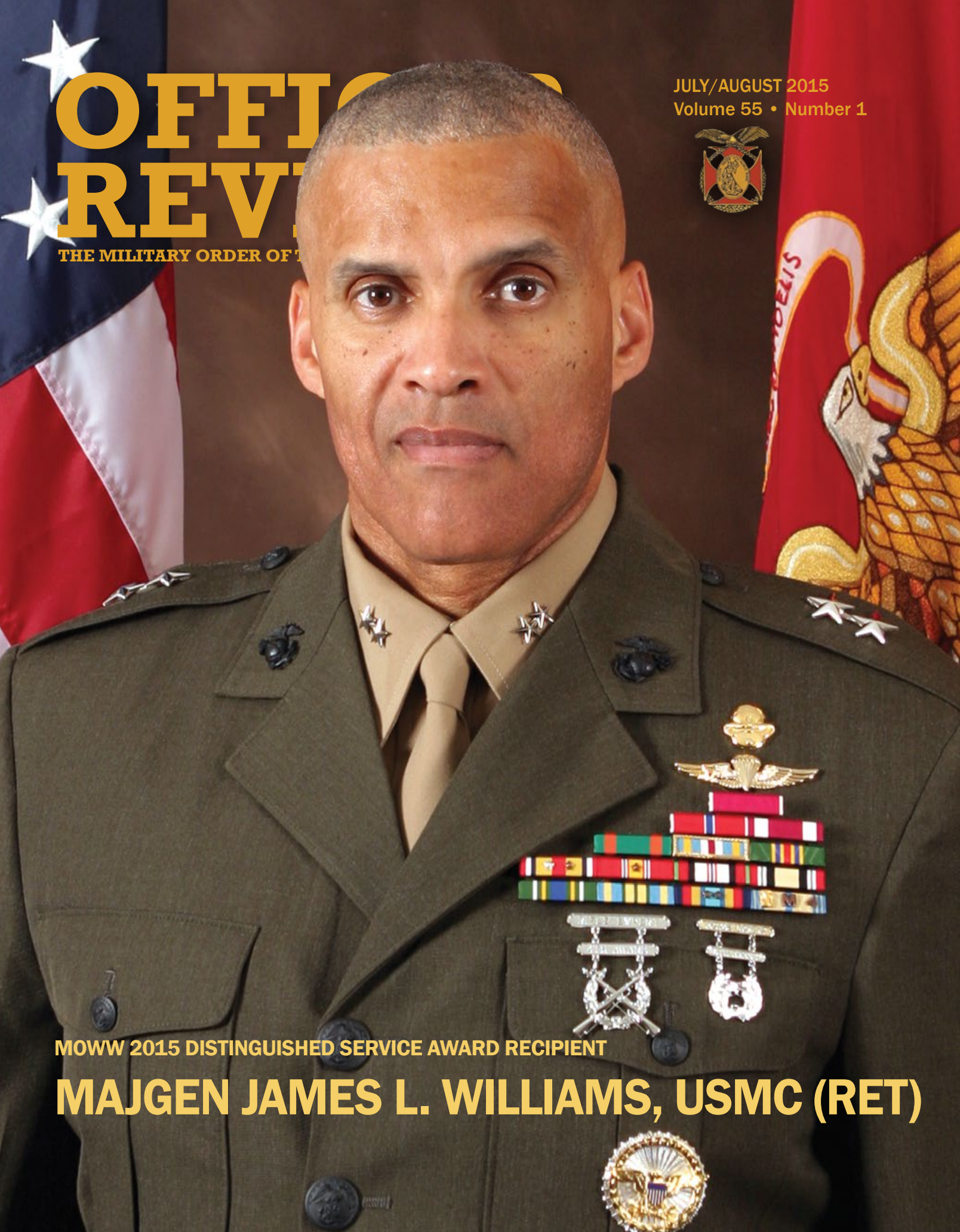


# OFFICER REVIEW

THE MILITARY ORDER OF THE

JULY/AUGUST 2015  
Volume 55 • Number 1



MOWW 2015 DISTINGUISHED SERVICE AWARD RECIPIENT

**MAJGEN JAMES L. WILLIAMS, USMC (RET)**



# Stay Motivated to Action

As it is for many, Fourth of July celebrations with family and friends have long been a tradition for our family. Holiday activities, good food and fireworks combine to create a sense of fellowship and patriotism in all. Likewise, when Companions gather, the good feeling that comes from being together while supporting MOWW's Strategic Goals and outreach programs is always a rewarding time.

Thinking of outreach makes me recall my service as the Director, Texas Wesleyan University YLC, a YLC held annually just after July 4th. I remember the speakers' excitement as they related their experiences to leadership, patriotism and the free enterprise system, and the students' enthusiasm at learning and in establishing many long-term friendships. These things let us know our work in supporting YLCs was worth it.

I also remember a July years ago, my first full month as the Commander of MOWW's Dallas Chapter. I was apprehensive, but I was also determined to do a good job. Thankfully, I was surrounded by helpful Companions of our Chapter Team. I also had a detailed Chapter Procedures Manual that was easy to follow. In addition, I had a mentor, PCINC Col Cliff Way (also a past Dallas Chapter Commander). Yes, I had "stepped up to the plate," we all do in some way, but being part of a supportive Chapter Team made all the difference.

August brings back memories of past MOWW Conventions. I was a new chapter commander when I attended my first one. I remember my installment oath which, among other things, committed me to annually attending MOWW Conventions—a commitment I've kept. Not only do conventions bring dispersed Companions together, seminars and Companions help us better understand MOWW's dynamic missions. These things shape my service even today. I urge each of you to attend our 2015 Convention. I know it will be an enriching experience for you.

In closing, it has been an honor to be your CINC for the past year. This August the Order will elect a new CINC and I ask that you give the new CINC your support as we expand on our successes in accomplishing the Order's five Strategic Goals. Last, thank you for all that you do for the Military Order ... and stay "motivated to action."

*John M. Hayes*

JOHN M. HAYES, Captain, USAF (Fmr)  
Commander-in-Chief  
The Military Order of the World Wars

## MOWW OFFICERS

### Commander-in-Chief

Capt John M. Hayes (AF)  
[mjmhayes@msn.com](mailto:mjmhayes@msn.com)

### Senior Vice Commander-in-Chief

LTC Ruth L. Hamilton (A)  
[ruth12345@aol.com](mailto:ruth12345@aol.com)

### Vice Commanders-in-Chief

COL Clay C. Le Grande, Jr. (A)  
[c.legrande@cox.net](mailto:c.legrande@cox.net)

Col David B. Gibson (AF)  
[dave\\_digib@comcast.net](mailto:dave_digib@comcast.net)

LTC Wayman J. Johnson (A)  
[waymanrosa@atlanticbb.net](mailto:waymanrosa@atlanticbb.net)

LTC John H. Hollywood (A)  
[jhhollywood@verizon.net](mailto:jhhollywood@verizon.net)

### Treasurer General

Brig Gen Andrew M. Veronis (AF)  
[treasurergeneral@moww.org](mailto:treasurergeneral@moww.org)

### Assistant Treasurer General

CDR Robert F. Hartman III (N)  
[rth3rd@gmail.com](mailto:rth3rd@gmail.com)

### Judge Advocate General

COL Earle F. Lasseter (A)  
[earlelasseter@pmkm.com](mailto:earlelasseter@pmkm.com)

### Assistant Judge Advocate General

MAJ Andrew J. Rodnite (A)  
[ajrodnite@earthlink.net](mailto:ajrodnite@earthlink.net)

### Surgeon General

CPT (DR) Robert E. Mallin (A)  
[bobmallinmd@gmail.com](mailto:bobmallinmd@gmail.com)

### Assistant Surgeon General

COL (DR) S. John Whidden (A)  
[swhidden@aol.com](mailto:swhidden@aol.com)

### Chaplain General

CPT Frederick J. Ramsay (A)  
[fredram54@gmail.com](mailto:fredram54@gmail.com)

### Assistant Chaplain General

Susan J. Ramsay, RM  
[mspa66@cox.net](mailto:mspa66@cox.net)

### Historian General

LTC Arthur B. Fowler (A)  
[af3@verizon.net](mailto:af3@verizon.net)

### Assistant Historian General

PCINC COL Jack B. Jones (A)  
[jjones@calpoly.edu](mailto:jjones@calpoly.edu)

### General Staff-at-Large (Elected)

MG Donald L. Jacka, Jr. (A)  
[khrc@swbell.net](mailto:khrc@swbell.net)

Lt Col Sheldon A. Goldberg (AF)  
[fitrg8tr@verizon.net](mailto:fitrg8tr@verizon.net)

LTC Don B. Munson (A)  
[don.munson@tx.rr.com](mailto:don.munson@tx.rr.com)

LTC William Rapp (A)  
[williamrapp@mac.com](mailto:williamrapp@mac.com)

Maj David E. Wirsig (MC)  
[dwirsig@irvingisd.net](mailto:dwirsig@irvingisd.net)

### General Staff-at-Large (Appointed)

LTC Jorge L. Mas (A)  
[jorgelmas@hotmail.com](mailto:jorgelmas@hotmail.com)

COL Arthur N. Tulak (A)  
[arthur.tulak@earthlink.net](mailto:arthur.tulak@earthlink.net)

Maj Robert J. Williams (AF)  
[rbrtwill1@verizon.net](mailto:rbrtwill1@verizon.net)

MAJ Ronald W. Jones (A)  
[rjones327@aol.com](mailto:rjones327@aol.com)

Sheila G. Turpin (HPM)  
[sheilagreason@yahoo.com](mailto:sheilagreason@yahoo.com)

### Chief of Staff

Brig Gen Arthur B. Morrill III (AF)  
[chiefstaff@moww.org](mailto:chiefstaff@moww.org)





# OFFICER REVIEW

THE MILITARY ORDER OF THE WORLD WARS



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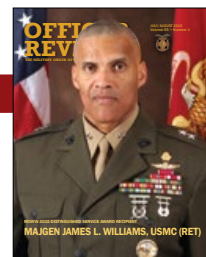
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### ON THE COVER

MOWW 2015 DSA Recipient: MajGen James L. Williams, USMC (Ret)

Source: usmc.mil



# State of the Order

CAPTAIN JOHN M. HAYES, USAF (FMR)  
COMMANDER-IN-CHIEF, MOWW

**It has been a busy year for our Order. We have had many successes, and an increased number of Companions have been “motivated to action” to achieve positive results related to our five Strategic Goals. While we still have work to do, you can be proud of our many positive achievements.**



Dear Companions –

It has been a busy year for our Order. We have had many successes, and an increased number of Companions have been “motivated to action” to achieve positive results related to our five Strategic Goals. While we still have work to do, you can be proud of the many positive accomplishments that have occurred.

I want to thank the many Companions who “stepped up to the plate” to accept leadership positions and to make happen events associated with the points listed in our Preamble.



