Companions. Many of us don’t know how to ask current or former officers to join the Order. Or, we don’t want to be embarrassed to invite a friend to a chapter meeting if the meeting is boring or not well-planned.

This is where the Education and Training Committee can assist. It, along with the Membership Committee, has developed training for Chapter Commanders and their staffs. Part of this package will be rolled out during the 2019 National convention in Simi Valley, California. The goal is to have every Commander familiar with what his or her job consists of and to provide the tools for a successful tour of duty—most of which have long been on the MOWW

website. So, part of this is knowing how to use the MOWW website and the membership roster. It also requires planning, which is where the Chapter Activity Plan (CAP), and a Recruiting & Involvement Plan are very useful.

Some other items to consider to ensure meeting attendance include having good speakers who are interesting to the Companions of the chapter and to invited guests. When and where the chapter meets can also have an impact on how many Companions attend meetings. If, for example, you have many older members who don't feel comfortable driving at night, consider having your meetings during the day or on weekends.

While we are a volunteer organization, the expectation is that Companions will participate in Chapter activities and serve in leadership positions when they become members of a chapter. Some Companions won't volunteer, but they will do a super job if asked and when given the tools and support to be successful.

Current chapter, department and region commanders need to identify and mentor future leaders of the Order. This is a critical requirement. The incoming CINC doesn't know whom he or she can call upon to serve in national level positions. However, the region, department and chapter commanders do. We all need to look for and identify talented individuals, who can serve the needs of the Order.

In looking at the key players, the Region Commanders are an important group. They are the link between the Chapters and MOWW National. They are the individuals who know what the Chapters are doing, and can provide assistance and guidance to get a Chapter back on track.

I'll end this portion of my comments with a request: "Leave your Chapter a better place than you found it."

#### A FEW GOOD IDEAS FROM MY VISITS TO REGIONS AND CHAPTERS

The Puerto Rico Chapter provides an MOWW name badge to every new Companion that is presented immediately after he or she is sworn in. This provides new Companions with something that identifies them as a member and, like our military uniform, provides a "name" so folks can make them feel welcome.

The Catalina Mountains Chapter, AZ, in coordination with the Sahuarita High School JROTC, had an interesting take on presenting a Massing of the Colors. The flags of the 50 states were brought in and posted on the stage as the name and date when each state entered the Union was read. This could work very well with smaller chapters that don't do a "traditional" Massing. The Sahuarita High School JROTC also had a very powerful change to the POW/MIA ceremony. The method I have always seen has the table with the plate, candle, salt, lemon, water, etc. already on the table. The JROTC unit brought in each item as the ceremony progressed, starting with the table, tablecloth, etc. Each item was held up, and a bell was rung as each article was placed on the table.

The Augusta Chapter, GA, was the driving force behind the development, fundraising and completion of a Vietnam War Memorial. During a CINC visit, I was able to see the memorial—it is extremely well done.

The Sun City Chapter, FL, also developed, raised the funds, and constructed a Veterans Memorial that VSOs are now using for patriotic events. It is also very nicely done.

Regions VII and VIII each have a two-day annual conference that includes a reception the night before the event, a full day of training the next day and a formal banquet at the end of the conference.

Region VIII contracted with a local hotel and initiated a multi-year contract that set a specific room rate for Companions. This kept the cost down for attending chapter commanders staying at the hotel for the conference.

Region VIII also has the chapters provide a specific dollar amount, based on the size of the chapter, to support travel by the region commander or specific staff members to assist chapters in need of additional support.

FINAL THOUGHTS:

The Order is the premier Veterans Service Organization for military officers. The last line of the MOWW Preamble to the Constitution says it better than I can, i.e., "...to transmit all these ideals to posterity, under God and for our County, we unite to establish The Military Order of the World Wars." Working together we can ensure that the Order will be a vibrant and active organization well into the 22nd Century.

FOR THE GOOD OF THE ORDER

JOHN H HOLLYWOOD, Lieutenant Colonel, USA (Ret)  
Commander-in-Chief, MOWW

A handwritten signature in black ink, appearing to read "J. Hollywood", written over a horizontal line.

FOR THE GOOD OF THE ORDER

JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Commander-in-Chief, MOWW

Enclosures:

1. OY 2018 CINC Outreach Schedule
2. OY 2018 CINC Solicitation Donors

Encl. 1. CINC Outreach Visits

OY 2019 (1 Jul 18 – 30 Jun 19) CINC OUTREACH VISITS

<b>FEBRUARY</b>			
16. Maryland State "Year of the Veteran"	7 Feb 19	Annapolis, MD	Attended Governor's reception
17. Sun City Chapter	20-22 Feb 19	Sun City, FL	CINC visit – presented 2 <sup>nd</sup> runner-up Phoenician Award
<b>APRIL</b>			
18. Region VIII Conference	5-7 Apr 19	Dallas, TX	CINC visit – induction of new officers - Presented 1 <sup>st</sup> runner-up Phoenician Award
19. Piedmont Chapter conference	13-15 Apr 19	Lynchburg, VA	CINC Visit – induction of new officers
<b>MAY</b>			
20. North Dallas Military Ball	3-5 May 19	Dallas, TX	CINC guest of Dallas Chapter
21. Augusta Chapter	18-19 May 19	Augusta, GA	CINC visit – presented GPH to CPT Brady, PhD, USA (Fmr) Viewed the new Vietnam memorial sponsored by the chapter Presented Phoenician Award
22. San Diego Chapter	31May-2Jun19	San Diego, CA	
<b>JUNE</b>			
23. Delaware & Philadelphia Chapters	3-6 Jun 19		CINC visit – inducted new officers and new Companions
24. Pacific Lutheran U. YLC	26-28 Jun 19	Tacoma	Participate in YLC

OY 2018 (1 Jul 18 – 30 Jun 19) CINC OUTREACH VISITS

**FEBRUARY**

- 16. Maryland State "Year of the Veteran"  
17. Sun City Chapter

7 Feb 19  
20-22 Feb 19

Annapolis, MD  
Sun City, FL

Attended Governor's reception  
CINC visit – presented 2<sup>nd</sup> runner-up  
Phoenician Award

**APRIL**

- 18. Region VIII Conference
- 19. Piedmont Chapter conference

5-7 Apr 19

Dallas, TX

CINC visit – induction of new officers  
- Presented 1<sup>st</sup> runner-up Phoenician  
Award

13-15 Apr 19

Lynchburg, VA

CINC Visit – induction of new  
officers

**MAY**

- 20. North Dallas Military Ball
- 21. Augusta Chapter
- 22. San Diego Chapter

3-5 May 19  
18-19 May 19

Dallas, TX  
Augusta, GA

CINC guest of Dallas Chapter  
CINC visit – presented GPH to  
CPT Brady, PhD, USA (Fmr)  
Viewed the new Vietnam memorial  
sponsored by the chapter  
Presented Phoenician Award

31May-2Jun19

San Diego, CA

**JUNE**

- 23. Delaware & Philadelphia Chapters
- 24. Pacific Lutheran U. YLC

3-6 Jun 19

Tacoma

CINC visit – inducted new officers  
and new Companions  
Participate in YLC

Encl. 2. OY 2018 CINC Solicitation Donors

## OY 2018 (1 JUL 18 – 31 MAY 19) CINC SOLICITATION DONORS

**Every Companion's donation—from the smallest to the largest—is appreciated and put to very good use supporting the mission of The Military Order of the World Wars**

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290.Cunningham, H. Scott Col  
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 371. Gainor, John W. LCDR  
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569.Koger, Jr., Herbert MG  
570.Still, Gerald C. Maj Gen  
571.Johnson, Daniel F. Mr.  
572.Culbertson , Michael W. SGM  
573.Kamm, Herbert H. Col  
574.Culbertson , Mary C. Ms.  
575.La Mica, Arlington F. LCDR  
576.Maloney, James P. MG  
577.Jutson, Sr., Daniel J. CPT  
578.Bullock, Carolyn G. Ms.  
579.Innerst, Joseph P. LtCol  
580.Robinson, Ken LTC  
581.Swick, Robert B. Capt  
582.Jefferson, Alexander Lt Col  
583.Greene, Stonell B. LTC  
584.Bush, Charles D. COL  
585.McNiff, John J. COL  
586.Bird, William W. LTC  
587.Alford, James M. Maj  
588.Littleton, James R. LTC  
589.Witsell, Edward L. LTC  
590.Collins, James M. MG  
591.Keys, Pok Kim S. Mrs.  
592.Saxton, Andre P. LTC  
593.Brady III, James A. CPT  
594.Gamble III, William R. Mr.  
595.Wynne, Michael W. Capt  
596.Parsons, George T. CDR  
597.Mas, Jorge L. LTC  
598.London, J. Philip CAPT  
599.Stewart, Barbara L. Ms.  
600.Ayala, Jose A. LTC  
601.Hart, Robert W. COL  
602.Osorio, Daniel COL  
603.Massey, Frederick T. CAPT  
604.Bunch, Steven R. LTC

**\$25-\$45**

605. Bush, Carl R. CW4  
 606. Houston, Gerald H. CW4  
 607. Moskowitz, Harvey W. CPT  
 608. Platek, Paul A. COL  
 609. Manchester III, Curtis A. LTC  
 610. Jentz, Edward M. COL  
 611. Hall, Edward A. LtCol  
 612. Hurst, John H. Capt  
 613. Vogel, Carl P. CAPT  
 614. Reeder, Roberta J. LTC  
 615. Cyr, Jr., Henry L. Col  
 616. Meinshausen, Walter COL  
 617. Staib, Ronald K. COL  
 618. Kerr-Minor, Deborah J. Ms.  
 619. McKnight, Danny R. COL  
 620. Fortmayer, Carroll J. Lt Col  
 621. Gensel, Richard L. CAPT  
 622. Smith, Martin A. CPT  
 623. Storm, Donald C. MG  
 624. Larsen, Jr., Henry S. COL  
 625. Forest, Ronald P. COL  
 626. Perna, John J. LT  
 627. D'Albora, John V. Mr.  
 628. Pelose, John M. CW3  
 629. Blum, Jeffrey S. Mr.  
 630. Colbern, Robert J. COL  
 631. Guthmiller, Donald L. LTC  
 632. McCarthy, Campbell J. LCDR  
 633. Reeves, Susan R. Mrs.  
 634. Carreras, Luis MAJ  
 635. Belcher, Ryan A. LTJG  
 636. Holveck, Arthur J. LCDR  
 637. Zachgo, Kelly L. COL  
 638. Leahy, Francis D. CPT  
 639. Christmas, George R. LtGen  
 640. Hacker, Helmut F. COL  
 641. Morlock, Lois M. Ms.  
 642. Newman, Dorothy C. Ms.  
 643. Knauer, Jr., Richard J. LTC  
 644. Mayhugh, Elizabeth B. 1st Lt  
 645. Stricklin, William A. 1LT  
 646. Yarborough, Jr., William G. COL  
 647. Driscoll, MD, Charles E. Maj (Dr)  
 648. Niemann, Patrick J. COL

649. Malone, Jr., George M. LtCol  
 650. Barrow, Claude N. Lt Col  
 651. Nootz, Steven H. Mr.  
 652. Plank, David W. CDR  
 653. Mann, Thomas R. COL  
 654. Clark, Jr., Allen B. CPT  
 655. Belcher, Vicki W. LTC  
 656. Fitzmaurice, Jr., Edward J. Capt  
 657. Hardee, Arthur M. Lt Col  
 658. Marley, John T. COL  
 659. Johnston, Mark B. MAJ  
 660. Wiles, John W. LT  
 661. Whitman, John T. Maj  
 662. Murphy, Jr., Thomas LTC  
 663. Wilson III, William E. CDR  
 664. Buchanan, Candra Ms.  
 665. Heathcote, James A. Col  
 666. Toner, Miriam A. Ms.  
 667. Reeves, Charles M. CDR  
 668. Routt, Robert L. Mr.  
 669. Cohn, Leslie L. CPT  
 670. Poole, Steven D. CPT  
 671. Leo, Charles R. CDR  
 672. Manning, Thomas J. COL  
 673. Lambert, Elliott W. Lt Col  
 674. Belcher, Michael E. MAJ  
 675. Moreno, Isabella M. Ms.  
 676. Farris, John Henry CPT  
 677. Demallie, Glenn C. LT  
 678. Hirst, Robert C. CDR  
 679. DeVaughan, Jr., Zed F. COL  
 680. Maliner, Beverly I. COL  
 681. Smith, Otis A. COL  
 682. O'Conner, Robert J. COL  
 683. Moore, John A. COL  
 684. Willis, Jr., William E. COL  
 685. Anderson, David A. LTC  
 686. Schvimmer, Joseph H. COL  
 687. Gill, Americus M. LTC  
 688. Norman, James S. Lt Col  
 689. Malone, Susan L. Col  
 690. Duquette, Ronald R. MAJ

**\$5-\$20**

691. Hoffman II, Lawrence W. LTC  
 692. Titus, David R. LTC

- 693.Grinspoon, Alan M. CAPT
- 694.Rice III, James E. LTC
- 695.Amster, Steven M. COL
- 696.Goodwine, Jr., Clement I. MAJ
- 697.Cohen, Robin D. Mr.
- 698.Lethe, Richard A. Capt
- 699.Von Seyfried, Henry CPT
- 700.Gillooly, Charles A. LTC
- 701.Scheid, Donald J. Lt Col
- 702.Reilly, Jr., Charles E. 1LT
- 703.Hickerson, James M. CAPT
- 704.Robinson, William A. Capt
- 705.Walker, Donald R. CDR
- 706.Grenier, John L. CAPT
- 707.Vogel, William A. Col
- 708.Stinson, Robert J. MAJ
- 709.Leboeuf, Brenda S. Ms.
- 710.Clark, Harry B. CAPT
- 711.Bernstein, Joseph I. LT
- 712.Waller, Darrell G. LTC
- 713.Hammer, Lowell V. LT
- 714.Nattans, Arthur J. BG
- 715.Luttrell, Mary J. Ms.
- 716.Titus, Carol T. Ms.
- 717.Deegan, Edward F. COL
- 718.Titus, Carol E. Ms.
- 719.Willwerth, Lawrence A. COL
- 720.Hammer, Elizabeth B. Ms.
- 721.Goodwine, Ethel Ms.
- 722.McKnight, Carol J. Lt Col
- 723.Heileman, George F. Lt Col
- 724.Munford, Arthur G. Col (Dr)

**Grand Total: \$100,420**

## SVCINC LTC CHAMBERLIN | ANNUAL REPORT

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- My tour of duty as SVCINC has been both challenging and rewarding. My main focus was to be the best right arm to the CINC that I could be and respond to his directives, task requirements and goals as assigned. I was assigned oversight responsibilities for Region II and three committees; Membership, Education & Training and Legislative & Resolutions. Additionally, I was a member of the Finance Committee, which provided executive management and oversight via a series of teleconference calls throughout the operating year in which I participated.
- Highlights of the events and activities in which I participated follow. I attended three region conferences, i.e., ; Region II, Region VII and Region VIII. Additionally, I attended the Annual Pershing Rifles Group National Convention (NATCON) in Kansas City, the Veterans Day Ceremony in Arlington National Cemetery and the North Texas Annual Military Ball. I also inducted the new Hill Country Chapter Commander and staff, awarding a Gold Patrick Henry to Commander Ralph Lewis during the ceremony. I also interfaced with over 25 chapters of various sizes and levels of participation in the Order's outreach programs.
- Region II: Commanded by BG David Estes. Their spring conference was held in Louisville, KY, the same location as last year, on 17-18 May 2019. The region has eight chapters—one large, three medium and four small. They had a recruiting target of 19 new Companions; they recruited 21, exceeding the target. Region recruiting was carried by three of the eight chapters; Chicago, MG Butler and Detroit. Of the eight chapters, six have Chapter Activity Plans. All eight chapters have been trained on the IRS filing process. There appears to be one chapter "in crisis," i.e., Cleveland. Another chapter, Frankfort, is considered to be under special monitoring for "crisis" determination. I was given about an hour to address the region, concentrating on recruiting, the pending Tiger Team deployment and the focus on the five chapters that have not recruited anyone during this operational year.
- Region VII: Commanded by LTC Patrick Widner. Their spring conference was held in Pearl, MS on 26-27 April 2019. Although this was not an oversight region for me, I attended conference on behalf of the CINC. The region has six active chapters, i.e., one large, three medium and two small. The St Louis Chapter was closed earlier in the year. Their recruiting target is 17, of which they have recruited 14 through April 2019. Four of the six chapters have recruited new Companions, three of the four met or exceeded their chapter SG-1 recruiting target. Chapter Activity Reports were given by all chapters. The Commander, Region VII, conducted a one-hour leadership workshop. There was an evening banquet during which I swore in the Region VII Commander and his staff.
- Region VIII: Commanded by LTC Dan Faust. Their spring conference was held in Dallas, TX, from 5-6 April 2019, and I was able to attend the evening induction banquet. This region has sixteen standard chapters: one large, five medium, nine small and one "region" chapter. This region is also not an oversight Region of mine but it is my home region.
- Annual PRG NATCON and Alumni Reunion: CEO Chris Scheuermann. The annual convention was held in Kansas City, MO, from 14-17 March 2019. I attended in place of the CINC. LTC Wilgen attended as the Chair, MOWW PRG Committee. This particular convention was a celebration of The 125th Anniversary of the National Society of Pershing Rifles. A National Alumni Reunion Dinner was held that Friday night and I was invited to speak, representing the MOWW. I provided an overview of an initiative I thought would be of mutual benefit to both our organizations. Essentially, I said that the PRG Alumni would join local MOWW chapters and assist in establishing Blackjack Companies and Pershing Rifle Companies in high schools and colleges. There is an excellent opportunity for both organizations to band together in mutual support of our goals.
- Veterans Day Ceremony: I attended the Veterans Day Ceremony at Arlington National Cemetery. I assisted the CINC in laying the MOWW wreath at the Tomb of the Unknowns. It was an honor

and a privilege to represent the Order during that particular part of the ceremony. I also attended the graveside service and wreath laying ceremony for our founder, General of the Armies John J. Pershing. Additionally, I participated in an EXCOM meeting while in Alexandria, Va. that weekend.

- EXCOM Teleconference Calls: Through 1 July-May 2019, there were 23 scheduled teleconference calls in which the EXCOM Top 8 participated. Most were the EXCOM Top 8 coordinating oversight responsibilities as well as providing point in time status reviews. A few calls were focused specifically on select committees to provide status updates and accomplishments. These calls, which were frequent, provided a reasonable venue for keeping the CINC and the EXCOM focused on the key activities, events and goals set forth in our operational year's plans. Hopefully we can continue to improve what is accomplished in the calls which provide desired favorable results for the Order.
- SG-1 Goal: Recruiting. The Order has chapters that continue to achieve exemplary results in meeting or exceeding their recruiting targets. However, the Order also has about 30% of its chapters who, for whatever reason, seem unable to recruit anyone. The result is those chapters are in a slow, steady decline. It is imperative that this be corrected soonest. The Order is reaching a crisis point that must be dealt with all Companions pulling together to turn the current membership decline to a positive mode. The concept I hope to initiate with the Order's support is a series of regionally selected Tiger Teams that will be tasked with visiting those non-recruiting chapters and assisting them in solving whatever issues they face that contribute to them successfully recruiting new Companions.
- Tiger Teams: Regionally selected Companions with recruiting experience who will visit those region chapters who have not recruited new members during this operating year. Chapters will be classified in three categories:
  - Green: Chapters that met or exceed their recruiting target and so does not need Tiger Team support.
  - Yellow: Chapters that recruited new Companion(s) but did not reach their SG-1 recruiting target, but still needs no Tiger Team assistance.
  - Red: Chapters recruiting no new Companions that consequently require a Tiger Team visit(s) and assist in resolving issues blocking recruiting success and that assist the chapter in recruiting a minimum of two new Companions.

A grant request was submitted to the Hann-Buswell Chapter (At-Large) for funds which will be managed by the SVCINC and made available to applicable region commanders to reimburse their Tiger Teams for reasonable travel expenses.

- Closing Thoughts:
  - This Order has a wonderful history, exceptional outreach programs, the premier one of which is Youth Leadership. There are also dedicated Companions trying hard to keep the Order in "Good Order." Regrettably, there are forces in play that have negative impacts on our ability to grow the Order and sustain its greatness. The near future will demand that we limit our distractions and focus on the few key, prioritized areas of interest that will provide positive results.
  - It might be time to consider seriously prioritizing our focus those key areas that have a direct bearing on recruiting in the near term—until we are on a positive growth path. Achieving that, we then can again focus more on those areas of interest that were indirect to new member growth.

- In short, the state of the Order is shaky and requires focused decisions that reinforce growth and sustainability. We need a MOWW Companion “Call To Arms.”

FOR THE GOOD OF THE ORDER



CHARLES S. CHAMBERLIN, LTC, USA (Ret)  
Senior Vice Commander-in-Chief, MOWW

## VCINC BGEN LOPEZ | ANNUAL REPORT

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It was my honor to serve as a VCINC this past year. My tasks and oversight responsibilities were:

- Member, Executive Committee (EXCOM)
- One GSO – CDR George T. “Ted” Parsons, USN (Ret)
- Oversight - Region XIV – Lt Col David J. Worley, USAF (Ret) – Commander
- Member - Strategic Planning Committee
- Committee Oversight:
  - 2019 Centennial Convention Planning
  - ROTC
  - National Security
  - Homeland Security

My interaction with the Commander, Region XIV, and my oversight of the four committees listed above was a representative nature to the EXCOM and was used as a conduit for an exchange of information and status. I also found myself being their advocate at times. I had major interactions with Lt Col Worley as he was dual-hatted as the Region XIV Commander and Chair, centennial 2019 MOWW Convention. I assigned my GSO, CDR Parsons, to assist the Commander, Region XIV, in whatever tasks were required. The reports from the respective GSO, Region XIV Commander and Committee Chairs are contained in the 2019 Convention Book and will not be repeated here.

### Observations and Comments:

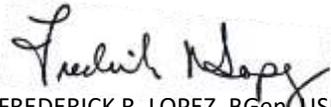
- I have been in the Order for over 20 years and many of the challenges that existed at that time still exist today. At the top of the list is recruiting, lack of national recognition, an aging population of Companions (although much worse than 20 years ago), and lack of Companions stepping up to leadership positions.
- I believe that if you belong to an organization, it is your responsibility to get involved at some point in time and continue the mission and tradition of the organization.
- MOWW is an organization manned by volunteers ... no different from any other veterans' organization. However, being a volunteer is not an excuse to abrogate your responsibility as a commander, staff member or chapter member. If you are a commander or member of a staff, we all took the same oath when inducted: to “faithfully perform the duties of the office to which I have been elected.” For commanders at all levels this does not mean blowing off attending or participating in department, region and MOWW Conventions, or sending a representative on your behalf. It does not mean failing to respond to emails, calls, letters meant to inform and elicit a response. It does not mean “this is not a priority and I’ll let someone else do it.” It does not mean recruiting is “someone else’s job, I am too busy.” I have experienced all of these responses and more this past year. As commissioned and warrant officers we all need to be better than that.
- The Order, through our Preamble mission assignment, continues to stand for patriotism and duty in our country. There are many chapters that are doing great things out there. Conversely, there are many chapters that could be doing better in fulfilling our mission and there are chapters doing nothing at all. Read over the Preamble, and if you are focused on just one aspect of our taskings then you are doing our Order and nation a great disservice. You will understand what I mean every time you see the pride in the eyes of an Eagle Scout or Gold Award Girl Scout and their parents when their children receive the MOWW Certificate of Recognition. You will see the wonder in their eyes when you hand an MOWW Junior ROTC Medal Set and Award of Merit Certificate to a Hispanic cadet who would have been an “at risk” teenager were it not for the ROTC unit and cadre. You will see it when a senior ROTC Cadet gets a Gold, Silver or Bronze Medal of Merit and certificate, and their genuinely appreciation of MOWW for recognizing the

hard work and excellence of those cadets. You will also see it in the swelling of pride of service when a veteran hears their service song at an MOWW Massing of the Colors, Veterans Day or Memorial Day. Likewise, you will see it in the joy and camaraderie a police sergeant feels when he receives an MOWW Law and Order Recognition Certificate while the chief of police and his entire 21-person SWAT unit is standing in the back of the room applauding him. Last, you will see it in the amazement of a YLC or YES student as they hear—perhaps for the first time—about patriotism, free enterprise and how complicated leadership can be. These examples and many other wonderful aspects are what MOWW is all about. How have you served the Order and therefore your country today?

- Unfortunately, those Companions who need to see this message will likely not be at our 2019 Convention and therefore will not get a Convention Book to absorb this message.

In closing, my thanks go to GSO CDR Parsons for providing outstanding mission support to the Order and Region XIV. Likewise, I appreciate Lt Col Worley, who is responsible for the largest region in the Order, continues to exemplify the hard work and drive required of a Companion operating at this level. It was a pleasure to work with him as he continues to do good work for the Order and his chapters.

FOR THE GOOD OF THE ORDER



FREDERICK R. LOPEZ, BGen, USMCR (Ret)  
Vice Commander-in-Chief, MOWW

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## VCINC CDR HARTMAN & VCINC LTC OKIN | ANNUAL REPORT

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- General:
  - My oversight responsibilities included Regions I, III and IV, and the Patriotic Education and Historical Archives Committees. An additional assignment included membership on the Magazine Committee.
  - In May 2019, I was asked and agreed to assume a position as a member of the Board of Trustees of MOWW, Inc. I was replaced as VCINC by LTC Michael Okin, MD, USA (Ret).
  - I attended an excellent region conference conducted by Region IV. Region conferences for Regions I and III were scheduled to be held after the due date of this report and will be attended by VCINC LTC Okin.
- Oversight Regions.
  - Region I – LTC Dennis Christo, USA (Ret), Commander. (Please see the Region I Report elsewhere in this book.)
    - Region I has seven chapters: MG (Bvt) Chamberlain (ME); Cape Cod (MA); Greater Boston (MA); Worcester (MA); Granite State (NH); Narragansett Bay (RI), and; Green Mountain (VT).
    - Through April, the region was three short of meeting its overall Region SG-1 recruiting goal of 13, although three of seven chapters had not recruited any new members.
    - All chapters met the IRS filing requirements for the year.
    - The region continues to support MOWW programs in CT through a former member of a now-closed chapter with the assistance of the other region chapters, which is a very laudable effort, and one that could perhaps be mirrored in other areas where chapters have closed. [Note: alternatively, HQ MOWW ([merchandise@moww.org](mailto:merchandise@moww.org)) provides support to those areas not covered by existing chapters.]
    - All chapters participated in outreach efforts with ROTC, JROTC, Boy Scouts and Girl Scouts. The Boston Chapter is especially active in this area, having presented nearly 400 certificates and 10 Bronze Patrick Henry Medals/Awards. Several chapters conduct essay contests, which enhances patriotic education among area youth. This is also an activity that could be utilized by others. The chapters of the region support MOWW's New England Youth Leadership Conference (YLC) at Norwich University, which had two sessions this year. A number of YLC graduates have participated in the Phoenician Essay Competition.
    - Companions of the region participate in many veteran commemoration activities on Federal holidays.
  - Region III – LTC Michael Wilgen, USA (Ret), Commander. (Please see the Region III Report elsewhere in this book.)
    - Region III has five chapters: Wilmington (DE); New Jersey (NJ); COL Roosevelt (NY); Philadelphia (PA), and; GEN Ridgeway-Pittsburg (PA).

- All chapters recruited at least one new member, and two of the five chapters met or exceeded their annual SG-1 recruiting goal.
  - All chapters met the IRS filing requirements for the year.
  - The region exceeded its goal for donations to the CINC Solicitation.
  - A major success story in the region is the reconstitution of the New Jersey Chapter in 2018. The chapter elected new leadership and recruited six new members. It continues to expand its support of Boy Scouts and Girl Scouts throughout the state, and for a third year has hosted a Massing of the Colors.
  - All chapters participated in outreach efforts with ROTC, JROTC, Boy Scouts and Girl Scouts. The region strongly supports the multi-day YLC at the Freedoms Foundation at Valley Forge, PA.
- Region IV – CDR John Baumgarten, USN (Ret), Commander. (Please see the Region IV Report elsewhere in this book.)
- Region IV has 8 active chapters: General Meade and Prince George’s County in MD; Maj General Wade in DC; and Hampton Roads, Northern Virginia, Richmond, Roanoke, and Virginia Piedmont in VA. The EXCOM closed the Virginia Beach Chapter in this operating year.
  - Three of eight chapters met or exceeded their recruiting goals as of April and one chapter is almost there. Especially notable is the excellent recruiting results of the Northern Virginia and the Virginia Piedmont Chapters. Three chapters have not recruited any new members.
  - All chapters met the IRS filing requirements for the year.
  - The region exceeded its goal for donations to the CINC Solicitation, leading all regions of the Order with almost 200% of its goal as of April 1.
  - The region supports YLC programs in Jamestown, VA, and Annapolis, MD.
  - Each of the chapters strongly supported the Order’s various outreach efforts during the year.
- Conclusion. The leadership in each of these regions consists of strong, dedicated and patriotic Companions. These officers support and assist the chapters in their regions to continue to improve and to meet the Order’s goals and objectives to the best of their ability. The Order’s business in these regions is in very capable hands.

FOR THE GOOD OF THE ORDER



ROBERT F. HARTMAN III, USN (Ret)  
Vice Commander-in-Chief, MOWW



MICHAEL A. OKIN, MD/LTC, USA (Ret)  
Vice Commander-in-Chief, MOWW

VCINC MAJ WILLIAMS | ANNUAL REPORT

General

My oversight responsibilities include Regions VII and VIII, two committees (Scouting and Information & Publicity) and two General Staff Officers (GSO), i.e., LTC Don Munson and LTC King Moss. At the beginning of OY 2018, Region VII included seven standard chapters. However, during OY 2018, the St Louis Chapter was closed. Congratulations to both Regions VII and VIII for exceeding their CINC Solicitation goals – Region VII 111% and Region VIII 106%. Two of only four regions to do so. For Regions VII and VIII, the combined SG-1 goal was 59 and 43 new members were recruited, for a success rate of 72.8 percent.

Region highlights follow:

- Region VII – Commander: LTC Pat Widner. LTC Pat Widner who was re-elected to a third term of office for OY 2019 at the Region Conference in Pearl, MS, 26-27 April.
  - As of 31 May 19, Region VII recruited 8 new members vs. its SG-1 Goal of 19, for a delta new member recruiting shortfall of eleven.

	<u>SG-1 Goal</u>	<u>New Members</u>	<u>% Goal</u>
REGION VII TOTAL	19	8	42
▪ Central Arkansas	5	2	40
▪ CPT Grevemberg	3	0	0
▪ Greater Kansas City	4	1	25
▪ LTG Middleton	4	4	100
▪ LTG Walker	2	1	50
▪ MG Wheeler	1	0	0

Congratulations to LTG Middleton for achieving its SG-1 Goal. However, while three chapters (Central Arkansas, Greater Kansas City and LTG Walker) recruited new members, they did not achieve their new member recruiting goal. Unfortunately, two chapters (CPT Grevemberg and MG Wheeler) did not recruit anyone. For OY 2018, Region VII recruited 42% of its SG-1 new member recruiting goal.

- The Region deserves high praise for exceeding its CINC Solicitation goals. However, the Region is experiencing problems that appear to be Order wide. Aging members, health issues and decreasing membership lead the list of common reasons why the MOWW is experiencing decline similar to many Veteran Service Organizations today. Companions of Region VII will continue their efforts to support and accomplish the honorable and worthy goals set forth in the MOWW Preamble and those outlined in the 2019 Strategic Plan. Strategic Goal number one (Recruiting) is our priority for this coming year. I want to thank all the members of the Region VII Staff and Chapter Commanders and their Staff for all their help and assistance this past year.
- The Order’s Scouting, ROTC/JROTC and Patriotic Education Program Outreach Programs are thriving in Region VII. Virtually every chapter is participating in at least two if not all of these programs. Special recognition goes to the MG Wheeler and the LTG Middleton Chapters for their 4-day Youth Leadership Conferences. Kudos also to the Central Arkansas Chapter for their on-going Flag Education program this year reaching over 5000 fifth grade students in schools around Central Arkansas.
- Region VIII– Commander: COL Dan Foust. Region VIII consists of 14 standard Chapters, a Region Headquarters Chapter, and one Cadre. Col Foust was elected Region VIII Commander for the 2019/20 operating year at the Region Conference held in Dallas, TX, 4-5 April.

- As of 31 May 19, Region VIII recruited 35 new members vs. its SG-1 Goal of 40, for a delta shortfall of five.

	<u>SG-1 Goal</u>	<u>New Members</u>	<u>% Goal</u>
REGION VIII TOTAL	40	35	88
▪ Austin	1	1	100
▪ CAPT Dilworth	1	1	100
▪ COL Woods	3	1	33
▪ Dallas	15	10	66
▪ Fort Hood	1	1	100
▪ Fort Worth	3	4	133
▪ Hill Country	2	7	350
▪ Houston	2	4	200
▪ HQ Region VIII	0	0	0
▪ MG Critz	3	1	33
▪ North Texas	1	1	100
▪ Pinson Memorial	1	1	100
▪ San Antonio	3	0	0
▪ Topeka	3	1	33
▪ Victoria Crossroads	1	0	0
▪ <i>CADRE South Central Kansas</i>	0	2	200

Congratulations to Hill Country for being the top recruiting chapter, achieving 350% of their SG-1 Goal through 31 May 19. Congratulations also go to nine chapters (Austin, CAPT Dillworth, Fort Hood, Fort Worth, Hill Country, Houston, North Texas, Pinson Memorial), who met or exceeded their SG-1 goal. Congratulations also go to CADRE South Central Kansas for recruiting excellence. However, while three chapters recruited new members, they did not achieve their SG-1 Goal (COL Woods, Dallas, MG Critz and San Antonio). Unfortunately, two chapters (San Antonio and Victoria Crossroads) recruited no one. For OY 2018, Region VIII recruited 88% of its SG-1 new member recruiting goal.

- In an effort to avoid the expense of requesting a new EIN from the IRS as the Wichita KS Chapter, following the advice of the TG, VCINC and Region VIII Commander, the decision was made to submit a request to the IRS for a new EIN as a “new chapter.” The Chapter leadership submitted the name change as the South Central Kansas Chapter, which was approved by the EXCOM. However, because the chapter did not have the required minimum number of members (10) the decision was made to create a cadre and withhold the new charter until such time as the membership was increased to the required minimum of 10 and the new EIN had been received from the IRS. The cadre has since increased their membership to the required ten and has submitted their EIN request to the IRS.
- The Region VIII HQ Chapter only meets once a year during the Region VIII Conference.
- Region VIII has, for many years, had an extremely strong Patriotic Education Program, managed by an umbrella organization, the Texas Patriotic Education Foundation, Inc. supporting five Youth Leadership Conferences supported by 12 of the 16 chapters with 270 students attending those YLCs. The Topeka Chapter conducts their own YLC which had 43 students from Region VIII chapters.
- While not every chapter is doing so, the number of chapters in Region VIII publishing chapter newsletters has increased as has the number submitting them to the Information and Publicity Committee’s drop box.

