

# OFFICER REVIEW

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## Building on Our Great History



I had the pleasure recently to visit several energetic and active chapters in our Order. Glenda and I traveled to the Puerto Rico Chapter where we were extremely impressed with their hospitality and enthusiasm. While there, I awarded a Gold Patrick Henry Award to COL Juan Figueroa, USA (Ret), GSO Emeritus and a Companion and chapter leader since 1974. We also attended great chapter holiday functions and spoke with staff at the Maj Gen Wade and MG Meade

Chapters in DC and Maryland, respectively.

This month I will comment briefly on another of my five goals, i.e., improving chapter visibility. What is your chapter plan to accomplish this goal? Many chapters often forget to keep the local community informed about the great patriotic and outreach programs they conduct. Take time to submit articles to your local news publications. Offer to speak on local radio/TV programs and at your Rotary or similar gatherings of key leaders in your community. Invite news media, local business, government or educators to attend your outreach programs.

Likewise, we are working this year to increase MOWW awareness on a national level. This includes enhancements to our MOWW web page ([www.militaryorder.net](http://www.militaryorder.net)), reaching out on Facebook and other social media. We even plan to create a professionally developed video depicting our purpose and chapters in action.

I encourage everyone to spread the word and assist in getting our name and programs known in your community. Increasing visibility will surely go a long way toward strengthening our membership and contributing to MOWW becoming a veterans organization that all officers will want to join.

Finally, I hope that everyone had a great start to 2013 and is blessed with good health and friendship throughout the year.

LTC GARY O. ENGEN, USA (Ret)  
Commander-in-Chief, MOWW

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## ON THE COVER

The aircraft carrier USS Enterprise (CVN-65) conducts a refueling at sea with the guided missile destroyer USS McFaul (DDG-74) as the ships operate in the Atlantic Ocean on 6 Feb 06. The Enterprise is conducting routine carrier qualifications.

Source: DOD photo by Petty Officer 3rd Class Josh Kinter, USN. (Released)

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# USS John F. Kennedy (CV-67) Gulf Deployment

CDR JOHN A. BAUMGARTEN, SC, USN (RET)  
RICHMOND CHAPTER (31), VA

August 10, 1990, was a typically hot and humid day at Naval Base Norfolk. The armies of Saddam Hussein had been in Kuwait for a little more than a week. Our ship, the aircraft carrier USS John F. Kennedy (CV-67), had recently returned from flagship duties for Fleet Week in New York City and for the 200th anniversary of the United States Coast Guard in Boston. Since we were preparing to enter Portsmouth Naval Shipyard in a few days for a minor overhaul period, we moored at the short and narrow Pier 7, normally used for berthing much smaller ships. Our sister carriers, USS America and USS Saratoga, berthed at the more commodious "carrier piers," Numbers 11 and 12. In addition, we had been "eating down" our supplies of foodstuffs and other commodities to prepare for repair work to many of our supply storerooms and refrigeration systems.

**Laser-guided bombs line the flight deck of the aircraft carrier USS John F. Kennedy (CV-67) in preparation for air strikes against Iraq during Operation Desert Storm. The A-6E Intruder aircraft in the background is armed with laser-guided bombs.**

Source: US Navy Photo (Released)

"He then told us to commence a deployment load out and get the ship 'ready for sea,' a task, which under normal circumstances requires 30-45 days to accomplish."

As a follow up to several conversations earlier that day, about eight bells (that's four o'clock to you landlubbers), the ship's CO, a diminutive fireball of a man, came into the Supply Department office and informed me and the Supply Officer that we would be deploying for an indeterminate period in just five days. He then told us to commence a deployment load out and get the ship "ready for sea," a task which under normal circumstances, requires 30-45 days to accomplish.

Of course, we responded with a cheery "aye, aye," and then summoned our 15 subordinate supply



officers and told them to order everything we would need for the next 90 days at sea, and then some. Well, that is when all Hell broke loose. The next day, there was an endless caravan of tractor-trailers lined up from Pier 7 as far as the eye could see. They had a third of the supplies we ordered. This mammoth logistics procession continued unabated throughout the next several days. At the same time, shipyard work crews and vendors were attending to last-minute repairs. A small fleet of helicopters was transferring bombs, missiles, 20-millimeter and machine gun ammunition from barges in the harbor onto the flight deck. The Admiral's staff and sundry other personnel were loading their gear. The 2,500-man crew of Carrier Air Wing Three was loading its deployment "pack-up" of aircraft maintenance supplies and equipment into the hanger deck. Unbelievably, by the afternoon of 15 Aug, everything was loaded, i.e., heaped on board. Off we went, picking up our several squadrons of combat, surveillance and support aircraft on our way out into the Atlantic Ocean. This pre-deployment load-out of an aircraft carrier was the fastest ever accomplished in the history of naval aviation.

## ET Phone Home

In late August, upon reaching the Red Sea, we began our preparations for Operation Desert Storm. One of my collateral duties was to serve as the ship's Port Visit coordinator. This required me to fly into whatever port the ship was to visit about a week before its arrival. On Christmas Eve 1990, I flew from the USS Kennedy to Jeddah, Saudi Arabia, to arrange for the Kennedy's New Year's Eve port visit. We were to host then-Vice President Dan Quayle, and several generals and flag officers from General Schwarzkopf's staff.



**January 1991:**  
Vice-President J. Dan Quayle arriving on board the USS John F. Kennedy CV-67 for a three day moral visit during Operation Desert Shield.

Source: US Navy Photo  
(Released)



**15 Sep 1990:**  
USS John F. Kennedy CV-67 in the Great Bitter Lake on the Suez canal en route to the Red Sea for deployment in Operation Desert Shield. The USS Mississippi CGN-40 is seen in the background.

Source: US Navy Photo  
(Released)

I busied myself in making the numerous arrangements required to support the ship and its crew during the port visit. The day before the ship was to arrive, the Battle Force Commander's Operations Officer called me on my STU-III satellite phone. He directed me to arrange a bank of telephones with direct access to an AT&T operations center on the East coast of the United States. The Admiral wanted the crew to be able to speak with their families during the holiday season.

This last minute, seemingly impossible, requirement definitely "maxed-out" my stress level. Fortunately, I had already established a good rapport with the Saudi prince in charge of military intelligence, who had some good contacts at the highest levels of AT&T (it also helped that the Saudis had "oodles" of money to throw at this problem). In a matter of hours after making the request for this service, a literal army of AT&T and Saudi technicians were on the pier at the Jeddah Islamic Port. They constructed a makeshift telephone center with 100 direct-line telephones, and after the ship arrived, most every crewmember enjoyed communicating "cost-free" with family and friends after five and one-half lonely months at sea.

## Going To War

After our port visit to Jeddah, we returned to the Red Sea and continued to prepare for Operation Desert Storm. We were called into battle shortly after midnight on 15 Jan 91. The following is a verbatim excerpt from the Supply Department's "End-of-Cruise Report," which captures the essence of that moment:



**9 Feb 1991: Ten ships of Task Force 155 seen during Operation Desert Storm.**

Source: US Navy Photo (Released)

*Throughout the increasingly tense days of early January, we hoped the assembled might of the Coalition Forces would deter future Iraqi aggression and provide the incentive for a peaceful settlement of the Gulf Crisis. As midnight on 15 January drew nigh, great expectations existed that Saddam Hussein would abide by the United Nations resolutions and withdraw his army from Kuwaiti territory. Midnight passed, as we waited with the rest of the world, for evidence that we would not cross the threshold of escalation. A few hours later, word was passed on the 1MC that we would finally put to use the skills we had honed all these long months at sea, as the men and machines of KENNEDY and Carrier Air Wing THREE were launched into the eye of the DESERT STORM. When the word was passed, the ship resounded with a euphoric cheer from a crew so tired of waiting for the final word to come. This short-lived joy gave way to the sobering reality that we were about to engage in a battle of dramatic proportion, which could put our ship, our aircraft and ourselves at great risk. It is certain, on that night before the first combat sortie, many noble, yet heavy hearts, strained to sum up a lifetime of intentions and memories in a few hastily written words.*

## It's All About Eggs

As you may recall, the first several days of Operation Desert Storm filled American television screens with vivid, captivating images of anti-aircraft fire and exploding bombs and missiles. As it was much calmer at our location in the middle of the Red Sea. The Admiral's staff busied itself by observing in minute detail, virtually everything that occurred aboard ship. Their incessant, "pain-in-the-butt" curiosity was never more apparent than it was during our first wartime replenishment at sea.

Once the war began, each carrier battle group operated on a three-day rotation—two days on the line of battle, followed by a one-day replenishment period in a Red Sea area known as "Gasoline Alley," to take on fuel, ordnance, spare parts, foodstuffs and mail. On the day of our first turn in Gasoline Alley, one of the items we loaded was our regular re-supply of 3,600 dozen eggs—it takes a lot of eggs and other food items to feed 23,000 meals a day to nearly 5,600 personnel.





A little while after the eggs were delivered to the Kennedy's flight deck by a helicopter from the replenishment ship, an urgent inquiry was received from the Flag Bridge wanting to know why the Navy was buying supplies from "the enemy." I was in the control tower serving as the Vertical Replenishment Officer. My boss (the Supply Officer), the ship's CO and what seemed to be the rest of the world, tasked me to find out the answer to this perplexing question.

As best I can figure, the Navy had let a contract for fresh eggs with a poultrymen's association in southern Turkey. I am sure this bunch of rural chicken farmers had never filled such a large order for eggs in their lifetimes. I suspect, in their haste to get the eggs packaged and delivered on time, the

Turks drew on every source they could for suitable containers—possibly including neighboring poultrymen across the border to the south of Turkey.