**CINC Hayes participated with Sheriff Deputies in National Night Out activities.**

**Strategic Goal (SG) 1. Annually grow membership by a net increase of five percent, and annually increase Companion participation in chapter activities.**

- Membership recruiting continues to be a problem for the Order. VCINC COL Clay Le Grande, Jr., and the Membership Eligibility Committee, concluded that there are tens of thousands of individuals

who are eligible for membership in our Order, but who are not yet members. The fact is, too few Companions recruit new members. Once we do recruit a new member, it is essential for their retention that we have them participate in chapter activities. Chapters such as Dallas, Hill Country, and Fort Worth, just to name a few, are to be commended for their recruiting efforts. Every chapter must make recruiting its number one priority.

- LTC William Rapp and the Membership Committee are available to assist chapters and Companions. Please contact the Membership Committee if you need assistance. Their contact information is in the National Directory on the MOWW website (“Companions Only”).
- I urge each Chapter and Region Commander to appoint a Membership Coordinator to promote and assist in recruiting new members in support of Strategic Goal (SG) 1.
- For the first time in many years, we have started new chapters. I welcome the new Companions of the BG William T. Ryder Chapter (Fayetteville, NC) and the BG Elizabeth P. Hoisington Chapter (Wichita, KS). The Order sincerely thanks COL Brad Beasley and his team for assisting in the establishment of the BG Ryder Chapter, and MG Don Jacka and his team for their help in creating the BG Hoisington Chapter. Other locations are being worked for new chapters, including Edmond, OK, with LTC Oren Peters coordinating.
- Chapters under dynamic leadership are being strengthened and energized. As an example, I applaud CAPT Ted Daywalt (Commander, Atlanta Chapter) for his efforts in increasing attendance,



creating a very good leadership team, emphasizing recruitment and chapter participation.

- I congratulate GSO COL Arthur Tulak (Gaylord Dillingham Memorial Chapter, HI) for his recruitment of CAPT Choi, NOAA. The Order has been trying to recruit NOAA members for many years.

## Strategic Goal (SG) 2.

### Strengthen chapter outreach programs.

- Outreach is doing activities that relate to the precepts in our Preamble via MOWW's outreach programs, which is enjoyable and satisfying. It also leads to successful accomplishments for Strategic Goals 1, 2 and 4.
- Boy and Girl Scout presentations and events are great outreach programs for the Order. Chapters with good Scout programs are Dallas, Denver, Atlanta and New Jersey. Congratulations to MAJ Robert Williams and his Boy Scout and Girl Scout Committee for their excellent work. Their contact information is in the National Directory on the MOWW website ("Companions Only"). Thanks also go to LT Evan Totten (Denver Chapter) for his hard work.
- ROTC/JROTC is also an excellent outreach program. I encourage all chapter commanders and Companions to recognize outstanding cadets in their communities. The National ROTC Committee is available to assist you. Their contact information is in the National Directory on the MOWW website ("Companions Only").
- I have appointed a working group, under VCINC COL Dave Gibson and LTC Michael Wilgen, to suggest and implement ways in which we can increase our participation with the Pershing Rifles. We will sign a new agreement with them during the 2015 MOWW Convention.
- YLC's are a major outreach program for the Order. They are rewarding experiences for the students, the presenters, the staff, and our Companions. The Patriotic Education Committee can help you establish or enhance your YLC. Their contact information is in the National Directory on the MOWW website ("Companions Only").
- Massing of Colors is a great program the Order sponsors. We have an increased number of Chapters coordinating the Massings. Examples of



excellent Massings are Dallas, MG Meade, GEN Westmoreland, El Paso, West Valley, Fort Worth and Columbus, GA. Again, please contact the Patriotic Education Committee for assistance.

- Outstanding speakers at our luncheons and banquets are excellent outreach areas. They increase attendance, help in recruiting and increase the order's visibility. Atlanta, Dallas, MG Meade and MG Wade are just a few of many chapters that have had great speakers this year.
- Thanks to Historian General LTC Arthur Fowler for his visit to the MOWW History Collection at the Hoover Institute, Stanford University. He will work on expanding the knowledge of our Order's history. He will need coordinators in each Region. His contact information is in the National Directory on the MOWW website ("Companions Only").
- Thanks to LTC Don Munson, Chair of Information and Publicity, for promoting Chapter newsletters and establishing a "Drop Box" that will enable all to view the newsletters. As with other committee chairs, that committee's contact information is in the National Directory on the MOWW website ("Companions Only").

## Strategic Goal (SG) 3. Raise MOWW local and national visibility.

- The Officer Review™ is an excellent way to increase our visibility. I want to thank Chief of Staff Brig Gen Morrill for his great job as Editor-in-Chief. In addition, this great magazine also serves other purposes, e.g., education for our Companions,

**CINC Capt Hayes attended the Huntsville, AL, YLC with (L-R): MAJ Rosanne Trujillo, USA (Ret); PCINC COL Brion Chabot, USA (Ret); VCINC COL Clay Le Grande, Jr., USA (Ret), and YLC Director Lt Col Dave Dunlap, USAF (Ret).**







CINC John Hayes attends the Sun City Center Chapter's 22nd Anniversary. (L-R): LTC Harry R. Lascola USA, (Ret); Lt Col Frank M. Zarobsky, USAF (Ret); CINC Hayes; Lt Col Jim Warchol, USAF (Ret); LTC Charles Conover, USA (Ret) and Sheila G. Turpin, HPM

military history, our Order's history and chapter activities.

- National visibility was achieved this year by our participation in Veterans Day activities at Arlington National Cemetery and GA Pershing's gravesite ceremony, and our MOWW wreath laying at the Pearl Harbor Day Ceremony at the World War II Memorial in Washington, D.C.
- Regional visibility was achieved when I presented National Phoenician Award Winner Mark O. General with a certificate and a \$2,000 check before 300 people at his high school's award ceremony.
- CPT Stu Entz, Chairman of the Memorials Committee, is taking lead in the Order's participation in the World War I Centennial Commission. That committee's contact information is in the National Directory on the MOWW website ("Companions Only").

#### **Strategic Goal (SG) 4. Enhance leadership training and development.**

- Once Companions accept leadership positions, we must ensure they receive the necessary training so they know the duties of their new positions. Our website offers many helpful "Tools" & Guides." Other Companions are also available to help. Our job as commanders, even as Companions, is to make sure that all Companions know where to go for help and ask questions.
- At the 2015 MOWW Convention in Tampa, FL,

we have incorporated workshop formats for our sessions. We feel this will enhance your knowledge of the Order and give you information that you can put to effective use in your chapter position.

#### **Strategic Goal #5. Promote Companion, chapter and community recognition.**

- The Order has many recognitions available—plaques, certificates, awards, medals, Patrick Henry Medallions, etc. Commanders, please review the criteria for the award before you present it. Successful chapters and commanders present many awards
- One chapter presented a Silver Patrick Henry Medallion to an artist who paints portraits of those killed in action in Iraq and Afghanistan and then presents the portrait to the family. The same chapter presented a certificate to a reporter who had written a favorable story about the Order.
- MOWW Eagle Scout Certificates, MOWW Gold Award Certificates and ROTC/JROTC medals are major forms of recognition that Companions of the Order have presented. They are very well received by the recipients and their families.

In conclusion, it has been an honor to be your 84th Commander-in-Chief. My 56 visits have taken me across our country. I have met many dedicated, hardworking and enthusiastic Companions. I want to thank you for what you do for the Order. Using our enthusiasm to set the example, let's motivate others so we all can take action that will benefit our Order, our community and our country.

FOR THE GOOD OF THE ORDER

*John M. Hayes*

JOHN M. HAYES, Captain, USAF (Fmr)  
Commander-in-Chief





## 2014–2015 CINC Outreach

### **August 2014**

- Pinson Memorial Chapter Meeting
- Dallas Police Department Helicopter Unit
- North Texas Chapter Meeting
- Dallas Air Force Association Chapter Dinner

### **September 2014**

- Dallas Chapter Meeting
- Pinson Memorial Chapter Meeting
- Patriot's Day Ceremony
- Fort Hood Chapter Meeting
- North Texas Chapter Meeting

### **October 2014**

- Dallas Chapter Meeting
- Fort Worth Chapter Meeting
- Texas/Oklahoma YLC Conference Meeting
- Pinson Memorial Chapter Meeting
- Region XIII, Dept. of AZ, Santa Cruz Valley Chapter Meeting
- North Texas Chapter Meeting
- Huntsville YLC

### **November 2014**

- Key 4 Meeting, Arlington, VA
- EXCOM Meeting, Arlington, VA
- Veterans Day Activities; Washington, DC

### **December 2014**

- Dallas Chapter Holiday Banquet
- MG Wade Chapter Meeting MG and Meade Chapter Meeting, Washington, DC
- Fort Worth Chapter Holiday Banquet

### **January 2015**

- Dallas Chapter Meeting
- CAPT Dilworth Chapter Meeting
- Pinson Memorial Chapter Meeting
- Apache Trail Chapter Meeting

### **February 2015**

- West Valley Chapter Meeting
- Pinson Memorial Chapter Meeting
- Sun City Chapter Meeting

### **March 2015**

- Dallas Chapter Meeting
- North Texas Chapter Meeting
- Pinson Memorial Chapter (Staff Meeting); Irving, TX
- CINC Brunch (4 North Central TX Chapters); Dallas, TX
- Dallas Military Ball; Dallas, TX

### **April 2015**

- NAS JRB Fort Worth; Fort Worth, TX
- Dallas Chapter Meeting
- El Paso Chapter, M.O.C. El Paso, TX
- Pinson Memorial Chapter Meeting
- Region VII Convention; New Orleans, LA
- North Texas Chapter; Plano, TX
- Region V Convention; Columbus, GA
- JROTC Medal Presentation; Carrollton, TX

### **May 2015**

- Girl Scouts Gold Award Presentation; Garland, TX
- Dallas Chapter Meeting
- Pinson Memorial Chapter Meeting
- Region VIII Convention; Dallas, TX
- Topeka Chapter Meeting
- Phoenician Award Winner Presentation; Washington, NJ

### **June 2015**

- Dallas Chapter Installation Banquet
- Philadelphia Chapter Meeting
- Pinson Memorial Chapter Installation Banquet
- USS Lexington YLC; Corpus Christi, TX
- Fort Worth Installation Banquet
- Region XIII Convention; Santa Fe, NM
- North Texas Chapter Meeting
- Conejo Valley Chapter (Red, White, Blue Ball)
- Northwest YLC; Seattle, WA

### **July 2015**

- Texas Wesleyan University YLC; Fort Worth, TX

### **August 2015**

- 2015 MOWW National Convention; Tampa, FL



# Chapter Program Success

MAJ DAVID WIRSIG, USMC (RET)  
CHAIR, LAW & ORDER COMMITTEE (MOWW)

"Howdy," as we say here in Texas! I am a proud member of the small but mighty Pinson Memorial Chapter of Irving, TX. I am also honored to be the Chair of the Order's Law and Order Committee.