Closing

- It has been an honor and privilege to have the opportunity to serve the Order as one of the VCINCs over the past year. It has been both challenging and interesting. "Cracking the code" on recruiting and chapter growth, especially for the small chapters, remains a major challenge facing us all. There is no single answer, but the future of the Order depends on each Companion to take on the challenge personally.
- I had the privilege to attend the University of Nebraska, Lincoln Chancellor's ROTC Award Ceremony and presented the ROTC medals and certificates to cadets in the Army, Navy and Air Force programs. The entrance to the ROTC building displayed a lot from General Pershing's military career beyond the time he spent at the University in the 1890s.
- My wife and I had the special privilege of hosting CINC Hollywood visiting the DFW area twice this past year. CINC Hollywood attended the Region VIII Conference in Dallas, 4-5 April. He returned a month later to attend the North Texas Military Ball 3-4 May.
- Later in April, my wife and I traveled to Pearl, MS to attend the Region VII Conference 26-27 April, hosted by the LTG Emmett Walker Chapter of Jackson MS and LTC Pat Widner, Region VII Commander. Thanks to the entire Region VII for a tremendous visit.
- I believe the greatest honor a VCINC can have is the opportunity to present their very first Gold Patrick Henry Award. It was my distinct honor and privilege to make my first GPH presentation to the Order's Historian General, LTC Art Fowler. It was a well-deserved recognition to a Companion who dedicated many years of selfless service and exemplifies the Order's motto, "It is Nobler to Serve than to be Served."

FOR THE GOOD OF THE ORDER



ROBERT J. WILLIAMS, Maj. USAF (Ret)  
Vice Commander-in-Chief, MOWW

## VCINC CPT MITCHELL | ANNUAL REPORT

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It has been an honor to serve the Order again as VCINC. I have again had the chance to meet and talk with many of you across the country and found that there are many exciting activities at many chapters as well as challenges.

Across all three regions under my oversight, individual chapters have been doing their Scouting awards and ROTC/JROTC awards across the region. Several conference calls and emails were shared throughout the year with the region commanders.

### REGION VI

- The Region Convention is scheduled for June 20, 2019, at Sun City Center Florida, which is after the submission of this annual report. I will be attending this meeting. Installation of new region officers will take place at this meeting. A GPH will be presented to Interim Region Commander, LTC Charles Conover.
- The Tallahassee YLC outcomes is pending but 45 students are being sent to the Tallahassee YLC from Sun City Center Chapter.
- Veterans are working with other veterans organizations in a community forum on a new VA treatment facility opening in 2019 in Riverview, FL.
- The Bradenton-Sarasota Chapter is holding joint monthly meetings with MOAA but is missing a chapter commander.
- Space Coast has a strong JROTC/ROTC program but is not holding regular chapter meetings.
- The Panhandle is current with IRS filings but has not been able to schedule meetings.
- The Miami Chapter is still trying to recruit a new Chapter Commander.
- Puerto Rico is doing a great job and has returned to full active status since last year's hurricanes.
- The region's chapters worked on a joint venture with several other VSOs to build a veteran's memorial. The memorial was dedicated for Veteran's Day 2018.
- Thanks to the leadership of LTC Frank Zahrobky as Region Commander and to LTC Charles R. Conover who stepped up to fill in as Interim Region Commander after an injury to LTC Zahrobky. I am pleased to report that LTC Zahrobky is improving at this time but has some additional rehabilitation.

### REGION XIII (CO, AZ, NM and El Paso, TX)

- Region XIII is under the continued leadership of LtCol Marlon Ruiz as Region Commander.
- A Department of Arizona meeting is being held in Tucson, AZ, on June 16, 2019. I will be attending this meeting to install new officers. In addition, I will be presenting a GPH to Patrick Stolz on behalf of CINC Hollywood at this meeting.
- He has continued to work alongside Department of the Rio Grande Dept. Commander LTC Gregg Geisler to get the Albuquerque Chapter up and functioning under the direction of a new chapter commander and to keep the Santa Fe Chapter operational.
- Mesilla Valley Chapter has been struggling for some time and is currently voting on a decision to keep the chapter open or closed. Results of the voting will be available in early June. I'm sad to report that CAPTAIN Walter Baker has had multiple health issues and several hospitalizations this year. No one is willing to step up to be Chapter Commander.
- The El Paso Chapter has voted on a name change to allow reconstitution to become compliant with IRS requirements. This is currently being staffed through the Department of Rio Grande Commander and Region Commander prior to submission to the Chief of Staff for an EXCOM vote.
- A meeting of the Dept. of Arizona was held in July 2018, which I attended. Officers for 2018-19 were sworn in at that time. Last year's GPH was presented to Lt Col Marlon Ruiz at that time since he had been unable to attend the Region meeting in March 2018 due to a family emergency.

- The two Colorado chapters are working together well, although there has been no Commander for the Department of Rocky Mountains. They have decided not to fill that position at this time.
- I attended the Region XIII Region Spring Meeting in March in conjunction with the El Paso Chapter's Massing of the Colors. Chas Rittenhouse, impersonator of General of the Armies John J. Pershing attended and was well received. Elections for the 2019-20 year were held at this time. Of course, I also attended many other functions in my home Chapter of El Paso, TX, under the leadership of Chapter Commander LTC Jesus Beltran.
- The Sun Belt Youth Leadership has scheduled a one day YLC in Albuquerque area for June 2019 with a plan to hold additional regional one day YLCs across the Region in the future, building to a multi-day YLC again

## REGION V (TN, NC, SC, GA)

- Three chapters are not in current compliance with IRS guidelines and Region Commander CAPT Fred Massey assisting these chapters to resolve their issues.
- Updated information has not been timely from the Region Commander about activities and he did not participate in recent conference calls.
- Information about region meeting dates/locations has not been yet been provided to me in order to attend any upcoming meeting.

FOR THE GOOD OF THE ORDER



PAULA R. MITCHELL, CPT, Ed.D, USAR (Ret)  
Vice Commander-in-Chief, MOWW

## CHIEF OF STAFF BRIG GEN MORRILL | ANNUAL REPORT

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### STATE OF THE ORDER

In its 100<sup>th</sup> year, MOWW benefits from a century of unmatched leadership, selfless service and notable achievement. It is also strengthened by its talented Companions who bring power to MOWW by virtue of their personal commitment, wide-ranging capabilities and collective potential. In addition, the Order's financial and investment management is comprehensive, well-executed and provides excellent results. However, for the good of the Order, MOWW must reverse the long-standing membership decline, provide initial and recurring training to chapter commanders, staff and treasurers, and motivate greater Companion involvement in chapter activities. In short, together we must annually improve the Order's health and longevity. Organizational health refers to MOWW's ability to function effectively, cope adequately, change appropriately and grow. Organizational longevity is MOWW's continued existence even after the current members leave. Achieving these things may be challenging at times, but it will always be noble work worth doing to enhance the Order's service to youth, communities and the nation.

### MOWW, INC., FINANCIAL OPERATIONS (FY 2019)

1. Annual Certified Public Accountant (CPA) audit of MOWW, Inc.
  - a. In accordance with the MOWW Bylaws, the audited financial statements are at enclosed. They comprise the statements of financial position as of 31 Dec 18 and 31 Dec 17, and related statements of activities, functional expenses and cash flows for the same. Notes to the financial statements are also included. As is normal, this audit included MOWW, Inc.'s, investment portfolio. This audit was conducted by an independent firm of auditors comprised of Certified Public Accountants (CPAs) specializing in non-profit organizations.
  - b. Again, this year it was a clean audit (i.e., an unqualified opinion), which is an audit report issued when an auditor determines that each of the financial records provided by the business is free of any misrepresentations. There were no material deficiencies or significant discrepancies. In sum, financial and investment management continues on a solid footing.
2. Financial Management & Execution.
  - a. Business Performance. The Operating Year (OY) is 1 Jul - 30 Jun of the following year. The Fiscal Year (FY) is 1 Jan - Dec. The OY and FY are 180 days out of synch, which has implications.
  - b. In broad terms, we consider near-, mid- and long-term fiscal performance, trends and planning considerations. Cash-basis investment performance (e.g., realized sales, interest, investments, dividends, and realized gains and losses) is just one area of recurring interest. We also monitor both cash-basis and market value investment performance in the near-, mid- and long-term. From Jan – May 19, net income is \$952K above budget, mainly due to investment revenue \$905K above budget. Net store sales are \$15K above budget. CINC Solicitation contributions were \$11K above budget. Year to date investment activity increased our investment balance by \$865K.
  - c. Online Intuit QuickBooks™. Our online accounting system continues to serve the Order well. In particular, our newly automated workpapers and financial reports provide real-time status on our financial position—thus greatly aiding daily and longer-term resource management.
  - d. MOWW Dashboard. As promised in FY 2018, in FY 2019 we fielded the MOWW Dashboard for the professional staff and the Finance Committee to complement existing GAAP-compliant financial exhibits, etc., with executive-level, graphic metrics of key outcome areas.

- e. The Statements of Financial Position, Activities and Cash Flows are the three key statements that report the Order's current financial status, and the cash generated and spent during a specific period of time (i.e. a month, quarter or year). These financial exhibits are reviewed monthly by the Chief of Staff and the contract financial staff member with actions taken and follow-up as needed. They are also reviewed during the Quarterly Financial Review (QFR) by the Chief of Staff and the Treasurer General (Co-Chairs, Finance Committee - FC) and the FC members, i.e., the Chairman of the Board of Trustees, the Assistant Treasurer General and the Senior Vice Commander-in-Chief. Last, they are also discussed with the CINC and addressed in a summary way when presenting the proposed annual MOWW, Inc., budget to the EXCOM for its annual approval of the next FY's budget each December.
- 1) **Statement of Financial Position.** The Statement of Financial Position, often called the Balance Sheet, is a financial statement reporting the assets, liabilities and equity of a company on a given date. It lists the resources, obligations and ownership details of a company on a specific day. This financial exhibit reveals the 31 May 19 cash balance of \$185K, which includes \$84K of unrestricted cash available for operations and \$100K of cash related to the restricted Elmer contribution for youth leadership activities. Year to date (YTD) investment activity resulted in an increase of \$865K in our investments and:
    - a) Dividend and interest revenue of \$265K, which is \$30K above budget
    - b) Realized losses of \$100K compared to zero budgeted. Since we are not yet halfway through the Fiscal Year, this figure should be considered in that context.
    - c) Unrealized gains (market value gains) of \$976K as compared to zero budgeted.
    - d) Transfers out of \$310K for P&M Fund Dividend payments to eligible chapters, the Order and the Endowment Fund (for ineligible chapters) IAW MOWW's Bylaws.
    - e) Transfers in of \$34K for P&M dues, which is transferred to the Board of Trustees for investment in MOWW, Inc.'s P&M Funds.
  - 2) **Statement of Activities.** The Statement of Activities, also called an Income Statement, shows the organization's income and expenses for a specific period of time. It reflects the changes to the net assets resulting from income and expenses that occur during the current FY. Year to date net income is \$952K above budget, mainly due to highly positive investment results compared to budget. Total expenses are running \$16K below budget, with most expense lines slightly below budget as well. Highlights follow:
    - a) At \$64K, store sales were \$30K above budget for FY 2019. Cost of Goods Sold (COGS) is \$15K above budget, resulting in net sales \$15K above budget. FY 2019 YTD, the MOWW Store recorded 839 orders vs. 790 orders for all of FY 2018. Order to receipt performance remains excellent at a week or less—with priority shipment visibility via USPS Tracking® and UPS Tracking. As one Companion observed, "I'll take you over Amazon any day."
    - b) Office operation expenses are \$12K below budget YTD due to small amounts of underspending in most expense lines.
  - 3) **The Statement of Cash Flows.** The Statement of Cash Flows, also called the Cash Flow Statement, summarizes the amount of cash and cash equivalents entering and leaving MOWW, Inc. By measuring how well MOWW, Inc., manages its cash position, it shows how well it generates cash to pay its obligations and fund its operating expenses. We use the Statement of Cash Flows to manage operating cash. Our goal is it to invest excess funds in our Trustee-managed accounts until the funds are needed to meet current obligations. Net Operating Revenue is on track to finish the FY ahead of budget.

MOWW, INC., CINC SOLICITATION (OY 2018)

1. The OY 2018 CINC Solicitation ended 20 May 19. It achieved an Order first: Companions raised \$100,420 vs. a \$90,000 goal. The CINC Solicitation donors are at Enclosure 2 to the CINC's Report.
2. Four regions received cash awards because they achieved greater than 100% of their region's respective CINC Solicitation donation goal:
  - a. Region IV: raised \$22,525, i.e., 205% of its \$10,986 goal. Award: \$750
  - b. Region III: raised \$7,085, i.e., 136% of its \$5,194 goal. Award: \$500
  - c. Region VII: raised \$7,120, i.e., 111% of its \$6,390 goal. Award: \$300
  - d. Region VIII: raised \$15,915, i.e., 106% of its \$15,085 goal. Award: \$200

MOWW, INC., STRATEGIC PLAN (2016-2019)

1. General. MOWW's Strategic Plan, with five Strategic Goals (SG) and 28 Desired Outcomes, is to be updated in 2019. MOWW only has one metric associated with one half of SG-1 (Recruiting). The other half of SG-1 (Involvement), SGs-2 - 4 and the 28 Desired Outcomes (too many), have no regular, performance metric tracking or reviews during regular governance forums. In addition, one-third of our chapters recruit no one each year and only 2% of Companions ever recruit anyone. These are LIMFACs. This is not a model that will sustain the Order. SG-1 comments follow.
2. Strategic Goal 1 states, "Annually grow chapter membership by four percent based on the prior End of Operating Year position and annually increase Companion participation in chapter activities." The fact is MOWW doesn't grow its chapter membership because it ignores inevitable losses due to resignations, non-renewals, standard chapter closures and deaths, which reduce end strength—despite recruiting new members. Companion involvement is also decreasing, witness multi-hatting, vacant positions and elected positions filled by the same individuals for years. We have to remember that simply joining MOWW is not volunteerism; being willing to attend chapter meetings and serve in some needed capacity **after** joining MOWW is volunteering.
3. Recruiting is the most vital thing an organization's members do because a vibrant and growing membership enables every element of mission execution, e.g., training, outreach, recognition. While recruiting may be enabled by the application of tips, techniques and procedures, at its essence recruiting it is a local activity. This is so because of the personal, sponsoring relationship that recruiters must establish with prospective members given the chapter focus of recruiting.
4. MOWW's recruiting "sweet spot" should be centered on retired and former Armed Forces members (Active, Guard and Reserve). Active duty or Active-Guard-Reserve (AGR) personnel facing 12-18 hour duty days and deployment cycles, and who PCS to areas without MOWW chapters, etc., are likely not in the recruiting sweet spot. Most ROTC and JROTC instructors face comparable conditions. Recruitment is also a critical activity for leaders of volunteer involvement since finding the right volunteers makes all the difference in the success and impact of the work to be done.
5. To better understand what force we have, we are researching every member to distinguish the living from the deceased in chapter member rosters. To date, we've researched 4,709 members listed as living with birth years from 1899 - 1960. Of those, HQ MOWW/DA found clear documentation showing 319 were deceased. In addition, the chapters reported 102 Companions had passed, for a total of 421 newly identified deceased members. For the OY just concluded, we recruited 257 new members vs. the SG-1 target of 252, for a net loss of 164 Companions this OY. We are now researching Companions born from 1961 – 2005, and then we will research the 17.7% of Companions listed in chapter rosters with no birth year reflected.

6. Insufficient force structure and low effective strength limits capabilities, persistence and success. The end strength decline is due to too few recruiters, too little recruiting, insufficient veterans recruited and new members not outpacing losses. For the good of the Order, we must reverse the 32-year membership decline, the Companion involvement decline and the aging of the force.
7. Recommendations. Clearly, doing the same things will result in the same outcomes. Instead:
  - a. Recruitment should be a managed, nationwide activity involving all commands that focuses on bringing in new Companions faster to standard chapters but not on re-recruiting current Companions via multiple memberships (sole exception: Hann-Buswell Memorial Chapter).
  - b. Recruiting should also be targeted on bringing in more and younger veterans to strengthen the “veteran” of Veteran Service Organization, to reduce average member age (71) and to help MOWW better comply with the IRS Code 501(c)(19) requirement stipulating that at least 75% of its members must be veterans. (Note: in OY 2017, MOWW was at 75.9%; it is now at 75.4%.)
  - c. The EXCOM (if not also region conferences) should routinely review SG performance using scalable Measures of Performance with follow-up and follow-through on actions taken until needed organizational results are achieved.

#### HONORING EXCELLENCE (OY 2018)

1. “Bravo Zulu” to those Companions who recruit, donate, hold office, provide day-to-day support of MOWW chapter operations and directly support outreach mission requirements, and thus model dedicated and selfless service to youth, community and nation.
2. Past Commanders-in-Chief also deserve special appreciation as they continue to inspire and guide all Companions. “Bravo Zulu” to all PCINCs for their continuing service across a range of activities, including chapter command, holding committee office and managing regional YLC programs.
3. Last, MOWW’s small but talented professional staff, which serves the Order and its Companions via performance excellence with accountability for results, also deserves a hearty “Bravo Zulu.”

#### MOWW EMPLOYEES (FULL-TIME)

Mrs. Sunny Alley (MOWW Store)  
HPM Justin Hiller (Membership)

#### MOWW CONTRACT SUPPORT (PART-TIME)

Mrs. Diana Beruff (*The Officer Review*®)  
Mrs. Martha Ferrara, CPA (Finance)

#### FOR THE GOOD AND THE LONGEVITY OF THE ORDER



ARTHUR B. MORRILL III  
Brigadier General, USAF (Ret)  
Chief of Staff & COO, MOWW, Inc.®

Enclosure:

MOWW Audited Financial Statements (Year Ended 31 December 2018 and 2017)

Enclosure. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

**THE MILITARY ORDER OF THE WORLD WARS**  
**AUDITED FINANCIAL STATEMENTS**  
**YEAR ENDED DECEMBER 31, 2018 and 2017**

GOVERNMENT & NON-PROFIT AUDIT GROUP, PLC  
Certified Public Accountants  
Chantilly, Virginia

**THE MILITARY ORDER OF THE WORLD WARS**

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**Government & Non-Profit Audit Group, PLC**

Certified Public Accountants

P.O. Box 220111 • Chantilly, Virginia 20153  
www.gnpaudit.com**INDEPENDENT AUDITOR'S REPORT**To the General Staff of  
The Military Order of the World Wars  
Alexandria, VA

We have audited the accompanying financial statements of The Military Order of the World Wars (a not-for-profit organization), which comprise the statements of financial position of as of December 31, 2018 and 2017, and the related statements of activities, functional expenses and cash flows for the years ended December 31, 2018 and December 31, 2017, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

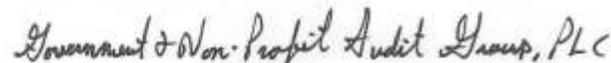
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Military Order of the World Wars as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years ended December 31, 2018 and December 31, 2017 in accordance with accounting principles generally accepted in the United States of America.

Certified Public Accountants  
Chantilly, Virginia

April 11, 2019

Office: (703) 631-1376

Fax: (703) 631-1386

Toll Free (877) 631-1408

Enclosure. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

**THE MILITARY ORDER OF THE WORLD WARS**

**STATEMENT OF FINANCIAL POSITION**

**December 31, 2018**

	General Operating Fund	Perpetual and Memorial Fund	Operational Fund	Endowment Fund	Admiral Dyer Memorial Trust Funds	Other Funds	Total All Funds
<b>ASSETS</b>							
<b>Current Assets</b>							
Cash and cash equivalents	\$ 199,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 199,450
Inventory	93,906	-	-	-	-	-	93,906
Prepaid expenses	9,016	-	-	-	-	-	9,016
Investments - current portion	-	349,806	505,564	1,502,556	4,500	400	2,362,826
Due to / due from other funds	(83,977)	64,168	-	6,870	12,204	735	-
<b>Total Current Assets</b>	<b>218,295</b>	<b>413,974</b>	<b>505,564</b>	<b>1,509,426</b>	<b>16,704</b>	<b>1,135</b>	<b>2,665,198</b>
<b>Property and Equipment</b>							
Land	127,423	-	-	-	-	-	127,423
Building	371,761	-	-	-	-	-	371,761
Website	18,667	-	-	-	-	-	18,667
Furniture and equipment	108,445	-	-	-	-	-	108,445
	626,296	-	-	-	-	-	626,296
Less accumulated depreciation and amortization	(403,780)	-	-	-	-	-	(403,780)
<b>Total Property and Equipment</b>	<b>222,516</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>222,516</b>
<b>Other Assets</b>							
Investments - net of current portion	-	6,097,891	-	-	487,010	359,432	6,944,333
<b>Total Assets</b>	<b>\$ 440,911</b>	<b>\$ 6,511,865</b>	<b>\$ 505,564</b>	<b>\$ 1,509,426</b>	<b>\$ 503,714</b>	<b>\$ 360,567</b>	<b>\$ 9,832,047</b>
<b>LIABILITIES AND NET ASSETS</b>							
<b>Current Liabilities</b>							
Accounts payable	\$ 29,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,575
Accrued leave	13,455	-	-	-	-	-	13,455
Dividends payable - current portion	-	170,452	-	-	-	-	170,452
Deferred grants	11,799	-	-	-	-	-	11,799
Deferred dues - current portion	-	179,354	-	-	-	-	179,354
<b>Total Current Liabilities</b>	<b>54,829</b>	<b>349,806</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>404,635</b>
Dividends payable - net of current portion	-	100,523	-	-	-	-	100,523
Deferred dues - net of current portion	-	1,174,878	-	-	-	-	1,174,878
<b>Total Liabilities</b>	<b>54,829</b>	<b>1,625,207</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,680,036</b>
<b>Net Assets</b>							
Without donor restrictions	384,166	4,886,658	505,564	1,509,426	-	-	7,285,814
With donor restrictions of purpose	1,916	-	-	-	283,714	344,067	629,697
With donor restrictions in perpetuity	-	-	-	-	220,000	16,500	236,500
<b>Total Net Assets</b>	<b>386,082</b>	<b>4,886,658</b>	<b>505,564</b>	<b>1,509,426</b>	<b>503,714</b>	<b>360,567</b>	<b>8,152,011</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 440,911</b>	<b>\$ 6,511,865</b>	<b>\$ 505,564</b>	<b>\$ 1,509,426</b>	<b>\$ 503,714</b>	<b>\$ 360,567</b>	<b>\$ 9,832,047</b>

The accompanying notes are an integral part of these financial statements.

2

Enclosure. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

**THE MILITARY ORDER OF THE WORLD WARS**

**STATEMENT OF FINANCIAL POSITION**

**December 31, 2017**

	General Operating Fund	Perpetual and Memorial Fund	Operational Fund	Endowment Fund	Admiral Dyer Memorial Trust Funds	Other Funds	Total All Funds
<b>ASSETS</b>							
<b>Current Assets</b>							
Cash and cash equivalents	\$ 301,798	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301,798
Inventory	106,426	-	-	-	-	-	106,426
Prepaid expenses	8,330	-	-	-	-	-	8,330
Investments - current portion	-	522,511	364,913	1,696,442	4,500	400	2,588,766
Due to / due from other funds	(47,413)	40,543	-	6,870	-	-	-
<b>Total Current Assets</b>	<b>369,141</b>	<b>563,054</b>	<b>364,913</b>	<b>1,703,312</b>	<b>4,500</b>	<b>400</b>	<b>3,005,320</b>
<b>Property and Equipment</b>							
Land	127,423	-	-	-	-	-	127,423
Building	371,761	-	-	-	-	-	371,761
Website	18,667	-	-	-	-	-	18,667
Furniture and equipment	108,445	-	-	-	-	-	108,445
	626,296	-	-	-	-	-	626,296
Less accumulated depreciation and amortization	(384,276)	-	-	-	-	-	(384,276)
<b>Total Property and Equipment</b>	<b>242,020</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>242,020</b>
<b>Other Assets</b>							
Investments - net of current portion	-	6,905,599	-	-	600,750	385,795	7,892,144
<b>Total Assets</b>	<b>\$ 611,161</b>	<b>\$ 7,468,653</b>	<b>\$ 364,913</b>	<b>\$ 1,703,312</b>	<b>\$ 605,250</b>	<b>\$ 386,195</b>	<b>\$ 11,139,484</b>
<b>LIABILITIES AND NET ASSETS</b>							
<b>Current Liabilities</b>							
Accounts payable	\$ 27,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,164
Accrued leave	12,944	-	-	-	-	-	12,944
Dividends payable - current portion	-	347,793	-	-	-	-	347,793
Deferred grants	9,545	-	-	-	-	-	9,545
Deferred dues - current portion	-	174,718	-	-	-	-	174,718
<b>Total Current Liabilities</b>	<b>49,653</b>	<b>522,511</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>572,164</b>
Dividends payable - net of current portion	-	150,775	-	-	-	-	150,775
Deferred dues - net of current portion	-	1,312,510	-	-	-	-	1,312,510
<b>Total Liabilities</b>	<b>49,653</b>	<b>1,985,796</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,035,449</b>
<b>Net Assets</b>							
Without donor restrictions	559,592	5,482,857	364,913	1,703,312	-	-	8,110,674
With donor restrictions of purpose	1,916	-	-	-	385,250	369,695	756,861
With donor restrictions in perpetuity	-	-	-	-	220,000	16,500	236,500
<b>Total Net Assets</b>	<b>561,508</b>	<b>5,482,857</b>	<b>364,913</b>	<b>1,703,312</b>	<b>605,250</b>	<b>386,195</b>	<b>9,104,035</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 611,161</b>	<b>\$ 7,468,653</b>	<b>\$ 364,913</b>	<b>\$ 1,703,312</b>	<b>\$ 605,250</b>	<b>\$ 386,195</b>	<b>\$ 11,139,484</b>

The accompanying notes are an integral part of these financial statements.

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Enclosure. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

**THE MILITARY ORDER OF THE WORLD WARS**

**STATEMENT OF ACTIVITIES  
For the Year Ended December 31, 2018**

	Without Donor Restrictions	With Donor Restrictions - by Purpose	With Donor Restrictions - in Perpetuity	Total
<b>Revenues and Support</b>				
Interest and dividends	\$ 578,421	\$ 77,458	\$ -	\$ 655,879
Contributions	106,126	-	-	106,126
Merchandise sales	82,499	-	-	82,499
Membership dues	28,080	-	-	28,080
Other	27,583	-	-	27,583
Net assets released from restrictions:				
Authorized expenditures and fees	22,110	(22,110)	-	-
<b>Total Revenues and Support</b>	<b>844,819</b>	<b>55,348</b>	<b>-</b>	<b>900,167</b>
<b>Expenses</b>				
Program expenses	634,110	-	-	634,110
Management and general expenses	104,319	-	-	104,319
Fundraising expenses	11,335	-	-	11,335
<b>Total Expenses</b>	<b>749,764</b>	<b>-</b>	<b>-</b>	<b>749,764</b>
<b>Change in net assets before unrealized and realized gain/(loss) on investments and Perpetual and Memorial Fund contributions</b>				
	95,055	55,348	-	150,403
Unrealized gain/(loss) on investments	(933,615)	(153,722)	-	(1,087,337)
Realized gain/(loss) on sales of investments	(165,653)	(28,790)	-	(194,443)
Perpetual and Memorial Fund contributions	179,353	-	-	179,353
<b>Change in Net Assets</b>	<b>(824,860)</b>	<b>(127,164)</b>	<b>-</b>	<b>(952,024)</b>
Net Assets at Beginning of Year	8,110,674	756,861	236,500	9,104,035
Net Assets at End of Year	<u>\$7,285,814</u>	<u>\$ 629,697</u>	<u>\$ 236,500</u>	<u>\$8,152,011</u>

The accompanying notes are an integral part of these financial statements.

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Enclosure. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

**THE MILITARY ORDER OF THE WORLD WARS**

**STATEMENT OF ACTIVITIES  
For the Year Ended December 31, 2017**

	Without Donor Restrictions	With Donor Restrictions - by Purpose	With Donor Restrictions - in Perpetuity	Total
<b>Revenues and Support</b>				
Interest and dividends	\$ 646,082	\$ 56,280	\$ -	\$ 702,362
Contributions	201,766	-	-	201,766
Merchandise sales	75,510	-	-	75,510
Membership dues	27,173	-	-	27,173
Other	8,980	10,559	-	19,539
Net assets released from restrictions:				
Authorized expenditures and fees	12,101	(12,101)	-	-
<b>Total Revenues and Support</b>	<b>971,612</b>	<b>54,738</b>	<b>-</b>	<b>1,026,350</b>
<b>Expenses</b>				
Program expenses	712,315	-	-	712,315
Management and general expenses	171,677	-	-	171,677
Fundraising expenses	19,332	-	-	19,332
<b>Total Expenses</b>	<b>903,324</b>	<b>-</b>	<b>-</b>	<b>903,324</b>
<b>Change in net assets before unrealized and realized gain/(loss) on investments and Perpetual and Memorial Fund contributions</b>				
	68,288	54,738	-	123,026
Unrealized gain/(loss) on investments	369,935	75,539	-	445,474
Realized gain/(loss) on sales of investments	22,108	-	-	22,108
Perpetual and Memorial Fund contributions	174,718	-	-	174,718
<b>Change in Net Assets</b>	<b>635,049</b>	<b>130,277</b>	<b>-</b>	<b>765,326</b>
Net Assets at Beginning of Year	7,475,625	626,584	236,500	8,338,709
Net Assets at End of Year	<u>\$8,110,674</u>	<u>\$ 756,861</u>	<u>\$ 236,500</u>	<u>\$9,104,035</u>

The accompanying notes are an integral part of these financial statements.

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**THE MILITARY ORDER OF THE WORLD WARS**  
**STATEMENT OF FUNCTIONAL EXPENSES**

For the Year Ended December 31, 2018

Expenses	Program Activities			Supporting Activities			Total Expenses	
	Membership	Store	Event	Program Subtotal	Management and General	Fundraising		Supporting Subtotal
Salaries, payroll taxes, and benefits	\$ 94,168	\$ 40,943	\$ 59,367	\$ 194,478	\$ 8,189	\$ 2,047	\$ 10,236	\$ 204,714
Chapter PM dividend distribution	119,895	-	-	119,895	-	-	-	119,895
Officer Review	101,524	-	-	101,524	-	-	-	101,524
Professional fees	-	-	-	-	84,010	-	84,010	84,010
Cost of merchandise sold	-	52,093	-	52,093	-	-	-	52,093
Headquarters office expense	10,911	4,743	7,202	22,856	8,573	237	8,810	31,666
Information technology	13,388	5,821	8,441	27,650	1,164	291	1,455	29,105
Facility infrastructure	11,861	5,157	7,478	24,496	1,032	258	1,290	25,786
Convention expense	-	-	22,240	22,240	-	-	-	22,240
Travel	20,413	-	-	20,413	-	-	-	20,413
Depreciation	8,972	3,901	5,656	18,529	780	195	975	19,504
Awards and support to chapters	909	-	15,465	16,374	-	-	-	16,374
Insurance	4,635	2,015	2,922	9,572	403	101	504	10,076
Solicitation	-	-	-	-	-	8,164	8,164	8,164
Postage	1,952	840	1,218	3,990	168	42	210	4,200
<b>Total Expenses</b>	<b>\$ 388,608</b>	<b>\$ 115,513</b>	<b>\$ 129,989</b>	<b>\$ 634,110</b>	<b>\$ 104,319</b>	<b>\$ 11,335</b>	<b>\$ 115,654</b>	<b>\$ 749,764</b>

The accompanying notes are an integral part of these financial statements.

**THE MILITARY ORDER OF THE WORLD WARS**

**STATEMENT OF FUNCTIONAL EXPENSES**

For the Year Ended December 31, 2017

Expenses	Program Activities			Supporting Activities			Total Expenses	
	Membership	State	Event	Program Subtotal	Management and General	Fundraising		Supporting Subtotal
Salaries, payroll taxes, and benefits	\$ 80,121	\$ 34,835	\$ 50,511	\$ 165,467	\$ 35,681	\$ 7,511	\$ 43,192	\$ 208,659
Chapter PM dividend distribution	297,455	-	-	297,455	-	-	-	297,455
Officer Review	79,993	-	-	79,993	-	-	-	79,993
Professional fees	-	-	-	-	71,410	-	71,410	71,410
Cost of merchandise sold	-	45,888	-	45,888	-	-	-	45,888
Headquarters office expense	8,385	3,645	5,535	17,565	28,491	-	28,491	46,056
Information technology	10,159	4,417	6,404	20,980	11,297	-	11,297	32,277
Facility infrastructure	6,319	2,748	3,984	13,051	8,700	-	8,700	21,751
Convention expense	-	-	18,894	18,894	-	-	-	18,894
Travel	1,696	-	-	1,696	-	-	-	1,696
Depreciation	5,724	2,489	3,609	11,822	7,881	-	7,881	19,703
Awards and support to chapters	1,373	-	23,354	24,727	-	-	-	24,727
Insurance	1,431	822	902	2,955	6,000	-	6,000	8,955
Solicitation	-	-	-	-	-	11,082	11,082	11,082
Postage	5,724	2,489	3,609	11,822	3,217	739	2,956	14,778
<b>Total Expenses</b>	<b>\$ 498,380</b>	<b>\$ 97,133</b>	<b>\$ 116,802</b>	<b>\$ 712,315</b>	<b>\$ 171,677</b>	<b>\$ 19,332</b>	<b>\$ 191,009</b>	<b>\$ 903,324</b>

The accompanying notes are an integral part of these financial statements.

Enclosure. MOWW Audited Financial Statements, Year Ended 31 Dec 17 and Six Months Ended 31 Dec 16

**THE MILITARY ORDER OF THE WORLD WARS**

**STATEMENTS OF CASH FLOWS**  
For the Years Ended December 31,

	<u>2018</u>	<u>2017</u>
Cash Flows from Operating Activities		
Change in net assets	\$ (952,024)	\$ 765,326
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	19,504	19,703
Unrealized loss/(gain) on investments	1,087,337	(445,474)
Realized loss/(gain) on sales of investments	194,443	(22,108)
Changes in operating assets and liabilities:		
Decrease in inventory	12,520	11,789
Increase in prepaid expenses	(686)	(3,718)
Increase in accounts payable	2,411	6,871
Increase/(Decrease) in accrued leave	511	(2,302)
(Decrease)/Increase in dividends payable	(177,341)	68,444
Increase in deferred grants	2,254	9,545
Increase/(Decrease) in deferred dues	4,636	(132,190)
Net cash provided by operating activities	<u>193,565</u>	<u>275,886</u>
Cash Flows from Investing Activities		
Purchases of investments	(5,355,037)	(5,939,220)
Proceeds from sale of investments	<u>5,059,124</u>	<u>5,917,999</u>
Net cash used in investing activities	<u>(295,913)</u>	<u>(21,221)</u>
Change in cash and cash equivalents	(102,348)	254,665
Cash and cash equivalents, beginning of year	<u>301,798</u>	<u>47,133</u>
Cash and cash equivalents, end of year	<u>\$ 199,450</u>	<u>\$ 301,798</u>

The accompanying notes are an integral part of these financial statements.

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**THE MILITARY ORDER OF THE WORLD WARS****NOTES TO FINANCIAL STATEMENTS**

## NOTE 1 – Organization and Summary of Accounting Policies

The Military Order of the World Wars (the "Order") is a patriotic, non-partisan organization of commissioned and warrant officers currently or formerly on active duty who have served honorably in the Armed Forces of the United States of America. Former officers in the Great War founded the Order in 1919. Members in good standing must personally recommend all applicants for membership. There are 94 chapters (92 standard, 2 At-Large) throughout the country with current membership at 18,492 (includes living and deceased perpetual members). The Order's primary sources of funds are from contributions, merchandise sales and investment income.