When I arrived on the flight deck, nine decks below the control tower, I ran over to one of the several pallets of eggs and saw on the side of the packing case the inflammatory slogan that was hastily relayed to the Flag Bridge: "PRODUCT OF IRAQ."

## Military Intelligence?

As the war continued on, the Admiral grew increasingly frustrated with the daily inability of his "military intelligence" staff to provide timely updates on the progress of the ground war. Very often, the daily intelligence briefs he received were 24–48 hours or more behind the action. As a result, the Admiral's Operations Officer, a Navy Commander, whose most notable talents were "mooching" food from the wardroom pantry and failing to pay his monthly mess bill on time, turned to his self-proclaimed "buddies" in the Supply Department for a solution.

**Iraq, particularly politically stable northern region under Kurdish administration, is an important exports market for the Turkish poultry products and egg producers.**

Source:  
www.hurriyetdailynews.

**18 Dec 1990:  
F-14A Tomcat aircraft from  
Fighter Squadron 14 (VF-  
14) and Fighter Squadron  
32 (VF-32) on the ship's  
flight deck during Operation  
Desert Shield.**

Source United States  
Department of the Navy  
Seal.svg  
ID DN-SC-91-03711



To assuage the Admiral's frustration, we purchased two television sets and two videocassette recorders from a shopping mall in Jeddah, Saudi Arabia, rented a car, and positioned two sailors in an apartment in the American compound in Jeddah. These sailors spent much of the rest of the war making videotapes of the daily CNN broadcast and driving them to the Saudi airfield in Jeddah, where they were flown out to the Kennedy in time for the Admiral's morning staff meeting. It turned out the daily reports from CNN were much more timely and accurate than those generated by the "military intelligence" network.

**Store Keeper Seaman  
Christie Brown of  
Oxford, MS, helps move  
13,000 pounds of mail  
aboard the USS John F  
Kennedy (CV 67).**

Source: US Navy Photo  
by Photographer's Mate  
Airman Grantez  
Stephens

## You've Got Mail

Aside from acquiring and issuing spare parts for the ship and its air wing, washing and dry-cleaning clothing, feeding and paying the crew and operating the ship's retail stores and barber shops, the Supply Department was the initial recipient and distributor of mail for the Kennedy, the Air Wing and the other "small boys" in the battle group. However, once the war began, the volume of

mail grew by gigantic proportion, as America put its heart and soul into "supporting the troops."

Mail service for the Navy during the Gulf War was exceptional, mainly because virtually everything came and went by "Air Mail." It was typical for my wife to send me a letter on Tuesday and have it arrive on the Kennedy on Thursday, spanning a distance of more than 7,000 miles. My niece, who was a Sergeant with an Iowa National Guard Water Supply Company in Saudi Arabia, sent me a letter via "Army Mail" from a distance of about 300 miles. It took six weeks to arrive on board the ship.

Along with all the personal letters from home, came literally thousands of letters from school children and concerned citizens from all over America. Of course, the Public Affairs staff decided we should answer as many of these letters as possible. Fortunately, the Chaplain Department's staff had the impossible task of accounting for the letters and distributing them for replies by our sailors. I do not believe this huge effort was ever mastered. However, it was amazing to see 19 and 20-year-old sailors, already exhausted from endless hours on the flight line, propped up against the side of the control tower or hangar deck writing "thank you" notes to little kids in America.

We also received a huge amount of baked goods from thousands of America's kitchens. Every replenishment cycle we would receive tri-wall containers with hundreds of boxes of homemade brownies, cookies, pound cakes, etc., much of it thrown together in a literal mish-mash of crumbs, icing and chocolate morsels. The task fell to the Supply Department to sort through this mess, salvage what we could and distribute it to the crew

However, the most significant piece of mail we received was a huge fruitcake. I recall it had the shape of the state of Texas in honor of the ship's CO, who was a native Texan. Well, this huge pastry, packed in a ten-foot-square wooden crate, arrived on the flight deck in the cargo bay of a CH-53 heavy-lift helicopter. The fruitcake was so large, that we had to transport it to the mess decks using the weapons elevator. After taking an appropriate number of photos, we cut the cake and served it to the crew. They devoured it in very short order.







## A Night Of Sadness

Throughout the Persian Gulf War, Carrier Air Wing Three did not lose a single aircraft to enemy fire; however, late at night in mid-February 1991, an EA-6B “Prowler” electronic countermeasures aircraft (a four-seat “stretch” version of the A-6 Intruder attack bomber) was lost after launch from the Number One catapult. Immediately after the “cat shot,” the pilot pulled back too hard on the yoke causing the aircraft to lose lift. The aircraft canted to the left and began to turn over on its back. When the four crewmembers ejected, they were rocketed into the sea. Our search and rescue helicopters were able to recover the bodies of the three crewmen who had separated from their ejection seats. Unfortunately, the fourth crewmember did not separate from his seat. Consequently, he sank rapidly to the bottom of the Red Sea where I imagine he still rests today. We kept the remains of the other crewmen in the ship’s morgue until our return to Norfolk, where we could reunite them with their families in lieu of burying them at sea.

## Going Home

The Gulf War was a grand undertaking and was probably one of the best-planned, best-fought military actions in our history of “short” wars. In hindsight, it was probably good that the war ended when it did, as we were getting pretty close to running out of ordnance. As I recall, most of what

we had left in the magazines on the Kennedy were 500-pound “dumb” iron bombs, as we had used up all available laser-guided sabot kits, and had virtually exhausted our supply of anti-radiation and tactical missiles as well.

It was also becoming logistically difficult to repair and re-supply aircraft engines, many of which were desperately in need of depot-level overhaul. In addition, the flight deck on the Kennedy was showing metal due to the large number of aircraft launches and recoveries we had performed during the war. In fact, the Kennedy diverted to Hurghada, Egypt, at the end of the war, where a repair team, airlifted from Portsmouth shipyard, re-surfaced the flight deck to enable us to launch and recover aircraft during our return transit.

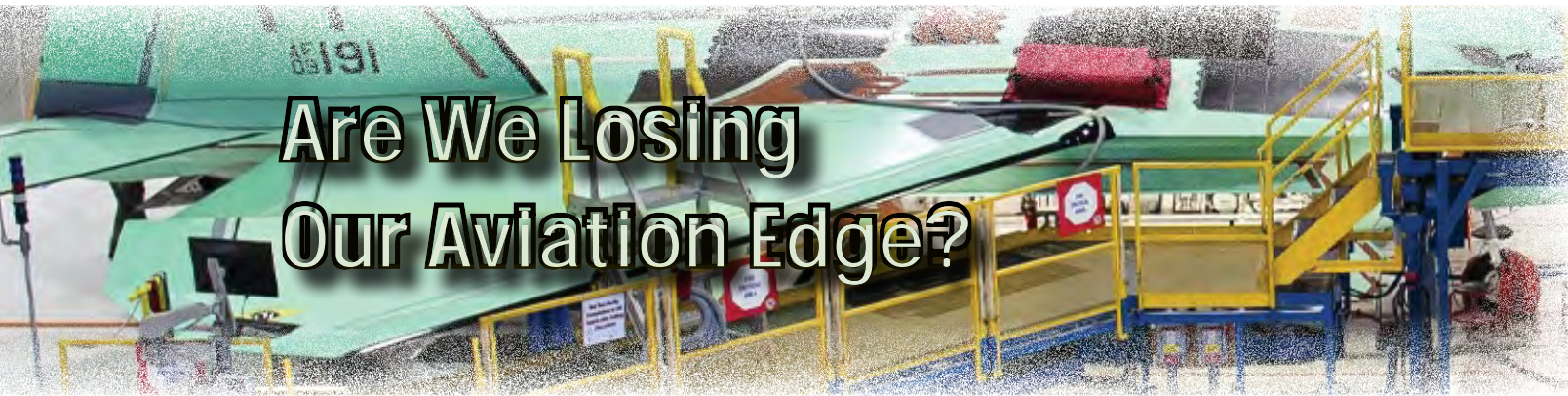
As the Gulf War and the Kennedy’s exploits faded rapidly into memory, we headed west to Norfolk after more than seven and one-half months at sea. As each day passed, the level of excitement increased as we anticipated the long-awaited reunion with our families and friends, and the exuberant welcome of a grateful nation. ★



*CDR Baumgarten was the Principal Assistant to the Supply Officer aboard the USS JOHN F. KENNEDY (CV-67) from Jul 89-Jul 91. He joined MOWW in 1996. He is the Commander, Region IV, and the Commander, Richmond Chapter. He is also a General Staff Officer (Appointed) and the Chair, Financial Development Committee.*

**28 Mar 1991:**  
Family and friends of crew members from the aircraft carrier USS John F. Kennedy (CV-67) battle group wait to welcome their loved ones as the vessels arrive in port. The ships had been deployed in the Persian Gulf area during Operation Desert Storm.

Source: US Navy Photo by Pat Jett Toombs, Naval Station, Norfolk  
VIRIN: DN-SC-91-08186



COL JAMES T. ROBERTS, USA (RET)  
SAVANNAH CHAPTER (53), GA

By chance, I saw an article in the *Wall Street Journal* titled “The Air Force’s Flight to Weakness” (*Wall Street Journal*, US edition, 7 Nov 12, page A25). It was authored by Jack David (Senior Fellow and member of the Board of Trustees at Hudson Institute) and Lt Gen Michael M. Dunn, USAF (Ret), a former President and CEO of the Air Force Association. This op-ed piece will offer some thoughts as to the readiness of our defense establishment.

Shockingly, the authors note our decline as a leader in developing leading edge aircraft technology with the following statement: “Russian and Chinese aircraft, flown by Indian pilots in exercises, have already bested the USAF’s fourth-generation aircraft, F-15 and F-16s.” They indicated that the Russians and Chinese are already developing counterparts to our F-22 and F-35 aircraft.