**While this article deals with the road leading to having a successful chapter Law and Order program, it may also be used as a guide to the success of any of MOWW program.**

Law and Order is just one of many MOWW Outreach Programs. The Law and Order Program not only helps the Order to accomplish one of the Preamble's tenets, but it also serves as great publicity and recruiting tools.

So what needs to be done to implement and evaluate a successful Law and Order Program? The answers are in our MOWW Policy Manual.

While the Policy Manual (on the MOWW website) can be a lot to digest, I highly recommend Companions take time to read it. Additionally, although recommended for general members, it is imperative for all MOWW office holders to be well versed on its contents before or soon after they assume their positions of responsibility.

The Policy Manual (Chap 6), "The Chapter," states:

The strength of the Order lies not only in the National officers, National Headquarters, the Regions, the Departments and the States, but primarily in the activities of the Chapters which are governed largely by the enterprise of the Chapter officers in serving the nation and community needs.

Importantly, it also says:

The mainstay of a successful MOWW Chapter is a well-informed, highly motivated, goals-oriented cadre of Chapter officers. Led by the Commander, this coalition of diverse talents and levels of managerial experience and expertise provides the nucleus for a successful Chapter.

**In short, the Order's strength lies in active chapters enthusiastically led by chapter commanders, all of which are motivated by the good of the Order and guided by chapter goals.**

How do the commander and chapter Companions determine those goals? The Policy Manual suggests the chapter commander

...should read and understand the Order's Manual and the Constitution and Bylaws of all higher echelons and then establish Chapter Goals early. Follow up and then both he and his staff should be aware of the progress toward achieving them.

When does the chapter commander set those goals? The Policy Manual suggests that prior to installation as the chapter commander, that individual should prepare and have ready for publication the goals and objectives he has worked with others to guide the chapter during the coming year. These should include, but not be limited to, the selection of committee chairs and members and a presentation by each chapter officer and committee chairs on the scope of their duties.

**The product of well-established goals are chapters that carry out concrete, definite goals and objectives. If they do, those chapters are usually strong and flourishing.**

What committees should a chapter have? "The number and type of committees within a chapter vary by chapter. At a minimum, chapters should have budget, financial review, planning, public relations, membership, awards and outreach program committees as core chapter committees." Of course, some chapters are not large enough to have a committee for each of these. However, individuals should be selected to coordinate and to be responsible for each area. Depending on the



size of the unit, the commander may designate certain chapter officers to cover one of these areas.

Additionally, the Policy Manual says commanders should:

Appoint a project officer for each National award. Be sure they are aware of the requirements to compete and maintain records, exhibits, etc. You have a good chapter. Get recognition! Even if you don't win, you will have a far better chapter for having competed.

**OK...some awards submissions can be intimidating, but don't let that deter you. Fill out what you can. The results may surprise you.**

While membership and retention are key chapter goals for all chapters, remember that

MOWW's outreach programs are the essence of its activities. MOWW outreach program committees include: National Security, Homeland Security, Law & Order, Patriotic Education, ROTC, Scouting, and Memorials & Monuments.

Please see the Policy Manual, Chapter 9, "Outreach Programs," for more details.

Now that we have seen the responsibility of both the chapter and chapter commander for establishing outreach programs, let's now focus on the Law & Order Program itself. Again, the Policy Manual says:

Since its inception, MOWW has been focused on contributing to a suitable policy of security for the nation. In the law enforcement arena, terrorism, major disasters and violent crime prompts a broader view of law and order. Thus, MOWW focuses on all public safety functions that ensure the safety and security of American citizens by supporting and participating in public safety programs. Additionally, MOWW formally honors those who excel in the national security, homeland security and law enforcement arenas.

First Responders include, but are not limited to, police officers, sheriffs, marshals, constables, fire and EMT personnel, immigration and border security officers and many others under the first responder umbrella.



We already mentioned the importance of chapters competing for National Awards. Let's now focus on the four awards in the Law & Order Category.

**1. The Chapter Law & Order Project/Program**

**Award.** MOWW annually presents this at the MOWW convention to the chapter best demonstrating a successful program supporting the Preamble tenet, "Ever to Maintain Law and Order." Winning, 1st Runner-Up and 2nd Runner-Up chapters for each chapter category receive gold, silver and bronze MOWW flag streamers, respectively. The national Law and Order Committee judges chapter submissions per established guidelines. [See Appendix M, "Law & Order Award."]

**2. National Law and Order Exceptional Service**

**Award.** This award recognizes the exceptional performance of a leader in the public safety field. The chapter with the winning submission will present the award at an appropriate local ceremony. Local media and dignitaries should be invited for maximum chapter visibility.

**3. National Law and Order Outstanding Performance Award.**

This award is presented annually to recognize a public safety person(s) for a heroic act, outstanding performance or other laudatory community service. The Chapter with the winning submission will present the award at an appropriate local ceremony.

- 4. The Officer of the Year Award** (not presently discussed in the Policy Manual but historically awarded annually at the National Convention). This award is presented to the most outstanding law enforcement or criminal justice official in the United States of America (including Puerto Rico, Guam, US Territories and the District of Columbia). The recipient must have been nominated by a chapter of the Order and selected by the National Law & Order Committee from all other candidates.

The selection is made from considering all of the nominees submitted for Law and Order



Awards. The name of the winner is announced at the national convention. The award's presentation is the responsibility of the sponsoring chapter, which should be done at an appropriate local ceremony to achieve maximum community visibility. Certificates are also awarded to the Winner, and the 1st and 2nd Runners-Up. [See Appendix M, "Law & Order Award," and Appendix N, "Law & Order Project Guide."]



What is the best way to evaluate your Law and Order Program to make sure it is headed in the right direction? Well, there is no better way than looking at the awards criteria found in Annexes M and N of the Policy Manual. (As a note, Annexes M and N are confusing as presently written and are in the process of being updated.) However, the awards criterion provides a comprehensive idea of what your chapter should be doing. Here is a list of the major elements the Committee looks for:

1. Number of Law & Order Committee members.
2. Number of committee meetings held yearly.
3. Law & Order Program/Project Goals.
4. Methods used to promote or publicize the Chapter's Law & Order Programs.
5. Local, State and National level actions in support of the program(s)/project(s).
  - a. Published Articles: local media, chapter newsletters, *Officer Review*™, etc.
  - b. Engagements: chapter meeting speakers, guest speaker for other organizations, Radio/TV programs, etc.
  - c. Chapter committee representation on community policy-planning groups.
  - d. Advertising through other community organizations.

- e. Awards presented by the chapter honoring individuals or organizations for their public service accomplishments.

**In short, the road to a successful Law and Order Program is the same road that may be followed for the success all MOWW programs. Success is gained by being an active chapter of involved members led by a knowledgeable commander who is guided by the Preamble and the MOWW Policy Manual in establishing and achieving clear chapter goals.**

The chapter commander should delegate the responsibility for each of the outreach programs to his staff and chapter members to give them the opportunity to become "active" chapter members.

Importantly, remember to evaluate the chapter's progress in achieving your Outreach Program goals by using the same criteria that is used to evaluate each program for a National Award.

In closing, I invite everyone to get involved and become a "worker bee" or leader in your chapter. It is exciting and rewarding. Remember, it is essential to become familiar with the information and tools on the MOWW website ([www.moww.org](http://www.moww.org)), and to read and become familiar with MOWW's Policy Manual.

Finally, I encourage all chapters to get active and submit for national program awards! That final step is the true validation of the success of your chapter and its Outreach Programs.

If you follow the road I have suggested, it will lead to success and a chapter that is healthy and productive.

*See you all at the National Convention! ★*



*Major Wirsig has been a Perpetual Member since 2000. He is presently an elected GSO and Chair, Law and Order Committee. His military service includes 12 years in the US Army (Arty and Special Forces–Vietnam) and 17 years in the USMC (Arty, Gunnery and Supporting Arms Instructor). Upon retirement, he served for 20 years as the Senior Marine Instructor for Irving HS, MCJROTC in Irving, TX, (retiring in 2014). He is married to Sarita Wirsig.*

# MajGen James L. Williams, USMC (Ret)



The Distinguished Service Award (DSA) of the Military Order of the World Wars is the highest award presented by The Military Order of the World Wars and presented by the Order at each national convention to honor an American citizen who has made a notable contribution to national defense or the preservation of our constitutional liberties. The DSA recipient shall be selected by the Commander-in-Chief (CINC). The CINC presents the award during the formal banquet of the Order's annual convention (during which the DSA recipient is the principal speaker).

Major General James L. Williams served his country in the military for over 35 years; he retired 1 August 2010. He has commanded Marines at every level in and out of combat. He was last assigned as the Commanding General, 4th Marine Division from April 2007 to April 2010. Previous assignments include Assistant Division Commander, 2nd Marine Division from November 2006 to March 2007; Deputy Commanding General (Mobilization), Marine Corps

Combat Development Command in 2006; Assistant Division Commander, 2d Marine Division, in combat operations at Camp Blue Diamond, Ar-Ramadi, Iraq, from 2005-2006, and Deputy Commanding General, 1st Marine Expeditionary Force in Fallujah, Iraq, from 2004-2005. While serving with the 1st Marine Expeditionary Force he was assigned as the Deputy Director of Operations CJTF-180, conducting combat operations in Afghanistan for Operation Enduring Freedom, from 2001-2003. He also served on the Secretary of Defense's Reserve Force Policy Board from 2007-2010. Major General Williams has served throughout Asia, Europe, Central and South America, the Middle East and Africa in numerous military operations. He has extensive experiences in China, Korea, Japan and the Republic of the Philippines.

In addition to multiple combat operations in Afghanistan and Iraq, he has extensive operational experience in the Counter-Drug War in Central and South America, and in Southwest Asia. While on his 2nd tour in Iraq, Major General Williams and his integrated US team of military and joint coalition members were responsible for initiating the talks with terrorist and insurgent groups that caused the Sunni Awakening to occur in Al-Anbar Province. This allowed the beginning of the end in combat operations, thus saving countless friendly military and Iraqi lives from further misery.

During the Carter and Reagan Presidencies from 1979-1981, Major General Williams served as one of the Military White House Social Aides to both Presidents. His service at the White House coincided with the Middle East Peace talks between Israel and Egypt; Operation Desert One, the rescue attempt to free the US Hostages from Iran; during the return of the US Hostages from Iran back to the USA and to the White House; and during the assassination attempt on President Reagan in Washington, DC in 1981. Major General Williams was born in Bethlehem, Pennsylvania. His formative years were spent in Philadelphia and Reading, Pennsylvania. He received a B.S degree from Slippery Rock University, PA, in 1975. He reported to Officer Candidate School in January 1976, and received his commission in March 1976. He received Masters degrees from Georgetown University in Government and National Security Affairs in 1981, from Yale University in Hospital Management/Public Health in 1984 and from the U.S. Army War College in International Security Studies in 2000. He has completed program studies at Harvard's JFK School of Government in the National and International Studies Program, and at the University of North Carolina-Chapel Hill's Kenan-Flagler School of Business LOGTECH program. Currently, he is in the process of working on additional graduate degrees in Computer Engineering/Computer Science and in Business and Strategic Leadership.