Chapters of the Order have been established based on geographical areas. The Chapters have their own legal identity, governance and tax status. Thus, the activities of the Chapters are not reflected in the financial statements of the Order.

The following is a summary of significant accounting policies followed in the preparation of these financial statements:

- (a) **Basis of Accounting** – The Order prepares its financial statements in accordance with generally accepted accounting principles, which involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.
- (b) **Basis of Presentation** – The Order is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

**Net Assets without Donor Restrictions** – These net assets generally result from revenues generated by receiving contributions that have no donor restrictions, providing services, and receiving interest from operating investments, less expenses incurred in providing program related services, raising contributions, and performing administrative functions.

Support that is restricted by the donor is reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the support is recognized. All other donor restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires restricted net assets are reclassified to net assets without donor restrictions.

**Net Assets with Donor Restrictions** – These net assets result from gifts of cash and other assets that are received with donor stipulations that limit the use of the donated assets, either temporarily or permanently, until the donor restriction expires, that is until the stipulated time restriction ends or the purpose of the restriction is accomplished, the net assets are restricted. As of December 31, 2018 and 2017 the Order had \$629,697 and \$756,861 in net assets with donor restrictions-purpose and time restrictions, and \$236,500 and \$236,500 in net assets with donor restrictions-perpetual in nature, respectively.

- (c) **Support and Revenue Recognition** – Contributions received and unconditional promises to give are measured at their fair values and are reported as increases in net assets without donor restrictions, or net assets with donor restrictions, depending on the existence and/or nature of any donor restrictions.

**THE MILITARY ORDER OF THE WORLD WARS**

**NOTES TO FINANCIAL STATEMENTS  
(CONTINUED)**

NOTE 1 – Organization and Summary of Accounting Policies (continued)

(c) Support and Revenue Recognition (continued)

The Order reports gifts of cash and other assets as restricted revenue if they are received with donor stipulations that limit the use of the donated net assets. When a stipulated time restriction expires or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Activities as net assets released from restrictions.

Donor restricted contributions whose restrictions are met in the same reporting period are reported as unrestricted support.

Membership dues are recognized over time as services are provided to members.

Donated goods are recorded at their estimated fair value when received. Contributions of services are recognized if the services received create or enhance nonfinancial assets or require specialized skills, are provided by individuals possessing these skills, and would typically need to be purchased if not provided by donation.

Expenses are recorded when incurred in accordance with the accrual basis of accounting. The costs of providing the program services and supporting activities of the Order have been summarized on a natural classification basis.

(d) Cash and Cash Equivalents – The Order considers substantially all highly liquid investments with an initial maturity of three months or less when purchased to be cash equivalents.

(e) Inventory – Inventory consists of insignias and supplies available for resale or use in future periods. Inventory is stated at the lower cost or net realizable value, using the first-in, first-out basis.

(f) Use of Estimates – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(g) Property and Equipment – Purchased property and equipment are recorded at cost for any item in excess of \$500. Contributed property and equipment is recorded at its fair market value on the date of contribution. Expenditures for maintenance and repairs are charged against income as incurred; betterments, which increase the value or materially extend the life of the related assets, are capitalized.

Depreciation and amortization expense is computed using the straight-line method over the estimated useful lives of the respective assets. The estimated useful lives are:

Website	3 years
Furniture and Equipment	5 to 7 years
Building and Improvements	15 to 40 years

**THE MILITARY ORDER OF THE WORLD WARS**

**NOTES TO FINANCIAL STATEMENTS**  
(CONTINUED)

NOTE 1 – Organization and Summary of Accounting Policies (continued)

- (h) Investments – Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the Statement of Financial Position. Investment income or loss (including gains and losses on investments, interest and dividends) is included in net assets without donor restrictions in the Statement of Activities unless the income or loss is restricted by donor or law.
- (i) Income Taxes – The Order is a not-for-profit organization incorporated in the District of Columbia and is exempt from Federal income taxes under Section 501(c)(19) of the Internal Revenue Code. However, the Order is subject to taxes on its unrelated business activities. Such activities did not result in taxable income for the year ended December 31, 2018 and December 31, 2017.
- (j) Uncertain Tax Positions – As of December 31, 2018, the Order has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. The tax years subject to examination by the taxing authorities are the years ended June 30, 2015 through June 30, 2016, the six months ended December 31, 2016, and the year ended December 31, 2017.
- (k) Concentration of Credit and Market Risk – The Order occasionally maintains deposits in excess of federally insured limits. These items are identified as a concentration of credit risk requiring disclosure, regardless of the degree of risk. The risk is managed by maintaining all deposits in high quality financial institutions. The Order has not experienced any losses on its cash accounts.  
  
The Order has significant investments in stocks, bonds, and mutual funds and is therefore subject to concentrations of market risk. Investments are made and monitored by the Order's Board of Trustees. Although the market value of investments is subject to fluctuations on a year-to-year basis, management believes the investment mix is prudent for the long-term welfare of the Order and its beneficiaries. See Note 2.
- (l) Recently Issued Accounting Standards – In 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-14, Presentation of Financial Statements of Not-for-Profit Entities. The Order adopted the provisions of this new standard in the current year. In addition to changes in terminology used to describe categories of net assets throughout the financial statements, new disclosures were added regarding liquidity and the availability of resources (Note 5), and disclosures related to functional allocation of expenses were expanded (Note 1(n)). Adoption of this standard had no effect on the change in net assets by class of net assets or in total.
- (m) Reclassifications – Certain financial statement and note information from the prior year financial statements has been reclassified to conform with current year presentation format.
- (n) Functional Presentation – The Order's operating costs have been allocated between program, management and general, and fundraising expenses based on direct identification when possible, and allocation if a single expenditure benefits more than one program or function. Expenditures that require allocation are allocated on a personnel-cost basis.
- (o) Advertising Costs – Advertising costs are expensed when incurred.

**THE MILITARY ORDER OF THE WORLD WARS**

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**NOTES TO FINANCIAL STATEMENTS  
(CONTINUED)**

**NOTE 2 – Investments**

Investments continue to be recorded at fair market value based on quoted prices in active markets for identical assets (level 1 inputs) and are comprised of the following as of December 31, :

	2018		2017	
	2018 Cost	Fair Market Value	2017 Cost	Fair Market Value
Mutual Funds	\$ 9,936,300	\$ 9,175,338	\$10,028,890	\$10,381,524
Cash	84,764	84,764	46,428	46,428
Stocks	31,838	47,057	68,607	48,558
Cash due from General Operating Fund	-	-	4,400	4,400
Total	<u>\$10,052,902</u>	<u>\$ 9,307,159</u>	<u>\$10,148,325</u>	<u>\$10,480,910</u>
Investments: Endowment—board designated		\$ 6,901,648		\$ 7,551,082
Investments: Operating		1,541,230		1,936,467
Investments: Endowment—donor-restricted		864,281		993,361
Total		<u>\$ 9,307,159</u>		<u>\$10,480,910</u>

**NOTE 3 – Net Assets**

Net assets are classified based upon the existence or absence of donor imposed restrictions. In order to account for limitations and restrictions on the use of resources available to the organization, the financial statements are prepared in accordance with the principles of fund accounting. Under these principles, resources are classified for accounting and reporting purposes into funds established according to their nature and purpose. The purpose of each fund within the net asset groups is as follows:

*Net Assets Without Donor Restrictions*

Undesignated

- General Operating Fund – represents net assets that are available for support of the Order’s general operations.

Board Designated

- Perpetual and Memorial Fund – represents the unrestricted contributions received, to be held as corpus, in the memory of members of the Order. The income generated from the corpus is distributed as prescribed in the Bylaws for the general use of the National Headquarters and to support the chapters of the Order. The liability for dividend distributions payable to the chapters for the years ended December 31, 2018 and December 31, 2017, were \$270,975 and \$498,568, respectively.
- Endowment Fund – represents unrestricted contributions received, to be held as corpus, with the related income generated from the corpus to be used for general operations to assist in meeting the operating budget of the National Headquarters.

**THE MILITARY ORDER OF THE WORLD WARS**

**NOTES TO FINANCIAL STATEMENTS**  
(CONTINUED)

NOTE 3 – Net Assets (continued)

*Net Assets With Donor Restrictions-Purpose Restricted* – represents earnings on Net Assets With Donor Restrictions-Perpetual in Nature that are restricted for a specific purpose and funds restricted by the donor for a specific purpose. A description of each fund within the net asset group is as follows:

- Admiral Dyer Memorial Trust Funds – represents the Dyer Magazine Fund and The Executive Committee Discretionary Fund. The Dyer Magazine Fund provides awards for excellence in writing, to members of the Order whose articles are published in the *Officer Review*.

The Executive Committee Discretionary Fund provides a perpetual trust for those purposes selected annually by the Executive Committee. The original contributions to these funds are held in perpetuity while their earnings are restricted for the purposes selected by the Executive Committee.

- Gist Blair Trust Fund – included in Other Funds. Established to fund historical endeavors of the Order. The original contribution to this fund is held in perpetuity while the earnings are restricted for the purposes described above.
- Captain Satterlee Award Fund – included in Other Funds. Established to provide awards for students in the Coast Guard Academy for excellence in the French language. The original contribution to this fund is held in perpetuity while the earnings are restricted for the purposes described above.
- Wilson B Powell TUW Residuary Fund – included in General Operating Funds. Established to provide awards for scholastic or citizenship programs in the state of New Jersey.

As of December 31, 2018, and 2017, the nature of the Order’s net assets with donor restrictions-purpose restricted consists of the following:

	2018	2017
Gist Blair Trust Fund	\$323,454	\$343,534
Admiral Dyer Memorial Trust Funds	283,714	385,250
Captain Satterlee Award Fund	20,613	26,161
Wilson B Powell TUW Residuary Fund	1,916	1,916
<b>Total Net Assets with Donor Restrictions-Purpose Restricted</b>	<b>\$629,697</b>	<b>\$756,861</b>

For the years ended December 31, 2018 and December 31, 2017, net assets were released from donor restrictions by incurring expenses, satisfying the purpose or time restrictions specified by donors as follows:

	2018	2017
Admiral Dyer Memorial Trust Funds	\$20,595	\$ -
Gist Blair Trust Fund	300	737
Captain Satterlee Award Fund	1,215	-
Wilson B Powell TUW Residuary Fund	-	11,364
<b>Total Released From Restriction</b>	<b>\$22,110</b>	<b>\$12,101</b>

**THE MILITARY ORDER OF THE WORLD WARS**

**NOTES TO FINANCIAL STATEMENTS  
(CONTINUED)**

NOTE 3 – Net Assets (continued)

*Net Assets With Donor Restrictions-Perpetual in Nature* – represents contributions to be held in perpetuity. Original contributions received for the Admiral Dyer Memorial Trust Funds, Gist Blair Trust Fund and Captain Satterlee Award Fund, as described above, represents the permanently restricted corpus of each fund.

As of December 31, 2018, and 2017, the nature of the Order's net assets with donor restrictions-Perpetual in nature consists of the following:

	2018	2017
Admiral Dyer Memorial Trust Funds	\$220,000	\$220,000
Gist Blair Trust Fund	10,000	10,000
Captain Satterlee Award Fund	<u>6,500</u>	<u>6,500</u>
Total Net Assets With Donor Restrictions-Purpose Restricted	<u>\$236,500</u>	<u>\$236,500</u>

NOTE 4 – Endowment Funds

The Order's endowment consists of eight (8) individual funds established for a variety of purposes. Its endowment includes both donor-restricted funds and funds designated by the General Staff to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the General Staff to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The donor-restricted endowment funds are subject to the State Uniform Prudent Management of Institutional Funds Act (UPMIFA). The General Staff of the Order has interpreted the UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Order classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Order in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Order considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Order, and (7) the Order's investment policies.

**THE MILITARY ORDER OF THE WORLD WARS**

**NOTES TO FINANCIAL STATEMENTS  
(CONTINUED)**

NOTE 4 – Endowment Funds (continued)

*Investment Return Objectives, Risk Parameters and Strategies.* The Order’s investment decisions are made by a three member Board of Trustees. Based on these investment decisions and on the spending policies approved by the General Staff for endowment assets, the Order attempts to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution to cover the authorized expenditure from each fund, while growing the funds if possible. The Order expects its endowment assets, overtime, to produce an average rate of return of approximately 7% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investments assets and allocation between assets classes and strategies are managed to not expose the fund to unacceptable levels of risk.

*Spending Policy.* The Order has a policy for restricted endowments, of appropriating for distribution each year an amount not to exceed the prior year earnings from interest and dividends of the specific fund. In establishing this policy, the Order considered the long-term expected return on its investment assets, the nature and duration of the individual endowments funds, some of which must be maintained in perpetuity because of donor-restrictions, and the possible effects of inflation. The Order expects the current spending policy to allow its endowment funds to grow at a nominal, average rate of 4% annually. This is consistent with the Organization’s objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts and investment return.

As of December 31, 2018, the endowment funds are classified as follows:

	Board Designated Endowment Net Assets without Donor Restrictions	Donor-Designated Endowment Net Assets with Donor Restrictions	Total Endowment Net Assets
Endowment net assets, beginning of the year	\$7,551,082	\$993,361	\$8,544,443
Contributions	406,946	-	406,946
Investment income	412,544	48,668	461,212
Net appreciation/(depreciation)	( 933,616)	(153,722)	(1,087,338)
Amounts appropriated for expenditures	( 535,308)	( 24,026)	( 559,334)
Endowment net assets, end of year	<u>\$6,901,648</u>	<u>\$864,281</u>	<u>7,765,929</u>

**THE MILITARY ORDER OF THE WORLD WARS**

**NOTES TO FINANCIAL STATEMENTS  
(CONTINUED)**

NOTE 4 – Endowment Funds (continued)

As of December 31, 2017, the endowment funds are classified as follows:

	Board Designated Endowment Net Assets without Donor Restrictions	Donor-Designated Endowment Net Assets with Donor Restrictions	Total Endowment Net Assets
Endowment net assets, beginning of the year	\$7,124,127	\$863,084	\$7,987,211
Contributions	46,928	10,559	57,487
Investment income	667,845	56,280	724,125
Net appreciation/(depreciation)	369,935	75,539	445,474
Amounts appropriated for expenditures	( 657,753)	( 12,101)	( 669,854)
Endowment net assets, end of year	<u>\$7,551,082</u>	<u>\$993,361</u>	<u>8,544,443</u>

NOTE 5 – Liquidity and Availability of Financial Assets

The Order’s financial assets available within one year of the statement of financial position date for general expenditures are as follows.

Cash and cash equivalents - less due to other funds	\$ 115,473
Operational fund investments	505,564
Endowment fund investments – plus due from other funds	1,509,426
	<u>\$2,130,463</u>

The Order manages its liquidity and reserves so as to operate within a prudent range of financial stability, maintain adequate liquidity to fund near-term operations, and maintain sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Order monitors its liquidity so that it is able to meet its operating needs and other contractual commitments while maximizing the investment of any excess operating cash.

Though board-designated, the funds in the operational and endowment funds are available for expenditures relating to general operations. These resources are invested for long-term appreciation and current income but may be spent at the discretion of the Board.

Board designated perpetual and memorial fund assets, are identified each year to cover the required expenditures for dividends payable which will be due within one year of the statement of financial position date.

**THE MILITARY ORDER OF THE WORLD WARS****NOTES TO FINANCIAL STATEMENTS  
(CONCLUDED)****NOTE 6 – Deferred Dues**

Contributions received to record members as Perpetual and Memorial Members are deferred and recognized over 10 years, which is the estimated duration of the individual's membership. The deferred dues as of December 31, 2018, will be recognized as follows:

For the years ending December 31,

2019	\$ 179,354
2020	179,354
2021	179,354
2022	179,354
2023	179,354
Thereafter	<u>457,462</u>
Total	<u>\$1,354,232</u>

**NOTE 7 – Evaluation of Subsequent Events**

The Order has evaluated subsequent events through April 11, 2019, the date which the financial statements were available to be issued.

## MOWW, INC., BOARD OF TRUSTEES | ANNUAL REPORT

DATE	ML PORTFOLIO BAL	STIFEL BAL	TOTAL	
31 Dec 18		\$5,514,029	\$3,582,568	\$9,096,597
28 APR 19		\$6,303,293	\$4,364,138	\$10,667,431
Portfolio Gain YTD		\$ 1,570,833	17.2%	
Activities within funds YTD:		Withdrawals	PM Dividend	\$261,730
		Dyer/Satterlee	\$11,522	
Dividends and Interest YTD:		\$128,138		
Estimated Fiscal Year End Total:		\$494,237		

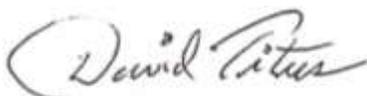
## 2018 SYNOPSIS

- After reaching record high-ground in September, the U.S equity market as measured by the S&P 500 Index encountered a turbulent fourth quarter. It closed the year with its first decline since 2008. The long-running bull market was tested as losses nearly reached the bear market threshold of a 20% retreat from previous highs. For the year the S&P 500 Index returned a -4.38 percent, the widely- followed Dow Jones Industrial Average returned -3.48 percent and the NASDAQ Composite returned 2.84 percent.
- The stock market shot out of the gate in January but faded in February with the Dow Jones Industrial Average experiencing its worst single-day decline since 2008 on February 2. Despite periodic rallies, the S&P 500 and Dow finished the first quarter with losses. The third quarter was the best of the year with the DJIA returning nearly 10 percent. A clouded outlook caught up with the market and in the fourth quarter produced a negative return for all three equity indexes. The yield on the 10 year Treasury Notes hit a seven year high and was reflected in bond portfolios as prices declined to reflect the higher market yields. The whiplash that equity investors felt was highlighted by the worst ever loss for a Christmas Eve only to be followed by the best-ever gain for the day after Christmas. Heightened volatility continued into the new year, as investors digested a mix of news and economic data that held both positive and negative portents for the future. During this period of volatility the Trustees took advantage of the stock market declines and realigned the portfolios to take advantage of the distressed equity market thus realizing market gains while also realizing losses that had been accumulating in the bond funds.

## NOTE TO ALL COMMANDERS &amp; TREASURERS:

- Our PM dividend projection is based on estimated year end dividends and interest depicted in this report plus the addition of funds that were in the second check from gains in a previous year. P&M dividends are computed using net income according to Figure 3.1., "P&M Fund Computation," of the MOWW Policy Manual.
- The investment strategy for MOWW investment portfolios continues to be seeking a total return with a combination of growth and income and maximization of investment income without taking undue risk.

FOR THE GOOD OF THE ORDER



PCINC DAVID R. TITUS, LTC, USA (Ret)  
Chair, MOWW Board of Trustees

## TREASURER GENERAL | ANNUAL REPORT

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Two years ago, the IRS changed its procedures for filing Form 990-N tax returns (the 990-Series tax return filed by almost all of MOWW's chapters). That meant that all chapter treasurers had to be retrained. We have successfully completed that transition and, although there are still some chapters that are out of compliance, they have reasons/excuses for that other than lack of awareness of the new procedures (such as having lost their tax-exempt status for repeated failure to file tax returns).

Also, during the past two years, MOWW tax compliance enforcement has transitioned from being primarily a concern only for the Treasurer General to also being a core function of the chain of command. This makes the command structure more aware of problem chapters and relieves the Treasurer General from having to contact chapters individually to get them to file their taxes. There are still a couple of problem chapters that have proved unable to file tax returns or even, in some cases, hold meetings, but these are generally "chapters in crisis," and the command structure is aware of them and is taking action to correct the situation(s).

However, the IRS is changing their procedures yet again, The good news is that with a few exceptions, these changes generally will not affect existing sub-elements (chapters).

In the past, IRS has mailed group organizations such as MOWW a roster of all its sub-elements/chapters. The Treasurer General would then "mark-up" that roster to report changes to IRS (add/delete chapters, correct spelling errors, etc.) and return the marked-up roster to IRS, which would then update its records.

Under the new procedures, IRS will no longer mail printed sub-element/chapter rosters to group organizations. Instead, IRS is requiring that the "central" organization of tax-exempt groups (e.g., MOWW Treasurer General) send an "Annual Update" to IRS containing three lists (corrections, deletions and additions). This requirement is set forth in IRS Publication 4573, Group Exemptions.

We are not yet absolutely certain of all the implications of these new procedures (and won't be until we have consulted with IRS, filed our first "Annual Update" and had it accepted by IRS), but an initial reading indicates that this new procedure will greatly simplify the addition of new chapters to our roster (including reorganizing old chapters that have lost their exempt statuses and adding them back onto the roster as "new" chapters with new names and EINs) by simply listing them on our "Annual Update" as "additions". In short, it appears that IRS is off-loading some of its oversight functions for tax-exempt groups onto the groups themselves.

Finally, this is my last year as MOWW Treasurer General. I trust you will give my successor the full support and confidence that you have given me.

FOR THE GOOD OF THE ORDER



GEORGE J. L. WALKER, LTC, USA (Ret)  
Treasurer General & CFO, MOWW, Inc.®

Enclosure:  
2018 Region/Chapter IRS Filing & Certification Status

Enclosure. 2018 Region/Chapter IRS Filing & Certification Status

MOWW, INC., 604 GARDNER BLVD., TAMPA, FL 33606-3408

MOWW, Inc. Region & Chapter FY 2019 IRS Filing Status MOWW/T REPORT DATE: 31 May 2019	EMPLOYER IDENTIFICATION NUMBER (EIN)	FISCAL YEAR (FY) START - END	Due by which chapters must email the IRS acceptance of the IRS Form 990-B (if filing photo self-employment, otherwise upload after the chapter's FY ends)	Has IRS filing reported to MOWW, Inc.	REMARKS
<b>REGION I - 7 Chapters</b>	<b>04-3204015</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>		
Chap. 01	30-0392072	1 Jul - 30 Jun	31-Aug-19		
Chap. 02	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 03	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 04	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 05	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 06	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 07	30-0115059	1 Jul - 30 Jun	31-Aug-19		
<b>REGION II - 8 Chapters</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>		
Chap. 08	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 09	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 10	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 11	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 12	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 13	30-0115059	1 Jul - 30 Jun	31-Aug-19		
Chap. 14	30-0115059	1 Jul - 30 Jun	31-Aug-19		
<b>REGION III - 5 Chapters</b>	<b>32-0324338</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>		
Chap. 15	32-0324338	1 Jul - 30 Jun	31-Aug-19		
Chap. 16	32-0324338	1 Jul - 30 Jun	31-Aug-19		
Chap. 17	32-0324338	1 Jul - 30 Jun	31-Aug-19		
Chap. 18	32-0324338	1 Jul - 30 Jun	31-Aug-19		
Chap. 19	32-0324338	1 Jul - 30 Jun	31-Aug-19		
<b>REGION IV - 9 Chapters</b>	<b>26-2187389</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>		
Chap. 20	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 21	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 22	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 23	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 24	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 25	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 26	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 27	26-2187389	1 Jul - 30 Jun	31-Aug-19		
Chap. 28	26-2187389	1 Jul - 30 Jun	31-Aug-19		
<b>REGION V - 8 Chapters</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>		
Chap. 29	N/A	N/A	N/A		
Chap. 30	N/A	N/A	N/A		
Chap. 31	N/A	N/A	N/A		
Chap. 32	N/A	N/A	N/A		
Chap. 33	N/A	N/A	N/A		
Chap. 34	N/A	N/A	N/A		
Chap. 35	N/A	N/A	N/A		
Chap. 36	N/A	N/A	N/A		
<b>REGION VI - 7 Chapters</b>	<b>05-0359586</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>		
Chap. 37	05-0359586	1 Jul - 30 Jun	31-Aug-19		
Chap. 38	05-0359586	1 Jul - 30 Jun	31-Aug-19		
Chap. 39	05-0359586	1 Jul - 30 Jun	31-Aug-19		
Chap. 40	05-0359586	1 Jul - 30 Jun	31-Aug-19		
Chap. 41	05-0359586	1 Jul - 30 Jun	31-Aug-19		
Chap. 42	05-0359586	1 Jul - 30 Jun	31-Aug-19		
Chap. 43	05-0359586	1 Jul - 30 Jun	31-Aug-19		

Enclosure. 2018 Region/Chapter IRS Filing & Certification Status

MOWW, INC., OUR ALTERNATE DELIVERS THE REPORTING COMPLIANCE NOTICE						
Region & Chapter FY 2019 IRS Filing Status MOWWTO REPORT DATE: 31 May 2019	EMPLOYER IDENTIFICATION NUMBER (EIN)	FISCAL YEAR (FY) START - END	Date IRS acceptance of the IRS Form 990-B filing (From City/State/Zip, City/State/Zip, City/State/Zip) Date IRS filing reported to MOWW TO	REMARKS		
<b>REGION VII - 6 Chapters</b>	<b>72-1221473</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>			
601 Vermont, VT	03-1080071	1 Jul - 30 Jun	31-Aug-19			
Central Kentucky, KY	20-0282034	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central Missouri, MO	20-0282034	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central North Carolina, NC	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central Oklahoma, OK	20-0282034	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central South Carolina, SC	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central Tennessee, TN	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central Virginia, VA	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central West Virginia, WV	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central Wisconsin, WI	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
Central Wyoming, WY	15-0010111	1 Jan - 31 Dec	28-Feb-19	Sign up for 2019 Form 990-B filing due in 2020		
<b>REGION VIII - 15 Chapters</b>	<b>75-2643964</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>			
Arkansas, AR	15-0010111	1 Jan - 31 Dec	31-Aug-19			
California, CA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Colorado, CO	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Connecticut, CT	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Florida, FL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Georgia, GA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Illinois, IL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Indiana, IN	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Iowa, IA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Kansas, KS	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Michigan, MI	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Minnesota, MN	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Missouri, MO	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Nebraska, NE	15-0010111	1 Jan - 31 Dec	31-Aug-19			
North Carolina, NC	15-0010111	1 Jan - 31 Dec	31-Aug-19			
North Dakota, ND	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Ohio, OH	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Oklahoma, OK	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Oregon, OR	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Texas, TX	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Utah, UT	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Virginia, VA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Washington, WA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
West Virginia, WV	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Wisconsin, WI	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Wyoming, WY	15-0010111	1 Jan - 31 Dec	31-Aug-19			
<b>REGION XIII - 12 Chapters</b>	<b>84-1207538</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>			
Alabama, AL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Arizona, AZ	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Arkansas, AR	15-0010111	1 Jan - 31 Dec	31-Aug-19			
California, CA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Colorado, CO	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Connecticut, CT	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Florida, FL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Georgia, GA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Illinois, IL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Indiana, IN	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Iowa, IA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Kansas, KS	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Michigan, MI	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Minnesota, MN	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Missouri, MO	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Nebraska, NE	15-0010111	1 Jan - 31 Dec	31-Aug-19			
North Carolina, NC	15-0010111	1 Jan - 31 Dec	31-Aug-19			
North Dakota, ND	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Ohio, OH	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Oklahoma, OK	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Oregon, OR	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Texas, TX	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Utah, UT	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Virginia, VA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Washington, WA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
West Virginia, WV	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Wisconsin, WI	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Wyoming, WY	15-0010111	1 Jan - 31 Dec	31-Aug-19			
<b>REGION XIV - 14 Chapters</b>	<b>33-9526578</b>	<b>1 Jul - 30 Jun</b>	<b>31-Aug-19</b>			
Alabama, AL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Arizona, AZ	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Arkansas, AR	15-0010111	1 Jan - 31 Dec	31-Aug-19			
California, CA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Colorado, CO	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Connecticut, CT	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Florida, FL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Georgia, GA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Illinois, IL	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Indiana, IN	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Iowa, IA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Kansas, KS	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Michigan, MI	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Minnesota, MN	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Missouri, MO	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Nebraska, NE	15-0010111	1 Jan - 31 Dec	31-Aug-19			
North Carolina, NC	15-0010111	1 Jan - 31 Dec	31-Aug-19			
North Dakota, ND	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Ohio, OH	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Oklahoma, OK	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Oregon, OR	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Texas, TX	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Utah, UT	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Virginia, VA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Washington, WA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
West Virginia, WV	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Wisconsin, WI	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Wyoming, WY	15-0010111	1 Jan - 31 Dec	31-Aug-19			
<b>AT-LARGE - 2 Chapters</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>			
California, CA	15-0010111	1 Jan - 31 Dec	31-Aug-19			
Florida, FL	15-0010111	1 Jan - 31 Dec	31-Aug-19			

## JUDGE ADVOCATE GENERAL | ANNUAL REPORT

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This has been a busy year, e.g., EXCOM sessions, coordination with MOWW leaders and Companions on various issues, etc.

To gather information on attorney members, I send sent a letter to all commanders requesting a list of attorneys in their respective units with a suspense date of 1 June 19. To date (23 May 19), I've have received nine replies out of over one hundred requests. The purpose was to be able to contact all members who are attorneys to promote attorney veteran recruiting, etc.

In addition, I reviewed the draft MOWW Policy Manual (which the EXCOM later approved) and I have reviewed the proposed MOWW Constitution and Bylaws amendments.

Congratulations to the HQ MOWW staff for the "clean audit."

Last, I look forward to attending the Pre-Convention EXCOM meeting on 6 August.

FOR THE GOOD OF THE ORDER

JOHN L. MORIARITY, COL, USA (Ret)  
Judge Advocate General, MOWW

## SURGEON GENERAL | ANNUAL REPORT

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The years that have passed since I was honored by being MOWW's Surgeon General have seen several changes to the organization. To be honest, the membership's average age is advancing and the membership is slowly decreasing due to "attrition." Cultural changes are present that make it difficult to recruit new members as rapidly as we would like—though each of us is "on the lookout" for them.

However, I find the current membership is doing well: striving for fitness, engaging in appropriate sports, striving to take proper nutrition and as remaining active as possible. We are overcoming adversity, physical limitations, and "stagnation" in remarkable fashion. We are taking maximum advantage of modern therapies and scientific fitness advances. Though the group is markedly different from that of 100 years ago, in many ways as an organization we more vigorous today.

We live longer, are healthier and, if anything, are more devoted to service to the nation than previous progenitors. The comments I receive show enthusiasm and dedication.

FOR THE GOOD OF THE ORDER

ROBERT E. MALLIN, MD, CPT, USA (Fmr)  
Surgeon General, MOWW

## CHAPLAIN GENERAL | ANNUAL REPORT

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Time continues to carry us into the future. It does not seem to be slowing down but rather moving much faster. Or just maybe, it is the reality that I am another year older and time seems to take on greater importance and meaning as we mature.

Yet, there is one thing that never grows old, and certainly becomes more relevant as society changes and moves farther away from God—the power of prayer. In this annual report I will provide a recap of the articles written throughout the year. It will include the title and a portion of the text that highlights the central theme of the message. My prayer is that throughout the year, you found the messages helpful and inspirational and a blessing to you as a source of encouragement and strength along this pilgrim's journey.

- September-October 2018—Together, for God's Glory
  - "United in purpose for the good of the Order and for the glory of God"
- November-December 2018—From Suffering to Glory
  - "Our life-changing experiences can be opportunities that God uses to help us be closer to Himself"
- January-February 2019—Grace-Powered Preparedness
  - "Three spiritual components necessary to win the relay race for the life of the Order: Revelation. Motivation. Preservation"
- January 27, 2019—MOWW National Day of Prayer—Unto God for America
  - The Order executed its first ever CINC approved National Day of Prayer which coincided with the Order's Congressional incorporation on 17 January 1919.
- March-April 2019—The Living Sacrifice
  - "As an army of patriots, we are either marching onward to victory or onward to certain death. No entity of the magnitude of the Military Order of the World Wars can sustain itself without the willingness of Companions to be living sacrifices."
- May-June 2019—Fixing Our Faith to Contribute
  - "It is said that anything worth having is worth fighting for. Is the health and welfare of the Order worth the good fight of faith?"

FOR THE GOOD OF THE ORDER

CHERYL D. BRADY, COL, USA (Ret)  
Chaplain General, MOWW

## HISTORIAN GENERAL | ANNUAL REPORT

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Our archives are stored and maintained by the Hoover Institution at Stanford University in Palo Alto, CA. On 24 December 2018 Hoover closed access to all 6000-plus collections while the reading room and storage buildings are demolished and rebuilt. During this time, all collections are securely relocated at off-campus sites and the closure will continue until the spring of 2020.

In early December, I traveled to Stanford, and for a week continued the detailed inventory and digitalization of items in our archived boxes. Many of these digital copies made were made available for display at this 2019 MOWW Convention.

In addition, I received a large donation of historical matter from Region VIII. These are now being digitized in preparation for archival submission.

All Companions are encouraged to contact me concerning content, access or submission of items to the Hoover archives. I may be reached at [af3@verizon.net](mailto:af3@verizon.net) or at 214-675-0690.

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC USA (Ret)  
Historian General, MOWW

## GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

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My mission as a General Staff Officer (GSO) is to support Region XIV chapters as needed and as directed by VCINC BGen Lopez to monitor, mentor and assist. Lt Col Worley (Commander, Region XIV) asked me to again assist some chapters. My assistance to these chapters included encouragement and suggestions through phone conversations and emails throughout the year while keeping the Region Commander and VCINC informed.

My observations and recommendations this year relate particularly to chapters in crisis based in part on discussions with chapter commanders, the Commander, Region XIV and our VCINC.

- As all know, many chapters have a low number of active companions thereby restricting major activities and programs.
- Yet, those with few active companions, even chapters evaluated in crisis have passionate and competent officers who serve our veterans, youth, and programs. Their service is not only commendable but needed, even if a chapter is reorganized because of crisis.
- All also know that recruiting, engagement, and retention of companions will alleviate commander and chapter stress. Ideally, those recruited are available and young enough to actively serve. My own chapter has experienced member gains, yet only then realized many are not currently available to serve. Unfortunately, when chapters have just not been able to recruit enough companions, they no longer can effectively continue as a chapter.

My recommendations follow.

- While monitoring, assist or intervene early in areas needing help, thereby avoiding unnecessary chapter stress, and also thereby allowing continued service to others based on our Order's strategic goals.
- Continue GSO personal assistance by communicating regularly and addressing needs of chapters assigned or referring them to others, particularly those who are on watch or crisis status.
- Communicate with region and department commanders to provide other resources to their chapters.
- Remind commanders of the many resources available through our National website.
- Finally, intentionally and continually involve department commanders in serving their chapters. The department commanders and GSOs need to work together for their chapters' benefit, as well as work with their region commander.

FOR THE GOOD OF THE ORDER

GEORGE T. "Ted" PARSONS, CDR, USN (Ret)  
General Staff Officer (Elected)

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## GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

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- The NJ Annual Massing of Colors and Flag Retirement Ceremony is growing in size and interest in the Northern NJ area. This was the third year, and on 2 June we had more units attending the combined ceremonies.
- I have been pushing for more involvement by the Girl Scouts. This year, three out of five Councils responded with names for the GSA Award for their Gold Award ceremony. This year, the New Jersey Chapter awarded 251 certificates.
- Increasing penetration has been made into the BSA Councils in New Jersey with all six councils reporting a total 83 new Eagle Scouts for recognition.
- Have created a newsletter for the New Jersey Chapter that comes out two weeks before each meeting. The chapter now has meetings every quarter under their new Commander BG Jeffrey Pierson (USANG Ret).
- Working with New Jersey Chapter Adjutant LTC Ruth Hamilton on refining the web page for the chapter
- Worked with the former VCINC Robert Hartman on a project to identify members of the Brig Gen Bultman Chapter who may be willing to transfer to closer chapters in Regions I, III and IV.
- Completed the planning and construction of a monument in Summit, NJ, for two local deceased residents who were awarded the Congressional Medal of Honor in World War I. The monument was dedicated on Memorial Day 2019.
- Continue working with American Legion in Summit, NJ, on doubled sided banners with pictures of local veterans for display in downtown Summit. There are 100 banners that display the pictures of 200 veterans. These banners are on display from Memorial Day until Veterans Day.