There are approximately 5,200 planes of all types in the force structure today. Between 2008 and 2012, the USAF has retired more than 700 hundred aircraft than it bought. In 2013, the administration plans to retire about 300 more planes while requesting to purchase only 54.

You and I see C-130 transports daily, some of which were flying in Vietnam. Our B-52 bomber and our KC-135 tanker fleets have aircraft that have over 50 years of service. The average age of all aircraft is 25 years, the oldest it has ever been.

In the last four years, decisions to close or delay seven production lines, including the F-22 fighter, the C-17 Transport, the new search and rescue helicopter, and a new bomber.

In addition to reducing Air Force capabilities, these decisions affect some 10 million jobs and major export sales of \$50 billion dollars. Closing production lines means losing the skills of thousands of workers who provide surge capabilities in case of an emergency. Restart can take years. Potential “sequestration” could affect some 2.13 million direct and indirect defense jobs.

During the last sixty years, the US Air Force has been able to deny operational airspace to our potential enemies to ensure our soldiers and marines could accomplish their mission without fear of enemy aerial attack. The future does not bode well if we continue to reduce our capabilities of air superiority required to oppose the increasing threats posed by our potential and real enemies in Asia, the Middle East, North Africa and Eastern Europe. ★



COL Roberts, a 34-year veteran, last served in Iraq as a DA civilian in 2010. He is a past MOWW chapter chair, and the past national Chair, Law & Order Committee. He is now a business continuity-planning consultant after serving as a United States Marshal in the Bush administration.

Disclaimer: The opinions, beliefs and viewpoints expressed by the author do not necessarily reflect the opinions, beliefs and viewpoints or official policies of MOWW.





## CUBAN MISSILE CRISIS: REALLY TOUCH AND GO

**Top: Maj Anderson's U-2 reconnaissance aircraft shot down during the 1962 missile crisis in Cuba.**

Source: DAAFA Museum

*The forgotten man of the Cuban missile crisis was once its hero — the only American to perish in a conflict that could have killed millions.*



Major Rudolf Anderson, Jr., USAF, was “the martyr who died for us all,” said Eric Severeid, the CBS Evening News analyst. Future generations would lay flowers at Anderson’s grave, he predicted, in thanks for the “hosts of others who did not die.”

The crisis, the closest the planet has come to nuclear war, took place over 13 days—16-28 Oct 1962. It started after aerial photos showed the Soviet Union was deploying nuclear missiles in Cuba in order to bolster its communist ally, Fidel Castro, and its own ability to strike the United States.

Armed only with a camera, Anderson flew an unescorted U-2 spy plane over the island more times in the crisis than any other pilot. He and his comrades took the photos that the US used to show the world the Soviets had nuclear missiles 90 miles from Florida.

BY MR. RICK HAMPSON, REPRINTED  
FROM USA TODAY, A DIVISION OF GANNETT CO., INC.

After Anderson was shot down by a Soviet missile—without permission from leaders in the Kremlin—President Kennedy and his Soviet counterpart, Nikita Khrushchev realized they had to end the crisis before their underlings pushed them into war. Within 24 hours, they did.

Yet 50 years later, Anderson’s memory has faded, along with that of the crisis itself.

There are unforgettable moments—Kennedy on TV telling the nation about the missiles and announcing a quarantine around Cuba; U.N. Ambassador Adlai Stevenson unveiling photos of the missile sites and offering to wait “until hell freezes over” for a Soviet response; Soviet ships in the Atlantic turning back from the quarantine line.

But the crisis that historian James Blight calls “the most dangerous moment in modern history” is hazy to young Americans and widely misunderstood by their elders.

Despite revelations since the end of the Cold War, the crisis is encrusted by myth: of a cool, hard-line Kennedy, a bellicose Khrushchev and a resolution in which the Americans stood firm and the Russians backed down.

**Left: Major Rudolf Anderson served with the 4028th Strategic Reconnaissance Weather Squadron, 4080th Strategic Wing, headquartered at Laughlin Air Force Base, Texas**

Alice George, author of a social history of the crisis, says its memory was diminished by subsequent traumas, especially the assassination of Kennedy a year later. And the end of the Cold War two decades ago deprived the crisis of its doomsday context.

"If you were alive in 1962, you have a story about the crisis," George says. "If you weren't, you have no clear idea what happened."

Here in Anderson's hometown, however, some people want to change that. One is Jack Parillo, a retired architect who learned of Anderson only when he stumbled on his memorial. "People don't realize Rudy's importance to history," he says. "Without him, there might not be any history."

## 'A TASTE OF DEATH ROW'

By 9 a.m. on Oct. 27, 1962, Rudolf Anderson was 72,000 feet above Cuba, on the blue-black edge of space, snug in a pressurized flight suit, flying an aircraft that did not officially exist. In addition to the top-secret target list, he carried photos of his two sons and his wife, two months' pregnant with what he was hoping would be a girl.

The U-2 was one of the most exotic aircraft ever made. Fly too fast at this altitude (twice that of a commercial jetliner's) and the wings and tail break off; fly too slow, and the engine stalls. The difference between the two extremes: 7 mph.



### The Air Force Cross

**The Air Force Cross was established by Congress on 6 Jul 60 (Public Law 88-593, amended Section 8742 of Title 10, US Code) to change the designation of "Distinguished Service Cross" to "Air Force Cross" when awards were conferred by Air Force Authority. The first award of the Air Force Cross was a posthumous presentation to Major Rudolf Anderson, Jr., USAF, for extraordinary heroism in connection with military operations against an armed enemy from 15 Oct 62 to 27 Oct 62. The action took place during the Cuban Missile Crisis. The Cross was presented by President Kennedy to Maj Anderson's widow at the White House.**

Source: <http://usmilitary.about.com/library/milinfo/afmedals/blafc.htm>

It was Day 12 in the crisis. With the Soviet missiles in place, says Alice George, "everyone in America got a taste of death row." The nation's southeastern quarter, including Greenville, was in range of warheads 70 times more powerful than the bomb that destroyed Hiroshima.

Day and night, U.S. military forces moved toward Florida. The Strategic Air Command, which controlled the nation's nuclear arsenal, moved to DEFCON2, one alert level short of war. It dispersed 183 B-47 bombers to 33 civilian and military airfields and kept 60 B-52 bombers, most carrying atomic bombs, aloft at all times. About 130 long-range nuclear missiles were ready to be fired; their silo hatches were open, and the Soviets could see it.

Americans reacted with a mixture of anxiety and resignation. Some hoarded canned food and built fallout shelters. Millions of city dwellers decided it was a good time for a trip to the country. In Memphis, a man told police who found him lifting a manhole cover that he was seeking a bomb shelter for his family.

Bunkers outside Washington were readied for government officials, and federal agencies made plans for emergency wage-price controls, rationing and censorship.

Anderson's hometown was jittery, especially after the state civil defense director told local officials there was emergency shelter space for only 7% of the population.

A 16-year-old called the Marine recruiter in Greenville to ask whether the president had lowered the enlistment age. Ed Smith, American Legion district commander, said he had volunteered for World War I and was ready again.

No one knew that Greenville already was represented by Rudy Anderson.

He'd always wanted to fly. As a kid, he built model airplanes, and once got in trouble in school for using his pencil to trace in the air the flight of a fly.

He was something of a daredevil. At Clemson, he was so intent on catching a pigeon that had gotten loose in his dorm that he chased it down a hallway and out a second-story window, breaking a few bones in the fall. Later, his buddies would call it "Rudy's first flight."

As an officer, he was both top gun and by-the-book, a pilot's pilot who was selected to evaluate his peers.





All agreed he'd make general. "He wanted to keep climbing the wall to be the leader," recalls Jim Black, a fellow Korean War reconnaissance pilot. "He was strong-headed. It was his way or no way."

He wanted as many flights as he could get, even if it created jealousy in the competitive U-2 brotherhood. "Hot to go all the time," Black says. "He was bent on being in the middle of whatever was going on."

He'd jockeyed for this flight over Cuba, his sixth in the crisis, even though two days earlier another pilot reported being fired on by Soviet surface-to-air missiles — the first time any of the U-2 flights had drawn fire.

He didn't seem worried. The night before, he called his mother in Greenville and told her not to worry, he was doing what he loved.

After 10 a.m., Anderson completed his pass over the eastern end of Cuba — his plane's camera clicking, Soviet radar watching — and turned toward Florida. But a Soviet general, absent his commander and for reasons still unclear, ordered two surface-to-air missiles fired at the U-2.

One exploded behind Anderson, sending shrapnel into the cockpit and through his pressurized suit. He probably was dead before the plane hit the ground, 13 miles below. He was 35.

## 'THE FIRST SHOT'

The executive committee of the National Security Council was meeting in the White House Cabinet Room when word arrived. "You can hear the tension in their voices," says Sheldon Stern, former historian at the Kennedy Presidential Library, who has studied the tapes on which the president secretly recorded the deliberations.

"This is much of an escalation by them, isn't it?" Kennedy said.



"They've fired the first shot," said Paul Nitze, an assistant secretary of Defense.

Later, Attorney General Robert Kennedy, the president's brother, would write, "There was the feeling that the noose was tightening on all of us."

To most in the room, Anderson was merely "that U-2 boy," as Vice President Lyndon Johnson called him. But the president seemed to see a father with a son not much older than his John-John.

Later, in the Oval Office, the president told his brother that "the politicians and officials sit home pontificating about great principles and issues, make the decisions and dine with their wives and families, while the brave and the young die." As RFK left, the president was writing a letter to Anderson's widow.

A U.S. invasion of Cuba now seemed likely, and an attack on the anti-aircraft missile site that hit Anderson almost certain. The military waited for Kennedy's order.