Among his personal decorations are included the Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Navy Achievement Medal, Outstanding Volunteer Service Medal, Afghanistan Service Medal, Iraq Service Medal, Korean Defense Medal, Expeditionary Service Medal, Select Reserve Service Medal and the National Defense Medal. In the business world, General Williams has held leadership positions in health care, high technology, defense, financial services and the international business trade industries. He is currently working in the area of financial advising and financial education services helping businesses, families and military veterans. He also continues to assist American businesses with expanding their business products and services to other countries globally, as well as, teaching their key leadership strategic planning and team building skills. He has over 38 years of experience dealing with the Asia-Pacific Region and over 30 years dealing with the Middle East, Africa and South America. Major General Williams also serves on the Boards of Directors/Advisors for North Texas Crime Commission and is Chairman of the Cybercrime Committee; the Admiral Nimitz Foundation/National Museum of the Pacific War, the American Board of Physician Specialties/Disaster Medicine, Veterans Coalition of North Central Texas, VA Medical Center of North Texas; DGC International, the World Craniofacial Foundation and The Bridge-Dallas' Homeless Program. He provides international business advice to numerous countries and companies. He also spends numerous hours helping veterans and their surviving spouses fight for jobs, benefits and services they so richly deserve for their unselfish service to their country. ★





# Happy Birthday US Coast Guard

04 AUGUST 2015 225 YEARS



# MOWW at USCG Academy Awards

SUBMITTED BY LCDR ERIN N. ADLER, USCG, US COAST GUARD ACADEMY

## THE CAPTAIN CHARLES AVERY SATTERLEE MEMORIAL AWARD AND MOWW PISTOL AWARD

On 19 May, members of the US Coast Guard Academy Class of 2015 were presented with awards during the Individual Proficiency Awards Ceremony. Congratulating each award recipient was the Superintendent of the United States Coast Guard Academy VADM Sandra L. Stosz, USCG. She was chosen by the Commandant of the United States Coast Guard ADM Robert J. Papp to become the Superintendent of the United States Coast Guard Academy in 2011. As such, she is the first woman to lead a United States military service academy.

### Recipient of the Captain Charles Avery Satterlee Memorial Award

#### 1/c Leanna Marlin

This award is given to the cadet who excels in composition and rhetoric.

Presented by Companion  
LTC Dennis V. Christo, USA (Ret), on  
behalf of the Commander, BG Bultman  
Chapter (122), VA.



### Recipient of the MOWW Pistol Award

#### 1/c Corrin L. Nolin

This award is given to the cadet who excels in marksmanship.

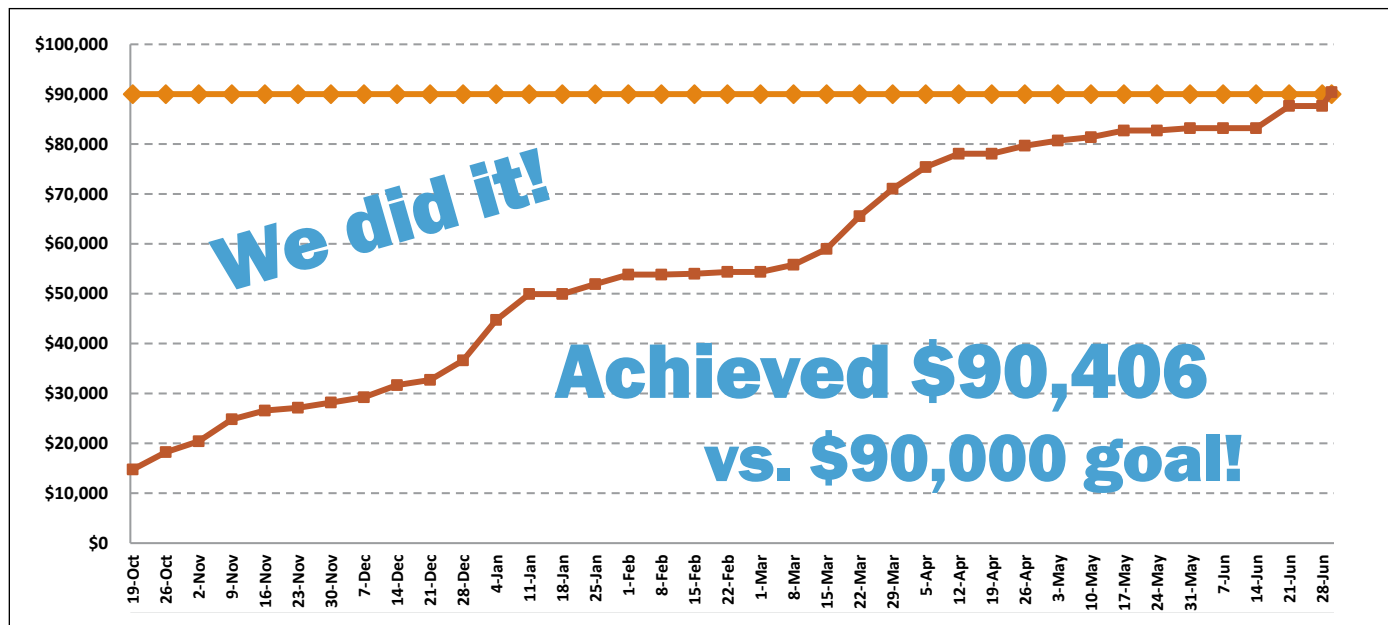
Presented by Companion:  
CW2 Francois W. Pelletier, USA NG, on  
behalf of the Commander, BG Bultman  
Chapter (122), VA.



US Coast Guard photos by Petty Officer 2nd Class Cory J. Mendenhall



# CINC Solicitation—Success!



## CINC Solicitation donations fund MOWW programs & outreach

- Materials for new chapters, such as MOWW flags (e.g., BG Ryder Chapter, BG Hoisington Chapter)
- Additional printings of the *Officer Review™* YLC issue for each YLC Director to use in advertising
- ROTC and JROTC Awards of Merit (HQ funded 1,103 Awards given in 2013-2014)
- BSA Eagle Awards and GS-USA Gold Awards (HQ funded ~35% of Eagle awards and ~75% of Gold Awards given in 2013-2014)
- MOWW Membership tri-fold brochures—multiple printings
- Service Academy (e.g., USN, USAF) and military college awards, e.g., Army War College, National Intelligence University



*Thank You!*





# National Officer Candidates

PCINC LTC GARY O. ENGEN, USA (RET)  
CHAIR, MOWW NOMINATING COMMITTEE



## “It is Nobler to Serve” | Volunteer as a candidate for national office

The 2015 MOWW Convention is coming in August 2015. Every Companion has the opportunity to fulfill the promise of MOWW’s motto, “It is nobler to serve than to be served,” by running for an elected leadership role or by volunteering for an appointed position.

The 2015 MOWW Convention is coming in August 2015. Every Companion has the opportunity to fulfill the promise of MOWW’s motto, “It is nobler to serve than to be served,” by running for an elected leadership role or by volunteering for an appointed position. Become a candidate for national elected office!

• Please email the following Companions if you desire to be a candidate. *Remember: you also need a nominating official!*

• Chair, Nominating Committee  
PCINC LTC Gary O. Engen, USA (Ret)  
[gengen8@comcast.net](mailto:gengen8@comcast.net)

• Vice Chair, Nominating Committee  
IPCINC Capt Deborah A. Kash, USAF (Ret)  
[debbie.kash@gmail.com](mailto:debbie.kash@gmail.com)

### CANDIDATES FOR ELECTED OFFICE (To Date)

- **COMMANDER-IN-CHIEF:**
  - LTC Ruth L. Hamilton, USA (Ret)
- **SENIOR VICE COMMANDER-IN-CHIEF:**
  - COL Clay C. Le Grande, Jr., USA (Ret)
- **VICE COMMANDER-IN-CHIEF: (4):**

Note: the MOWW Constitution [Article V, Section 2, Paragraph A.2)], states, “Four each, with no two of whom coming from any one region.”

  - LTC John H. Hollywood, Jr., USA (Ret)
    - Region IV

- COL Brad Beasley, USA (Ret)
  - Region V
- MG Donald L. Jacka, USA (Ret)
  - Region XI
- Col David R. Gibson, USAF (Ret)
  - Region XIV

#### • TREASURER GENERAL:

- Brig Gen Andrew M. Veronis, USAF (Ret)

#### • JUDGE ADVOCATE GENERAL:

- COL Earle R. Lasseter, USA (Ret)

#### • SURGEON GENERAL:

- CPT (DR) Robert E. Mallin, USA (Fmr)

#### • CHAPLAIN GENERAL:

- COL William K. Brock, USA (Ret)

#### • HISTORIAN GENERAL:

- LTC Arthur B. Fowler, USA (Ret)

#### • GENERAL STAFF OFFICERS—ELECTED (AT-LARGE, 5):

- LTC William E. Rapp, USA (Ret)
- LTC Don B. Munson, USA (Ret)
- Lt Col Sheldon A. Goldberg, USAF (Ret)
- Col Clark J. Kholos, USAF (Ret)
- Maj Robert J. Williams, USAF (Ret)

**See you at the  
2015 National MOWW Convention  
in Tampa, Florida!**





# 2015 MOWW CONVENTION | AGENDA

DOUBLETREE BY HILTON | TAMPA AIRPORT-WESTSHORE | 4500 WEST CYPRESS STREET | TAMPA, FL 33607 | PHONE: 813-879-4800

## PRE-CONVENTION ACTIVITIES

### TUESDAY, 4 AUGUST 2015

TIME	EVENT	ATTENDEES
0800-1050	PRE-CONVENTION EXCOM	EXCOM MEMBERS
1100-1120	BOARD OF TRUSTEES	TRUSTEES/TG/CS
1200-1250	LUNCH AS DESIRED	
1300-1350	BUDGET COMMITTEE MEETING	COMMITTEE MEMBERS
1400-1650	COUNCIL OF AREA COMMANDERS (CAC)	CAC MEMBERS
1500-1650	PATRIOTIC EDUCATION, INC. (PEI)	PEI MEMBERS

### WEDNESDAY, 5 AUGUST 2015

TIME	EVENT	ATTENDEES
0900-TBD	TOUR 1: MOWW GOLF TOURNEY   ROGERS PARK G. C. (0900 TEE-OFF)	ALL CONFEREES
0900-1200	TOUR 2: THE FLORIDA AQUARIUM	ALL CONFEREES
1300-1600	TOUR 3: TAMPA MUSEUM OF ART + TAMPA BAY HISTORY CENTER	ALL CONFEREES
1630-1720	HANN-BUSWELL MEMORIAL CHAPTER MEETING	CHAPTER MEMBERS
1800-2100	WELCOME BUFFET (HOST: COMMANDER-IN-CHIEF)	ALL CONFEREES