FOR THE GOOD OF THE ORDER

WILLIAM K. RAPP, LTC, USA (Ret)  
General Staff Officer-at-Large (Elected), MOWW

## GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

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*Editor's Note: No report received.*

FOR THE GOOD OF THE ORDER

ERWIN BURTNICK, COL, USA, USAF (Ret)  
General Staff Officer-at-Large (Elected), MOWW

## GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

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No taskings received.

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC USA (Ret)

General Staff Officer-at-Large (Elected), MOWW

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## GENERAL STAFF OFFICER - ELECTED | ANNUAL REPORT

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I am pleased and proud to continue to have served as a General Staff Officer-Elected for the sixth consecutive year.

My primary support in this Operating Year was to the Senior Vice Commander-in-Chief, as well as to the Commander, Region VIII. Specifically, they asked me to support their supervisory and coordinating roles and responsibilities, with special emphasis on the 2019 Region VIII Conference.

At the region level, I continue to assist in organizing and conducting one of the five Southwest Youth Leadership Conferences and serve on the Board of Directors for the largest Veterans Day Parade in the State of Texas, as I have for the past twelve years.

At the local level, I coordinated closely with a new webmaster to revise, edit, and update several local chapters' websites, ensuring that they provide links to the MOWW national website, as well as to numerous related veterans organizations.

FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC, USA (Ret)  
General Staff Officer-at-Large (Elected), MOWW

## GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

***“To encourage and assist in the holding of commemorations and the establishment of memorials of the World Wars”***

This is the final report of the activities of Hawaii MOWW Companions in support of the National Centennial Commemoration of the Great War, carried out in the State of Hawaii. Since May 2015, Companions in the Hawaii MOWW have served as officers on the Governor’s Hawaii WWI Centennial Task Force, charged with planning, coordinating, and conducting commemoration events marking WWI centennial events and remembering the service of the 9,800 citizens of the Territory of Hawaii who served in uniform during the War. Hawaii MOWW Companions filled the positions of Chairman, Treasurer, and Event Planner, while other Companions supported the commemoration by attending events and volunteering. These activities have raised the profile of MOWW in Hawaii in support of

### ***Strategic Goal (SG) #3 Raise MOWW’s local and national visibility.***

The HI WWI Centennial Task Force has conducted 35 events on the islands of Oahu and Maui, and has 3 more to carry out in the final month of the Commemoration Period. Hawaii will end its WWI Centennial Commemoration on June 28, 2019, marking the centennial of the signing of the Peace Treaty of Versailles. Hawaii MOWW Companions’ participation in these public events encourages other veterans organizations to join in. This effort has been a consistent goal in monthly meetings and supports Strategic Goal #1, i.e., “increase Companion participation in chapter activities,” as Companions represent the Order in acts of service alongside other like-minded Veteran and Patriotic organizations.

In support of the tasks from the Preamble “to promote and further patriotic education in our nation,” and “to promote the cultivation of military, naval and air science,” the Hawaii Department of MOWW ran a Cadet Essay Contest focused on lessons learned from the stories of Service of Hawaii’s WWI veterans who volunteered to serve when war came. Several of these essays are now posted on-line at:

- <http://hawaiiworldwar1.org/rotc-cadet-essays-of-wwi/>.

Hawaii MOWW Companions presented medals to cadet essayists along with certificates signed by the State Adjutant General, MG Arthur Logan, during the annual cadet awards ceremonies at local high schools.

The capstone event of the Hawaii WWI Centennial Commemoration was the Centennial of Armistice Day, which was celebrated at Hawaii’s only WWI Memorial in Waikiki. The event combined three events normally held each year into a single ceremony at the WWI Memorial, which had not seen a city- or state-sponsored commemoration since Memorial Day of 2000. The event was co-sponsored by Governor David Y. Ige and Honolulu Mayor Kirk Caldwell. The event started at 0600 hrs with an international WWI Centennial bagpiper performance and ended with fireworks fired off barges off the Waikiki beach. The main event was the Armistice Commemoration, attended by political leaders such as Governor Ige, Senator Brian Schatz, Mayor Caldwell, the Consul Generals of Australia, Korea and New Zealand, and the Consular Corps. Military leaders included ADM Phil Davidson (Commander US Indo-Pacific Command), and the commanders of its the service component commands and the XIV Coast Guard District. The event featured a Massing of Colors of all participating veterans organizations, two flyovers, one a vintage military aircraft representing generations of aviators past and a 4-ship F-22 “Raptor” formation—the first jet fighter flyover of Waikiki Beach. MOWW Companions set up an information table alongside other veterans organization to inform passersby on MOWW activities in the state. Photos of the event may be found at:



**Hawaii MOWW: Companion Manny Manchester at the front of Veterans organizations lining up for the Massing of Colors, 11 November 2018.**

- <https://www.flickr.com/photos/132943157@N02%20/albums/72157675542982078>.



**The Honor Party. L-R: Daniel Martinez; MC; Companion Tulak; Maj Gen Russell Mack, PACAF; RADM Kevin Lunday, USCG XIV District; ADM Phil Davidson, USINDOPACOM; Sen Brian Schatz; Mayor Kirk Caldwell; Governor David Ige; MG Joe Logan; MG Ronald Clark, CG, 25th Infantry Division; RADM William Greene, PACFLT, and; Col Raul Lianez, Commanding Officer, Marine Corps Base Hawaii.**

A consistent focus for the Department of Hawaii (MOWW) has been to draw attention to MOWW's WWI roots, namely that it was formed by officers who had served under General of the Armies John J. Pershing in the American Expeditionary Force sent to Europe during WWI. The final event of the Hawaii WWI Centennial is an Academic Symposium. Two of Hawaii's MOWW Companions have submitted presentation proposals to the Symposium Chair for consideration. The Hawaii WWI Symposium will be held 26-28 June at the Aloha Tower campus of Hawaii Pacific University. See the following weblink:

- [https://www.worldwar1centennial.org/index.php/communicate/press-media/wwi-centennialnews/6185-hawai-i-world-war-i-symposium-and-activities-may-2628.html?utm\\_medium=email&utm\\_source=govdelivery&fbclid=IwAR1pWOHfXXE9L9wG9W6zwajo9H5a%20DikNBCChv7Np\\_ym4kKDg96d-n1qa1ZU](https://www.worldwar1centennial.org/index.php/communicate/press-media/wwi-centennialnews/6185-hawai-i-world-war-i-symposium-and-activities-may-2628.html?utm_medium=email&utm_source=govdelivery&fbclid=IwAR1pWOHfXXE9L9wG9W6zwajo9H5a%20DikNBCChv7Np_ym4kKDg96d-n1qa1ZU)

The call for papers includes an invitation for Veteran and professional military and defense organizations who were formed out of the experiences of WWI to share their history. This includes MOWW, American Legion, Disabled American Veterans, Reserve Officers Association, National Defense Industrial Association and others. The Call for Papers is found at:

- <https://www.hpu.edu/cps/hawaiiwicentennial.html>.

Hawaii MOWW has contacted the MOWW Historian General to coordinate a presentation on MOWW's WWI roots at this symposium, and Hawaii MOWW Companions will attend in MOWW polo shirt and garrison cap to show their support at the final event of the State's Centennial Commemoration.

MOWW Companions in senior leadership positions of the Task Force have elevated the profile of the organization on Oahu, which can only help recruiting. Hawaii MOWW Companions in MOWW polo shirt and garrison cap are routinely seen supporting WWI Commemoration events and senior leader recognition from the Hawaii State DOD and Office of Veterans Services for the support and contributions, all heighten awareness of our Order.

The main lesson learned from this experience is that the Hawaii MOWW was able to accomplish more and better publicize its purpose and activities by joining with other veterans and military professional organizations in a common cause that connects these organizations with a community mission, and with the community. By filling leadership positions in state, county and city planning efforts, the character and purpose of our Order shines through. Leading through service is the best way to attract new members.

FOR THE GOOD OF THE ORDER

ARTHUR N. TULAK, USA (Ret)  
General Staff Officer-at-Large (Appointed), MOWW

## GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

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Duties. Reports to the Oversight VCINC for Region XIII. Responsibilities included providing support to the Oversight VCINC for Region XIII, to the Commander, Region XIII, and to the three departments guiding 12 chapters in WY, UT, AZ, CO, NM and TX. Responsible for following up on all HQ MOWW and Oversight VCINC-forwarded coordination request actions, enforcing Region XIII suspenses, and completing all staff coordination actions.

Chapter Performance. The following summary correlates the operational performance of Region XIII's chapters with MOWW's Strategic Goals.

- SG-1: Increase membership growth by 4% growth and increase Companion involvement.
  - Three of 12 chapters (25%) achieved their respective 4% growth for the season.
  - Four of 12 chapters (33%) had some membership recruitment activity but did not achieve their 4% growth goal.
  - However, five of 12 chapters (42%) had no recruitment activity at all, with some chapters actually seeing membership declines due to attrition and non-renewals.
- SG-2: Strengthen chapter outreach programs.
  - Five of 12 chapters (42%) achieved their respective outreach goals for the season.
  - Six of 12 chapters (50%) made some outreach efforts but did not achieve their goals.
  - One of 12 chapters (8%) did not indicate any outreach efforts or initiatives.
- SG-3: Raise MOWW's local and national visibility.
  - Four of 12 chapters (33%) achieved their respective MOWW brand visibility goals.
  - Four of 12 chapters (33%) had some brand visibility activity but did not achieve their goals.
  - Four of 12 chapters (33%) did not indicate any activity to promote the MOWW brand.
- SG-4: Enhance leadership training and development.
  - Three of 12 (25%) chapters achieved their respective goals for the season.
  - Four of 12 chapters (33%) had some leadership training and development activity but did not achieve their designated goals.
  - Five of 12 chapters (42%) had no leadership training or development activity.
- SG-5: Promote Companion, chapter and community recognition.
  - Four of 12 chapters (33%) achieved their respective goal(s) for the season.
  - One of 12 chapters (8%) had some recognition activity but did not achieve their designated goal.
  - Seven of 12 chapters (58%) did not attempt any recognition activities.

FOR THE GOOD OF THE ORDER

MARLON RUIZ, Lt Col, USAF (Ret)  
General Staff Officer-at-Large (Appointed), MOWW

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## GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

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Since 2008, when I began exercising supervision outside the chapter level, I have followed the same routine. Shortly after the command structure within the Order has been published, I have contacted the principal subordinate leaders and offered my assistance in whatever area they believed I might help, online or on site if they chose. There was only one condition: I would enter only upon invitation. If they believed they could manage their situation, I would be happy to back off several clicks and stay out of their hair. That technique has served us well.

This year as I reviewed my correspondence, almost all has been my reaching out, with very little requests for assistance from within my SVCINC's area of oversight. As a result, I got heavily involved as an invited member of my chapter's Executive Committee in the process of arranging for the dissolution of the chapter and surrendering the charter. I prepared the franked postcard ballot that was mailed to each member of record to determine individual decisions for or against the recommendation to dissolve, and as a Companion, entered into the discussions on what to do with the chapter assets. Questions of stewardship, ethics, community relations and the associated snares and pitfalls were thrashed out in debate. I believe the lessons learned there should be a matter of concern to all of us. Accordingly, I have prepared a package highlighting the expressed points of view for my SVCINC for consideration at a higher level. I believe we can all learn from tragedy.

This represents the bulk of my activity during the past year.

FOR THE GOOD OF THE ORDER

RONALD W. JONES, USA (Ret)  
General Staff Officer-at-Large (Appointed), MOWW

## GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

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*Editor's Note: No report received.*

FOR THE GOOD OF THE ORDER

MICHAEL W. CULBERTSON, SGM, USA (Ret)  
General Staff Officer-at-Large (Appointed), MOWW

## GENERAL STAFF OFFICER - APPOINTED | ANNUAL REPORT

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*Editor's Note: No report received.*

FOR THE GOOD OF THE ORDER

JORGÉ L. MAS, LTC, USAF (Ret)  
General Staff Officer-at-Large (Appointed), MOWW

## COMMANDER, REGION I | ANNUAL REPORT

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Region I ended our activity year on June 1, 2019, with our Annual Region Convention in Newport, RI. The honored guests will be newly appointed Region One Oversight VCINC LTC Michael Okin, and LTC Michael Wilgen, Chair, Council of Area Commanders. There was a Mid-Winter Region Conference in Somerville, MA in December, 2018, with CINC LTC John Hollywood and his wife Joanne in attendance, where he presented a Silver Patrick Henry award to CAPT Harry Weinberg, USN (Ret), for his exceptional service to our Order and the Region. CAPT Weinberg was elected the Department of MA Commander, replacing our beloved and recently deceased Companion CDR Robert Gillen. Most Chapters were represented and much information exchanged in fraternal harmony enhancing the Good of the Order.

The New England Youth Leadership Conference (NEYLC) was conducted by the Green Mountain Chapter at Norwich University in two sessions: 25-27 January 2019 and 29-31 March 2019. The program runs from Friday afternoon to Sunday noon. Region 1 Chapters fund this program on a prorated basis. The Leadership Challenge Weekend is conducted by the Norwich Admissions Office using 10-12 Norwich cadets as cadre and mentors, and involves physically challenging events such as water survival, climbing wall and concluding with a leadership reaction course. The YLC component is conducted by YLC Director LTC Michael Jarvis, BG Tom O'Donovan, and a Companion-at-large within the Region, as needed, and consists of seminars on citizenship, leadership, free enterprise and administering a USA citizenship test, in addition to addressing relevant topics as: Personal Financial Management, Honor & Ethics, Cyber Security, and the Citizen Soldier. All students have been strengthened by the benefits of this patriotic education. In the past eight years, NEYLC graduates have successfully participated in the MOWW Phoenician Award Program and have won first and second place in the in 2012, third place in 2014, and first place again in 2015 and 2016. These awards attest to the caliber of the students attending the New England YLC.

Region One support to Boy Scouts and Girl Scouts, Senior ROTC and Junior ROTC units, and Law & Order, and National Security Programs remains outstanding and continues to expand with additional units and events in the New England area. Our Chapters are pleased and proud to support and recognize the exceptional performance of outstanding Gold, Eagle, and ROTC/JROTC recipients. Chapter Activity Reports document their efforts. Most notable are the Boston and Worcester Chapter efforts in their support to BSA/GSA with Boston presenting nearly 400 certificates and 10 BPH awards to outstanding Scouts, with particular recognition at the Massachusetts State House Ceremonies, and with Worcester presenting nine Eagle and 19 Gold Certificates.

Connecticut Programs are supported by Region I. CW3 Francois Pelletier continues to represent MOWW in the state with assistance from others in the Region, particularly, Worcester Companions. Yale continues strong support Air Force and Navy ROTC units by the Administration, as evidenced by the Yale President again hosting the ceremony and presenting awards. CW3 Francois Pelletier made presentations at the UCONN Army ROTC, the JROTC program at Waterbury, CT, and Eagle Scout Certificates (24) for the Housatonic Council Awards. CWO Pelletier and LTC Dennis Christo made presentations on behalf of the Military Order at the US Coast Guard Academy in New London, CT, which has two special cash awards for graduating Cadet seniors. MOWW's Captain Charles Avery Satterlee Memorial Award dates back to 1985 and is for English Composition and Rhetoric, while the MOWW Pistol Marksmanship Award dates back to 1953 and is presented for highest pistol marksmanship proficiency. The Cape Cod Chapter provides pewter mugs to two members of the graduating class of the Massachusetts Maritime Academy at their commencement ceremonies—one for Deck and one for Engineering.

Several chapters in the region conduct essay contests to encourage patriotic education and thinking and award cash prizes of varying amounts to winners selected through their review process. Notably, the Worcester Chapter invites all city and area high school students to participate in their Bill of Rights Essay Contest and presented three winners awards of \$100 each resulting from their essay submissions. In May, the Cape Cod Chapter Companions participated in selecting winners of the Falmouth High School's James M. Pafford Essay Contest, begun by a very active Chapter Companion, Lt. Pafford, who established a trust to support this program in memory of his son, killed on active duty during WWII with the US Army Air Forces. Companion Pafford purposefully chose an essay definition with a strong patriotic flavor: "Why I

Love the United States of America.” Annual income from the Pafford Trust provides the monetary awards given each year. The Greater Boston Chapter provides The Danforth Scholarship, named in honor of CAPT Danforth, to a Boston high school student who presents the best essay on a patriotic subject. Many fine essays have been submitted and the cash award is a substantial incentive for high school students to enter the competition.

The Greater Boston Chapter produces a noteworthy monthly newsletter which outlines current and future chapter activities, notable guest speakers supporting MOWW program areas and topics of patriotic interest. The Chapter holds its monthly meetings at the historical Union Oyster House in Boston, each with a distinguished Guest Speaker, typically members in the civilian community such as: Crocker Snow, Jr. (author); Captain Eric J. Doucette (commanding US Coast Guard operations in Southern New Hampshire and Massachusetts’ coast and ports and extending out 200 nautical miles); Barry W. Maun (former FBI Assistant Director who was Special Agent in Charge of the FBI New York Office when the terror attack of 9/11 occurred); Former Boston Police Commissioner William C. Evans (2014-2018); Edward Freni (Director of Aviation, Massachusetts Port Authority), and; BG F. Vincent Malone II, USA (Deputy Commanding General, US Army Research and Engineering Command, and Commander, Natick Soldier Support Center). In addition, a special invite was extended by Mr. Freni for a tour of the MassPort Operations Center, Fire and Rescue HQ, and Troop F, Mass State Police, with lunch sponsored and opened to all Region One companions. Also, the chapter participated, and extended invite to all region Companions to attend the commissioning of USN Destroyer USS Hudner, DDG 116, named after Companion Thomas Hudner, USN (Ret), a Medal of Honor recipient.

The Worcester Chapter presented its Fourth Annual Silver Patrick Henry Award in support of the Law and Order Program. This year’s recipient is Retired Worcester Chief of Police Edward P. Gardella, with the award presented at an evening dinner meeting. Participation in Memorial Day, Flag Day, 4th of July, Veterans Day, and Pearl Harbor Day activities, as well as WWII, Korean War, Viet Nam War, and Veteran commemorations, are high on the list of Chapter activities throughout Region I. There is strong participation by all Chapters and Companions, ranging from walking in parades, work on observance committees, ceremonies of varied types specific to the holiday or event being observed, Massing of the Colors at the Vermont Veterans Cemetery, decorating graves with flags at local and national cemeteries, memorials, and visiting Assisted Living Centers in Maine and meeting with and recognizing veteran residents. Special efforts have been made to recognize community leaders to advance our Law and Order and National Security Goals and enhance our community outreach and publicity. Our Companions are proud to support these and other patriotic events, observances, and activities to advance our Order’s Strategic Goals and the tenets of our Preamble.

The harmony and fellowship of all Companions in Region One have made this past year a memorable one for me as the Region Commander. The support by Department Commanders, Chapter Commanders, and Region Staff Officers has been instrumental in any successes achieved, as demonstrated by the active, outward participation enumerated above to make the Region a viable one. Our Companions have been actively engaged in recruiting for the Order, and attend other chapters meetings and luncheons to mutually support one another. All Region Officers and Companions proudly serve to carry on the traditions of Region One and our Military Order. I want to thank CDR Robert Hartman, the region’s former VCINC for all his guidance and support. I also thanks LTC Michael Wilgen (Chair, Council of Area Commanders) for his help in addressing challenges. In addition, I extend a special thanks to CINC LTC John Hollywood for his years of support and leadership in addressing the challenges facing our Order, and for being with our Boston and Worcester Companions—who are also members of the Ancient and Honorable Artillery Company—during their Winter trip to Washington, DC.

FOR THE GOOD OF THE ORDER

DENNIS V. CHRISTO, LTC, USA (Ret)  
Commander, Region I

## COMMANDER, REGION II | ANNUAL REPORT

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### OVERVIEW

- Region II consists of the states of Kentucky, Indiana, Ohio, Michigan, Illinois, Wisconsin, Iowa, Minnesota, South Dakota and North Dakota. There are four chapters in Kentucky, one in Indiana, one in Illinois, one in Michigan and one in Ohio. The region now has four very active chapters, one moderately active chapter and three dormant chapters. Region II officers are Commander: BG Charles D. Estes, Deputy Commander: COL Robert Westholm, Region II Scout Coordinator: COL Walt Meinshausen.
- Region II's six chapters support the CINC's goals to varying degrees and faithfully executed the tenants of the Preamble to the best of their ability. The accomplishments of the chapters surpass what would normally be expected by the actual number of active companions. The general problem still plaguing the region, and probably the Order, is the advance aging of our companions. We are attempting to get an influx of new and young blood, but it is a tough uphill struggle.
- Region II held a regional conference on May 18th in Louisville, Kentucky. Attendees included the SVCINC, two Department Commanders and five of eight Chapter Commanders.

### CHAPTER ACTIVITIES

**MG Ben Butler Chapter, KY. Commander: CAPT Jeff Daus, USN (Ret).**

**Louisville Chapter, KY. Commander: COL Chris Smrt, USA (Ret).**

**Greater Indiana Chapter, IN. Commander: Lt Col James Norman, USAF (Ret).**

- The Greater Indiana Chapter really has only two active members, i.e., the commander and the treasurer.
- The three chapters above are all in the Louisville, KY, area and meet together on the first Friday of the month. They generally plan their activities together. These chapters have continued to have some great speakers at their meetings. Speakers this year included two politicians. One was running for Mayor of Louisville and the other in a primary for Kentucky Secretary of State. The last one also has edited a book, "The Stile of this Confederacy." This work is a valuable collection of works that trace the complex and remarkable history of the American republic from the Mayflower Charter through the Obama presidency. It truly captures the origins of American democracy and the relentless quest for "a more perfect union."
- The chapters also participated in the Louisville Veteran's Day Parade, concluding in a massing of the colors. Following speeches there was a blessing of the colors. Louisville Chapters helped with some of the planning and execution of the Louisville Veteran's Day Parade. The Louisville Chapter also helped fund the awards presented at the ROTC Basic Camp at Ft. Knox and several other ROTC/JROTC awards. The Greater Indiana Chapter supports ROTC/JROTC detachments in Indiana.

**Fort Knox Chapter, KY. Commander: BG Charles D. Estes, USA (Ret).**

- Fort Knox Chapter. The Fort Knox Chapter meets on the third Tuesday each month and publishes a monthly newsletter. Ft. Knox Chapter participated in the Hardin County KY Veteran's Parade on 10 Nov 2018, concluding in a massing of the colors. The Chapter continues to be asked to organize and conduct the ceremony following the parade and to present two plaques for Most Patriotic Floats at the Veterans Day Parade. Ft. Knox Chapter also helped organize the placement of flags on graves at the local Veterans Cemetery.

- In support of the Scouting Goals, the Commander has presented certificates to Eagle scouts in both Kentucky and Georgia.
- Ft. Knox Chapter supported the Basic ROTC and Advanced ROTC Camps. There were 8 Basic rotations and 10 Advanced rotations. Ft. Knox Chapter also presented 12 other ROTC medals and 18 JROTC medals.
- Ft. Knox Chapter continues to support the Hardin County Veterans Court with two mentors. The special court is under the oversight of Judge Kim Shumate, one of our hereditary companions. The program provides court-supervised treatment for veterans as an alternative to incarceration and supports them with services to address the issues that contributed to their criminal behavior. These services include treatment for substance abuse and/or mental health, connection to benefits, and help with housing, employment and education.
- Guest speakers have included the Lincoln Trail Boy Scout District head, a visit to Kentucky Department of Homeland Security, Judge Shumate and 3 JROTC members from Ft. Knox High School.
- A 2-day YLC was held 3-4 August 2018 and 26-27 April 2019, with 66 students from the Kentucky Bluegrass Challenge Academy. The first day was held in Louisville at the Sons of the American Revolution headquarters and the second day was held at the Patton Museum on Ft. Knox. A 1-day YLC was held on 11 Nov 2018 in conjunction with Veterans Day with 50 students.

**Frankfort Chapter, KY. Commander: Vacant**

- The Frankfort Chapter has not met this year. Age is the primary cause of the inaction. I am looking for a new Commander. No luck so far. Frankfort did provide financial help to cover several ROTC/JROTC awards.

**Chicago Chapter, IL. Commander: CW4 Richard E. Johnson, USA (Ret).**

- Chicago met three times this year and has several new companions. They published a newsletter 4 times this year.
- The Chicago Chapter supports over 70 ROTC/JROTC detachments in the State of Illinois with medals for their annual awards ceremonies. Each week the top recruit graduate from Great Lakes Naval Base receives an MOWW Medal at the Recruit Graduation Ceremony.
- A Youth Leadership Symposium was held on 21 March 2019 at the First Division Museum at Cantigny Park, IL. There were 220 students present. Speakers included two General Officers and Allen J. Lynch, a Medal of Honor winner. Each participant received a copy of his book "Zero to Hero."
- Chicago had 5 representatives at the National Convention and 3 at the Regional Conference.

**Detroit Chapter (078) Commander: 2nd LT Mary Sue Layle, USA.**

- The Detroit Chapter met twice this year and has supported JROTC and ROTC award ceremonies throughout Michigan. Detroit is scheduled to host the 2020 National Convention. Detroit was the site of the first convention in 1920. All indicators point to a very memorable convention. The hotel is ideally located with many restaurants and shops nearby. The list of tours available is first class. Mary Sue Layle and her staff are doing yeoman's work in preparing for this centennial event.

**Cleveland, OH Chapter (080) Commander: 1st Lt William Strand, USAF (ret)**

- The Cleveland Chapter has not met this year. Age is definitely the primary cause of the inaction in this Chapter. Cleveland did financially support ROTC awards for 4 universities in Ohio.

**CONCLUSION**

Region II has its problems but overall, I am proud of the commitment of the companions that are active. Our YLCs are very well run and support to ROTC/JROTC is very good. We enjoy support from the local communities near Ft. Knox and the City of Louisville. I will continue to work with my three dormant chapters and try to revitalize them.

FOR THE GOOD OF THE ORDER

CHARLES D. ESTES, BG, USAR (Ret)  
Commander, Region II

## COMMANDER, REGION III | ANNUAL REPORT

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Region III consists of the states of Delaware, New Jersey, New York and Pennsylvania. Officers include: Commander LTC Michael Wilgen, Vice Commander COL Robert Reese; General Staff Officer LTC Carl Witte, Pennsylvania Department Commander LTC Fred Lovelace; DE Department Commander COL Earl Seppala, New Jersey Department Commander LTC William Rapp, and New York Department Commander CAPT George Emmons.

Region III has five chapters that support the CINC's goals to varying degrees and that faithfully execute the tenets of the Preamble to the best of their abilities. They make a concerted effort to support and promote ROTC and Junior ROTC units within their areas. The Philadelphia Chapter has one of the strongest ROTC/JROTC support programs in the Order. Chapters sponsoring high school students to the multi-day Youth Leadership Conference send them to the Freedoms Foundation at Valley Forge (FFVF). The Philadelphia Chapter sponsored YLC was held March 28 – 31, 2019. Ninety-seven students attended this year's YLC. The Phoenician Award recipient was Shantell Phillips from Valley High School, sponsored by the GEN Ridgway Pittsburgh Chapter.

Based upon the 30 April 2019 "Quarterly Region Report" posted on the National website, the Region "recruited" 19 new Companions since last year but ended the month with a net loss of 13 living members. It is expected that by 30 June we will have recruited 5-7 more new Companions with four of five chapters meeting or exceeding their goals. This is the BEST "recruited" OY since I have been Region Commander. Also, for the second year in a row the region has exceeded its CINC Solicitation goal and is one of four that have done so!

BG Peter Bellisario was re-elected as Commander of the GEN Matthew B. Ridgway-Pittsburgh Chapter. Since 2005, The chapter sent 125 students to the multi-day YLC at the FFVF, having raised more than \$84,000 to accomplish this undertaking. The chapter supports three high schools, each of which sends three students who are required to complete essays on what they learned at the FFVF and present those essays before the chapter members. The chapter supports 15 high schools and three colleges issuing 21 medals to ROTC and JROTC cadets each year. The chapter maintained its speaker program and awards and recognition program, having issued twenty-one Certificates of Appreciation and Patriotism to speaker, schools and students. Of specific note is the chapter caused to be presented a wooden plaque of Appreciation to the Youth Program Manager at the Freedoms Foundation. The GEN Ridgway Chapter is a regular contributor to the MOWW Newsletter Dropbox and maintains a website. COL Reese, Vice-Commander, provides the continuity of operations in all the chapter's activities and continues to do an excellent job.

LTC Carl Witte was re-elected Commander of the Wilmington DE Chapter. The chapter is meeting 98% of the goals it established in its Chapter Action Plan. Noteworthy accomplishments include the conduct of their first Youth Education Seminar (YES) with plans to conduct more throughout the state. The chapter provides awards in support of 2 ROTC (University of Delaware) and 18 JROTC programs. All awards were presented in person. Two high school students were sponsored at the three-day YLC at FFVF. Although the chapter lost several Companions this year due to transfers and death, new members have offset the losses. The chapter Chair, Scouting Committee, presented four Eagle Scout Certificates. The chapter is represented at Memorial Day, Veterans Day, Wreaths Across America activities and the GAS Pershing Memorial Service at Arlington National Cemetery. The formal affiliation with the Delaware Military Heritage and Education Foundation and its Delaware Military Museum supports the outreach goals and resulted in several new chapter members over the past several years. Also, the chapter partnered with the Troubadour Ministries, whose sole purpose is assisting homeless veterans find living accommodations with furnishings. Lastly, the chapter has an excellent Speakers Program, which plays a significant role in attracting over 50% of active membership to chapter meetings.

The Philadelphia Chapter led by COL Joe Kirlin continues to rebuild and expand its programs. This year the chapter held eight luncheon and dinner meetings which included: a tour of the Defense Logistics Agency and flag making facility; a Law and Order Luncheon (which sponsored 19 area Chiefs of Police and Officers

from six different communities in Delaware and Chester counties); joint luncheon for fifty-nine (59) cadets (ROTC & JROTC); ROTC scholarship luncheon that awarded seven \$2,000 scholarships for deserving cadets, midshipmen and airmen, and; the first annual recruiting luncheon. It continues to expand its youth leadership program hosting three one day, YESs for ninety-six JROTC students from eighteen high schools. The chapter's support of and interaction with FFVF for the annual MOWW YLC is exceptional thanks to LTC Gallagher, who is the YLC Coordinator. The chapter sponsored 25 of the 97 attendees. The chapter's community support continues to be commendable. This includes their annual Veterans Day Remembrance Service at the Valley Forge Military Chapel in Radnor, PA, and the annual dinner at the Chapel of the Four Chaplains. The chapter is projected to have 11 new Companions for the OY.

BG Jeffrey Pierson became Commander of the New Jersey Chapter in October 2018 and will remain as such for OY 2019 (i.e., 1 Jul 19-30 Jun 20). BG Pierson's presence and that of LTC Ruth Hamilton, as Adjutant, has sparked the chapter. Six new Companions have helped to provide breathing room in the membership department and there is new energy in expanding their Scouting and JROTC/SROTC Outreach Programs, which are already among of largest for small chapters. Further, the infusion of funds from the Powell Trust Residuary has enabled the chapter to sponsor four students to the YLC at FFVF and to cover the cost of awards and other activities. LTC Rapp keeps increasing the GSUSA Gold Award Certificates of Recognition to well over 105 awards and BG Pierson is expanding the BSA Certificates of Recognitions within New Jersey. This is the third year that the chapter, along with the American Legion, hosted a Massing of Colors and Retirement of Flags Ceremony in the Summit, NJ, town square. LTC Rapp has done an excellent job in increasing the chapter's visibility and participation within the local community, and BG Pierson is doing the same throughout New Jersey.

LTC Paul Farinella enters his third year as the Commander, COL Theodore Roosevelt Chapter. He and NY Department Commander CAPT George Emmons had a great year in recruiting with four new PMs and one RM as of May 2019 vs. the SG-1 target of 1! They have recognized individuals with one Silver Patrick Henry Medal/Award and one Bronze Patrick Henry Medal/Award, while recognizing three ROTC cadets and ten JROTC cadets via awards. Four BSA Certificates of Recognition were presented and a special presentation was made to the Civil Air Patrol (CAP) in Bellport, NY. LTC Farinella accompanied five BLACKJACK NJROTC cadets to the one-day YES, which was conducted by the Wilmington Chapter, DE. He is in discussions with the Senior Instructor at a NJROTC unit on Long Island to host a YES next year. Last, the chapter sponsored three students to the YLC at FFVF

LTC Fred Lovelace was re-elected as the Commander, Department of Pennsylvania. He has remained active in running and presenting ROTC Medals of Merit within central Pennsylvania, with funding from Region III.

In closing, thanks go to COL Bob Reese (Vice Commander, Region III), LTC Carl Witte (GSO, Region III), LTC Paul Farinella (Treasurer, Region III) and LTC Fred Lovelace for their assistance and guidance to me and the Region. Last, I extend my personal thanks to all of the Region III commanders and Companions who unselfishly give of their time, effort and funds to make Region III what it is today.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)  
Commander, Region III

## COMMANDER, REGION IV | ANNUAL REPORT

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This year was another banner year for Region IV. Due to the combined generosity of Region IV Companions, to date the region has achieved 203% of its CINC Solicitation fund-raising goal.

At the National Convention in Columbus, GA, in August 2018, the region and its chapters garnered the following national awards:

- Region IV earned the BG Horace W. Port Award, which goes to the region with the highest percentage of its National Staff Officers registered and in attendance at the annual National Convention. Region IV also earned the Chapter Commander & Adjutants Award, which goes to the Region with the highest percentage of its chapter commanders and adjutants registered and in attendance at the annual National Convention.
- The Virginia Piedmont Chapter won the MOWW Recruiting Award for the second straight year, along with a check for \$2,000. The chapter was also Second Runner-up for the Chapter Activity Award and the Chapter Commander was recognized as the Best New-Companion Recruiter in all of MOWW.
- The Hampton Roads Chapter won the Patriotic Education Award for small chapters and was a runner-up for the Chapter Activity Award in the small-chapter category.
- The Richmond Chapter won the ROTC Award for Category 5.
- The General Meade Chapter earned the following awards: Winner, National Security Award; First Runner-Up, Best Newsletter Award; Second Runner-Up, Chapter Activity Award and the Information & Publicity Award.
- The Northern Virginia Chapter was the 2nd Runner-Up (Medium Chapter), Veterans Affairs Program Award.
- Also, LtCol Sheldon Goldberg (Commander, National Capital Area Department) won an Honorable Mention and a check for \$500 in the VADM Dyer Writing Competition.
- The following Region IV Companions were elected or appointed to national office:
  - LTC John Hollywood (MOWW CINC)
  - CDR Robert Hartman (initially VCINC; later Trustee, MOWW, Inc., Board of Trustees)
  - COL Erwin Burtnick (General Staff Officer-Elected)
  - Lt Col Sheldon Goldberg (Chair, Training & Education Committee)

The achievements above clearly demonstrate the chapters and Companions of Region IV continue to be leaders in the MOWW. Congratulations to all for these notable accomplishments.