He never gave it, even though he could not have known that either move probably would have led to all-out nuclear war. Unknown to the U.S., Soviet troops in Cuba (there were 40,000, not the 8,000 the CIA estimated) had tactical nuclear weapons to use against a U.S. invasion, and Soviet nuclear cruise missiles were pointed at the Guantanamo naval base in case of a U.S. invasion or attack on Soviet anti-missile sites.

Instead, Kennedy offered Khrushchev a final compromise.

On Sunday morning, they had a deal: The Soviets would pull their missiles out of Cuba; the U.S. promised not to invade Cuba and to secretly remove its own nuclear missiles from Turkey.

Two days later, Maj. Steve Heyser, Anderson's comrade and rival in the U-2 squadron, went to the

**Top left: A U.S. Navy RF-8 Crusader flies over central Cuba on Thursday, October 25, on Blue Moon mission 5010**

Source: [rus77-79.livejournal.com/1211343.html](http://rus77-79.livejournal.com/1211343.html)

**Cuban militiamen man an anti-aircraft battery of Czechoslovakian M53 12.7mm guns in Havana in October 1962.**

White House to receive Kennedy's thanks for taking the first photos of the Soviet missile installations.

Afterward, Gen. Curtis LeMay, the cigar-chomping Air Force chief of staff, told Heyser that because Anderson was dead and he was alive, Anderson was going to be the hero of the crisis. Did the major have a problem with that?

LeMay had four stars on his shoulder. Heyser had no choice. "No, sir," he replied.

Air Force accounts at the time gave both Heyser and Anderson credit for the first photos. Anderson received the first Air Force Cross, the service's highest decoration short of the Medal of Honor. Heyser and the nine other U-2 pilots who flew over Cuba got only the Distinguished Flying Cross, even though they'd all taken the same risks.

Some thought it unfair; Heyser, who died in 2008, told the LeMay story many times.

Being the hero's wife was no consolation to Jane Anderson. Seven months earlier, she'd been traumatized by a false report of Rudy's death in an air crash. Now, when the casualty notification team arrived at her door at Laughlin AFB in Texas, she ran into the bathroom and locked the door.

"She said, 'I don't want to live without Rudy,'" recalls Marlene Powell, wife of another U-2 pilot.

At Rudy's funeral in Greenville, Jane recoiled at the site of an Air Force staff car like the one used by the notification team. Jerry McIlmoyle, a U-2 pilot, was a pallbearer. "His death blew her mind," he recalls. "She was down, I mean really down."

Although Jane Anderson eventually remarried, "I don't think she ever got over it," McIlmoyle says. "We couldn't do anything for her. She didn't want anything to do with the Air Force." She died in 1981.

Jane couldn't come to Greenville the following year for the dedication of her husband's memorial. A plane like the one he flew in Korea was placed in a park where he'd played as a boy. The plane seemed to be landing, "as if it was coming home," his sister said.

The next month, Jane gave birth to the daughter Rudy always wanted. People said her name, Robyn, evoked her father's love of flight.

## CAMERA AS WEAPON

Decades later, Jack Parillo was driving past Greenville's Cleveland Park when he stopped to check out the F-86 fighter behind the fence. A marker said Maj. Rudolf Anderson died in 1962, but nothing about how or why.

Parillo, an Air Force veteran, was intrigued. The more he learned about Anderson, the more he felt he had been overlooked. He hit upon a remedy: the Medal of Honor.

The area's congressional representatives were receptive, and the local American Legion post endorsed the idea. But Parillo ran into an unexpected obstacle—Anderson's fellow pilots.

Today, four of the 11 U-2 pilots who flew over Cuba in the crisis are alive. In interviews with *USA Today*, three said Anderson did not deserve the Medal of Honor, because he was simply doing his duty—as they all were—and did not go "above and beyond" it.

"I respect Andy, but that was not a Medal of Honor action," says Buddy Brown, 83, using his fellow pilot's nickname. "You haven't saved anybody, you're not coming out of a foxhole. You just happened to be in a spot and got hit." Were Anderson alive, he adds, he'd feel the same way.

On 27 Oct, Greenville will unveil a redesigned Anderson memorial that will explain all about him and the missile crisis. And, as Severeid predicted, his old friends will lay flowers on his grave, as they have every year since 1962.

At one such ceremony, Steve Lorys, husband of the daughter Anderson never knew, spoke of his father-in-law as a warrior in a new kind of war that couldn't actually be fought, at least not with a winner.

For all the warheads and missiles that October, Anderson's "camera was the only weapon that would have worked," he said, "because it showed the world." ★

The inscription on Maj Anderson's Greenville memorial reads (in part), "In a period of great international stress he performed his duty of great responsibility with honor. He ... gave his life that America could proceed on a course toward peace ..."







DANIEL KELLY  
WEST MIFFLIN HIGH SCHOOL  
SPIRIT OF AMERICA YLC  
FREEDOMS FOUNDATION; VALLEY FORGE, PA

**T**hanks to the Freedoms Foundation at Valley Forge, I have been enlightened regarding many different things about which I had been previously ignorant. An example of one of the things that I learned was there are many other prestigious students out there, the same age as me, with a clearer head out there in the wide round world. In addition, I learned more about personal achievement and conditioning oneself to achieve personal success. Last but certainly not least, I met some truly inspirational people. There are many ethnically diverse people in the world, and I was just lucky enough to get a taste of that in those days of April.

San Diego, California, Richmond, Virginia, and Allentown, Pennsylvania, all are extremely different, and yet they are very similar as well. Locations and such matter; however, the people that came from these places were all coming for the same purpose: MOWW. This conference had helped to educate all of the students from different schools in the area of the Declaration of Independence, the Constitution of the United States, and even the disputes between Alexander Hamilton and Thomas Jefferson. These informational conferences helped in a way as well for us students to achieve success.

YLC faculty stressed personal achievement and self-conditioning the whole time we were at the conference. Speakers emphasized what hard work can get you and the importance of perseverance as well. We discussed various occasions during which other influential people have made mistakes and learned from them. With personal achievement comes hope and inner strength, and through self-conditioning one can make themselves better people. Even though most of the students at the Valley Forge conference already had their head on straight, the comments from most of the students

concerning each speech showed that they were able to take something from each speech. Finally, we can find inspiration in many places.

Throughout the conference, the students had the opportunity to listen to inspirational speeches. Many inspirational individuals that have or had gone through an eclectic amount of experiences in their lifetime that has changed their inner feelings made the speeches.



One insight I gained was simply be who you are as a person, and maintain your reputation for the future. This conference has helped me not only to seek inspiration, but to hope for better things as well. Thanks to the Conference being in the same place where a historic event took place, Valley Forge in Philadelphia Pennsylvania, I have met new people, I have been inspired for personal achievement, and I was shown inspirational new ways of thinking. Here is a quote from a song that relates to the conference, "there is 86,400 seconds in a day," yes there is 86,400 seconds in a day; however, the way one uses these precious seconds will determine where in life they will go. ★

**Students attend a YLC held at Freedoms Foundation at Valley Forge. Students from all over the nation are selected to attend MOWW YLCs.**

Source: [www.freedomsfoundation.org/PhotoGallery](http://www.freedomsfoundation.org/PhotoGallery)

## Our Assignment:



# Achieve CINC Goals

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)  
CHIEF OF STAFF, MOWW

We Companions have two complementary tasks before us. The first is to serve America—particularly America's youth—by bringing our Preamble to life in our communities every day. The second is to do things that are “for the good of the Order.” CINC Goals embody both.

Importantly, we serve America via our many outreach programs, e.g., YLCs, scouting, ROTC & JROTC and patriotic ceremonies. However, we also serve America by our involvement in national security, homeland security, and law & order arenas. America benefits from our efforts.



As important, doing things “for the good of the Order” so we may increasingly serve America involves working together in collaborative and constructive ways to achieve specific objectives—notably, achieving the annual CINC Goals. Nothing is impossible when we work together.

Serving America and promoting the good of our Order are inexorably connected. Together, they comprise our collective north star. When realized by a concerted, chapter effort to achieve CINC Goals, they are a powerful force for good in America.

Uniting to be a force for good does not prevent us from having fun, benefiting from broadly-based

competition and recognizing excellence in Companions and in chapters—all while achieving CINC Goals annually. Remember what CINC LTC Gary O. Engen, USA (Ret), wrote to every one of us in the October 2012 issue of the *Officer Review*:

### 1. BUILD CHAPTER MEMBERSHIP

The goal is for a 5% net increase in chapter membership. Recruit and retain. To retain, we must involve chapter Companions in chapter programs—everyone.

### 2. IMPROVE CHAPTER PROGRAMS

Most chapters are supporting ROTC and community patriotic events but the goal now is to add or improve a chapter program this year. Start a one-day YLC, support an additional Boy or Girl Scout troop, recognize a first responder, conduct a Massing of Colors, etc.

### 3. IMPROVE CHAPTER VISIBILITY

Submit one or more articles this year to your local newspaper. Speak about your chapter on local radio programs or at area clubs and organizations. Publicize the great things you are doing in your local community.

### 4. IMPROVE CHAPTER LEADERSHIP TRAINING

Conduct chapter staff training sessions that include a review of guidance in the MOWW Policy Manual. Review established chapter and leader checklists.

### 5. IMPROVE CHAPTER COMPANION RECOGNITION

All chapters should submit a Companion each year for a National Citation and they should compete for and submit award nomination packages for which the chapter is eligible. These awards are listed in the Policy Handbook. Let's recognize the great work that is being done by MOWW Companions and chapters.