## CONVENTION ACTIVITIES

### THURSDAY, 6 AUGUST 2015

TIME	EVENT	ATTENDEES
0930-1200	TOUR 4: THE HENRY B. PLANT MUSEUM	SPOUSES/GUESTS
0630-0830	PAST COMMANDERS-IN-CHIEF COUNCIL	PAST CINCS & GUESTS
0800-0930	WORKSHOP NATIONAL & HOMELAND SECURITY, AND LAW & ORDER	ALL CONFEREES
1000-1130	WORKSHOP CHAPTER COMMANDER COURSE	ALL CONFEREES
1200-1250	LUNCH AS DESIRED	
1300-1430	WORKSHOP RESERVE OFFICER TRAINING CORPS (ROTC & JROTC)	ALL CONFEREES
1500-1630	WORKSHOP SCOUTING (BSA & GS-USA)	ALL CONFEREES
1700-1830	COMMANDERS' CALL (HOST: CINC)	ALL CONFEREES

### FRIDAY, 7 AUGUST 2015

TIME	EVENT	ATTENDEES
0800-0930	WORKSHOP PATRIOTIC EDUCATION	ALL CONFEREES
0930-1100	WORKSHOP MEMBERSHIP	ALL CONFEREES
1130-1320	MOWW AWARDS LUNCHEON	ALL CONFEREES
1430-1500	TELLER ORIENTATION (NOM CMTE)	TELLERS
1430-1510	NATIONAL CANDIDATE PRESENTATIONS	ALL CONFEREES
1520-1700	TELLER SUPPORT MEETING (NOM CMTE)	TELLERS
1520-1700	DELEGATE VOTING (NOM CMTE)	NOM CMTE DEL
1800-1900	HANN-BUSWELL CHAPTER COCKTAILS	MEMBERS/GUESTS
1900-2100	HANN-BUSWELL CHAPTER DINNER	MEMBERS/GUESTS

### SATURDAY, 8 AUGUST 2015

TIME	EVENT	ATTENDEES
1000-1400	TOUR 5: INTERNATIONAL PLAZA & BAY STREET	SPOUSES/GUESTS
0730-0830	MEMORIAL SERVICE	ALL CONFEREES
0900-1150	CONVENTION   BUSINESS SESSION	ALL CONFEREES
1200-1250	LUNCH AS DESIRED	
1300-1530	CONVENTION   GENERAL STAFF MEETING	ALL CONFEREES
1600-1650	NON-DENOMINATIONAL WORSHIP SERVICE	AS DESIRED
1800-1850	CINC RECEIVING LINE & RECEPTION	ALL CONFEREES
1900-2100	CINC BANQUET	ALL CONFEREES

## POST-CONVENTION ACTIVITIES

### SUNDAY, 9 AUGUST 2015

TIME	EVENT	ATTENDEES
0800-1150	POST-CONVENTION EXCOM	EXCOM MEMBERS
0800-0950	EXCOM SPOUSE/GUEST BREAKFAST	EXCOM SPOUSE/GUEST

NOTE 1 | CORE ACTIVITIES

NOTE 2 | WORKSHOP ALL CONFEREES ATTEND

NOTE 3 | ALL COMMANDERS (ONLY) ATTEND

➔ Hospitality Room: 384

## 2015 MOWW CONVENTION | TOURS

DOUBLETREE BY HILTON | TAMPA AIRPORT–WESTSHORE | 4500 WEST CYPRESS STREET | TAMPA, FL 33607 | PHONE: 813-879-4800



### TOUR 1 (Wed, 5 Aug 15, Tee-Off 0900)

**Rogers Park Golf Club.** Rogers Park Golf Course is only 20 minutes from downtown Tampa. The Hillsborough River surrounds the 160-acre golf facility on three sides, which offers isolation from the area's hustle and bustle. Built in 1952, this beautiful 18-hole golf course offers a serene adventure and a great golfing experience for golfers of all skill levels. Dress Code: Proper golf attire. **Cost/person: \$50.00**



### TOUR 2 (Wed, 5 Aug 15, 0900-1200)

**The Florida Aquarium.** The aquarium is a large scale, 250K square-foot aquarium having 20,000 aquatic plants and animals. Exhibits include a large simulated wetlands exhibit under a tall glass atrium, a simulated beach, a coral reef community in a 500K gallon tank and a new exhibit, Ocean Commotion. **Cost/person: \$30.00**



### TOUR 3 (Wed, 5 Aug, 1300-1600)

**Tampa Museum of Art & Tampa Bay History Center.**

The Museum offers modern & contemporary art and Greek, Roman & Etruscan antiquities. The History Center depicts the area's first inhabitants, historical figures and a 1920s cigar store. **Cost/person: \$30.00**



### TOUR 4 (Sat, 8 Aug, 0900-1200)

**The Henry B. Plant Museum.** The museum (formerly the Tampa Bay Hotel) was a 500+ room resort hotel opened in 1891 by Henry B. Plant. The museum's exhibits focus on Gilded Age tourism, the elite lifestyle of the hotel's guests and the building's use during the Spanish-American War. **Cost/person: \$30.00**



### TOUR 5 (Sun, 9 Aug, 0900-1200)

**International Plaza and Bay Street.** This popular attraction is a large upscale shopping mall and a vibrant open-air extension of the International Plaza shopping center, respectively. It offers many diverse restaurants, bars, jazz clubs and boutique shops targeted at the more mature consumer. **Cost/person: \$20.00**





# MOWW BYLAWS: PROPOSED AMENDMENTS

PCINC RUSSELL C. VOWINKEL, USN (RET)  
CHAIR, MOWW NOMINATING COMMITTEE

## Proposed Amendments

The Constitution & Bylaws Committee received two proposed amendments to the MOWW Constitution and Bylaws. After deliberation and coordination with the submitters and other MOWW committees, etc., the Committee voted to forward both proposals to the General Staff for its consideration and vote during the 2015 MOWW Convention Business Session.

### 1. Proposed Bylaws Amendment:

#### Establish a standing, national Veterans Affairs Committee.

**Submitter.** MG Donald L. Jacka, Jr., USAR (Ret);  
Commander, Kansas Department (Region XI)

**Current language.** None.

**Proposed Language.** Add "Veterans Affairs Committee" to the list of standing national committees in Article VII (Committees and Councils), Section 1 (Standing National Committees).

**Rational.** PCINC Deborah Kash established the *ad hoc* Veterans Outreach Committee in 2013 to determine the level of involvement of chapters, state, department and regions activities in veterans outreach. Data was collected and collated via questionnaires as to activities done in the veterans affair and outreach area. CINC John Hayes directed MG Jacka to submit the proposal to add a new standing committee. Additionally, MG Jacka compiled substantial background information, which supports this proposal. The complete background, including a reference to MOWW's Preamble, is available from the Constitution & Bylaws Committee.

**Committee Recommendation.** The Constitution & Bylaws Committee supports the proposed amendment. Consequently, it will forward the proposed amendment to the General Staff for its consideration and vote during the Business Session of the 2015 MOWW Convention.

The Constitution & Bylaws Committee also notes approval of this proposed amendment will require the Chief of Staff to adjust the MOWW Policy Manual.

### 2. Proposed Bylaws Amendment:

#### Update IRS Filing & HQ MOWW Certification guidance.

**Submitter.** LTC Michael L. Wilgen,  
USA (Ret); Commander, Region III

**UPDATED!**

**Current language.** Current language.

MOWW Bylaws, Article I (Finances), Section 10 (IRS Tax Filing and HQ MOW Certification), Paragraphs A.-B.

- A. "Each "subordinate organization" or "sub-element" (in IRS parlance) of The Military Order (the "parent organization") with an Employer Identification Number (EIN) or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19). Commanders will ensure all chapters and other applicable sub-elements will have an Employer Identification Number (EIN), and will annually file with the IRS and certify with HQ MOWW. Such subordinate organizations shall annually report their compliance (e.g., their successful IRS Form 990-N, e-Postcard filing) to MOWW Headquarters in accordance with MOWW Policy between the end of the National MOWW's tax year and 60 days later.
  - B. The Headquarters MOWW of The Military Order of the World Wars will not remit funds to any chapter, etc., unless receiving proof NLT 60 days after the tax year ended that the sub-element successfully filed with the IRS and annually certified online with HQ MOWW ([www.moww.org](http://www.moww.org), MOWW Form 9).
- 1) Any subordinate organization's failure to file before 60 days after the end of any just-concluded MOWW tax year will result in the delinquent MOWW

sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year.

- 2) Payments shall not be made after the last day of the sub-element's fiscal year in which the payment was due. The Chief of Staff will deposit non-distributed funds into the MOWW Endowment Fund.
- 3) In certain circumstances, e.g., severe medical illnesses, death, or resignation or transfer of the chapter commander and treasurer, the Treasurer General may consider an extension request submitted in writing. The Treasurer General may approve or disapprove such requests on a case-by-case basis."

**Proposed Language.** Replace MOWW Bylaws, Article I, Section 10, Paragraphs A.-B., with the following:

- A. "The Military Order of the World Wars (i.e., the "Parent Organization") and all chapters (AKA "sub-elements") shall have an Employer Identification Number (EIN). Other MOWW sub-elements, e.g., Regions, may also have an EIN.
  - 1) Each "sub-element" (in IRS parlance) of The Military Order (the "parent organization") with an EIN or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19).
  - 2) All chapters and other sub-element having an EIN shall successfully file annually with the IRS using online IRS Form 990-N (e-Postcard), or using other IRS Forms, as appropriate. If e-Postcards are used, sub-elements must email a copy of the IRS email saying the IRS sub-element successfully filed to the MOWW Treasurer General NLT 60 days after the end of their respective tax year.
  - 3) All chapters and each sub-element with an EIN shall annually submit a MOWW Form 9 ("IRS Reporting Certification") to the MOWW Treasurer General in accordance with MOWW Policy NLT 30 September of the current year.
  - 4) In certain circumstances, e.g., severe medical illnesses, death, or resignation or transfer of the chapter commander and treasurer, the Treasurer General may consider an extension request submitted in writing. The Treasurer General may approve or disapprove such requests on a case-by-case basis."
- B. MOWW will not send funds to any chapter until receiving proof the subordinate organization successfully filed with the IRS and annually certified with the MOWW Treasurer General per paragraph A above.

- 1) Any subordinate organization's failure to successfully file annually before 60 days after the end of any just-concluded tax year and to certify NLT 30 September will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year. Payments shall not be made after the last day of the MOWW Fiscal Year in which the payment was due.
- 2) The sub-element's tax year will be the MOWW tax year (i.e., 1 July through 30 June of the following year, unless otherwise notified in writing by the respective sub-element.
- 3) The Chief of Staff shall deposit non-distributed funds into the MOWW Endowment Fund."