Outreach Programs. According to information received from Region IV's chapters, the region is maintaining robust ROTC/JROTC and Scouting programs. Several chapters are also conducting programs recognizing military veterans, participating in veteran-centric events in their local communities and providing compassionate support for those veterans resident in VA hospitals and hospice facilities.

This year, the Hampton Roads Chapter reported that it once again had a "full-house" of 45 students for its annual Youth Leadership Conference in Jamestown, VA. The combined philanthropic efforts of the Richmond, Virginia Piedmont, Roanoke and Hampton Roads Chapters and support from MOWW,

provided much of the funds to make participation in this conference “cost-free” learning experience for its students.

The General Meade Chapter conducted a one-day Youth Education Seminar this year, and is joining with the Northern Virginia, Maj Gen Wade and Prince Georges County Chapters to sponsor a maximum number of students to the Capitol Area Youth Education Seminar to be held in Annapolis, MD in June 2019. MAJ Clement Goodwine (Commander, Prince Georges County Chapter) was recently elected as the president of the committee that organizes and manages this event.

Annual IRS Filing Compliance. I am pleased to report that all Region IV chapters and the Region successfully completed and submitted their Form 990-N (e-Postcards) and provided IRS documentation of the same to the MOWW Treasurer General for this operating year IAW MOWW Bylaws, Article I, Section 10, and the Internal Revenue Service Code.

Chapter Revitalization Efforts.

- Following more than five years of unsuccessful efforts to inspire Companions of the Virginia Beach Chapter to take an active part in the leadership, management and participation in their chapter, I was reluctantly compelled to recommend to the senior leadership of the Order that the chapter be closed. The financial assets of the chapter were transferred to the Hampton Roads Chapter to assist that chapter in funding its Youth Leadership Conference efforts.
- Thanks to the dedicated and selfless efforts of HPM David Caldwell, a Past Commander and long-time Treasurer of the Roanoke Chapter, Mr. Caldwell assumed the duties of Acting Chapter Commander in view of the health issues of Capt Norman Jasper, long-time commander of this chapter and who we wish well, who could no longer continue in this role. To date, the chapter has elected and installed a new slate of officers to fill all the critical leadership and management positions in the chapter and is moving forward to invigorate its recruiting and retention efforts. The chapter continues to provide robust support for its outreach programs.

FOR THE GOOD OF THE ORDER

JOHN A. BAUMGARTEN, CDR, USN (Ret)  
Commander, Region IV

## COMMANDER, REGION V | ANNUAL REPORT

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It's been both a good and bad year in Region V. First, it looks like some of the IRS reporting problems are slowly being resolved, which will allow those affected chapters to be eligible to receive P&M Fund dividends in the future. Since these funds are utilized to support our educational goals, it is imperative that chapters stay on top of their IRS reporting obligations. We are extremely fortunate that we have a National Treasurer General who is more than able and willing to assist. The bad part of this is that there are still chapters in default – a work in progress.

May was again a successful month for the Augusta Chapter which held its annual Youth Leadership Conference 8-9 March 2019 at Trinity on the Hill United Methodist Church. Twenty- nine March marked the dedication of the Vietnam War Veterans Memorial at Fourth and Broad Streets in Augusta, GA. This dedication was the culmination of the efforts of twenty companions. These actions suggest a strong community engagement with schools and agencies within the Augusta area. Congratulations to CDR Earl Richardson and his team.

If you are a history buff and enjoy learning about military operations and the people who served, I recommend you get on the reading list or join a chapter meeting of the BGen Robert L. Scott Chapter in Macon. GA. Never a dull moment when reviewing meeting minutes from Middle Georgia, I find I learn something new every month. Briefly what I learned from their April report was that on the morning of 7 April 1943, 1<sup>st</sup>Lt James Swett, USMC Reserves, led a four-ship flight of Wildcats on a patrol, then returned to refuel at Henderson Field. While his fighter was being serviced, word came of a large group of enemy aircraft approaching from the north near the Russell Islands, about 30 miles northwest of Guadalcanal. The American fighters came in contact with an estimated 150 enemy aircraft. During only 15 minutes, Lieutenant Swett destroyed seven enemy aircraft and damaged an eighth. He had become an "Ace in One Day." During a ceremony held at Espiritu Santo on 10 Oct 1943, Maj General Ralph Johnson Mitchell, commanding the 1st Marine Air Wing, presented 1<sup>st</sup>Lt James Swett, USMC Reserve, the Medal of Honor. I was only three years old and unable to attend. That's what is great about MOWW and the ability to share stories about our "greatest generation.

Want to stay busy in the Spring? Take time to visit the Atlanta Chapter and volunteer to be an ROTC/JROTC award presenter. The chapter annually supports 153 college and high school cadets with medals and certificates. Annual support of the Marines Toys for Tots Campaign is another Atlanta initiative. If enjoy singing and can carry a tune in something other than a bucket, I know a young lady who is a regular at the Atlanta Chapter meeting who would love to join you in a song – acapella of course. Been there, done that, but with piano accompaniment.

Region V goals for the 2019-20 season remain committed to improving the Region's support of our CINC's goals.

- Increase membership
- Visit and assist struggling chapters
- Utilize best practices of stronger chapters to assist struggling chapters that need help
- Improve recruiting efforts throughout Region V stressing proven concepts

FOR THE GOOD OF THE ORDER

FREDERICK T. MASSEY, CAPT, USN (Ret)  
Commander, Region V

## COMMANDER, REGION VI | ANNUAL REPORT

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Region VI has seven chapters, i.e., six chapters in Florida and one chapter in Puerto Rico. Unfortunately, only three of the seven chapters hold regular meetings. The three chapters holding regular meetings are focused on the Strategic Objectives of the Order as well as outreach programs during the year.

The Region Conference was held on 21 June 18 and was hosted by the Sun City Center Chapter. The meeting was called to order by Commander LTC. Charles Conover. Those in attendance were Lt. Col Frank Zahrobsky Vice-Commander, Maj. Jim Haney Commander Sun City Center, LTC Steve Hodges Commander Clearwater, Lt Col Jim Warchol, Capt Vern Elarth, LTC Bob Russell, HPM Henrietta Zahrobsky, HPM Krista Conover, HPM Sheila Turpin Past Commander.

Officers for 2018-2019 year were elected as follows:

- Commander Lt Col Frank Zahrobsky, USAF (Ret)
- Senior Vice-Commander Lt Col Jim Warchol, USAF (Ret)
- Junior Vice-Commander LTC Steve Hodges, USA (Ret)
- Adjutant LTC Charlie Conover, USA (Ret)
- Treasurer Capt Vern Elarth, USAF (Fmr)

Unfortunately, commander Lt Col Frank Zahrobsky suffered a serious injury in March and could not continue as Commander, so I hold that position. He is now recovering and expects to return as an active Companion shortly.

A summary of region chapters is as follows:

- Bradenton/Sarasota Chapter: The chapter holds regular joint meetings with the local MOAA chapter. Region officers visit the chapter on a periodic basis but have not found a Companion to serve as Commander. Their JROTC support of Manatee High School remains strong and each year cadets make a presentation of their activities at one of the meetings. The chapter is strong financially and the general membership attends the joint meetings.
- Clearwater Chapter: LTC. Steve Hodges, USA (Ret), is currently serving his sixth consecutive term as Commander. His staff for the most part continues to serve in the same position and represent a strong staff in support of the Chapter goals and objectives. The chapter sends five students each year to the Tallahassee YLC, are very active in support of Scouting Courts of Honor for Eagle Scouts and Girl Scouts Gold Awards. The chapter supports JROTC programs in multiple counties, as well as ROTC programs at several universities. They have been able to recruit several new Companions during the year.
- Ft. Walton Beach Chapter: Because of the distance between where Companions live in the Florida panhandle, the chapter holds no meetings. Even though there are a relatively large number of potential Companions in the area, we have not been able to recruit new members. Lt Col John Cahoon, USAF (Ret), is the commander and is also heavily involved with the Florida Youth Leadership Foundation. The chapter is financially stable and supports a large number of ROTC & JROTC programs in their geographical area. They also sponsor students to the YLC in Tallahassee.
- Miami Chapter: We have been unable to contact anyone from the Miami Chapter. Both LTC Zahrobsky and I have made multiple attempts to contact an officer of the chapter, but without success.
- Space Coast-Indian River Chapter: LTC Henry Adams, USA (Ret), is the Commander and he keeps the chapter involved in outreach programs in the region. LTC Adams is President and a Director of the Florida Leadership Foundation and is actively involved in this endeavor. The chapter is very

involved in ROTC/JROTC programs and presents awards and medals at more than ninety schools. LTC Adams is also involved in recognizing the scouting programs in the area. Because of distances involved, meetings are infrequent.

- Puerto Rico Chapter: General Victor Perez continues a long succession of outstanding commanders for this chapter. Importantly, the chapter holds six meetings per year at various locations on the island. This allows those Companions from outlying areas of the island to attend a meeting closer to their home. The chapter is very involved in supporting MOWW outreach programs as well as the Order's five Strategic Goals. They held one YLC with 63 students, and presented 29 ROTC/JROTC medals and 324 Boy Scouts/Girl Scout awards. The chapter produces four newsletters per year and submitted four articles to *The Officer Review*®.
- Sun City Center Chapter: Maj Jim Haney Commander completed his second outstanding year as commander. He has a strong staff and outreach program chairs who have assisted in achieving the goals and objectives of the chapter. The chapter recruited ten new Companions during the year including Honor Cadets from the Army, Navy and Airforce ROTC programs at the University of South Florida, significantly reducing the average age of the Chapter. These newly-commissioned officers were made MOWW Perpetual Members. Boy Scout Eagle Scout Courts of Honor and Girl Scout Gold Awards were presented by the chapter. Thirty-eight ROTC/JROTC awards were given to deserving cadets, mostly in person by chapter Companions. The chapter was a major participant in the successful building and dedication of the Sun City Center Veterans Memorial. The chapter holds ten meetings per year and publishes its newsletter "Mail Call" twelve times per year. The Chapter has an active web site so that all Companions of MOWW can see what is happening in Sun City Center, FL. The chapter elected a new slate of officers who will be installed at the 20 June 2019 luncheon by VCINC CPT Paula Mitchell, USA (Ret) They are:
  - Commander: LTC Charles Conover, USA (Ret)
  - Senior Vice-Commander: COL Bob Hart USA, (Ret)
  - Junior Vice Commander: CDR John Glynn, USN (Ret)
  - Adjutant: LTC Bob Russell, USA, (Ret)
  - Treasurer: Capt Vern Elarth, USAF (Fmr)

#### FOR THE GOOD OF THE ORDER

CHARLES R. CONOVER, JR., LTC, USA (Ret)  
Commander (Acting), Region VI

## COMMANDER, REGION VII | ANNUAL REPORT

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### OVERVIEW

- With the recent loss of the St. Louis Chapter, Region VII now is comprised of six chapters encompassing five states. They are Alabama, Arkansas, Louisiana, Mississippi and Missouri.
- Living membership is now 438. The efforts of Region VII's Commanders at all levels continue to place a high priority on the recruitment of new members and retention of current members as corrective measures for the dual problems of recruiting and retention.

### 2019 REGION CONFERENCE

- The Region VII Conference was hosted by the LTG Emmett Walker Chapter of Jackson, MS, and was held at the Holiday Inn Express in Pearl, MS from 26-27 April 2019.
- The formal portion of the conference was opened with a memorial service for our eight deceased Region VII Companions. The business session opened with Region Commander, LTC Pat Widner, addressing representatives from five of the six Region VII's Chapters. Oral and written presentations of each chapter's activities during the preceding year were delivered by the chapters' representatives. Region VII re-elected officers during the business session as follows: LTC Patrick Widner, Region Commander; LTC Reginald Brown, GSO; COL Clay LeGrande, Adjutant, and; HPM Donna M. Widner, Treasurer. The following Companions were reappointed as department commanders: Col John Reitzell, AL; COL William A. Kehler, AR; LTC Shaun McGarry, LA; MG Erik Hearon, MS, and; COL James Tobin, MO.
- LTC Patrick Widner introduced the SVCINC LTC Charles Chamberlin, who provided comments. He stressed that MOWW regions and chapters must fix our downhill slide in membership; it must be fixed by those that recruit our Companions. The crisis in the Order is fixable and can be accomplished with dedicated effort. This is a survivability issue for the Order.
- Comments were provided by Maj Robert Williams, our Oversight VCINC. VCINC Williams placed emphasis on Companion recognition, program awards and the CINC Solicitation. Region VII just became the second region to top 100% of its goal. He also presented interesting facts from GAS Pershing's life.
- To begin New Business, HPM Mary McKeough discussed the elements of a good newsletter and the utilization of the newsletter to stay in touch with those who do not attend the chapter meeting.
- There was a lengthy discussion of things that could be done to enhance recruiting and retention at the local level. The solution is not found in a single action but requires a comprehensive membership program to bring in new members, retain them through engagement with the chapter programs and working delinquent dues payment reports.
- A Leadership Workshop was conducted by LTC Patrick Widner. LTC Widner discussed the status of chapters and the region membership goals. Three of the six chapters achieved their goals for the year (Central Arkansas, LTG Walker and LTC Middleton.)
- Using Companion and community awards to recognize our companions and promote MOWW programs in the communities were discussed. LTC Widner emphasized ensuring chapters submitted a Companion for the National Citation Award. COL Clay LeGrande encouraged chapters to use the Youth Merit Medal to recognize youth through 18 years of age for outstanding achievements in Leadership or Citizenship activities at all high school and youth organizations.

- Discussion was held on ensuring all chapters filed their IRS 990-N within the requirements of MOWW (NLT 60 days following tax year ending date) as it is shorter than the suspense allowed by the IRS. All chapters properly filed last year and all received their perpetual dividend checks this spring. Region VII will change its tax year ending date to 31 December. LTC Widner suggested the last two chapters change their tax year ending dates to the calendar year also. This will put the entire region on the same tax year ending date.
- Patriotic Education Committee Chair LtCol Dave Dunlap discussed the changes to the Patriot Education awards in the new updated Policy Manual. All were requested to submit packets using the new simplified submittal process.
- In closing remarks LTC Widner encouraged maximum participation for the 100th birthday of the Order during the National Convention in Simi Valley, CA, during 5-11 August 2019.

### Region VII Rating System

Chapter rating system for this year will be for overall condition and recruiting. It will be as follows:

- Green: overall successful
- Yellow: overall successful; recruited less than the SG-1 recruiting goal
- Red: overall unsuccessful; recruited no one

Alabama: MG Joe Wheeler (SM) Chapter | Chapter Condition: Red

- This chapter hosts a four-day Youth Leadership Conference (YLC) that is second to none within the Order. It uses last year's attendees as cadre, trains them through Toastmasters on how to give a speech and teach classes and places them in Leadership positions during the Youth Leadership Conference. Under the tutelage of Lt Col Dave Dunlap (Chair, Patriotic Education Committee) and a core of dedicated chapter members and volunteers, this program is outstanding! The YLC is conducted on and near NASA's Space camp facilities and this type of arrangement would be hard to duplicate. The chapter condition is red because no Companions were recruited last year and the chapter has a very low turnout of members at chapter meetings. It is a small chapter and it would only take a few health issues or other unforeseen circumstances to cause this chapter to be in great difficulty.

Arkansas: Central Arkansas (MED) Chapter | Chapter Condition: Green

- Central Arkansas is an active chapter that has recruited six new members. The chapter does have an excellent outreach program of Flag Education. The chapter holds classes for 5000-plus fifth graders in schools around Central Arkansas. They hold regular meetings and have good attendance. They sent a total of nine students to Alabama's and Texas Wesleyan University's YLC and have a good ROTC/JROTC Award program. This chapter supports both the Boy Scouts of America and Girl Scouts Gold Award Program. They recently elected a new commander and staff and condition of the chapter is improving.

Louisiana: CPT Grevemberg (LG) Chapter | Chapter Condition: Red

- This is an aging Chapter but still active. The Grevemberg Chapter continues to excel with its ROTC/JROTC Awards Program supporting the entire New Orleans area. The outreach programs of BSA Eagle Certificates and its YLC participation are robust. The Chapter also has an active Law and Order and National Security Program. This Chapter joined the LA Heritage Commission to protect military monuments within the state. new enthusiastic Commander was elected recently. However, age and health problems continue to plague the chapter and they have recruited no new members.

Louisiana | LTG Troy H. Middleton (LG) | Chapter Condition: Green

- This is an active chapter with a robust ROTC/JROTC Award Program, BSA/GS Eagle and Gold Award Certificate Program. The Middleton Chapter also has an ongoing Law & Order Program plus it will host its third Youth Leadership Conference this year at the USS Kidd in Baton Rouge. They plan to host 25 students and will also send an honor graduate to Alabama's YLC in support of that program. The LTG Middleton Chapter met its recruiting goals for 2019. The chapter is active in the Wreaths Across America Program and other JROTC ceremonies.

Mississippi: LTG Walker (MED) Chapter | Condition Chapter: Green

- The Gen Walker Chapter is very active. They meet regularly and have good attendance. Their ROTC/JROTC program is robust as well as their Law & Order Program. They sent eleven students to Alabama's YLC in support of that program. This chapter recruited 150% of its Region VII goal for 2019.

Missouri: Greater Kansas City (LG) | Chapter-Condition: Yellow

- Greater Kansas City is an active chapter that meets regularly and has good attendance. They recruited 50% of their Region VII goal. I plan to visit this chapter next year. The chapter is currently experiencing a leadership crisis. They have no Commander and the Vice Commander is unable to fulfill the commander duties due to his civilian job commitments.

Missouri: St Louis (SM) Chapter | Chapter condition: Closed

- The St. Louis Chapter surrendered their charter but made a remarkably charitable donation to the two Region VII Youth Leadership Conferences of \$3053.69 each. These donations were greatly appreciated and we send our heartfelt thanks to the members of this former chapter.

Conclusion

- Region VII is rated condition yellow overall. The region deserves high praise for exceeding its CINC Solicitation goal. However, the region is experiencing problems that appear to be Order-wide. Aging members, health issues and decreasing membership lead the list of common reasons why the MOWW is experiencing decline similar to many Veteran Service Organizations today.
- Companions of Region VII will continue their efforts to support and accomplish the honorable and worthy goals set forth in the MOWW Preamble and those outlined in the 2019 Strategic Plan. Strategic Goal number one (Recruiting) is our priority for this coming year.
- Region VII Chapters lent an admirable measure of support to many veteran and patriotic related activities. To name a few, Joe Foss Classes, flag retirement ceremonies, Companion burials, Memorial Day, Wreaths Across America, Veterans Day, Trail of Honors and Memorial Services.
- I want to thank all the members of the Region VII Staff and Chapter Commanders and their Staff for all their help and assistance this past year.

FOR THE GOOD OF THE ORDER

PATRICK L. WIDNER, LTC, USA (Ret)  
Commander, Region VII

## COMMANDER, REGION VIII | ANNUAL REPORT

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I assumed the duties as Region VIII Commander when Major Williams was elected to be a Vice CINC at the National Convention in Columbus, Georgia. At our Region VIII Convention, I was elected as Region Commander for the upcoming year.

The 2019 Region VIII Convention was held in Dallas at the Omni Park West Hotel, on 6 April. The attendance was excellent with 14 of the 16 chapters sending at least one representative. We were pleased to have CINC LTC John Hollywood join us. In addition, SVCINC LTC Chuck Chamberlin and PCINCs Col. Cliff Way, Cpt. John Hays, and COL Clay LeGrande also attended our convention. We invited Sarah Spivey and her parents to our convention banquet and CINC Hollywood presented her with her check for being First Runner Up in the Phoenician Essay Contest. We also included a Centennial Birthday Cake for dessert after our dinner.

Region VIII was well represented at the convention in Columbus and went home with several awards:

- Chapter Activity Award, Winner for Large Chapters – Dallas Chapter
- Chapter Law & Order Program Award, Winner for Small Chapters – Pinson Memorial Chapter
- Law & Order Exceptional Service Award – Officer John Thomas, sponsored by Pinson Memorial Chapter
- Veterans Affairs Program Award, Winner – North Texas Chapter
- Chapter Patriotic Education Award, 1st Runner Up for Small Chapters – Fort Hood Chapter
- Chapter Patriotic Education Award, Winner for Large Chapters – Dallas Chapter
- ROTC Awards, Supporting 1 -9 ROTC Units, 1st Runner Up – North Texas Chapter
- ROTC Awards, Supporting 30 -83 ROTC Units, 2nd Runner Up – Dallas Chapter
- ROTC Awards, Supporting More Than 83 ROTC Units, 2nd Runner Up – Houston Chapter
- HPM James C. Baird National Scouting Award, Winner – HPM William J. Farmer (Dallas Chapter)
- Boy Scouting of America “Square Knot” Award – HPM William J. Farmer (Dallas Chapter)
- Scouting Program Award, Winner for Large Chapters – Dallas Chapter
- Information and Publicity Award, Small Chapter Winner – Pinson Memorial Chapter
- Information and Publicity Award, Large Chapter Winner – Dallas Chapter
- Newsletter Award, Small Chapter Winner – Pinson Memorial Chapter
- Newsletter Award, Large Chapter Winner – Dallas Chapter
- Recruiting Excellence Award, 1st Runner Up – Victoria Crossroads Chapter

When I visit chapters, I encourage them work toward achievement in at least one of our recognition areas. Once that program is well established, they can select another area and thus build their chapters and increase companion participation.

The companions of Region VIII worked hard to meet our goals. As of the end of April, we achieved 74% of our recruiting goal. Only four of our sixteen chapters failed to recruit at least one new companion. Region VIII achieved 100% of our CINC Solicitation Goal.

Patriotic Education is very strong in Region VIII. The Topeka Chapter conducted a 2-day Youth Leadership Conference in March, during the school spring break week. They served 43 students. The Texas Patriotic Education Foundation provides a central clearinghouse for reservations and financing of the YLCs in Texas and Oklahoma. The Youth Leadership Program is especially strong in Texas where five different sites host a Youth Leadership Conference. There are eleven chapters in Texas—ten sent students to at least one YLC in 2018. Two hundred seventy one students were sponsored to attend YLCs in Region VIII. In addition, the Dallas and Fort Worth Chapters each host a Massing of Colors annually.

Virtually every chapter supports ROTC and JROTC awards programs in their area. Likewise, with regards to Eagle Scout certificates although the Girl Scout Gold Award presentations are problematic, totally dependent on the local council.

Finally, there has been an increase in the number of chapters publishing a monthly newsletter and further many more are now providing a copy to LTC Don Munson. LTC Munson archives the newsletters in the Dropbox he established for that purpose. This provides a handy repository for the region leadership to monitor chapter activities.

I would like to thank CINC LTC Hollywood and SVCINC LTC Chamberlin for their ongoing leadership. The chapter leaders of the region were appreciative of their attendance at our convention along with the positive guidance in their remarks.

FOR THE GOOD OF THE ORDER

DANIEL G. FOUST, COL, USA (Ret)  
Commander, Region VIII

## COMMANDER, REGION XIII | ANNUAL REPORT

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General: Oversight responsibilities include providing the Oversight VCINC for Region XIII field echelon leadership services and carrying out region commander assigned performance duties and the effective operational oversight of three departments canvassing 12 chapter operating in six states, i.e., Wyoming; Utah; Arizona; Colorado; New Mexico, and El Paso, TX.

Duties: Region responsibilities are as delineated in the MOWW Policy Manual, Chapter 5, "Region Leadership & Team Building."

Report Summary:

- Overall region field performance as it relates to supporting the five Strategic Goals was "fair" with between 50-33% of chapters achieving their goals for Operating Year 2019 (1 Jul 18-30 Jun 19). Only three of 12 chapters achieved their designated seasonal SG-1 "4% growth membership recruitment" objectives, leaving the remaining 9 chapters either falling short or not even addressing SG-1 challenges.
- Only five of 12 chapters achieved their SG-2 "outreach" goals, leaving the remaining seven chapters not achieving or not addressing those goals. Only four of 12 chapters achieved their desired SG-3 MOWW "brand visibility" objectives, with the remaining eight chapters either not reaching their desired goals or not attempting to address associated challenges. Only three of 12 chapters attempted and achieved their SG-4 leadership training & development" objectives, with the remaining nine chapters either falling short or not attempting to address associated challenges. Only four of 12 chapters achieved their stated SG-5 "recognition" objectives with only one chapter attempting to address this goal area but falling short of their objectives and the remaining seven chapters not even trying to address this goal area.

Region XIII Challenges: Of the three departments, only the Department of Arizona operated using an effective and fruitful traditional "Region-Department-Chapter" operational model, with the remaining two departments using less effective oversight processes.

- The Department of the Rio Grande maintains a very loose oversight over its five chapters, leaving them to work through their own challenges with little follow-up efforts. The two chapters in Colorado have opted to work independently of any Department of the Rocky Mountains oversight structure, mainly due to not being able to fill the vacant department commander, vice commander, adjutant and treasurer positions.
- Consequently, overall region operational oversight only functions at one-third capacity, with most of the productivity centered in the state of Arizona, followed by the two independent Colorado chapters and the remaining five New Mexico chapters being plague by one chapter requesting closure and two others raising operational "red flags" in the central and northern part of the state (Albuquerque and Santa Fe).
- The one chapter in El Paso, TX, continues to age out but has taken positive steps to recruit new members this season and try to fill its chapter ranks with younger Companions. They are working with the IRS to reinstate their expired IRS EIN status by planning to request a chapter name change to help reset with the IRS.

Leadership Limitations:

- The Region XIII leadership, while fully aware of all the issues afflicting its 12 chapters, has made little progress in convincing its troubled chapters in accepting and adopting workable solutions to aid in their chapter and department operational recovery. Regardless, region leadership continues to offer solutions to help encourage, stimulate and help train leadership to overcome

their primary challenges. Detractors to overcoming current limitations are predominantly centered on current leadership, which is unable to effectively persuade, influence and to inspire others to assume greater leadership roles and responsibilities within their organizations.

- The greatest obstacle to the previous statement is leadership not “walking the talk” as they attempt to reach out to identify potential recruitment opportunities and in failing to curb the exodus of current membership within its ranks. Other noticeable limitations include the lack of leadership enthusiasm for the MOWW mission at large, exemplified by not meeting or effectively executing critical operational and basic managerial practices. The most significant is the unwillingness to create and field an executable Chapter Action Plan – which requires purposeful forethought in anticipating challenges and deriving obtainable goals while factoring in organizational constraints while having an optimistic view of things.

Corrective Action:

- Region leadership continues to monitor and work with under-performing if not stagnant chapters throughout its three departments. Successes in rectifying some chapter challenges center around a hub and spoke operational arrangement whereby the augmentation of an online collaborative platform that can effectively address weak intra region and inter-department communications, networking, outreach and collaboration efforts among the region’s chapters.
- For example, since the creation and implementation of the current Department of Arizona website ([www.mowwscv.com](http://www.mowwscv.com)) two years ago and the addition this season of a robust online Region XIII and department Facebook page ([www.Facebook.com/mowwscv/](http://www.Facebook.com/mowwscv/)), chapter and individual Companion communication, outreach, networking and collaboration efforts between the five Arizona chapters significantly increased for the better—even to the point of our starting to see more enthusiastic Companions willing to assume greater leadership challenges in the Department of Arizona.
- Given these positive results in Arizona, region leadership has invited other Region XIII chapters from its two other departments to consider being a part of this effort. However, there is still some hesitation among those chapters and their Companions in joining an expanded current Department of Arizona website and being part of a Region XIII hub and spike arrangement.

Regardless, efforts will continue in the coming Operational Year to persuade more companions to give collaboration and coordination a try – as we built upon our team-building operational model.

FOR THE GOOD OF THE ORDER

MARLON RUIZ, Lt Col, USAF (Ret)  
Commander, Region XIII

## COMMANDER, REGION XIV | ANNUAL REPORT

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The Region continued to implement our long-term Region Action Plan built around the Order's Strategic Goals. The results for this year show that the region has improved greatly over the last two years as we work towards moving our Order forward into the next one hundred years:

1. **Focus on what I term "RERs," which stands for Recruitment, Engagement, and Retention (SG-1).** This includes not only recruiting new members, but having those members engaging in chapter activities and Companions engaging with other Companions to encourage Companion involvement. We also need to retain our members, especially those who are not Perpetual Members.

The region has made significant progress in the recruiting of new members; I am proud to report that this year we have met the SG-1 Goal of a 4% growth from the OY 2017 baseline; however, we still have a long way to go as we have 33% of our chapters have not recruited new members for Operating Year. We continue to aggressively assist all of the region's chapters in this area.

One area we are excited about is the current initiative to re-establish a chapter in the state of Alaska. Through the extraordinary efforts of Lt Col Craig Valentine (Puget Sound Chapter) who resides in Alaska and our Department of the Pacific Northwest Commander Major Keith Warren, we are bringing together all Companions who reside in Alaska for initial meetings and begin the process of establishing an initial Cadre. The initiative is in its infant stages yet is a high priority for the Region to complete during the 2019-2020 year.

2. **Focus on Community Outreach (SG-2).** This is what MOWW Companions do in support of the underlying motto "It Is Nobler To Serve Than To Be Served." This focus area also overlaps SG-1 as we give Chapters and Companions focus on the overall MOWW mission. I see our Chapters' Community Outreach as a MOWW Buffet: What's on your plate? One size doesn't fit all, but what is on a Chapter's specific plate impacts Chapter productivity and RERs. Our Region continues to do well in this area: here are some of the many highlights that occurred throughout the year:

**Youth Leadership Conferences and Education Seminars.** Three outstanding five-day Conferences in the Seattle – Tacoma Area (Washington), Thousand Oaks (California), and San Diego (California), attended by nearly 200 high school students, were conducted last summer. All three Conferences were supported by each and every Region Chapter located in California, Nevada, and Washington. Additionally, two inaugural one-day seminars attended by nearly 50 high school students were conducted by the Bradley-Hanson (186) and Woolsey (113) Chapters. For the coming year, the same aforementioned Conferences will be conducted this summer as well, and there is an initiative throughout the Region to triple the number of one-day seminars to be held during the coming year.

Our CINC, LTC John Hollywood, presented this year's Phoenician Award Scholarship to Logan Wilson, a NJROTC student at Mar Vista High School, who was selected as not only the top student of the 2018 San Diego Youth Leadership Conference but also as the National Phoenician Award recipient. Logan was sponsored by the BG Holland Chapter (103).

Conejo Valley Chapter (195). Commander: Col Jerry Knotts. Two Red, White, and Blue Balls were conducted at the Ronald Reagan Presidential Library. Each of these formal affairs were well attended by over 125 individuals each and is an annual capstone event within the Department of Central California and Nevada. A November event was also sponsored honoring those who served in World War One to include re-enactors and a historical perspective in celebration of the Order's centennial year.

San Diego Chapter (100). Commander: CDR George Parsons. The Chapter sponsored last October's annual Massing of the Colors Celebration in Balboa Park (San Diego), consisting of JROTC, Boy and Girl Scouts, members of the Armed Forces, law-enforcement agencies, and other civic groups: the event included an expanded number of entries to include nearly 60 individual groups. This event continues to grow in scope and is the premier MOWW event of its kind conducted in California.

Gen Vandenberg Chapter (213). Commander: LTC Louis Stout. A second annual World War II Veterans Luncheon was held in March. The event was highly publicized and well attended as ten WWII Veterans were honored. This annual event is a capstone event for the Chapter and supported the Order's Centennial Celebration.

Gaylord-Dillingham Memorial Chapter (115). Commander: LTC Jeff Tom. The Hawaii World War One Centennial Task Force, of which Department of Hawaii Commander COL Arthur Tulak has spearheaded, hosted an academic symposium marking the end of the Centennial Commemoration period. The symposium itself was held at the Hawaii Pacific University Campus, featuring speakers with presentations focused on the final military actions of 1918, such as the Siberian Intervention 1918-1922, as well as the major activities associated with the Paris Peace Conference. The presentations also included the war's influence on the creation of various Veterans Service Organizations including MOWW.

- 3. Market the MOWW Brand (SG-3).** We need to not only take a Chapter approach but a Region approach as well. In short, my perception is that the public and other military veterans generally don't know who we are and what we do. We have started to aggressively address this issue at the Region level and are utilizing the upcoming 2019 Centennial National Convention to continue the process through publicity at Chapter-level functions.

**Puget Sound Chapter (120).** Commander: Lt Col Dick Muri. The Chapter is fully engaged in the use of social media and is leading the way throughout the Region. They have built a significant Facebook presence that has successfully marketed the Chapter and unquestionably impacted the Chapter's continued increase of new members with 16 Companions joining the Chapter this year alone. Puget Sound is the social media benchmark in the Region and will serve as a training baseline in 2019-2020 for other Region Chapters.

- 4. Promoting and Executing the 2019 Centennial National Convention (SG-3).** The G/A Omar Bradley – COL Thaxton Hanson Chapter (186) is hosting the Convention; however, it is truly a collective "California Effort". Working in conjunction with the CINC and the Chief-of-Staff, the efforts by nearly 30 Companions state-wide in the planning has been inspiring and the Chapter is well positioned to host what the Region believes will be an outstanding Convention.
- 5. Increase Department Commander Engagement and Initiate Department Realignment (SG-4).** I believe strongly in the concept of "Centralized Control and Decentralized Execution." Department Commanders along with Region staff are providing Leadership Training and Development for our Chapters, assisting Chapters in defining what is on their "MOWW Buffet Plate." A Department realignment was implemented to further streamline a more effective chain-of-command for our Chapters and provide a more efficient structure of oversight and Chapter assistance.

It was discussed and agree-upon at this year's Region Convention to implement an aggressive review of Companions not affiliated with Chapters and provide them "A Chapter Home" in an effort to engage Companions in Chapter activities and Community Outreach Functions throughout the Region: this will require a more active Department Commander role in the implementation of the initiative. A major topic of further

discussion planned for our upcoming Region Conference (to be held at the 2019 Centennial National Convention), this initiative also supports the Order's first Strategic Goal.

- 6. Give the Chapters Tools To Succeed (SG-5).** To date communication between Commanders and me (and my staff) has been open and productive. A key part of our approach has been the extraordinary efforts of GSO-Elect CDR Ted Parsons who was assigned by oversight VCINC BG Frederick Lopez to assist me and my staff where needed. Ted actively engaged our Chapters to assist in the completion of Chapter Action Plans (CAPs), Recruiting Action Plans (RAPs), and the establishment of long-term Chapter Goals. Also, he aggressively worked one-on-one with Region Chapters identified as "Chapters-In-Crisis" or which can become such Chapters over the next couple of years. CDR Parsons not only provided a wide range of tools that Chapters can utilize, but he also outlined individual "get-well plans" with Chapter Commanders thus helping them develop their roadmaps to success (implementation of CAPs and RAPs). We have a long way to go but we are unquestionably going in the right direction.

Monterey Bay Chapter (127): Commander: LCDR "Arly" La Mica. The effort to revitalize this Chapter is progressing positively. The Commander is aggressively working to not only establish monthly meetings on a regular basis but to engage with other Veterans Service Organizations in the surrounding area to include the possibility of holding joint lunch meetings with them. A plan is also in place to identify and pursue additional sources of potential members. The Chapter voted for a name change which is in the final changes of the EXCOM-approval-process and once completed will result in an IRS re-filing and the reinstatement of the Chapter's tax-exempt status. Our Region Staff, as well as the Department of Northern California Commander CW4 Patrick Clark, have worked hard to provide the assistance the Chapter needs to succeed, and every indication is that we are achieving a high level of success.