# SMART

**S** - specific

**M** - measureable

**A** - achievable

**R** - relevant

**T** - timely

Two points are important. First, these CINC Goals underscore the fact that chapter is the heart of the Order. Thus, all CINC Goals are chapter-focused and all directly benefit each chapter's local community. The CINC was very thoughtful about this. In establishing this linkage, he showed a great foresight.

Essentially, the CINC is telling us that to best support each chapter, CINC Goals must be applicable to and supported by every Companion at all levels throughout our Order. Thus, our assignment is to embrace these CINC Goals within every chapter in the Order and at every level of the Order...and to do the very best we can to achieve this year's chapter-based CINC Goals by 30 Jun 13.

In establishing his CINC Goals, CINC Engen also knew chapters would work hard to achieve the same for follow-on Goals in succeeding CINC administrations. These future efforts would build on this year's achievements. In short, he gave us a roadmap to achieve realistic objectives now, and to continue that progress in the years ahead.

CINC Goals help chapters to achieve their desired outcomes and enhance the state of the chapter. This includes helping chapters to be more competitive for internal MOWW awards. It also includes helping to serve the American public better by increasing the depth, breadth and benefit of MOWW programs in local communities.

Thus, achieving CINC Goals directly supports our two-fold purpose to realize a continually growing

and involved membership, and to encourage the continuous improvement of chapter outreach programs. In this way, we are exemplifying "service over self"—shorthand for our motto.

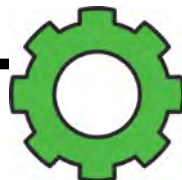
So how should we do this? The way to chapters can do this, the way that chapters can also become more competitive in MOWW's awards programs, the way we can better honor the excellence of individual Companions, is for every chapter to create one measurable, outcome-oriented objective based on each of the CINC Goals. It is our good fortune that CINC Engen has shown us the way by giving us the five SMART goals mentioned earlier.

He created a SMART objective for his CINC Goals, i.e., build chapter membership by achieving a five percent net increase in chapter membership from 1 Jul 12 to 30 Jun 13. Every region, chapter, etc., in MOWW ought to be tracking their monthly process in achieving this and other CINC goals. If chapters are not tracking their chapter's progress in achieving each CINC Goal, they should start now.

Monthly progress in achieving CINC Goals should be an agenda item in every chapter staff meeting and general membership meeting—both of which should occur on a monthly basis. That approach, as much as anything, will contribute to leaving the chapter (and thus the Order) in better health than it was when we became Companions.

If the chapter focuses primarily on improving the state of the chapter by achieving CINC Goals, and every chapter does the same, the state of the Order can only improve. Our future is in our hands. ★

## If Not Us, Who?





*How do we attract new members, have them attend meetings  
and be involved in our programs?*

*How do we get them to stay with us?*

*Recruiting new members and retaining existing ones  
is a crucial skill for any chapter.*

# *We Are More than a Pin*

VCINC LTC WAYMAN JOHNSON, USA (RET)  
AUGUSTA CHAPTER (168), GA

## ***We Are What We Do***

MOWW is a premier, non-partisan, veterans organization centered on the idea that “It is nobler to serve than to be served.” Accordingly, local chapters provide opportunity for all officers of the USA, USN, USMC, USAF, USGC, USPHS and NOAA to unite in programs supporting national and homeland security, law and order, patriotic education, ROTC and JROTC, scouting and more.

Being a Companion in MOWW is more than wearing a membership pin. It is about who we are, what we represent, what we accomplish and whom we serve. We serve through our chapters programs. As Companions, as chapters, we bring our Preamble to live every day by virtue of what we do individually and together.

## ***Leadership Drives Results***

In the article, “Leadership Practices that Drive Results,” Dianne Durkin wrote, today “... change is inevitable, and the primary responsibility of leaders is to initiate and deal effectively with change. Leaders need to be creative problem-solvers who use their imagination to re-examine

the status quo, visualize new possibilities and ask, ‘What if?’ They need to continually seek improvements in processes and procedures to maximize efficiency and effectiveness.” This affects chapter life.

There are two major categories of chapter life: activities related to membership, and activities related to MOWW’s Preamble. There should be a recruiting and retention element in everything we do, whether we are meeting with ourselves, planning, conducting programs, or serving the community in some way.

Develop strategies. A very simplified strategy would require first answering some questions. What are the chapter’s top three strengths? What are the top three areas in which the chapter wants to make progress? Where can the chapter best employ its strengths? What does the chapter need to do to achieve a net 5% net membership growth?

How can the chapter attract Iraq and Afghanistan veterans, or members of the USCG, NOAA and USPHS? What does the chapter want to achieve?

After determining the desired outcomes (the CINC Goals are a perfect set of desired

**ORGANIZATIONS EXIST  
TO SERVE. PERIOD.**

**LEADERS LIVE TO  
SERVE. PERIOD.**



*Sometimes there is more focus on the “administrivia” of the plan vs. on actually achieving the desired outcomes. In short, Commanders and chapters need to put as much emphasis on results as they do on plan development and implementation.*

outcomes), the strategic process would then involve developing goals, objectives and tasks that would combine to form an action plan that makes possible the desired outcomes, e.g., the CINC Goals.

Be careful, though, because sometimes there is more focus on the “administrivia” of the plan vs. on actually achieving the desired outcomes. In short, Commanders and chapters need to put as much emphasis on results as they do on plan development and implementation.

### **Public Relations Attracts**

Good public relations can attract new members, and so it should be part of any strategy. Chapters need to expand their outreach and broaden their appeal. It is a different world and a different America. Chapters may not attract potential members if information about the chapter is not easily accessible on-line, available via electronic media, or if chapters are not at community events.

A regular newsletter (email and “snail mail”) enhances chapter accessibility. Place copies in relevant places as advertising, in addition sending the newsletter to current members and others. Add newsletters to your chapter’s website to provide visitors with an idea on recent and future chapter activities. Distribute copies to those attending meetings and events. Ensure newsletters answer questions most frequently asked, and list the chapter and national website addresses.

In today’s world, most people go on line to find information. Ensure your chapter has a current website and it includes an obvious link to the national MOWW website. Websites should also answer questions most frequently asked, e.g., the chapter purpose, goals, programs and related accomplishments, meetings, and joining. Social networks are also a great way to reach people.

### **Recruiting is Inclusive**

There is more to recruiting than just launching a membership campaign. First, we need to offer a quality product. Why? People join organizations because they believe in the organization’s purpose and they want to do something that fulfills them. Second, we need measurable membership increase objectives. Third, we need to track our monthly progress in achieving them.

While it seems some may be less inclined to join organizations, people will get involved in activities that help others and bring themselves fulfillment. You can recruit more effectively by knowing people’s interests and tapping into them. Whatever the focus, reach out to people personally! Talk to them in person. If you have passion and energy for

MOWW, show it and inspire them!

Recruit people with specific talents. People are more likely to get involved if they feel needed or have a specific role. Be a visible presence at “Retirement Days,” “Community Days,” local fairs and more. Set up a MOWW table at veteran welcome home events.

Be Inclusive. Is your chapter excluding any obvious sources

of potential members, e.g., handicapped people? This is usually an unintentional exclusion. Perhaps the chapter’s preferred meeting venue is not wheelchair friendly or maybe the way the chapter operates makes it difficult for those with a sight or hearing impairment to get involved.

To a more delicate topic, potential members can be excluded because of preconceived ideas or stereotyping. For example, the Associated Press article by Sonya Ross and Jennifer Agiesta (27 Oct 12) reported racial prejudice has increased since 2008. The numbers of Americans with anti-black attitudes is now 56%. Most Americans (52%) also expressed anti-Hispanic sentiments.





While MOWW's membership is more enlightened by virtue of their uniformed service, some MOWW members may share these views. As a result, MOWW may lose potential members or some current members may become less involved if not resign as a result. The bottom line here is MOWW is a nonpartisan organization that holds that "It is nobler to serve than to be served." We should invite all eligible persons of good moral character and repute to join MOWW. Political party affiliation or views should not be used to exclude.

### ***Retention Is Vital***

While recruiting more members is an objective shared by every chapter, retaining members is likewise a fundamental objective. Every chapter should have an effective recruiting and retention system in place at the beginning of each year. The goal: keep the chapter's established members, and help new members feel welcomed and needed.

Many members drop out of their chapters for understandable reasons, e.g., death, sickness. Some drop out because they lack the commitment required of an involved member. However, most leave for reasons preventable by a chapter. Chapters must be determined to retain current members even as it recruits new members.

### ***Be Engagingly Persistent***

Once you have encouraged a potential member to attend a chapter event it is vital to make them feel welcome and a part of the team. Acknowledge their presence. Make them truly feel a part of the chapter. Assign a member "buddy" to each guest who can explain things as they come up.

Courtesy is the word of the day, and wear a smile. Be friendly and professional. As stated in

the San Diego Convention's Membership Seminar, people may not remember what you said, but they will never forget how you made them feel!

As for the meeting itself, keep the meeting vibrant and flowing. This is just as important for the retention of existing members as it is for the attraction of new ones. Keep the business moving and have a guest speaker talk on an interesting topic. Include time for socializing.

Be in regular contact with new members after they join to see how they are doing and to learn what they think about MOWW. Ensure that each member is involved in some way. Involved members renew!

Many chapters have found a "New Member Welcome Packet" is an effective recruiting tool. It can include a welcome letter, the latest newsletter, a membership directory, and a questionnaire to elicit a person's interests and potential involvement.





## Creating Success

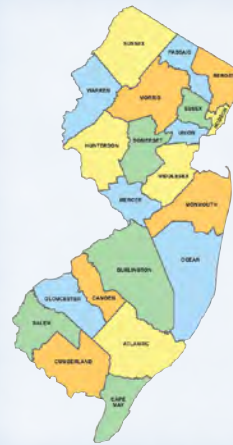
The key to our continued success is a growing active membership. Gaining and retaining members provides MOWW with the ability to meet and exceed its goals—and continue serving America.