**Rational.** Regarding changes to Paragraph A, the amendment should eliminate any misunderstanding that filing with IRS Form 990-N is an IRS requirement and should be completed NLT 60 days after the of their tax year. Some sub-elements have a different tax year and are to file after the end of their tax year. MOWW Form 9 (IRS Reporting Certification) requires other compliance items to maintain non-profit status. Regarding the rationale for amending Paragraph B., amending the lead sentence in Paragraph B clarifies that both filing with the IRS and certifying with HQ MOWW are required before subordinate organizations are eligible to be remitted funds.

**Committee Recommendation.** The Constitution & Bylaws Committee and the Finance Committee support the proposed amendment. Consequently, the Constitution & Bylaws Committee will forward the proposed amendment to the General Staff for its consideration and vote during the Business Session of the 2015 MOWW Convention.

The Constitution & Bylaws Committee also notes approval of this proposed amendment will require the Chief of Staff to adjustment the MOWW Policy Manual.



# IRS Filing: Prepare Now!

BRIG GEN ANDREW M. VERONIS, USAF (RET)  
TREASURER GENERAL, MOWW

**The Military Order of the World Wars (MOWW) is a 501c(19) tax-exempt organization. Its Regions, Departments, States and Chapters are sub-elements.**

## **Command Responsibility**

- Timely, annual Federal income tax filing and certification with HQ MOWW/TG of the same is a command responsibility assigned to all levels of command in MOWW.
- Commanders may delegate the authority to file and certify to their respective treasurer; however, commanders always retain the responsibility for this requirement's timely accomplishment.

## **PREPARATION**



- *TO FILE ONLINE WITH THE IRS, FILERS NEED TWO THINGS—AN ACTIVE SUB-ELEMENT EIN AND AN IRS WEBSITE PASSWORD:*
- *IRS WEBSITE UserID. YOUR SUB-ELEMENT'S EIN IS YOUR UserID WHEN YOU FILE ONLINE WITH THE IRS.*
- *IRS WEBSITE PASSWORD. SUB-ELEMENT FILERS CREATE THEIR PASSWORD. FILERS SHOULD MAINTAIN THEIR PASSWORD (AND UserID) IN THE SUB-ELEMENT'S PERMANENT RECORDS.*
- *NOTE: THE IRS ASSIGNS ALL EMPLOYER IDENTIFICATION NUMBERS (EINS). THEY CAN BECOME INACTIVE IF SUB-ELEMENTS DO NOT FILE IN THREE OR MORE YEARS. IN SUCH CASES, SUB-ELEMENTS ARE NOT TAX-FREE UNTIL THEY WORK WITH THE IRS TO RESTORE THEIR EIN TO ACTIVE STATUS.*

## **BYLAWS Requirements**

- All MOWW chapters are MOWW, Inc., sub-elements and so must have active EINs and annually file with the IRS and certify with MOWW/TG.
- Other non-chapter MOWW sub-elements, e.g., regions, having an EIN must also file and certify to maintain their tax-exempt status as a MOWW organization (sub-element).
- The MOWW Bylaws (Article I, Section 10) says MOWW sub-elements (e.g., chapters, others) that fail to successfully file with the IRS and certify with HQ MOWW from 1 Jul-30 Sep annually will result in the applicable MOWW sub-element not being eligible to receive an annual PM Fund dividend.

## **Command Oversight**

- Each chapter and region commander should oversee and track IRS reporting and the HQ MOWW certification annually to ensure full compliance within their respective chapter or region, as outlined above.
- As part of this responsibility, region commanders will ensure all commanders within their respective region receive, understand and comply with MOWW's filing and certification policy.







# The Companion Team

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)  
CHIEF OF STAFF, MOWW

**As a Military Order, we will face many challenges in our service. Regardless the challenges we face, we are all members of The Companion Team. That team is what gives MOWW its enduring strength and what contributes our personal fulfillment.**

## WE'RE ALL IN IT TOGETHER

Whether one calls them challenges, problems, issues or needed enhancements, successfully addressing issues we face necessarily involves working together, being self-reliant and achieving objectives as a team.

## WE HAVE ISSUES TO WORK

Most issues relate to MOWW's five Strategic Goals (SGs) in some way. Achieving SG-1, the first SG among equals, requires two things. We are asked to increase chapter membership by a net five percent over the prior year ... and to help achieve an increased number and percentage of Companions routinely involved in chapter activities and programs.

Achieving SG-1 enables achievement of the other four SGs, thereby underwriting MOWW's increasing success, and furthering its organizational longevity.

## INNOVATE BEFORE ELEVATING

Sometimes, when facing an issue, our first instinct is to elevate (often, very high) when our first instinct should be to collaborate, educate and innovate locally. Typically, the tools or information are available, e.g., in other Companions or on MOWW's website.

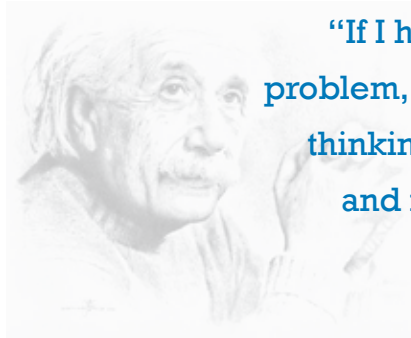
Moreover, those nearest the issue are often in the best position to resolve the issue, at the lowest level possible. However, when we don't mentor (help) each other or use tools at hand, we miss that opportunity.

Some issues can be identified locally, but they potentially have a larger effect, and so higher levels of the Companion Team may be involved at some point. In

this way, the command chain and the headquarters staff can help address the broader implications relating to resolving an issue where necessary.

This expanded Companion Team involvement—horizontally and vertically—can occur immediately, or later. For example, it may occur after a local solution is developed and prototyped, which allows the local solution to be considered for broader adoption. In short, The Companion Team and teamwork based on Companionship is indispensable to all that we do and all that we hope to achieve.

## COMMUNICATION ENABLES TEAMBUILDING



**"If I had an hour to solve a problem, I'd spend 55 minutes thinking about the problem and five minutes thinking about solutions."**

—Albert Einstein

Problem-solving requires candor, respectful communication and team-building to successfully address issues and initiatives in Companionship.

Open communication builds a strong and unbreakable foundation that enables our achieving success together as fellow Companions.

## BE "MOTIVATED TO ACTION"

As General of the Army Dwight D. Eisenhower once said, "Our real problem, then, is not our strength today; it is rather the vital necessity of action today to ensure our strength tomorrow." That is what CINC Hayes means when he says, be "*motivated to action!*" ★



# Salt

CPT (DR) ROBERT E. MALLIN, USA (FMR)  
SURGEON GENERAL, MOWW

When you think about it, animal blood is mostly salt water. Arguably, we and other land animals have taken the sea with us through our evolution. Sweat, tears and all bodily fluids contain salt. Salt is critical to health. We could not live without a critical level of salt.

The salt intake recommendation is a minimum of 500 mg/day on average for the average person in the average situation. Life styles, genetics and location can alter this. As always check with your doctor first. Be sure to read labels that detail the salt (sodium) content of foods.



Most of us take far more sodium than the bare minimum. We rely on the kidneys to balance the excess. We usually can handle 1150 to 5700 mg/day when healthy. Around 2300 milligrams is a usual amount of salt to ingest in a day under average conditions.

Salt comes from foods and a little from water. Excess sweating requires salt replacement. In Vietnam, salt tablets and a lot of water were required until troops became acclimated to the conditions. After a time, the body regulated itself. Within certain limits, we achieved salt balance in about two weeks or so.

Salt intake affects blood pressure, though recent science may dispute this. Some can and still do lower blood pressure with salt restriction. That was the only known

treatment for my father's hypertension in the 1950s. Lowering salt intake can lower blood pressure. However, this needs further study to confirm it actually lowers the risk of heart attack.

Blood pressure lowering medications are in the same boat. No one has proved that elevated salt intake leads to hypertension either. In one study, consuming less than 2300 milligrams of salt a day has even raised the human mortality (death) rate. In fact, salt aids blood sugar control by improving insulin sensitivity. A pinch of salt on the tongue may lessen allergic reactions or an asthma attack. Definitely have your doctor research this one before trying it. Adequate salt intake balances out your life. It may help regulate weight levels and general metabolism.

Sea salt from evaporated sea water is pretty good because it has some added minerals and nutrients not found in ordinary table salt that were removed in the refining process. Sea salt has larger crystals that arguably have more flavors. Its iodine content helps prevent thyroid goiters. As a kid, I remember that some people who lived inland needed iodine to prevent goiter—hence “iodized salt.”

Kosher salt, often specifically recommended by (TV) cooks, is really koshering salt given the purpose for which it is often used. During religious processing, it draws out blood when preparing kosher meat. Its crystals are “just the right size and consistency” to cook well. It has no additives. Using kosher salt during cooking and using sea salt on the table is often the mantra used by the pros. Your salt dynamics may be different, but your doctor will know best. ★



*CPT (Dr.) Robert E. Mallin, USA (Fmr), is a graduate of Adelphi University and New York Medical College. He is certified with the American Board of Plastic and Reconstructive Surgery and is a Fellow of the American College of Surgeons. In private practice from 1975-94, he was the Alaskan State Physician of the Year. While in the US Army (1966-1968) he earned a Bronze Star, Purple Heart and Air Medal, and a Combat Medical Badge.*

# SOFITSOP

REV (CPT) FREDERICK J. RAMSAY, PHD, MSC, USA (FMR)  
CHAPLAIN GENERAL, MOWW

Religions rise or fall on a particular group understanding the connection that exists between themselves and their god(s). Those religions that endure, whether Christian, Jewish, and Islamic or some permutations of Eastern Spirituality, do so because of the concern their adherents have for one another. However it is labeled, it is ultimately about ministry, i.e., about service to others. This personal ministry is clearly reflected in MOWW's motto, "It is nobler to serve than to be served," which should guide the efforts of every Companion.

In the doldrums of summer when vacations and spending time outdoors with family and friends, when we engage in anything recreational, we often find it difficult to think about the needs of others, let alone the call to ministry. Yet that is what we should do as Companions of MOWW. We should serve rather than asking to be served, or expecting others to serve so because we do not. That is our mantra; that is our calling.

Sometimes service is as simple as supporting the work of others. Sometimes it is actually doing the work needed. Either way, it involves a determination to act, commit and follow-through.

There is a syndrome in organizations, a disease if you will, called SOFITSOP. It is an acronym for "Same Old Faces in the Same Old Places." The more elaborate configuration is Pareto's Law, which describes the 20/80 phenomenon, i.e., twenty percent of the Companions do eighty percent of the work; twenty percent of Companions give eighty percent of the money, etc. Often, when we look at our many chapter rosters and note whose faces are in what places, it often seems that only a few do the work that should be done by the many.

Consider your "ministry" in MOWW. Can you identify one of the functions the Order espouses that you can

be passionate about? Does the Companion assigned to the YLC have enough help? Can you pitch in and make the ROTC program run smoother, faster? Does the Massing of the Colors Committee need assistance? Who represents your chapter at the region conference or MOWW Convention? Have you attended? Why not?