- 7. Increase Community, Chapter, and Companion Recognition (SG-5).** This is an area where the Region continues to shine. All Chapters are aggressively engaged in recognizing the Community and Chapter Companions. There has also been an aggressive effort at the Region level to recognize Companions at this year's 2019 Centennial National Convention through appropriate National Citations.

**Final Thoughts.** All-in-all, I am pleased with the progress we have made within the Region. Having said that, we continue to work hard as we have many challenges we are striving to overcome. I am proud of each and every one of our Region Companions: they are enthusiastic, positive, and want to make a difference in their community and throughout the Order. They are committed to the MOWW mission and have been a joy to work with.

In short, Region Companions are truly emulating our Order's motto that "It Is Nobler To Serve Than To Be Served."

FOR THE GOOD OF THE ORDER

DAVID J. WORLEY, Lt Col, USAF (Ret)  
Commander, Region XIV

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## CHAPTER ACTIVITIES & AWARDS COMMITTEE | ANNUAL REPORT

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We are experiencing another fantastic year of chapter activity. Reading chapter newsletters remains an important source for determining who is doing what and what is working well and what is not working so well. Having hosted past CINCs Gary Engen and David Titus onboard the USS Yorktown I always enjoy seeing and reading what the Augusta Chapter is doing. The Companion chapter newsletter is full of interesting and worthwhile reading. Two names continually stand out: SGM Mike Culbertson and Colleen Culbertson. If something is happening, you know they're involved. One thing jumped out at me about the Chapter's activities. For those of us who spent time in and around Vietnam, the Chapter's Vietnam Memorial Initiative due to be unveiled in March and supported by twenty (20) companions brought a special meaning: "Welcome Home!"

The Greater Boston Chapter printed a "Remembrance and Appreciation" article for CDR Robert L. Gillen, USN (Ret). The article followed Bob's last report to the Chapter. A perennial organizer of portions of the annual Bunker Hill Day commemoration, Bob participated in the organization of the parade, led its military section and had been on the reviewing stand. Bob passed away on 6 July. A chapter that officially recognizes the support given by their members is truly supportive of the precepts of our Preamble.

Although chapter newsletters are on the MOWW website, "Companions Only," "Chapter Newsletters," I thought it would be a good idea to share some thoughts by BGen Frederick Lopez, COL Woolsey Chapter. In "Honoring Our Veterans," he wrote:

It's difficult to imagine what the United States would be like if we did not have in our midst those who were willing to train and fight to protect our freedoms. Suffice to say, if they had not answered their nation's call, this world would be a very different place, and not for the better. In so many ways, the life we live today has been shaped by our veterans. Since that time, the technology of warfare has become far more complex and sophisticated yet our most basic military asset has not changed at all. It is the character, the daring, and the resourcefulness of those who do the training and fighting. No matter how complicated war might be, it always comes down to the ones who fly the planes, man the ships, drive the tanks and trucks and carry the rifles.

I just wish we could get wider distribution for these words. Thanks for your service.

The Dallas Chapter has been working the room. At their March banquet, Dallas Companion Bill Farmer awarded 200 Eagle Scout citations. Not overlooking the Dallas' Finest officers in blue, Past Chapter Commander Emeritus Paul Brown presented Senior Corporal Paul Farr with an Outstanding Service Citation. Dallas remains an avid supporter of youth leadership programs and yearly seeks support for eighty (80) students from throughout North Texas. Interviews are time consuming, but the best and the brightest reap the rewards of attending a superior venue. Looking for an interesting topic for your next meeting? Dallas asked Lori Stevens, a service dog trainer who trains the trainers. She found a treasure trove of willing and able trainers among the state's prison population. Lori brought her favorite trainee, "Hardcore," a black Labrador Retriever, to demonstrate the awesome capabilities of her canine cohorts.

Ever wonder what the JROTC Program means to the students who participate? The Fort Knox Chapter invited cadets to share their thoughts during their March meeting. Three cadets took center stage. First, they recognized their instructors for setting the example for them to follow. Each of the cadets had high praise for the program and how it has improved them as contributing members of society. They pointed out that their experience improved their self-confidence, leadership potential, public speaking, volunteerism, social skills and that they were more prepared for the future. In all cases the cadets felt that their academics improved because they were more attentive and disciplined.

FOR THE GOOD OF THE ORDER

FREDERICK T. MASSEY, CAPT, USN (Ret)  
Chair, MOWW Chapter Activities Committee

## CONSTITUTION & BYLAWS COMMITTEE | ANNUAL REPORT

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The proposed amendments to the MOWW Constitution and Bylaws are enclosed. The Committee recommends their adoption and presents them for consideration by, and the vote of, the delegates to the 2019 MOWW Convention.

FOR THE GOOD OF THE ORDER

PCINC GARY O. ENGEN, LTC, USA (Ret)  
Chair, MOWW Constitution & Bylaws Committee

Enclosure:  
Constitution & Bylaws Committee-Recommended Amendments

**1. MOWW Constitution. Membership. Submitted by TG LTC George J. L. Walker, USA (Ret).**

- a. Current Language: “Hereditary Membership. Hereditary Membership is open to citizens of the United States of America who are of good moral character and repute, and who are:” [REF: MOWW Constitution, Article II, Section 1, Para D]
- b. Proposed Language: “Hereditary Membership. Hereditary Membership is open to citizens of the United States of America who are at least eighteen (18) years of age, of good moral character and repute, and who are:” [*Note: Committee adjusted the age from the proposed age of 16 to the age of 18 to reflect the age of consent*]
- c. Rationale: No one should be enrolled in any organization without their informed knowledge and consent. Yet in the past, there has been no age restriction as a qualification for hereditary membership in the Order. As a result, we now have a number of Hereditary Perpetual Members who, at the time their sponsors enrolled them in the Order, were too young to know what they were getting into. (Indeed, we know of two who were still in diapers.) They have never attended a meeting or otherwise participated in MOWW and most have not served in the Armed Forces. These companions serve, and have served, no purpose in the Order other than to boost the Perpetual Member Dividends of their respective chapters. Beyond that, they are simply names on a roster. Furthermore, once their sponsors have passed away, it is virtually impossible to locate these individuals.

In addition, our tax-exempt status under paragraph 501(c)(19) of the IRS Code depends on our maintaining at least 75% veteran membership. If we continue to admit children who have no idea what the Order is about as hereditary members, then non-veterans might soon exceed 25% of our membership and our tax-exempt status might become jeopardized.

We can do nothing about those hereditary companions who were enrolled without their knowledge and consent in the past. (Most are now adults and they can remain in the Order or resign, as they wish.) But from now on, we should restrict membership to those who are old enough to join of their own free will.

By age 16, however, young people are usually enrolled in high school and capable of making an informed decision as to whether they wish to join MOWW. Most 16-year olds are thinking about the future and their role in it. Those who take an interest in MOWW are usually also interested in student government, JROTC, scouting, and other forms of youth leadership, as well as history and genealogy. There are several ways that such young people can contribute, such as perhaps writing articles for a chapter newsletter, assisting at recruiting venues like Retiree Appreciation Days, and even assisting with the operation of Regional and National Conventions, should their chapter be fortunate enough to be chosen to sponsor one. These are the types of people we want and need in our Order.

**2. MOWW Constitution. General Staff Officers. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “General Staff Officer Members-at-Large (appointed and elected).” [REF: MOWW Constitution, Article V, Section 1, Paragraph R]
- b. Proposed Language: “General Staff Officer Members-at-Large (appointed).”
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINCs, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

### **3. MOWW Constitution. Selecting National Officers. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “General Staff Officer Members-at-Large (five (5) of the ten (10) members).” [REF: MOWW Constitution, Article V, Section 2, Paragraph A, Sub-Paragraph 9).]
- b. Proposed Language: “General Staff Officers (Appointed).”
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINCs, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

### **4. MOWW Constitution. CINC Appointments. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “The Commander-In-Chief will appoint five (5) of the ten (10) General Staff Members at Large. [REF: MOWW Constitution, Article V, Section 2, Paragraph B.]
- b. Proposed Language: “The Commander-In-Chief and Senior Vice-Commander will appoint up to ten (10) General Staff Officers at Large.”
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued.

GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINCs, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

**5. MOWW Bylaws. Granting, Revoking or Surrendering Chapter Charters. Submitted by Trustee CDR Robert F. Hartman III, USN (Ret)**

- a. Current Language: “A region, department or chapter charter may be granted, revoked or surrendered with the consent of the General Staff, provided MOWW Policy Manual provisions for the same are followed.” [REF: MOWW Bylaws, Article III, Section 1]
- b. Proposed Language: “A region, department or chapter charter may be granted, revoked or surrendered with the consent of the Executive Committee of the General Staff (EXCOM), i.e., the Board of Directors of MOWW, Inc., a nonprofit organization, provided MOWW Policy Manual provisions for the same are followed.”
- c. Rationale: All decisions with regard to the granting, revoking or surrendering chapter charters should be made by the EXCOM, which is the governing body of MOWW, Inc when the General Staff at Convention are not in session.

**6. MOWW Bylaws. Charter Language. Submitted by Trustee CDR Robert F. Hartman III, USN (Ret)**

- a. Current Language: “The text of a region, department or chapter charter shall be as determined by the General Staff.” [REF: MOWW Bylaws, Article III, Section 5]
- b. Proposed Language: “The text of a region, department or chapter charter shall be as determined by the EXCOM.”
- c. Rationale: All decisions with regard to the granting, revoking, surrendering or merging charters should be informed by the MOWW Constitution, Bylaws and Policy Manual, and made by the EXCOM.

**7. MOWW Bylaws. Approving New Chapters. Submitted by Trustee CDR Robert F. Hartman III, USN (Ret)**

- a. Current Language: None.
- b. Proposed Language (ADDED: MOWW Bylaws, Article III, Section 8):  
“New chapters must be approved by the EXCOM. To receive such approval, the applicants, e.g., a cadre wishing to transition to chapter status or any other group of Companions wishing to form a new chapter, must demonstrate that they have established itself or themselves as a “viable” chapter to the satisfaction of the EXCOM. Viability may be established by taking such actions to include, but not limited to, the following steps:
  - 1) Electing officers and receiving commander and treasurer training;
  - 2) Applying for and receiving a federal Tax Identification Number (TIN)/ Employee Identification Number (EIN);

- 3) Filing any and all federal and other tax returns that may be required by law;
  - 4) Establishing a regular meeting schedule;
  - 5) Developing a Chapter Action Plan (CAP) to begin to achieve scalable, capability - based outcomes derived from the MOWW Strategic Plan, to include, necessarily, a recruiting plan; and
  - 6) Reporting results as required by MOWW policy.”
- c. Rationale: For the Order to continue its missions to provide patriotic support to the youth of this country and to be effective in its other outreach efforts, it must continue to exist for its next 100 years. Viable chapters, dedicated to fulfilling the strategic goals of the Order as set out in the MOWW Strategic Plan, are essential to this effort. Chapters that never meet, or meet once or twice a year for lunch, make little or no attempts to recruit new Companions, do little or no outreach, cannot be considered as viable chapters.

**8. MOWW Bylaws. Temporary Waiver of Annual Dues During Overseas Service. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “Temporary Waiver of Annual Dues during Overseas Service. Annual dues-paying Companions whose return address is indicated as APO or FPO will be forwarded a notice commending them for their service overseas in serving the United States and will be advised that they are exempt from national and chapter dues until they return to the Continental United States (CONUS). When the address of the Companion changes to one in CONUS, Headquarters will advise the Companion that the exception of dues has expired and annual dues are now required to be paid. If they fail to pay their annual dues, the procedures to collect late dues will begin.” [REF: MOWW Bylaws, Article I, Section 9.]
- b. Proposed Language: None; delete Section 9).
- c. Rationale: MOWW neither actively tracks Companions assigned overseas to AA, AE or AP mailing addresses nor does it track Companions to move to different locations to have them reaffiliate with a chapter nearest the new home. In short, there is no gaining sponsor program à la the US military. Moreover, MOWW doesn’t know or track overseas assignment start dates, durations and/or ending dates. Hence, this distinction has never been used. Consequently, this is neither a managed nor a needed distinction and so can be deleted.

**9. MOWW Bylaws. IRS Tax Filing Procedures and HQ MOWW Certification. Submitted by TG LTC George J. L. Walker, USA (Ret).**

- a. Current Language [REF: MOWW Bylaws, Article I, Section 10].

“A. The Military Order of the World Wars (i.e., the “Parent Organization”) and all chapters (AKA “sub-elements”) shall have an Employer Identification Number (EIN). Other MOWW sub-elements, e.g., Regions, may also have an EIN.

- 1) Each “sub-element” (in IRS parlance) of The Military Order (the ‘parent organization”) with an EIN or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19).
- 2) All chapters and other sub-element having an EIN shall successfully file annually with the IRS using online Form 990-N (e-Postcard), or using other IRS Forms, as appropriate. If e-Postcards are used, sub-elements must email a copy of the IRS email saying the IRS sub-element successfully filed to the MOWW Treasurer General NLT 60 days after the end of their respective tax year.
- 3) All chapters and each sub-element with an EIN shall annually submit a MOWW Form 9 (“IRS Reporting Certification”) to the MOWW Treasurer General in accordance with MOWW Policy NLT 30 September of the current year.
- 4) In certain circumstances, e.g., severe medical illnesses, death, or resignation or transfer of the chapter commander and treasurer, the Treasurer General may consider an extension request submitted in writing. The Treasurer General may approve or disapprove such requests on a case-by-case basis.

B. MOWW will not send funds to any chapter until receiving proof the subordinate organization successfully filed with the IRS and annually certified with the MOWW Treasurer General per paragraph A above.

- 1) Any subordinate organization’s failure to successfully file annually before 60 days after the end of any just-concluded tax year and to certify NLT 30 September will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year. Payments shall not be made after the last day of the MOWW Fiscal Year in which the payment was due.
- 2) The sub-element’s tax year will be the MOWW tax year unless the MOWW Treasurer General is otherwise notified in writing by the respective sub-element.
- 3) The MOWW Trustees shall deposit non-distributed funds into the MOWW Endowment Fund.

b. Proposed Language: Change the MOWW Bylaws, Article I, Section 10, to read:

“A. The Military Order of the World Wars (i.e., the “Parent Organization”) and each (sub-element) chapter shall have an Employer Identification Number (EIN). Other MOWW sub-elements, (Regions, Departments, etc.) that have bank accounts shall also have EINs.

- 1) Each “sub-element” (in IRS parlance) of The Military Order (the ‘parent organization”) with an EIN or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19).

- 2) In accordance with Federal Law (26 U.S.C. §6033), all chapters and other sub-elements having an EIN shall successfully file annually with the IRS using online Form 990-N (e-Postcard) or other IRS 990-Series Forms, as appropriate. If e-Postcards are used, sub-elements must email a copy of the IRS receipt saying that their filing was “Accepted” by IRS to the MOWW Treasurer General NLT 60 days after the end of their respective tax year. [Note: Sub-elements that are required to file 990-Series tax forms other than 990-N (e.g., Form 990-EZ) will get additional time to file due to their complexity. These sub-elements must indicate successful filing by mailing a copy of their filing to the MOWW Treasurer General.]
  - 3) Chapter Commanders are responsible for insuring that their chapters file their tax returns accurately and in a timely manner. Chapter commanders may delegate this task (but not the responsibility) to other chapter officers (e.g., the Chapter Treasurer).
  - 4) In certain circumstances, e.g., severe and prolonged medical illness, death, resignation or transfer of the chapter commander and treasurer, or prolonged disruption of the infrastructure due to natural causes (hurricane, flooding, etc.), the effected sub-element may submit a request in writing thru the Chain of Command to the MOWW Commander in Chief (copy: Chief of Staff) for extension of time to file and stating the reason(s) therefore. The Commander in Chief may approve or disapprove such requests on a case-by-case basis, based in part on the recommendations of subordinate commanders. If the request is approved, the CINC shall so notify the Treasurer General.
- B. MOWW will not send PM Dividend or other funds to any chapter until receiving proof that the subordinate organization successfully filed with the IRS and certified with the MOWW Treasurer General per paragraph A above. [Note: Sub-elements other than Chapters do not receive PM Dividends.]
- 1) The sub-element’s fiscal (tax) year will be as set for that sub-element by IRS. [Per IRS Publication 538, a new sub-element establishes its tax year when it files its first tax return.] Sub-elements may change their fiscal years by following appropriate IRS procedures therefor and then notifying the Treasurer General in writing of the change.
  - 2) Any sub-element’s failure to successfully file annually with IRS and certify with the Treasurer General before 60 days following the end of the sub-element’s just-concluded fiscal year will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year. Payments shall not be made after the last day of the MOWW Fiscal Year in which the payment was due.
  - 3) The MOWW Trustees shall deposit non-distributed funds into the MOWW Endowment Fund.”
- c. Rationale: Over the years since Section 10 of the MOWW Bylaws was first written, IRS has changed its procedures many times, and MOWW’s understanding of those procedures has improved. This amendment separates the requirement for tax filing from the procedures for so doing; with the requirement remaining in the Bylaws and the

procedures for so doing relegated to IRS publications and the MOWW Policy & Procedures Manual.

The Military Order of the World Wars (MOWW) is recognized by the Internal Revenue Service (IRS) as a tax-exempt group veteran service organization under paragraph 501(c)(19) of the Internal Revenue Code. The designation as a “group” means that all MOWW sub-elements (chapters, etc.) share in the group’s tax-exempt status. It also means that any sub-element that consistently fails to meet IRS requirements for membership in the group (tax filings, etc.) will be removed from the group (by IRS) and will thus lose its tax-exempt status.

This amendment also removes the requirement for MOWW Form 9, which in its present form has no use.

**10. MOWW Bylaws. MOWW Funds. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “The Perpetual and Memorial funds ... distribution of *The Officer Review*<sup>®</sup> magazine,” i.e., Section 10, which lists the current investment funds of MOWW, Inc., in its entirety. [REF: MOWW Bylaws, Article I, Section 11.]
- b. Proposed Language: “The Order shall have an investment strategy, which is a set of rules, behaviors or procedures, designed to guide an investor’s selection of an investment portfolio. In addition, the Order shall have an investment policy statement setting forth the policies and procedures that shall guide the MOWW, Inc., Board of Trustees (BOT) in managing, supervising and monitoring the management of the investment funds of MOWW, Inc. The risk parameters and related return objectives set forth in this statement shall form the basis for the Order’s investment strategy. The Order’s investment portfolio shall be managed in accordance with high standards of fiduciary duty and in compliance with applicable laws and regulations. Standards for risk, return, asset allocation, diversification and liquidity shall be determined from a strategic perspective and measured over successive market cycles.”
- c. Rationale: In finance, an investment strategy is a set of rules, behaviors or procedures, designed to guide an investor’s selection of an investment portfolio. Individuals have different profit objectives, and their individual skills make different tactics and strategies appropriate. Some choices involve a trade-off between risk and return. Most investors fall somewhere in between, accepting some risk for the expectation of higher returns. Generally, MOWW follows a conservative approach focused on annual income generation. However, the Order has no written investment strategy. In addition, it has no supporting investment policies, which describe the processes to be used by the financial advisor or other fiduciaries in making investment decisions.
  - 1) The Executive Committee of the General Staff (EXCOM, i.e., the Board of Directors of MOWW, Inc., a nonprofit organization, has a fiduciary responsibility to protect the assets of the nonprofit. A sound approach to investing assets by defining the nonprofit’s objectives for investing, identifying the nonprofit’s risk tolerance, and adopting an investment strategy and supporting policies. There are three potentially competing interests for any funds that a nonprofit invests: (1) protecting the value of the initial invested assets; (2) growing those assets to increase their value; and (3)

maintaining access to the assets, in the event the nonprofit needs to tap into the investments for cash flow needs.

- 2) For MOWW, Inc., this involves pursuing a conservative investment strategy to generate income for the Order but that also requires some agility in the way investment assets are managed accounting-wise. Consequently, this proposed amendment replaces the list of funds, which specific funds have evolved over the decades with, for the first time, a Bylaws statement requiring an investment strategy and supporting policies (see proposed language above).

**11. MOWW Bylaws. Financial Definitions. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “Article II, Financial Definitions,” in its entirety, i.e., definitions for “Corpus,” “Earnings,” “Principal,” “Surplus Funds” and “Net Assets.” [REF: MOWW Bylaws, Article II.]
- b. Proposed Language: None; delete Article II in its entirety and renumber remaining Articles accordingly.
- c. Rationale: The definitions represent only the smallest fraction of those applicable to the investment management while generally ignoring financial management. In addition, they are not current or sufficient in many respects. It is better to use modern definitions prevalent in the fields of investment and fiduciary management, but due to the exhaustive number of such terms and the fact that listing even some of them in the Bylaws would be insufficient to purpose and would add no value to the activities and processes involved, such definitions should not be listed in the MOWW Bylaws.

**12. MOWW Bylaws. Duties of Officers. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: “If the CINC is replaced by the SVCINC, a VCINC will be selected by the General Staff to fill the SVCINC position and the vacant VCINC position will be filled by one of the five (5) At-Large (i.e., elected) General Staff Officers, as determined by the General Staff.” [REF: MOWW Bylaws, Article V, Section 1, Para B-3]
- b. Proposed Language.
  - 1) Replace Article V, Section 1 (B-3) with: “If the CINC is replaced by the SVCINC, a VCINC will be selected by the General Staff to fill the SVCINC position and the vacant VCINC position will be filled by one of the appointed General Staff Officers, as determined by the General Staff.
  - 2) Replace Article V, Section 1, Para I., with: “General Staff Officers-at-Large: Up to ten appointed GSOs will perform such duties as directed by the CINC/SVCINC. The Chief of Staff shall be kept informed of the activities of these General Staff Officers and provide such assistance as may be feasible to assist them in carrying out their duties.”

- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. . GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINC, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

**13. MOWW Bylaws. Committees and Councils. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).**

- a. Current Language: Provided immediately below. [REF: MOWW Bylaws, Article VII, Section 1.]

“Except for the Executive Committee of the General Staff (EXCOM), the following committees shall serve as Standing Committees of the General Staff and of the National Convention:

- A. Boy and Girl Scouts Committee
- B. Chapter Activities and Awards Committee
- C. Constitution and Bylaws Committee
- D. Education & Training Committee
- E. Ethics Committee
- F. Finance Committee [ADDED, 2018 MOWW Convention]
- G. Historical and Archives Committee
- H. Homeland Security Committee
- I. Honors and Protocol Committee
- J. Information & Publicity Committee
- K. Law and Order Committee
- L. Legislative and Resolutions Committee
- M. Magazine Committee
- N. Membership Committee
- O. Memorials Committee
- P. MOWW-Pershing Rifles Group Committee
- Q. National Convention & Seminars Committee
- R. National Security Committee
- S. Nominating Committee
- T. Patriotic Education Committee
- U. Strategic Planning Committee
- V. ROTC Committee
- W. Veterans Affairs

- b. Proposed Language:

- 1) Rename Paragraph A from “Boy and Girl Scouts Committee” to “Scouting Committee.”
- 2) Delete Paragraph B, “Chapter Activities and Awards Committee.”

- 3) Delete Paragraph G, “Historical and Archives Committee.”
- 4) Delete Paragraph I, “Honors and Protocol Committee.”

c. Rationale:

- 1) Renaming the “Boy and Girl Scouts Committee” to the “Scouting Committee” streamlines the committee title and accommodates the fact that boys and girls may be part of what is now known as “Scouts BSA.” Specifically, on October 11, 2017, the Boy Scouts of America announced that girls would be welcomed into Cub Scouts beginning in fall of 2018, with an early adopter program beginning on January 15, 2018 in councils that wish to participate early. The announcement included the statement that girls in Cub Scouting will simply be called “Cub Scouts” but that a name would need to be given to the new Boy Scout equivalent program for girls that will launch in February 2019; the name will be “Scouts BSA”
- 2) Deleting the “Chapter Activities and Awards Committee,” which currently selects chapters for MOWW’s GAS Pershing Award (formerly, the Chapter Activity Award), in favor of a standing GAS Pershing Award Working Group (SVCINC Chair, four VCINCs as members) that would annually select this award’s recipients, an arrangement to be outlined in the MOWW Policy Manual vs. the MOWW Bylaws. The SVCINC/VCINCs hold strategic leaders positions, and so are in the best position to determine the degree to which chapters best achieved MOWW’s Strategic Goals, which is the thrust of the award.
- 3) Delete Paragraph G, “Historical and Archives Committee.” This committee has not met or functioned for years. For example, it renders no annual report, instead referring the reader to the Historian General’s annual report. This proposed amendment is supported by the Historian General.
- 4) Delete Paragraph I, “Honors and Protocol Committee.” This committee, which ostensibly focuses on the annual MOWW Convention, has not functioned in over a decade. Instead, this function is performed by the Order’s Chief of Staff (who determines the annual MOWW Convention agenda as approved by the CINC), as supported by the national headquarters staff and the convention’s host chapter. Thus, there is no need for a standing committee.

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## EDUCATION & TRAINING COMMITTEE | ANNUAL REPORT

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The Education & Training Program directly supports achieving MOWW Strategic Goal 4 (SG-4), “Enhance leadership training and development.” Compliance with this program is a command responsibility and equips and informs Companions so they may be more successful in their formal and informal leadership and followership roles. The Education & Training Committee annually reaches out to chapters to aid them in developing and executing their Chapter Action Plan (CAP). The committee is developing an exportable “Chapter Commander & Staff Course” among other courses.

Initially, the focus of the Education & Training Committee was to develop a leadership and staff training syllabus to be used to develop courses for the same that could be used during region conferences and MOWW Conventions, and by chapters to give leaders and staff officers throughout the chain of command the information and skills needed to assist the Order’s leaders in the leadership and management arenas as they lead Companions in achieving Strategic Goals and chapter objectives,.

To publicize that effort, the committee was asked to write several articles for *The Officer Review* outlining the committee’s goals, objectives, methodology and desired outcomes. The initial article that was written outlined the committee’s basic roles and responsibilities. Shortly thereafter, though, the committee focused on reviewing the MOWW Form 19, “Chapter Commander Checklist.” Initially the idea was to use it to help develop a draft course syllabus, which it did. The committee also revised a “Suggested List of Staff Duties and Responsibilities” that also included a list of possible chapter committee responsibilities which is under consideration for possible inclusion in the MOWW Policy Manual, and/or hosting it on the MOWW website under “Companions Only,” “Training & Education.”

Based on committee member inputs and research, several briefings were developed, each with a “how to” flavor to assist Companions holding leadership roles in becoming increasingly successful vis-à-vis the goals and objectives of the Order and its chapters. One briefing, which addresses a revised draft MOWW Form 19, “Chapter Commander Checklist,” mentioned earlier, was provided to several region and chapter commanders to use at their spring region conferences. The committee’s hope was that feedback from these conferences would allow it to refine the briefing for presentation(s) scheduled for the 2019 MOWW Convention. Unfortunately, the committee’s mid-May suspense was too early given region conference timing and only minimal feedback was received.

Following mid-May discussions at HQ MOWW with the CINC, Chief of Staff, and the Chair and Vice-Chair, Training & Education Committee, the approach to training briefings was adjusted, the final outcome being the briefings listed on the MOWW website, “Convention,” “2019 MOWW Convention | AGENDA.”

The coming Operating Year commencing on 1 July 2019 will see further enhancements and initiatives in the Companion training and development area.

FOR THE GOOD OF THE ORDER

SHELDON A. GOLDBERG, PhD, Lt Col, USAF (Ret)  
Chair, Education & Training Committee

## ETHICS COMMITTEE | ANNUAL REPORT

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The Ethics Committee of The Military Order of the World Wars had an uneventful year. Committee members follow;

- Chair: PCINC Col Clifford D. Way, Jr., USAF (Ret)
- Vice Chair: PCINC Col James D. Elmer, USAF (Ret)
- Member: PCINC COL Clay C. La Grande, USA (Ret)
- Member: LTC Michael C. George, USA (Ret)

Companions neither caused us to be embarrassed in the media due to interviews nor did any of their written presentations cause an ethical breach. The Committee reminds all chapter Companions that there are several important points to remember.

- For those who may feel it necessary to express themselves, we ask you to do so by voting!
- Be cautious by using only your own name in endorsements of local and national office seekers. Keep your association with the Military Order of the World Wars out of the picture.
- Finally, chapter commanders and newsletter editors should be careful that programs and write ups do not reflect political leanings that would cause others to be offended by representing or implying that any political position is endorsed by the Order.

It has been an honor to serve the Order with the committee members listed above.

FOR THE GOOD OF THE ORDER

PCINC CLIFFORD D. WAY, JR., Colonel, USAF (Ret)  
Chair, Ethics Committee

## FINANCE COMMITTEE | ANNUAL REPORT

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### Financial Committee Members:

- Brig Gen Arthur B. Morrill III, USAF (Ret)  
Co-Chair, and MOWW Chief of Staff & Chief Operating Officer, MOWW, Inc.
- LTC George J. L. Walker, USA (Ret)  
Co-Chair, and MOWW Treasurer General & Chief Financial Officer, MOWW, Inc.
- PCINC LTC David R. Titus, USA (Ret)  
Member & Chair, MOWW, Inc., Board of Trustees
- LCDR Paul B. Webb, USN (Ret)  
Member & MOWW Assistant Treasurer General, MOWW
- SVCINC Charles S. Chamberlin, USA (Ret)  
Member & Senior Vice Commander-in-Chief, MOWW

The Finance Committee's purpose is to provide the Order with a vertically and horizontally-integrated, end-to-end, fiscal management and reporting capability involving all stakeholders (i.e., Chief of Staff, Treasurer General, Chairman of the Board of Trustees and Chairman of the Budget Committee) vs. stove-piped activities. Key activities are financial planning, budget development, execution management and investment oversight and fund raising. The Order's finances and investments are well managed. The Order concluded their annual audit in April 2019

### Several key activities deserve note:

- Quarterly Finance Reviews (QFR), which look at budget execution and investment portfolio performance. Budget execution is on track and despite experiencing some early market losses, the investment portfolio has since recovered. QFRs are held using the following GAAP-compliant and auditor-reviewed MOWW, Inc., financial exhibits:
  - Statements of Financial Position (Balance Sheets)
  - Statement of Activity (Actual vs. Budget) Summary
  - Statement of Activity (Actual vs. Budget) Detail
  - Statement of Activity (Income Statement) by Program
  - Statement of Cash Flows
  - MOWW, Inc., Dashboard
- P&M Fund Dividend Disbursement. This process executed in compliance with established processes and procedures. Realized losses reduces this cycle's P&M Fund Dividend amount but that reduced dividend was offset by the installment dividend approved by the EXCOM in 2016, which has two more years to run.

### Coming activities:

- In the next six months, i.e., through December 2019, HQ MOWW and the Committee will be engaged in the Fiscal Year (FY) 2020 budget build, which will be presented to the EXCOM for its review and approval on 12 December 2019. In fact, the budget build effort has already begun

and will be facilitated by the improvements HQ MOWW made in its Chart of Accounts and reporting previously noted.

- In addition, the Committee will be looking at the Investment Portfolio configuration to further build on the good work of the MOWW, Inc., Board of Trustees that improved the performance of the Order's holdings.

On a last...and sad...note, we remember Major Leon "Lee" Trammell Roberts, Sr., USAF (Retired). He was a dedicated Airman and patriot, and intensely dedicated to his family, his nation and to serving others--especially youth. As a Companion of The Military Order of the World Wars since December 1980, Lee provided invaluable service to the chapters to which he belonged--guiding them, mentoring their members and providing unwavering support of their programs. In addition, as a member of the Order's finance community, his long service as a Member of the Board of Trustees, MOWW, Inc., resulted in the Order's investment portfolio being very well-managed over many years. Even more, he was an engaged and prominent leader at every annual MOWW Convention--a vital contribution much appreciated by all. He is already missed, and he will be long remembered.



FOR THE GOOD OF THE ORDER

ARTHUR B. MORRILL III, Brig Gen, USAF (Ret)  
Co-Chair, Finance Committee

GEORGE J. L. WALKER, LTC, USA (Ret)  
Co-Chair, Finance Committee

Enclosures:

1. MOWW, Inc., Perpetual & Memorial Fund Dividend Process
2. MOWW, Inc., FY Budget-Build Process
3. MOWW, Inc., Dashboard



## NOTES REGARDING THE P&amp;M FUND DIVIDEND PROCESS

The MOWW Bylaws language, the P&M Dividend Process (flowchart) and the computation formula hasn't changed (below). This information is provided to the chain of command annually.

The P&M Fund Dividend-related numbers are provided to all Finance Committee members—the Chief of Staff (CS) and the Treasurer General (TG) Co-Chairs, and the Assistant Treasurer General (ATG), Chairman of the Board of Trustees and the sitting SVCINC committee members—who together manage/oversee the annual P&M Fund Dividend Process, budget build process, budget execution and investment performance, and directly support the annual independent CPA audit process via the HQ MOWW professional staff.

Here's the essential computation, which was developed years ago. It is in the MOWW Policy Manual (online).

A.	P&M Fund Interest Income
B.	P&M Fund Net Capital Gains Income (realized capital gains – realized capital losses = net)
C.	Total P&M Fund Income (A + B = C)
D.	Total National P&M Dividend Share (50% of C)
E.	Total Chapters P&M Dividend Share (50% of C)
F.	Total Living/Deceased P&M and Memorial Members
G.	Per Capita P&M Dividend (D + E ÷ F = G)
H.	National Organization Dividend (50% of C = H)
I.	Individual Chapter Dividend (G x all Chapter PM/Memorial Members = I)

- The “*P+M income amount*” is the Fiscal Year ended position of the two P&M Funds (Merrill Lynch and Stifel). The Board of Trustees provides this data to all Finance Committee members annually.
- The “*the number of P+M and Memorial members used in the calculation*” is the number of living and deceased Perpetual Members and (deceased) Memorial member as reflected in the 31 Dec MOWW Member Roster. HQ MOWW/DA (Director of Membership) provides this data to the Finance Committee annually.
- The list of eligible and ineligible chapters is based on compliance or noncompliance with the MOWW Bylaws, Article I, and the United States Code. The TG tracks, compiles and publishes the spreadsheet documenting these things. This information is always available on the MOWW website for all Commanders and Companions—and the Finance Committee—to review and use at will for command & control purposes at all levels of command.
  - The chapters that the TG determined to be eligible to receive a P&M Fund Dividend—if a dividend is earned by MOWW—based on their compliance with the MOWW Bylaws, Article I, in particular. The Trustees transfer the money “earned” by the eligible chapters to HQ MOWW to underwrite issuing checks to those eligible chapters, which are signed by the Chief of Staff.
  - Those chapters the Treasurer General has determined to be ineligible because of their noncompliance with those Bylaws and/or the lack of an active EIN do not receive a check. Any P&M Dividend amount those ineligible chapters would've received had they been eligible is retained by the Trustees, i.e., never provided to HQ MOWW. Instead, the Trustees annually invest these funds in the Endowment Fund IAW the MOWW Bylaws.
  - The operational expectation of region and department commanders, and noncompliant chapters is that together, noncompliant chapter commanders and treasurers will be retrained so the chapters at issue are never again in an ineligible status again, thereby always maintaining an active EIN by their successful, annual filing. The other expectation is that the region chain of command will ensure that those chapters who have

successfully filed will maintain that capability via initial and recurring training, and command supervision from all levels. (See the IRS' Form 990-n (e-Postcard) User's Guide and the MOWW course on the same on the MOWW website ([www.moww.org](http://www.moww.org)), "Companions Only," "Education & Development.")