All federally recognized commissioned officers and warrant officers who are citizens of the United States, of good moral character and repute, and who served in the Active, Reserve or National Guard of the US Army, Navy, Marine Corps, Air Force, Coast Guard, Public Health Service and the National Oceanic and Atmospheric Administration are eligible to be Companions. This includes their descendants and spouses. That great population provides us real opportunity for significant growth in membership.

The key is to help people find value in becoming a Companion of the Order. If they find value, they will take pride in being involved in MOWW. That serves everybody. ★



LTC Wayman J. Johnson has served the Order for over 30 years. He is a charter member of the Augusta Chapter, and served as Chapter, Department and Region Commander. He served as Chair of the Augusta Chapter's Law and Order and Publicity Committees. He received his BS and commission from South Carolina State University, his MA from the University of Oklahoma and AAS from Grayson College (Texas). His 23 year military career involved serving on active duty and reserve components including two tours in Vietnam; one with the 4th Infantry and another with the 1st Air Cavalry Division. After 33 years of various supervisory and oversight positions at a DOE nuclear facility, he retired as a Principal Quality Engineer. He is currently a VAVS Executive Committee member at the VA Medical Center in Augusta (GA).



## How NJ Did It!

### New Jersey Chapter #246

MOWW's New Jersey Chapter borrowed a tip from a local American Legion Post when it came to its Membership Drive.

They obtained a list of owners of property who were taking advantage of the tax deduction for being a veteran from the local Tax Department.

They expected to find 30-40 owners. Instead, 395 names were on the list.

They sent a letter, brochure and an application to every one of them.

✓ Their first mailing gave them **4** new members!

✓ Their second mailing gave them **2** more!

✓ They **will** do it again...soon!

## PERSISTENCE & FOLLOW-UP

*The difference  
between success & failure!*



*Marci Mayer Eisen is the Director, I.E. Millstone Institute for Jewish Leadership at the Jewish Federation of St. Louis. The Institute trains volunteer and professional leaders. She has a BS in Human Development (Penn State) and a MSW (Yeshiva University). She grew up in a home affiliated with the military.*

# Why People Join Groups & Committees

**Keep these motivating factors in mind when creating a group experience**

COMPILED BY MARCI MAYER EISEN  
(REPRINTED WITH PERMISSION)

## **Shared Interests/Friendship**

- We have something in common
- You understand who I am, my situation, what is important to me
- We have a connection, a camaraderie
- People you like in this situation (not necessarily your best friends)

## **Fun/Learning New Skills**

- Just plain fun (planning committees can be fun)
- Relaxing, change of pace from hectic routine
- Stimulating, challenging, change of pace from boring routine
- Interesting, information that is important to you, feel proud of activity
- Shared enjoyment of activity

## **Support/ Belonging**

- Belonging is a strong emotion!
- Trust, security
- Feel liked, accepted, can be myself
- Can feel free to give personal opinions, able to disagree, not feel judged
- Cliques exist, but are not overpowering

## **Decision Making/Problem Solving**

- One of the most important qualities of a group
- Democratic values are basic to group process
- Cooperation, a give and take
- The group sets their own agenda
- Decision making promotes ownership
- Decision making promotes self esteem
- Programming in response to a clear goal
- Ability of the group to change—conflict is necessary and positive in long term groups

## **Recognition/Leadership**

- Status—it is worth accepting responsibility
- Appreciation is shown
- Leaders are taught how to show appreciation to others

## **Self-Awareness (Personal Growth)**

- Facilitated by the group
- Work on social skills
- New Experiences

## **Connection to Something Larger**

- Sub groups are necessary
- Hierarchy is explained
- Connection to sub group allows us to feel a connection to the higher or larger group



# Stiff-Necked Folks

CAPT THEODORE O. ATWOOD, JR., CHC, USN (RET)  
SAN DIEGO (100) CHAPTER, CA

On the subject of stiffness, you and I are, perhaps, most familiar with the words of the 19th century American Poet Phoebe Carey when she penned: "And though hard be the task, keep a stiff upper lip."

The Scriptures and religious literature make frequent mention of parts of the body, such as the eyes and hands, to describe responses to God. A little known reference to the body is found in the Book of Exodus where we hear God tell Moses about the Israelites: "I have seen this people, and behold, they are a stiff-necked people" (32:9).

In Scripture, "stiff-necked" is a metaphor for stubbornness, hard or impossible to handle. The oxen, the beast of burden during the Biblical era, stiffened his neck when he refused direction. Sixteenth century English writer Mary Basset accentuated this thought when she penned: "Unreservedly stiff-necked, like a horse and mule which have no understanding."

In the Book of Exodus, "stiff-necked" describes Israel's rebellion against God. Today, necks tell others a great deal about ourselves. Stress lines are easily recognizable in the neck. The bent or bowed neck symbolizes the humble, the obedient and the compassionate. In church, we have the practice

of bowing our heads when the Cross passes us. Conversely, the stiff neck reflects the haughty, the arrogant, the proud and the self-righteous. In Scripture, Our Lord looked dimly upon the Scribes and the Pharisees because they considered themselves to be a corporation of the holiest.

The plain truth is that those who are so sure they are the righteous are probably the most lost. They see no need to look inward. Abraham Lincoln was an inward looking man. He summed it up when he said: "If at the end of time, when I lay down the reins of power, I have lost every other friend on earth, I shall at least have one friend left, and that person will be down inside of me!"

The stiff-necked and the self-righteous do not see the need for looking inward. The 19th century English Historian, Edward A. Freeman, in his book, *The History of the Norman Conquest*, has left us these words: "One is converted, while the other seemingly goes away stiff-necked." In my tradition, every celebration of the Holy Eucharist makes provision for one's inward looking with the opening prayer: "Almighty God, to you all hearts are open, all desires known, and from you no secrets are hid: Cleanse the thoughts of our hearts by the inspiration of your Holy Spirit, that we may perfectly love you."

This is not the posture of stiff-necked people. In the immortal words of Walter Cronkite: "And that's the way it is." ★

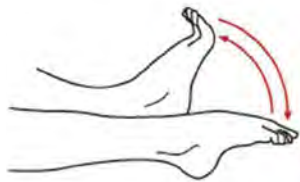


*Ted Atwood, a native of Augusta (GA), commenced his Naval career when he enlisted as a Seaman Recruit in the Naval Reserve as a High School senior. He served two years of active duty and was discharged as a Machinist Mate, Third Class. He was later commissioned as an Ensign (Probationary) while a Theological student in Berkeley (CA). He returned to active duty in 1969 and served with the Marine Corps in Vietnam. He retired in 1989 with 35 years total Naval Service. He resides in San Diego (CA).*

# MOWW || Surgeon's Tent

## Stay On Your Feet!

CPT (DR) ROBERT E. MALLIN, USA (FORMER)  
SANTA FE (209) CHAPTER, NM



When I was “requested” to join the United States Army in 1966 the Division Surgeon kindly put me in Armored Cavalry. He

correctly assumed my feet were not my strong points. As time went on they became less friendly and more of a literal pain., Aging, improper weight gain and walking without proper support even as a child can add up in time. Your feet are the body parts that keep your balance resisting falls and everything that can result from an unplanned hitting of the ground. Feet allow you to stay fit, and mobile. They are an early warning system for systemic (bodily) diseases!

Surprisingly, it's not just me but a function, more or less, of every body's aging process that causes yet another assault on us as we grow older. You have to be ready to get old. So here is the information we once passed on to “the men” without listening. Now it is coming home to roost.

Basic foot care: check the “little piggies” in detail and every day, get help if needed, to check the bottom and in between the toes. Wash...don't soak, for a protracted time, your feet. Always use warm, not hot, water. Be especially sure to wash and dry between the toes...sounds easy and a no brainier, but this is often neglected. Use lotion to keep skin soft and smooth, always wiping off excess between toes to prevent maceration and the start of infections.

Wear proper fitting as well as comfortable shoes. It is surprising how many shoes are bought online and never truly measured, especially as we age and things change. Irritation, blisters, fungus and infected slow healing lesions can result. Stylish shoe shapes and heel manipulation (for men and women) can cause deformities that become permanent over time.

Walking is a universal easy to do profitable exercise. Some fun exercises...pick up marbles with your toes; rotate your feet up, down, in and out; rock from toes-to-heels 20 times (oops—hold on).



Get professional care for diabetic feet, or feet with poor circulation, or that have that “purple tree bark look.” The foot has 33 joints and all can be subjected to arthritis, which is very often treatable. Proper shoes are the most important device that can be used. Podiatrists make a life's work of the feet... check them out—they have diplomas and board certifications.

Danger signs that demand help include:

- Non-healing, slow healing or infected sores
- Pain on walking (especially in the calf) that stops when you do
- Unusual pain, cramping or tingling, or a decrease in overall sensation
- Color or shape changes in and around the foot area need attention

Remember that with age feet get longer, wider, flatter and thinner. The transverse (side to side) and longitudinal (front to back) arches are made of organic stuff (ligaments) and relax as time goes by. Shoes measured in youth are different from those in age. The “art” of arch supports is infinite. A podiatrist (though Dr. Scholl or off the rack jellied things may, by luck, work.) is the one to see. Be prepared. Real custom measured and made full length supports cost in the hundreds. Check insurance coverage (Medicare does not cover this). It is possible to get your toenails cut professionally and avoid cuts that can grow into trouble. Diabetic feet are in especial need of professional care as are those with vascular diseases. ★



CPT (Dr.) Robert E. Mallin, USA (Former) is a graduate of Adelphi University and New York Medical College. He is certified with the American Board of Plastic and Reconstructive Surgery and is a Fellow of the American College of Surgeons. In private practice from 1975-94, he was the Alaskan State Physician of the Year. While in the US Army (1966-1968) he earned a Bronze Star, Purple Heart and Air Medal, and a Combat Medical Badge.