There is work aplenty for those with willing hearts and hands. There is so much ministering to do, and the need for Companions to volunteer as workers is greater than ever. To paraphrase the Scriptures, the harvest is plenty, but the workers are few. Prayerfully, I ask you to consider joining in the harvest. ★



*Dr. Ramsay was born in Baltimore, graduated from Washington and Lee University, and received his doctorate from the University of Illinois. He served on active duty with the US Army at the Edgewood Arsenal. In 1971, was ordained an Episcopal priest. He writes mysteries and lives in retirement in Arizona with his wife, Susan.*







DALLAS (069), TEXAS

## CINC Visits NAS JRB Fort Worth

BY CINC CAPT JOHN M. HAYES, USAF (FMR)

On 2 April 2015, CINC Capt John M. Hayes, USAF (Fmr), was a guest of CAPT Gil J. Miller, USN, Commanding Officer, Naval Air Station Joint Reserve Base Fort Worth. After lunch CAPT Miller gave the CINC a personal tour of the base.

(L-R): CINC Hayes presented a MOWW CINC Coin of Excellence to CAPT Gil J. Miller as a token of appreciation for his hospitality and informative tour of the base.



FORT KNOX (239), KENTUCKY

## New Perpetual Member

BY BG CHARLES D. ESTES, USAR (RET)

The first order of business at the March membership meeting was to induct Companion COL Robert Westholm, USA (Ret). COL Westholm becomes the 29th Perpetual Member of the Fort Knox Chapter.

Chapter Commander BG Charles D. Estes, presents COL Robert Westholm with his Perpetual Member (PM) Certificate following his induction as the Chapter's latest Perpetual Member.



MG MEADE (026), MARYLAND

## Annual ROTC Luncheon

BY LT COL SHELDON A. GOLDBERG, USAF (RET)

The MG George G. Meade Chapter hosted JROTC Cadets and their senior military instructors from four area high schools at the Chapter's annual ROTC luncheon in April. The cadets made presentations about themselves and their units.

Front row, (L-R): Cadet Captain Cody Flynn; Cadet LTC Jacob Seitz; Cadet Ensign Spencer Wooster; Cadet Major Darren Schneider and Cadet Ensign Janiee Davey. Back row, (L-R): Senior Instructors LTC William McMillan, USA (Ret); CDR Jack Eggleston, USN (Ret); MSgt Vincent Phillips, USAF (Ret) and CWO3 Lester Cory, USN (Ret).



BRIG GEN SCOTT (204), GEORGIA

## One Marine's Perspective

BY MAJ ROBERT M. KOMLO, USAF (Ret)

Capt John A. Hurst, USMC (Fmr), riveted his fellow MOWW Companions and gained their wholehearted appreciation relating his experiences fighting in the Battle of Okinawa in 1945 and his helicopter actions in Korea the 1950s. This first class Marine shared his experiences as a USMC fighter pilot during this deadly action from March–June 1945.

His involvement with Operation ICEBERG was from beginning to end. He told of the dangerous air missions as a pilot of the VMF-222, "The Flying Deuces," which flew F4U-4 "Corsair" aircraft, while relating his role in the bloodiest battle of the Pacific. He also described very vividly his flying experiences, targets and the general living conditions in this campaign.

(L-R): Chapter Commander COL Raleigh Mann, USA (Ret), presented a MOWW Certificate of Appreciation to Companion Capt John A. Hurst, USMC (Fmr).



ATLANTA (051), GEORGIA

## PCINC Presents ROTC Awards

BY PCINC LTC GARY O. ENGEN, USA (RET)

PCINC LTC Gary O. Engen, USA (Ret), presented ROTC awards on behalf of the Atlanta Chapter to three deserving cadets at the University of North Georgia (UNG) at their Dahlonega, GA, campus. They were very appreciative and were interested in learning about MOWW.

(L to R): PCINC Gary Engen and UNG Cadets Addyson Albershardt, Victoria Wilder and Reese Evans with MOWW ROTC Awards received at UNG Annual Awards Ceremony 31 March 2015.



NEW JERSEY (246)

## Eagle Scout Court of Honor

BY LTC WILLIAM K. RAPP, USA (RET)

In a rare occurrence, Troop 67 of Summit, NJ, had five scouts from the same patrol receive their award of Eagle Scout at the same Court of Honor. There to present the MOWW Certificate of Achievement was National GSO and NJ State/Chapter Commander, LTC William Rapp, USA (Ret). Each of the five scout's Eagle projects benefited the residents of Summit in various ways. Of note, the Eagle project by Eric Kaufman (far right) was a compilation of interviews of some 16 veterans in Summit and summarized in a 21-minute video called "The Heroes Among Us." and can be found under the Videos and Presentations tab on our website, [www.mowwnj.com](http://www.mowwnj.com).



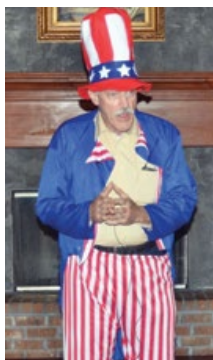




## REGION VII CONVENTION

**Region VII Convention—Well Done!**

BY VCINC COL CLAY LE GRANDE, USA (RET)



The CPT Grevemberg Chapter (New Orleans) hosted the Region VII Convention in New Orleans, Louisiana on 17–18 April 2015, which was attended by 48 Companions and guests. CINC Capt John Hayes, USAF (Fmr), and his wife Mary were guests of the Region. After opening the convention with its annual Memorial Service for departed Companions, Maj Robert Jones, Region VII Commander, welcomed the delegates and guests to the convention.

The business session focused on Chapter Commander reports of activities planned and conducted by the five region chapters during the current program year. Each chapter prepared and presented its report using the Chapter Activity Report format (MOWW Form 27). Lt Col Dave Dunlap provided a briefing on the Huntsville Youth Leadership Conference and their unique youth cadre format. A Leadership Training workshop was conducted by VCINC COL Clay Le Grande that focused on the Order's accomplishments during the year, a Region perspective, and executing the Chapter Planning Process using the tools available to support chapter administration and programmatic activity from the Order's website. Emphasis was placed on planning activities that support the Strategic Goals of the Order.

Maj Robert Jones was elected to serve his third year as Region VII Commander. HPM Jennie McIntosh, Region Treasurer and VCINC COL Clay Le Grande, Region Adjutant, were also re-elected to serve during the coming year. Maj Jones presided over the annual banquet that included a keynote address by the CINC, Capt John Hayes, on the Order's accomplishments and focus for the future. The CINC also praised the chapters in the region for achieving 100% IRS and Chapter Activity reporting. After the dinner, Lt Col Dave Dunlap provided the companions a review of the history of patriotic music and its roots in the country's military history.

**Top: The CINC visits with the newly installed Commanders after their installation. (L-R): Maj Robert Jones, Region VII Commander; Capt John Hayes, Commander-in-Chief; and LTC Patrick Widner, Louisiana Department Commander.**

**Inset: Lt Col Dave Dunlap, Huntsville YLC Director, presents a history of American patriotic music to the Region VII Companions and guests during the Region VII Convention banquet.**





AUGUSTA (168), GEORGIA

## In The Know

BY CPT JAMES A. BRADY III, USA (FMR)

In May, the Chapter welcomed guest speaker LTC Jessica Cranford, USA (Chair, Department of Military Science, Georgia Regents University). She has been stationed in Germany, Iraq, Cuba and the Pentagon.

**(L-R): LTC Jessica Cranford, USA, is presented a MOWW Certificate of Appreciation by Chapter Senior Vice Commander, CPT Ja'net Bishop, USA NG (Fmr).**



SAN DIEGO (100), CALIFORNIA

## Girl Scouts' CEO Honored

BY CDR TED PARSONS, USN (RET)

Girl Scout Chief Executive Officer, CAPT Jo Dee Jacob, USN (Ret), received the Silver Patrick Henry at the annual Recognition Meeting. The meeting was called to order with a Girl Scout Color Guard. The Girl Scouts also recited the Girl Scout Promise. Chapter Commander Jack Harkins presented the Silver Patrick Henry to our honoree for her patriotic service.



GEN RIDGWAY (018), PENNSYLVANIA

## GEN Ridgway Portrait Gifted to USAH&EC

BY COL ROBERT L. REESE, USA (RET)

In 1989, through the efforts of then Chapter Commander BG John McAllister, GEN Matthew B. Ridgway, former Chief of Staff of the Army, donated a signed print to the Pittsburgh Chapter. In doing so, he inscribed the following notation, *"To the Pittsburgh Chapter Military Order of the World Wars, With great respect."*

Subsequently, the chapter's name was changed to the General Matthew B. Ridgway-Pittsburgh Chapter with General Ridgway's approval. For many years the picture hung on the wall of a local restaurant where the chapter held its meetings. The restaurant was owned by COL Rocco A. Duranti a member of the chapter. After the restaurant closed in January 2009, COL Reese took possession of the picture and began a search to find a worthy organization to take possession of the picture. His search culminated in donating the picture to the US Army Heritage & Education Center (USAH&EC) in Carlisle, PA. The AHEC has a Hall named after General Ridgway.

At a ceremony held on May 8th, 2015, attended by BG Peter Bellisario, COL Robert Reese, COL John Schano and Joan Bellisario at the AHEC, the General Ridgway picture found its final resting place. A great deal of credit goes to Michael Perry, Executive Director of the AH&EC Foundation, for arranging the transfer of the picture to COL Robert Hamey, Director of the AH&EC Museum. In addition, our chapter presented a wooden plaque to COL Hamey, which, contained the following citation:

"The General Matthew B. Ridgway-Pittsburgh Chapter of the MOWW hereby recognizes the U.S. Army Heritage and Education Center for its contribution in keeping alive the memory of fallen soldiers, providing historical documents for academic research and making available to the public a multitude of displays and events honoring the US Army and the significant role it has played in protecting our country's independence from foreign aggression."

COL Reese also presented to the AHEC two power point shows, one depicting the life of General Ridgway and another dealing with the auctioning of his estate assets.

1. US Army General Matthew Ridgway as painted by Clarence Lamont MacNelly (1920-1986), reproduced from the Army Art Collection.