- The HQ MOWW/DF (Director of Finance), appointed, non-voting staff support to the Finance Committee, applies the Board of Trustees, MOWW Membership and TG data to the eligible and ineligible chapters and develops the P&M Fund Dividend Worksheets using the computation above. This ultimately provides the *per capita* dividend (if earned) and applies that to the applicable living and deceased chapter memberships as of 31 Dec, annually. The Finance Committee develops the annual P&M Fund Dividend package and briefs the EXCOM who approves the disbursement.

Last, one other important fact to permanently note is that no year's dividend has anything to do with another year's dividend.



Enclosure 2. MOWW, Inc., Dashboard



## HISTORICAL & ARCHIVES COMMITTEE | ANNUAL REPORT

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*Editor's Note: No report received. See the Historian General's Annual Report.*

FOR THE GOOD OF THE ORDER

ARTHUR B. FOWLER III, LTC, USA (Ret)  
Chair, Historical & Archives Committee

## HOMELAND SECURITY COMMITTEE | ANNUAL REPORT

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Homeland Security is an area of great importance to the Order and our companions. Our chapters and companions have continued to do excellent work in this area. As just a few examples:

- The El Paso Chapter, TX, had their homeland security chair, LTC Charles Hamilton, speak at close to two-dozen government and corporate sessions on homeland security topics including active shooter preparedness and the philosophy of security. Other companions, CPT Mitchell, CPT David Thackson, and Sam Morgan, collectively serve on multiple public policy planning groups – including the El Paso City Council (Sam Morgan) and with local, state, and national homeland security organizations such as the DHS/FBI Election Security Task Force (LTC Hamilton).
- The Col. George C. Woolsey Chapter, CA, made donations to local first responder volunteer and support organizations. The chapter honored a number of first responders at a meeting in March 2019. Companion BG Lopez promoted the chapter’s recognition of first responder agencies and personnel in a radio interview in March 2019; the chapter also provided a guest speaker for a Daughters of the American Revolution meeting. Their chapter newsletter had over a dozen homeland security-related articles over the course of the year.
- The Col. Billie L. Stephens – Apache Trail Chapter, AZ established awards of merit for both a police officer and a fire fighter, with an article covering their April 2019 awards ceremony provided the Officer Review. The Chair of their Homeland Security Committee, MAJ (Ret) Rosanne Trujillo, briefed the chief and subordinate officers of the Scottsdale, AZ Police Academy and established a relationship between the Academy and the chapter (and also became the Academy’s Newsletter Editor).
- The North Texas Chapter’s homeland security chair, William Dwiggins, partnered with US Citizenship and Immigration Services to host outreach events at local colleges and universities, helping educate the public on what homeland security agencies really do to improve America’s security.
- The Sun City Chapter, FL, place 15 articles in their local media announcing or reporting on homeland security presentations at chapter meetings, including presentations from senior officials of US Customs and Border Protection, US Citizenship and Immigration Services, US Coast Guard, US Secret Service, and US Immigrations and Customs Enforcement. One companion, John Glynn, was interviewed on a local radio station about his Department of Homeland Security career and the homeland security outreach he does for the Sun City Chapter.
- The MG Miles Chapter, NM, supported the progress of their county’s emergency management through advertising and sponsoring their county’s emergency management director speaking at a chapter meeting.

From the committee’s perspective, we have prepared an information package on the terrorist and active shooter threat facing the US, available from the “Outreach” section of the “Companions Only” section of the MOWW website. This package provides chapters and companions with updates on the extent of the threat - low but growing – and key actions chapters and companions can take to help defend their communities against the threat. The package discusses how to recognize genuinely suspicious activity reflect of a potential terrorist plot (i.e., what “something” means in “see something, say something”), such as concrete actions like buying weapons or getting paramilitary training. The package also describes what to do when facing an active shooter, providing some detail on each step of the “Run, Hide, Fight” mantra. Here, “Run” refers to escaping the venue before the shooter can find you; “Hide” means securing yourself in a locked room or closet such that the shooter will not find you; and “Fight” is what to do when in physical contact with a shooter. The latter is largely unknown but critical – we found that cases in which physical resistance occurred had fewer than half the casualties of cases which did not. Further, the media typically focus on the heroes rather than the shooter, depriving the shooter of notoriety.

This year, we continue to request that companions write articles for Officer Review – as well as for other publications – on homeland security topics. We also advocate for chapters to undertake outreach activities in this vital area, including:

- Recognizing first responders and federal, state, and local homeland security personnel.

- Supporting training and education events to improve the community's vigilance for activities that may precede a terror attack. Our nation's success at discovering and foiling terror plots has been strongly dependent on citizens "Seeing Something and Saying Something," ranging from referring direct threats to carry out an attack, to referring plans to travel overseas to get paramilitary training, to reporting clearly suspicious activity (which, in one notable example, was being erroneously mailed a box of forged security badges).
- Supporting training and education events to improve community preparedness. As more of our population steadily moves into areas at risk from disasters such as hurricanes and wildfires, preparing our communities to know what to do and whom to communicate before, during, and after disasters is becoming ever-more important.
- Participating in community preparedness and disaster response activities, such as local Community Emergency Response Teams.
- Authoring publications, giving presentations, and holding media interviews on homeland security issues.

We also strongly encourage chapters to submit applications for the Homeland Security Award, to receive recognition for their strong efforts in this area. The award application has migrated to be an online form to be available from the MOWW website, along with many other Chapter Awards.

We welcome new members of the committee, as well as articles and insights on homeland security issues.

On a personal note, the chair was honored to participate in the Veterans Day ceremonies at Arlington National Cemetery representing the Order in November 2018, and was pleased to have an opinion piece, "Suppressing Motivation, Legitimacy Can Help Avoid Political Violence", distributed by United Press International.

FOR THE GOOD OF THE ORDER

JOHN S. HOLLYWOOD, PhD, HPM  
Chair, MOWW Homeland Security Committee

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## INFORMATION & PUBLICITY COMMITTEE | ANNUAL REPORT

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### Information & Publicity

- The most significant improvements in the dissemination of chapter information and publicity have occurred in the past two years as an ever-increasing number of Companions have adapted to the internet and social media.
- A brief survey reveals that more than 90% of our chapters now have members who regularly post photos and/or remarks on Facebook, Twitter or a similar public app.
- Our challenge now is to build on this success by encouraging those who are actively “texting,” to include the remainder of their Companions in the conversation.
- The goal of every chapter’s publicity campaign is to inform the largest possible audience of the outstanding activities of the chapter. The internet can do that.
- Once Companions realize how easy texting and posting messages and photos can be, a “network” of connections will be quickly created with friends, family, and the public at-large, which can be used to broadcast the wonders of the many outreach programs of our Order.

### Chapter Newsletters

- Newsletter editors of the Order, take a bow!
- When invited to participate in the annual evaluation of the hundreds of newsletters published over the past twelve months, the response was overwhelming. Twenty-five editors volunteered to participate.
- Feedback following their evaluations unanimously affirmed that it provided each of them with fresh ideas on ways to improve their own newsletters and bulletins.
- The spirit of volunteerism and the spin-off benefits gained are two of the many reminders that your chapter’s editors are the glue that binds the chapter members together. Chapter newsletters are the written history of the chapter, telling everyone who receives them who we are, what we do and how we continue to serve.

### FOR THE GOOD OF THE ORDER

DON B. MUNSON, LTC (Ret)  
Chair, Information & Publicity Committee

## LAW & ORDER COMMITTEE | ANNUAL REPORT

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This report will concentrate solely on committee accomplishments supporting regions and chapters. The report presented during the 2019 MOWW Centennial Convention Business Session will highlight region and chapter program accomplishments.

- The committee shared Law & Order (L&O) topics and issues for those Companions joining the “Military Order of the World Wars Law & Order Outreach” Facebook group. These postings provided issues which could be developed into L&O Project presentations from local sources and/or promotional opportunities within local communities.
- A few chapters L&O accomplishments have been shared or were shared by the group administrator with the group. The committee will continue to post issues and chapter accomplishments to the Facebook group. Simply posting chapter newsletter articles to the group would be appreciated by the Committee.
- The MOWW L&O Award submission package was clearly defined in the MOWW Policy Manual, Appendix L enclosures (1), (2) & (3). Exhibit attachments to the package are not authorized.

The Committee Awards Evaluation team is comprised of the following Companions:

- Chair: Major James H. Haney, USMC (Ret)
- Vice Chair: CW4 Robert D. Hohman, USA (Ret)
- Member: MAJ Andrew J. Rodnite, JD, USA (Ret)
- Member: LTC William W. Sondervan, USA (Ret)

During the 2019-2020 MOWW Program Year, the Committee intends to:

- Review & update web links provided in Appendix L to the MOWW Policy Manual.
- Share issues and chapter accomplishments that can be used for a chapter L&O Project.
- Share issues by email messages to chapter commanders or their designated L&O Program Chair/Coordinator.
- Review chapter newsletters monthly to identify articles that should be shared with other chapters.
- On a quarterly basis, post L&O issues to the MOWW WEB site (Companions Only / Outreach Programs).

ACTION: Region & Chapter Commanders are requested to notify the L&O Committee Chair ([jhhaney1@gmail.com](mailto:jhhaney1@gmail.com)) of their L&O Program Chair/Coordinator by 1 September 2019.

FOR THE GOOD OF THE ORDER

JAMES H. HANEY, Maj, USMC (Ret)  
Chair, MOWW Law & Order Committee

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## LEGISLATIVE & RESOLUTIONS COMMITTEE | ANNUAL REPORT

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The Legislative & Resolutions Committee received no resolutions to review and no legislative requests during the year 2018-2019. For several years no requests have been received.

Recognizing this, the L&R Committee is taking a proactive rather than reactive approach to accomplish its duties. It is encouraging Chapters and Regional Headquarters to submit legislative reviews and resolutions to the Committee for review and approval. Depending on the urgency of the resolution, we will try to process requests for approval by the CINC as soon as possible rather than wait until the National Convention.

The first proactive measure was to publicize the committee's duties and solicit requests for resolutions and legislative reviews through articles in *The Officer Review*®. In conjunction with this, updates on legislative matters affecting the military, both active duty and retired, and how to access legislative information, will be given periodically in *The Officer Review*®.

The Legislative and Resolutions Committee is comprised of the following companions:

- LTC King Moss II, USA (Ret)—Chairman
- Maj Paul Willard, USAF (Ret)—Vice Chairman
- LTC William Rapp, USA (Ret)
- LT Walt Laidlaw, USN (Ret)

FOR THE GOOD OF THE ORDER

KING MOSS II, LTC, USAR (Ret)  
Chair, MOWW Legislative & Resolutions Committee

## MAGAZINE COMMITTEE | ANNUAL REPORT

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The MOWW Magazine Committee successfully conducted its voting on articles published in *The Officer Review*® magazine for 2018 in support of determining VADM Dyer Writing Prizes. This year, voting was done exclusively by email. However, Committee members expressed a desire for more personal deliberations regarding articles and their merit, which will be done in future years. The Committee concluded its prize selection voting on 30 January 2019. The Committee members were:

- PCINC LTC Ruth L. Hamilton, USA (Ret), Chair/Recorder
- PCINC LTC Alfred H. M. Shehab, LTC, USA (Ret)
- PCINC CAPT Russell C. Vowinkel, USN (Ret)
- PCINC Col David B. Gibson, USAF (Ret)
- CINC LTC John H. Hollywood, USA (Ret)
- VCINC CDR Robert F. Hartman III, USN (Ret)
- CS Brig Gen Arthur B. Morrill III, USAF (Ret) | Editor-in-Chief, *The Officer Review*® (ex officio)

Each Committee member was asked to submit his/her top five articles from magazine issues January to December 2018. Prior to the meeting, all Committee members were sent a copy of MOWW Form 30, "Magazine Committee Procedures." The most frequently selected articles were listed and voted on by all committee members to determine a First Prize, Second Prize and three Honorable Mention Prizes in accordance with the VADM Dyer Writing Prize criteria.

As usual, award recipients for First Prize, Second Prize and Honorable Mentions will be announced at the 2019 MOWW Convention Awards Luncheon. VADM Dyer Writing Prizes for Excellence follow:

- First Prize (One award at \$2,000)
- Second Prize (One award at \$1,000)
- Honorable Mention Prizes (Three awards at \$500 each).

The committee also approved awarding Certificates of Appreciation be presented to the following individuals for their contributions to *The Officer Review*™.

- Surgeon General CPT (Dr.) Robert E. Mallin, USA (Fmr), for his interesting and helpful "Surgeon's Tent" columns.
- Chaplain General (LTC) Cheryl D. Brady, USA (Ret), for her inspirational and thought-provoking "Chaplain's Pulpit" columns.
- Chief of Staff, Brig Gen Arthur B. Morrill III, USAF (Ret), for his insightful and informative "Chief's Notes" columns.

Committee members commented that *The Officer Review*® magazine is among the best of the Veterans Service Organization publications. Our Companions and others benefit from the excellent writing of the authors and the tireless efforts of the Chief of Staff and Editor-in-Chief, Brig Gen Arthur B. Morrill III.

FOR THE GOOD OF THE ORDER

PCINC RUTH L. HAMILTON, LTC, USA (Ret)  
Chair, Magazine Committee

## MEMBERSHIP COMMITTEE | ANNUAL REPORT

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*Editor's Note: No report received.*

FOR THE GOOD OF THE ORDER

DEBORAH A. DOMBECK, USCG (Ret)  
Chair, MOWW Membership Committee

## MONUMENTS & MEMORIALS COMMITTEE | ANNUAL REPORT

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*Editor's Note: No report received.*

FOR THE GOOD OF THE ORDER

GEORGE C. SHOTT, JR., USA (Ret)  
Chair, MOWW Monuments & Memorials Committee

## THE MILITARY ORDER OF THE WORLD WARS – PERSHING RIFLES GROUP COMMITTEE | ANNUAL REPORT

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The Committee is made up of Companions who are also members of the National Society of Pershing Rifles Alumni Association (NSPRAA).

- Chair, LTC Michael C. Wilgen, USA (Ret)
- Vice Chair LTC Paul F. Farinella, USA (Ret)
- Member LTC Carlton R. Witte, USA (Ret)
- Member LTC Kevin M. Upton, USA (Ret)

The Committee worked with Mr. Chris Scheuermann (Chief Executive Officer - CEO) and Mr. Jimmy M. Reaves (Chief Operating Officer - COO) of the Pershing Rifles Group (PRG) to update the locations of all active Pershing Rifles units and chapters of the Military Order of the World Wars (MOWW) within the continental United States, as well as insuring that invitations were sent to the MOWW Commander-in-Chief (CINC) and the PRG CEO to the Pershing Rifles Drill Meet and the mutual national conventions.

In the fall of 2018, the direct communication established between the PRG CEO and COL Bert Rice (General Meade Chapter) worked well for the enhanced participation of the PRG at the annual General of the Armies Pershing Memorial Service. At General Pershing's gravesite, new Blackjacks from Units A-4 and B-4 were sworn in as part of the official program. One of our goals is to have more Pershing Rifles and Blackjacks attend the annual wreath-laying ceremony as cadets are proud to participate. This relationship is continuing to develop between the two organizations as more Pershing Rifles active and alumni members have been in attendance, as well as two Blackjacks units in the last few years.

Next year, MOWW SVCINC LTC Charles S. Chamberlin, USA (Ret), attended the Pershing Rifles National Convention (NATCON) from 14-16 March 2019 on behalf of MOWW CINC LTC John A. Hollywood, USA (Ret), and the Military Order while Companions LTC Wilgen and LTC Upton attended representing the MOWW-PRG Committee. Of special note was SVCINC LTC Chamberlin and LTC Wilgen visited the National WWI Memorial in Kansas City. It is an excellent memorial worthy of a visit by anyone, but especially MOWW Companions.

Companion LTC Farinella was replaced as the President, National Society of Blackjacks. Blackjacks' units are a subgroup of the PRG that exist within high schools offering Junior Reserve Officer Training Corps, military or leadership academies, as well as any type of unit that fields a drill team.

The PRG will provide a Pershing Rifles Color Guard from California Baptist University (Riverside, CA) for the 2019 MOWW Convention in Simi Valley, CA.

FOR THE GOOD OF THE ORDER

MICHAEL C. WILGEN, LTC, USA (Ret)  
Chair, The Military Order of the World Wars - Pershing Rifles Group Committee

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## NATIONAL SECURITY COMMITTEE | ANNUAL REPORT

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1. National Security Awards Evaluation Group Committee Members.
  - a. Chair: Capt Owen S. Haddock USAF (Fmr)
  - b. Vice Chair: CWO4 David A. McCuiston USN (Ret)
  - c. Member: Maj. James H. Haney, USMC (Ret)
  - d. Member: Col Charles F. Hamilton, USMC (Ret\_)
  
2. This report is focused on research designed to improve participation of Companions and to attract new members. This is consistent with the National Security Committee as an outreach committee. The National Security Committee:
  - a. Shared current national security information with committee members and region commanders. Emphasis will be on sourcing military research consistent with MOWW's political neutrality.
  - b. Reports participation between members and other committees where there is overlapping information. This approach is consistent with findings from the 9/11 Committee.
  
3. At the 2018 MOWW Convention the chair submitted Naval Institute research reviewing the People's Republic of China partnering with cartels to distribute drugs across our Southern borders. That study will continue.

FOR THE GOOD OF THE ORDER

OWEN S. HADDOCK, Capt, USAF (Fmr)  
Chair, MOWW National Security Committee

## NOMINATING COMMITTEE | ANNUAL REPORT

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The 2019 Nominating Committee officers are:

- Chair: PCINC COL Clay C. Le Grande, Jr., USA (Ret)
- Vice Chair: IPCINC Col David B. Gibson, USAF (Ret)

The Nominating Committee has made arrangements and scheduled the following nominating activities for Companions and candidates seeking national office during the 2019 MOWW Convention. All nominating and election activities will be conducted IAW MOWW Policy Manual (dated 9 April 2019), Appendix E.

- Candidate orientation: The nominating rules and procedures will be discussed and there will be an opportunity to ask questions of the committee. All declared candidates have been notified, and nominating and seconding officer information requested.
- Candidate Forum: All Companions seeking national office may make a presentation and receive questions in front of the convention delegates. Any candidate wishing to speak at this forum may do so. Specific time limitations for speeches and questions will be strictly enforced.
- Nominating Committee meeting: Credentialed Nominating Committee members will nominate, second and select a list of nominees to be reported to the convention delegates. Designated Nominating Committee members must register their appointment at the Nominating Committee Registration Desk during the times displayed at convention. Committee members will be provided ballots in their credentials packet with specific instructions on their purpose and use. All members will read the rules prior to attending the meeting.
- Presentation of nominees to convention delegates: The Chair, Nominating Committee, will present nominees selected by the committee to the convention delegates at a time specified by the Commander-in-Chief.

Companions may still announce their intention to run for a national office by notifying the Committee Chair at his email address, [c.legrande@cox.net](mailto:c.legrande@cox.net), or by phone, 225-772-7381, as soon as possible.

Candidates are not required to speak at the Candidate Forum but must arrange to be nominated and seconded by a credentialed member of the Nominating Committee during the committee meeting immediately following the Candidate Forum.

The Chair and Vice Chair thank those Companions who assisted by serving as Marshalls controlling entry to the Nominating Committee Meeting and the Tellers who tallied the votes or ballots during the election.

FOR THE GOOD OF THE ORDER

PCINC CLAY C. LE GRANDE, JR., LTC (Ret)  
Chair, Nominating Committee

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## PATRIOTIC EDUCATION COMMITTEE | ANNUAL REPORT

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Patriotic Education across the Order focused its efforts in 2018-2019 to assist the MOWW in pursuing Strategic Goals (SG) #2 - #5 and SG #1 indirectly. This report states what we accomplished and then ties the accomplishments to the SGs.

We reassessed and better documented the PE Program, improved pre-existing PE-related forms and procedures and created needed additional forms, distinguished Youth Leadership Conferences (YLCs) from the newly established term "Youth Education Seminars" (YES events), and rewrote affected PE-related text of the MOWW Policy Manual enabling the 2012 version to be replaced. In cases where the forms duplicated policy manual content, we stream-lined the content in the manual and cited the form. Included in the current manual are the defining of YLC and YES events, a "how-to-develop-and- maintain-them" guide (Appendix G), references to the current PE-related forms. While implementing and executing the Phoenician Essay Program process we developed last year, we refined the process and documented the award ceremony part of the process. We documented the process as a form and integrated into it what had been the YLC Director Checklist, previously a standalone form with overlap to the Phoenician process. We also developed a sub-process for judging the Phoenician essays that involves participation from chapters not having a YLC. The Phoenician program and YLC/YES event reporting now provide better and timelier support/feed to "The Officer Review."

YLC and YES events are MOWW's signature outreach to help students become the leaders our nation needs to perpetuate itself. To perpetuate the events and grow more requires strong support from among the MOWW membership, particularly in the face of rising costs and requirements by the venue, decreasing capability of those of us running the events, and decreasing membership. For this calendar year 2018, we had 21 YLCs vs 20 for 2017 adding back another New England YLC and 12 YES events vs 8. New YES events include Greater Los Angeles and Santa Barbara and two not previously recognized are Great Lakes Naval Station and Cantigny Park, which are both for JROTC cadets, but meet the definition of a YES event. The Puerto Rico YES is up and running again after sufficient recovery from Hurricane Maria. Known potential YES additions for 2019 are Law and Order, which last occurred in 2017, and attempted this year a new YES at Clearwater and the reconstituting of the Sun Belt YLC, last held in 2016, as a set of YES events.

PEP teleconferences and on-going exchanges led to further populating the PEC SOP folder, accessible at the YLC Resource page at [moww.org](http://moww.org). The folder now also the Phoenician Essay Evaluation form and the form for a chapter to volunteer to conduct the contest per the rules laid out by the form. Notification of updates and new documents is by email and re-emphasized by the PEC Huddle, a newsletter to capture teleconference minutes and the notifications. The teleconferences and increased interaction with chapter and region commanders has resulted in more PE events being reported. Previously the PEC was only aware of three Massing of Colors. Seven were reported this year although they were also conducted in previous years.

Last year we created a new PEP Award Application (PEPAA) but it was 5 pages long, not vetted in time to support the award contest, and we had to resort using the pre-existing version. This year the form is 2 pages and the associated appendix, which had been 20 pages, is only one page. Using this year's form has resulted in a more than 50% increase in the number of award applications submitted.

For questions about PE, especially if related to YLC or YES events, Bill Townsley and I welcome your contacting us. Bill was the American Independence (Williamsburg VA) YLC Director for many years and I have been the Huntsville (Alabama) YLC Director since 2008 and have also served three years as a Director for a YLC in Texas. Our contact information is at the MOWW National Directory but is provided below for your convenience.

- Dave Dunlap 256-651-1983 cell, [dunlapdl@aol.com](mailto:dunlapdl@aol.com)
- Bill Townsley 757-478-7467 cell, [townsley2369@gmail.com](mailto:townsley2369@gmail.com)

## PE accomplishment contribution to MOWW Strategic Goals

- Strategic Goals (SG) #2, Strengthen MOWW Outreach Programs, and #4 Enhance Leadership Training and Development
  - PEC Objective 1 – (From “MOWW Strategic Plan”, signed 8/6/2016 for 2016-2019) Develop plans to increase the numbers and quality of external and internal programs supported.
    - Desired Outcomes stated for SG #2 include increasing YLC attendance, the number of YLCs, Massings of Colors, and other patriotic events.
    - The primary SG #4 desired outcome is to develop trained leaders at all levels of the Military Order as well as identify, mentor and develop future leaders.
  - PEC Point #1: The table below shows YLC and YES attendance for years 2016, 2017, and 2018. The numbers have varied little for these three year except for the temporary loss of the Puerto Rico YES due to Hurricane Maria and the volatility of new start event, particularly YES events. Per the 2019 school year, we look to see increased numbers of students and events. However, strong support from chapters and within chapters is a critical key to improving and increasing our PE outreach, but rising costs and changing requirements from venues are key too.

*See Enclosure, “PEC Tables”*

Many of this year’s PEC accomplishments should help spur adequate YLC growth, better leverage PE effort of a chapter and within a region or multiple regions, and help PE coordination and sharing. These accomplishments include our comprehensive edit of the PE-related information in the MOWW Policy Manual released in 2019, greatly simplifying and shortening the PEP Awards information and application, the YLC/YES event application forms, and other PE-related forms and establishing them as a family of forms, i.e., MOWW Form 11 series.

We hope to have most of this information cited above available at the PEP and YLC Resource Center pages of [moww.org](http://moww.org). The YLC Resource Center page will also enable YLC Directors, MOC Directors, Chapter PE Coordinators, etc. to share their best practices for conducting YLCs, store useful lesson plans for YLC leadership, patriotism and free market activities, examples of MOC programs, and other PE activities that are happening across the MOWW.

Still to Accomplish: Work with Region Commanders and Chapter Commanders to enable them to take advantage of the greater usefulness and simplicity of PE policy and supporting forms and gain a better understanding of the resources available to help develop or improve chapter PE activities within and across regions.

- Strategic Goal (SG) # 3, Raise MOWW’s local and national visibility
  - Desired Outcomes:
    - Increase awareness of MOWW and its outreach programs through press releases, media interviews, social media, and presentations to community groups and educate chapters on sources and methods to enhance their public relations efforts.
    - Increase the use of *The Officer Review*® magazine with school counselors and administrators.

- Produce an updated Youth Leadership Conference (YLC) video.
  - PEC Objective – (From “MOWW Strategic Plan,” signed 8/6/2016 for 2016-2019)  
Increase awareness of MOWW outreach programs to enable the Military Order to reach potential members via widespread local and national recognition and branding as a pathway for federally uniformed commissioned and warrant officers to continue to serve their country.

This year we made a bigger public footprint with our Phoenician Essay Competition and the subsequent award ceremonies for the winners. The award ceremony part of the Phoenician process had not been fully documented to address ceremony requirements and timing until this year. In future years all ceremonies for the winners need to be held before the last week of school to better accommodate the student, school officials and the student’s friends and family.

Also at least three YLCs used the YLC issue of *The Officer Review*® as a workshop in which students were to study one of the three essays published in the issue and orally communicate what the article and bio on the author conveyed and their thoughts regarding the effort. This exercise provided students with an expectation of writing an essay for the competition if chosen the most outstanding student for the YLC.

Due to the huge effort and time consumption of revising the MOWW Policy Manual and a better understanding of when and how the YLC/YES special issue of *The Officer Review*® is used, the publication of the issue, which was envisioned for April/May is now slated for September/October, i.e., shortly after the start of the school year and in advance of conferences for the school year.

Still to Accomplish:

- Review each YLC and YES annually to include assessment of curriculum and adherence to the core curriculum mix for leadership, American heritage, and free enterprise.
- Increase interaction with chapter and region commanders toward stimulation and assisting PE activity growth.
- Produce an updated YLC/YES video.

FOR THE GOOD OF THE ORDER

DAVID A. DUNLAP, Lt Col USAF (Ret)  
Chair, Patriotic Education Committee

Enclosure:  
PEC Tables

Enclosure: PEC Tables

**Youth Leadership Conferences (YLCs) Multi-day, 10<sup>th</sup> & 11<sup>th</sup> graders, civilian & JROTC mix**

AIYLC	Williamsburg VA	4	34	45	45
AUGYLC	Trinity on the Hill; Augusta GA	4	43	42	55
AZYL	Arizona State University West, Phoenix, AZ	5	60	69	61
FFYLC	Freedom Foundation; Valley Forge PA	3	104	98+1	88
GPYLC	Topeka Police Dept Training Center, Topeka, KS	2	42	49	47
HSVYLC	US Space & Rocket Center; Huntsville AL	4	77	78+3	83
LEX	Aboard USS Lexington; Corpus Christi TX	5	61	61	67
NCAYLC	Johns College; Annapolis, MD	4	35	45	48
NEYLC	Norwich University; Northfield VT	2	84	24/34/8	9
NWYLC	Pacific Lutheran University; Tacoma WA	5	85	83	74
OCUYLC	Oklahoma Christian University OK	4	57	57	58
RMYLC	Colorado State University; Pueblo CO	5	76	93	93
SDYLC	San Diego State University; San Diego, CA	5	30	42	55
TALYLC	Tallahassee FL	4	50	54	52
TAMU	Texas A & M University; College Station TX	5	66	66	65
TOYLC	California Lutheran University 1000 Oaks, CA	5	48	41	52
TWU	Texas Wesleyan University; Fort Worth TX	5	43	43	44
UTD (LEX2)	University Texas – Dallas 2018; 2017 but at USS Lexington; Corpus Christi TX in 2016	5	39	63	35

**Youth Education Seminars (YES) 1 day, secondary school students, no mix criteria**

BR-YES	Baton Rouge 2017 1st year	1	N/A	23	17
FB-YLC	Infantry Museum, Fort Benning, GA	1	43	35	35
FK-YLC	Fort Knox KY	1	30	31	30
KY-YLC	Kentucky (Louisville)	1	43	34	34
L&O-YES	Law & Order Youth Leadership Specialty Training 2017 1 <sup>st</sup> year, Courthouse, Annapolis, MD			21	0
NJ-YES	New Jersey, but rotates among high schools	1	43	19+3	35
PH-YLC	Philadelphia YES	1	35	51	12
PR-YES	Puerto Rico (Recovering from 2017 Hurricane )	1	40	40	0
SP-YES	Suburban Philadelphia YES				31

		2016	2017	2018
<b>TOTALS</b>				
<b>YLC Number</b>	<b>YLC Students</b>	<b>1034</b>	<b>1040</b>	<b>1060</b>
<b>YES Number</b>	<b>YES Students</b>	<b>234</b>	<b>257</b>	<b>194</b>
<b>OVERALL TOTALS</b>		<b>1268</b>	<b>1297</b>	<b>1254</b>

**YES Newly Covered and Sanctioned in 2018 or 2019**

CP-YES	Cantigny Park YES (JROTC only)	1	No "YES"	YES Defined	220
GLA-YES	Greater Los Angeles YES			New	21
GLNS-YES	Naval Station Great Lakes YES (JROTC only, 6 days 1 for YES)	1	No "YES"	YES Defined	No report
SBC-YES	Santa Barbara YES				

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## RESERVE OFFICER TRAINING CORPS COMMITTEE | ANNUAL REPORT

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### Committee Members:

- Chairman: CDR Alan Mandigo | Puget Sound Chapter, WA; 253-568-6544; [cdramm@outlook.com](mailto:cdramm@outlook.com)
- Vice Chair: CW4 Robert Ozier | Catalina Mountains Chapter, AZ; 520-886-9624; [rjozier@msn.com](mailto:rjozier@msn.com)
- Member: LTC Patrick Stolze | Apache Trail Chapter, AZ; 480-620-3229; [pstolze40@gmail.com](mailto:pstolze40@gmail.com)
- Member: CDR Ralph Lewis | Hill Country Chapter, TX; 830-377-0915; [ralph71@gmail.com](mailto:ralph71@gmail.com)
- *Ex Officio* Members: Region commanders

### ROTC Committee Purpose:

- The committee is responsible for supporting and monitoring the MOWW Chapters with respect to activities and support of university/college Reserve Officer Training Corps (ROTC) and high school Junior ROTC (JROTC) programs.

### 2019/2020 Objectives:

- ROTC Support: Continue efforts to ensure that all ROTC and JROTC programs are supported by a MOWW Chapter.
- Continue to review and update all ROTC/JROTC Service Headquarters guidance instructions.
- Chapter ROTC Annual Reports: Continue to work with region and chapter commanders to ensure that all MOWW chapters submit an annual ROTC Report, MOWW Form 39. In 2016, there were 20, in 2017 there was 26 and in 2018 there was 41. So far this year, we have 37 reports. We are still pushing for over 50 and hope to achieve it in 2020.

### ROTC Committee Support:

- A review of the ROTC and JROTC websites was conducted. It was found that all of the websites are user-friendly and cross referencing units to states and colleges and high schools in the state are easy. It is easy to use your own browser and search for ROTC or JROTC
- Alternatively, you can use the MOWW website (ROTC Program page) to connect to service ROTC/JROTC websites to identify the units in your chapter area:
  - <http://www.moww.org/programs/rotc--jrotc-program/>

### Region and Chapter ROTC Support:

- Once the new school year starts, MOWW regions and chapters need to contact all of the units that you support, verify instructor changes and ask if they know of any units that have been deactivated or stood up. For example, units supported by the Puget Sound Chapter had 16 instructor changes from the prior school year. That is what the Puget Sound Chapter does with the 105 units it supports and that approach is very effective and much easier than combing through the websites.

### MOWW Policy Manual Update:

- The ROTC/JROTC Program Report & Awards, Appendix J update for the new MOWW Policy Manual was published on 9 April 2019. Form 39, ROTC Program Award Submission, that was created for first time for use for 2018 was updated using feedback from chapters using the report. The Form 39 will be updated again for 2020 since feedback has already been submitted to make it even better.

**ROTC and JROTC Service Headquarters:**

- ROTC: Programs at colleges and universities remain virtually the same at 514 Primary Units supporting 2,348 colleges and universities.
- Junior ROTC: The Navy JROTC and Air Force JROTC programs are continuing to deactivate programs with continued low enrollment. Navy JROTC is replacing the deactivated units with Navy National Defense Cadet Corps (NNDCC) units that have sustained minimum enrollment for 2 or more years, but they are not starting any new units. Army and Air Force JROTC are starting up new units when low enrollment units are deactivated. The JROTC's remain basically the same with 1731 Army, 929 Air Force, 584 Navy, 32 Navy NNDCC and 246 Marine Corps units.

**Chapter Annual ROTC Reports:**

- As of this report, 37 chapters have submitted reports. All have used the new Form 39, ROTC Program Award Submission. We will continue efforts to increase the number next year in support of All chapters should be providing a ROTC/JROTC support IAW Strategic Goal (SG) 2.B.2.:  
  
"Together, all chapters support every JROTC/ROTC program (detachment) by presenting MOWW's ROTC and Junior ROTC medals, ribbon bars and certificates."
- We know that most chapters are supporting the ROTC/JROTC units in their area but the committee cannot give an accurate accounting of the SG goal without 100% of the chapters reporting their support. We need chain of command support to achieve this.

Chapters are commended for their continued support of all ROTC and JROTC programs.