## MOWW || Chief's Notes : MOWW Website

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)  
CHIEF OF STAFF, MOWW

### MOWW Policy Manual

#### – **Updated and being enhanced**

- You may recall that last year we restructured the Policy Manual's contents to align with MOWW's organization (e.g., Regions, Chapters) and functional areas (e.g., committees, programs, awards). We also linked appendices to outreach programs (e.g., Law & Order) and internal processes (e.g., Nominating Committee).
- Standing National Committees are now updating their portions of the Policy Manual (both the basic manual and its appendices).
- Committees are simplifying and streamlining their award programs, e.g., they will not require the submission of exhibits, to make it easier for chapters to develop award submissions.

### MOWW

### Catalogue Merchandise

#### – **Only use the on-line order process**

- MOWW Catalog merchandise MUST be ordered via website's on-line order process (do not print and "snail mail" on-line order forms).
- MOWW Merchandise Catalogue:  
<http://militaryorder.net/PDFs/2012%20Catalog.pdf>
- MOWW Merchandise Order Form:  
<http://militaryorder.net/New%20MOWW%20Design/OrderForm.htm>
- Phone, email or fax orders cannot be accepted because they do not connect to MOWW's financial and inventory management systems.

***MOWW's website provides vital information and tools needed to support MOWW outreach programs & internal activities.***

### MOWW Forms

#### – **Current (approved) forms are on-line**

- Forms were developed in coordination with program leads/committee chairs, and provide standardized MOWW products that can easily be printed for use.
- Do not use outdated or locally developed Membership Applications.
  - Instead, go to: <http://www.militaryorder.net/MOWW%20Fm%201--Membership%20Application.pdf>

- To order MOWW flags via MOWW website:  
<http://www.militaryorder.net/New%20MOWW%20Design/OrderForm.htm>
- To order MOWW flags via source website:  
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# MOWW || Chapters in Action



**RICHMOND (031), VIRGINIA**

## 9th Annual Massing of the Colors Dedicated to the “Greatest Generation”

BY CDR JOHN A. BAUMGARTEN, USN (RET)

On Saturday, 6 Oct 12, the Richmond Chapter hosted its 9th annual Massing of the Colors at the Heilman Amphitheater of the Virginia War Memorial in Richmond. Present for the ceremony were CINC LTC Gary O. Engen, USA (Ret); VCINC LTC Ruth L. Hamilton, USA (Ret); GSO LTC John R. Hollywood, USA (Ret); and the commanders of the MG Meade, Roanoke, Maj Gen Wade and Hampton Roads Chapters, respectively, Lt Col Sheldon A Goldberg, USAF (Ret); Capt Norman J. Jasper, Jr., USMC (Ret); COL Stanley J. Whidden, USA (Ret); and MAJ Earl Johnson, USAF (Ret).

About 350 spectators viewed the massing of the 40 color guard units participating in the ceremony. Music was provided by the 392nd Army Band from Fort Lee (VA) and a rifle salute to our fallen heroes was presented by the Memorial Rifles of American Legion Post #84 from Richmond. VCINC Hamilton, USA (Ret), read the Order's Preamble and CINC LTC Engen gave a special address about Massing of the Colors. The highlight of the event was the keynote address by CAPT James R. Mims, Jr., of the Richmond Chapter, who spoke about his experiences during the invasion of Okinawa in April 1945. CAPT Mims is a 100-year-old and still-active Companion of the Richmond Chapter. This year's ceremony was dedicated to the members of our “Greatest Generation” by the Grand Marshall, LTC Jon Hatfield, Richmond Chapter Companion, Gold Patrick Henry Medallion recipient and Executive Director of the Virginia War Memorial.

**Top row, L-R: CINC Engen addressed the audience; the color guards at attention for the Pledge of Allegiance with chapter commanders.**

**Bottom row, L-R: VCINC Hamilton presents the Preamble; CAPT Mims addresses the audience; Cadet carries the MOWW flag.**

Source: Photos courtesy Virginia War Memorial



# MOWW || Chapters in Action



CAPE COD (005), MASSACHUSETTS

## Maritime Graduation

BY CDR ROBERT L. GILLEN, USN (RET)

At the Massachusetts Maritime graduation, the Cape Cod Chapter awarded a pewter mug to two distinguished students. One was awarded to Ensign Sarah K. Knott (Bachelor of Science in Marine Transportation) who graduated *Cum Laude*. She also received a Weems & Plath sextant from the Boston Marine Society—the oldest association of sea captains in the world.

(L-R): Ensign Sarah Knott and the Chapter's Membership Chair, CPT Robert P. David, USA (Fmr).



COLUMBUS (052), GEORGIA

## Veterans Day Ceremony at the National Infantry Museum

BY CDR ROBERT L. GILLEN, USN (RET)

Chapter Companions attended the Veterans Day Ceremony at the National Infantry Museum and Soldier Center. COL Ralph Puckett, USA (Ret), was the guest speaker for the Paver Dedication Ceremony on Heritage Walk. Eighty memorial pavers were dedicated in the ceremony. Over 4,000 dedicated pavers line Heritage Walk.

(L-R): COL Earle F. Lasseter, USA (Ret); PCINC LTG Robert L. Wetzel, USA (Ret); COL Ralph Puckett, USA (Ret); COL John M. House, USA (Ret); and COL Jose R. Feliciano, USA (Ret).



GREATER BOSTON (004) & WORCESTER (007), MASSACHUSETTS

## Veterans Day Ceremony at Northeastern University

BY CAPT HARRY H. WEINBERG, USN (RET)

Secretary of the Department of Homeland Security Janet Napolitano and the President of Northeastern University, with members of the Greater Boston and Worcester Chapters of MOWW, attended the Veterans Day ceremony at Northeastern University.

(L-R): President Joseph Aoun, LTC Dennis V. Christo, USA (Ret); Colonel John Power; Lt Col Thomas Desmond; Homeland Security Secretary Janet Napolitano; LTC David R. Sawyer, USA (Ret); MAJ Stephen Brainard; family member of an alumni to whom a plaque was dedicated; CPT William J. Maloney, USA (Ret).

# MOWW || Chapters in Action



|| PORTLAND (116), OREGON

## Shaping Iraq's Future

BY COL DAVID GIBSON, USAF (RET)

MG John A. Hemphill, USA (Ret), and 1LT Jerald N. Hutchins, USA (Fmr), welcomed special guest MG Jeffrey S. Buchanan, USA, Deputy Commanding General I Corps, to the Chapter's 18 Nov meeting at Patriots Landing. MG Buchanan served 4 tours of duty in Iraq and shared his insights into the future of that country. It is interesting to note that MG Buchanan received a Perpetual Membership to MOWW when he graduated from the University of Arizona—so he is a Companion!

(L-R): MG Hemphill, MG Buchanan, LT Hutchins.



|| HAMPTON ROADS (027), VIRGINIA

## Father and Son—Dedicated Patriots

BY COL WILLIAM E. TOWNSLEY, USAF (Ret)

Chapter Commander Maj Earl Johnson, USAF (Ret), pinned his son, MSgt Earl Johnson II, USAF (Ret), as a Perpetual Hereditary Member of MOWW. Adjutant, Past State and Chapter Commander Col William E. Townsley, USAF (Ret), led the induction ceremony.

(L-R): Maj Johnson, MSgt Johnson II, Col Townsley.



|| GEN VANDENBERG (213), CALIFORNIA

## A Salute to Honored Guests

BY CDR DON MORRIS, USN (RET)

At a recent chapter meeting, PCINC COL Jack B. Jones, USA (Ret), presented a MOWW Certificate of Appreciation to Mr. John Lindsey of PG&E (Pacific Gas and Electric) for his excellent presentation on the Diablo Canyon Nuclear Power Plant that included a virtual reality tour of the plant and its operations. Of the many highlights of the day, SGT Jerry Dietz, USA (Fmr) and SSG Leo A. Dumouchelle, AUSA (Fmr), were honored at this meeting for their patriotic service to our nation in WWII and beyond. The Chapter also welcomed CPT Jeremy Medaris, USA, the newest addition to the staff at Cal Poly.

(L to R): Cal Poly ROTC Commanding Officer LTC Joel Newsom, USA; Cal Poly ROTC CPT Jeremy Medaris, USA; guest speaker Mr. John Lindsey of PG&E; PCINC COL Jack B. Jones, USA (Ret); SGT Jerry Dietz, USA (Fmr), and SSG Leo A. Dumouchelle, AUSA (Fmr).



## MOWW || Chapters in Action



|| TOPEKA (086), KANSAS

### VCINC Hayes Visits Topeka

BY MG JACK STRUKEL, USA (RET)

VCINC Capt John M. Hayes, USAF (Fmr), and MG Jack Strukel, USA (Ret), visited the MOWW Perpetual Members Monument. This unique memorial is located on the grounds of Gage Park, Topeka (KS). This was one of many activities planned for the VCINC's visit.

On 30 Jun 07 the Topeka Chapter dedicated this memorial to both living and deceased Perpetual Companions of their chapter.

(L-R): VCINC Capt John Hayes; MG Jack Strukel.



|| SUN CITY CENTER (226), FLORIDA

### National Citation Awarded

BY CAPT B. FRANK KEPLEY, USN (RET)

In September, the Chapter presented Companion Capt Vernon A. Elarth, USAF (Fmr), with a National Citation for Exceptional Service (the citation was originally awarded at the MOWW National Convention in July 2012). The award describes CAPT Elarth's numerous years of dedicated, selfless, and patriotic support to the many activities which provide support to the military, their families and community.