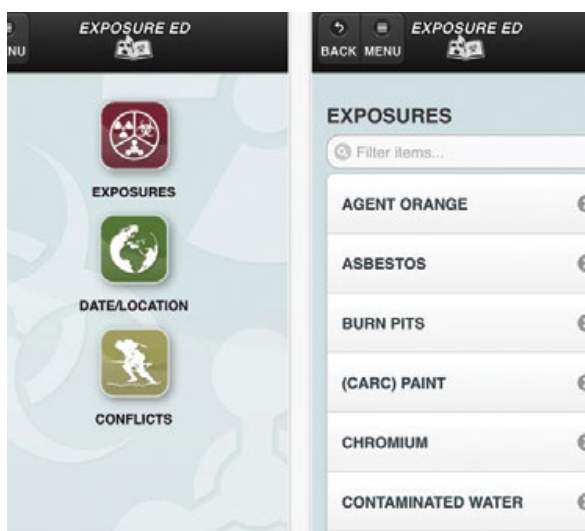
**(L-R): COL Robert Reese, BG Peter Bellisario, COL Robert Hamey, COL John Schano and COL Michael Perry. COL Hamey is the Director of the AH&EC Museum, COL Perry is the Director of the AH&EC Foundation. BG Bellisario is the current Chapter Commander of the Pgh Chapter and COL Reese and COL Schano are Past Commanders of the Chapter.**





## Have You Heard of Exposure Ed?

The VA launched a new mobile app, Exposure Ed, to help healthcare providers better address veterans' questions about the health effects of military exposures and exposure-related benefits and services. The app allows providers to quickly identify potential military exposures and associated health effects that can be discussed during a veteran's regular medical appointment, exposure assessment or environmental registry evaluation. <http://www.publichealth.va.gov/exposures/publications/agent-orange/agent-orange-summer-2015/index.asp#sthash.31ecH0KL.dpuf>



## VA to Conduct Nationwide Series of Events to Celebrate Women Veterans



The VA will conduct a series of one-day events to raise awareness and celebrate the stories of women veterans.

The events, to be held in five locations across the country, will provide an overview of services and benefits available to women veterans. Experts will be available to answer veterans' questions, and exhibitors will share information on their many resources. VA staff, as well as local community supporters and agencies that assist women veterans, will be available for face-to-face interaction.

All VA facilities are encouraged to participate in activities to celebrate and honor the women who answered the nation's call. The scheduled events and local activities

are part of a new national VA campaign, Women veterans: Celebrating Our Stories of Service, which launched in late March 2015. The vision for the national VA campaign was born out of the realization that when our women veterans from all eras and generations surrender the uniform, they retain the intangible—that combination of resolute resilience and the unbeatable skills they will incorporate into their reintegration and readjustment process. Through this campaign, CWV will be engaged in going to these women veterans to raise the awareness of VA's commitment to them and to facilitate the conversation around what more needs to be done in serving the unique needs of women veterans.

The four remaining sessions for women veterans will be held between July and September at the following locations: San Diego (Oceanside), CA – July 10, 2015; Houston, TX – August 7, 2015; Minneapolis/St. Paul, MN – September 14, 2015, and Washington, DC – September 22, 2015.

## VA Launches Campaign to Increase Veterans' Economic Potential



Secretary of Veterans Affairs Robert A. McDonald, with leaders from national and local veterans service organizations, corporate employers and government agencies, announced the launch of the Veterans Economic Communities Initiative, an effort focused in a total of 50 U.S. cities to promote economic success for veterans.

## Study may help VA find patients not identified as high-risk of suicide



Using veterans' electronic medical record data, the VA and scientists from the National Institute of Mental Health were able to identify very small groups of individuals within the VHA's patient population with very high, predicted suicide risk—most of whom had not been identified for suicide risk by clinicians. Such methods can help the VHA to target suicide prevention efforts for patients at high risk, and may have more wide-ranging benefits. ★





# Reveille

NEW MEMBER  
SPONSOR

## ATLANTA GA

**Belinda B. Daywalt, HPM \***  
CAPT Ted L. Daywalt, USN (Ret) \*  
**Andrew P. Daywalt, HPM \***  
CAPT Ted L. Daywalt, USN (Ret) \*

## BG HOISINGTON KS

**COL Mick Allen, USA (Ret)**  
MG Donald L. Jacka, Jr., USA (Ret) \*  
**LTC Clarence G. Berk, USA (Ret)**  
MG Donald L. Jacka, Jr., USA (Ret) \*  
**LTC George C. Boone, USA (Ret)**  
MG Donald L. Jacka, Jr., USA (Ret) \*  
**MG Rita M. Broadway, USA (Ret)**  
MG Donald L. Jacka, Jr., USA (Ret) \*  
**CPT James R. Garner II, USAR**  
MG Donald L. Jacka, Jr., USA (Ret) \*  
**MG Donald L. Jacka, Jr., USA (Ret)**  
MG Donald L. Jacka, Jr., USA (Ret) \*  
**1LT Seth J. Montz, USAR**  
MG Donald L. Jacka, Jr., USA (Ret) \*

## CLEARWATER FL

**CAPT Joseph Vitale, USN (Ret)**  
LTC George K. Smith, USA (Ret) \*  
**COL Donald H. Zedler, USA (Ret) \***  
LTC George K. Smith, USA (Ret) \*

## COLORADO SPRINGS CO

**LTC Francis G. Wynne, USA (Ret)**  
Col James W. Taylor, USAF (Ret) \*

## DALLAS TX

**CW05 Quint D. Avenetti, USMC (Ret) \***  
MG Harold G. Bunch, USA (Ret) \*  
**LTC Thomas J. Galli, USA (Ret) \***  
MG Harold G. Bunch, USA (Ret) \*  
**LtCol Jeffrey H. Hauser, USMC (Ret) \***  
Capt David I. Darelius, USAF (Fmr) \*  
**Maj Howard L. Roberts, USMC (Ret)**  
COL Ronald P. Forest, USA (Ret) \*  
**Col Anthony A. Wood, USAF (Ret) \***  
MG Harold G. Bunch, USA (Ret) \*

## G/A BRADLEY CA

**LTC Ken Robinson, USA (Ret) \***  
COL Richard H. Keagy, USA (Ret) \*

## GREATER BOSTON MA

**2LT David Barra, USA \***  
LTC Frederick J. Maguire, USA (Ret)  
**ENS Veronica Dambrauskas, USN \***  
CAPT Mary J. Majors, USN (Ret)  
**2LT James W. Kiefner, USA \***  
LTC Frederick J. Maguire, USA (Ret)  
**2LT Corey J. Picciuto, USA \***  
LTC Frederick J. Maguire, USA (Ret)

## HILL COUNTRY TX

**Gaynell Wells, HRM**  
Col Norman E. Wells, USAF (Ret)

## LTG WALKER MS

**COL Robert L. Barnes, Jr., USA**  
COL Clay C. Le Grande, USA (Ret) \*

## NARRAGANSETT BAY RI

**Col Leo H. Fox, USAF (Ret)**  
Lt Col King B. Odell, Jr., USAF (Ret) \*

## PHOENIX AZ

**COL Jeanne J. Blaes, USA (Ret) \***  
COL Richard E. Minor, USA (Ret) \*

## PUERTO RICO PR

**LT Miguel A. Ortiz, USN**  
LTC Jorge L. Mas, USA (Ret) \*  
**LTC Carlos I. Santana, USANG**  
COL Arnaldo Malave, USA (Ret)

## PUGET SOUND WA

**Col William G. Cargill, USAF (Ret)**  
CW4 Jack D. Jory, USA (Ret) \*  
**LTC Heinz Haskins, USA (Ret)**  
CW4 Jack D. Jory, USA (Ret) \*  
**COL Howard Lim, USA (Ret)**  
Col David B. Gibson, USAF (Ret) \*  
**CAPT Brad Margeson, USN (Ret)**  
CDR Alan M. Mandigo, USN (Ret) \*  
**Charlotte A. Medlock, HRM**  
Col David B. Gibson, USAF (Ret) \*

## SAINT LOUIS MO

**1LT John W. Dotson, USA (Ret) \***  
Lt Col Vincent F. Nicosia, USAF (Ret) \*

## SUN CITY CENTER FL

**LCDR John C. Glynn, Jr., USN (Ret)**  
Lt Col Frank M. Zahrobsky, USAF (Ret) \*

## TOPEKA KS

**1LT Paul A. Honaker, USA (Fmr)**  
MG Donald L. Jacka, Jr., USA (Ret) \*

## WORCESTER MA

**1LT John E. McAuliffe, USA (Fmr)**  
LTC Dennis V. Christo, USA (Ret) \*







## Taps

RANK/NAME (SERVICE)

\*Denotes Perpetual Member

### BRADENTON-SARASOTA FL

Viola Daum Zakman, HPM \*

### CHICAGO IL

MAJ Florence J. Mikowski, USA (Ret) \*

### COL WOODS-OKC OK

COL Thomas E. Bennett, USA (Ret) \*

### COLUMBIA SC

COL Robert M. Alford, USA (Ret) \*

### DALLAS TX

CPT Herrell G. Jordan, USA (Fmr) \*

### GEN WESTMORELAND SC

VADM Albert J. Baciocco, Jr., USN (Ret) \*

### MESILLA VALLEY CA

MAJ Clarence Fielder, USA (Ret) \*

### NORTH TEXAS TX

Capt Paul R. Tiemann, USAF (Ret) \*

### PHILADELPHIA PA

LT Samuel E. Line, Jr., USN (Fmr) \*

### SPACE COAST-INDIAN RIVER FL

Maj Arlan P. Breitenstein, USAF (Ret) \*

Lt Col Reginald B. Rieger, USAF (Ret) \*



**Correction:** In the May 2015 issue of *Officer Review*, page 14, "Lt Gen Carlos M. Talbot" incorrectly stated the length of time served by Lt Gen Talbot as MOWW's Chief of Staff as one year. He served for 13 years. Lt Gen Talbot passed on 26 February 2015.

# OFFICIAL MOWW POLO SHIRT



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Men's

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"IT IS NOBLER TO SERVE THAN TO BE SERVED"

# OFFICER REVIEW™

THE MILITARY ORDER OF THE WORLD WARS

435 North Lee Street  
Alexandria, VA 22314-2301

For membership information, please contact  
MOWW Headquarters or visit [www.moww.org](http://www.moww.org)

**TELEPHONE:** (703) 683-4911

**TOLL-FREE NUMBER:** 1-877-320-3774

**FAX:** (703) 683-4501

**WEB SITE:** [www.moww.org](http://www.moww.org)

**OFFICE HOURS:** 7:00 a.m.- 4:00 p.m. (EST)

**Chief of Staff & Editor, Officer Review®**

Brig Gen Arthur B. Morrill III, USAF (Ret)

[chiefstaff@moww.org](mailto:chiefstaff@moww.org)

**Assistant Editor**

Diana Beruff

[officerreview@gmail.com](mailto:officerreview@gmail.com)

**HQ MOWW STAFF**

**Member Services**

Angela Miskimens

HQ MOWW/DA

**703-683-4912, Ext. 1**

[membership@moww.org](mailto:membership@moww.org)

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**Financial Services**

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MBAHQ MOWW/DF

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[finance@moww.org](mailto:finance@moww.org)

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**When submitting materials please include your rank, name, service, mailing address, daytime telephone number, e-mail address and your chapter affiliation. No responsibility is assumed for materials submitted for publication.**

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## POW/MIA Recognition Day

18 September 2015



Sailors assigned to the guided-missile destroyer USS Stockdale listen to remarks by Jack Stockdale, son of the ship's namesake, ADM James B. Stockdale, during a ceremony to commemorate POW/MIA Day. ADM Stockdale was a naval aviator, Medal of Honor recipient and an American prisoner of war during the Vietnam War. He died in 2005.

Photo by Petty Officer 1st Class Maurice Dayao