FOR THE GOOD OF THE ORDER

ALAN M. MANDIGO, CDR, USN (Ret)  
Chair, ROTC Committee

## SCOUTING COMMITTEE | ANNUAL REPORT

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- Committee Members:
  - COL Robert F. Schlegel, Jr, Chairman
  - MAJ Robert J. Williams (BSA Rep)
  - HPM Deborah Kerr-Minor (GSA Rep)
  - HPM Linda Ebert-Aliff – member at large
  - LTC Oren Lee Peters – member at large
  - Region Scouting Coordinators:
    - LTC Dennis V. Christo, Region I
    - COL Walter Meinshausen, Region II
    - Lt Col Frederick W. Lovelace, Region III
    - CDR John Baumgarten, Region IV
    - Col Mary Lutz, Region V
    - COL Robert Schlegel, Region VI
    - LTC Billy I Ware, Region VII
    - LTC Donald Willhouse, Region VIII
    - Vacant, Region XIII
    - Lt Joseph Brocato, Region XIV
- MAJ Robert Williams, Oversight VCINC, Scouting

### Overview:

- From a reporting perspective, fewer chapters are involved in recording scouting outreach support. One may reasonably surmise this is more than a reporting decline. The decline from last Operating Year (OY 2018) to this (OY 2019) is significant and requires concerted leadership and follow-up to reverse and put outreach on an increasingly positive trajectory.
- The Order continues to have active engagement with the BSA at the national level with membership on the BSA Community Relations Sub-Committee. This attendance provides MOWW visibility with other national organizations. However, the BSA decided to forgo the quarterly committee meetings in Dallas (“to save volunteer time and expense”-- we were never asked) and the teleconference does not permit the same level of interaction – such as when reviewing as a group a draft training PowerPoint slideshow. COL Schlegel attended the 2019 BSA Annual Meeting in Denver.
- Program Changes in the Boy Scouts of America. Thousands of girls have been enrolled in Scouts, BSA troops and in the separate Cub Scout dens and packs. The BSA has upped the youth protection requirements in that a registered female Scouter over 21 is required to be present when girls are present at any activity. Since girls are eligible (as of 1 Feb 2019) to work towards the Eagle Scout rank, we are making up a gender-neutral Eagle Scout certificate which can be used for girls and in general use once the supply of “male” certificates is exhausted. We expect that females will first earn this rank around the last months of 2021.

### Program Goals for OY 2018 with status updates:

- Expand region scouting coordinator, region and chapter involvement in honoring and supporting scouting activities; increase the number of chapters recognizing the BSA Eagle Scout/Venture Summit/Sea Scout Quartermaster recipients; and GSUSA Gold Award Recipients; and increase the number of chapters reporting annually (MOWW Form 14, “Chapter Scouting Award Nomination”). The committee will review ways to increase participation, such as via NESAs (National Eagle Scout Association) involvement with local council-wide Eagle Scout events.
  - End of OY 2018 Update: Several communications were addressed to the chapter commanders and regional Scouting coordinators with mixed results.

- Promote chapters financially supporting youth attendance of members of the BSA and GSUSA at YLCs. Track chapters that do so via the Form 14.
  - End of OY 2018 Update: Not completed – the Form 14 needs revision – also to consider revising the due date as this report is due to HQ NLT 1 June. Carry over into OY 2019
- Continue exploration of an annual MOWW award program recognizing the BSA Eagle Scout and GSUSA Gold Award Projects involving veterans.
  - End of OY 2018 Update: Not accomplished – Carry over into OY 2019.
- The Scouting Committee will develop an internal annual MOWW award program providing recognition of the most outstanding BSA Eagle Scout Project and GS Gold Award Project involving veterans, veterans-support or military-related activities. The exact nature of the award will be determined as part of this effort and hopefully announced at the 2018 MOWW National Convention.
  - End of Operating Year 2018 Status Update:) goals: Not completed. Carry over into OY 2019. The information captured on the Eagle Scout applications about Eagle Scout Projects is only the name (title) of the project and the manhours in total spent on the project. The National Eagle Scout Association (NESA) has some difficulty in having the 280 plus councils recommend awards for outstanding Eagle scout projects – we will continue to work with NESA and the BSA to see if we can find a way to move forward with this.
- The Scout Committee will develop and make available patches to go with the various certificates for the Eagle and Gold Award winners.
  - End of Operating Year 2018 Status Update: underway. Several designs have been submitted by one chapter but only recognizing Eagle Scouts and we wish to have one that recognizes top award winners of the Gold, Eagle Scout, Quartermaster and Summit Awards. A design along these lines is being developed and we have also learned that one chapter has developed a patch recognizing attendance at their MOC ceremonies and we are awaiting samples of those to see if some of those design elements can be used in our “Top Level Award” recognition patch. One patch would simplify stockage and prevent the stockage of multiple different patches as we now do for certificates (four plus one to be stocked for female Eagles). We have also received some pushback from chapters g about the cost of any patches and, in response, would point out that these would be optional for the chapter to use or not. Carry over and finish into OY 2019.

OY 2017 Scouting Outreach Program Performance Outcomes

	2017/18	2016/17	2015/16	2014/15	2013/14	2012/2013	2011/2012
<b>Chapters Reporting</b>	29	42	25	40	36	11*	17*
<b>Boy Scout Coordinator</b>	23	26	20	22	23	9	12
<b>Companion Eagle Scouts</b>	NR	NR	5	33	45	26	
<b>Eagle Scout Certificates</b>	893	647	439	698	883	837*	528*
<b>Venture Summit and/or Sea Scout</b>	6	0	1	17			

<b>Quartermaster Certificates</b>							
<b>Girl Scout Coordinator</b>	21	26	20	21	22	9	5
<b>No. Companion GS Gold Award Recipients</b>	NR	NR	NR	0	2	1	0
<b>Gold Award Certificates</b>	998	871	315	495	431	1306*	3804*
<b>No. BSA Community Service Organization Award (Square Knots)</b>	1	3	0	0	7	4	3

NR = None Reported

\* = includes certificates provided from Roger Bultman Headquarters Chapter.

- The number of chapters for which information was received this year was seriously down from last year’s report. Only 29 (31%) of 95 chapters submitted a MOWW Form 14 this year prior to the 1 June suspense date for this report, with four chapters (small) reporting no involvement in the Scouting Outreach Program.
- Twenty-five chapters (eight small, eight medium and nine large) reported some level of involvement in scouting via the Form 14s. Only those 25 (of 95) chapters will be evaluated for the Chapter Scouting Program Award in the three categories (Small, Medium and Large Chapters).]
- The reason for the GS USA Gold Award certificate presentations being greater than the BSA Eagle Scout certificate presentations continues to be that virtually all the GS Gold Award certificates are presented at council-wide banquets while nearly all of the Eagle Scout certificates are presented at individual Eagle Scout Courts of Honor rather than council-wide banquets. These Eagle Courts of Honor range from being a part of a regular weekly troop meeting to elaborate affairs approaching that of a wedding reception/Bar/Bat Mitzvah-but nearly all are for individual Scouts and, with some 50,000 Eagle Scouts each year, that is a challenge. There is no standard format or even listing of mandatory elements of an Eagle Scout Court of Honor! Normally these are arranged between the troop and the parents of the Scout – the district and council usually don’t have any information on these events unless one of the district or council people is invited – a very “hit or miss” affair.

In Conclusion:

- The committee recognizes the contributions made by the individual members – presenting nearly 1000- Gold Award certificates and almost 900 Eagle scout certificates has taken dedicated effort and commitment to travel. The Eagle Scout awards are often individually presented at troop Courts of Honor and deserve special mention.
- The committee could use additional members and if the regional coordinators could push as hard as LT Evan Totten from Region XII, we would have reports from all chapters.
- The committee will work hard to achieve the goals noted above and, now, we have no goals with significant financial impacts. We will explore the possibility of obtaining information on any Eagle Scout council -wide recognitions which are typically arranged by the local NESAs (National Eagle Scout Association) committee/chapter. These, too, are not mandatory, but would provide a

venue whereby those Eagle Scouts attending could be recognized with a MOWW certificate. Attendees are usually a minority percentage of the new Eagle scouts awarded that year.

- The committee is committed to expanding the MOWW BSA/GSUSA award recognition program as our primary goal and will seek additional innovative (“outside the box”) ways to do so.
- We will also provide recommendations to the EXCOM as to the direction MOWW should take with respect to other patriotic youth organizations such as: U.S. Naval Sea Cadet Corps (USNSCC), American Heritage Girls (AHG), etc. on a national basis. Chapters that have been working with such organizations locally are encouraged to continue to do so.
- Chapters are strongly encouraged to develop relationships with local BSA districts and councils, as well as GSUSA councils to expand the opportunities to recognize Eagle Scout, Quartermaster, Summit, and Gold awardees.

FOR THE GOOD OF THE ORDER

ROBERT F. SCHLEGEL, JR., USA (Ret)  
Chair, Scouting Committee

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## STRATEGIC PLANNING COMMITTEE | ANNUAL REPORT

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The Strategic Planning Committee, consisting of CINC LTC Hollywood, PCINC COL Le Grande, VCINC BGen Lopez, SVCINC LTC Chamberlin, and VCINC LTC Okin, was tasked with revising the MOWW Strategic Plan. Several revisions and teleconferences have produced a new plan which is in coordination at the time of this writing.

The MOWW Strategic Plan gives the organization the big picture, the overarching principles guiding the Military Order of the World Wars, and the measurable Strategic Goals of the Order. Our concept is to have our same five Strategic Goals, realizing that Membership and Outreach are top priority since the Order does not exist without a vital Companion base and vigorous programs that serve our communities. We have streamlined the Strategic Plan, simplifying it by reducing the Desired Outcomes. Also, we acknowledge that the region commander is key to organizing the chapters and assisting chapters who need help. The committee intends to add metrics to the Strategic Goals that will allow more effective assistance to chapters.

Our goal is to coordinate the new plan with leadership and committee chairs and have a revised plan ready for approval at the June EXCOM teleconference and an approved plan by the 2019 MOWW Convention in August. The goal is to have a plan that will be a guide for the leadership of the Order via a document that is specific and useful in moving MOWW into the next 100 years.

FOR THE GOOD OF THE ORDER

IPCINC DAVID B. GIBSON, Col, USAF (Ret)  
Chair, Strategic Planning Committee

## VETERANS AFFAIRS COMMITTEE | ANNUAL REPORT

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The Veterans Affairs Committees purpose is to assist chapters in their efforts to support and recognize our past and current veterans.

To help our chapters, the Committee is working on changes and additions to the Committee's portion of MOWW website, the purpose being to show more of what the chapters are actually doing for veterans.

As this is the first year that the Committee's chapter award had been included in the MOWW Policy Manual. We have been actively been reminding Chapters of the award and how to find the information for submittal. We sincerely hope we will be successful in receiving more award submittals than the six received last year.

FOR THE GOOD OF THE ORDER

WALTER LAIDLAW, LT, USN (Ret)  
Chair, Veterans Affairs Committee

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**GOLD PATRICK HENRY AWARD | Patrick C. Stolze, LTC, USA (Ret)**

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## CITATION

Lieutenant Colonel Patrick C. Stolze distinguished himself by his Patriotic Contributions to the Military Order of the World Wars while holding elected office since 1998 as the Chapter Adjutant, Junior Vice Commander, Senior Vice Commander and, currently, the Commander, COL. Billie L. Stephens–Apache Trail Chapter. He displayed superb organizational skills in co-hosting two Department of Arizona Conferences and he repeatedly provided unmatched support of the Arizona Youth Leadership Conference. In addition, he authored the 2018-2019 Chapter Action Plan, recruited seven new members in the last two years and initiated a Chapter Recognition Program honoring Companions and affiliated organizations for their contributions to the chapter mission. In addition, he founded the East Valley Most Outstanding Chapter Competition Program whereby local Junior Reserve Officer Training Corps cadets are recommended for honors by their Senior instructors. Last, he served brilliantly as the chapter lead for the Marcus De Niza School Choir’s December holiday musical celebration for the last 26 years. His continuous willingness to serve his community and his exemplary leadership in promoting the founding tenets of the Preamble to the Order’s Constitution reflect great credit upon himself and the Military Order of the World Wars.



JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Commander-in-Chief, MOWW  
16 April 2019

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**GOLD PATRICK HENRY AWARD | Harry H. Weinberg, SC, CAPT, USN (Ret)**

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## CITATION

Captain Harry H. Weinberg distinguished himself by extraordinary service to the Military Order of the World Wars and to the Greater Boston Chapter. When a prior chapter commander deployed to Iraq and Afghanistan, Captain Weinberg volunteered to lead the Greater Boston Chapter. He ensured the seamless continuity in executing chapter’s extensive schedule of meetings and activities. He effectively guided the chapter during a three-year period during which he recruited many new Companions while ensuring the chapter enjoyed a smooth continuation of the affairs with subsequent leaders. Subsequently, he became the commander, Region I, bringing the same diligence and success to that role for three more years. Following that, CAPT Weinberg excelled as an advocate of the Greater Boston Chapter and Region I, steadily introducing new Companions to the Order, being a liaison to other veteran and civic organizations, writing several articles for The Officer Review magazine and serving on various committees. Captain Weinberg is an extraordinary leader whose selfless service reflects great credit upon himself and The Military Order of the World Wars.



JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Commander-in-Chief, MOWW  
21 March 2019

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**GOLD PATRICK HENRY AWARD | James A. Brady III, MD, LTC, USA (Ret)**

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## CITATION

Captain James A. Brady III distinguished himself by extraordinary service to the Military Order of the World Wars by his exceptional contributions to patriotism in the community. He displayed outstanding and continuous leadership in organizing and leading a successful year-long construction project for a Vietnam War Memorial to honor veterans of the Vietnam War from the Augusta-Richmond County and from the thirteen county-surrounding area. He initiated the idea, chaired the planning committee, solicited the support of area veteran and patriotic organizations and succeeded in raising \$100,000 that ensured the successful completion of the project. His patriotic devotion to his community and country are also evident in his past service as the Commander, Augusta Chapter, and in leading the annual Veterans Day and Memorial Day Ceremonies in Augusta, Georgia. His continuous willingness to serve his community and his exemplary leadership in promoting the founding tenets of the Preamble to the Order's Constitution reflect great credit upon himself and the Military Order of the World Wars.



JOHN H. HOLLYWOOD, LTC, USA (Ret)  
Commander-in-Chief, MOWW  
16 April 2019

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**GOLD PATRICK HENRY AWARD | Ralph D. Lewis, CDR, USCG (Ret)**

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## CITATION

Commander Ralph D. Lewis distinguished himself by extraordinary service to the Military Order of the World Wars and to the Hill Country Chapter by his sustained contributions to patriotism in his community and the nation. His many leadership contributions in the Hill Country Chapter and in support of the USS Lexington Youth Leadership Conference were remarkable. In addition, his leadership and management skills were clearly evident during his four years as the Chapter Adjutant, six years as Co-Director of the USS Lexington Youth Leadership Conference and his most recent two years as the Commander, Hill Country Chapter, during which time he doubled the chapter membership—an exceptional achievement. Key to this was his innovative annual recruiting receptions that featured Youth Leadership Conference students and counselors recounting their experiences. Equally notable was the 2018 recruiting picnic that garnered a number of new members from that event alone. His exemplary leadership in promoting the founding principles in our preamble reflect great credit on himself and the Military Order of the World Wars.



CHARLES S. CHAMBERLIN, LTC, USA (Ret)  
Senior Vice Commander-in-Chief, MOWW  
16 April 2019

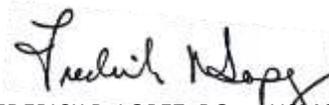
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**GOLD PATRICK HENRY AWARD | John L. Moriarity, COL, USA (Ret)**

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## CITATION

Colonel John L. Moriarity distinguished himself by extraordinary service to the Military Order of the World Wars in a variety of positions over many years. These positions included chapter commander, senior vice chapter commander, Judge Advocate at chapter, department, and region Levels, and his current position as the Military Order's Judge Advocate General. Since becoming a companion in 1973, he has excelled in recruiting new members, was a "Founding Father" of the San Fernando Valley Chapter, for which he was the chapter commander from 1976-1978 and a catalyst in helping that chapter flourish with over 100 members. He also helped establish the General of the Army Bradley-Colonel Hanson Chapter in 2016. He was a leader in chapter Outreach Activities, including, to include being a fixture at annual Reserve Officer Training Corps award ceremonies. He also a leader in community outreach outside of the Order, including serving as Vice-President of the California Society of the Sons of the Revolution and devoting countless hours as a member of the Military and Hospitalier Order of Saint Lazarus of Jerusalem. The singularly distinctive accomplishments of Colonel Moriarity reflects great credit upon himself and The Military Order of the World Wars.



FREDERICK R. LOPEZ, BGen, USMCR (Ret)  
Vice Commander-in-Chief, MOWW  
1 May 2019

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**GOLD PATRICK HENRY AWARD | Carlton R. Witte, LTC, USA (Ret)**

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## CITATION

Lieutenant Colonel Carlton R. Witte distinguished himself by extraordinary service to the Military Order of the World Wars in a variety of positions ranging from chapter commander to Commander, Region III. When he took command of the Region, there was no functional region headquarters. Through his energetic efforts, the region headquarters was quickly reestablished and made functional. After two years as Region III Commander, he took over as the Commander, Wilmington Chapter. He continues to excel in his third two year-tour as such. Equally notable, he has assisted supported Youth Leadership Conferences by serving as a chaperone and instructor. In coordination with the DE Military Historical Foundation, he assisted in developing the Korea War exhibit in the Delaware Military Museum and has long been a strong supporter of veterans helping veterans within the state of Delaware. His selflessness is also seen in his support of Boy Scouts, presenting Eagle awards, and facilitating chapter support of 15 JROTC and two SROTC programs. Colonel Witte is an extraordinary leader whose selfless service reflects great credit upon himself and The Military Order of the World Wars.



ROBERT F. HARTMAN III, CDR, USN (Ret)  
Vice Commander-in-Chief, MOWW  
1 December 2018

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**GOLD PATRICK HENRY AWARD | Arthur B. Fowler, LTC, (Ret)**

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## CITATION

Lieutenant Colonel Arthur B. Fowler distinguished himself by extraordinary service to the Military Order of the World Wars by his exceptional contributions to patriotism in the community and for your active leadership at all levels of the Military Order of the World Wars. In particular, his work as the Assistant Director, of the Texas Wesleyan University Youth Leadership Conferences, and then as Director was especially notable. For over eight years, his dedication to the Order and its Patriotic Education Outreach Program resulted in more than 575 high school students being able to participate in this signature program. As the Historian General of the Order for the last three years, he revitalized the Order's historical archives. His selfless dedication exemplifies the Order's motto, "It is Nobler to Serve than to Be Served." His exemplary leadership in promoting the founding tenets of The Order's Preamble to the Order's Constitution and to patriotic education activities reflect great credit on himself and the Military Order of the World Wars



ROBERT A. WILLIAMS, Maj, USAF (Ret)  
Vice Commander-in-Chief, MOWW  
16 April 2019

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**GOLD PATRICK HENRY AWARD | Charles R. Conover, LTC, USA (Ret)**

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## CITATION

Lieutenant Colonel Charles R. Conover distinguished himself by extraordinary service to the Military Order of the World Wars in a variety of positions over many years. He exemplified distinguished service in the Sun City Center Chapter, Florida, by serving as Chapter Commander as well as holding most other offices in the chapter. In addition, he excelled while serving in several key region leadership positions. He was several times the Region Commander, serving on alternating terms. This Operating Year, he voluntarily filled the remaining term of the sitting region commander who had to step down due to an injury preventing his continued service in that role. He also participated in various sponsorship activities that raised funds to send students to the Tallahassee Youth Leadership Conference in Florida. He was also notable for making numerous Boy Scout, Girl Scout, Reserve Officer Training Corps and Junior Reserve Officer Training Corps award presentations. Most recently, he coordinated a golf tournament to raise funds for an impressive veterans memorial, which was dedicated on Veterans Day in November 2018. The singularly distinctive accomplishments of Colonel Conover reflect great credit upon himself and The Military Order of the World Wars.



PAULA R. MITCHELL, Ph.D., CPT, USA (Ret)  
Vice Commander-in-Chief, MOWW  
21 March 2019

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**GOLD PATRICK HENRY AWARD | PCINC Russell C. Vowinkel, CAPT USN (Ret)**

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## CITATION

Captain Russell C. Vowinkel distinguished himself by extraordinary service to the Military Order of the World Wars over many years while being a brilliant leader in every capacity he has held. He innovatively served three years as the Commander, San Diego Chapter, also chaperoning three student trips to Valley Forge, Pennsylvania, for their annual Youth Leadership Conference. His record of leadership as the Commander, Southern California Department, an Appointed and Elected General Staff officer, the Vice Commander-in-Chief for three years, the Senior Vice Commander-in Chief and ultimately the Order's Commander-in-Chief is unequalled. In that last capacity, notably he, the Secretary of Veterans Affairs and the President of the United States were the principal speakers at the internationally-publicized 2011 National Veterans Day Observances at Arlington National Cemetery—a signal national honor. He was also the primary mentor for a Companion who ultimately became the Order's first female Commander-in-Chief, and he is in his third year of service as a Trustee on the Order's Board of Trustees. Last, after serving as the Order's Commander-in-chief, he volunteered to again serve as a chapter commander and as such led the successful effort to resurrect the long dormant Northern Virginia Chapter. Captain Vowinkel is an inspirational leader, and his long and selfless service as a Companion reflects extraordinary credit upon himself and The Military Order of the World Wars.



DAVID B. GIBSON, Col, USAF (Ret)  
Immediate Past Commander-in-Chief, MOWW  
1 November 2018

## MOWW NATIONAL CITATIONS

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### REGION COMMANDER RECOGNITION

- |    |             |  |
|----|-------------|--|
| 1. | Region IV   | LTC Michael A. Okin, MD, USA (Ret)<br>Virginia Piedmont Chapter, VA            |
| 2. | Region VIII | Col Norman E. Wells, USAF (Ret)<br>Hill Country Chapter, TX                    |
| 3. | Region XIII | Lt Col George F. Heileman, USAF (Ret)<br>COL Stephens-Apache Trail Chapter, AZ |
| 4. | Region XIV  | CAPT Ralph P. Scaffidi, USN (Ret)<br>Conejo Valley Chapter, CA                 |

### DEPARTMENT COMMANDER RECOGNITION

- |     |                                       |   |                          |
|-----|---------------------------------------|---|--------------------------|
| 5.  | Department of Massachusetts           | CAPT Paul E. Mawn, USN (Ret)<br>Greater Boston Chapter, MA                      | Region I                 |
| 6.  | Department of Delaware                | COL Harry S. Hughes, USA (Ret)<br>Wilmington Chapter, DE                        | Region III               |
| 7.  | Department of the Nat'l. Capital Area | Col Douglas A. Roderick, USAF (Ret)<br>Maj Gen Wade Chapter, DC                 | Region IV                |
| 8.  | Department of Southern Virginia       | LTC Henry L. Wyatt II, USA (Ret)<br>Virginia Piedmont Chapter, VA               | Region IV                |
| 9.  | Department of Oklahoma                | Lt Col David S. Wilson, USAF (Ret)<br>COL Woods-OKC Chapter, OK                 | Region VIII              |
| 10. | Department of Texas                   | Capt Paul W. Brown, USAF (Ret)<br>Dallas Chapter, TX                            | Region VIII              |
| 11. | Department of Arizona                 | COL Patricia A. Little-Upah, USA (Ret)<br>COL Stephens-Apache Trail Chapter, AZ | Region XIII              |
| 12. | Department of Southern California     | CAPT Quinn L. Hawley, USN (Ret)<br>LTG Wright Chapter, CA                       | Region XIV<br>Region XIV |

### CHAPTER COMMANDER RECOGNITION (STANDARD CHAPTER)

- |     |                                    |                                     |            |
|-----|------------------------------------|-------------------------------------|------------|
| 13. | Greater Boston Chapter, MA         | CPT William J. Maloney, USA (Ret)   | Region I   |
| 14. | MG (Bvt) Chamberlain Chapter, ME   | COL Robert E. Barton, USA (Ret)     | Region I   |
| 15. | Fort Knox Chapter, KY              | Col Timothy D. Moore                | Region II  |
| 16. | GEN Ridgway-Pittsburgh Chapter, PA | COL George D. Ehringer, USA (Ret)   | Region III |
| 17. | Hampton Roads Chapter, VA          | Col William E. Townsley, USAF (Ret) | Region IV  |
| 18. | General Meade Chapter, MD          | CW3 Kirk Conover, USA (Ret)         | Region IV  |
| 19. | Maj Gen Wade Chapter, DC           | COL Dennis M. Duggan, USA (Ret)     | Region IV  |

20.	Northern Virginia Chapter, VA	COL Vicente C. Ogilvie, USA (Ret)	Region IV
21.	Prince George's County Chapter, MD	CAPT Edward W. Gantt, USN (Ret)	Region IV
22.	Richmond Chapter, VA	LTC Vernon M. Peters, USA (Ret)	Region IV
23.	Roanoke Chapter, VA	Capt Norman J. Jasper Jr., USMC (Ret)	Region IV
24.	Virginia Piedmont Chapter, VA	CAPT Michael B. Connolly, USN (Ret)	Region IV
25.	Augusta Chapter, GA	CPT James A. Brady III, USA (Fmr)	Region V
26.	GEN Westmoreland Chapter, SC	Lt Col Gerald R. Arter, USAF (Ret)	Region V
27.	Puerto Rico Chapter, PR	Col Adalberto Rivera, Jr.	Region VI
28.	Sun City Center Chapter, FL	LTC Charles R. Conover, Jr., USA (Ret)	Region VI
29.	LTG Middleton Chapter, LA	HPM Mary G. McKeough	Region VII
30.	COL Woods-OKC Chapter, OK	COL James L. Selders, USA (Ret)	Region VIII
31.	Dallas Chapter, TX	HPM William J. Farmer	Region VIII
32.	Fort Hood Chapter, TX	1st Lt Randolph E. Teague, USAF (Fmr)	Region VIII
33.	Fort Worth Chapter, TX	MAJ Donald L. Cranford, USA (Ret)	Region VIII
34.	Hill Country Chapter, TX	HRM Gay Nell Wells	Region VIII
35.	North Texas Chapter, TX	CDR John G. Lopez III, USNR (Ret)	Region VIII
36.	San Antonio Chapter, TX	Maj Marian E. Weller, USAF (Ret)	Region VIII
37.	COL Stephens-Apache Trail Chapter, AZ	MSG Jeanne M. Erickson	Region XIII
38.	Denver Chapter, CO	LTC William J. Kraemer, USA (Ret)	Region XIII
39.	MG Miles Chapter, NM	HPM Vernon V. Haywood, Jr.	Region XIII
40.	Phoenix Chapter, AZ	HPM Jeffrey Schrade	Region XIII
41.	Santa Cruz Valley Chapter, AZ	CDR Joel M. Greenberg, USN (Ret)	Region XIII
42.	West Valley Chapter, AZ	COL Jerome R. Wojtas, USA (Ret)	Region XIII
43.	BG Holland Chapter, CA	COL Paul H. Atterbury, USMC (Ret)	Region XIV
44.	COL Woolsey Chapter, CA	CPT Lawrence L. Linn, USA (Fmr)	Region XIV
45.	GA Bradley-COL Hanson Chapter, CA	CPT Gordon A. Fell, USAR (Fmr)	Region XIV
46.	MajGen Pendleton Chapter, CA	HPM Charles R. Dare	Region XIV
47.	Saddleback Valley Chapter, CA	1LT Andre LeCault	Region XIV
48.	San Diego Chapter, CA	HPM Barbara Peralta	Region XIV

★ ***“Bravo Zulu” to Region IV for having every commander—region, departments and chapters—nominate a deserving Companion to receive a National Citation ... a first in history of the Order***

## COMMANDERS-IN CHIEF HONORARY CINCS

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1. ✖ G/A John J. Pershing
2. ✖ ADM William S. Sims
3. ✖ G/A George C. Marshall
4. ✖ F/A Ernest J. King
5. ✖ President Harry S. Truman
6. ✖ President Dwight D. Eisenhower
7. ✖ Admiral Arthur W. Radford
8. ✖ President Herbert C. Hoover
9. ✖ G/A Omar N. Bradley
10. ✖ President Ronald W. Reagan
11. ✖ GEN William C. Westmoreland
12. ✖ President George H. W. Bush

✖ *Deceased*

## ELECTED CINCS

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1. ✖ MG George H. Harries | (1920-1925)
2. ✖ MG Mark L. Hersey | (1925-1926)
3. ✖ GA Douglas MacArthur | (1926-1927)
4. ✖ COL Thatcher T. P. Luquer | (1927-1929)
5. ✖ RADM Thomas J. Cowie | (1929-1930)
6. ✖ BG J. R. Delafield | (1930-1933)
7. ✖ LTC George E. Ijams | (1933-1936)
8. ✖ RADM R. R. Belknap | (1936-1938)
9. ✖ COL Edward N. Wentworth | (1938-1939)
10. ✖ LCDR Charles A. Mills | (1939-1940)
11. ✖ COL Charles C. Allen | (1940-1941)
12. ✖ MAJ Ennalls Waggaman | (1941-1942)
13. ✖ LCDR Charles Hann | (1942-1943)
14. ✖ MG Albert L. Cox | (1943-1944)
15. ✖ LCDR David Sholtz | (1944-1945)
16. ✖ ADM William H. Standley | (1945-1947)
17. ✖ COL Forrest F. Watson | (1947-1948)
18. ✖ COL Van R. H. Sternbergh | (1948-1949)
19. ✖ RADM William R. Furlong | (1949-1950)
20. ✖ LTG Milton G. Baker | (1950-1951)
21. ✖ RADM Harold C. Train | (1951-1952)
22. ✖ MG Melvin J. Maas | (1952-1953)
23. ✖ MAJ Omer W. Clark | (1953-1954)
24. ✖ MAJ Harry Okin | (1954-1955)
25. ✖ VADM Charles A. Pownall | (1955-1956)
26. ✖ LTC M. Leslie Buswell | (1956-1957)
27. ✖ LTC Howard E. Cox | (1957-1958)
28. ✖ CPT Robert G. Kales | (1958-1959)
29. ✖ MG W. Irvine | (1959-1960)
30. ✖ BG J. L. Whitney | (1960-1961)
31. ✖ LTC Vaughn H. Huse | (1961-1962)
32. ✖ CDR Hans von Leden, USN (Ret) | (1962-1963)
33. ✖ COL Henry G. Simmonite | (1963-1964)
34. ✖ BG Joseph Cohen | (1964-1965)
35. ✖ COL Robert E. Joseph | (1965-1966)
36. ✖ BG Louis J. Fortier | (1966-1967)
37. ✖ LTC Thomas S. Clayton | (1967-1968)
38. ✖ MAJ Thomas F. Faires | (1968-1969)
39. ✖ VADM George C. Dyer | (1969-1970)
40. ✖ LCDR Robert E. Steman | (1970-1971)

41. ✖ BG J. Paul Holland | (1971-1972)
42. ✖ MG Harley B. West | (1972-1973)
43. ✖ LTC Fred A. Kaps | (1973-1974)
44. ✖ CDR J. Paul Scheetz | (1974-1975)
45. ✖ LTC Starbuck Smith, Jr. | (1975-1976)
46. ✖ Lt Col Peter Burrows | (1976-1977)
47. ✖ BG A. R. Brownfield | (1977-1978)
48. ✖ COL L. Sam Moore | (1978-1979)
49. ✖ LT William A. George | (1979-1980)
50. ✖ COL Wesley H. Vernon | (1980-1981)
51. ✖ COL Jack N. Rogers | (1981-1982)
52. ✖ LCDR Roy C. Anderson, Jr. | (1982-1983)
53. ✖ COL Adrian L. Hoebeke | (1983-1984)
54. ✖ LT Blair F. Fulton | (1984-1985)
55. ✖ CPT Jephtha C. Tanksley | (1985-1986)
56. ✖ COL William H. Waugh, Jr. | (1986-1987)
57. ✖ CPT John E. Goggin | (1987-1988)
58. ✖ COL Francis S. Donnell | (1988-1989)
59. ✖ MG Frederick A. Welsh | (1989-1990)
60. ✖ Capt Dwight F. Copley | (1990-1991)
61. ✖ Col John L. Lawler | (1991-1992)
62. ✖ COL O. G. A. Mastroianni | (1992-1993)
63. ✖ CAPT Wendell C. Phillips | (1993-1994)
64. ✖ COL Richard A. Palewicz | (1994-1995)
65. ✖ Col B. Dean Smith | (1995-1996)
66. ✖ COL Homer C. Schmidt | (1996-1997)
67. ✖ MG Franklin E. Miles, USA (Ret) | (1997-1998)
68. LTC Alfred H. M. Shehab, USA (Ret) | (1998-1999)
69. ✖ CDR Bruce L. Slawson, USN (Ret) | (1999-2000)
70. 1LT A. Earl Luetge | (2000-2001)
71. ✖ 1<sup>st</sup> Lt Donald G. Allen, USAF (Fmr) | (2001-2002)
72. CAPT R. M. "Rollie" Stevens, USN (Ret) | (2002-2003)
73. ✖ COL Brion V. Chabot, USA (Ret) | (2003-2004)
74. COL Bert L. Rice, USA (Ret) | (2004-2005)
75. ✖ COL Jack B. Jones, USA (Ret) | (2005-2006)
76. LTC David R. Titus, USA (Ret) | (2006-2007)
77. Col James D. Elmer, USAF (Ret) | (2007-2008)
78. LTG Robert L. Wetzel, USA (Ret) | (2008-2009)
79. COL Philemon A. St. Amant II, USA (Ret) | (2009-2010)
80. Col Clifford D. Way, Jr., USAF (Ret) | (2010-2011)
81. CAPT Russell C. Vowinkel, USN (Ret) | (2011-2012)
82. LTC Gary O. Engen, USA (Ret) (2012-2013)
83. Capt Deborah A. Kash, USAF (Ret) | (2013-2014)
84. Capt John M. Hayes, USAF (Fmr) | (2014-2015)
85. LTC Ruth L. Hamilton, USA (Ret) (2015-2016)
86. COL Clay C. Le Grande, Jr., USA (Ret) | (2016-2017)
87. Col David B. Gibson, USAF (Ret) | (2017-2018)
88. LTC John H. Hollywood, USA (Ret) (2018-2019)

✖ *Deceased*

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**COMPANIONS | *EMERITUS***

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1. LTC Henry A. Adams
2. 1LT Marion S. Ball
3. MAJ JoAnne Barton
4. ✕ COL Joseph H. Barber
5. Maj Silas W. Bass
6. ✕ COL John C. Butler
7. ✕ COL Thomas E. Douglas, Jr.
8. ✕ COL Juan R. Figueroa
9. COL John G. Fuller
10. COL F. W. Grant
11. ✕ Col Frederick J. Graves, USAF (Ret)
12. ✕ COL Alden G. Hacker
13. ✕ COL Edward H. Heilbron
14. Col Watt G. Hill, Jr.
15. Col Edward V. Hoersch
16. ✕ CAPT Watt W. Jordan, Jr.
17. ✕ Lt Col Calvin J. Kadous
18. COL Charles F. Long
19. ✕ CW4 Robert R. Meier
20. ✕ COL Robert G. Meyler, Jr.
21. ✕ COL Alfred L. Michaud
22. CW4 Robert R. Ozier
23. Maj Joseph H. Reus
24. MAJ Irvin Schlenker
25. ✕ LTC William G. Shrecengost
26. CH (COL) Ralph L. Smith, Jr.
27. ✕ Col James M. Snyder
28. Patricia J. Snyder
29. CPT Francis R. Spaniola
30. ✕ COL Billie L. Stephens
31. ✕ CDR Waldemar D. Stopkey
32. ✕ Lt Gen C. M. Talbott
33. ✕ LT Laura M. Trexler
34. Col Jerrold L. Wheaton
35. ✕ COL J. Trigg Wood, Jr.
36. ✕ COL Pendleton Woods
37. COL Donn W. Yoder

✕ *Deceased*

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