(L-R): CAPT Elarth accepts award from Sheila Greason, Chapter Commander.



|| PUGET SOUND (120), WASHINGTON

### Top Students Share YLC Experiences

BY COL DAVID GIBSON, USAF (RET)

Cadets who attended the Northwest Youth Leadership Conference (NWYLC) briefed Companions on their experiences and cited leadership lessons that helped them during this school year.

(L-R): Cadet Jacob San Agustin who received the Lewis and Clark top student award at the NWYLC; Chaplain Joe Miller; Cadet Avery Commodore and Cadet Jessica Mason.



|| ARLINGTON NATIONAL CEMETERY (VA)

### MOWW Honors Fallen Heroes

BY IPCINC CAPT RUSSELL C. VOWINKEL, USN (RET)

IPCINC CAPT Russell C. Vowinkel, USN (Ret), accompanied by his son Companion CPT Kyle R. Vowinkel, USA (Fmr), honored fallen troops on Memorial Day by laying a wreath at the Tomb of the Unknowns at Arlington National Cemetery.

(L-R): CPT Kyle Vowinkel with his father PCINC CAPT Russell Vowinkel.



## MOWW || VA: Have You Heard?

### A & A—the Unknown Benefit



As veterans age, many are unfamiliar with a benefit that can help pay for care at home or

in assisted living or a nursing home. That seems to be the story with a Department of Veterans Affairs benefit called the Aid and Attendance and Housebound Improved Pension benefit, known as A&A, which can cover the costs of caregivers in the home (including sons and daughters who are paid to be caregivers, though not spouses) or be used for assisted living or a nursing home.

The benefit is not insignificant: up to \$2,019 monthly for a veteran and spouse, and up to \$1,094 for the widow of a veteran. “The sad thing is, it’s been an entitlement for 61 years, but it’s sat idle—VA employees just haven’t been educated about it,” said Debbie Burak of Midlothian (VA). She said she repeatedly called department offices on behalf of her father, a World War II veteran, and her mother, who became homeless after their house caught fire and their injuries required extensive care. She was told there were no benefits they were entitled to. Applying can be confusing and arduous. “What people don’t know is that when wartime veterans turn 65, the VA automatically classifies them as ‘totally disabled,’” Ms. Burak said. And if they meet income and asset criteria, they are eligible for a basic pension.

To bridge the information gap, Ms. Burak introduced [VeteranAid.org](http://VeteranAid.org), a website and a 501(c)(3) charity, in 2005, to provide information about A&A eligibility and how to apply. To qualify, a veteran need not have suffered a

service-related injury. He or she only had to have clocked at least one day of his or her 90-day minimum military service during a time of war and need caregiving for activities of daily living. Being in a war zone is NOT a requirement.

### Million Veteran Program Enrolls 100,000th Volunteer



The VA’s Million Veteran Program (MVP) recently enrolled its 100,000th volunteer research

participant, and now stands at more than 110,000 enrollees.

Launched in 2011, MVP is a landmark research effort aimed at better understanding how genes affect health. Up to a million veterans are expected to enroll in the VA study over the next six years. Data and genetic samples collected through the study are stored securely and only available for studies by authorized researchers, with stringent safeguards in place to protect veterans’ private health information. MVP provides researchers with a rich resource of genetic, health, lifestyle, and military-exposure data collected from questionnaires, medical records, and genetic analyses. By combining this information into a single database, MVP promises to advance knowledge about the complex links between genes and health and become the world’s largest database of health information. MVP-related discoveries also promise to advance the field of personalized medicine, which aims to tailor medical care based on people’s individual genetic profiles.

For more information about MVP, visit [www.research.va.gov/MVP](http://www.research.va.gov/MVP)

### App For Vets To Connect Locally To Other Vets Who Have Been Through It.



POS-REP, short for “position report,” is a new social

networking mobile app that allows veterans to locate other veterans, communicate and find resources in their area. The app, currently in the final stages of Apple approval, was developed by Anthony Allman, an Army Veteran, with a five man team.

The inspiration for the mobile app came from the devastating loss of former Marine Clay Hunt, whose depression and PTSD eventually led to his suicide in March of 2011. On *Business Insider*, Allman explained there were three other veterans within ten miles of Hunt. After that realization, the idea of an app that connects veterans with others in their area was born.

The free download has multiple features, including Radar, which shows a map of other nearby veterans and allows users to broadcast their own locations if they choose. There is also Sitrep, which allows veterans to post status updates and communicate with one another.

The mobile app’s long-term goal is to ease the transition from the military by providing additional support and resources through local connections with others who are experiencing, or have experienced the transition themselves.

Learn more about the POS-REP mobile app on their Facebook page and Twitter feed. ★

**CORRECTION:** “Welcome Tears,” (*Officer Review*, December 2012 (Volume 52, Number 5) was written by COL Donald W. A. Smith, USA (Ret), of the Saddleback Valley Chapter (221), CA, not COL Donald C. Smith, USA (Ret) of the G/A Bradley Chapter (186), CA, as earlier reported. We regret any inconvenience this may have caused.



# 2013 || Companion Roll Call



## Reveille

New Member  
(Sponsor)

### Atlanta GA

LT Lee W. Plunkett (N)\*  
(Shepherd Jr., C. 1LT AUS, (Fmr)

### Col Bill Sheets NC

Capt Jacob N. Shepherd Jr., (AF)  
(Self)

### Colorado Springs CO

Col Robert F. Smith (AF)  
(Town, B. COL USA, (Ret)  
Col Richard Strom (AF)  
(Town, B. COL USA, (Ret)  
Col Allan E. Wolff (AF)  
(Town, B. COL USA, (Ret)

### Conejo Valley CA

Linda G. Williamson (H)\*  
(Knotts, J. Col USAF, (Ret)

### Dallas TX

LTC James E. Brown, Jr. (A)\*  
(Self)  
Lt John W. Payne (AF)  
(Clark Jr., A. B. CPT USA, (Fmr)  
CDR Dale G. Klosterman (USCG)  
(Way Jr., C. D. Col USAF, (Ret)  
Maj Thomas A. Stanzel (AF)  
(Jordan, H. G. CPT USA, (Fmr)  
MAJ Alexander O. Powers (A)  
(Muller, W. L. Capt USMC, (Ret)

### Denver Co

Maj Charles Hutsler (AF)  
(Ritchie, C. D. LCDR USN, (Ret)

### Fort Hood TX

LTC Michael T. Johnson (A)\*  
(Stevens, R. CAPT USN, (Ret)  
LTC John R. Faith (A)\*  
(Stevens, R. CAPT USN, (Ret)

### Gen Vandenberg CA

Capt William G. Townsend (AF)  
(Hathcock, R. B. CPT USA, (Fmr)  
Col Noel E. Douglas (USMC)  
(Hathcock, R. B. CPT USA, (Fmr)  
CAPT Lewis E. Hoyt (N)  
(Hathcock, R. B. CPT USA, (Fmr)  
LTC Joel D. Lavey (A)  
(Jones, J. B. COL USA, (Ret)

### Greater Boston MA

LTC Michael Lavey (A)\*  
(Walton, S. LTC USA, (Ret)

### LTG Middleton LA

LTC Darrell D. White (A)\*  
(St. Amant II, P. COL USA, (Ret)

### MG Meade MD

CPT Angel L. Berrios (A)  
(Shehab, A. LTC USA, (Ret)  
LTC Abbas K. Dahouk (A)\*  
(Shehab, A. LTC USA, (Ret)

### Phoenix AZ

COL Robert E. Welch (A)\*  
(Minor, R. E. COL USA, (Ret)

### Sun City Center FL

2LT Henry Missenheim (A)\*  
(Zahrobsky, F. M. Lt Col USAF, (Ret)  
LTC John S. Thompson (A)\*  
(Warchol, J. R. Lt Col USAF, (Ret)

## Taps

RANK/NAME (SERVICE)

### BG Bultman VA

CAPT Alexander E. Troonin (N)\*  
LTC Harlan M. Meyer (A)\*

### Bradenton-Sarasota FL

COL A. C. Fox (A)\*

### Clearwater FL

COL A. J. Hargeones (A)\*

### Clearwater FL

LTC Williard A Dixon Jr. (A)\*

### COL Woolsey CA

Doris H. McGlashan (Memorial)

### El Paso TX

MAJ Ralph W. Mitchell (A)\*

### Hann-Buswell Memorial

CPT Lawrence E. Masterson (A)\*

### MG Miles NM

CPT Paul R. Guthals (A)\*

### MG Meade MD

CPT Lawrence E. Masterson (A)\*

### North TX

Brig Gen James H. McPartlin (AF)\*

### Northern VA 029

LT George C. Harris (N)\*

### Puget Sound WA 120

GEN John M. Shalikashvili (A)\*

### San Diego CA 100

LCDR James C. Dowdy (N)\*

### Santa Cruz Valley AZ

Charlotte M. Post

\*Denotes Perpetual Member



"IT IS MORE NOBLE TO SERVE THAN TO BE SERVED"

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When submitting materials please include your rank, name, service, mailing address, daytime telephone number, e-mail address and your chapter affiliation with materials submitted. No responsibility is assumed for materials submitted for publication.

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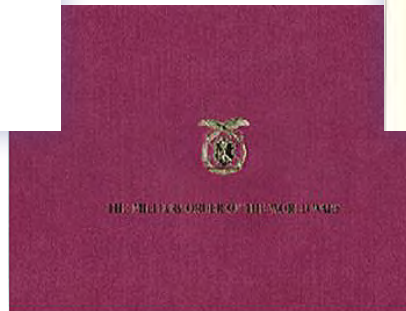
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